

**Collier County, Florida
Board of County
Commissioners**

**Fiscal Year 2023-24
Adopted Budget**

**ADOPTED BUDGET
FY 2023-24
(10/01/2023 - 09/30/2024)**

**BOARD OF COUNTY COMMISSIONERS
COLLIER COUNTY, FLORIDA**

BOARD OF COUNTY COMMISSIONERS

Rick LoCastro, Chairman
Chris Hall, Vice Chairman
Burt L. Saunders
Dan Kowal
William L. McDaniel, Jr.

CONSTITUTIONAL OFFICERS

Rob Stoneburner, Tax Collector
Abe Skinner, Property Appraiser
Crystal K. Kinzel, Clerk of Courts
Kevin Rambosk, Sheriff
Melissa Blazier, Supervisor of Elections

APPOINTED OFFICIALS

Amy Patterson, County Manager
Jeffrey Klatzkow, County Attorney

OFFICE OF MANAGEMENT & BUDGET

Christopher Johnson, Director of Corporate Finance and Management Services
Laura Zautcke, Budget Analyst III
Maggie Lopez, Budget Analyst III
Blanca Aquino, Budget Analyst III
Agnieszka Chudy, Budget Analyst III
Therese Stanley, Grants Compliance Manager
Debra Windsor, Operations Support Specialist I
Jennifer Reynolds, Manager of Financial Operations



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Collier County
Florida**

For the Fiscal Year Beginning

October 01, 2022

Christopher P. Morill

Executive Director

Residents

Sheriff
Kevin Rambosk
(239) 774-4434

Property Appraiser
Abe Skinner
(239) 252-8141

Tax Collector
Rob Stoneburner
(239) 252-8171

Board of County
Commissioners
(239) 252-8097

Clerk of the Circuit Courts
Crystal K. Kinzel
(239) 252-2646

Supervisor of Elections
Melissa Blazier
(239) 252-8683

Judicial Courts & Judges
Charles Rice
(239) 252-2646

Rick LoCastro, District 1 - (239) 252-8601
Chris Hall, District 2 - (239) 252-8602
Burt Saunders, District 3 - (239) 252-8603
Dan Kowal, District 4 - (239) 252-8604
William L. McDaniel, Jr, District 5 - (239) 252-8605

County Attorney
Jeffrey Klatzkow
(239) 252-8400

Chief Hearing Examiner
Andrew W.J. Dickman
(239) 252-4446

County Manager
Amy Patterson
(239) 252-8383

Deputy County Manager
Daniel Rodriguez
(239) 252-8383

Deputy County Manager
Edward Finn Interim
(239) 252-8383

Communications, Government & Public Affairs
John Mullins

Corporate Compliance & Continuous Improvement
Megan Gaillard

Corporate Compliance & Internal Review
Michael Nieman

Public Safety
Michael Choate

Emergency Management

Emergency Medical Services

Corporate Business
Operations
Kenneth Kovensky

Human Resources

Information Technology

Procurement Services

Risk Management

Corporate Financial &
Management Services
Chris Johnson

Facilities Management
John McCormick

Growth Management
Community Development
James French Interim

Building Plan Review &
Inspection

Code Enforcement

Community Planning &
Resiliency

Development Review

Economic Development &
Housing

Operations & Regulatory
Management

Zoning

Transportation
Management Services
Trinity Scott Interim

Capital Project Planning &
Impact Fees

Fiscal & Grant Services

Operations &
Performance Mgmt

Public Transit &
Neighborhood Enhancement

Road Maintenance

Transportation
Engineering

County Manager Operations

Community Redevelopment
Areas

Fleet Management

Pelican Bay Services

Tourism

Public Services
Tanya Williams Interim

Community & Human
Services

Domestic Animal Services

Department of Health

Libraries

Museums

Operations & Veteran
Services

Parks & Recreation

University Extension Service

Public Utilities
Dr. G. George Yilmaz

Operations Support

Engineering & Project
Management

Solid & Hazardous Waste
Management

Sub-Regional Utilities

Wastewater

Water



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Budget Book Format (how to use this book)

The Collier County Budget Document is organized into six sections. The Budget Summary Information, Departmental Budgets, Debt Service, Capital Improvement Program, Budget by Fund Summary, and the Appendix.

Budget Summary Information

This section lists the names of the Board of County Commissioners, Constitutional Officers, Appointed Officials, and the Office of Management & Budget Staff at the time of budget adoption. Here you will also find the County Organizational Chart and the comprehensive Table of Contents.

This section also includes summary information for Collier County as follows:

Budget Book Format (how to use this book): This area describes the major sections of the Budget Book and what they mean.

Budget Message from the County Manager (transmittal letter): This letter from the County Manager formally transmits the annual budget to the Board of County Commissioners and the Citizens of Collier County. It summarizes the significant factors affecting Collier County's current budget development and an overview of major fiscal issues.

Economic Overview: Provides a brief history of Collier County, demographics, and the effect of current economic conditions.

Vision and Strategic Goals: This section describes the current County Vision and Strategic Goals, various organization-wide long and short-range planning processes, and cycles, and how they affect the budget process.

Budget Policies and Procedures: Includes a narrative on the annual budget development process, current year and standing Budget Policies of the County, Budget Review procedures, the Budget Amendment Process, and the current Basis of Accounting and Budget information.

Adopted Budget Summaries: Included in this section is the overall Budget Summary of Revenues and Expenditures for the County, including the Constitutional Officers. A second schedule is included that summarizes Governmental Funds by function and includes actual, prior year budget, and current year budget amounts. The third schedule summarizes the current and prior year adopted budget by the fund for all County funds.

Summary of Budget by Fund: This section provides a snapshot of prior and current year adopted budget totals and the % budget change for each of the appropriated funds for Collier County. This Summary of funds is categorized by fund types.

Fund Structure, Fund Balance, and Description of Funds Subject to Appropriation: This section outlines the County's fund structure, defines fund balances, and summarizes the budgeted changes to fund balances grouped by Major and Non-Major Fund Type. This schedule shows the beginning fund balances, budgeted increases and decreases in total fund balance and the ending fund balance along with a discussion of significant planned changes.

Major Areas of Spending: This section summarizes the County’s major areas of expenditures and revenues by function to provide information for the residents to understand where their money goes in support of the County Government.

Revenues: Provided in this section is the summary of the major revenues used by the County to operate the government. This section also includes a detailed discussion of the major revenues, their estimates, uses and historical trends, schedules of Property Tax Rates, Property Tax Dollars, and Taxable Property Values.

Employment Summary: This final section of the Summary provides information on the current staffing levels, changes in service, and historical trends of the number of employees to the permanent population of Collier County.

Departmental Budgets

After the Summary Section, the book is organized according to County functional categories or Departmental budgets. The department budgets represent basic operating units and have been grouped and tabbed by operating division or agency. Department budgets are presented programmatically and by the appropriation unit.

Program budgets provide a brief description of the program, the relative priority of each program in a department, the number of full-time equivalent positions necessary to perform the program, FY 2024 dollars necessary for the program, offsetting revenues generated by each program, and the net cost of each program. The administration/overhead program encompasses the minimum level of service that is mandated by Federal or State law or judicial order and is necessary to protect the health and safety of Collier County residents or to maintain capital asset value for a particular department. Programs above the administration/overhead level approved by the Board of County Commissioners are in priority order and reflect the community’s demand for high-quality services.

Performance measures are presented within the Departmental Budgets, linking each functional/programmatic area to the overall County Vision and Strategic Goals. These performance measures include the number of activities (quantitative) and the effectiveness of the actions (qualitative) for FY 2022 actual results, forecasts for FY 2023, and budgets for FY 2024. Performance measures are re-evaluated in conjunction with the County’s strategic planning process and the desire to measure outcomes based not only on available resources, but the one and five-year strategic planning objectives.

The appropriation unit presentations, i.e., personal services, operating expenses, and capital outlay, break out costs into two categories, current and expanded services. Current services reflect the ongoing cost of existing programs. Expanded services include new programs and enhancements to existing services. Budget highlights are incorporated to identify significant changes from FY 2023. The FY 2024 Adopted Budget is compared in the “Percent Change” column to the budget adopted by the Board of County Commissioners for FY 2023. To illustrate projected activity, a forecast of estimated revenues and expenditures for FY 2023 is presented. The rationale for projecting FY 2023 activity is to improve carryforward (fund balance) estimates and to reflect the policy/program decisions and budget amendments that occurred throughout the year. Also included are FY 2022 actual revenues and expenses that represent one year’s history of financial activity.

Debt Service

This section contains a summary discussion and presentation of the debt for the County followed by the detail and descriptions of the current county-wide General Governmental debt service.

Capital Improvement Program

Provided in this section is a description of the County's Capital Program, current year planned expenditures, five-year projections, and details on each capital project the County has planned and/or is underway.

Summary Budget by Fund

Each fund utilized by the County is summarized here. Information includes the Fund number, Fund Type, Fund Description, actual amounts for FY 22, Adopted FY 23, Forecast FY 23, and Adopted FY 24.

Appendix

This section includes a glossary of commonly used terms and acronyms; the current year adopted budget policy as well as Statistical data from the Annual Comprehensive Financial Report (ACFR) for the county.



Office of the County Manager Amy Patterson

3299 Tamiami Trail East, Suite 202 • Naples Florida 34112-5746 • (239) 252-8383

January 24, 2024

To the Honorable Board of County Commissioners, Citizens of Collier County and Consumers of the County's Financial information:

As County Manager, I am proud to provide the Collier County, Florida, Adopted Budget for Fiscal Year (FY) 2024.

The budget remains a flexible fiscal expenditure plan consistent with the County's financial and budget philosophy. This flexible plan, along with sound financial and budget philosophy, positions the County to cash flow and expend appropriated dollars to restore the community from any natural disaster and to absorb unexpected economic impacts. County leadership remains committed to a value-added coordinated emergency management approach that coalesces all County Agencies and external District partners as natural disasters threaten Collier County.

This budget reflects the best efforts of all County Agencies and Constitutional Officers to maintain and where appropriate, enhance existing programs and services within funding guidance for the benefit of our residents, visitors, and the general community continuing to fund high-priority public health and safety programs, equipment and systems.

The comprehensive Adopted Budget Book, you are receiving today, contains precise details of the economic drivers, legislative impacts, and other background information that affects and influences the budgetary process. This budget is being made available, today, to County bondholders, other County creditors, contractors, state agencies, federal agencies, interested citizens, and other users of budgetary information.

This budget document has been prepared in accordance with the requirements of the National Governmental Finance Officers Association (GFOA). The GFOA requirements provide assurance that the adopted budget reflects both the guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA's recommended practices on budgeting.

The adopted budget is the most important document that the Board approves each year. It is the County's annual spending plan. It is comprehensive and includes both operational and capital expenditure controls. It is the authorization to commit, spend, and execute Board direction and policies and provides measurement criteria to determine if the Board's Vision, Strategic Goals, Policies, and Directives are being accomplished.

Vision and Strategic Goals

The budget serves as a comprehensive road map guiding Collier County's endeavors to fulfill the Board's Vision Statement: **"To be the best community in America to live, work, and play"** and

its Mission: “**To deliver high-quality and best-value public services, programs, and facilities to meet the needs of our residents, visitors, and businesses today and tomorrow**”. Moreover, the budget integrates with the County’s four (4) strategic focus areas and associated strategic objectives providing a tangible link to the overarching agency priorities and goals which were endorsed by the Board of County Commissioners in February 2023.

I. Quality of Place (QP)

To preserve and enhance the health, safety, welfare, quality, character, and heritage of our neighborhoods and communities.

II. Infrastructure and Asset Management (IAM)

To plan, build, and maintain our critical infrastructure and assets to ensure their sustainability and resiliency for current and future needs.

III. Community Development (CD)

To balance the needs of community growth and development with the protection of our natural resources and environment.

IV. Responsible Governance (RG)

To maintain and strengthen public trust and confidence through open and transparent operations, ethical leadership, and proactive community engagement.

Collier County is continually striving to achieve its Vision and Mission, emblematic of the county's unwavering dedication to cultivating a top-tier organization that embraces innovation and adeptly navigates the intricacies of public sector management. Our overarching objective is to deliver "best value" amenities and services, while simultaneously enhancing and safeguarding the distinctive qualities that have made our community a world-renowned destination.

Public sector management must continue to be innovative and reinvent itself to be successful in this highly competitive market. Collier County has a tremendous advantage over other destinations due to its climate, location, amenities, and services offered. Our natural environment serves as a strategic resource that must be managed and protected. Our built environment provides both aesthetic attraction and functional infrastructure. For these reasons, we continue to be one of the fastest-growing metropolitan communities in the nation.

Budget Development

The Board of County Commissioners annually provides guidance in the form of budget policy. This policy is approved in February/March of each year and includes direction covering tax policy, compensation, debt management, agency position limitations, health care, capital funding, reserves, and other economic and financial priorities within the organization. Also, a three-year projection of major ad valorem supported funds (General Fund and the Unincorporated Area General Fund MSTD) is conducted. Information on projected out-year tax rates, expenditure patterns, and programs are presented to the Board.

Currently, the budget policy emphasizes guided growth in General Fund reserves, fully funded and policy-compliant debt management, and a sustained focus on high-priority capital investment. Moving forward, these strategic practices, coupled with the ongoing dedication of Collier County's workforce, will form the bedrock for delivering quality services and programs consistently, especially in an environment where agency competition for limited resources is the prevailing norm.

FY 2024 Budget Objectives and Outcomes

Staff was able to present a budget that met current program guidance while accomplishing the following noteworthy budget objectives and outcomes:

- Beginning year General Government cash balances protected by strong policy-driven reserve levels, conservative budget development principles, and active budget management.
- Rolled-back General Fund tax rate of \$3.2043 generated \$444 million in property tax with 45% of those dollars directed to fund Constitutional Office operations including the Sheriff.
- Sheriff represents 37% of the General Fund millage rate or \$1.1888 per \$1,000 of taxable value.
- General Fund reserves increased each year since FY 2011.
- Reserves across all funds and categories total \$665 million or 23% of the gross County budget and this reserve number includes \$210 million within the voter-approved local option infrastructure sales tax fund.
- Continue capital “pay-go” programming within the General Fund and Unincorporated Area General Fund supporting general governmental capital and infrastructure initiatives in the areas of transportation, stormwater, parks and recreation, museums, information technology, and the Constitutional Officers including the Sheriff’s agency. FY 2024 general governmental capital totals \$90.6 million for; 800MHz equipment repair and replacement; SAP upgrade; Medical Examiner renovation and expansion; campus security equipment replacement; campus transformer replacement; County Manager agency and Constitutional Officer facility renovations, customary capital appropriations in the areas of parks and recreation, transportation and stormwater system improvements, governmental building repair and maintenance, libraries, museums and various administrative back office infrastructure.
- Strategic future capital funding through continued regular appropriations into the capital vehicle and equipment recovery fund; annual contributions to a separate reserve which is earmarked to replace the County’s existing and substantial general governmental capital asset investments which totals \$22.5 million in the FY 2024 budget; continued hardening of infrastructure to withstand natural disasters.
- Enhanced commitment to fund stormwater maintenance.
- Funding for compensation administration in alignment with the Board’s strategic goal of

enhancing employee recruitment and retention, positioning Collier County as an employer of choice.

- Maintained the County's exemplary investment quality credit rating.
- Allocate water, sewer, solid waste, and other public utility resources in a conservative approach which strikes a balance between maintaining sufficient policy driven operating and capital reserves, constructing new and replacement capital projects, and providing strong operational resources all while upholding strong cash position and debt coverage ratios.
- Growth management building and planning enterprise resources allocated in a customer focused approach and dedicated toward resourceful operation of all development activities in accordance with state and local regulations.
- All county principal debt and annual debt service is fully funded and policy compliant.

State of Taxable Property Valuation and Ad Valorem Taxes

Taxable value county-wide has increased for the twelve (12) consecutive years and is expected to increase once again for the 2024 tax year (FY 2025). Major general governmental revenue sources like sales tax, state shared revenues, gas taxes, and the local option infrastructure sales tax all exceeded forecast for FY 2023 and are trending higher over budget in FY 2024. Senior leadership regularly evaluates all economic indicators, and the organization is always positioned to respond, if, necessary, to any softening economic condition.

Overall property valuation trends as depicted by building permit activity, land development applications, site plan applications, and building inspections point to short-term slowing growth. New construction permitting remains strong but slightly lower than seasonal averages over the past two years. Most of the new permits issued are for one-and two-family residential units.

The Board directed a departure from the millage-neutral rate in budget policy and reduced the rate to the rolled-back rate for the three county-wide levied millage rates: the General Fund, Water Pollution Control, and Conservation Collier, as well as the Unincorporated Area General Fund. Accordingly, the General Fund property tax rate decreased from \$3.5645 to \$3.2043, the Water Pollution Control tax rate dropped from \$0.0293 to \$0.0263, the Conservation Collier tax rate saw a reduction from \$0.2500 to \$0.2242, and the Unincorporated Area General Fund tax rate decreased from \$0.8069 to \$0.7280. These reductions resulted in a decrease in the ad valorem tax levy of approximately \$61 million.

The adopted General Fund property tax rate of \$3.2043 for FY 2024 is low compared with other Florida Counties, but is possible given the County's strong and stable tax base. The State of Florida Statutory General Fund tax rate ceiling is \$10.0000 per \$1,000 of taxable value. Overall, the County's aggregate adopted millage rate of \$4.0004 is lower than the aggregate rolled back millage rate of \$4.0025. The adopted aggregate millage rate is a product of all property taxes levied under

the County's authority including twenty-three (23) MSTUs and other dependent districts levying taxes and does not include debt service levies.

Property taxes comprise 65% of all General Fund revenue sources and 28% of the County's total net budget. While property taxes are a flexible source of revenue, continued attempts at the state level to curtail local control of these taxes reduce predictability and consequently budget certainty. Going forward, diversification of the County's general revenue mix will continue to be a topic of conversation with policymakers. This discussion must center on unrestricted revenue streams that can be utilized for all general governmental programs or initiatives and not those that are statutorily controlled as to purpose and function.

Capital Investment

For FY 2024, the County has appropriated \$707 million toward various general governmental, public utility and other capital project initiatives. County leadership is mindful that maintaining current and future capital infrastructure is of critical importance and to that end, a careful balance of resources is annually; devoted to operations necessary to service an expanding customer base; allocated to maintain existing capital infrastructure; and reserved to maintain and replace new infrastructure coming online.

The capital appropriation includes \$30 million in anticipated collections of the local option infrastructure sales tax. Five years after Collier County voters approved the local option infrastructure sales tax, the process and methodology required for budgeting, tracking, managing, and reporting on all facets related to the collection and expenditure of tax proceeds, as outlined in the enabling ordinance, remain in place. These funds are earmarked exclusively for capital projects and cannot be utilized for operational costs of infrastructure. Numerous transportation, general governmental, and community infrastructure projects are actively progressing, including the extension of Vanderbilt Beach Road east of Collier Boulevard, the construction of new and replacement bridges, Emergency Service Center enclosed bay, the main campus chiller plant, new EMS station, a mental health facility, a Sheriff's forensic and evidence facility, a State Veteran Nursing Home, and other community initiatives. Collections to date have surpassed the \$420 million mark and the County is set to sunset the tax on December 31, 2023, two years ahead of schedule.

Continued construction of new plant, equipment and facilities certainly brings into focus ongoing long-term maintenance and replacement of the County's substantial infrastructure investment. Collier County leadership remains committed to protecting its substantial infrastructure investment; targeting new strategic capital investment; and structuring the organization to always maintain customary unique services and programs enjoyed by County residents and visitors. Capturing the ad valorem revenue associated with new construction and potentially with taxable value increases to; fund asset and infrastructure replacement and maintenance; and maintain service levels expected by County residents and visitors continues to represent one of the most important policy decisions faced by the elected leadership, especially knowing the strong reliance upon this source of funding.

Short Term and Long-Term Debt

Issuing strategic short term and/or long-term debt is an important part of the County's capital improvement program under the basic premise that future residents should pay for improvements that they will enjoy and not just current residents. Further, the historically low cost of capital environment which has existed provided a unique opportunity to lock in very low interest rates and capitalize on the County's exemplary credit rating.

As such the County has issued since April 2018, \$513 million in general governmental and enterprise debt to fund several strategic initiatives including:

- April 2018 commercial paper draw of \$12 million to purchase 60 acres for construction of an amateur sports complex
- Series 2018 Tourist Development Tax bonds totaling \$62.9 million dated October 2018 to finance construction of amateur sports complex facilities
- Collier County Water/Sewer District revenue bonds dated April 2019 in the amount of \$76.2 million to finance the acquisition, construction and equipping of various utility capital improvements servicing the northeast area of Collier County
- Strategic purchase in July 2019 of the Golden Gate Golf Course for \$28 million through a taxable competitive bank loan
- Series 2020 A&B tax exempt and taxable debt in the amount of \$115 million dated October 2020 for strategic eastern lands property acquisition, construction of stormwater facilities and improvements to various park and recreation aquatic facilities
- June 2021 authorization to borrow commercial paper in an amount not to exceed \$10 million for infrastructure and facility improvements within the Pelican Bay MSTU&BU
- Collier County Water/Sewer District revenue bond dated July 2021 in the amount of \$128.9 million to finance the Golden Gate City potable water transmission mains expansion, the utility infrastructure expansion in the northeast service area to serve future residents and business and provide funding for Government Operations Park facility for the Districts business and field operations
- July 2022 authorization to borrow commercial paper in an amount not to exceed \$30 million for the construction of the extension of Vanderbilt Beach Road
- July 2023 authorization to borrow commercial paper in an amount not to exceed \$50 million for the construction of the North Collier Water Reclamation Facility Pretreatment Facility and Public Utility Renewal Projects

The County is positioned to add new strategic debt to the portfolio after embarking upon an aggressive debt restructuring program in the summer of 2010 and to date over \$531.2 million in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by \$3.1 million annually with this recurring savings applied toward high priority "pay as you go" operating and capital programs. Annual principal and interest payments servicing outstanding general governmental and enterprise debt totals \$66.7 million and represent 3.4% of the County's net adopted FY 2024 budget. The County continually looks for strategic and economically feasible debt restructuring opportunities.

General Fund Reserves

The General Fund’s budgeted reserve position (all reserve types) has grown by \$54 million since FY 2012 to \$72.2 million. This reserve position represents 11.7% of General Fund non-reserve expenses which is above the minimum policy threshold of 8.0% and below the 16% ceiling established within the FY 2024 adopted budget policy. Adequate General Fund reserves within policy levels are the cornerstone of general governmental financial flexibility and provide the County with options for responding to unexpected or changing public policy dynamics, natural disasters, and a buffer against other forms of external agency risk.

Compensation Administration

The strategic goal of Collier County Government is to provide a market-based compensation program that meets the following goals:

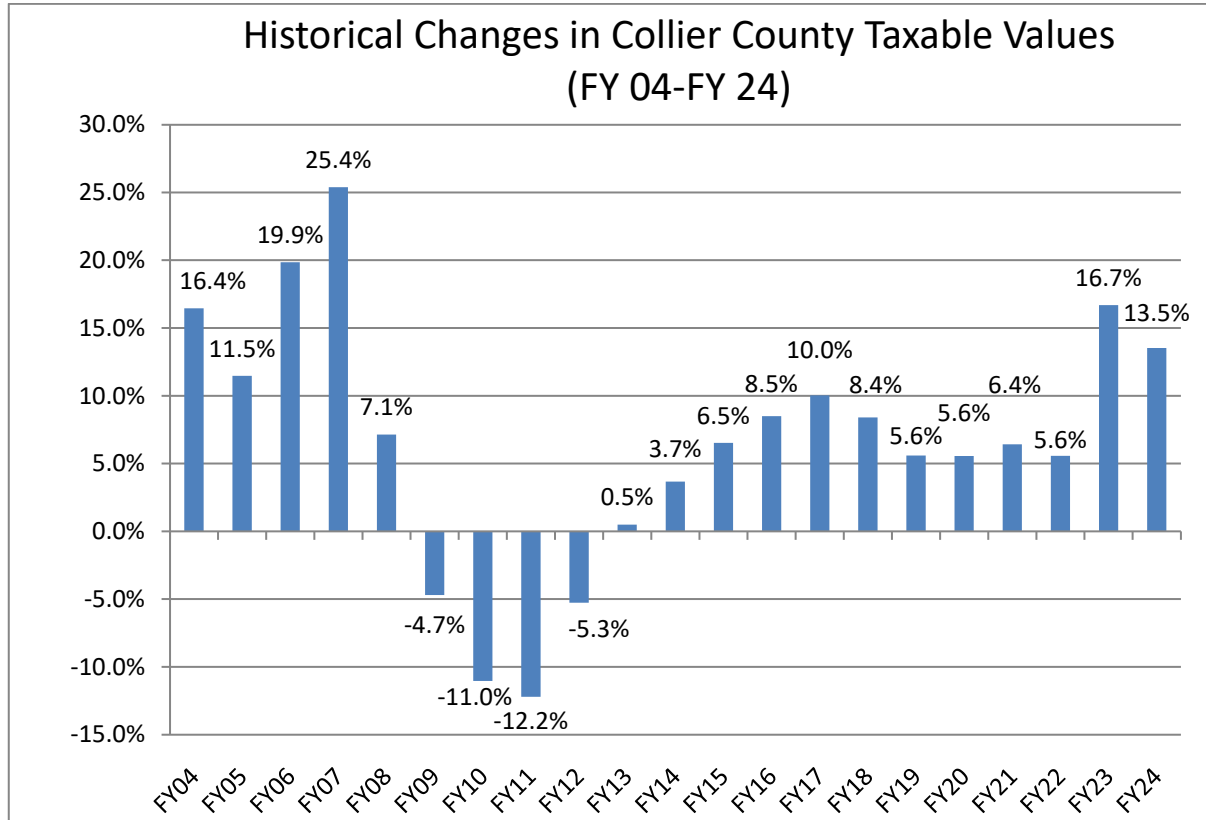
1. Facilitates the hiring and retention of the most knowledgeable, skilled and experienced employees available.
2. Supports continuous training, professional development and enhanced career mobility.
3. Recognizes and rewards individual and career achievements.

The following table provides a look at previous Board approved compensation plan adjustments.

Program Component	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY24
General Wage Adjustment	2.00% / \$1,000	1.50% / \$1,000	3.00%	2.90%	2.00%	\$1,200 represents average of 2.2%	Greater of \$1,200 or 2.00%	\$1,000 @ 10/1/21; \$1/HR @8/1/2022	8% Staff; 6.5% Directors; 5% Dept. Head and Above	5.00%
Merit Program	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	1.50%
Pay Plan Maintenance	0.00%	1.50%	0.00%	0.60%	0.00%	0.50%	0.80%	Avg. 8.5% @1/1/22	0.00%	0.50%
Total	2.00%	3.00%	3.00%	3.50%	2.00%	Average of 2.7%	Average of 2.8%	Average of ≈12.5%	See Above	Average of 7%

State and Local Economic Conditions/Outlook

Over the next two (2) years, Collier County’s taxable value could slow to an average of roughly three (3) percent annually. Continual monitoring of tax base trends and tracking of leading community development and other economic indicators is important considering the County’s heavy reliance upon property tax revenue. The following chart provides a historical account of taxable value changes.



State budget and legislative initiatives must be watched closely each year to gauge the impacts of potential revenue loss and or programmatic/service shifts to local government. Unfunded mandates can pose a serious threat to a local government service delivery and fiscal stability.

The FY 2025 budget (coming fiscal year) will continue to pose extreme challenges, given the need to maintain sufficient budgeted reserves; preserve the agency's superior investment credit rating and related cash positions; fund infrastructure maintenance and replacement; sustain public safety and high value public services; and continue to invest in human capital necessary to advance the organization and serve the citizens of Collier County. County staff will continue to shape the organization to deliver high quality best value services to residents and visitors of this wonderful community we call home.

Budget Priorities

Multi-year budget priorities will include an emphasis on funding dedicated to the maintenance and replacement of the County's expansive infrastructure investments and operation of programs and facilities, aligning with the evolving service needs of a growing resident and visitor base. The budget framework underscores the significance of flexibility, anticipating adjustments in response to economic fluctuations, ensuring community resilience in the face of natural disasters, and adapting to new policy and operational standards through a priority-based budgeting lens. Moving forward the analysis of business operations and their alignment with the organizational structure utilizing

internal and external resources will be crucial for achieving and maintaining operational efficiency. This evaluation will ensure that the county's activities are in line with its strategic priorities and objectives and allow for timely adjustments to optimize performance.

Summary

Collier County Government remains committed to achieving its Vision Statement "**To be the best community in America to live, work, and play.**" Achieving this vision requires the cooperation of all County government agencies. My sincere gratitude is extended to everyone in Collier County Government that participated in the development of the FY 2024 budget.

Respectfully submitted,



Amy Patterson,
County Manager

Economic Overview

History

Collier County Centennial - In 2023, Collier County will be celebrating 100 years.



Florida Governor Carey A. Hardee (seated on left), Barron Collier (third from right) and Governor D.W. McLeod on far right

Collier County was created on May 8, 1923 when Florida Governor Cary A. Hardee signed Senate Bill 149, Chapter 9362, officially creating Florida State's 62nd county.

Today Collier County encompasses 2,305 square miles of land. It is the second largest county by size in the state of Florida (behind Palm Beach County) as well as bigger than both the states of Rhode Island and Delaware.

Collier County has been a home for southwest Floridians for over 10,000 years. Our earliest residents were the Paleoindians, hunter – gatherers who lived among an abundance of Ice Age megafauna such as Columbian mammoths and saber – toothed cats. These residents enjoyed a dry, temperate grassland and could be considered our area's first snowbirds. Our county was also once part of the Calusa domain, which extended from the Ten Thousand Islands all the way to the far reaches of Charlotte Harbor. The Calusa, or "fierce people," defended our coast from any attempts at Spanish colonization until their eventual demise in the 1700s.



Shows two Seminole children in a camp in Big Cypress

The Seminoles of north Florida made their way to what would become Collier County in the early 1800s, hunting in the high prairies of our northern interior and living in the cypress swamps in the south. While a variety of black, white, and Hispanic settlers found their way into the region throughout the 1850s and 1860s, it was not until the 1870s that permanent settlement began in the towns and communities that would become Everglades City, Marco Island, Immokalee, and Naples.

Politically, Collier County has held many names. When the State of Florida was established in 1845, we were part of Monroe County, with our county seat residing in Key West. In 1887 we were part of the newly formed Lee County, and while a trip to the county seat in Fort Myers was certainly less burdensome than Key West, it still made getting business done difficult for the residents of the southern portion of the county. This relative isolation of these southern communities also slowed their growth considerably, even as the rest of Florida was blossoming by the early 20th century. Naples, Marco, Caxambas, and Everglade could only be accessed easily by boat. A road connecting Immokalee to Fort Myers had only finally opened in 1917. Railroads only went as far as Fort Myers until the mid – 1920s. Despite the isolation, there were many people with money, affluence, and influence who saw the potential of this region and who were ready to make investments in its future.

In 1911, an advertising magnate from Tennessee by way of New York named Barron Giff Collier visited Florida for the first time. He stayed at his friend John Roach's island in the Pine Island Sound off the coast of Lee County, Useppa. Collier quickly became enamored by the beauty and resources — the tourism potential — that the region offered and bought Useppa Island from his friend. Roach also introduced Collier to his property in south Lee County at Deep Lake, a citrus grove with a narrow gauge railroad track that was a little over 10 miles from the town of Everglade. Collier bought that from Roach as well, in 1916. Collier's investment in the region continued, and between 1921 and 1923 alone he accumulated over one million acres of land in south Lee County.

Knowing that his business ventures would be more successful with better transportation options, he had a keen interest in the Tamiami Trail project, which had been initiated by the State Road Department in 1914 to connect the west and east coasts of south Florida. The project was to be financed by the counties that



Construction site at the Tamiami Trail. Temporary railroad with Ford motor-car

this road would go through. Unfortunately for Lee County, a large portion of their project required its investment in pricey engineering and construction, and with a relatively small tax base compared to other counties the project quickly ran out of money and steam. Barron Collier, seeing an opportunity to leave a legacy in an area he loved, offered to fund the construction of the Tamiami Trail through the swamps of the Everglades in exchange for a new county to be formed and named in his honor. On May 8th, 1923 Collier County was officially partitioned from Lee County by the Florida State Legislature. The Town of Everglades (now Everglades City) was the original county seat.

Collier County Historical Events

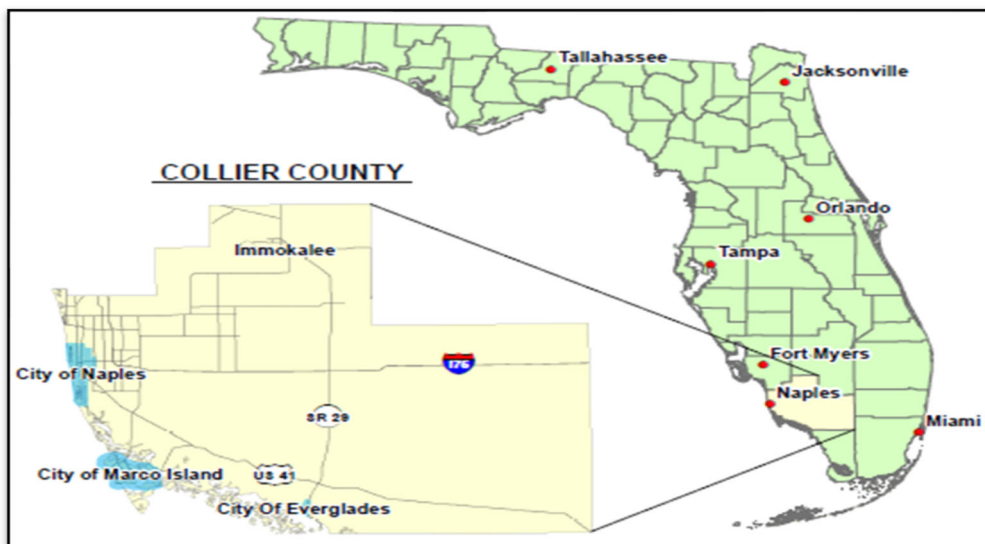
- **April 26th, 1928**- The Tamiami Trail was officially opened to traffic in Everglades, completing the first paved highway between Tampa and Miami.
- **December 23, 1943** – The U.S. Army activated a military base at Naples Army Air Field to train pilots for aerial combat during World War II.
- **March 20th, 1944** – A 5,600-acre tract of land was deeded to the state for preservation as Collier-Seminole State Park.
- **December 6th, 1947**- President Harry S. Truman dedicated Everglades National Park in Everglades City.

Collier County Historical Events - Continued

- **March 20, 1954** – Following extensive logging of the region in the 1940s and 50s, the Corkscrew Cypress Rookery Association was established to acquire and protect the last remaining stand of mature bald cypress in South Florida. This 45-acre tract became the Corkscrew Swamp Sanctuary maintained today under the stewardship of the National Audubon Society.
- **June 9, 1959**- Collier County residents voted to move the County seat from Everglades City to East Naples by a margin of 641 votes.
- **October 13, 1961**- State Representative James Lorenzo Walker and Collier County Commission Chairman Henry B. Watkins, Jr broke ground for the new \$1.6 million County Government Center in East Naples.
- **February 11, 1968**- Everglades Parkway, better known as Alligator Alley, was officially opened to traffic in Collier County.
- **October 11, 1974**- The 93rd U.S Congress approved the establishment of the Big Cypress National Preserve.
- **October 10, 2000**- The Collier County Administration Building at the government center was named in honor of W. Harmon Turner. Turner served as the County's first engineer, public works director and County manager.
- **June 16, 2022**- Collier County's Board of Commissioners names Amy Patterson as the County's first female County Manager.

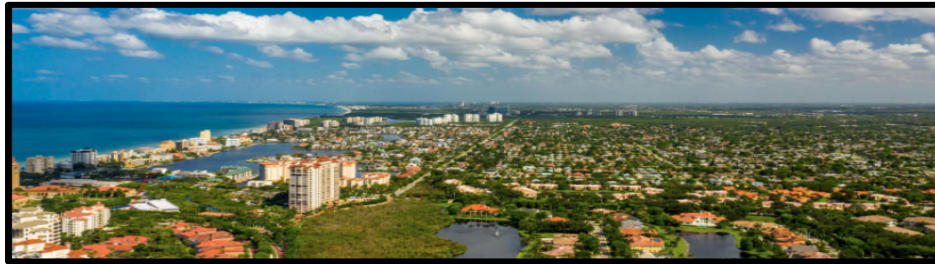
Map of Collier County

Below is a map of Collier County and its location in relation to the state of Florida.



- **5/25/49** - The Florida State Legislature approved a new charter for Naples, changing it from a town to a city.
- **6/30/53** - By act of the Florida Legislature, the Town of Everglades officially became the City of Everglades.
- **8/29/97** - After five failed attempts at incorporation, Marco Island became Florida's 398th city.

Demographics



Collier County is a non-chartered county established under the constitution and the laws of the State of Florida. Collier County continues to experience population growth, as it has over the past several decades. The permanent population has increased from approximately 38,000 residents in 1970, to the April 1, 2023, countywide population projection of 399,480 (extrapolated from 2023 Florida Population Studies estimates and projections prepared by the University of Florida's Bureau of Economic and Business Research (BEBR)). Data from the Collier County Comprehensive Planning Section and BEBR indicates that the County's population will grow by 37,420 by 2030 – an average of 1.8% annually.

Collier County continues to be a favorite tourist destination during the winter months between November and April when the population swells to approximately 479,000, around twenty percent (20%) higher than the permanent population adjusted to fiscal year. The seasonal population is projected to be approximately 520,000 by the year 2030.

Current U.S. Census data shows Collier County's median age to be 53.2 years compared to the Florida median of 42.7 years and the U.S. median of 39.0 years. The latest available figure from the U.S. Census Bureau for Collier County median household income is \$80,815, which is \$11,512 above the State figure. According to the Florida Department of Economic Opportunity, Collier County's unemployment rate for October 2023 was 3.1%. This rate is lower than the October 2023 national unemployment rate of 3.9% and is slightly higher than the statewide unemployment rate of 2.8%. The national, state, and Collier County unemployment rates have increased slightly in the last year.

Economic Conditions

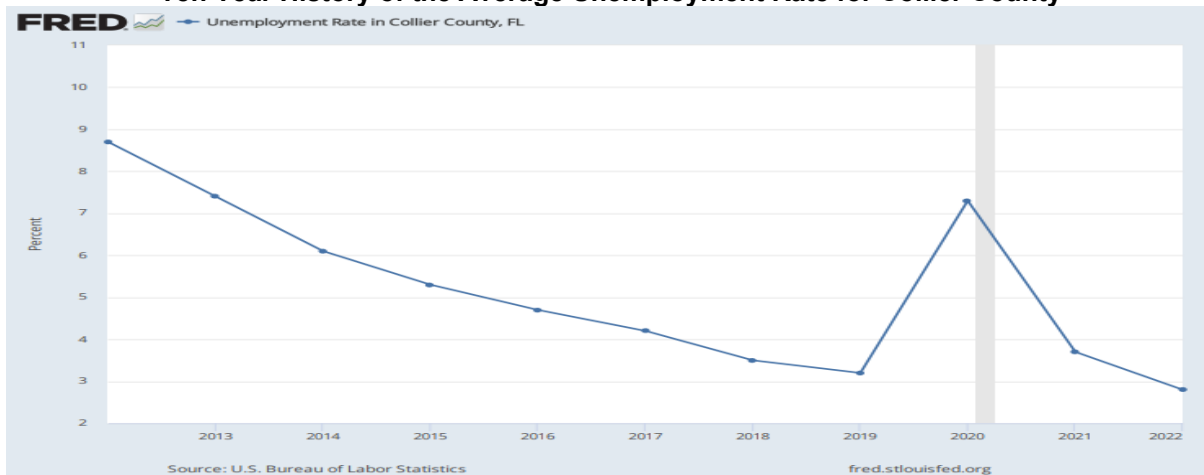
In FY 2013, the Office of Business & Economic Development (OBED) was created to work with state and local economic development organizations, assisting in the retention, relocation and/or expansion of existing businesses, in addition to the attraction of new business opportunities. A partnership between the County Office of Business & Economic Development and the chamber's Partnership for Collier's Economic Future, known as **Collier EDO**, has as its mission to be an effective force in improving the quality of life for all County residents and visitors. The partnership promotes economic development initiatives that will diversify the economy, create high value-added jobs, increase average wages, improve productivity and growth rate, facilitate capital formation, preserve and enhance the natural environment, and enable all County residents to have a meaningful opportunity for upward mobility.



In FY 2021, a \$15 million incentive was approved for the construction of Great Wolf Lodge, set to open in 2026. The first milestone was achieved on time, as well as the second milestone of 50% completion in May 2023. In addition, Collier EDO manages the Immokalee Culinary Accelerator, a state-of-the-art facility that offers budding culinary businesses over 5,000 square feet to plan, prepare, cook, and package their culinary creations for distribution. The Immokalee Culinary Accelerator is currently serving 11 members and 3 in certification. In certification support, the Accelerator assists the member in completing the Department of Business and Professional Regulations (DPBR) and other state regulation standards and inspections to operate food businesses in the County.

The recent economic landscape for the January to September 2023 period continued to range from a stable growth economy to an economy that suffered from a lack of affordable housing, product shortages, supply line disruptions, worker shortages, and increased inflation. In addition to the inflation and supply chain issues, in September 2022, Collier County was hit with a late season hurricane, Ian. Ian devastated the local beaches and caused close to \$1 billion in damages. While the County is continuing to recover from the impacts of Hurricane Ian and high inflation, the County's economy continues to exhibit growth. The County is seeing improved unemployment with a rate lower than state and national averages, bellwether industries performing well; median household income remaining one of the highest in the State; strong real estate market with median home values on the rise; robust new construction permitting and increasing taxable values for the twelfth consecutive year.

Ten Year History of the Average Unemployment Rate for Collier County



A strong resurgence of tourism within the County, increasing 46.7% year over year, has invigorated the local hospitality and restaurant sectors that were devastated by the 2020 economic shutdown. Similar impacts to local government revenues can be seen with increasing sales tax revenues, state shared revenues, gas tax revenues and tourism-development tax revenues. As we usher in 2024, all County economic, demographic, housing, and permitting indicators point to stable growth, even in the wake of continued hurricane recovery/mitigation efforts and economic factors. Senior leadership regularly evaluates all economic indicators, and the organization is always positioned to respond, if necessary, to any softening of economic conditions.

Vacancies in industrial space remains at 1.2% through 2023. In addition, 100% of under construction properties are already preleased. The County's Manufacturing Gross regional Product (the sum of all the value added produced within the County in a year), grew from under \$400 million in 2008 to over \$1 billion in 2022. These establishments generated 5088 jobs with average earnings of \$80,239 in 2022. Naples also is well-positioned to service both the outer Tampa and Miami metros and has started to develop a logistics and warehousing cluster. Collier County has easy access to I-75, which provides routes to Port Everglades and Southwest Florida International Airport. This is further evidenced by the Uline Corporations moved into a newly constructed 1 million square foot distribution center in the City Gate Commerce Park, in the Third Quarter of 2023, generating approximately 275 jobs. Amazon has also invested in a last mile distribution center in the area, expected to generate over 100 jobs.

The following table provides a history employment by major industries in Collier County:

Employment by Industry								
Collier County								
Industry	2015	2016	2017	2018	2019	2020	2021	2022
Agriculture, Forestry, Fishing and Hunting	4,227	3,683	3,703	3,309	2,897	2,830	2,769	2,564
Mining, Quarrying, and Oil and Gas Extraction	41	44	43	45	20	25	27	28
Utilities	193	181	193	223	210	199	195	194
Construction	13,332	14,685	15,094	16,828	17,324	16,851	17,835	19,092
Manufacturing	3,355	3,682	3,840	4,129	4,537	4,820	4,994	5,158
Wholesale Trade	3,238	3,438	3,525	3,793	4,184	4,107	4,266	4,542
Retail Trade	20,605	21,203	21,584	21,753	21,776	20,882	21,441	22,015
Transportation and Warehousing	1,468	1,688	1,645	1,861	1,953	1,828	2,117	2,620
Information	1,431	1,492	1,368	1,273	1,335	1,176	1,077	1,160
Finance and Insurance	3,854	3,938	4,037	4,001	4,132	4,210	4,442	4,595
Real Estate and Rental and Leasing	3,935	3,773	3,966	4,006	4,270	4,063	4,488	4,889
Professional and Technical Services	5,601	5,516	5,486	5,609	5,893	6,084	6,919	7,632
Management of Companies and Enterprises	524	412	366	358	334	385	446	513
Administrative and Waste Services	8,343	9,824	9,551	9,642	10,104	9,859	10,228	10,925
Educational Services	1,756	1,800	1,881	1,927	1,972	1,855	1,981	2,066
Health Care and Social Assistance	17,558	18,875	19,184	19,938	20,547	20,425	21,238	22,238
Arts, Entertainment, and Recreation	7,080	7,382	7,186	7,234	7,099	6,588	7,022	7,592
Accommodation and Food Services	19,070	19,874	20,695	21,692	22,581	18,648	20,404	21,434
Other Services, Except Public Administration	5,952	6,202	6,215	6,435	6,542	6,122	6,584	6,962
Unclassified	21	D	73	87	111	106	89	296
Total, all industries	121,583	127,703	129,634	134,144	137,820	131,064	138,557	146,512

Source: Florida Department of Economic Opportunity, Quarterly Census of Employment and Wages

Source: 2023 Employment and Economic Indicators – Southwest Florida Economic Almanac Series

To further promote economic growth, diversify the economy and encourage high-wage job creation, the Board of County Commissioners has placed increased focus on expanding and creating new Economic Innovation Zones. These zones encompass a specific geographic area and derive dedicated economic development funding through tax-increment revenues. The Ave Maria Innovation Zone was authorized in June 2015, the Interchange Activity Center No. 9 (IAC9) Innovation Zone was authorized in June 2018, and the Golden Gate City Economic Development Zone was authorized in November 2018. The County's Innovation Zone program has facilitated projects in all three Zones. On April 25, 2023, the County supported advanced manufacturer Azimuth Technology to open a new operation in the IAC9 Zone. On May 9, 2023, the County approved up to \$788,879 for Project CENTRO, the First Class-A commercial facility in the Golden Gate City Economic Development Zone. On August 22, 2023, Dialum Glass was approved for \$1.5 million for an advanced manufacturing facility in the Ave Maria Innovation Zone.

Further boosting economic incentives, in June 2018, five U.S. Census tracts in Collier County were among 427 areas statewide that were named federal low-tax Qualified Opportunity Zones— three areas in and around Immokalee, one in Naples Manor and one in Golden Gate City. Opportunity Zones are an economic and community development tax incentive program that provide a new impetus for private investors to support distressed communities through private equity investments in businesses and real estate ventures. The incentive is deferral, reduction, and potential elimination of certain federal capital gains taxes.

Sports tourism also is a burgeoning segment of the County's economy. The East Naples Welcome Center within the East Naples Community Park was completed in early 2022. The park continues to host the Minto U.S. Open Pickleball Championship.



Phase one of the new \$100 million Paradise Coast Sports Complex opened in October of 2020 and completion of four additional fields was done in October 2023. Additional phases will add more fields. Once complete, the facility which will contain 21 multipurpose fields, a world class outdoor fitness center, food truck and food pavilion and championship stadium. The complex will not only attract national tournaments, but also fulfill a need for local field play for popular sports such as soccer and baseball.

In Summary

Collier County, Florida continues to maintain a stable superior investment quality credit rating from all three major rating agencies. In April 2023, Fitch affirmed Collier County's Florida Issuer Default Rating (IDR) as AAA. The IDR of 'AAA' reflects Fitch's expectations for the continuation of strong tax base, population and economic activity growth in the county, reflected in robust revenue, labor force and income gains. The IDR also reflects the county's historically solid operating performance characterized by high independent revenue raising ability, solid expenditure flexibility, and maintenance of sound reserve levels. Fitch Ratings affirmed the County's issuer credit rating (ICR) of AAA in April 2023. Likewise, Moody's Investor Services and Standard and Poor's have assigned issuer credit ratings of Aaa and AAA, respectively, to Collier County. Aaa/AAA are the highest ratings assigned by the major credit agencies and these ratings indicate that the obligor's capacity to meet its financial commitments is extremely strong. The County is one of only a handful of local governments in the State of Florida with the highest credit rating from Fitch, Standard and Poor's and Moody's Investor Services.



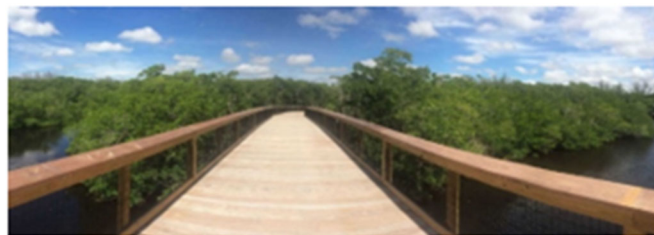
Collier County boasts attractions and amenities which foster community and economic development. The Minto US Open Pickleball Championship continues to grow in both size and popularity, a documented sports tourism driver to the area. The amateur sports complex will only enhance the image of Collier County as a sports tourism destination. There are also numerous other recreation and educational opportunities which can be enjoyed by visitors due to our proximity to the Everglades and Ten Thousand Islands. Enjoy pristine natural wilderness perfect for bird watching or outdoor adventures within close proximity of

white sand beaches, exceptional accommodations, family attractions, upscale shopping, arts, culture, and world-class dining throughout the County.

The citizens of Collier County are not the only ones who rank the area highly:

- Naples ranked 6th Best Place to Live in U.S. News & World Report ([Source](#))
- Naples ranked 3rd best city in Florida to start a Business in 2023 ([Source](#))
- Naples ranked 6th Best Place to Retire by U.S. News & World Report and the #1 Safest City ([Source](#))
- Collier county ranked as 5th in Florida for well-being ([Source](#))
- Great golfing location for business executives: with 85 golf courses, Collier County ranks 1st in Florida for golf courses per capita ([Source](#))
- Naples named best beach town to live in. ([Source](#))
- You can breathe safely as Collier county received an A-grade for air quality by the American Lung Association for 2023 ([Source](#))
- Scholaroo ranked Naples as the best place to live based on factors including crime and safety, economy, quality of life, healthcare, and infrastructure. ([Source](#))

Collier County is positioned to capture residential, commercial, and high technology opportunities through its strong infrastructure base, quality of life, natural amenities, transportation network and commitment to an organized public-private strategic economic development program. Collier County's blend of cultural and recreational amenities and unique quality of life are enjoyed by both those who visit this destination or call this extraordinary community home. The County, through its elected and appointed leadership, strives to be the best community in America to live, work, and play.



Gordon River Greenway

Aligning Tactical Budgets with the Strategic Policy Model

The annual budget document serves as a tactical financial plan, allocating resources for one-year initiatives, activities, and projects to advance long-term policy objectives. While primarily a tactical tool, it also incorporates strategic elements. The budgetary plan commences with a detailed overview of annual budget policies, outlining the tactical issues slated for funding. In addition to addressing short-term goals, the budget strategically programs funds for reserves. These reserves are for future asset maintenance, replacement, and contingencies such as vehicle and equipment replacement, natural disasters, and unforeseen risks. The County's reserves support vital strategic positions, underscoring the importance of judicious resource allocation amid competing short-term and long-term funding priorities. As the County's general governmental and enterprise capital assets expand, consistent funding for long-term asset maintenance and replacement gains heightened significance. Notably, for FY 2024, capital projects and reserves account for \$740 million, representing 26.4% of the County's \$2.8 billion budget.

Impact of County-Wide Planning Processes on the Budget Development

Throughout the year, several interconnected planning processes significantly shape the development of the annual budget document. Long-range planning initiatives play a pivotal role in the budget development including the Long-Range Transportation Plan, the Master Mobility Plan, the Water and Wastewater Master Plans, the Capital Improvement Element (CIE), the Annual Update and Inventory Report (AUIR), and concurrency planning. (These plans are explained with more detail further down.) These plans are formally submitted to the Board of County Commissioners (Board) for their review, consideration, and final approval, at the same time gathering valuable stakeholder input. These planning processes are fundamentally geared towards capital programs, budgets, and desired outcomes, establishing the bedrock for strategically planning budgeted capital expenditures.

Furthermore, the Agency's strategic planning process wields substantial influence over the development of both operational and capital budgets. The County's Strategic Plan, initially adopted by the Board for Fiscal Year 2007, was significantly revised for Fiscal Year 2012, and the strategic direction was reaffirmed during the Board's Strategic Planning Workshop in February 2014. A recent milestone in this ongoing process occurred on February 21, 2023, when the Collier County Board of Commissioners convened a workshop to discuss the results of the County's Strategic Plan Review Process. Spearheaded by the County Manager, county staff actively engaged in an extensive review of the existing Strategic Plan framework, conducting multiple strategic planning workshops and meetings. Core Values and Strategic Focus Areas were refined while preserving the existing Mission and Vision Statements. With valuable direction from the Board, staff developed a list of Board and County Manager priorities. This updated framework, along with Board and County Manager priorities, establishes a clear roadmap for resource allocation, ensuring cohesive alignment between strategic goals and budget decisions throughout the year maintaining focus on fulfilling the County's overarching vision and the fiscal priorities.

Strategic Planning and Budget Integration

Strategic Plan Framework

The application of the Strategic Planning Pyramid (Exhibit A) as the foundational framework for strategic planning serves as a crucial mechanism to align the Board's values and overall vision for the County with identifiable, measurable priorities. This strategic alignment isn't confined to a theoretical construct; it permeates throughout the organizational structure. In the day-to-day operations, individual departments and divisions integrate this strategic framework as a guiding force when developing their annual operational

plans. This ensures that the objectives and actions undertaken by each business unit resonate with the vision set by the Board.

Exhibit A



To support this integration, the Budget Office assumes a pivotal role. It acts as the linchpin, ensuring a seamless connection between County priorities and the intricate budget development process. By diligently overseeing this alignment, the Budget Office plays a critical role in converting strategic aspirations into tangible fiscal plans. This comprehensive approach facilitates a unified trajectory where strategic goals are not just lofty ideals but are pragmatically embedded in the fabric of the County’s day-to-day operations and fiscal decision-making.

The budget serves as a comprehensive road map guiding Collier County’s endeavors to fulfill the Board’s Vision Statement: **“To be the best community in America to live, work, and play.”** and its Mission: **“To deliver high-quality and best-value public services, programs, and facilities to meet the needs of our residents, visitors, and businesses today and tomorrow.”** Moreover, the budget integrates with the County’s strategic focus areas and associated strategic objectives providing a tangible link to the overarching agency goals.

Strategic Focus Areas:

I. Quality of Place (QP)

To preserve and enhance the health, safety, welfare, quality, character, and heritage of our neighborhoods and communities.

Strategic Objectives:

- Support and enhance our commitment to robust public safety services.
- Support access to health, wellness, and human services.
- Preserve and enhance the character of our community.
- Protect our natural resources.
- Provide quality public amenities and recreational opportunities.
- Promote Collier County as an exceptional tourism destination.



II. Infrastructure and Asset Management (IAM)

To plan, build, and maintain our critical infrastructure and assets to ensure their sustainability and resiliency for current and future needs.

Strategic Objectives:

- Plan and build public infrastructure and facilities to effectively, efficiently, and sustainably meet the needs of our community.
- Optimize the useful life of all public infrastructure and resources through proper planning and preventative maintenance.
- Prepare for the impacts of natural disasters on our critical infrastructure and natural resources.
- Use the Annual Update and Inventory Report (AUIR) and other planning tools to establish and implement plans that concurrently provide public infrastructure.
- Develop and utilize partnerships to ensure that government facilities meet public expectations.
- Provide services and programs that sustainably manage the County's waste.



III. Community Development (CD)

To balance the needs of community growth and development with the protection of our natural resources and environment.

Strategic Objectives:

- Implement prudent and inclusive policy development through effective planning for transportation, land use, and growth management.
- Design and maintain an effective transportation system to reduce traffic congestion and improve the mobility of our residents and visitors.
- Encourage diverse economic opportunities by fostering a business-friendly environment.
- Support comprehensive affordable housing opportunities.
- Operate an efficient and customer-focused permitting process.
- Develop integrated and sustainable plans to protect and manage water resources.



IV. Responsible Governance (RG)

To maintain and strengthen public trust and confidence through open and transparent operations, ethical leadership, and proactive community engagement.

Strategic Objectives:

- Implement prudent and inclusive policy development through effective planning for transportation, land use, and growth management.
- Design and maintain an effective transportation system to reduce traffic congestion and improve the mobility of our residents and visitors.
- Encourage diverse economic opportunities by fostering a business-friendly environment.
- Support comprehensive affordable housing opportunities.
- Operate an efficient and customer-focused permitting process.
- Develop integrated and sustainable plans to protect and manage water resources.



The interconnectivity between budget programs and the Strategic Plan along with specific program outcomes are identified throughout the budget book utilizing the acronyms (QP, IAM, CD, RG) associated with the four Strategic Focus Areas and specific Program Performance Measures as highlighted in the budget page example below.

Transportation Management Services Department

Coastal Zone Management

TDC Category A Beach Renourish/Pass Maint Admin-Fund (185/1102)

Mission Statement

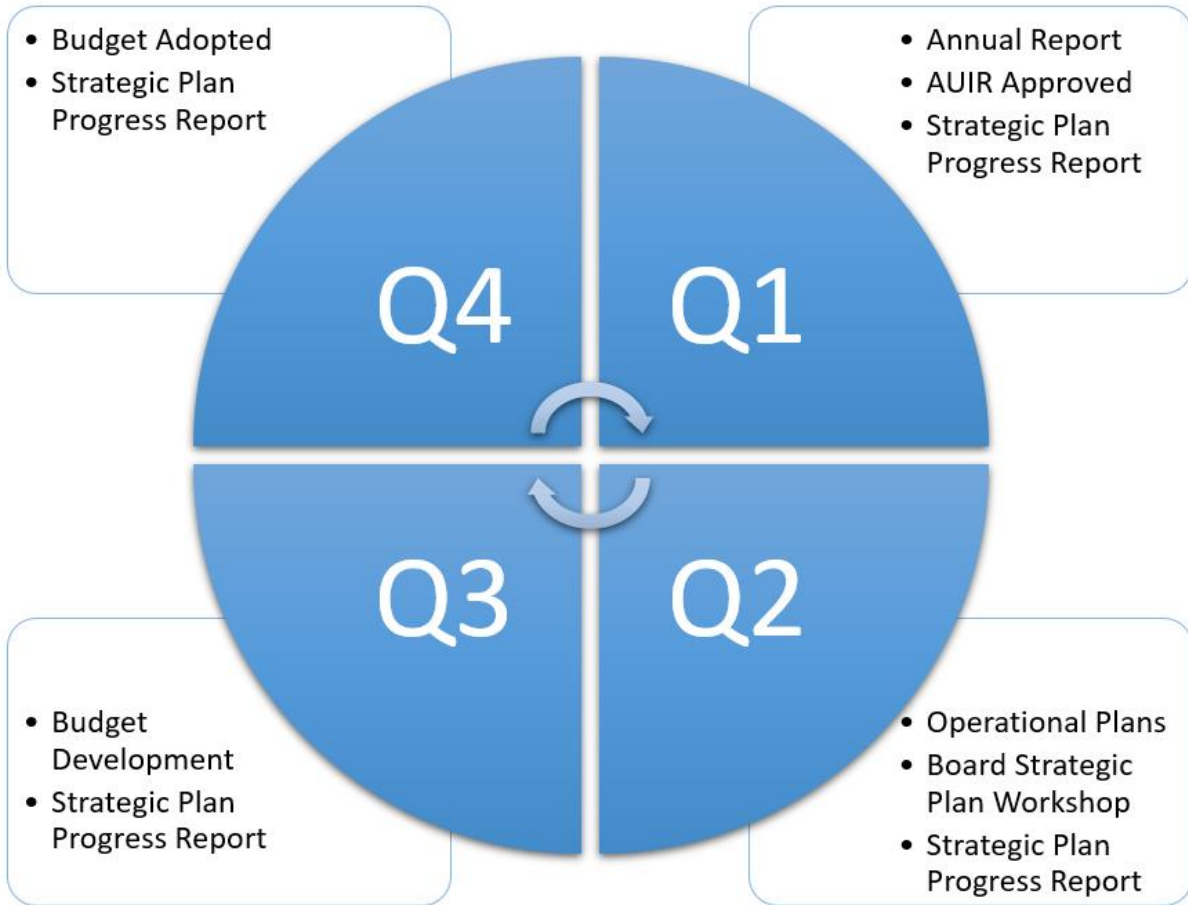
To provide TDC beach renourishment and pass/inlet program management, project administration, engineering, monitoring, and project management.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
TDC Beach Engineering - QP, CD, IAM Project engineering and management of beach renourishment and maintenance projects as well as beach and pass monitoring.	4.00	856,300	856,300	-
Beach Maintenance - QP, IAM Staffing for County and Marco Island beach maintenance.	2.00	157,700	157,700	-
Reserves, Transfers, Interest - RG	-	93,600	93,600	-
Current Level of Service Budget	<u>6.00</u>	<u>1,107,600</u>	<u>1,107,600</u>	<u>-</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Beach Project Management Costs less than or equal to 15% of TDC Category A Revenue	6.09	9.65	7.08	8.44

Strategic Plan Annual Process

The following is the high-level view of the strategic plan annual approach, from a process perspective:



Utilizing this approach, the strategic planning cycle begins with ongoing feedback from senior staff and citizens. The proposed plan resulting from the stakeholder input is presented to the Board for their input and approval and the outcome forms the basis for budget and operational planning for the following fiscal year. Performance measures supporting the strategic and operational levels are reviewed, updated, and acted upon as necessary.

Copies of the current and prior Fiscal Year Strategic Plans can be found on the County's website by following the link www.colliercountyfl.gov/government/county-manager-operations/strategic-plan.

VALUES

- Leadership
- Ethics
- Accountability
- Dedication
- Service

VISION

To be the best community in America to live, work, and play

MISSION

To deliver high-quality and best-value public services, programs, and facilities to meet the needs of our residents, visitors, and businesses today and tomorrow

BOARD PRIORITIES 2023

- Strategic Plan Budget Integration
- Sheriff's Office Evidence/Forensics Building (GOBP)
- Affordable Housing
 - Golf Course Project (Housing, Golf Course, Nursing Home)
 - Strategic Real Estate acquisition and management
- Health & Safety
- Mental Health Receiving Facility
- AUIR (Annual Update & Inventory Report)
- Parks, Marinas & Beaches
 - Beach Berm Replacement
 - Beach Renourishment Program
 - Beach Parking and Boat Ramp Additions
- Human Resources Recruitment and Retention to position Collier County as an employer of Choice
- Hurricane Preparedness and Hardening
- 800 MHz Radio System and System Hardening & Upgrade
- Stormwater/Utility Partnership Projects
- Transportation
 - Vanderbilt Beach Road Extension
 - Pine Ridge Road Improvements
 - Immokalee Complete Streets Tiger Grant Project (Transit, Stormwater, Transportation)
 - Roadway resurfacing program
- Water resources
 - Golden Gate City Infrastructure & Economic Development Masterplan
 - Northeast Regional Utility Program
 - North Collier Water Reclamation Facility Headworks Project
 - Septic to Sewer Conversion
 - Well to Potable Water Conversion

COUNTY MANAGER PRIORITIES

- Asset Management
 - Cyber Security Initiatives
 - Asset Management and Preventative Maintenance Program
 - Capital Improvement Masterplans (5 - 10 - 20 years)
- Communication
 - CMA review & updates
 - Public Outreach and Communication outreach programs
 - Public Portals to interact with County Government
- User fee & Rate Studies
- DAS Facility and Service Expansion-Northeast
- IT Masterplan
- Master Space planning and utilization for County Facilities
- Utility Masterplan & Solid Waste Strategy
- Stormwater and Natural Resources
 - Stormwater Telemetry & SCADA (supervisory control and data acquisition)
 - Estates Swale Maintenance/ Restoration



COLLIER COUNTY STRATEGIC PLAN 2023

QUALITY OF PLACE

OBJECTIVES

- Support and enhance our commitment to robust public safety services
- Support access to health, wellness, and human services
- Preserve and enhance the character of our community
- Protect our natural resources
- Provide quality public amenities and recreational opportunities
- Promote Collier County as an exceptional tourism destination

INFRASTRUCTURE AND ASSET MANAGEMENT

OBJECTIVES

- Plan and build public infrastructure and facilities to effectively, efficiently, and sustainably meet the needs of our community
- Optimize the useful life of all public infrastructure and resources through proper planning and preventative maintenance
- Prepare for the impacts of natural disasters on our critical infrastructure and natural resources
- Use the Annual Update and Inventory Report (AUIR) and other planning tools to establish and implement plans that concurrently provide public infrastructure
- Develop and utilize partnerships to ensure that government facilities meet public expectations
- Provide services and programs that sustainably manage the County's waste

COMMUNITY DEVELOPMENT

OBJECTIVES

- Implement prudent and inclusive policy development through effective planning for transportation, land use, and growth management
- Design and maintain an effective transportation system to reduce traffic congestion and improve the mobility of our residents and visitors
- Encourage diverse economic opportunities by fostering a business-friendly environment
- Support comprehensive affordable housing opportunities
- Operate an efficient and customer-focused permitting process
- Develop integrated and sustainable plans to protect and manage water resources

RESPONSIBLE GOVERNANCE

OBJECTIVES

- Lead by example with positive and purpose-driven actions
- Promote data-driven decision-making through performance management, continuous improvement, and measurable results
- Safeguard taxpayer money by promoting fiscal stewardship and sound budget oversight
- Encourage active community engagement and participation
- Foster a high-performing work culture with transparency and accountability
- Maintain a fully responsive, best-in-class emergency management capability
- Recruit, develop, assess, and retain a high-quality workforce
- Support the Collier County Constitutional Officers in the execution of their responsibilities



Long Range Planning

In addition to focusing on the upcoming one-year term for budgeting purposes, an important component of performance management reporting is prospective in nature, spanning a 5-10 year horizon. Performance measurement reporting directly indicates whether programs are on track for attaining the current year's goals given the year's budget, but also provides an indicator of whether the current year's activities are likely to lead to achievement of the 5-10 year objectives and requirements.

Master Mobility Plan (MMP)

In the past several years, Collier County has seen dramatic fluctuations in development trends. These fluctuations make it challenging to adequately plan for the timing of future transportation improvements. To address this demand, Transportation Planning and Comprehensive Planning developed the concept of a Master Mobility Plan (MMP) to address the transportation mobility needs of Collier County. The MMP is focused on demand management and coordination to reduce the need for transportation infrastructure. Staff is continuing to vet and explore the ideas approved within the MMP.

Three Year Budget Projection for Principal Ad Valorem Tax Supported Funds

On an annual basis, the Office of Management and Budget (OMB) prepares a three (3) year projection of revenues and expenses within the primary ad valorem funds – the General Fund and Unincorporated Area General Fund. This analysis provides the Board of County Commissioners with important data covering millage rate assumptions, general corporate revenue trends, and the impact of these revenue assumptions and trends on expense patterns over the projection period. This section of the Budget Policy is important and provides the staff and elected leadership with an opportunity to discuss the practical aspects of policy and level of service demands in conjunction with existing and projected revenue streams.

Annual Update and Inventory Report (AUIR) and Capital Improvement Element (CIE)

Chapter 163, Part II, Florida Statutes required the County to adopt certain Land Development Regulations (LDR's) to implement its Growth Management Plan adopted on January 10, 1989. One of the LDR's requires the County to, "Provide that public facilities and services meet or exceed the standards established in the CIE required by Section 163.3177 and are available when needed for the development..." This Section of Chapter 163, Part II, Florida Statutes is commonly known as the concurrency requirement. Accordingly, on March 21, 1990, the Board adopted the Collier County Adequate Public Facilities Ordinance No. 90.24, which was subsequently repealed and superseded by Ordinance No. 93-82, as amended by Ordinance No. 96-53. The Adequate Public Facilities Ordinance was subsequently codified in Division 3.15 of the prior Land Development Code (LDC). Ordinance No. 04-41, adopted the current LDC, and provides for the requirements of Adequate Public Facilities within Section 6.02.00.

Section 6.02.02 of the Land Development Code establishes a management and monitoring program for public facilities, which provides for an annual determination of concurrency for Category "A" facilities and identification of additional facilities needs. Category "A" facilities are roads, solid waste, drainage, parks, potable water, and sewer. Section 6.02.02 of the Land Development Code also requires the preparation of an AUIR on Public Facilities for presentation to the Board of County Commissioners (BCC). The findings of the AUIR form the basis for the preparation of the Annual Update and Amendment to the Capital Improvement Element and Schedule of Capital Improvements, proposed projects to be included in the next annual budget, the determination of any Area of Significant Influence (ASI) and the review of the issuance of development orders (excluding roads) during the next year. The AUIR provides an update to the ledger baseline for the real-time Transportation Concurrency Management System database. The preparation and presentation of the AUIR to the BCC meets the requirements of Section 6.02.02 of the Land Development Code for an annual determination of the status of public facilities.

The Capital Improvement Element (CIE) and the Annual Update and Inventory report (AUIR) are required County processes that concentrate upon the same subject matter, the schedule of capital improvements for the County, but prior to FY 2011, each were separate processes. There were a few negative ramifications associated with the separate timing of these two capital improvement processes:

1. Section 163.3177 Florida Statutes requires that the County adopt the annual CIE amendment by December 1st and the bifurcated process did not allow the County to achieve the statutory requirement.
2. Inconsistency between the financial basis of the two processes and the corresponding inconsistency between the projects contained within each due to timing discrepancies.
3. The CIE was adopted with 10-month old population projections and 10-month old seasonally adjusted transportation factors.
4. Redundancy in staff work effort for capital improvement projects.

The combination of the two processes, with completion in December has allowed for:

1. CIE amendment in compliance with the Florida Statutes December 1st adoption requirement.
2. A decision-making process for capital improvements based upon the same financial basis.
3. One document to the Collier County Planning Commission (CCPC) and the BCC.
4. Elimination of data changes and revenue projections inconsistencies between the AUIR and the CIE processes.
5. Fewer CCPC and BCC meetings related to capital improvement programming.
6. An eight month, rather than a continuous 12-month capital improvement cycle.
7. Eliminates redundant preparation process across the County organization.

The combination of the two processes continues to provide a positive fiscal impact with the elimination of redundant meetings and staff duplicative efforts.

Budget Policies and Procedures

The annual budget document is considered a single-use tactical financial plan that appropriates dollars toward one-year initiatives, activities, and projects in furtherance of longer-term policy strategic objectives embodied in the 2023 Strategic Plan. This tactical budgetary plan begins with an examination of annual budget policies which describe in detail the tactical issues to be funded.

While the budget is a tactical tool, components of the budget also program dollars strategically. Multiyear capital project funding for key infrastructure often involves a phased approach and can span three to seven years to achieve project completion. Reserves designated for future asset maintenance and replacement, vehicle and equipment replacement, natural disasters, and unforeseen risks are considered critical strategic requirements that emphasize the need for careful resource allocation among competing short and long-term funding priorities.

As the County's general governmental and enterprise capital assets grow, repeatedly resourcing long-term asset maintenance and replacement becomes increasingly important.

An additional key factor guiding budget development is Florida Statutes require the adoption of a balanced budget (total budgeted revenues = total budgeted expenses). This definition applies to the overall budget and individual county funds. Florida Statutes further require that all funds, including estimated fund balance, be appropriated.

For FY 2023, \$717.9 million or 36.6% of the County's \$1.96 billion net budget is for county-wide enterprise and general governmental capital projects and capital reserves. Planning numbers for FY 2024 within the General Fund allocate \$60.6 million or 9.4% of the recommended \$643.8 million spending plan toward capital initiatives including projects, debt repayment, and capital reserves.

Annual Budget Development

Collier County staff initiates the budget process by developing a recommended budget policy that includes a multi-year analysis of the General Fund and the Unincorporated Area General Fund, as these funds are the principal County tax-supported operating funds. The analysis reflects the estimated impact of the proposed budget policies on the respective budgets and associated millage (tax) rates.

The recommended budget policy is then presented to the Board of County Commissioners in late February or early March. The Board approves the broad policy guidelines (millage rate recommendations, capital funding allocations, level of service standards, salary adjustments, limitations on operating budgets, and position guidance) that govern the development of the budget, which are then incorporated into a budget instruction manual for staff.

Year to date financial information through February (five months of the County fiscal year) is then uploaded into the budget module to assist with revenue and expense year-end forecasting. County staff members develop their respective budget requests for the upcoming fiscal year. Requests are broken down into two categories: Current Service and Expanded Service. Current Service is defined as the inflationary cost of providing existing services. Expanded Service requests include enhancements to existing programs and new programs and/or position requests. The Expanded Service column focuses attention on any service requirements that may be necessitated by a growing population or level of service increases. OMB staff then reviews and makes recommended changes to the proposed budget requests in conjunction with the operating departments. The Constitutional Officers: Supervisor of Elections, Clerk to the Board, and Sheriff submit their respective budget requests by May 1; the Property Appraiser submits their budget by June 1; and the Tax Collector's budget submittal is due on August 1. All dates are in accordance with Florida Statutes.

Internal budget reviews are conducted with the County Manager in May. At this time the County Manager's recommended budget for the upcoming fiscal year is finalized. On June 1, the Property Appraiser provides a preliminary estimate of taxable value for the upcoming fiscal year. This provides taxing authorities with

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important information for budget planning purposes. Tax supported budgets are re-balanced to reflect this information. In June the Board conducts workshops to review the tentative budget. The Board makes preliminary policy decisions regarding the proposed budget at this time. On July 1 the Property Appraiser certifies a tax roll for the upcoming fiscal year. The budget is changed based on the updated property valuations. A tentative budget summary is provided to the Board of County Commissioners in accordance with State Truth in Millage (TRIM) requirements.

In late July all taxing authorities adopt proposed tax rates. These tax rates represent the maximum rates for state statutory Truth in Millage (TRIM) purposes and may be maintained or reduced during public hearings in September. (Note: There are emergency provisions by which the proposed tax rates may be increased, subject to very onerous public notice requirements). The Property Appraiser then assimilates all of the proposed tax rates and generates the Notice of Proposed Taxes. This notice provides the taxpayer with the maximum tax impact of the proposed millage rates to be levied by the various governmental units (County, City, School District, etc.) and the updated valuation of each property as established by the Property Appraiser.

Florida Statutes require two advertised public hearings on the budget. The Notice of Proposed Taxes serves as the public notice for the first public hearing held in September. Thereafter, the final hearing is noticed and conducted in accordance with State TRIM provisions. The public is allowed to speak on any topic prior to the final adoption of tax rates and the budget. Upon adoption of the budget by the Board of County Commissioners, appropriations are uploaded into the County financial system. The ensuing fiscal year begins on October 1. The annual budget development cycle is depicted in the following budget calendar.

Budget Calendar

Budget formulation, adoption, and execution in Collier County involve the year-round interaction of many people at various levels within the County. The purpose of the process is to identify service needs, develop strategies to meet those needs and develop detailed revenue and expenditure estimates to carry out the financial plan. As such, the budget process incorporates the following activities:

<i><u>Date</u></i>	<i><u>Activity</u></i>
<i>February/ March</i>	<i>Budget policy, providing broad direction to staff governing the preparation of the FY 2024 budget, is adopted by the Board of County Commissioners.</i>
<i>April/May</i>	<i>County Manager's Agency departments submit program and appropriation requests.</i>
<i>May 1</i>	<i>Supervisor of Elections, Clerk to the Board, and Sheriff request budget submitted.</i>
<i>June 1</i>	<i>Property Appraiser budget submitted.</i>
<i>Mid-late June</i>	<i>Board of County Commissioners conducts budget workshops to review the proposed FY 2024 balanced budget.</i>
<i>July</i>	<i>Tentative budget, incorporating workshop changes and certified taxable value, is released to the Board of County Commissioners.</i>
<i>July</i>	<i>Proposed millage rates (maximum property tax rates to be levied in FY 2024), approved by the BCC and certified to the Property Appraiser.</i>
<i>August 1</i>	<i>Tax Collector budget submitted.</i>
<i>Late August</i>	<i>Property Appraiser distributes Notice of Proposed Taxes to all property owners in Collier County.</i>

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September 7	<i>First public hearing on FY 2024 budget conducted.</i>
September 21	<i>Final public hearing on FY 2024 budgets conducted. FY 2024 millage rates and budget adopted by the BCC.</i>
October 1	<i>New fiscal year begins; implementation of FY 2024 adopted budget.</i>

This schedule complies with the requirements set forth in Florida Statutes Chapter 200, “Determination of Millage”, and Chapter 129, County Annual Budget.

Budget Policies

Historically, the annual budget policy approved by the Board of County Commissioners (Board), has consisted of three (3) sections which are “annual budget policies to be adopted”, “continuing budget policies to be reaffirmed” and a “three-year forecast for the General Fund and the Unincorporated Area General Fund”. While it is suggested that this format continue, the policy document will also cover significant budget influences and discuss the strategies that may be utilized to address these influences as the budget document and budget planning evolve for FY 2024 and beyond.

Summary of Specific Board Adopted Budget Policies for Fiscal Year 2024:

- A millage neutral General Fund tax rate budget (adopted rollback rate).
- A millage neutral Unincorporated Area General Fund tax rate budget (adopted rollback rate).
- Maintained the County’s exemplary credit rating among all their major rating agencies.
- Annual debt service is fully funded and policy compliant.
- Continued emphasis on capital facility repair and replacement.
- Continuation of current 80/20 cost share for health care program with employees contributing 20%.
- Adherence to OMB published retirement rates.
- State and Federal mandates fully funded.
- Continue to focus on building reserves.

Natural Disaster Planning

Since the landfall of Hurricane Ian in September 2022, the County has put forth significant effort and resources into the recovery effort. As of January 2023, the BCC has approved in excess of \$125 million in recovery funding and the County has expended upward of \$29 million on these efforts.

For perspective on hurricane cashflow, recovery efforts for Hurricane Irma totaled \$115.2 million and the County received \$98.1 million in reimbursement revenue consisting of \$72.9 million in FEMA reimbursements and \$25.2 million in insurance reimbursements. Net cost to the County for Hurricane Irma currently totals \$17.1 million. The County reallocated internal resources to cash flow Hurricane Irma recovery. Substantial FEMA reimbursement took approximately 18 months. With reimbursements continuing to trickle in through FY 2023. The County can expect similar timing for reimbursements for Hurricane Ian.

The following summary table for FY 2023 shows the Hurricane Ian recovery budget and actuals by fund category as of February 27, 2023.

Fund Category	Budget	Actual
General Governmental	\$43,000,000	\$11,148,132
Enterprise	\$55,000,000	\$17,372,043

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TDC	\$27,050,000	\$1,411,199
CATT Transit	\$100,000	\$40,087
Total	\$125,150,000	\$29,971,461

There will be a significant budgetary impact both in FY 2023 and FY 2024 from Hurricane Ian and this impact will largely depend upon when reimbursement revenue is received. The Office of Management and Budget (OMB) is closely monitoring the reimbursement stream with a keen eye toward implementing any necessary FY 2023 budget adjustments to ensure that sufficient cash balances are maintained in affected funds. Any necessary budget adjustments will mostly affect capital budgets through a reduction in capital transfers and deferring appropriate capital projects. Upon receipt of reimbursements, when possible, budgets utilized to fund Hurricane Ian's recovery efforts will be appropriately restored.

The County is prepared to cash flow the response necessary to restore the community from natural disasters utilizing three specific budget techniques:

- First, existing capital project budgets are reviewed, and funding is reallocated where appropriate.
- Second, general governmental and enterprise reserves are drawn down in inappropriate and prudent amounts.
- Third, in funds where enough cash balance exists, FEMA revenue is budgeted, and the corresponding expense budget is appropriated anticipating some level of reimbursement in the coming months/years. Planned revenue and existing fund balance are utilized for cash flow until the receipt of FEMA deposits.

County leadership is committed to a value-added coordinated emergency management approach that coalesces all County Agencies and external partners as future natural disasters threaten Collier County.

Millage Rates

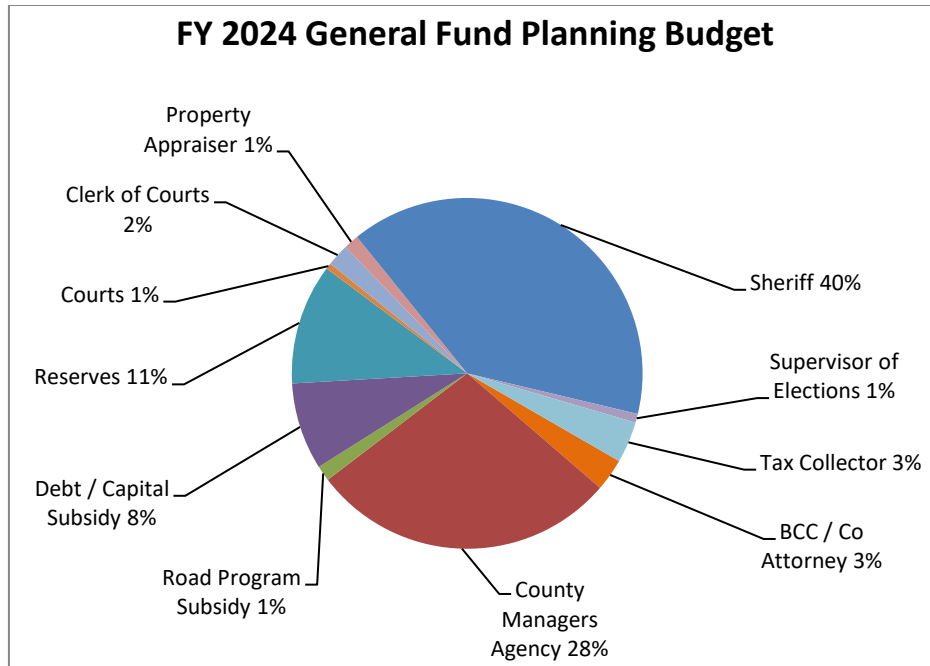
The General Fund and Unincorporated Area General Fund tax or "millage" rate has varied over the years and has been influenced by the taxable value environment and State legislation.

Tax or "millage" rates for the past eighteen (18) years are shown in table form below.

Millage Area	FY 06	FY 07	FY 08	FY 09	FY10-FY16	FY17-FY22	FY 23	FY 24
General Fund	\$3.8772	\$3.5790	\$3.1469	\$3.1469	\$3.5645	\$3.5645	\$3.5645	\$3.2043
Unincorporated Area General Fund	\$.8069	\$.8069	\$.6912	\$.6912	\$.7161	\$.8069	\$.8069	\$.7280

General Fund Allocations by Agency and Component

The purpose of this allocation is to identify those agency appropriation components within the General Fund. All agencies work diligently with the County Manager in support of budget policies adopted by the Board. Equally important is the premise that all agencies would share in any budget reductions necessitated by taxable values below the planning threshold, reductions in property tax revenues, new state tax reform initiatives, reductions in state shared revenue and *unfunded mandates*.



Considering that planned transfers to the Constitutional Agencies in FY 2024 account for 48% of total General Fund budgeted expenses and 66% of the General Fund ad valorem budgeted revenue, their participation in any necessary reductions due in part to unexpected ad valorem revenue shortfalls, tax rate reductions or unforeseen unfunded mandates is essential.

It should be noted that these expense percentages are gross figures and do not account for the statutorily required year ending constitutional officer turnback. This turnback revenue is budgeted and forecast conservatively each year. Constitutional turnback revenue totaled \$38,282,633 and \$10,270,710 across all funds for years ending FY 2021 and FY 2022 respectively. The FY 2021 figure is inflated due to the CARES sub-recipient agreement with the Sheriff which allowed for \$31,000,000 in CARES funds to be earmarked for CCSO salaries freeing up a like amount in turnback funds for flexible general governmental use. For the year ending 2022, actual collections exceeded the forecast in the General Fund by \$3.7 million. The General Fund receives on average 91% to 96% of all turn-back revenue.

Revenue Centric Budgets

It is generally recognized that all budgets and expense disbursements regardless of fund or activity are revenue and cash dependent. This concept establishes that enterprise funds, internal service funds, certain special revenue funds, and other operational funds that rely solely on a fee for service income with zero reliance upon ad valorem revenue should be allowed to establish budgets and conduct operations within revenue centric guidelines dictated by cash on hand and anticipated receipts.

For FY 2024, revenue centric budget parameters for enterprise operations will be tied to working capital guidelines established by GFOA; capital obligations from the capital improvement element (CIE); any rate or fee studies stipulations; priority agency wide expansion initiatives; and statutory or ordinance spending limitations. A critical review of operating and capital reserve levels versus operating and capital appropriations will be discussed during County Manager budget deliberations with an expectation that enough recurring resources are devoted to maintaining the utility asset at a high standard while resources are set aside to protect cash and fulfill our fiduciary responsibility to public protection in the event of a natural disaster.

This concept also presumes continual monitoring of cash and receipts and, if necessary, subsequent operational adjustments dictated by cash flow. Therefore, general governmental departmental spending guidance will not apply.

Certain cost centers or functions have a net cost to the General Fund (001/0001) or Unincorporated Area General Fund (111/1011). In these instances where the fee for services offset the ad valorem impact, the budget reduction guidance should account for this positive impact upon the net cost to the General Fund (001/0001) or the Unincorporated Area General Fund (111/1011). Under this revenue centric approach, Departments will be held to their fee for service projections and any negative fee variances will be addressed through expenditure cuts and not subsidized by Ad Valorem taxes. Department Head discretion upon guidance by the County Manager should be afforded in these scenarios.

Expanded Positions

For FY 2024, Departments will **carefully** consider program enhancement requests given ongoing elevated vacancy rates and operating expenditure guidance that will likely require a significant re-prioritization of the current budget. All program enhancement requests will be limited to new capital facility openings, Board directed service level adjustments, and/or historically strained mission critical imperatives. These program enhancement requests must identify the strategic focus area(s) and strategic objective(s) that are being satisfied.

All budget-to-budget expanded requests will be considered by the County Manager with recommendations presented as part of FY 2024 budget workshop discussions in June.

Compensation Administration

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals:

- Facilitates the hiring and retention of the most knowledgeable, skilled, and experienced employees available.
- Supports continuous training, professional development, and enhanced career mobility.
- Establish and maintain equity in the pay plan and rates paid to incumbents in those positions
- Recognizes and rewards individual and team achievements.

On January 25, 2022, the Board approved a recommendation to initiate a comprehensive overhaul of the County's classification and compensation plan from Evergreen Solutions fixing the internal pay plan structure and allowing the County Manager's Agency to become much more competitive in the attraction and retention of skilled talent.

The Consumer Price Index 12-month percent change from December 2021 to December 2022 is 9.9% for the Miami-Fort Lauderdale area. It is generally expected that the inflation index will stabilize and shrink by year-end. This is one of the indices that Collier County traditionally uses when considering a general wage adjustment. The annual Florida Relative Price Index, an index comparing the relative cost of living among the State's 67 counties, is also used as a basis for compensation plan recommendations. The most recently published Florida Relative Price Index lists Collier County as having the second highest relative cost of living among the 67 counties in the State.

In consideration of recommendations provided by the County's Pay and Classification plan vendor, as well as current market conditions, for FY 2024 the County Manager is recommending a 5% increase to base salaries within each paygrade classification and an additional 1.5% allocation for a merit-based incentive program. Given the current average salary in the County Manager's Agency is \$66,300, the collective recommended pay adjustments would result in an average of \$4,310 per employee. In addition, a .5% allocation is recommended to strengthen certain targeted classification pay grades where market imbalances exist.

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The FY 2023 compensation adjustment and pay plan maintenance allocation resulted in appropriate dollars equivalent to a 5% base wage increase to all classifications plus 1.5% to implement a merit-based incentive program and a .5% pay plan maintenance component to strengthen certain targeted classification pay grades where market balance exists. Total cost is approximately \$11.9 million in FY 2024. In previous years, the Board of County Commissioners has authorized adjustments to the compensation plan as shown in the following table.

Program Component	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY24
General Wage Adjustment	2.00%	\$1,000	2.00% / \$1,000	1.50% / \$1,000	3.00%	2.90%	2.00%	\$1,200 represents an average of 2.2%	Greater of \$1,200 or 2.00%	\$1,000 @ 10/1/21; \$1/HR @8/1/2022	8% Staff; 6.5% Directors; 5% Dept. Head and Above	5.00%
Merit Program	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	1.50%
Pay Plan Maintenance	0.00%	0.00%	0.00%	1.50%	0.00%	0.60%	0.00%	0.50%	0.80%	Avg. 8.5% @1/1/22	0.00%	0.50%
Total	2.00%	\$1,000	2.00%	3.00%	3.00%	3.50%	2.00%	Average of 2.7%	Average of 2.8%	Average of ≈12.5%	See Above	Average of 7%

Health Care Program Cost Sharing

The County Health Care Program is self-funded and seeks to operate the health plan with the same diligence as a small insurance company. Like an insurance company, the County faces a significant budget risk within the health plan due to the unpredictability of claim cost variances. Such variance is normal statistically and has its roots in the fact that total medical costs are extremely sensitive to the number of claimants who experience catastrophic losses. The expected number and size of large claimants is by nature extremely random and volatile. To manage and prevent this variability, the County reinsures catastrophic losses and maintains a prudent reserve to comply with Florida Department of Insurance requirements as well as to protect the General Fund from this volatility.

Several goals guide how the County operates the plan within the small insurance company context. These are:

1. Comply with all legal and regulatory requirements for plan operation
2. Manage plan cost trends to be 30% or more below published trends
3. Maintain overall controllable expenses, reinsurance costs, network fee arrangements, and reserves at prudent levels
4. Protect our employees from the economic impacts of illness or injury
5. Prevent illness and stabilize chronic health states, when possible, by helping our employees and their spouses become aware of their health, and act on that knowledge

Although the goals have been met and County costs have continued to show a favorable trend compared to national and state averages over the last twelve years, medical plan costs, and the premium dollars required to fund them, continue to increase annually. The County’s medical plan has been similarly impacted by these rising costs and as a result, currently, there are two main challenges regarding the rates outlined in the health plan:

1. Current County and employee contributions to the fund have not covered the cost of the plan in the last two fiscal years nor will they cover future projected costs.
2. Though current reserves likely exceed what would be considered reasonable and have been used to cover past shortfalls in contributions to the fund, if rates are not changed, reserves may fall below required minimums as soon as FY 2025.

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The longer rate action is deferred, the greater the imbalance becomes and the greater the needed increase will be. Assuming a 3% inflationary trend for health care costs, if rates are not increased, the fund reserve will be exhausted sometime during FY 2027 and the shortfall would be approximately \$5.8 million. With reserves exhausted, rates would need to be increased by 33% for the FY 2028 fiscal year to align fund inflows with expected expenses.

Assumed Annual Claim Trend 3%					
0.0% Increase in Contributions (ER & EE)	10/22-9/23	10/23-9/24	10/24-9/25	10/25-9/26	10/26-9/27
Claims	\$42,554,148	\$43,831,000	\$45,146,000	\$46,500,000	\$47,885,000
Expenses	\$4,434,136	\$4,523,000	\$4,613,000	\$4,705,000	\$4,799,000
Total	\$46,988,284	\$48,354,000	\$49,759,000	\$51,205,000	\$52,684,000
Revenue (inc vacant positions)	\$40,785,036	\$40,785,000	\$40,785,000	\$40,785,000	\$40,785,000
Gain/(Loss)	(\$6,203,248)	(\$7,569,000)	(\$8,974,000)	(\$10,420,000)	(\$11,909,000)
	-15.2%	-18.6%	-22.0%	-25.5%	-29.2%
Surplus	\$33,048,152	\$25,479,152	\$16,505,152	\$6,085,152	(\$5,823,848)

The need for a dramatic rate increase can be avoided by modest action taken in FY 2024. **Therefore, it is recommended that there be a five percent (5%) program rate increase for FY 2024.** This increase will be the first step in a potential multi-year program stabilization. Trends will be analyzed annually to adjust rate structures to ensure coverage of plan cost and maintenance of a reserve level that includes statutory reserves plus an amount to cover cost variances with 99% certainty. It should be noted that employer health insurance contribution increases are absorbed within operating appropriations and the 5% increase will result in approximately \$1.5 million in employer contributions across the County Manager's Agency. The average employee will see bi-monthly cost increases between \$3 and \$8 for single coverage and \$6 and \$14 for family coverage.

Since 2009, the Collier County Government has invested in processes to heighten employees' and spouse's awareness of their health and make available resources to assist covered employees and spouses in improving and maintaining their health. These programs have achieved meaningful reductions in risk and improvements in outcomes for the covered participants. Employees and spouses have embraced the County's preventive educational and qualifier processes which have contributed greatly toward the financial strength of the health program. Over the last 12 years, participation has been consistently more than 90% for those meeting the necessary qualifiers. This rate far exceeds those of large employers nationwide.

To mitigate necessary increases to the plan, the County will continue to emphasize participation in an existing wellness program, proper structuring of reinsurance to manage adverse plan impacts, and prudent plan management.

Coverage under the Plan extends to all eligible County employees, except for the Sheriff's Office, which operates its self-funded plan. Historically, Board budget guidance has suggested that all agencies uniformly share health insurance contributions between employers and employees.

In FY 2024, a 5% rate increase to the existing rate structure is recommended. This rate increase will result in an employer portion funding increase of approximately \$1.5 million for the County Manager's Agency. Bi-monthly employee cost increases will be between \$3 and \$8 for employees with single coverage and \$6 and \$14 for employees with family coverage. **It is suggested that these rate adjustments and the associated employer and employee share be uniform across all participating agencies, including the Constitutional Officers.** This policy treats all county employees equally in terms of cost-sharing for health insurance premiums.

Retirement Rates

All agencies including Constitutional Officers must use the retirement rates published within the OMB budget instructions. OMB is monitoring all proposed bills. The legislature usually establishes the new retirement rates at the beginning of May with the Governor signing the bill into law at the end of May. The preliminary retirement rates that will be published in the instructions are based on proposed House and/or Senate Bills (Florida Statute Chapter 121).

Accrued Salary Savings

When employees leave, they are generally replaced, and the process of replacement takes varying lengths of time depending on the position being recruited. This fact, coupled with the full budgeted amounts for health insurance and worker's compensation being transferred to the self-insurance funds, impacts the amount of accrued salary savings due to position vacancies. A 2% attrition rate has been utilized since FY 2016. For FY 2024, it is suggested that the rate remains at 2%.

Financing New and Replacement Capital Infrastructure

The issuance of debt for capital improvements is generally considered a good alternative to pay as you go under the philosophy that future taxpayers who will also enjoy the capital improvements should participate in funding capital improvements rather than that burden falling solely on existing taxpayers. Further, the modest interest rate environment, the County's superior investment quality credit rating, a revenue to debt service ratio well below the self-imposed cap of 13%, and not raising the millage rate to pay debt service for world class capital amenities provide further rationale for issuing strategic debt. Total unaudited general governmental and enterprise principal debt outstanding on 9/30/22 was \$689.1 million and includes recent new debt issues from FY 2018, through FY 2022. Debt outstanding reached a high of \$788 million in FY 2008.

Pursuant to the Collier County Debt Management Policy, several guiding principles have been identified that provide the framework within which the issuance, management, and continuing evaluation of and reporting on all debt obligations issued by the County takes place.

Asset Life: The County will consider long-term financing for the acquisition, maintenance, replacement, or expansion of physical assets (including land) only if they have a useful life of at least five (5) years. Debt will be used only to finance capital projects and equipment, except in case of emergency. County debt will generally not be issued for periods exceeding the useful life or average useful lives of the project or projects financed.

Capital Financing: Debt of longer amortization periods will be issued for capital projects when it is an appropriate means to achieve a fair allocation of costs between current and future beneficiaries. Debt shall not, in general, be used for projects solely because insufficient funds are budgeted at the time of acquisition or construction.

To the degree possible, the County will rely on specifically generated funds and or grants and contributions from other governments to finance its capital needs on a pay-as-you-go basis. To achieve this, it may become necessary to secure short term (not exceeding 5 years amortization) construction funding. Such financing is anticipated and allows maximum flexibility in CIP implementation.

A decision to issue some component of short or long-term debt is based on the level of service standards, the timing of any capital improvement, the ability to execute, the credit market environment, and the cost of capital. The County had pursued a strategy in recent history (FY 2008 and prior years) by incurring short term commercial paper loans for capital projects and refinancing that short-term debt with longer term bonds or other long-term credit instruments that match the asset's useful life. Short term commercial paper loans carry a low variable interest rate – with the January 2023 rate currently at 3.95% - and funds can be accessed within about 30-45 days of approving the authorizing resolution.

The advantage of long term competitively issued bonded debt, especially in a low interest rate environment, is that budget certainty for the cost of credit is achieved. Generally, a project should be ready for construction and proceeds must reasonably be expected to be spent within a three-year window from debt issuance, or adverse tax consequences may occur. Long term bonded debt or in the alternative competitively issued bank loans, can be issued normally within a ninety (90) day window. The County's current general governmental long-term debt portfolio is comprised of special obligation revenue bond debt under a covenant to budget and appropriate all legally available non- ad valorem revenue. It is anticipated that this type of long-term debt will be used under future new general governmental debt credit scenarios.

Interest rates have increased over the past year. If financing is needed for a capital project, then long term bonded debt can still be considered knowing that when interest rates fall, there will be opportunities to refund the higher interest rate debt.

The County is always positioned to add new strategic debt to the portfolio after embarking upon an aggressive debt restructuring program in the summer of 2010, and to date over \$531.2 million in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by \$3,071,488 annually with these recurring savings applied toward high-priority pay-as-you-go operating and capital programs. Annual principal and interest payments servicing outstanding general governmental and enterprise debt totals \$66.5 million and represent 3.4% of the County's net adopted FY 2023 budget. The County continually looks for strategic and economically feasible debt restructuring opportunities.

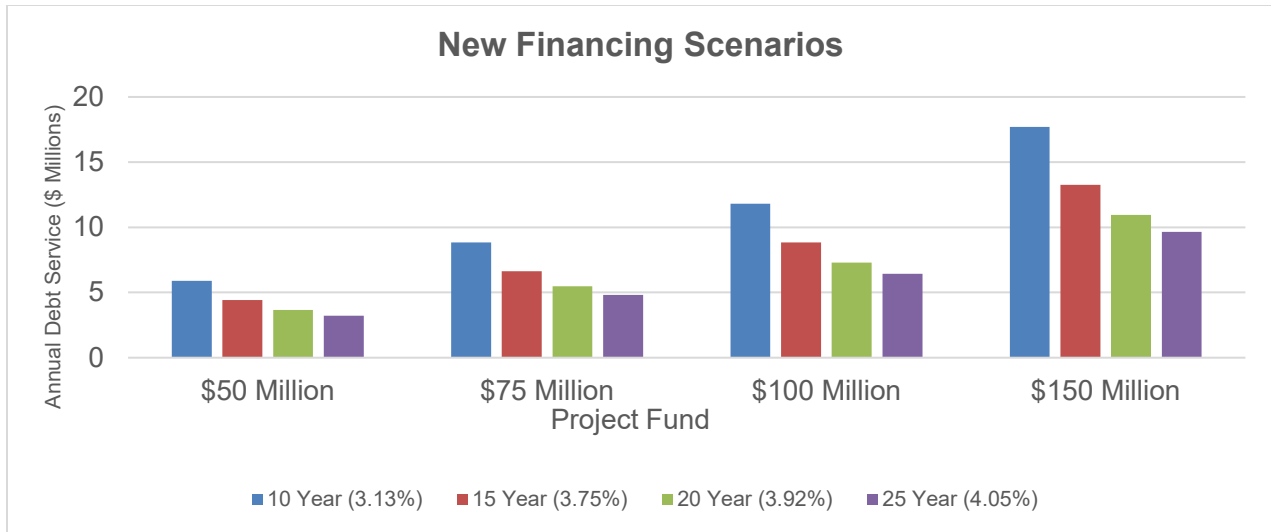
Through the County's finance committee and financial advisor, the debt portfolio is evaluated regularly for opportunities to generate savings through debt restructuring.

Countywide capital allocations have traditionally included new money components for general governmental capital projects as well as maintaining and replacing existing general governmental infrastructure.

Immediate Term New Debt Strategy: Passage of the Local Option Infrastructure Sales Tax does not eliminate the need to finance future infrastructure needs. New debt would be considered as projects are engineered and progressing in the following circumstances:

- Short term bridge financing in the estimated amount between \$35 - \$50 million is anticipated for the NCWRF Headworks project. Due to anticipated cost escalations, additional funding will be needed. Once FEMA and insurance proceeds are received for the hurricane, the financed amount will decrease.
- Financing in the estimated amount of up to \$128 million to construct the Northeast Regional Water Reclamation Facility (4 MGD) within the next 5 years. Further financing for the construction of the first phase (5 MGD) of the Northeast Regional Water Treatment Plant is anticipated in the upcoming 10 planning cycle.
- Any gap funding necessary to support water and wastewater system renewal and replacement projects.
- General Sheriff replacement capital improvements based upon a phased prioritized schedule.
- Any gap financing to complete all phases of the Sports Complex and Events Center.
- Gas Tax transportation network improvements.

The following illustrates various long-term financing scenarios, the annual debt service, and the respective interest rates.



Stormwater Management Funding

The budget planning model under a millage neutral tax rate for FY 2024 allocates \$16.3 million from the General Fund and Unincorporated Area General Fund toward cash and carry storm-water infrastructure replacement (\$6.0 million); maintenance and operations (\$8.1 million); and annual debt service on the November 2020 Special Obligation Revenue Bond Series A \$60 million stormwater component (\$2.2 million). Annual debt service will reduce the cash and carry capital allocation and project engineering and capital implementation is ongoing to spend down bond proceeds on strategic projects intended to update the County’s stormwater system.

Use of Gas Taxes and Future Gas Tax Pledged Debt:

In July 2022 the Board approved the renewal of the 5 Cent, 6 Cent, and the 9th Cent local option gas taxes through December 31, 2055. Gas tax dollars that align with the current gas tax ordinances not devoted to paying debt service will be available annually to support/supplement maintenance on the roadway network.

Large scale projects and others identified for completion in the five-year CIE between FY 23 and FY 27 have a projected shortfall of over \$205,000,000. Funding strategies including issuance of debt supported by gas tax revenues is part of the long-term plan for transportation CIE funding Proceeds would fund identified Transportation system assets deemed “poor” in the inventory; capacity improvements not funded by the Local Option Infrastructure Sales Tax; and **expansion of the eastern Collier County transportation grid**. Large scale projects identified in the five (5) year CIE that could be financed include Collier Boulevard (Green Boulevard to Main Golden Gate Canal), Vanderbilt Beach Road (16th Street NE to Everglades Boulevard), Goodlette Road (Vanderbilt Beach Road to Immokalee Road), Wilson Boulevard (Golden Gate Boulevard to Immokalee Road) and Veterans Memorial Parkway (School to US 41). Specific project engineering schedules will be reviewed, and the Finance Committee will continue to refine the concept and strategy.

Gas taxes collected in FY 2022 from all sources totaled \$24.2 million. Annual debt service is \$13.2M leaving, the remaining \$11 million programmed for construction and maintenance of the transportation network consistent with strict statutory guidelines.

Augmenting transportation network improvements budgeted in the Gas Tax Fund (313/3083) are regular general governmental transfers to the Transportation Capital Fund (310/3081). The General Fund capital transfer planned for FY 2024 to Fund (310/3081) is \$9,200,000 which represents a decrease of \$1,425,900 from the FY 2023 budget. The Unincorporated Area General Fund transfer planned to Fund (310/3081) for

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FY 2024 is \$13,600,000 representing an increase of \$9,800,000 from the FY 2023 budget as a result of the median maintenance allocation being included in the transfer. These dollars support maintenance on the roadway network including intersection improvements, resurfacing, sidewalks, pathways, medians, asset management, traffic control software, and other critical maintenance needs that are not eligible for gas tax funding by statute.

General Fund Debt Contribution and Debt Management

The following table identifies how General Governmental County Wide Capital contributions appropriated within the General Fund were programmed in FY 2023 and planned in FY 2024. General Fund transfers to Stormwater and Transportation System improvements are accounted for separately and not included in this General Capital programming scenario.

General Appropriation	FY 2021	FY 2022	FY 2023	FY 2024
Non-Growth Debt Service	\$ 3,650,400	\$ 8,908,000	\$ 7,774,700	\$ 8,469,000
Impact Fee Trust Fund Loans	2,192,100	1,832,000	757,700	1,418,600
General Governmental Capital Projects	15,592,400	20,743,600	29,918,600	25,535,000
Park, Museum, Airport, Sport Complex Transfers	4,776,500	7,505,000	9,805,800	8,200,000
Future Capital Replacement/Maintenance Reserve	5,000,000	7,500,000	18,300,000	5,000,000
Total	\$31,211,400	\$46,488,600	\$66,556,800	\$48,622,600

Planned contributions in FY 2024 represent a decrease from FY 2023 levels and this allocation may change depending upon the Board adopted millage rate policy; changes in the tax base; Board adopted operational service level changes; or other reprioritized initiatives.

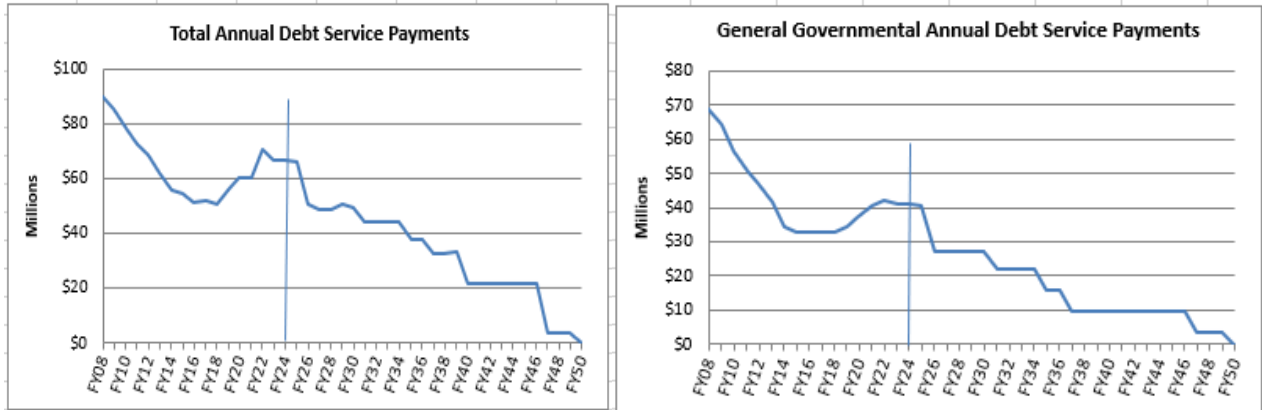
Loans outstanding to the impact fee trust funds (i.e., EMS, Libraries, Corrections, Law Enforcement, and General Government Facilities) from the General Fund since inception (FY 2005) through FY 2024 totals \$104.2 million. Going forward, the level of the General Fund loan subsidy is heavily dependent upon the level of impact fee collections and any new eligible growth-related general governmental capital projects planned in the areas identified above that are not paid by the Local Option Infrastructure Sales Tax. Current general governmental growth debt, which is paid predominately from impact fees, expires in FY 2036.

General Fund loans to the Airports began on or about FY 1995 and to date various operational and capital subsidies total \$29.8 million. In recent years, loans have not been necessary to subsidize operations or to support capital.

Payment of debt is always a top priority. Under the FY 2024 budget planning scenario dollars allocated will cover all revenue bond debt service.

The cumulative net interest rate of the County's overall debt portfolio has been reduced from approximately 5% to 2.83% and annual principal and interest payments servicing all outstanding County debt (including enterprise debt) totals \$66.5 million and represents 3.4% of the County's net adopted FY 2023 budget. General governmental debt service represents 2.1% of the County's net adopted FY 2023 budget. The following charts depict annual debt service payments servicing all debt and annual debt service connected with our general governmental credit.

**Collier County Government
Fiscal Year 2024 Adopted Budget**



Collier County’s total unaudited principal debt outstanding at 9/30/22 totals \$689.1 million of which \$357.3 million relates to infrastructure improvements driven by population growth and related service demands. The County’s principal debt is \$99 million below the FY 2008 figure of \$788 million.

Reserves

General Fund: Reserve is a budget/policy term referring to resources set aside to provide a financial barrier against risk. Likewise, reserves may also be referred to as a portion of the fund balance – only on the expense side of the equation. Reserves are the cornerstone of financial flexibility and provide the government with options for responding to unexpected issues and a buffer against shocks and other forms of risk. One such unplanned risk may, for example, include the potential for a grant award to be rescinded after work on the activity begins.

Grant revenues are appropriated at the time of award with the expectation of future cash inflows from the grantor agency. Until reimbursements are received, the General Fund and General Fund supported agencies provide the cashflow for most general governmental grant funded activities and are responsible for financing grant related activities in full, should the County default on any grant provisions or a grantor agency cancel, revoke, or de-obligate an award.

It is essential for governments to maintain adequate levels of fund balance to mitigate current and future risks, such as revenue shortfalls, natural disasters, and unanticipated expenditures. As such, budgeted reserves serve to protect the beginning cash position in a fund and are an essential component of Collier County’s overall financial management strategy and a key factor in external agency measurement of Collier County’s financial strength.

Various bond rating agencies recognize that the best reserve policies provide both specificity and flexibility accomplishing one or more of at least the following three criteria:

- establishing a target level of reserves or a reserve floor
- specifying the appropriate circumstances for drawing down reserves
- directing the replenishment of reserves

In general, rating agencies view positively higher reserve levels, although local governments can maintain high credit ratings with lower reserve levels if other indicators of financial flexibility, such as revenue raising ability, stable diverse revenue structure, expenditure flexibility, and conservative budgeting practices are strong.

A reserve for contingency is typically budgeted in all operating funds, except for the Constitutional agency funds. Reserves for the Constitutional Agency funds shall be appropriated within the County General Fund.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

The following is a history of budgeted reserves within the General Fund and Unincorporated Area General Fund since FY 2008 as well as the percentage of reserves against total operating expenses.

Fiscal Year	General Fund Reserves	Unincorporated Area General Fund Reserves	% of General Fund Expenses	% of Unincorporated GF Expenses
2024	\$71,858,200	\$5,832,700	11.2%	7.5%
2023	\$68,366,400	\$4,722,800	10.7%	6.2%
2022	\$64,856,900	\$4,189,100	13.7%	6.7%
2021	\$56,798,900	\$2,695,500	12.8%	4.4%
2020	\$51,532,900	\$2,340,600	12.1%	3.9%
2019	\$44,481,200	\$2,982,300	11.4%	5.3%
2018	\$40,450,300	\$3,255,000	10.8%	5.5%
2017	\$33,899,700	\$2,432,900	9.6%	4.8%
2016	\$27,890,800	\$1,905,600	8.4%	4.4%
2015	\$26,670,700	\$2,220,100	8.5%	5.6%
2014	\$26,217,400	\$1,715,000	8.9%	4.5%
2013	\$24,844,400	\$1,596,200	8.7%	4.3%
2012	\$18,180,900	\$1,739,500	6.2%	4.5%
2011	\$14,210,200	\$2,925,100	4.7%	7.4%
2010	\$15,569,100	\$3,422,400	4.9%	7.2%
2009	\$17,541,200	\$2,853,500	5.0%	5.8%
2008	\$20,506,000	\$6,336,600	5.5%	12.9%

Optimally, and to achieve a regular and sustained General Fund beginning fiscal year cash position, budgeted reserves should be a minimum of \$65 million. Otherwise, expense-side management of the budget in the form of capital transfer reductions and/or reductions in operating transfers may become necessary.

Budget management is always ongoing and more magnified at times when Hurricane events occur. Expenditures and revenues are monitored continually, and any budget adjustments are made accordingly. Likewise, execution patterns are scrutinized along with transfer dollars – specifically out of the General Fund to make sure that appropriations are properly executed and spent for the intended purpose.

Florida State Statutes: In all respects, budgeted reserves shall conform to the requirements of Florida State Statutes. The State establishes maximum limitations on certain reserves. The maximum limitations for contingency reserves and cash flow reserves are 10% and 20% of a fund’s total budget respectively. There is no statutory limit on capital reserves.

Comparative Budget Data

Provide comparative budget data using FY 2023 adopted budget data (cost and employees per capita based on unincorporated area population) by Agency with Budget Submittals for Similar Sized Florida Counties.

Adopted Budget Policy: Counties for comparison purposes include:

- Sarasota County
- Lee County
- Charlotte County
- Manatee County
- Martin County

Regular Routine Budget Policies for FY 2024

Grant-Funded Positions: Any positions formerly funded with grant funds being recommended for inclusion in a general (non-grant funded) operating budget shall be treated as expanded service requests.

Self-Insurance: To conduct an actuarial study of the self-insured Workers' Compensation, Property and Casualty, and Group Health Insurance programs. Program funding is to be based upon an actuarial based confidence interval of 75%, except for group health which will be funded to include statutorily required reserves plus an amount equal to at least the expected cost variance with 99% certainty.

Contract Agency Funding: The Board will not fund any non-mandated social service agencies.

Carry forward (Fund Balance): All funds that are unexpended and unencumbered at the end of the fiscal year will be appropriated as carry forward revenue in the following year. Carry forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are capital, debt service, and enterprise funds. In both the General Fund and Unincorporated Area General Fund, carry forward is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

Proper General Fund carryforward is necessary to meet significant constitutional transfer, public safety, and priority operating needs for October and November, prior to the receipt of any significant ad valorem tax revenue (ad valorem taxes represent 66% of the total FY 2023 General Fund adopted recurring operating revenues).

Carryforward balance is also an important measure used by bond rating agencies in determining the County's creditworthiness. Specific concerns for Florida communities are reliance on the tourism industry and sales tax revenue, and the ongoing threat from hurricanes and wildfires. For Florida coastal communities, a minimum cash balance of 15% of total General Fund expenditures was recommended by the rating agencies. Of course, this figure and recommendation were general in nature and subject to each county's individual cash flow needs. A higher percentage would be considered positive – especially during any ratings surveillance.

The recommended level of year ending cash in the General Fund should be a **minimum of 15%** of actual expenditures. At the year ending September 30, 2022, the actual General Fund cash and cash equivalents balance totaled \$157,929,500 an increase of \$29,020,700 over the year ending September 30, 2021. The FY 2022 year ending cash position represents approximately 33.6% of actual FY 2022 expenses.

Indirect Cost Allocation Plan: The policy of charging enterprise, special revenue, and grant funds for support services provided by General Fund departments will be used again in FY 2024. The basis of these charges is a detailed indirect cost allocation plan prepared, periodically, by a consultant and adjusted by staff to reflect the organizational environment on a real-time basis.

Impact Fees: Collier County will assess impact fees at such levels as allowed by law, established by the Board of County Commissioners, and supported by impact fee studies.

Enterprise Fund Payment In lieu of Taxes: The Solid Waste Fund and the Collier County Water-Sewer District will once again contribute a payment in lieu of taxes (PILT) to the General Fund. For FY 2023, the payment in lieu of taxes calculation was based upon a "franchise fee equivalent basis" commonly referred to as a percentage of gross receipts. Six percent (6.0%) of gross receipts of the Water/Sewer District were applied in FY 2023. This method and percentage will continue for FY 2024. One and three-quarter percent (1.75%) of Solid Waste tipping fees were applied in FY 2023 and this method and percentage are planned in FY 2024. This method is a common approach used by local governments and is generally consistent with fees paid by private utilities operating in a local government jurisdiction.

**Collier County Government
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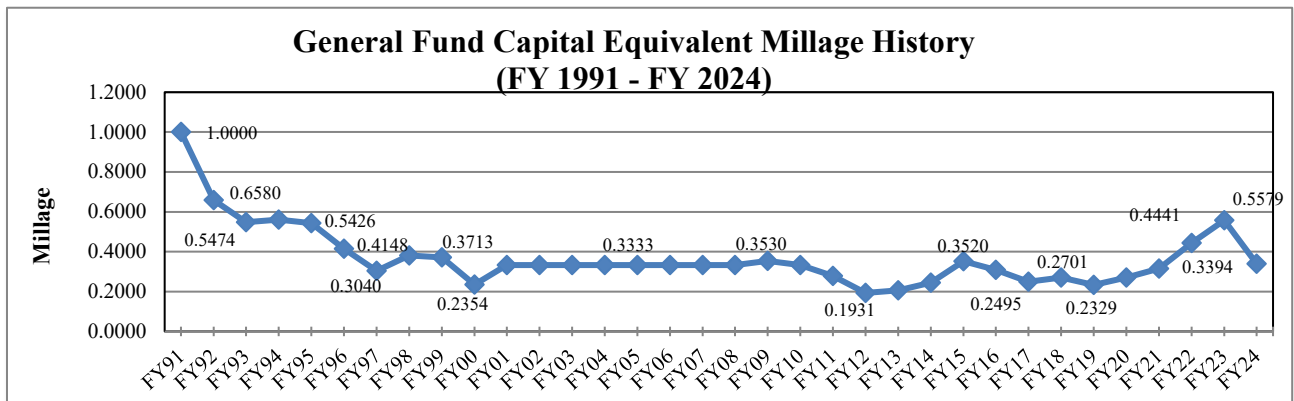
Prior to FY 2013, PILT was based upon the prior year's General Fund millage rate multiplied by the prior year's gross (non-depreciated) value of property, plant, and equipment.

Debt Service: Any capital projects financed by borrowing money shall limit the repayment period to the useful life of the asset.

Interim Financing: Collier County may also borrow funds on an interim basis to fund capital projects. In these cases, a repayment source shall be identified and the financing source that has the lowest total cost shall be employed.

The Collier County Debt Management Policy provides that debt restructuring for economic savings will be undertaken when a present value savings of at least five percent of the refunded debt can be achieved. The policy also states that five percent savings is often considered a benchmark and that any refunding that produces a smaller net present value savings may be considered on a case-by-case basis. A smaller net present value savings may be prudent for example when the intent is to eliminate old antiquated and limiting bond covenant language.

Ad Valorem Capital and Debt Funding: Continuation of a General Fund equivalent millage dedicated to ongoing regular general governmental capital projects, debt service, and impact fee fund debt loans from the General Fund. The target rate is the equivalent of 0.3333 mills. (See history below).



The General Fund continues to loan money to impact fee funds to pay their annual debt service payments. This of course is in addition to normal and customary debt service on non-growth revenue bond debt. Loans from the General Fund to the impact fee trust funds began in FY 2006 and the value of all loans made now exceeds \$104 million.

Capital Improvement Program (CIP) Policies: On an annual basis, the County shall prepare and adopt a five-year Capital Improvement Element (CIE) consistent with the requirements of the Growth Management Plan.

- Capital projects attributable to growth will be funded, to the extent possible, by impact fees.
- Capital projects identified in the five-year CIE will be given priority for funding. The five-year plan for water and wastewater CIE projects will be based on projects included in the adopted master plans.

Unlike operating budgets that are administered at the appropriation unit level, capital project budgets will continue to be administered on a total project budget basis. The minimum threshold for projects budgeted in capital funds is \$25,000.

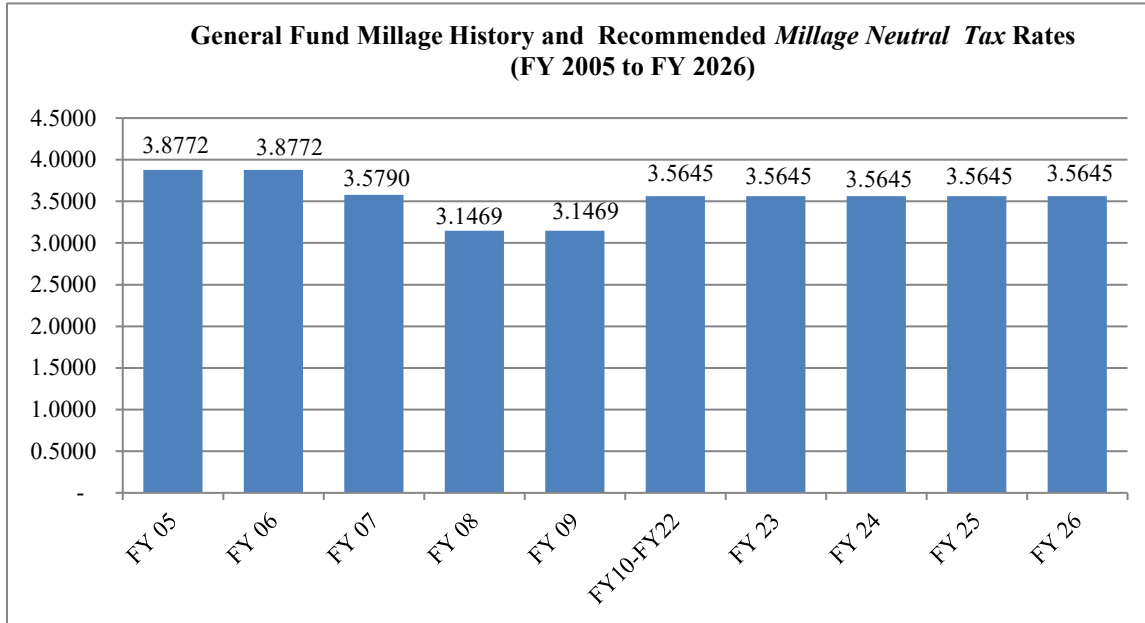
Three-Year Budget Projections Ad Valorem Tax Funds (FY 2024 - FY 2026)

OMB staff prepares annually a three-year projection of General Fund and MSTD General Fund revenues and expenditures to improve financial planning and to understand the long-term impact of funding decisions. These projections are complimented by a **trend analysis** of revenues and expenses which conclude the General Fund and Unincorporated Area General Fund sections respectively.

The following 3-year budget projections are for the General Fund (001/0001) and the MSTD General Fund (111/1011).

General Fund (001/0001) Millage History and Millage Rates

As a point of reference, the following graph plots the historical General Fund millage rate, as well as tax rates for FY 2023 through FY 2025. These rates do not include any marginal increase that the Board may direct by policy for a specific program or initiative. Millage neutral rather than tax neutral rates for general operations are used for planning purposes considering the belief that taxable value will continue to increase modestly in the future.



While the County Manager will be recommending a General Fund **millage neutral base operating budget** in FY 2023 and while this millage neutral budget will contain funding for priority public safety and other significant asset maintenance/replacement initiatives, the Board should note the magnitude of our current and future asset maintenance responsibility as well as significant new initiatives and devote additional future dollars which may be generated from an increasing taxable value base to fund these recurring initiatives.

Diversifying the County's tax base means in large part attempting to reduce risk. Risk of an economic downturn which surely will stagnate resources and organizational risk where the risk of stagnating resources exponentially impacts operations and capital resource allocation. Significant future resources must be devoted to capital maintenance in numerous areas. We have addressed our future heavy equipment, public safety ambulance, and general vehicle replacement needs. But there remain substantial asset maintenance and replacement needs, not the least of which is general governmental building maintenance, park's system infrastructure, constitutional officer capital requirements, and other general governmental capital functions like information technology upgrades, accounting system replacement, and other soft infrastructure needs. Then there is the issue of maintaining existing storm-water infrastructure which for FY 24 will be funded on par consistent with industry standards through general governmental appropriations.

**Collier County Government
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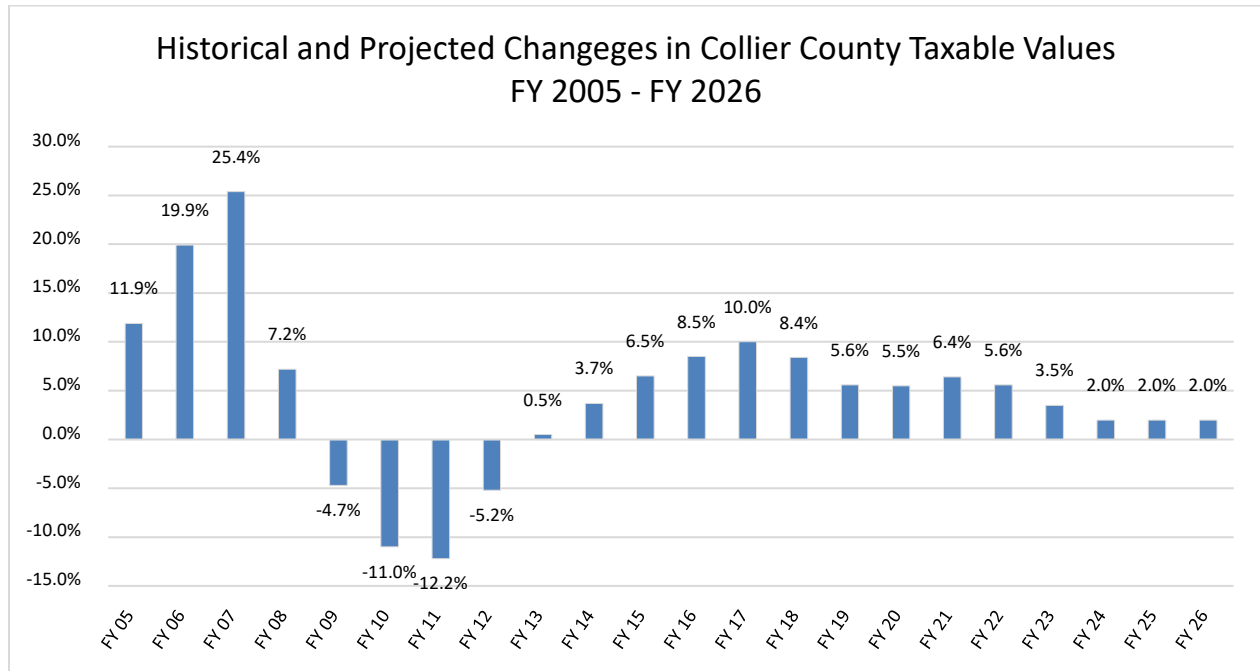
The following tables depict the respective *millage neutral* tax rates for FY 2024, 2025, and 2026 as well as additional ad valorem dollars which could be raised under certain increasing tax base assumptions.

General Fund	FY 24 Adopted and Recommended <i>Operating Millage Neutral</i> Millage Rates	Additional Budgeted Ad Valorem Revenue Projection Each Year
FY 23	3.5645	
FY 24	3.5645	\$25,068,600@ 5.75% TV Increase
FY 25	3.5645	\$9,220,900 @ 2.0% TV Increase
FY 26	3.5645	\$9,405,300 @ 2.0% TV Increase
FY 27	3.5645	

For Collier County to continue providing high quality best value services; continue to address infrastructure maintenance and replacement; replace public safety and general governmental equipment and vehicles; and maintain its reserve and cash positions pursuant to policy and representative of an investment quality credit rated organization, it is prudent to capture those additional ad valorem dollars generated by an increasing taxable base. New governmental initiatives which always seem to emerge each fiscal year also provide a rationale to capture property tax revenue from an increasing base year over year.

Failure to capture additional property tax dollars resulting from increasing taxable values will jeopardize service levels and make it difficult to maintain the extraordinary world class infrastructure investment which this community enjoys. As taxable values begin to slow and investment in County innovation zones and the County and Naples CRAs grows, the margin between rolled back rate and millage neutral will narrow. Thus, maintaining the long-standing millage neutral philosophy must be continued knowing the level of investment required to simply maintain our general governmental assets, and fund Sheriff operations let alone mission critical expanded services and facilities based upon AUIR requirements and servicing the needs of an expanding population.

The projected millage rates assume that the tax base will increase by 5.75% in FY 2024 (the 2023 tax year). Taxable value in FY 2025 is projected to also increase by 2%. The Property Appraiser will provide preliminary taxable value estimates for FY 2024 on June 1, 2023. Actual and assumed changes in County taxable values are as follows:



Notes to Graph - FY 2007: The General Fund (001) millage rate adopted in FY 2007 was based upon a 16% increase in taxable value under BCC direction. FY 2008: As part of the Florida Legislative Property Tax Reform package implemented in FY 2008, Collier County adopted its final millage rate at 91% of the rolled back rate.

FY 2024 Significant Expense Assumptions

A millage neutral operating budget, again assuming no marginal adjustment for special policy initiatives of the BCC, assuming an increasing taxable value base provides the County with those important additional ad valorem dollars necessary to maintain our assets, invest in our personnel, and service those who live and visit Collier County. Significant expense assumptions include:

- Appropriate dollars equivalent to a 5% base wage increase to all classifications plus a 1.5% to implement a merit-based incentive program and a .5% pay plan maintenance component to strengthen certain targeted classification pay grades where market balance exists. The total allocation across the County Manager Agency is approximately \$11.9 million.
- Appropriate dollars equivalent to a 5% increase in the employer health insurance cost.
- 2% attrition rate on regular salaries assumed in the County Manager's Agency.
- Motor pool replacement dollars for routine ambulance replacement on schedule.
- \$8,000,000 for general County Manager Agency building maintenance, \$6,000,000 for upgrades to the 800MHz radio system, \$2,000,000 for site development for the Golden Gate Golf Course and \$1,500,000 for switch gear upgrades in parking garage #1.
- \$5,000,000 allocation toward long-term general governmental asset maintenance reserve.
- Continued Social Service and Mental Health Funding.
- General Fund loans to the impact fee trust funds planned at \$1,418,600 which while low compared to the average of the previous ten years, should not be viewed as a trend due to the volatility of impact fees.
- Stormwater maintenance, operations, and transfers for capital and debt service payments planned at \$7.8 million.
- General Fund transfer dollars supporting road construction and maintenance funded at \$9.2 million.
- General Fund support of EMS Operations established at \$29,392,300 – up 16.1% from last year reflecting an anticipated pay plan pay adjustment.
- Full support for Transportation Operations from the General Fund (001) exclusively in the amount of \$25,643,600.
- Continued corporate IT capital funding.
- Cash and carry deposit of an additional \$1 million, bringing the total to \$6.7 million, as the process of implementing a new accounting system continues.
- Building maintenance funding for Sheriff Facilities totaling \$1,000,000, plus \$3,000,000 for windows at the jail, and \$1,200,000 for the Caxambas Substation/Seawall repair.
- Mandates to be absorbed, if possible, within operating budgets, including Constitutional Officers.

Significant Revenue Assumptions

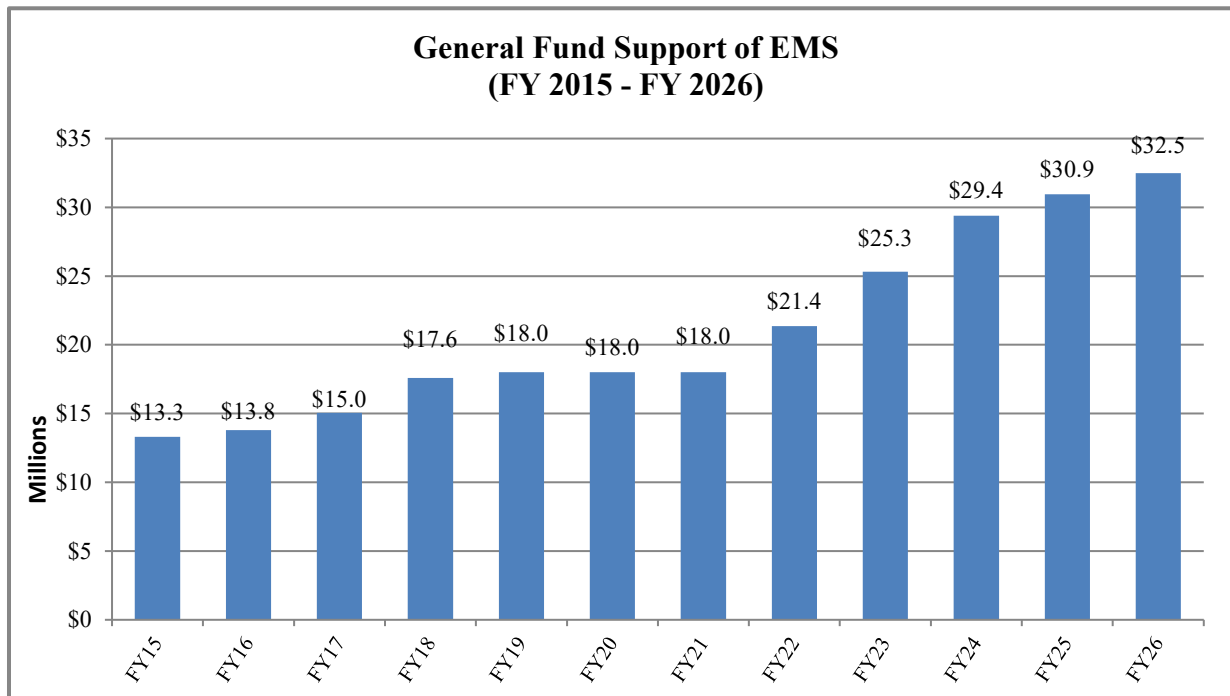
- FY 2023 ad valorem tax revenue forecast is 96% of actual taxes levied. FY 2023 forecast totals \$420,060,100 – a reduction of \$15,915,900 from the adopted budget. Collections are within the 5% statutorily budgeted revenue reserve.
- A millage neutral position for FY 2024 produces a levy of \$461,044,600.
- Sales tax revenue forecast for FY 2023 is projected conservatively at \$50 million, an increase of \$2 million from the adopted budget. FY 2024 budgeted revenue is planned at \$52 million. Conservative revenue estimates are essential to achieving the required beginning cash balance position.
- State Revenue Sharing forecast for FY 2023 is projected conservatively at \$12 million. The FY 2024 budget is projected conservatively at \$12 million, which is in line with the adopted 2023 budget.
- Property taxes, sales taxes, and revenue sharing deposited in the General Fund represent 93% of all recurring operating revenue which excludes carry-forward (fund balance).
- Constitutional Officer turn-back is a conservative budget estimate and for FY 2024 \$6,600,000 is planned. Turnback to the General Fund at year ending 2022 totaled \$10,270,710.

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- Measures to maintain annual beginning cash balance are necessary and include continued growth in budgeted reserves coupled with any combination of revenue receipts over budget and expense side budget management.
- Interest income for FY 2024 is conservatively planned at \$650,000.

EMS Fund

EMS Operations Fund (490/4050) is another fund that impacts the General Fund. Typically, this ad valorem support in recent years accounted for 45% to 55% of total EMS operating revenues. The percentage varies given the instability in fee revenue collections and any Board policy directives. The General Fund subsidy planned for FY 2024 is up \$4,075,900 reflecting an anticipated pay plan adjustment. Historical and projected General Fund support of EMS operations by fiscal year are Policy Document Page 51 as follows: (also added \$700k in FY25 and FY26 for 2 new stations – Old US 41 and Heritage Bay).



The use of General Fund dollars to support this life/safety function has been and continues to be a priority.

Road Construction Program

Board approved budgets have recently supplemented funding for the transportation network with general governmental dollars transferred from the General Fund to the Transportation Capital Fund (310/3081). This transfer is sized annually based on the anticipated growth in taxable value and the recurring need to fund other strategic capital commitments. Over the past four (4) fiscal years the actual transfer has averaged \$8.6 million annually. With taxable values projected to increase for FY 2024, the General Fund contribution to road construction and maintenance is planned to total \$9.2 million. This transfer is subject to change based on budget year execution patterns.

As future budgets are planned, and scarce resources allocated, infrastructure maintenance and non-growth-related improvements will certainly require a dedicated commitment of general revenue to protect this investment. Capital obligations necessitated by state or federal agreements, like joint powers agreements (JPAs) and Defense Cooperation Agreements (DCAs) will be funded.

FY 2025

A **millage neutral** operating budget in FY 2025 with an increase of 2% in taxable value can continue to allow for priority funding of public safety capital initiatives and general governmental capital programming referenced in this document with proper budget management. This of course is in addition to the many new initiatives and program enhancements, Board directed or otherwise required to support an expanding service base, all of which compete for limited general governmental resources.

In addition to annual inflationary cost increases, the following items were included in the FY 2025 budget analysis:

- Maintain general governmental capital projects recurring funding.
- Maintain General Fund support of EMS.
- Contingency reserves are maintained at policy.
- Maintain General Fund road subsidy.
- Maintain General Fund support for park system maintenance and replacement.
- Maintain General Fund support for Transportation Operations expenses.
- Continue annual contribution to the long-term asset maintenance reserve.

In summary, the FY 2025 analysis signals caution especially when critical variables like taxable value, market conditions, and general revenues are difficult to predict. Pursuing a **millage neutral** operating budget in FY 2025 without a proper budgeted beginning fund balance would likely result in a \$20.5 million budget planning deficit as depicted in the trend analysis below. Of course, regular annual budget management to eliminate any actual equity reduction would occur in real time.

FY 2026

A **millage neutral** operating budget in FY 2026 coupled with a projected 2% taxable value increase can allow for continued funding of asset maintenance and replacement while funding those programs and services enjoyed by an expanding population base. Once again, management of the budget will be important to achieve an appropriate beginning fund balance.

The following items were included in the FY 2026 budget analysis:

- Maintain general governmental capital projects recurring funding.
- Maintain General Fund support of EMS.
- Contingency reserves are maintained at policy.
- Maintain General Fund road subsidy.
- Maintain General Fund support for park system maintenance and replacement
- Maintain General Fund support for Transportation Operations expenses.
- Continue annual contribution to the long-term asset maintenance reserve.

The General Fund Trend Analysis model shown below is intended to offer a picture of very conservative revenue projections against operating and capital expenses which will likely be faced in the out years. Of course, the financial staff manages the budget in real time and will mitigate unplanned equity reductions. But imagine a scenario where major revenue sources like property taxes or state shared revenues were cut or reduced. The obvious impact would be subsequent expense reductions possibly coupled with newly adopted revenue sources and thus the need for budget flexibility.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

General Fund Trend Analysis

	<u>Adopted Budget FY 2023</u>	<u>Forecast FY 2023</u>		<u>Projected FY 2024</u>		<u>Forecast FY 2025</u>		<u>Forecast FY 2026</u>		<u>Forecast FY 2026</u>
			(5.75% Tax Value increase)		(2% Tax Value increase)		(2% Tax Value increase)			
<u>Revenues:</u>										
Ad Valorem	435,976,000	420,060,100	-3.7%	444,213,500	5.7%	453,097,800	2.0%	462,159,786	2.0%	
Sales Tax	48,000,000	50,000,000	4.2%	52,000,000	4.0%	52,000,000	0.0%	52,000,000	0.0%	
Revenue Sharing	12,000,000	12,000,000	0.0%	12,000,000	0.0%	12,000,000	0.0%	12,000,000	0.0%	
Other Revenues	38,555,600	37,775,100	-2.0%	39,193,700	3.8%	39,193,700	0.0%	39,193,736	0.0%	
Less 3% Required by Law	(25,689,700)	0		0	NA	0	NA	0	NA	
Carryforward	126,670,900	157,929,500	24.7%	106,510,500	-32.6%	86,195,200	-19.1%	65,744,100	-23.7%	44,741,022
Total Revenues	635,512,800	677,764,700	6.6%	653,917,700	-3.5%	642,486,700	-1.7%	631,097,622	-1.9%	
<u>Expenditures:</u>										
Departments/Divisions	100,900,200	99,084,300	-1.8%	100,981,100	1.9%	101,485,800	0.5%	101,993,300	0.5%	
Operating Transfers	94,411,700	96,596,089	2.3%	99,796,300	3.3%	100,725,300	0.9%	101,909,600	1.2%	
Debt Service	15,203,000	7,774,700	-48.9%	8,469,000	8.9%	8,187,800	-3.3%	8,362,800	2.1%	
Cap - Loans to Impact Fee Fds	757,700	757,700	0.0%	1,418,600	87.2%	1,742,400	22.8%	2,325,700	33.5%	
Capital Transfers	69,493,500	76,921,800	10.7%	50,735,000	-34.0%	52,235,000	3.0%	53,235,000	1.9%	
Constitutional Officers	286,380,300	290,119,600	1.3%	306,322,500	5.6%	312,366,100	2.0%	318,530,200	2.0%	
Reserves	68,366,400	0		0	NA	0	NA	0	NA	
Total Expenditures	635,512,800	571,254,189	-10.1%	567,722,500	-0.6%	576,742,600	1.6%	586,356,600	1.7%	
Revenues less Expenditures (Carryforward)		106,510,511		86,195,200		65,744,100		44,741,022		
Amount of Equity(CF) (reduced)/increased to balance the budget		(51,418,989)		(20,315,300)		(20,451,100)		(21,003,078)		Total amount of Carryforward Equity consumed (113,188,467)
Budgeted Reserves				71,858,200		71,838,200		72,074,500		

Budget Review Process

Department Heads prepare program and line item budgets based on adopted Board policy. Budget instructions provide details regarding the implementation of the policies such as proposed salary adjustments, internal service charges, etc. The OMB staff analyzes each submission for accuracy, content, and compliance with the previously determined priorities and policies.

Each Department Head is provided an opportunity to discuss and defend budget submissions to the County Manager. The County Manager makes the final decision for the recommended budgets presented to the Board of County Commissioners in June.

Budget work sessions with the Board of County Commissioners provide a forum for the discussion and finalization of spending plans, the establishment of proposed millage rates, and the finalization of the policy statements. In July, the maximum proposed millage rates are adopted based on the tentative spending plan and assessed taxable values provided by the Property Appraiser.

Public hearings are held in September to allow for citizen input. The final budget is adopted at the second hearing following a legal notice summarizing the proposed plan and tax rates.

Budget Amendment Process

The Board of County Commissioners annually adopts the budget by resolution for all funds of the County. Budgetary authority is legally maintained at the fund level. However, the County's computerized financial system imposes budget controls for operating funds at the appropriation unit levels of the department.

Amendments to the adopted budget can occur at any time during the fiscal year through action of the Board or the County Manager in the following manner:

1. Budget Amendments: Fund revenue and expenditure amounts may be increased or decreased by formal action of the Board following proper public notice as specified in Chapter 129.03 (a) Florida Statute. Amendments to the adopted budgets normally result from either the desire to recognize anticipated revenue or the unanticipated decrease of anticipated revenue. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received and to balance expenditures to these revenues in accordance with state law and sound financial practices.
2. Certain Budget Amendments in accordance with Chapter 129, F.S., require either a resolution that can be approved by the Board of County Commissioners (BCC) on the consent agenda or a resolution that can be approved by the BCC on the Summary Agenda after an advertised public hearing. To save staff time and significant advertising costs, OMB processes one consent resolution on the following agenda to cover all budget amendments that just needed a resolution on the prior agenda. Monthly, OMB processes a resolution and an advertised public hearing to cover all budget amendments that required an advertised public hearing for budget amendments from the past two agendas.
3. Budget Amendments for \$50,000 or less within the same fund and departments that do not affect revenues or reserves may be made administratively through County Manager approval. Budget Amendment requests under \$50,000 when moving dollars among departments or decreases to reserves equal to or less than \$25,000 that require individual Board action, but no executive summary (formal staff report) is presented twice monthly in a Budget Amendment report for approval. Budget Amendments requiring an executive summary and Board approval include withdrawals from reserves in excess of \$25,000; increase in an operating and/or capital budget over \$50,000; requests for new positions and/or programs; and appropriating supplemental revenues.

Basis of Accounting and Budgeting

The basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. The County's accounting records and budgetary basis for general government operations are maintained on a modified accrual basis, with revenues being recorded when they are earned, and expenditures being recorded in the period incurred.

Accounting records and the budgetary basis for the County's proprietary funds (enterprise funds such as utilities and solid waste operations, and internal service funds such as fleet management and self-insurance funds) are maintained on a full accrual basis. Not only are expenditures recognized when commitments are made (i.e., through purchase orders) but revenues are also recognized when available and measurable (i.e., water and sewer fees are recognized as revenue when bills are produced). Depreciation expense is not budgeted; however, capital expenditure outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations in accordance with generally accepted accounting principles (GAAP).

The Comprehensive Annual Financial Report (CAFR) shows the status of the County's finances on a GAAP basis. In many cases, this conforms to the way the County prepares its budget. Exceptions are the treatment of depreciation expense (the budget reflects the full purchase price of equipment and capital improvements but does not reflect depreciation expenses). In addition, expenses for capital improvements in the proprietary funds are depreciated in the CAFR. Compensated absences (accrued but unused sick and vacation leave) are not budgeted but are reflected in the CAFR as an outstanding liability. The Comprehensive Annual Financial Report shows fund expenditures and revenues on both a GAAP basis and a budget basis for comparison purposes.

Finally, fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue on a budgetary basis but are eliminated on a GAAP basis for financial reporting.

Adopted Budget Summaries

Collier County prepares a Budget Summary based upon the actual operations of the County, i.e. Divisional/Agency. Summary information is provided for prior and current year adopted budgets. This tool allows management to focus on actual operating plans at a high level, monitor reserves and project cash balances for year-end.

A second Budget Summary, Comparative Revenues, Expenditures and Changes in Fund Balance by Functional Area for All Governmental Funds are prepared for Governmental Funds only. This summary is grouped by functional area for analysis on an annual basis. The highlight of this summary shows the actual fund balance as compared to the planned fund balance, in aggregate, for all Governmental Funds.

Finally, a third summary schedule is included that highlights the appropriations, by fund, compared to the prior year, and grouped by fund type.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Collier County FY 2024 Budget Summary

Operating Budget

Division/Agency	FY 22/23 Adopted	FY 23/24 Current	FY 23/24 Expanded	FY 23/24 Total	% Change
Board of County Commissioners Operations	1,485,900	1,496,300	0	1,496,300	0.70%
Other General Administration (001/0001)	13,743,700	16,657,400	0	16,657,400	21.20%
Other General Administration (111/1011)	3,914,300	4,563,600	0	4,563,600	16.59%
County Attorney	3,425,100	3,602,700	0	3,602,700	5.19%
Total Board of County Commissioners	22,569,000	26,320,000	0	26,320,000	16.62%
County Manager's Agency:					
Operations (Gen Fd & MSTD Gen Fd):					
Management Offices Operations	69,364,800	78,396,600	0	78,396,600	13.02%
Growth Management	8,620,000	10,479,800	530,500	11,010,300	27.73%
Public Services Operations	59,005,700	76,169,900	135,400	76,305,300	29.32%
Public Utilities	20,493,200	21,240,200	0	21,240,200	3.65%
Transportation Management Services Operations	56,262,400	61,296,600	1,824,400	63,121,000	12.19%
Operations sub-total	213,746,100	247,583,100	2,490,300	250,073,400	17.00%
Revenue Centric Operations:					
Management Offices (TDC, PelBay, CRA, EcoDev, Spts Com)	54,234,000	63,331,200	0	63,331,200	16.77%
Management Offices (Internal Services - IT, Fleet, Risk Mgt.)	141,678,100	148,771,900	67,700	148,839,600	5.05%
Management Offices (Fire Districts, Trust Funds)	3,526,200	6,054,500	0	6,054,500	71.70%
Growth Mgt (Com Dv, Plan Srv, Utility Reg)	82,665,700	84,837,600	0	84,837,600	2.63%
Public Services (TDC-Mus/Pks, Conserv. Collier, Trust Fds)	98,523,900	109,701,100	0	109,701,100	11.34%
Public Utilities	316,211,900	333,636,000	0	333,636,000	5.51%
Transportation Mgt Serv (MSTU/BU; Airport; Transit, Pollution)	30,001,600	33,637,000	168,200	33,805,200	12.68%
Revenue Centric Operations sub-total	726,841,400	779,969,300	235,900	780,205,200	7.34%
Total County Manager Operations	940,587,500	1,027,552,400	2,726,200	1,030,278,600	9.54%
Courts & Related Agencies	7,227,200	7,133,200	0	7,133,200	(1.30%)
Constitutional Officers:					
Property Appraiser	10,194,800	10,968,400	0	10,968,400	7.59%
Supervisor of Elections	4,916,800	5,967,100	0	5,967,100	21.36%
Clerk of Courts - Fee Support Operations	4,284,700	2,649,700	827,500	3,477,200	(18.85%)
Clerk of Courts - General Fund Support	10,740,700	14,681,000	0	14,681,000	36.69%
Sheriff	240,950,200	256,758,000	0	256,758,000	6.56%
Tax Collector	28,029,300	34,045,300	0	34,045,300	21.46%
Paid by Board - Constitutional Officers	5,287,700	6,009,800	0	6,009,800	13.66%
Total Constitutional Officers	304,404,200	331,079,300	827,500	331,906,800	9.03%
Grand Total Operating	1,274,787,900	1,392,084,900	3,553,700	1,395,638,600	9.48%
<u>Debt Service</u>					
	FY 22/23 Total	FY 23/24 Current	FY 23/24 Expanded	FY 23/24 Total	% Change
General Governmental Debt Service	46,175,800	46,697,600	0	46,697,600	1.13%
Public Utilities Debt Service	54,677,300	54,033,000	0	54,033,000	(1.18%)
Grand Total Debt Service	100,853,100	100,730,600	0	100,730,600	(0.12%)
<u>Capital Budget</u>					
	FY 22/23 Total	FY 23/24 Current	FY 23/24 Expanded	FY 23/24 Total	% Change
County Manager's Agency:					
Management Offices	335,497,700	306,087,000	1,422,400	307,509,400	(8.34%)
Public Services Capital Projects	44,925,300	44,876,600	0	44,876,600	(0.11%)
Growth Management Capital	37,400	89,500	0	89,500	139.30%
Public Utilities Capital Projects	150,135,000	139,597,500	0	139,597,500	(7.02%)
Transportation Mgt Services Capital Projects	213,047,200	230,648,200	0	230,648,200	8.26%
Total County Manager Capital Projects	743,642,600	721,298,800	1,422,400	722,721,200	(2.81%)
Courts & Related Agencies Capital Projects	4,624,200	4,040,800	0	4,040,800	(12.62%)
Constitutional Officers:					
Supervisor of Elections Capital Projects	0	0	0	0	N/A
Clerk of Courts Capital Projects	0	0	0	0	N/A
Sheriff Capital Projects	13,684,000	13,243,400	0	13,243,400	(3.22%)
Total Constitutional Officers Capital Projects	13,684,000	13,243,400	0	13,243,400	(3.22%)
Grand Total Capital Budgets	761,950,800	738,583,000	1,422,400	740,005,400	(2.88%)
General Funds (001/0001 & 111/1011) Transfers & Reserves	568,604,000	611,244,000	1,320,800	612,564,800	7.73%
Total County Budget	2,706,195,800	2,842,642,500	6,296,900	2,848,939,400	5.27%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Collier County FY 2024 Budget Summary

<u>Revenues</u>	FY 22/23	FY 23/24	FY 23/24	FY 23/24	<u>% Change</u>
	<u>Adopted</u>	<u>Current</u>	<u>Expanded</u>	<u>Total</u>	
Property Taxes	542,947,100	554,728,300	0	554,728,300	2.17%
Gas & Sales Tax	70,503,100	74,603,100	0	74,603,100	5.82%
Local Option Infrastructure Sales Tax	108,653,900	30,313,400	0	30,313,400	(72.10%)
Permits, Fines & Assessments	76,348,900	78,272,200	0	78,272,200	2.52%
Intergovernmental	19,092,800	17,532,100	0	17,532,100	(8.17%)
Service Charges	313,062,700	346,953,400	0	346,953,400	10.83%
Impact Fees	54,908,000	59,868,000	0	59,868,000	9.03%
Interest/Misc	10,023,700	17,634,900	0	17,634,900	75.93%
Loan Proceeds	5,500,000	4,004,000	0	4,004,000	(27.20%)
Carry Forward	817,849,400	867,318,800	2,324,200	869,643,000	6.33%
Internals	112,206,900	128,597,200	0	128,597,200	14.61%
Transfers	634,034,900	721,192,000	3,972,700	725,164,700	14.37%
Less 5% Required by Law	(58,935,600)	(58,374,900)	0	(58,374,900)	(0.95%)
Total County Budget - Revenues	2,706,195,800	2,842,642,500	6,296,900	2,848,939,400	5.27%

FY 2024 Full Time Equivalent (FTE) Count Summary

<u>Division</u>	FY 22/23	FY 22/23	FY 23/24	FY 23/24	FY 23/24	<u>% Change</u>
	<u>(Funded) Adopted</u>	<u>(Funded) Forecast</u>	<u>(Funded) Current</u>	<u>(Funded) Expanded</u>	<u>(Funded) Total</u>	
BCC	10.00	10.00	10.00	-	10.00	0.00%
County Attorney	18.00	18.00	18.00	-	18.00	0.00%
Total BCC	28.00	28.00	28.00	-	28.00	0.00%
Management Offices	481.00	483.00	483.00	1.00	484.00	0.62%
Public Services	446.25	443.50	443.50	2.00	445.50	(0.17%)
Public Utilities	619.00	629.05	629.05	-	629.05	1.62%
Growth Management	304.05	308.00	308.00	-	308.00	
Transportation	292.00	293.00	293.00	19.00	312.00	6.85%
Total County Manager Agency	2,142.30	2,156.55	2,156.55	22.00	2,178.55	1.69%
Courts & Related Agencies	35.00	35.00	35.00	-	35.00	0.00%
Constitutional Officers:						
Property Appraiser	64.00	64.00	64.00	-	64.00	0.00%
Supervisor of Elections	24.00	24.00	24.00	-	24.00	0.00%
Clerk (Non-State Funded)	118.72	123.21	123.21	-	123.21	3.78%
Sheriff	1,435.00	1,435.00	1,435.00	-	1,435.00	0.00%
Tax Collector	167.00	167.00	167.00	-	167.00	0.00%
Total Constitutional Officers	1,808.72	1,813.21	1,813.21	-	1,813.21	0.25%
Total of Permanent FTE	4,014.02	4,032.76	4,032.76	22.00	4,054.76	1.01%
Grant Funded-MPO	5.00	5.00	5.00	-	5.00	0.00%
Grant Funded Positions-Housing Grants	26.00	28.00	28.00	-	28.00	7.69%
Grant Funded Positions-Human Service	18.80	18.80	18.80	-	18.80	0.00%
Grant Funded Positions-Sheriff	11.00	11.00	11.00	-	11.00	0.00%
Clerk (State Funded)	97.28	99.29	97.29	-	97.29	0.01%
Total Grant and State Funded Positions	158.08	162.09	160.09	-	160.09	1.27%
Grand Total	4,172.10	4,194.85	4,192.85	22.00	4,214.85	1.02%
Total excluding Clerk's State Funded Position	4,074.82	4,095.56	4,095.56	22.00	4,117.56	
	-	-	-	-	-	
Clerk Position Reconciliation						
Clerk (County Funded)	118.72	123.21	123.21	-	123.21	3.78%
Clerk (State Funded)	97.28	99.29	97.29	-	97.29	0.01%
Total Clerk Positions	216.00	222.50	220.50	-	220.50	2.08%
Sheriff Position Reconciliation						
Law Enforcement	1,040.00	1,040.00	1,040.00	-	1,040.00	0.00%
Detention/Corrections	348.50	348.50	348.50	-	348.50	0.00%
Judicial (Bailliffs)	40.50	40.50	40.50	-	40.50	0.00%
Sheriff Grants Fund (115/1801)	11.00	11.00	11.00	-	11.00	0.00%
E-911 Wireless (611/1067)	6.00	6.00	6.00	-	6.00	0.00%
Other Funding Sources	-	-	-	-	-	N/A
Total Sheriff Positions	1,446.00	1,446.00	1,446.00	-	1,446.00	0.00%

Collier County Government
Fiscal Year 2024 Adopted Budget

The following schedule provides a view of the actual financial results for FY 2022 and the Adopted Budgets for FY 2023 and FY 2024. This schedule addresses all governmental funds grouped together and as noted on the schedule, actual results are presented on a full accrual basis and the budgets are modified accrual.

**COMPARATIVE REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BY FUNCTIONAL AREA FOR ALL GOVERNMENTAL FUNDS**

FISCAL YEAR 2024
(Amounts expressed in thousands)

	GOVERNMENTAL FUNDS		
	FY 2022 Actual (Note 1)	FY 2023 Adopted Budget	FY 2024 Adopted Budget
Revenues			
Taxes	637,798		
Ad Valorem Taxes		542,947	554,728
Local Gas Taxes		124,946	46,605
Franchise Fees		36,700	38,426
Licenses, Permits & Impact Fees	87,078	67,427	71,940
Intergovernmental Revenue	159,872	72,689	75,320
Charges for Services	44,586	58,202	65,658
Fines & Forfeitures	2,498	2,218	2,253
Interest Income	(51,856)	5,030	9,273
Special Assessments	15,228	6,705	7,178
Miscellaneous Revenues	6,454	10,476	10,132
Total Revenue & Sources	901,658	927,340	881,513
Expenditures			
General Government	118,231	172,521	170,634
Public Safety	247,700	286,198	308,503
Physical Environment	25,747	78,874	89,470
Transportation	59,272	101,590	161,674
Economic Environment	40,858	9,845	17,074
Human Services	25,208	16,325	20,136
Culture & Recreation	56,473	96,934	104,265
Debt Service	42,452	40,997	41,559
Capital Outlay (Note 2)	127,836		
Total Expenditures/Expenses	743,777	803,284	913,315
Excess (deficit) of revenues over (under) expenditures	157,881	124,056	(31,802)
Other Financing Sources	300,997	447,715	558,641
Other Financing Uses	(309,066)	(562,096)	(681,364)
Net Increase/Decrease in Fund Balance	149,812	9,675	(154,525)
Beginning Fund Balance 10/1	990,656	611,719	648,475
Actual/Recommended Ending Fund Balance at 9/30 (Note 3)	1,140,468	621,394	493,950

Collier County Government
Fiscal Year 2024 Adopted Budget

Note (1): This data comes from the Collier County Annual Comprehensive Financial Report (ACFR) and uses accrual-based accounting.

Note (2): As discussed in the Basis of Accounting and Budgeting section, the Finance Department maintains capital expenditures separate from the functional activities while budgeting applies the capital expenditure to the function it relates to.

Note (3): As discussed in the Estimated Changes in Fund Balance, Recommended Ending Fund Balance assumes all budgeted appropriations will be expended and only 95% of budgeted revenues will be received.

Collier County Government
Fiscal Year 2024 Adopted Budget

Collier County, Florida Fiscal Year 2023/2024 Summary of Budget by Fund				
Fund Title	FY23/24 Fund No.	FY 22/23 Adopted Budget	FY 23/24 Adopted Budget	% Budget Change
General Fund	(001/0001)	635,512,800	687,385,600	8.16%
Affordable Housing Water/Sewer Impact Fee Deferral Program	(002/0002)	36,200	-	-100.00%
Emergency Relief Fund	(003/0003)	576,100	505,000	-12.34%
Economic Development	(007/0004)	1,201,700	463,600	-61.42%
Constitutional Officer Funds:				
Clerk of Courts	(011/0011)	15,025,400	18,158,200	20.85%
Sheriff	(040/0040)	233,874,800	250,246,100	7.00%
Property Appraiser	(060/0060)	10,194,800	10,968,400	7.59%
Tax Collector	(070/0070)	28,029,300	34,045,300	21.46%
Supervisor of Elections	(080/0080)	4,916,800	5,967,100	21.36%
Supervisor of Elections Grant Fund	(081/1800)	-	-	N/A
Subtotal Constitutional Officers		292,041,100	319,385,100	78%
Transportation Services	(101/1001)	27,159,000	30,597,200	12.66%
Stormwater Operations	(103/1005)	9,017,100	9,903,800	9.83%
Affordable Housing	(105/1075)	620,800	1,007,400	62.27%
Housing Density Bonus	(106/1076)	-	-	N/A
Impact Fee Administration	(107/1015)	1,740,000	2,333,600	34.11%
Pelican Bay Beautification MSTBU	(109/1007)	6,557,200	6,946,200	5.93%
Unincorporated Areas General Fund -	(111/1011)	75,873,000	83,740,800	10.37%
Landscaping Projects	(112/1012)	12,068,800	5,139,600	-57.41%
Community Development	(113/1013)	38,574,300	35,149,500	-8.88%
Water Pollution Control	(114/1017)	4,836,700	6,498,700	34.36%
Affordable Housing	(116/1077)	281,700	954,200	238.73%
Natural Resources	(117/1802)	-	-	N/A
Parks And Recreation Sea Turtle Monitoring	(119/1804)	405,300	630,700	55.61%
Community Development Block Grants	(121/1805)	-	-	N/A
Grant Program Support	(123/1806)	817,100	1,079,000	32.05%
MPO Grants	(128/1809)	8,100	15,400	90.12%
Library Donation - Project Fund	(129/1810)	88,100	163,800	85.93%
Golden Gate Community Center	(130/1605)	1,988,900	2,628,400	32.15%
Planning Services	(131/1014)	27,965,700	26,750,600	-4.34%
Victoria Park Drainage MSTU	(134/1608)	23,400	32,100	37.18%
Naples Production Park MSTBU Fund	(138/1612)	166,500	-	-100.00%
Naples Park Drainage MSTBU	(139/1613)	152,600	161,700	5.96%
Naples Production Park Maintenance MSTBU	(141/1615)	1,026,600	1,042,200	1.52%
Pine Ridge Industrial Park MSTBU	(142/1616)	2,074,400	2,095,500	1.02%
Vanderbilt Beach MSTU	(143/1617)	4,892,900	6,475,200	32.34%
Ochopee Fire Control District	(146/1040)	2,542,500	5,070,300	99.42%
Goodland/Horr's Island Fire District	(149/1041)	147,200	177,200	20.38%
Sabal Palm Road Extension MSTBU	(151/1619)	66,200	46,900	-29.15%
Lely Golf Estates Beautification MSTU	(152/1620)	686,800	816,700	18.91%
Golden Gate Beautification MSTU	(153/1621)	1,826,800	2,355,200	28.92%
Hawksridge Stormwater Pumping System MSTU	(154/1622)	70,300	80,200	14.08%
Radio Road Beautification	(158/1625)	316,000	176,200	-44.24%

Collier County Government
Fiscal Year 2024 Adopted Budget

Collier County, Florida Fiscal Year 2023/2024 Summary of Budget by Fund				
	FY23/24	FY 22/23	FY 23/24	%
Fund Title	Fund No.	Adopted Budget	Adopted Budget	Budget Change
Forest Lakes Roadway & Drainage MSTU	(159/1626)	1,933,600	2,854,900	47.65%
Bayshore/Avalon Beautification MSTU	(160/1627)	1,230,300	2,294,300	86.48%
Immokalee Beautification	(162/1629)	1,453,100	1,582,500	8.91%
Bayshore Beautification MSTU	(163/1630)	1,833,800	2,388,000	30.22%
Haldeman Creek MSTU	(164/1631)	1,043,700	1,245,100	19.30%
Rock Road MSTU	(165/1632)	127,400	127,200	-0.16%
Vanderbilt Waterways MSTU	(168/1635)	873,200	1,334,500	52.83%
Local Provider Participation	(169/1130)	-	2,215,400	N/A
Teen Court	(171/1132)	76,300	79,500	4.19%
Conservation Collier - Land Acquisition	(172/1061)	42,124,400	51,989,700	23.42%
Driver Education	(173/1133)	286,500	322,300	12.50%
Conservation Collier Maintenance	(174/1062)	42,450,600	50,154,100	18.15%
Court Information Technology Fee	(178/1054)	2,435,800	2,079,700	-14.62%
Conservation Collier Projects	(179/1063)	245,000	691,100	182.08%
Domestic Animal Services Donations	(180/1135)	597,400	262,800	-56.01%
Court Maintenance Fund	(181/1056)	4,624,200	4,040,800	-12.62%
Ave Maria Innovation Zone	(182/1030)	713,000	906,900	27.19%
TDC Beach Park Facilities	(183/1100)	2,597,000	4,469,200	72.09%
Tourism Promotion	(184/1101)	21,631,100	25,690,100	18.76%
TDC Beach Renourishment and Inlet Project Management	(185/1102)	1,294,600	1,107,600	-14.44%
Immokalee Redevelopment	(186/1025)	1,307,400	1,318,000	0.81%
Bayshore/Gateway Triangle Redevelopment	(187/1020)	3,589,600	3,835,700	6.86%
800 MHz Intergovernmental Radio Communication Program	(188/1060)	1,940,600	2,378,500	22.57%
Miscellaneous Florida Statutes Fund	(190/1136)	46,900	42,900	-8.53%
Court Innovations	(192/1050)	192,000	192,000	0.00%
TDC Museum	(193/1103)	2,090,700	1,954,000	-6.54%
TDC Office Management and Operations	(194/1104)	2,063,900	2,124,900	2.96%
TDC Beach Renourishment & Inlet Management	(195/1105)	71,876,400	56,823,600	-20.94%
TDC Promotion Reserve	(196/1106)	2,007,800	2,069,300	3.06%
County Museums	(198/1107)	2,757,700	2,820,700	2.28%
911 Emergency Phone System Enhancement	(199/1066)	-	-	N/A
Sheriff Confiscated Property Trust Fund	(602/1068)	518,400	526,800	1.62%
Crime Prevention Trust Fund	(603/1070)	721,500	739,600	2.51%
University Extension Trust Fund	(604/1055)	11,700	22,800	94.87%
GAC Trust Land Sales	(605/1057)	2,014,900	1,710,500	-15.11%
Parks & Recreation Donations	(607/1138)	69,600	111,000	59.48%
Law Enforcement Trust Fund	(608/1071)	386,900	388,700	0.47%
Domestic Violence Trust Fund	(609/1072)	497,000	499,100	0.42%
Animal Control Neuter / Spay Trust Fund	(610/1139)	235,400	162,600	-30.93%
Combined 911 System	(611/1067)	4,212,000	3,445,700	-18.19%
Library Trust Fund	(612/1140)	305,700	219,000	-28.36%
County Drug Abuse Trust	(616/1141)	4,500	4,600	2.22%
Juvenile Cyber Safety	(618/1069)	2,700	2,700	0.00%
Freedom Memorial Trust Fund	(620/1143)	23,900	26,000	8.79%
Law Library	(640/1145)	93,500	111,600	19.36%

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Collier County, Florida Fiscal Year 2023/2024 Summary of Budget by Fund				
	FY23/24	FY 22/23	FY 23/24	%
Fund Title	Fund No.	Adopted Budget	Adopted Budget	Budget Change
Legal Aid Society	(652/1146)	193,000	193,000	0.00%
Office of Utility Regulation Fee Trust	(669/1059)	1,329,500	1,380,700	3.85%
Court Administration	(681/1051)	3,212,600	3,315,100	3.19%
Specialized Grants	(701/1831)	-	-	N/A
Specialized Grants Match	(702/1832)	-	-	N/A
Administrative Services Grants	(703/1833)	-	-	N/A
Administrative Services Grants Match	(704/1834)	-	-	N/A
Housing Grants	(705/1835)	-	-	N/A
Housing Grant Match	(706/1836)	28,600	125,000	337.06%
Human Services Grant	(707/1837)	250,000	330,000	32.00%
Human Services Grant Match	(708/1838)	-	-	N/A
Public Services Grant	(709/1839)	-	-	N/A
Public Services Grant Match	(710/1840)	-	-	N/A
Transportation Grants	(711/1841)	-	-	N/A
Transportation Grant Match	(712/1842)	-	-	N/A
County Manager Grants	(713/1843)	-	-	N/A
County Manager Grant Match	(714/1844)	-	-	N/A
Immokalee CRA Grant	(715/1027)	-	-	N/A
Bayshore CRA Grant	(717/1022)	-	-	N/A
Justice Federal Equitable Sharing	(721/1811)	197,200	199,600	1.22%
Treasury Federal Equitable Sharing	(722/1812)	539,700	709,700	31.50%
FEMA Events - Grant	(727/1813)	2,000,000	2,000,000	0.00%
Deepwater Horizon Oil Spill Settlement	(757/1847)	2,139,300	2,206,400	3.14%
Tourism Capital Projects Fund	(758/1108)	8,123,900	6,789,900	-16.42%
Sports & Special Events Complex	(759/1109)	6,154,200	7,577,200	23.12%
Collier County Street Lighting District	(760/1601)	1,540,900	1,740,100	12.93%
42nd Ave SE MSTU	(761/1637)	2,100	2,800	33.33%
Palm River	(1638/1638)	-	258,800	N/A
Pelican Bay Street Lighting District	(778/1008)	874,200	964,900	10.38%
Golden Gate City Economic Development Zone	(782/1032)	6,359,100	9,143,500	43.79%
I-75 & Collier Blvd Innovation Zone	(783/1031)	3,432,100	7,537,300	119.61%
Immokalee CRA Capital	(786/1026)	440,300	548,900	24.67%
Bayshore CRA Project Fund	(787/1021)	2,454,600	2,670,900	8.81%
SHIP Grants	(791/1053)	-	-	N/A
Subtotal Special Revenue Funds		485,807,000	517,128,100	6.45%
Gas Tax Revenue Bonds Refund, Series 2003/2012 & 2005/2014	(212/2005)	14,520,300	14,878,800	2.47%
Taxable Special Obligation Revenue Note, Series 2019	(246/2013)	2,923,000	2,938,400	0.53%
Euclid and Lakeland Assessment	(253/1137)	97,700	98,300	0.61%
Forest Lakes Roadway Limited General Obligation Bonds, 2007	(259/2014)	38,500	-	-100.00%
Tourist Development Tax Revenue Bond, Series 2018	(270/2017)	6,188,400	6,235,100	0.75%
Special Obligation Bonds/Notes, Series 2017, 2020A&B & 2022A&B	(298/2022)	22,198,600	21,892,000	-1.38%
Commercial Paper Loan	(299/2023)	209,300	655,000	212.95%
Subtotal Debt Service Funds		46,175,800	46,697,600	1.13%

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Collier County, Florida Fiscal Year 2023/2024 Summary of Budget by Fund				
	FY23/24	FY 22/23	FY 23/24	%
Fund Title	Fund No.	Adopted Budget	Adopted Budget	Budget Change
County-Wide Capital Projects	(301/3001)	77,964,400	71,202,200	-8.67%
Boater Improvement	(303/3061)	415,000	172,400	-58.46%
ATV Settlement	(305/3060)	3,013,100	3,021,100	0.27%
Parks Ad Valorem Capital Projects	(306/3062)	7,007,900	7,194,100	2.66%
Park CIP Bond	(308/3063)	8,143,000	8,195,500	0.64%
Growth Management Capital	(309/3025)	37,400	89,500	139.30%
Growth Management Transportation Capital	(310/3081)	21,076,700	39,283,600	86.38%
Road Gas Tax - Road Construction	(313/3083)	20,497,100	22,488,500	9.72%
Museum Capital Fund	(314/3026)	308,000	225,200	-26.88%
Infrastructure Sales Tax	(318/3018)	244,893,000	210,735,700	-13.95%
Clam Bay Restoration	(320/3040)	205,500	203,700	-0.88%
Pelican Bay Irrigation & Landscape	(322/3041)	2,898,800	4,091,300	41.14%
Pelican Bay Commercial Paper Capital	(323/3042)	-	-	N/A
Stormwater Capital Projects	(325/3050)	14,503,000	13,248,500	-8.65%
Stormwater CIP Bond	(327/3052)	33,904,200	20,857,500	-38.48%
Transportation Debt Capital	(330/3084)	-	-	N/A
Road Impact Fee - District 1, North Naples	(331/3090)	7,253,500	7,404,300	2.08%
Road Impact Fee - District 2, East Naples & Golden Gate City	(333/3091)	3,412,700	7,550,300	121.24%
Road Impact Fee - District 3, City of Naples	(334/3092)	237,300	1,195,900	403.96%
Road Impact Fee - District 4, South County & Marco Island	(336/3093)	8,311,600	19,631,100	136.19%
Road Impact Fee - District 6, Golden Gate Estates	(338/3094)	13,488,500	23,124,800	71.44%
Road Impact Fee - District 5, Immokalee Area	(339/3095)	4,804,700	8,567,900	78.32%
Road Assessments - Receivable	(341/3080)	421,800	443,300	5.10%
Regional Park Impact Fee - Incorporated Areas	(345/3070)	1,334,900	1,614,400	20.94%
Community & Regional Parks Impact Fee - Unincorporated Area	(346/3071)	20,025,800	17,829,700	-10.97%
Emergency Medical Services Impact Fees	(350/3030)	863,200	744,500	-13.75%
Library System Impact Fee	(355/3031)	1,130,600	1,155,000	2.16%
Sports & Special Events Complex	(370/3007)	7,492,400	5,120,300	-31.66%
Ochopee Fire Control District Impact Fee	(372/3035)	70,400	88,800	26.14%
Correctional Facilities Impact Fee	(381/3032)	3,735,700	3,182,600	-14.81%
Law Enforcement Impact Fee	(385/3033)	4,500,800	4,845,800	7.67%
General Government Building Impact Fee	(390/3034)	7,605,700	7,528,800	-1.01%
Subtotal Capital Funds		519,556,700	511,036,300	-1.64%
County Water/Sewer District Operations	(408/4008)	224,038,600	243,419,100	8.65%
Water/Sewer Motor Pool Capital & Spec Assessment	(409/4009)	7,191,400	7,356,400	2.29%
County Water/Sewer District Debt Service	(410/4010)	54,677,300	54,033,000	-1.18%
County Water Impact Fees	(411/4011)	11,550,000	14,405,600	24.72%
County Water User Fees Capital	(412/4012)	25,081,800	26,575,300	5.95%
County Sewer Impact Fees	(413/4013)	18,417,100	19,742,200	7.19%
County Sewer User Fees Capital	(414/4014)	34,307,000	39,129,000	14.06%
County Water Sewer Bond Proceeds	(415/4015)	-	446,900	N/A
County Water Sewer Grants	(416/4016)	-	-	N/A
County Water Sewer Grant Match	(417/4017)	-	-	N/A
Public Utilities Department Special Assessment Districts	(418/4018)	55,200	-	-100.00%
County Water Sewer Bonds, Series 2021	(419/4019)	811,400	4,969,700	512.48%

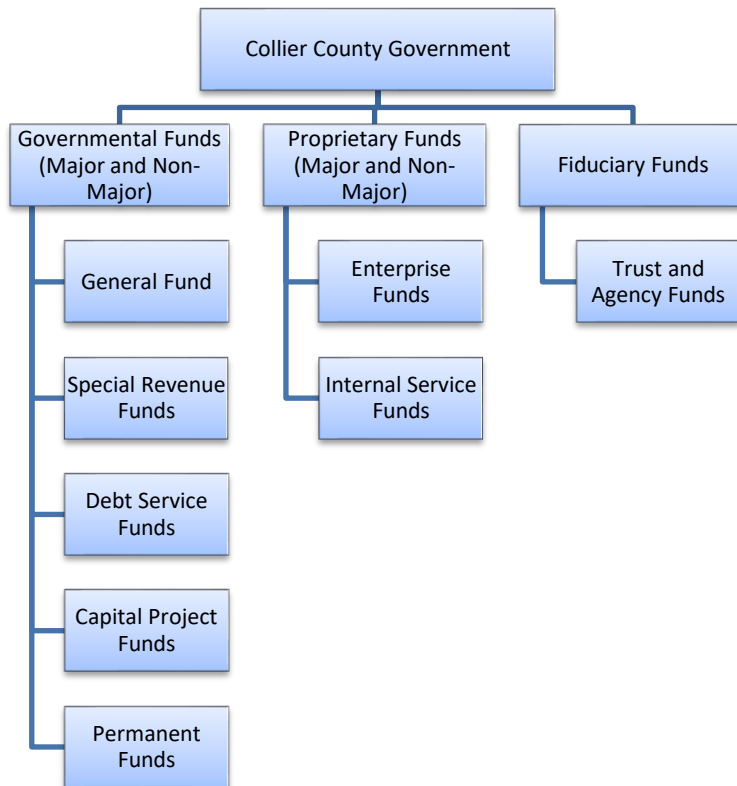
Collier County Government
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Collier County, Florida Fiscal Year 2023/2024 Summary of Budget by Fund				
Fund Title	FY23/24 Fund No.	FY 22/23 Adopted Budget	FY 23/24 Adopted Budget	% Budget Change
Collier Area Transit - CAT Grant	(424/4031)	-	-	N/A
Collier Area Transit - CAT Grant Match	(425/4032)	588,200	654,700	11.31%
Collier Area Transit - CAT Enhancements	(426/4030)	4,626,800	4,860,100	5.04%
Transportation Disadvantaged	(427/4033)	4,147,600	4,476,800	7.94%
Transportation Disadvantaged Grant	(428/4034)	-	-	N/A
Transportation Disadvantaged Grant Match	(429/4035)	85,500	82,700	-3.27%
EMS Capital Fund	(455/4055)	-	2,146,200	N/A
Solid Waste Disposal	(470/4070)	38,821,600	42,583,000	9.69%
Solid Waste - Landfill Closure and Debris Mission Reserves	(471/4071)	10,055,500	1,828,200	-81.82%
Solid Waste Motor Pool Capital Fund	(472/4072)	1,001,400	895,500	-10.58%
Mandatory Trash Collection	(473/4073)	41,210,500	44,026,300	6.83%
Solid Waste Capital Projects	(474/4074)	19,087,900	7,115,500	-62.72%
Emergency Medical Services	(490/4050)	46,614,500	54,286,700	16.46%
Emergency Medical Services Motor Pool & Other Capital Fund	(491/4051)	6,535,900	6,427,700	-1.66%
EMS Grant	(493/4053)	-	-	N/A
EMS Grant Match	(494/4054)	550,000	484,700	-11.87%
Collier County Airport Authority	(495/4090)	12,118,600	12,248,800	1.07%
Airport Capital	(496/4091)	1,140,900	3,923,800	243.92%
Airport Grant	(498/4093)	-	-	N/A
Airport Grant Match	(499/4094)	-	-	N/A
Subtotal Enterprise Funds		562,714,700	596,117,900	5.94%
Information Technology	(505/5005)	10,780,900	11,598,200	7.58%
Information Technology Capital	(506/5006)	9,122,100	7,999,800	-12.30%
Property & Casualty Insurance Fund	(516/5016)	18,171,100	20,290,100	11.66%
Group Health & Life Insurance Fund	(517/5017)	81,890,900	86,643,600	5.80%
Worker's Compensation Insurance Fund	(518/5018)	6,047,600	6,035,500	-0.20%
Disability Insurance Fund	(519/5019)	-	-	N/A
Fleet Management	(521/5021)	15,665,500	16,272,400	3.87%
Motor Pool Capital Fund	(523/5023)	15,028,900	15,352,400	2.15%
Subtotal Internal Service Funds		156,707,000	164,192,000	4.78%
Pepper Ranch Conservation Bank	(673/0673)	4,072,100	4,201,900	3.19%
Caracara Prairie Preserve	(674/0674)	1,794,600	1,826,300	1.77%
Subtotal Permanent Funds		5,866,700	6,028,200	2.75%
Total Budget by Fund		2,706,195,800	2,848,939,400	5.27%
Less:				
Internal Services		112,206,900	128,597,200	14.61%
Interfund Transfers		634,034,900	725,164,700	14.37%
Net County Budget		1,959,954,000	1,995,177,500	1.80%

Fund Structure, Fund Balance, and Description of Funds Subject to Appropriation

Fund balance (Net Position) represents the net financial resources of a fund – in other words, assets minus liabilities – in simpler terms, dollars available to spend. If some of the funds’ resources are not available to spend, this would be indicated by “restricting” or “reserving” a portion of the fund balance.

The Governmental Accounting Standards Board (GASB) Statement Number 54, Fund Balance Reporting and Governmental Fund Type Definitions has been in effect for fiscal years beginning after June 15, 2010. The objective of this statement was to improve the usefulness and understandability of governmental fund balance information. GASB 54 classification is only required for governmental funds and therefore, no presentation is made for Proprietary or Agency Funds. All funds are appropriated annually except for Grant Funds, which are appropriated at the time grant awards are approved by the Board of County Commissioners. Collier County’s funds can be divided into the following three categories: governmental, proprietary, and fiduciary.



A further designation is made between Major and Non-Major.

Major Funds and their descriptions are:

Governmental:

- **General Fund** is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes.
- **Bayshore/Gateway and Immokalee CRAs** are Community Redevelopment Agencies established for areas of the County to address the specific needs of those areas. The primary revenue source is the Tax Increment Financing (TIF) revenue transferred from the General Fund.

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- **Infrastructure Sales Tax Fund** is used to account for receipt and expenditure of public infrastructure expenditures funded by the one-cent local government infrastructure surtax approved by the voters. Collection of the local option infrastructure one-cent sales surtax started on January 1, 2019, and will sunset on December 31, 2023.
- **Grants and Shared Revenue Special Revenue Fund** is used to account for the receipt and expenditure of federal, state, and local grants.

Proprietary:

- **Collier County Water and Sewer Fund** is used to account for the day-to-day operating functions of the County's water collection, distribution, and sewer systems. Principal revenues are water and sewer user fees.
- **Solid Waste Fund** is used to account for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees.
- **Emergency Medical Services Fund** is used to account for the provision of emergency ambulance and paramedical services used throughout the County. Principal revenue sources are ad valorem taxes and ambulance user fees.

Non-Major Funds include:

Governmental:

- **Special Revenue Funds** are used to account for the proceeds of specific revenue sources that are for specified purposes or are restricted in use.
- **Debt Service Funds** are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. A brief discussion of each bond issue, repayments pledge, and date of final maturity follows.
- **Capital Project Funds** are used to account for financial resources to be used for the acquisition or construction of major capital facilities or improvements.
- **Permanent Funds** are used to account for resources that are legally restricted.

Proprietary:

- **Enterprise Funds** are used to account for operations that are financed and operated in a manner similar to private business enterprises. The intent of the governing body is that all costs of providing goods or services to the general public be financed or recovered primarily through user charges.
- **Internal Service Funds** are used to account for the provision of goods and services by the County departments providing services to other County operations.

Fiduciary Funds:

- **Trust and Agency Funds** are used to account for resources held for the benefit of parties outside of Collier County government. They are assets held in trust or for individuals, private organizations, other governmental units and/or funds to be used for special purposes.

For a complete listing of all Funds utilized by Collier County, their descriptions and the category they fall into, please see the Budget by Fund section.

Estimated Changes in Fund Balance by Fund Type

The next several pages provide an estimate and a discussion of the budgeted fund balance for the County's Funds by fund type. Fund balances are the product of unspent amounts from prior years within a fund. Fund balances can be caused by timing issues (capital projects not completed when expected, unspent grant funds), excess planned revenues over planned expenditures, or they can be planned for, such as setting aside monies for future or contingent events. When developing a "balanced budget," available fund balances are combined with estimated revenues to comprise the total sources available to fund appropriations.

The budgeted year-end fund balance is determined by subtracting budgeted expenditures from the sum of the prior year-end fund balance plus budgeted revenue. The difference is the budgeted year-end fund balance. The budgeted year-end fund balance is then compared to the prior year-end budgeted fund balance to determine the change in fund balance.

The budget-based approach discussed above assumes 100% of budgeted appropriations will be expended and only 95% of budgeted revenues will be received. Collier County has a history of conservative budget management practices and, as a result, actual expenditures incurred are typically less than the amount budgeted. Similarly, actual revenue received can trend above 95% of the budgeted amount. The budget is routinely managed during the course of any fiscal year to ensure that sufficient beginning actual cash is available and sized around policy objectives.

There are two summary documents for this section. The first summary provides an overview of the changes in fund balance, including beginning fund balance, estimated revenues and other financing sources, expenditures and other financing sources/uses and then budgeted (recommended) ending fund balances for all fund types. The ending fund balances are presented by undesignated reserves, designated reserves, and cash flow reserves. Undesignated reserves are the County's reserve for contingencies. Designated reserves are made up of reserves for debt service, disasters, capital, and actuarial insurance reserves. The cash flow reserve is established to fund beginning-of-the-year operations, as a large part of County revenues are received a few months after the start of each fiscal year.

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BUDGETED SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BY FUND TYPE AND FUNCTIONAL ACTIVITY AREA FOR ALL FUNDS
FISCAL YEAR 2024

(amounts expressed in thousands)

Description	MAJOR					NON-MAJOR	All Other Funds		Total All Funds
	General Fund Grouping (1)	Immokalee CRA	Bayshore CRA	Grants & Shared Revenue	Infrastructure Sales Tax	Other Governmental Funds	Total Governmental Funds	Proprietary Funds	
Beginning Fund Balance 10/1/23	121,672	-	-	3,859	181,368	341,577	648,476	221,167	869,643
Budgeted Revenues:									
Taxes:									
Ad Valorem Taxes	444,334	-	-	-	-	110,394	554,728	-	554,728
Local Gas & Sales Taxes	-	-	-	-	30,313	16,292	46,605	-	46,605
Franchise Fees	-	-	-	-	-	38,426	38,426	2,261	40,687
Licenses, Permits & Impact Fees	332	-	-	-	-	71,608	71,940	16,000	87,940
Intergovernmental Revenue	65,743	-	-	3	-	9,574	75,320	524	75,844
Charges for Services	55,506	-	-	-	-	10,152	65,658	281,295	346,953
Fines & Forfeitures	446	-	-	-	-	1,807	2,253	32	2,285
Interest Income	1,359	14	45	152	600	7,103	9,273	5,235	14,508
Special Assessment	-	-	-	-	-	7,178	7,178	-	7,178
Miscellaneous Revenues	9,046	-	-	-	-	1,086	10,132	1,809	11,941
Other Financing Sources	309,345	1,853	6,461	1,445	(1,545)	241,081	558,640	231,987	790,627
Total Revenue & Sources	886,111	1,867	6,506	1,600	29,368	514,701	1,440,153	539,143	1,979,296
Total Revenue & Beginning Balance	1,007,783	1,867	6,506	5,459	210,736	856,278	2,088,629	760,310	2,848,939
Budgeted Expenditures/Expenses:									
General Government	121,940	-	-	15	-	48,679	170,634	391	171,025
Public Safety	254,011	-	-	909	-	53,583	308,503	50,754	359,257
Physical Environment	1,014	-	-	488	-	87,967	89,469	289,626	379,095
Transportation	631	-	-	-	-	161,043	161,674	22,182	183,856
Economic Environment	2,215	1,271	3,830	-	-	9,759	17,075	5	17,080
Human Services	16,219	-	-	1,079	-	2,838	20,136	445	20,581
Culture & Recreation	27,624	-	-	-	-	76,641	104,265	565	104,830
Debt Service	-	-	-	-	-	41,559	41,559	25,190	66,749
Other Financing Sources/Uses	511,544	543	2,646	185	415	166,031	681,364	200,213	881,577
Total Expenditures/Expenses	935,198	1,814	6,476	2,676	415	648,100	1,594,679	589,371	2,184,050
Budgeted Ending Fund Balance:									
Undesignated Reserves	13,468	53	30	21	-	4,819	18,391	20,154	38,545
Designated Reserves (2)	(522)	-	-	2,762	210,321	191,345	403,906	118,899	522,805
Cash Flow Reserves	59,639	-	-	-	-	12,014	71,653	31,886	103,539
Recommended Ending Fund Balance at 9/30/23	72,585	53	30	2,783	210,321	208,178	493,950	170,939	664,889

(1) General Fund Grouping includes the County-wide General Fund, Constitutional Officers General Funds, Affordable Housing Deferrals, Misc Florida Statute, Emergency Relief and Economic Development Funds.

(2) Designated reserves include a budgeted negative reserve for payroll attrition savings.

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The second summary document provides an overview of all County Funds by type with an analysis of the change in fund balance. As discussed above, the County practices conservative budget management and, in order to present a reasonable analysis, the prior and current year planned fund balances are compared.

The following chart shows the budgeted change in Fund Balance from FY 2023 to FY 2024 along with a discussion of the significant changes.

SUMMARY OF CHANGES IN BUDGETED ENDING FUND BALANCES										
(amounts expressed in thousands)										
	General Fund Grouping	MAJOR			Infrastructure Sales Tax	NON-MAJOR Aggregate Governmental Funds	All Other Funds			Total All Funds
		Immokalee CRA	Bayshore CRA	Grants & Shared Revenue			All Governmental Funds Total	Proprietary Funds		
Estimated Fund Balance FY23	69,549	53	16	2,443	244,893	304,441	621,395	165,675	787,070	
Recommended Fund Balance FY24	72,585	53	30	2,783	210,321	208,178	493,950	170,939	664,889	
Dollar change in fund balance	3,036	-	14	340	(34,572)	(96,263)	(127,445)	5,264	(122,181)	
% change in fund balance	4%	0%	88%	14%	-14%	-32%	-21%	3%	-16%	

Major Governmental Funds: Fund balance decreased by \$31.2 million or 10% and includes the General Fund Grouping, Immokalee Community Redevelopment Area (CRA), Bayshore CRA, Grants & Shared Revenue, and Infrastructure Sales Tax.

- **General Fund Grouping:** Fund balance increase of \$3.0 million or 4% is primarily attributable to an increase in the reserve for cash flow which preserves the beginning cash balance needed at the start of the fiscal year.
- **Immokalee CRA:** Fund balance remained the same.
- **Bayshore CRA:** Fund balance increase of \$14 thousand or 88% is attributable to increasing the reserve for contingencies.
- **Grants & Shared Revenue:** Fund balance increase of \$340 thousand or 14% is attributable to increasing restricted reserve for unfunded requests.
- **Infrastructure Sales Tax:** Fund balance decreased by \$34.6 million or 14% which is attributable to decreasing the capital reserve. Projects were approved by the infrastructure committee and contracts were awarded which decreased the reserves and moved the funds into the appropriate project.

Non-Major Aggregate Governmental Funds: Fund balance decreased by \$96.3 million or 32% and this aggregate grouping includes Capital Projects, Debt Service, Special Revenue, and Permanent Funds.

- **Capital Projects Funds:** Fund balance decreased by \$46.7 million or 39%.
 - The reserve for capital outlay decreased by \$13.0 million in Stormwater CIP Bond Fund (327/3052), the capital cost recovery reserve in County-Wide Capital Fund (301/3001) for future asset maintenance obligations decreased by \$13.3 million and Road Impact Fee reserves to fund future projects decreased \$16.1 million.
- **Debt Service Funds:** Fund balance decreased by \$4 thousand or 0.1%.
- **Special Revenue Funds:** Fund balance decreased by \$49.7 million or 29%.
 - TDC Beach Renourishment & Inlet Management Fund (195/1105) reserves decreased by \$24.8 million which funds future beach renourishment projects.
 - Conservation Collier Maintenance Fund (174/1062) reserves decreased \$30.7 million. Reserves were decreased and the transfer to the General Fund (001/0001) increased.
 - Golden Gate City Economic Development Zone Fund (782/1032) reserve increased by \$2.0 million due to an increase in taxable value. This reserve can only be disbursed upon Board approval consistent with the Economic Development Plan.
- **Permanent Funds:** Fund balance increased by \$170 thousand 3%.

All Other Proprietary Funds: Fund balance decreased by \$5.3 million or 3% and include an aggregate of the following with changes of note:

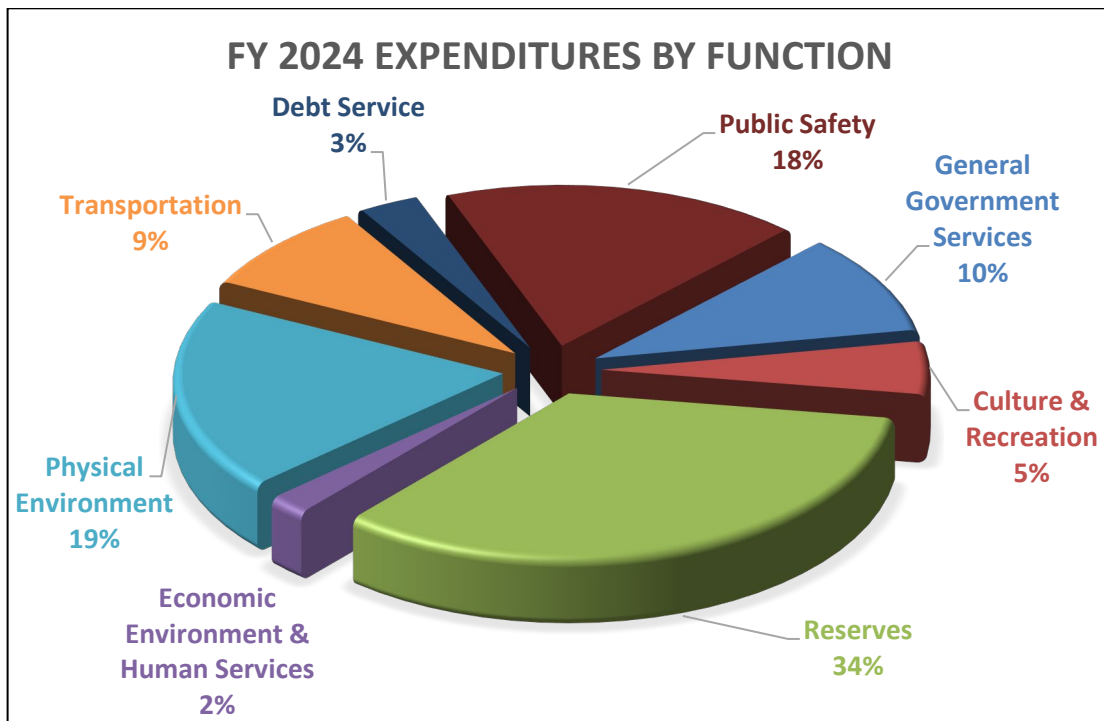
- **Enterprise Funds:** Fund balance increased by \$7.2 million or 6%.
 - Airport reserves for contingencies and capital increased by \$2.1 to fund capital and operating priorities.
 - EMS fund balance increased by \$1.2 million primarily due to a decrease in capital reserves.
 - The Solid Waste Fund Series decreased by \$7.6 million primarily due to disaster relief reserves being utilized to recover from Hurricane Ian.
 - Water/Sewer reserves increased by \$11.5 million primarily due to an increase in reserve for capital outlay.
 - Mass Transit reserves remained relatively stable.
- **Internal Service Funds:** Fund balance decreased by \$1.9 million or 4%.

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Fiscal Year 2024 Adopted Budget**

Major Areas of Spending

The following table and graph depict the major functional areas of spending within the Collier County budget:

Functional Area	FY 2024 Adopted Budget	Percent of Total Adopted Budget
General Government Services	\$ 198,843,000	10%
Public Safety	359,256,900	18%
Physical Environment	379,095,700	19%
Transportation	183,856,500	9%
Economic Env. & Human Services	37,658,800	2%
Culture & Recreation	104,830,500	5%
Debt Service	66,748,600	3%
Reserves	664,887,500	34%
Total Net Budget	\$ 1,995,177,500	100%



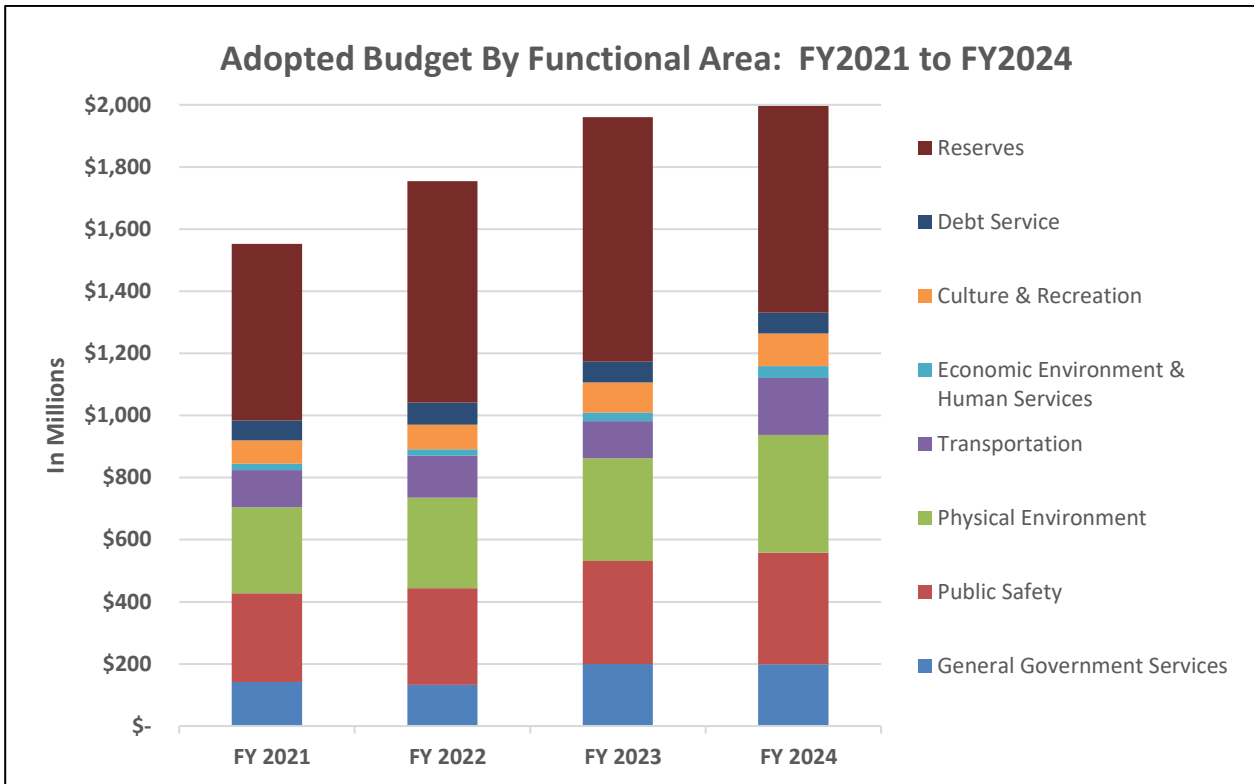
**Collier County Government
Fiscal Year 2024 Adopted Budget**

Summary of Adopted Revenue Sources: FY 2021 through FY 2024

<u>Description (Revenues)</u>	FY 2021	FY 2022	FY 2023	FY 2024	<u>% Change FY23 - 24</u>
	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	
Ad Valorem Taxes	\$ 414,213,500	\$ 465,187,000	\$ 542,947,100	554,728,300	2.2%
Local Gas & Infrastructure Sales Tax	102,859,200	103,638,400	124,945,700	52,916,500	-57.6%
Permits/Fines/Assessments	61,816,000	70,291,200	76,348,900	78,272,200	2.5%
Impact Fees	43,343,000	49,363,000	54,908,000	59,868,000	9.0%
Intergovernmental Revenue	19,070,900	17,200,900	19,092,800	17,532,100	-8.2%
Intergovernmental Gas & Sales Tax	44,532,600	47,400,000	54,211,300	52,000,000	-4.1%
Service Charges	282,534,500	293,139,300	313,062,700	346,953,400	10.8%
Debt Proceeds/Interest/Misc Revenue	32,580,600	23,056,700	15,523,700	21,638,900	39.4%
Carry Forward	600,189,400	737,221,700	817,849,400	869,643,000	6.3%
5% Revenue Reserve	(48,796,400)	(52,247,700)	(58,935,600)	(58,374,900)	-1.0%
Total Revenue Budget	\$ 1,552,343,300	\$ 1,754,250,500	\$ 1,959,954,000	\$ 1,995,177,500	1.8%

Adopted Expense Budget by Functional Area: FY 2021 through FY 2024

<u>Functional Area</u>	FY 2021	FY 2022	FY 2023	FY 2024	<u>% Change FY23 - 24</u>
	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	
General Government Services	\$ 141,846,500	\$ 133,339,400	\$ 200,363,200	\$ 198,843,000	-0.8%
Public Safety	285,085,700	310,555,200	330,691,600	359,256,900	8.6%
Physical Environment	277,407,200	291,220,200	331,292,900	379,095,700	14.4%
Transportation	120,379,000	135,000,400	120,163,900	183,856,500	53.0%
Economic Env. & Human Services	21,364,800	21,113,800	26,681,100	37,658,800	41.1%
Culture & Recreation	74,717,000	79,568,500	97,168,500	104,830,500	7.9%
Debt Service	63,548,800	70,836,700	66,524,400	66,748,600	0.3%
Reserves	567,994,300	712,616,300	787,068,400	664,887,500	-15.5%
Total Net Budget	\$ 1,552,343,300	\$ 1,754,250,500	\$ 1,959,954,000	\$ 1,995,177,500	1.8%



General Government

The Legislative, Executive, Financial, Administrative, Judicial and Planning branches of Collier County provide services in this functional area for the benefit of the public and the governmental body as a whole. The major areas are the Board of County Commissioners, Tax Collector, Property Appraiser, Clerk of Courts, Supervisor of Elections, County Manager, County Attorney, Judicial Branch, County Administrative Services Department, and Comprehensive Planning. General Government amounts to \$199 million, comprising 10% of the entire County net budget. The General Government budget decreased by 0.8% or approximately \$1.5 million dollars. Major decreases are seen in court maintenance, multiple County-wide capital projects, and motor pool capital.

Public Safety

Collier County provides services in this functional area for the health, safety and welfare of citizens and property. The major areas included are the Sheriff's Office, the 800MHz Radio System Operations, Medical Examiner, Emergency Medical Services (EMS), Building Review/Permitting and Code Enforcement. Public Safety amounts to approximately \$359 million, consuming 18% of the FY 2024 County net budget, as this sector of spending remains a priority for Collier County. The public safety budget increased 8.6% or approximately \$28.6 million dollars. Major increases are seen in the Sheriff's Office (Detention & Correction and Law Enforcement programs); Emergency Medical Services, as our population grows, so the need for medical services; and the 800 MHz Upgrade, the most recent upgrade occurred in 2018.

Physical Environment

Services in this functional area provide for safe, healthy, and aesthetically clean-living conditions through management of various elements of the environment. The Water & Wastewater Divisions, Solid Waste Division, Pollution Control Division, Stormwater Management Division, Conservation Collier, and Beach Renourishment/Pass Maintenance activities provide most of these services. Physical Environment amounts to approximately \$379 million, comprising 19% of the FY 2024 County net budget. The Physical Environment budget increased 14.4% or approximately \$47.8 million dollars. Major increases are due to:

- Park Shore Beach Renourishment and Vanderbilt Beach Renourishment Maintenance Projects
- Landscaping improvements for the Vanderbilt Beach MSTU.
- Pelican Bay Sidewalk Replacements and administration building remodeling.
- Increases in chemicals, electricity, bulk water, utility parts, property insurance, fuel, emergency repairs and other contractual services for the Water and Wastewater Divisions.
- Naples Park Area Improvements Project.
- Engineering fees for the Naples Park Basin Optimization, Palm River, and North County Water Reclamation Facility Projects.
- Landfill Contract for the Solid Waste Disposal.
- Mandatory residential collection contract increased due to CPI, increased disposal costs, and more housing units.

Transportation

- This functional area includes maintenance, administration, planning, and construction for Collier County's transportation network. Other areas included are airports, MSTU improvement districts, and operating the public transit system. Transportation increased 53% or approximately \$63.7 million dollars over the last year. Transportation amounts to \$183.8 million which is 9% of the County net budget. Major increases are due to:
 - 17 new FTE's and 2 Boom Mowers for the Swale Maintenance Program.
 - Bayshore North Landscape
 - Maintenance of aesthetics and vegetation on improved medians and right of way.
 - Road resurfacing.
 - Vanderbilt Beach Road, from 16th Street NE to Everglades Project.
 - CR 951, Golden Gate Boulevard to Green Boulevard Project.
 - Increase in aviation fuel due to increases in the Jet A and AvGas volumes. This additional expense is partially offset by an increase in projected fuel sales.

Economic Environment and Human Services

Services that develop, diversify, expand, and improve the economic condition of the county and its citizenry through job and associated revenue creation are classified as Economic Environment. These services are provided by the County Manager's Agency in conjunction with the Collier Economic Development Office (Collier EDO); also included in this grouping are the Immokalee and Bayshore/Gateway Triangle Community Redevelopment Agencies (CRA's), Ave Maria Innovation Zone and the Veterans Services Department.

Human Services include health and welfare services provided primarily by the Collier County Public Health Division, Domestic Animal Services, and the Community and Human Services Division.

These sectors combined increased 41.1% or approximately \$11 million dollars over last year. Economic Environment and Human Services are approximately 2% of the total County net budget. Major increases are due to:

- Increase in temporary labor for the Domestic Animal Services Division in order to keep clean and sanitize animal holding areas.
- Increase in the County Medicaid portion of almost 20% compared to last year. This payment goes directly to meet community healthcare needs.
- \$2,065,400 for the Agency for Health Care Administration.
- \$7,000,000 in remittances for the Great Wolf Lodge Water Park Project.

Culture & Recreation

This functional area includes the provision and maintenance of cultural and recreational facilities and activities for the citizens and visitors of Collier County. Included are the Parks and Recreation Division, the Public Library system, Collier County Museums, and the Tourist Development Division. An increase in funding over the prior year of 7.9% or \$7.7 million brought the total budget to \$104.8 million for this functional area. Culture & Recreation functions represent 5% of the total County net budget. Major increases are due to:

- Increase in utilities, maintenance and temporary labor cost for the Parks and Recreation Division.
- Increase in utilities, the new Integrated Library System, and digital materials for the Library Division.
- Marketing to promote Naples as a tourism destination increased by 25% from prior year.
- Maintenance and contractual services for the Sports Complex increased by 29% from prior year. This additional expense is partially offset by an increase in projected revenue.

Debt Service

Debt Service is the payment of principal and interest on long term debt instruments. Debt service budgets in FY 2024 total \$66.7 million or 3% of the total County net budget. This area increased by 224,200 due to:

- Principal payment of the Gas Tax Revenue Ref Bonds 2014.
- Interest payments for the Commercial Paper Loan A2 and A3; proceeds were used to finance capital improvements within the Pelican Bay MSTU and the construction of Vanderbilt Beach Road Extension, respectively.

Reserves

The levels of reserves budgeted are set by Board policy, state law, and bond or debt covenants. Current Board policy dictates that reserves be set at a minimum of 2.5% of operating expenses. By State Statute, reserve for contingencies cannot exceed 10%. Similarly, the Cashflow reserves should not exceed 20%.

Budgeted reserves of \$664.9 million account for 34% of the total FY 2024 County net budget. Appropriations in this area decreased by \$122.2 million or 15.5% from prior year. The largest decreases were due:

- Decrease in the reserve for disaster relief in the Solid Waste Capital Fund, due to funds being utilized for Hurricane Ian and debris pick up.
- Decrease in the reserve for insurance in the Property & Casualty Fund.
- Decrease in the reserve for capital in the Stormwater CIP Bond Fund, as stormwater capital projects were awarded, and funding was moved from capital reserves into the appropriate project.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Highlighted Summary Changes Between FY 2024 Tentative (July) Budget and the September 7th Adopted Tentative Budget

**SUMMARY OF CHANGES
TO THE FY 2024 TENTATIVE BUDGET**

<u>FUND TITLE/(NUMBER)</u>	<u>NET CHANGE TO FUND TOTAL</u>	<u>EXPLANATION</u>
General Fund (001/0001) Major funding sources are Ad Valorem, Half Cent Sales Tax, and State Revenue Sharing	\$ 10,000,000	On the revenue side, FY 23 forecasted loan to FEMA Fund (727/1813) decreased by \$10,000,000 which increased the FY 24 Carryforward by \$10,000,000. On the expense side, an increase of \$10,000,000 to reestablish the loan to FEMA Fund (727/1813) in FY 24, an increase of \$1,033,700 for items on the Unfunded Request List for Parks & Recreation, Libraries, Domestic Animal Services and Museums per Board direction on 08/08/2023, an increase of \$353,600 less \$7,000 for attrition for the FY 23 transfer and reclassification of positions to the Growth Management Department for Community Planning & Resiliency and Housing Policy and Economic Development, and a reduction of \$1,665,000 in the transfer to County-Wide Capital Fund (301). The net effect of these changes increased Contingency Reserves by \$284,700.
Economic Development Fund (007/0004) Major funding sources Intergovernmental Revenues from the State	\$ 306,100	On the revenue side, Carryforward was increased by \$306,100 due to receipt of a distribution in FY 23 from the Florida Gaming Commission as a result of the Compact between the Seminole Tribe and the State of Florida. Expenses were adjusted by a like amount.
Tax Collector Fund (070/0070) Major funding sources are Commissions	\$ 34,045,300	Adjustment reflects proposed budget submitted by the Tax Collector to the Department of Revenue pursuant to state statutes on August 1, subsequent to the development of the FY 24 (July) Tentative Budget.
Unincorporated Area General Fund (111/1011) Major funding sources is Ad Valorem	\$ 0	Addition of Unfunded Request List items per Board direction 8/8/2023 include \$300,000 in Planning Studies/Amendments and \$648,000 for the Parks and Recreation Division. Reserves were decreased by \$948,000.
Palm River MSTU Fund (1638) Major funding sources are ad valorem taxes.	\$ 79,700	Taxable value increased resulting in additional revenue totaling 83,900 less the 5% revenue reserved of \$4,200. On the expenditures side Other Contractual Services increased by \$73,400 and transfers to the Property Appraisal and Tax Collector increased by \$6,300 collectively.
County Museums Fund (198/1107) Major source of funding is from TDC taxes	\$ 76,700	Addition of Unfunded Request List items per Board direction on 8/8/2023.
County-Wide Capital Program Fund (301/3001) Major source of funding is a transfer from the General Fund (001)	\$ 13,335,000	On the revenue side, the FY 23 forecast for the loan to the FEMA Fund (727/1813) was reduced by \$15 million which increased the FY 24 Carryforward by the like amount, and the transfer from the General Fund (001/0001) was reduced by \$1,665,000. On the expenditure side, the FY 24 loan to the FEMA fund was increased by \$15 million and the Reserve for future capital replacements was reduced by \$1,665,000.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

**SUMMARY OF CHANGES
TO THE FY 2024 TENTATIVE BUDGET**

<u>FUND TITLE/(NUMBER)</u>	<u>NET CHANGE TO FUND TOTAL</u>	<u>EXPLANATION</u>
Park & Recreation Capital Fund (306/3062) Major funding sources are transfers from the General Fund (001) & (111)	\$ 144,300	On the revenue side, surplus property auction revenue collected in FY 23 exceeded forecast amounts by \$28,600, insurance proceeds exceeded forecast by \$12,900 and interest revenue collected exceeded forecast by \$102,800 which resulted in FY 24 Carryforward to increase by \$144,300. On the expense side, Reserve for Capital increased by \$144,300 for future projects.
Road Impact Fee Fund District 3, City of Naples (334/3092) Major source of funding is Impact Fees	\$ 231,200	On the revenue side, impact fee revenue collected in FY 23 exceeded forecast amounts by \$221,100 and interest revenue exceeded forecast by \$10,100 resulting in an FY 24 Carryforward increase of \$231,200. On the expense side, Reserves for Capital were increased by \$231,200.
Road Impact Fee Fund District 5, Immokalee Area (339/3095) Major source of funding is Impact Fees	\$ 1,230,200	On the revenue side, impact fee revenue collected in FY 23 exceeded forecast amounts by \$1,230,000 resulting in an FY 24 Carryforward increase of \$1,230,200. On the expense side, Reserves were increased by a like amount.
County Water / Sewer District Operations Fund (408/4008) Major source of funding is user fees	\$ 645,200	On 6/27/23, Agenda Item 16.K.6, the Board approved a settlement agreement with Mammoth Constructors, LLC. for \$950,000. Settlement funds of \$645,200 were deposited in Fund (408/4008) and the balance in Wastewater Capital Fund (414/4014). As a result, the FY 23 revenue forecast was increased which increased FY 24 carryforward. On the expense side, operating expenses were increased by a like amount
Wastewater Capital Fund (414/4014) Major source of funding is a transfer from Water / Sewer Operating Fund (408)	\$ 304,800	On 6/27/23, Agenda Item 16.K.6, the Board approved a settlement agreement with Mammoth Constructors, LLC. for \$950,000. Settlement funds of \$304,800 were deposited in Fund (414/4014) and the balance in the Sewer District Operations Fund (408/4008). As a result, the FY 23 revenue forecast was increased which increased FY 24 carryforward. On the expense side, operating expenses were increased by a like amount.
Total	<u>\$ 60,398,500</u>	
Gross Budget at July meeting	<u>\$ 2,794,636,300</u>	
Gross Tentative Budget	<u>\$ 2,855,034,800</u>	

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Highlighted Summary Changes Between September 7th Adopted Tentative Budget and the Final FY 2024 Adopted Budget

**SUMMARY OF CHANGES
TO THE FY 2024 TENTATIVE BUDGET**

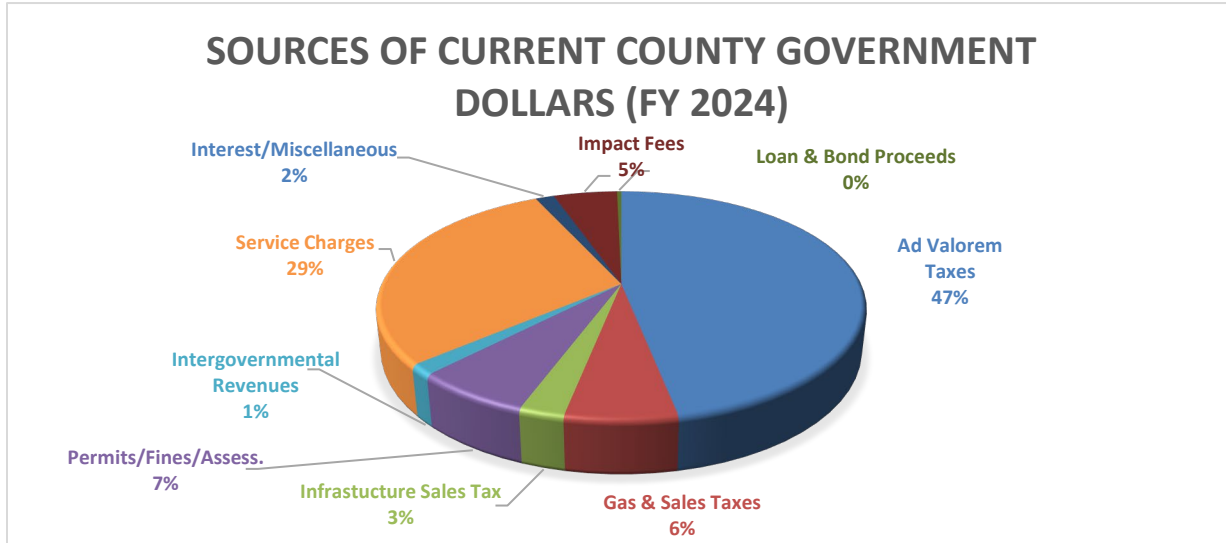
<u>FUND TITLE/(NUMBER)</u>	<u>NET CHANGE TO FUND TOTAL</u>	<u>EXPLANATION</u>
General Fund (001/0001) Major funding sources are Ad Valorem, Half Cent Sales Tax, and State Revenue Sharing	\$ (740,000)	On the revenue side, ad valorem taxes decreased by \$49,948,300, this reduction was partially offset by a reduction of \$2,497,500 to the 5% revenue reserve required by law, a transfer of \$8,560,600 from Conservation Collier Land Acquisition Fund (172/1061) and a transfer of \$38,150,200 from Conservation Collier Maintenance Fund (174/1062). On the expense side, the CRA's and Innovation Zones were reduced by a total of \$740,000.
Unincorporated Area General Fund (111/1011) Major funding sources is Ad Valorem	\$ (162,000)	On the revenue side, ad valorem taxes decreased by \$6,924,500, this reduction was partially offset by a reduction of \$346,200 to the 5% revenue reserve required by law and a transfer of \$6,416,300 from Conservation Collier Land Acquisition Fund (172/1061). On the expense side, the CRA's and Innovation Zones were reduced by a total of \$162,000.
Water Pollution Control Fund (114/1017) Major funding sources is Ad Valorem	\$ 0	On the revenue side ad valorem taxes decreased by \$416,000, this reduction was offset by a reduction of \$20,800 to the 5% revenue reserve required by law and a transfer of \$395,200 from Conservation Collier Maintenance Fund (174/1062).
Rock Road MSTU (165/1632) Major source of funding is Ad Valorem	\$ (42,800)	On the revenue side ad valorem taxes decreased by \$45,000, this reduction was partially offset by a reduction of \$2,200 to the 5% revenue reserve required by law. On the expense side reserves for capital were reduced by \$42,800.
Conservation Collier - Land Acquisition Fund (172/1061) Major source of funding is Ad Valorem	\$ (3,398,800)	On the revenue side, ad valorem taxes decreased by \$3,577,600, this reduction was partially offset by a reduction of \$178,800 to the 5% revenue reserve required by law. On the expense side, the associated transfer of ad valorem to Conservation Collier Maintenance Fund (174/1062) was reduced by \$849,800. In addition, capital outlay for land acquisition was reduced by \$17,525,900. These reductions allowed for a transfer of \$8,560,600 to General Fund (001/0001) and a transfer of 6,416,300 to Unincorporated General Fund (111/1011).
Conservation Collier Maintenance Fund (174/1062) Major source of funding is a transfer from Conserv. Collier Fund (172/1061)	\$ (849,800)	On the revenue side, the transfer of ad valorem taxes from Conservation Collier Land Acquisition Fund (172/1061) decreased by \$849,800. On the expense side, the maintenance endowment was reduced by \$39,395,200 allowing for a transfer of \$38,150,200 to General Fund (001/0001) and a transfer of \$395,200 to Water Pollution Control Fund (114/1017). On the revenue side, the transfer of ad valorem taxes from Conservation Collier Land Acquisition Fund (172/1061) decreased by \$849,800. On the expense side, the maintenance endowment was reduced by \$39,395,200 allowing for a transfer of \$38,150,200 to General Fund (001/0001) and a transfer of \$395,200 to Water Pollution Control Fund (114/1017).
Ava Maria Innovation Zone Fund (182/1030) Major source of funding is Ad Valorem	\$ (18,600)	On the revenue side transfers from the General Fund (001/0001) and the Unincorporated General Fund (111/1011) decreased by \$15,300 and \$3,300, respectively. On the expense side, Reserves were decreased by \$18,600.

**SUMMARY OF CHANGES
TO THE FY 2024 TENTATIVE BUDGET**

<u>FUND TITLE/(NUMBER)</u>	<u>NET CHANGE TO</u>	<u>FUND TOTAL</u>	<u>EXPLANATION</u>
Immokalee Redevelopment Fund (186/1025) Major source of funding is Ad Valorem	\$	(136,100)	On the revenue side transfers from the General Fund (001/0001) and the Unincorporated General Fund (111/1011) decreased by \$111,600 and \$24,500, respectively. On the expense side, Operating Expenses were decreased by \$136,100.
Bayshore/Gateway Triangle Comm Redev Agency (CRA) Fund (187/1020) Major source of funding is Ad Valorem	\$	(400,200)	On the revenue side transfers from the General Fund (001/0001) and the Unincorporated General Fund (111/1011) decreased by \$328,300 and \$71,900, respectively. On the expense side, Operating Expenses were decreased by \$400,200.
Golden Gate City Economic Development Zone Fund (782/1032) Major source of funding is Ad Valorem	\$	(282,700)	On the revenue side transfers from the General Fund (001/0001) and the Unincorporated General Fund (111/1011) decreased by \$231,900 and \$50,800, respectively. On the expense side, Reserves were decreased by \$282,700.
I-75 Collier Blvd Innovation Zone Fund (783/1031) Major source of funding is Ad Valorem	\$	(64,400)	On the revenue side transfers from the General Fund (001/0001) and the Unincorporated General Fund (111/1011) decreased by \$52,900 and \$11,500, respectively. On the expense side, Reserves were decreased by \$64,400.
Total	\$	<u>(6,095,400)</u>	
Gross Budget First Public Hearing	\$	2,855,034,800	
Gross FY 2024 Adopted Budget	\$	<u>2,848,939,400</u>	

Revenues

The information contained on the following pages is included in this document to provide the reader with an overview and multi-year perspective of the major revenue sources used to support the Collier County budget. The following graph illustrates the major revenue sources and their relationship to the Collier County net budget exclusive of carryforward and the statutory required revenue reserve.



<u>Description</u>	<u>Budgeted Amount</u>
Current Revenues	
Ad Valorem	\$ 554,728,300
Gas / Sales Tax	74,603,100
Infrastructure Sales Taxes	30,313,400
Permits / Assessments / Fines	78,272,200
Intergovernmental Revenues	17,532,100
Service Charges	346,953,400
Interest/Miscellaneous	17,634,900
Impact Fees	59,868,000
Loan & Bond Proceeds	4,004,000
Revenue Reserve Required by Law	(58,374,900)
Sub-total Current Revenues	\$ 1,125,534,500
Carry forward	869,643,000
Net Total County Revenue Budget	\$ 1,995,177,500
Transfers – Constitutional Officers and Board	\$ 288,662,600
Transfers from General Fund (001)	167,778,200
Transfers from County Water / Sewer (408)	59,934,200
Transfers from Other Funds	208,789,700
Health / Dental / Life / Disability / WC Insurance Billings	50,771,200
Property and Casualty Billings	14,469,600
Fleet and Fuel Billings	23,229,400
Other Internal Billings	40,127,000
Sub – Total Internal Money Shifts	\$853,761,900
Gross Total County Revenue Budget	\$ 2,848,939,400

Because the budget must adhere to Federal, State, and local statutes as well as generally accepted accounting principles that apply to fund accounting, the gross county budget includes double counts or internal money shifts. These double counts or internal money shifts occur wherever an amount of money is received into one fund and then expended to another fund where the final expense is recorded. The net budget eliminates these double counts or internal money shifts.

Property Taxes

The County's largest source of operating revenue is the property or "ad valorem" tax. This tax is based on the value of all land and buildings (real property) as well as business equipment and machinery (tangible personal property) within the County as determined by the Property Appraiser. By state law, the appraised value must equal the full market value of the property. Property taxes are based on the taxable value (assessed value minus any applicable exemptions). The most common exemption is the "Homestead Exemption" which entitles permanent Florida residents owning the property in which they reside an exemption of up to \$50,000 on the assessed value of their property (residents only receive a \$25,000 exemption applied to Public School Board taxes). There are a number of other limited special exemptions based upon certain qualifying events. The most notable class of tax exemption are those applying to senior citizens age 65 and older.

The County levies property tax on a countywide basis to support general government services in the General Fund (001/0001), pollution control programs in the County Pollution Control Fund (114/1017) and land preservation in the Conservation Collier Fund (172/1061). On November 3, 2020, the Collier County electors approved a referendum to reestablish a not to exceed .25 mil ad valorem levy for ten (10) years to fund Conservation Collier's acquisition and management of environmentally sensitive lands.

The County also levies property taxes in special taxing districts known as MSTU's (Municipal Services Taxing Units), which are created to provide municipal type services to areas not within a city. The Unincorporated Area General Fund is the County's largest MSTU. It covers all unincorporated areas of the County and provides such services as planning and zoning, code enforcement, parks and recreation, road maintenance, landscaping operations and natural resources programs. Smaller district specific MSTU's provide such services as street lighting, drainage improvements, median beautification, and community centers. Other taxes levied through the County's principal taxing authority include dependent fire district taxes. The MSTU's provide "tailor-made" government services, whereby only those directly benefiting pay for extraordinary service levels.

The general indicator of total property tax burden levied by Collier County and all special and dependent districts is the aggregate millage. The aggregate millage is the total of all non-voted ad valorem taxes to be levied by the principal taxing authority (the County) and all special and dependent districts (exclusive of debt service levies) divided by the countywide Gross Taxable Value for Operating Purposes. This millage equivalent combines the various millage rates for the numerous special and dependent districts into a county millage figure.

Section 200.065 (1) Florida Statutes (adopted in 1980) dictates to local governments the calendar and process for adopting millage rates. This section is commonly referred to as "Truth in Millage" or "TRIM," and establishes the statutory requirements that all taxing authorities levying a millage must follow, including all notices and budget hearing requirements. This law is designed to inform taxpayers which governmental entity is responsible for the taxes levied and the amount of tax liability owed to each taxing authority through the issuance of the Notice of Proposed Taxes ("TRIM notice"). The TRIM notice enables the taxpayer to compare the prior assessed value and taxes with the current year assessed value and proposed taxes. It also lets the taxpayer compare the amount of taxes if there is no budget change for the upcoming year. The notice also lists the date, time, and location of all budget hearings at which the taxing authorities will hear from the public. At these hearings, the taxing authorities establish the millage to be levied against the parcel of land shown on the TRIM notice. The notice also shows the deadline for filing a petition to protest the assessment and any denial of exemptions.

The law further requires local governments to compare proposed millage rates with "rolled back rates," rates that would generate the same tax revenue as the prior year, exclusive of new construction. The Florida Department of Revenue monitors compliance with the TRIM law.

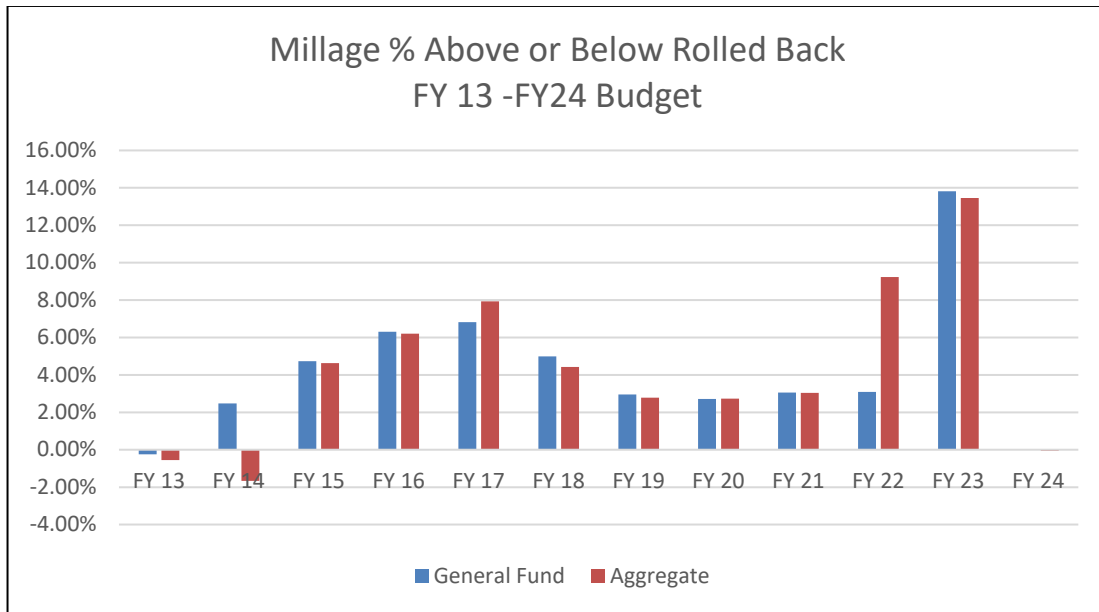
**Collier County Government
Fiscal Year 2024 Adopted Budget**

Millage History

The schedule and graph below show the percentage increases above or below the rolled back millage rates for both countywide and aggregate taxes from FY 13 through FY 24. (Note: A “mill” is equivalent to one dollar per thousand dollars of taxable property value). In FY22, a voter approved tax of .2500 mills for the reinstated Conservation Collier Program drives the aggregate increase.

Millage Percent Above / (Below) Rolled Back Rate

Fiscal Year	General Fund	Aggregate
FY 13	(0.25%)	(0.56%)
FY 14	2.47%	(1.67%)
FY 15	4.74%	4.63%
FY 16	6.31%	6.21%
FY 17	6.82%	7.93%
FY 18	4.99%	4.43%
FY 19	2.95%	2.78%
FY 20	2.72%	2.73%
FY 21	3.06%	3.04%
FY 22	3.09%	9.23%
FY 23	13.81%	13.45%
FY 24	0.00%	-0.05%



Florida law prohibits millage rates for county services from exceeding 10 mills. Municipal services provided through MSTU have a similar 10-mill limit. Voter approved millage rates specifically for debt service are excluded from these limits. As the tables on the following pages show, the County has kept the General Fund millage rate well below the 10-mill cap.

The County has historically collected over 96% of ad valorem taxes levied. For FY 2024, taxes become due and payable in November 2023 with the tax considered delinquent if not paid by April 1, 2024. State law allows for a discount of up to 4% for early payment of taxes (November 4%, December 3%, etc.), thus, this collection rate indicates an excellent record.

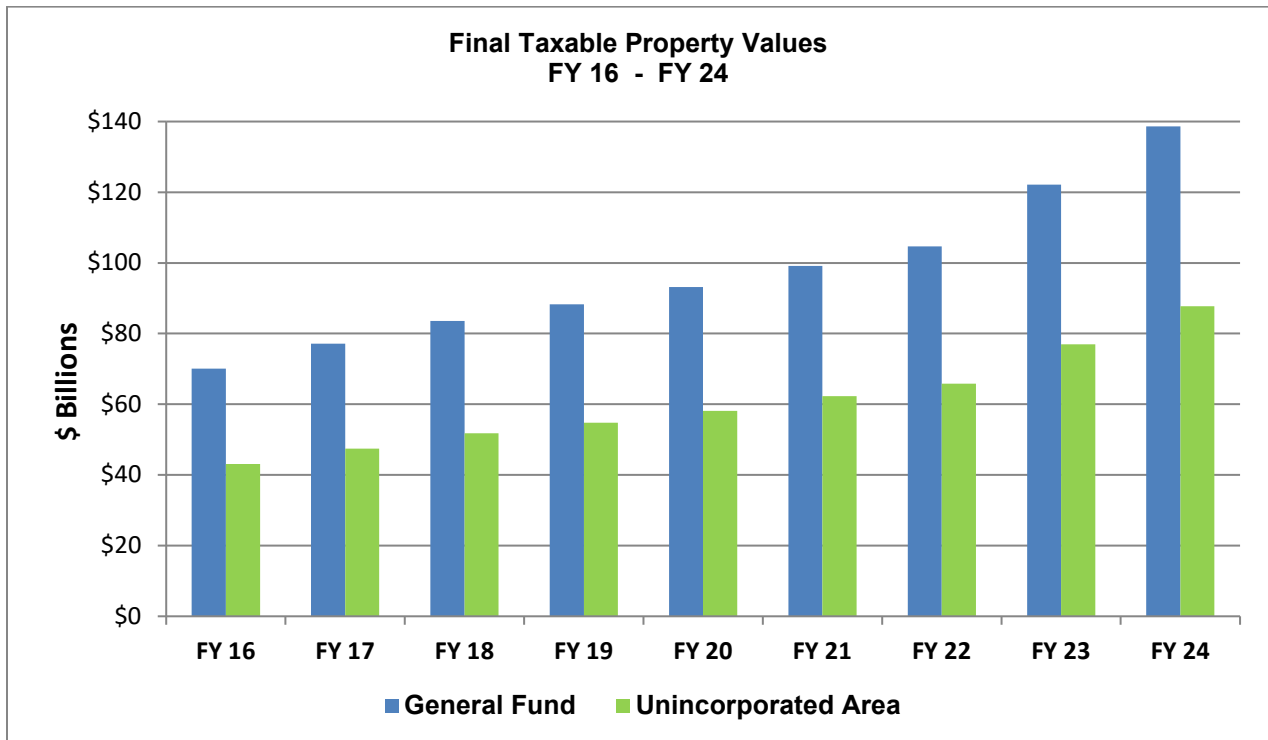
**Collier County Government
Fiscal Year 2024 Adopted Budget**

The enactment of Constitutional Amendment #10, Article VII, Section 4, was designed to protect homeowners from being taxed out of their homes due to rising property values. It limits increases in homestead property valuations for ad valorem tax purposes to a maximum of 3% annually. The constitutional amendment resulted in a dramatic shift in property tax burden from residential homestead property to non-homestead properties such as businesses, vacant lots, vacation homes, and rental properties. Property is reassessed at current market value upon change of ownership and may result in a major increase in the tax bill. Portability, which went into effect for 2008, allows homestead property owners to apply for a transfer up to \$500,000 of "Save Our Homes" exempt value to their next homestead property.

Final Taxable Property Values (000's Omitted)

Millage Area	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24
General Fund	70,086	77,115	83,598	88,275	93,175	99,160	104,677	122,150	138,668
Unincorp. Area	43,076	47,455	51,754	54,773	58,038	62,321	65,864	77,006	87,762

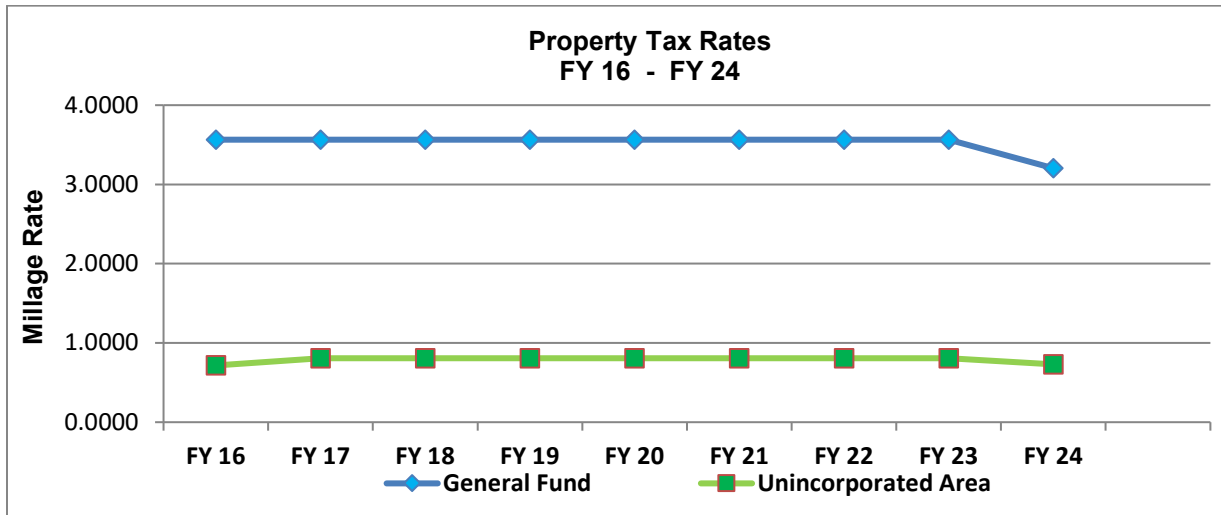
Note: FY 24 values are from the October 2023 DR422 Property Appraiser certification and do not reflect Final Value Adjustment Board results.



**Collier County Government
Fiscal Year 2024 Adopted Budget**

Property Tax Rates

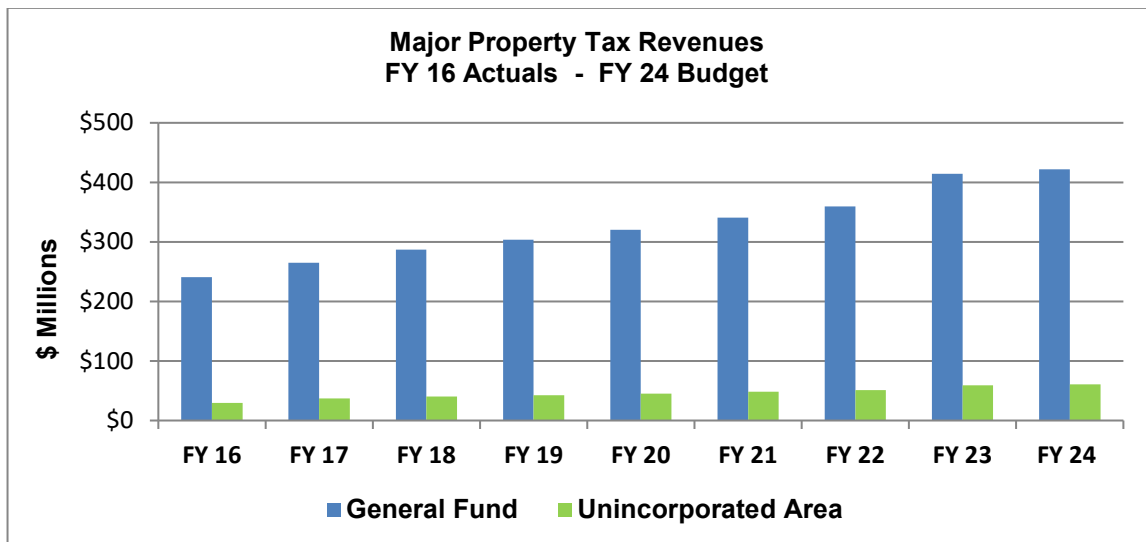
Millage Area	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24
General Fund	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645	3.2043
Unincorp. Area	0.7161	0.8069	0.8069	0.8069	0.8069	0.8069	0.8069	0.8069	0.7280



Major Property Tax Revenues (000's Omitted)

Millage Area	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24
General Fund	241,040	265,025	287,105	303,469	320,238	340,698	359,507	416,503	422,165
Unincorp. Area	29,762	36,930	40,227	42,634	45,172	48,464	51,207	59,546	60,697

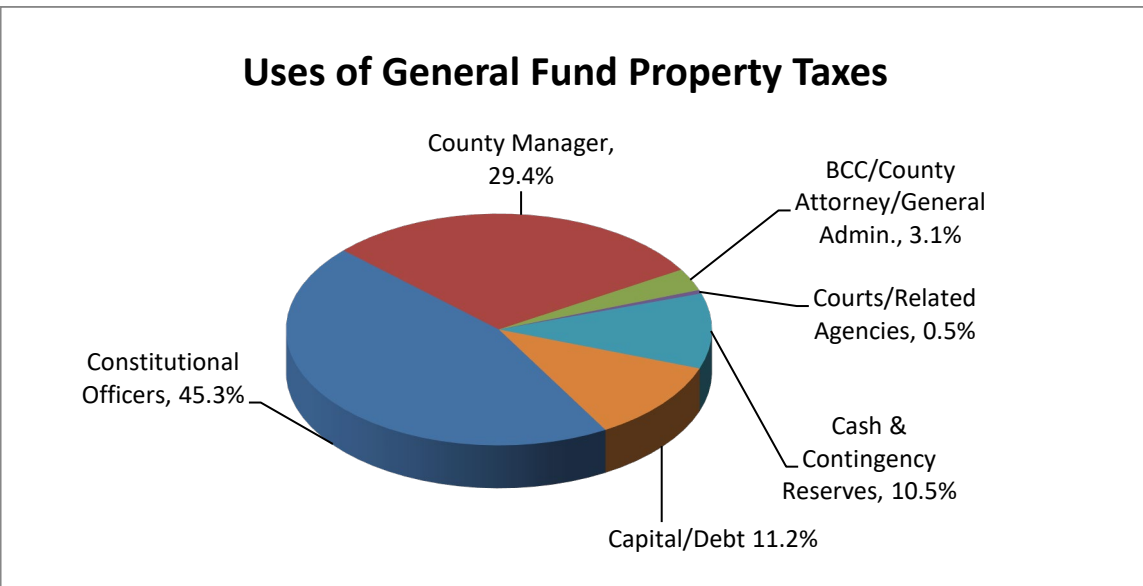
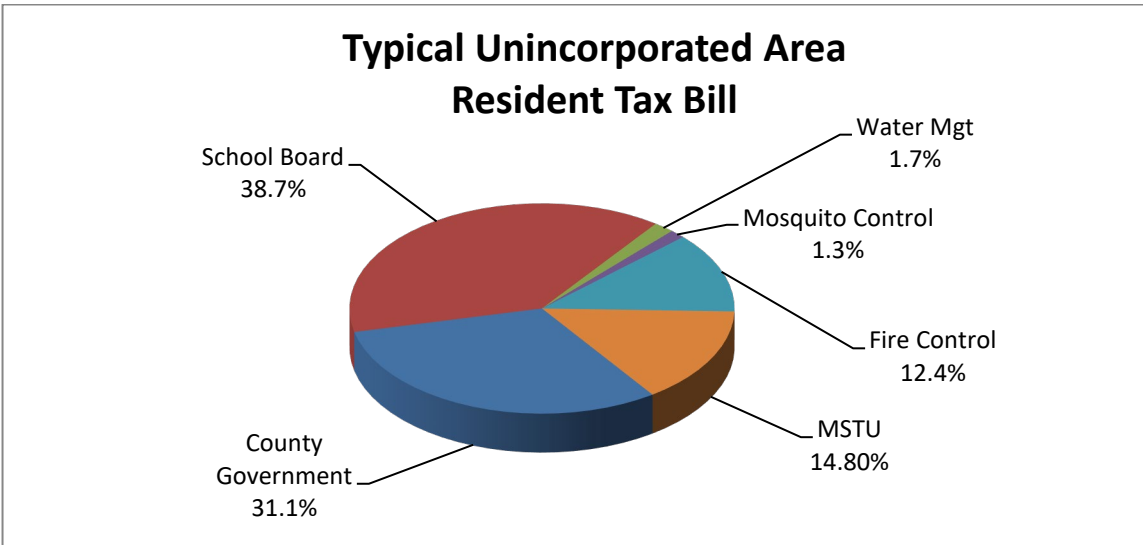
Note: FY 2016 to FY 2023 amounts are actual collections -- FY 2024 is budget amount (less 5% revenue reserve).



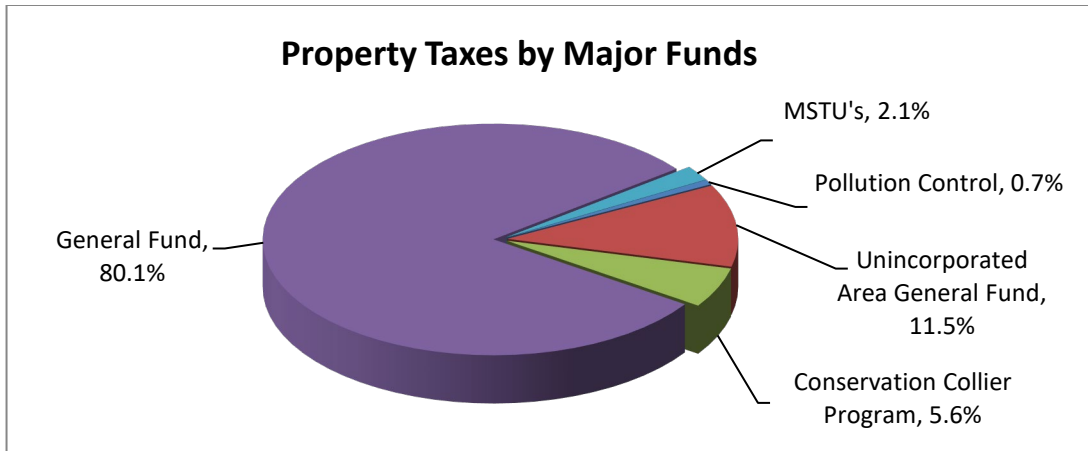
**Collier County Government
Fiscal Year 2024 Adopted Budget**

**A Typical 2023 Tax Bill (for FY 2024)
Per \$100,000 Taxable Value
(Ad Valorem Tax Levies)**

Taxing Authority	Millage Rate	Assessed Tax
County Government (County-wide)	3.4548	\$ 345.48
School Board	4.2920	\$ 429.20
Water Management (SFWMD/BCBB)	0.1926	\$ 19.26
Mosquito Control	0.1443	\$ 14.43
Fire Control	1.3714	\$ 137.14
MSTU's (County levied)	1.6453	\$ 164.53
Total Ad Valorem Taxes	11.1004	\$1,110.04



**Collier County Government
Fiscal Year 2024 Adopted Budget**



Other Major Funding Sources

Major funding sources other than property taxes include carry forward, internal services/transfers, bond/loan proceeds, sales tax, state revenue sharing, gas taxes, local option infrastructure sales tax, impact fees, tourist development tax and service charge/enterprise revenues.

Projections of FY 2024 intergovernmental revenues (primarily gas and sales taxes) were based on an analysis of historical monthly receipts of these revenue sources and were compared to forecasts provided by the Florida Department of Revenue. In addition, the forecast was analyzed in the context of current economic trends. OMB staff monitors revenues (major intergovernmental revenues, enterprise fund revenues, and impact fees) on a monthly basis to identify both current revenue conditions and the potential need for budgetary adjustments.

Carry Forward

Carry Forward (Fund Balance) is an estimate of the excess of revenue above expenses from the previous fiscal year and available for use as a funding source in the succeeding fiscal year. Carry forward is a significant source of funds in the County budget, amounting to 30.53% of total gross revenues.

Carry Forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are the capital, debt service, and enterprise funds. In the General and MSTD General Funds, adequate carry forward/fund balance is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

Bond/Loan Proceeds, Interest and Miscellaneous Revenue

Bond/Loan proceeds, interest, and miscellaneous revenues amount to 0.76% of gross county revenues or \$21,638,900.

(000's) Omitted	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24
Bond/Loan Proceeds, Interest and Misc Revenues	7,312.2	6,493.3	7,068.1	25,023.2	24,164.4	32,580.6	23,056.7	15,523.7	21,638.9

The above amounts reflect the adopted budget

**Collier County Government
Fiscal Year 2024 Adopted Budget**

State Shared Revenues

State shared revenues are comprised of the Local Half-Cent Sales Tax and State Revenue Sharing. OMB staff maintains a database of monthly receipts from these two sources and applies trend analysis in making revenue forecasts. The Florida Department of Revenue projections are also considered in the budget projections proposed by OMB.

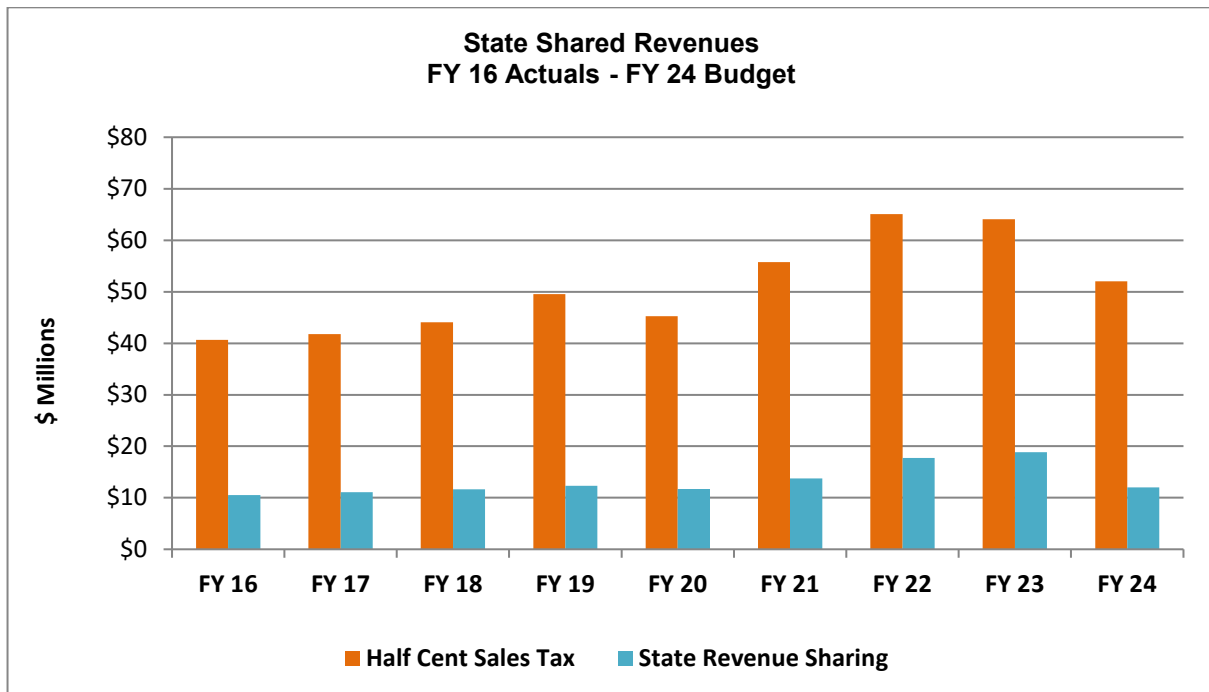
The Local Half-Cent Sales Tax is collected and distributed by the Florida Department of Revenue to counties and municipalities. All city and county governments share the proceeds based on a specific redistribution formula. Local regular half cent sales tax revenue is the largest non-property tax general governmental revenue source in the General Fund and may be used for any lawful purpose. Collier County deposits the proceeds of this tax into the General Fund to fund general government operations.

The State Revenue Sharing Act of 1972 established trust funds for certain State levied tax monies to be shared with counties and municipalities. The sources of these funds are cigarette taxes and state sales and use tax collection. An allocation formula distributes these revenues to each county that meets strict eligibility requirements. Funds are distributed among counties based on a weighted average of proportionate county populations, unincorporated area populations, and sales tax collections. The State Revenue Sharing money has no use restrictions other than some statutory limitations regarding funds that can be used as a pledge for indebtedness. Collier County uses these funds for general government functions in the General Fund. For FY 24, the County is expected to receive a total of \$12,000,000 in State Revenue Sharing proceeds.

State Shared Revenues

Source	FY 16	FY 17	FY 18	FY 19 *	FY 20	FY 21	FY 22	FY 23	FY 24
Half-Cent Sales Tax	40,658.9	41,798.9	44,092.9	49,549.5	45,227.7	55,732.3	65,043.0	64,062.1	52,000.0
State Revenue Sharing	10,516.9	11,091.9	11,673.5	12,315.0	11,707.4	13,775.6	17,758.2	18,830.7	12,000.0
Total	51,175.8	52,890.8	55,766.4	61,864.5	56,935.1	69,507.9	82,801.2	82,892.8	64,000.0

*FY 16 to FY 23 amounts are actual collections - FY 24 is a budget amount.
Half-Cent Sales Tax in FY 19 actuals include 13 months of revenue.



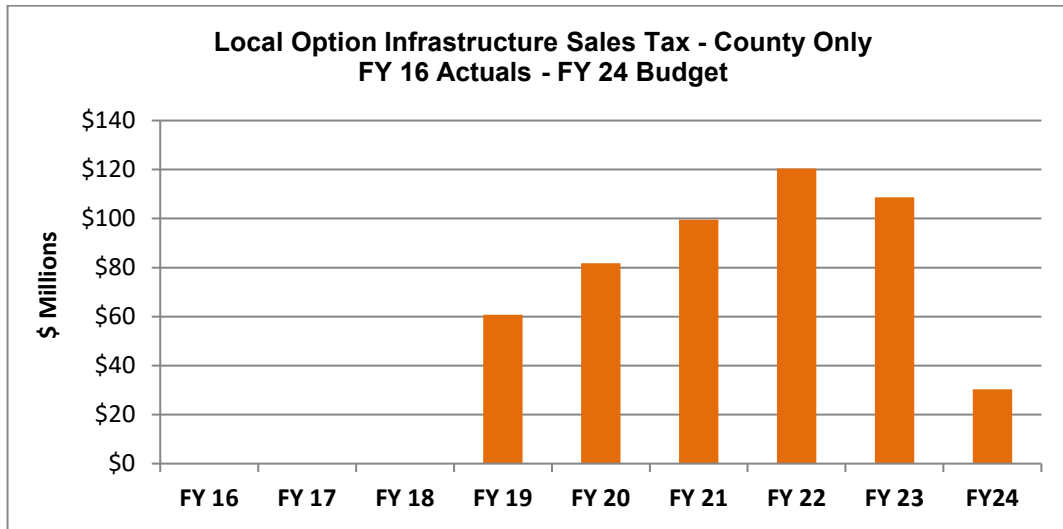
**Collier County Government
Fiscal Year 2024 Adopted Budget**

Collier County Local Option Infrastructure Sales Tax:

The infrastructure one-cent sales surtax was passed by voters in to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019, and will be sunsetting on December 31st, 2023, since the 490 million have been collected. Ordinance 2018-21, Exhibit A (approved by the BCC on April 24, 2018) is a list of eligible projects.

(000's) Omitted	FY 16	FY 17	FY 18	FY 19*	FY 20	FY 21	FY 22	FY 23	FY 24
Infrastructure Sales Tax	0	0	0	60,787	81,735	99,588	120,375	113,312	30,313

*FY 16 to FY 23 amounts are actual collections - FY 24 is budget amount.
FY 19 are total collections between Jan 2019 – Sept 2019, 9 months



Infrastructure Sales Tax collections (County and Cities)

(000's) Omitted	FY 16	FY 17	FY 18	FY 19*	FY 20	FY 21	FY 22	FY 23	FY 24
Collier County	0	0	0	60,787.0	81,735.3	99,588.4	120,375.6	124,563.0	32,123.0
City of Naples**	0	0	0	3,544.7	4,689.9	5,707.4	6,691.8	6,429.4	1,634.5
City of Marco Island**	0	0	0	2,987.9	3,932.5	4,738.0	5,592.8	5,387.9	1,365.7
City of Everglades**	0	0	0	76.4	94.4	116.7	135.2	122.5	32.5
Total				67,396.0	90,452.1	110,150.5	132,795.4	136,502.8	35,155.7

**FY 19 to FY 23 amounts are actual collections. FY 19 total reflects collections between Jan 2019 – Sept 2019, 9 months – the Cities dollar amounts were provided by the Florida Department of Revenue.*

*** FY 24 – estimates provided by the Florida Department of Revenue's Office of Tax Research. These figures represent 3 months as the infrastructure sales taxes will sunset on December 31, 2023.*

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Collier County Gas Tax Revenue

Gas taxes are a major source of revenue funding the County's road construction program and for the payment of debt. The County is using the proceeds of the Local Option Gas Tax (five cents per gallon), the Constitutional Gas Tax (20% and 80% portions), Old Local Option Gas Tax (six cents per gallon), the County 7th Cent Gas Tax, and the balance of the County 9th Cent Voted Gas Tax to fund road capital improvements and debt service payments. OMB staff maintains a database of monthly receipts from each individual gas tax and applies trend analysis in making revenue forecasts. The County budgeted FY 24 gas tax at \$22,603,100. The State of Florida's Department of Revenue's Office of Tax Research provides FY 24 gas tax estimates, and these estimates are considered as budget projection proposed by OMB.

Collier County Gas Tax Revenue (000's omitted)

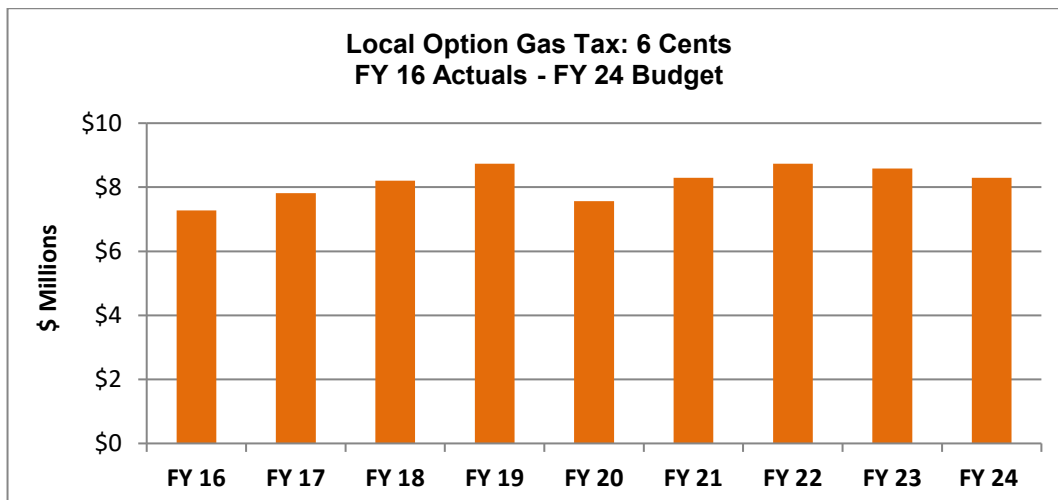
Source	FY 16	FY 17	FY 18	FY 19*	FY 20	FY 21	FY 22	FY 23	FY 24
Local Option Gas Tax (620)	7,274.7	7,817.7	8,200.5	8,733.2	7,561.2	8,295.7	8,730.8	8,588.4	8,295.6
Constitutional Gas Tax (20%)	857.0	887.3	918.3	1,019.1	854.6	918.8	968.5	914.6	842.2
Constitutional Gas Tax (80%)	3,427.9	3,549.1	3,673.5	4,076.5	3,418.4	3,675.4	3,874.0	3,658.5	3,369.10
County Gas Tax (7th Cent)	1,893.5	1,953.7	2,017.1	2,229.9	1,864.2	2,033.4	2,110.8	2,042.9	2,100.0
Voted Gas Tax (9th Cent)	1,531.1	1,644.8	1,725.3	1,836.4	1,594.2	1,744.2	1,853.0	1,793.6	1,744.1
Local Option Gas Tax (5 Cents)	5,494.0	5,945.9	6,213.9	6,590.0	5,712.3	6,252.2	6,658.7	6,409.4	6,252.1
Total	20,478.2	21,798.5	22,748.6	24,485.1	21,004.9	22,919.7	24,204.8	23,407.4	22,603.1

FY 16 to FY 23 amounts are actual collections--FY 24 is budget amount.

**FY 19 actuals include 13 months of revenue.*

Local Option 6 Cents Gas Tax

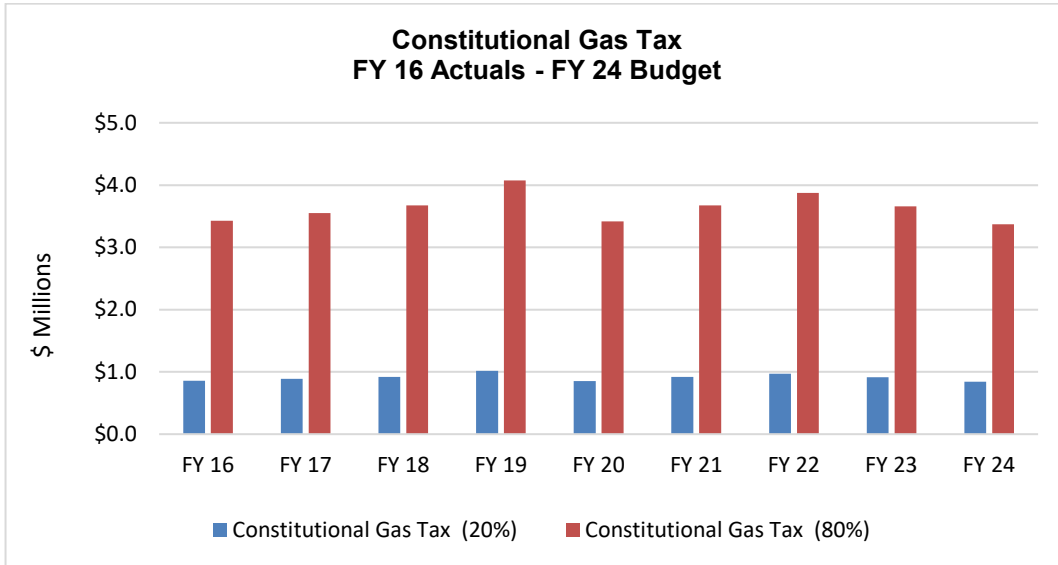
The 6 Cent Local Option Gas Tax is collected by the State on behalf of Collier County, the City of Naples, the City of Marco Island, and Everglades City on each gallon of motor fuel and special fuel sold in the County, with municipal shares based on their transportation expenditures over a five-year period relative to such expenditures of the County. The County's share (effective January 2014) of proceeds is 85.48% based on the transportation expenses incurred during the period from FY 08 through FY 12. On July 12, 2022, the Board of County Commissioners adopted Ordinance No. 2022-31 extending the levy of an additional six-cent local option gas now expiring on December 31, 2055. In FY 24, the County anticipates receiving \$8,295,600 from this revenue source and will utilize the proceeds for debt service payments and other allowable transportation related expenses.



**Collier County Government
Fiscal Year 2024 Adopted Budget**

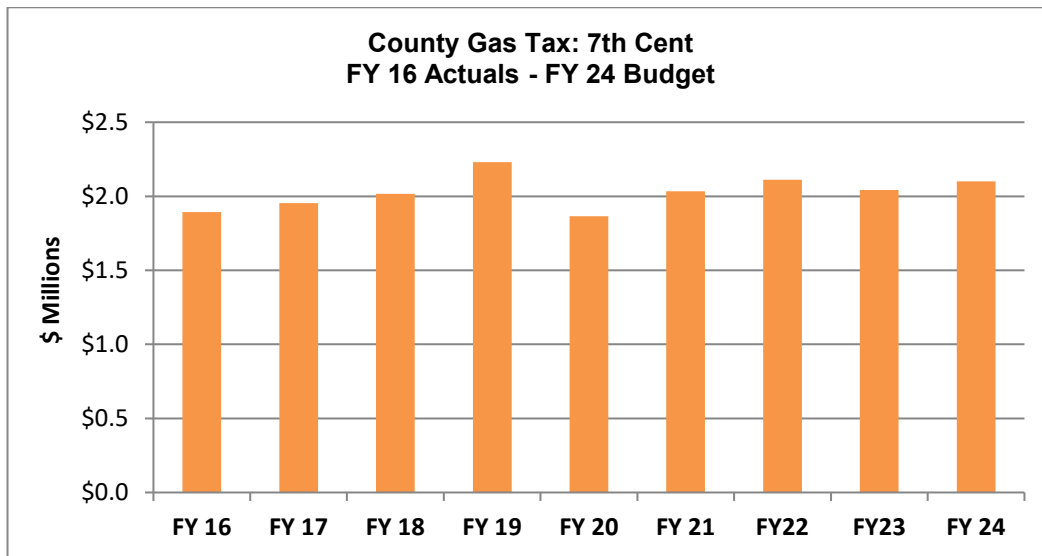
Constitutional Gas Tax 20% and 80%

Revenues from the Constitutional Gas Tax are collected by the state as a two-cent tax on each gallon of motor fuel and special fuel sold, in accordance with Article XII, Section 9(c) of the Florida Constitution. The state allocates 80% of this tax to counties after first withholding amounts pledged for debt service on bonds issued pursuant to provisions of the State Constitution for road and bridge purposes. Collier County anticipates receiving \$3,369,100 from the 80% portion and \$842,200 from the 20% portion in FY 24 and will utilize the proceeds to support the road construction program.



County 7th Cent Gas Tax

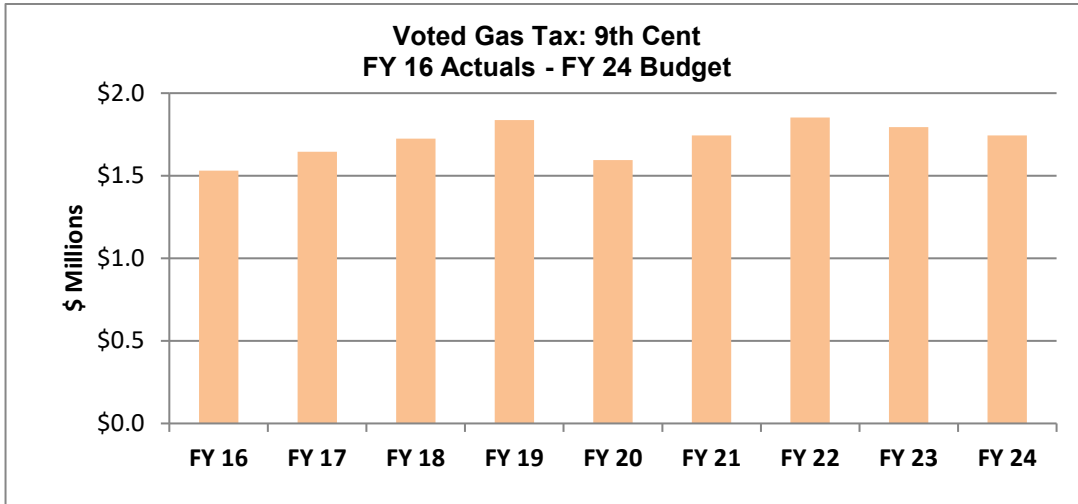
Funds for the County Gas Tax are collected by the state as a one-cent tax on each gallon of motor fuel and special fuel sold in accordance with Section 206.60 of the Florida Statutes. Collier County anticipates receiving \$2,100,000 from this revenue source in FY 24 and will utilize the proceeds for debt service payments, depositing the money directly into the debt service fund.



**Collier County Government
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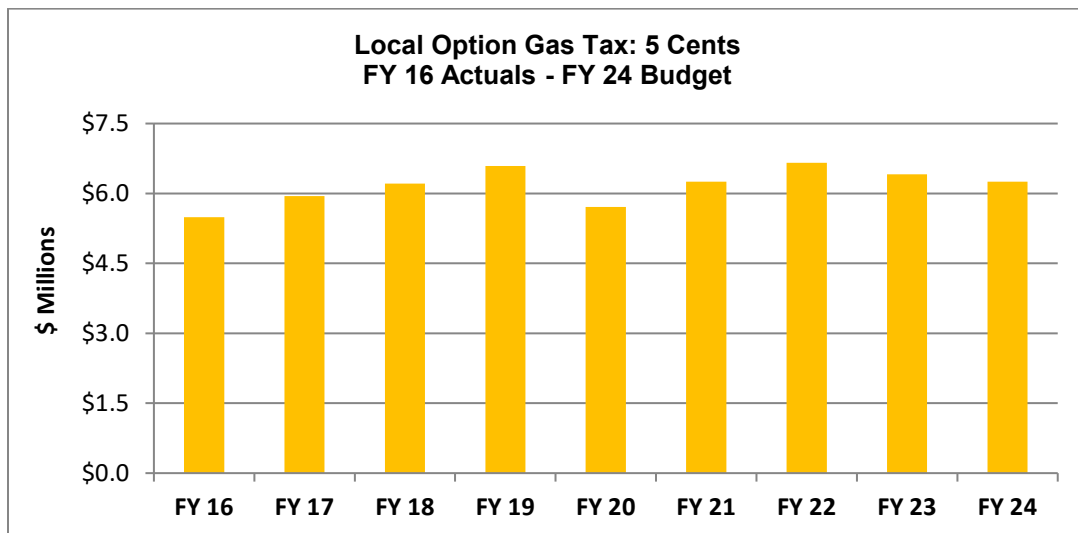
County 9th Cent Gas Tax

The County 9th Cent Gas Tax is collected by the State on behalf of Collier County as a one-cent tax on each gallon of motor fuel and special fuel sold in the County and taxed under the provisions of Section 336.02, Florida Statutes. The electorate of Collier County voted at a referendum held on March 11, 1980 to impose this additional fuel tax for the purpose of paying the cost of acquisition, construction and maintenance of roads and streets. On July 12, 2022, the Board of County Commissioners adopted Ordinance No. 2022-32 extending the levy of an additional ninth-cent local option gas tax now expiring on December 31, 2055. In FY 24, there is \$1,744,100 budgeted from this revenue source and will utilize the proceeds for debt service payments and other allowable transportation related expenses.



Local Option 5 Cents Gas Tax

The Florida Legislature, in special session in 1993 amended section 336.025, Florida Statutes to provide for the levy of an additional local option gas tax on motor fuel. On July 12, 2022, the Board of County Commissioners adopted Ordinance No. 2022-30 extending the levy of an additional ninth-cent local option gas tax now expiring on December 31, 2055. This tax is expected to generate \$6,252,100 in FY 24 and will be used for debt service payments and other allowable transportation related expenses. The County's share (effective January 2014) of proceeds is 85.48% based on the transportation expenses incurred during the period from FY 08 through FY 12 relative to those incurred by the three municipalities in Collier County during the same period.



**Collier County Government
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Collier County Impact Fees

Collier County has adopted the use of impact fees as the funding source for capital improvements associated with new development. Impact fees are currently collected for road improvements, parks, libraries, emergency medical services, water and sewer services, correctional facilities, law enforcement facilities, fire, and government facilities. Each impact fee is set by ordinance after a thorough rate study. Revenue estimates for each impact fee are based on analyses of historical trends and overall economic conditions. In general, impact fee collections show a history of significant fluctuations corresponding to building industry trends, general economic conditions and the type of permit issued (i.e. residential, commercial, industrial).

Total impact fee collections (all sources) are estimated to be \$59,868 in FY 24.

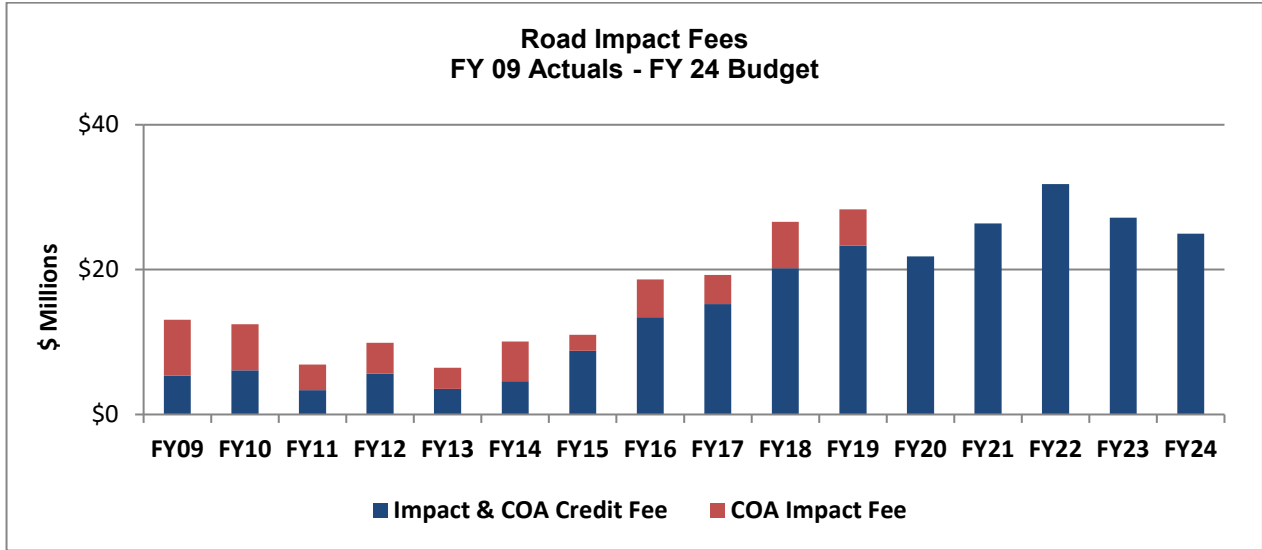
Collier County Impact Fee Revenues (000's omitted)

Source	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24
Road Impact Fees	18,632.7	19,273.7	26,579.3	28,305.8	21,831.2	26,361.1	31,793.2	27,150.8	24,984.0
Regional Parks Incorporated	343.0	349.8	329.5	349.9	254.6	725.9	585.5	302.2	300.0
Reg./Comm. Parks – Unincorp.	8,766.7	8,703.4	10,490.4	11,598.2	11,173.9	10,885.3	13,031.3	11,332.2	10,500.0
EMS	451.5	371.0	464.4	528.8	531.6	517.1	574.7	485.9	475.0
Library	1,002.4	917.5	1,053.8	1,108.8	1,067.7	1,075.3	1,230.4	1,055.9	950.0
Correctional Facilities	1,798.9	1,518.1	1,807.5	1,947.6	1,893.4	1,820.7	2,035.8	1,718.0	1,710.0
Law Enforcement	1,647.1	1,403.5	1,842.8	2,160.5	2,141.0	2,006.2	2,261.9	1,921.7	1,900.0
Government Facilities	2,955.2	2,554.6	3,097.1	3,633.3	3,343.2	3,206.0	3,781.5	3,199.0	3,040.0
Water	6,717.6	6,387.1	7,065.4	7,611.2	7,936.2	8,141.3	9,911.1	8,525.8	8,000.0
Sewer	6,927.6	6,071.3	7,013.6	7,899.5	8,392.6	8,132.2	9,903.3	9,061.0	8,000.0
Isle of Capri Fire	2.9	0.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Ochopee Fire	2.6	6.4	8.5	11.5	14.6	38.7	19.5	20.8	9.0
Total	49,248.2	47,557.0	59,752.3	65,155.1	58,580.0	62,909.8	75,128.2	64,773.3	59,868.0

FY 16 to FY 23 amounts are actual collections--FY 24 is a budget amount.

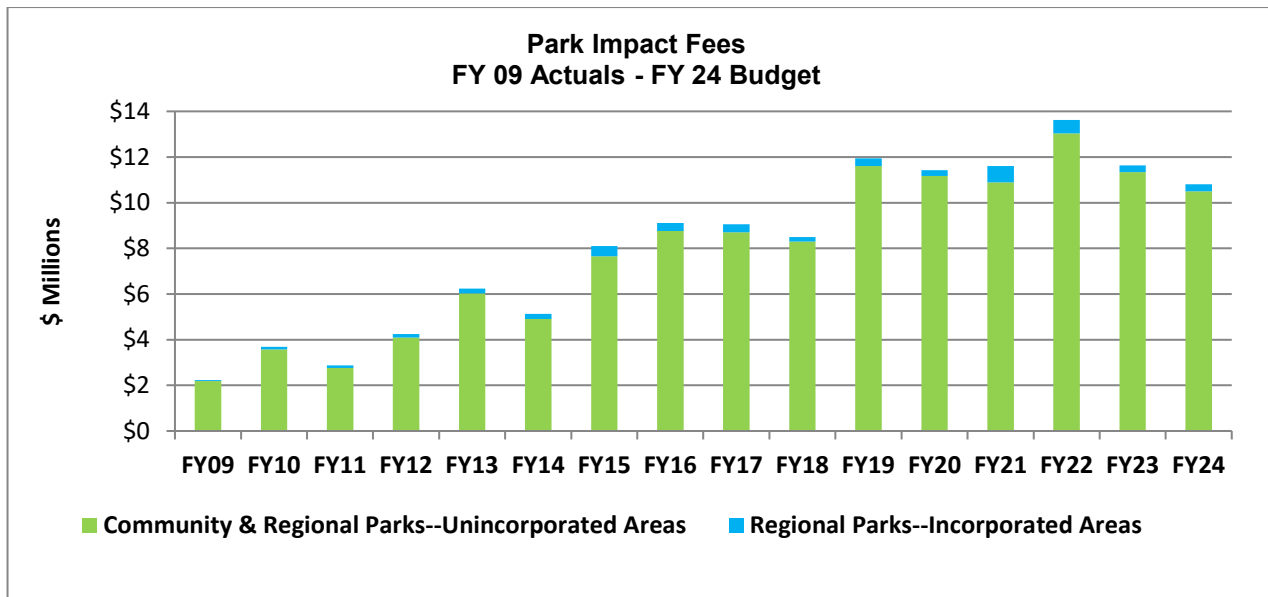
Road Impact Fees

Road Impact Fees are collected from six separate road-planning districts within the County. The funds are used on road projects that benefit the individual districts or provide overall transportation network improvements that benefit the districts. Annual collections of this revenue source have in the past shown large fluctuations due to year-to-year variations in construction activity, thus, they are difficult to project with a great deal of certainty. In addition, (starting in FY 03) upon approval of a site development plan, developers of Planned Unit Developments (PUD's) were required to pay 50% of the total estimated road impact fees up front (COA-Certificate of Adequacy Public Facilities). In FY 09, 50% upfront money (COA) was reduced to 20% per year for 5 years. In FY 20, the law changed (163.31801(3)(e) Florida Statutes) where the County could no longer request upfront (COA) funding. In FY 24, road impact fee revenue is budgeted at a total of \$24,984,000.



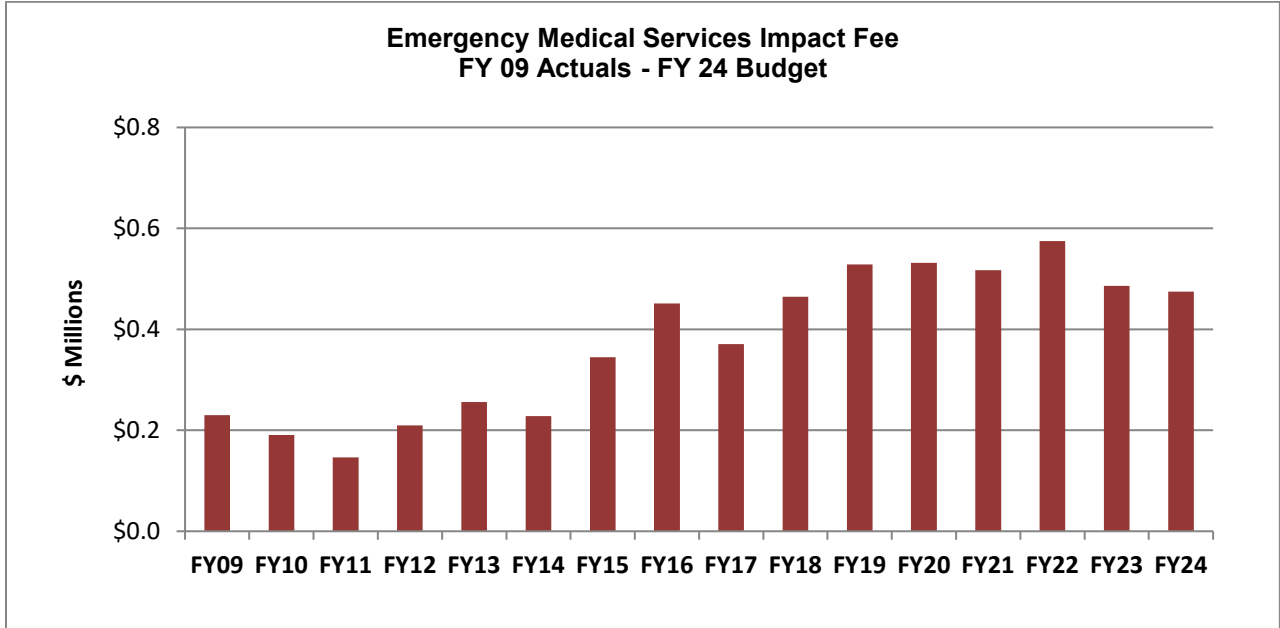
Park Impact Fees

Parks capital improvements were likewise categorized into regional and community park projects. Beginning in the third fiscal quarter of FY 99, impact fees were categorized as Regional Parks – Incorporated Areas and Community and Regional Parks – Unincorporated Area. Parks impact fees are assessed only on residential construction. For FY 24, Regional Parks - Incorporated Areas impact fee revenue is estimated to be \$300,000, while Community and Regional Parks - Unincorporated Area impact fee revenue is budgeted at \$10,500,000.



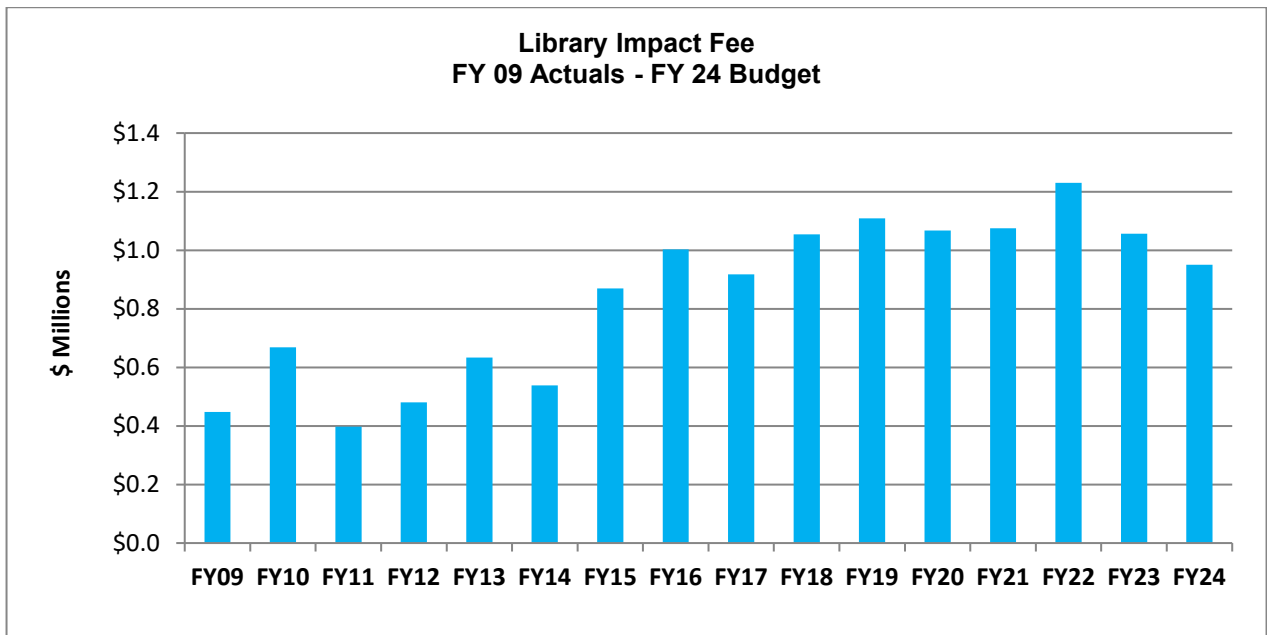
EMS Impact Fees

Emergency Medical Services (EMS) Impact Fees were originally implemented in FY 92 and are used to fund growth driven EMS facility and equipment needs. For FY 24, EMS impact fee revenue is budgeted at a total of \$475,000. EMS impact fee revenue is particularly sensitive to the types of permits issued.



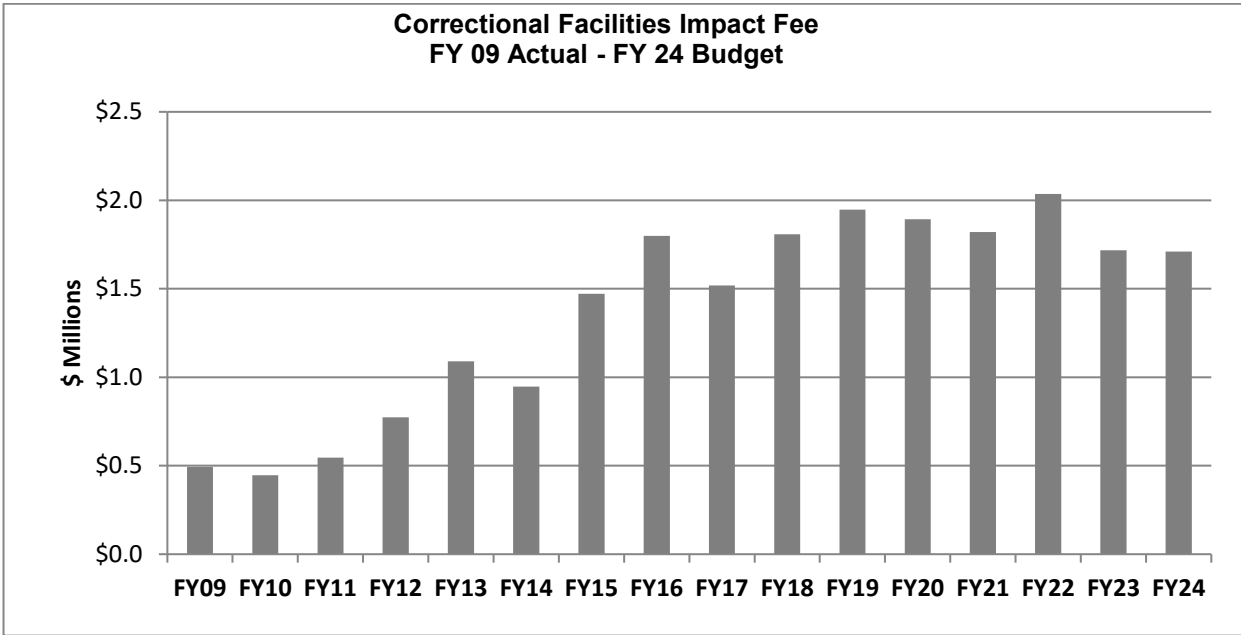
Library Impact Fees

Library Impact Fees are used to fund growth related facility additions and expansions, as well as the acquisition of library materials necessary to maintain a 1.87 books per capita ratio. Library Impact fee is assessed only on residential construction. For FY 24, there is \$950,000 budgeted for library impact fee revenue.



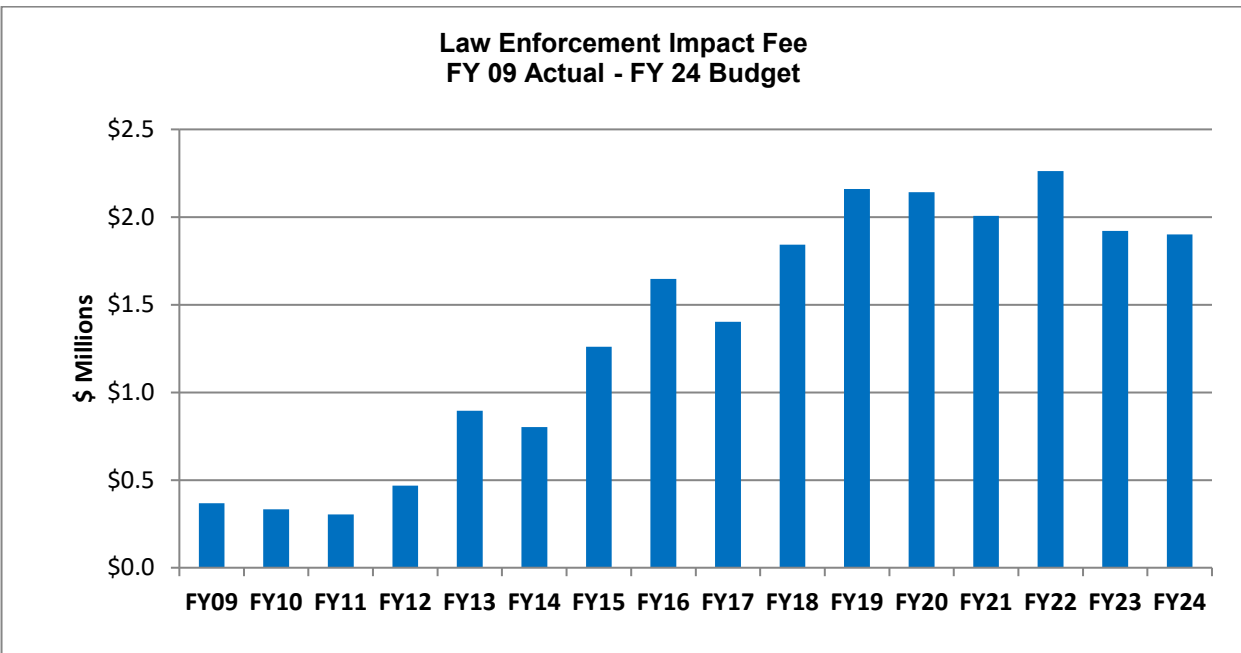
Correctional Facilities Impact Fee

The Correctional Facilities Impact Fee was implemented in FY 99 and is used to fund growth driven jail facility expansion/additions. For FY 24, there is \$1,710,000 in budgeted Correctional Facilities impact fee revenue. Actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



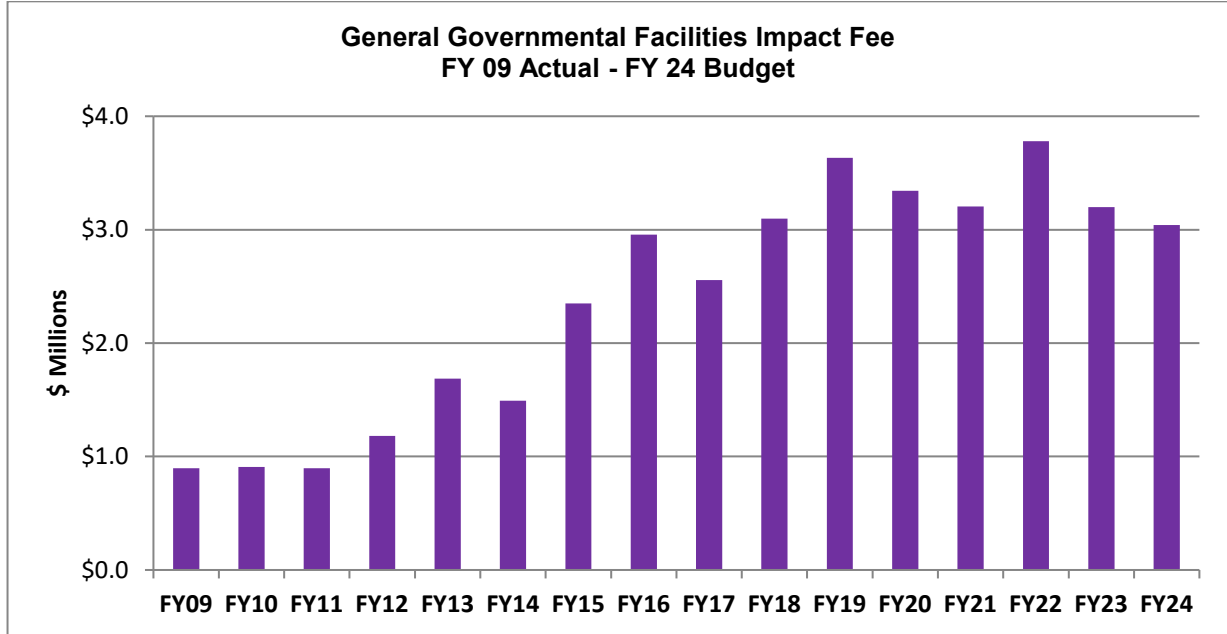
Law Enforcement Impact Fee

The Law Enforcement Impact Fee was implemented in FY 05 and is used to fund growth driven law enforcement equipment and facility additions. For FY 24, Law Enforcement impact fee is revenue estimated at \$1,900,000.



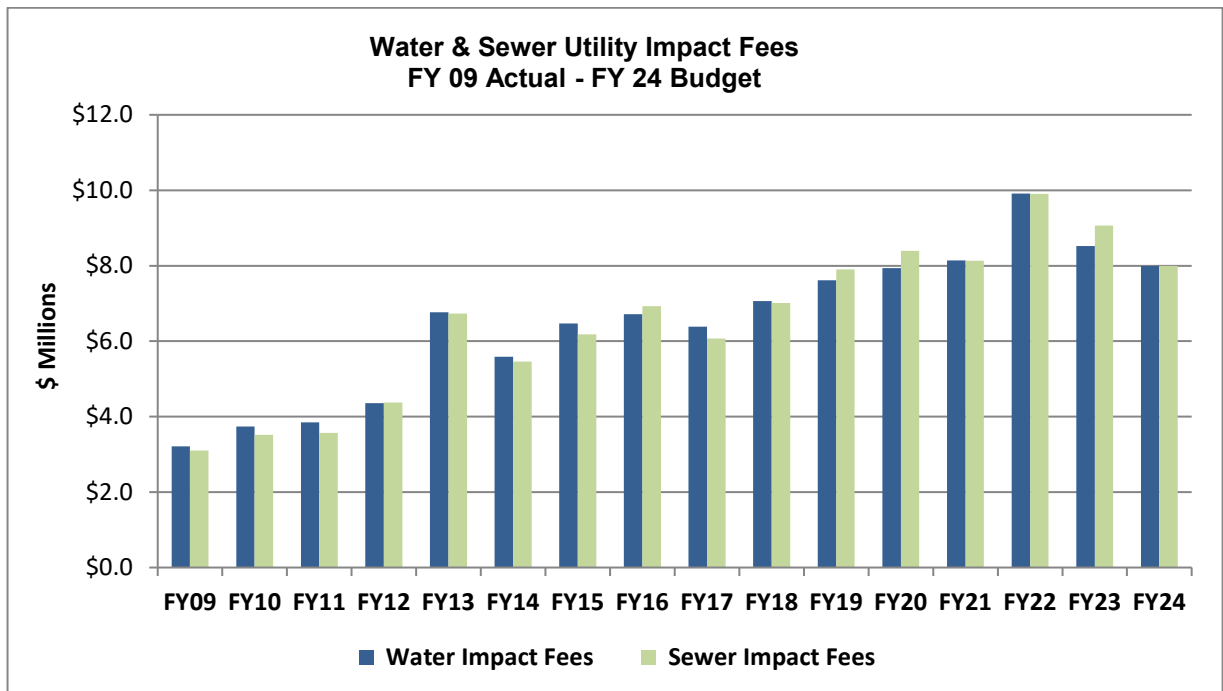
General Governmental Facilities Impact Fee

This was implemented in FY 04 and is used to fund growth driven facility expansions and additions. For FY 24, General Governmental Facilities impact fee revenue is estimated at \$3,040,000. It must be noted that actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



Water & Sewer Utility Impact Fees

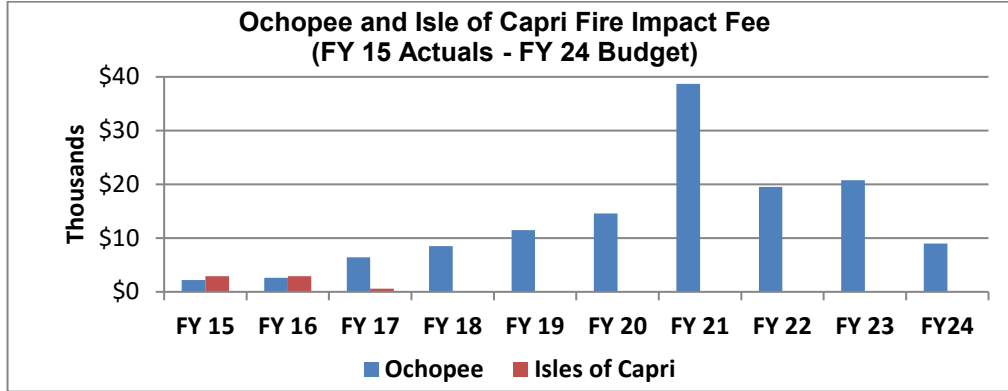
Water & Sewer Utility Impact Fees are used to fund growth driven water and sewer facility expansions and additions. For FY 24, water impact fees are estimated at \$8,000,000 and sewer impact fees are estimated at \$8,000,000.



**Collier County Government
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Ochopee/Isles of Capri Fire Impact Fees

These fees were implemented in FY 98 and are used to fund growth driven fire facility and equipment needs. For FY 24, there is \$9,000 budgeted in Ochopee Fire impact fee revenue; there is \$0 budgeted in the Isles of Capri impact fee district.



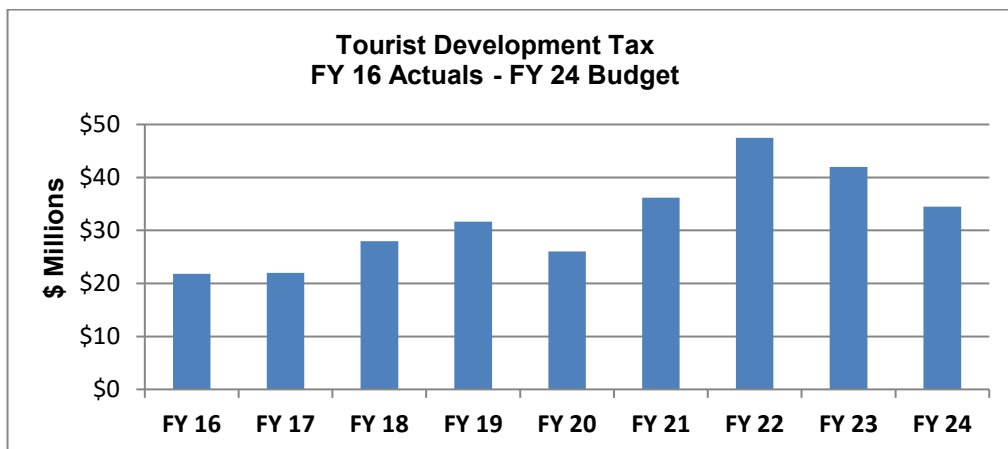
Tourist Development Tax Revenue

Collier County levies a five (5) percent tax on short-term lodging rentals pursuant to State Statute. The following provides a history of the Tourist Development Tax (TDT). In November 1990, Collier County voters approved the implementation of a 3% tourist tax; 2% was allocated for beach renourishment and tourism promotion and 1% was allocated for debt service on a baseball stadium. This tax was challenged in the courts, and the County ceased collecting the 3% tourist tax. In November 1992, voters approved a new tourist tax plan of 2%. This 2% tax was implemented in January 1993. In January 1996, this tax was increased by 1% for the county beach renourishment program. In August 2005, this tax was increased by 1% for additional tourism promotion. Effective September 2017, the tax was increased by 1% pursuant to an overall Tourist Development Plan setting forth authorized uses of the TDT including but not limited to the promotion of tourism, financing beach improvements and facilities, the providing of museums and amateur sports complex.

Revenue is budgeted conservatively as it is recognized that state and national economic trends, stock market fluctuations, and hurricane activity can all negatively impact tourism in South Florida. FY 24 budgeted revenue is \$34,476.4 and it is anticipated that any decrease in tourism dollars due to economic conditions will fall within the 5% revenue reserve.

(000's) Omitted	FY 16	FY 17	FY 18	FY 19 *	FY 20	FY 21	FY 22	FY 23	FY 24
Tourist Development Tax	21,838.3	21,961.4	27,962.5	31,652.5	26,062.3	36,192.1	47,470.5	42,002.5	34,476.4

*FY 15 to FY 23 amounts are actual collections--FY 24 is a budget amount.
* FY19 actuals include 13 months of revenue.*



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Fiscal Year 2024 Adopted Budget**

Service Charges/Enterprise Fund Revenues

Where appropriate, Collier County charges fees for services provided. The Parks and Recreation Department and the Community Development Division are the two areas where charges for services are most prevalent. The Parks & Recreation Division charges for admission to the Sun-N-Fun water park, the Golden Gate Aquatic Facility, and the numerous athletic and recreational programs it conducts. The Community Development Division charges fees for building and related permits.

Enterprise funds are set up to account for activities that are operated similarly to private enterprises, such as the County Water-Sewer District, Solid Waste Disposal, Emergency Medical Services, and the Collier County Airport Authority.

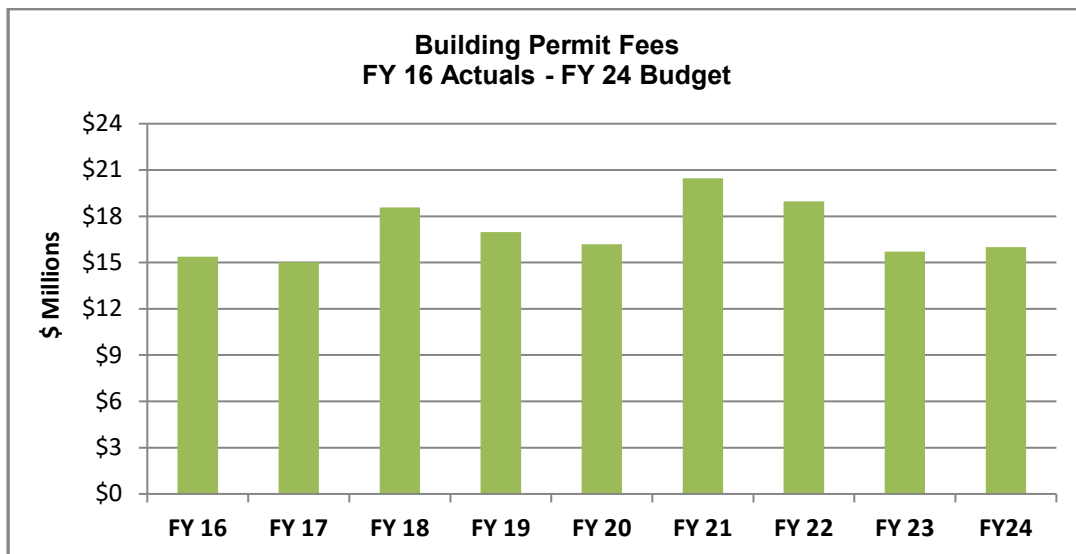
Service Charges/Enterprise Fund Revenues (000's omitted)

Source	FY 16	FY 17	FY 18	FY 19	FY 20	FY21	FY22	FY23	FY24
Building Permits	15,366.8	15,020.2	18,567.7	16,980.9	16,189.3	20,454.0	18,973.0	15,712.5	16,000.0
Water Revenue	54,652.6	59,643.9	63,899.4	67,987.3	72,269.5	74,410.9	79,198.1	87,408.6	91,700.0
Sewer Revenue	62,944.3	68,904.4	73,735.7	78,864.6	82,379.7	84,613.0	88,703.4	96,078.0	102,700.0
Landfill Tipping	11,444.5	12,865.9	15,381.8	15,036.0	14,478.8	16,337.4	16,536.2	19,020.5	19,618.2
Mandatory Fees	21,552.6	22,362.2	25,050.8	26,242.1	27,456.3	28,651.5	29,903.4	31,338.8	34,228.0
Ambulance Fees	12,049.2	12,238.9	12,811.6	13,388.7	12,891.0	13,415.9	15,684.5	17,052.2	12,700.0
Airport Revenue	3,077.5	3,776.1	3,971.5	4,721.9	5,095.7	7,373.3	9,765.6	9,840.0	9,812.2
Total	181,087.5	194,811.6	213,418.5	223,221.5	230,778.3	245,256.0	258,764.2	276,450.5	286,758.4

Note: FY 16 to FY 23 amounts are actual collections--FY 24 is a budget amount.

Building Permit Fees

The Community Development Division charges for building and various other permits required of the construction and development industry. Permitting activities have begun to level-off when looking at a year over year comparison, with the exception of a spike during FY 18 due to Hurricane Irma and Hurricane Ian repairs. Based on typical permitting trends, FY 24 building permit revenue was conservatively budgeted at \$16,000,000.

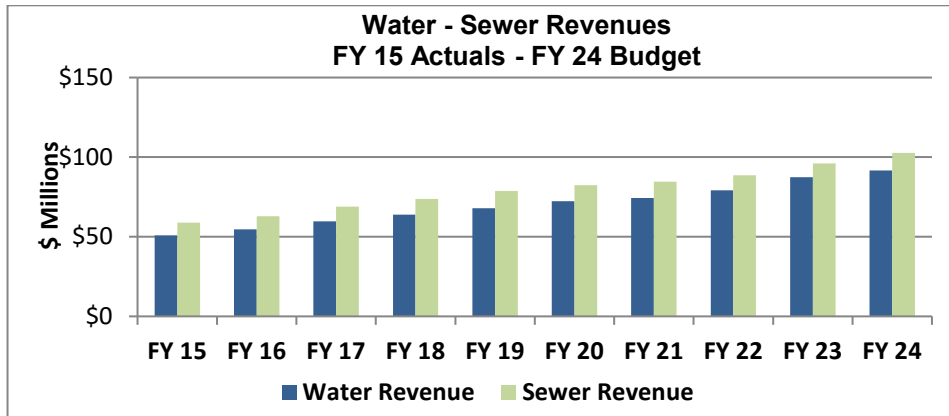


**Collier County Government
Fiscal Year 2024 Adopted Budget**

Water-Sewer District Revenue

The Water-Sewer District rates are set by ordinance. Water rates include a base rate plus a volume usage charge that is designed to encourage water conservation. The sewer rates also include a base charge and a volume charge based on water usage, however for residential customers, there is a cap on the volume charge to take into account that not all water used is returned via the sewer system (e.g. swimming pools, lawn watering).

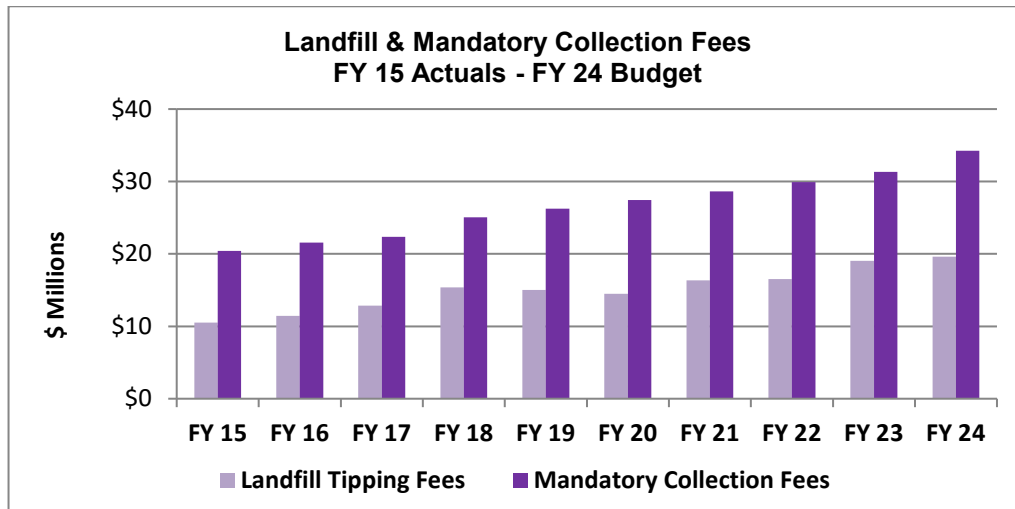
Projected FY 24 water and wastewater revenues are \$91,700,000 and \$102,700,000 respectively. These revenues continue to reflect the revised rate structure. Recent rate changes included an inverted rate schedule (the more a customer uses, the more the customer pays) designed to promote water conservation. The FY 24 includes a rate increase of 7.07% for Water, Wastewater, and IQ Water.



Landfill/Mandatory Collection Fees

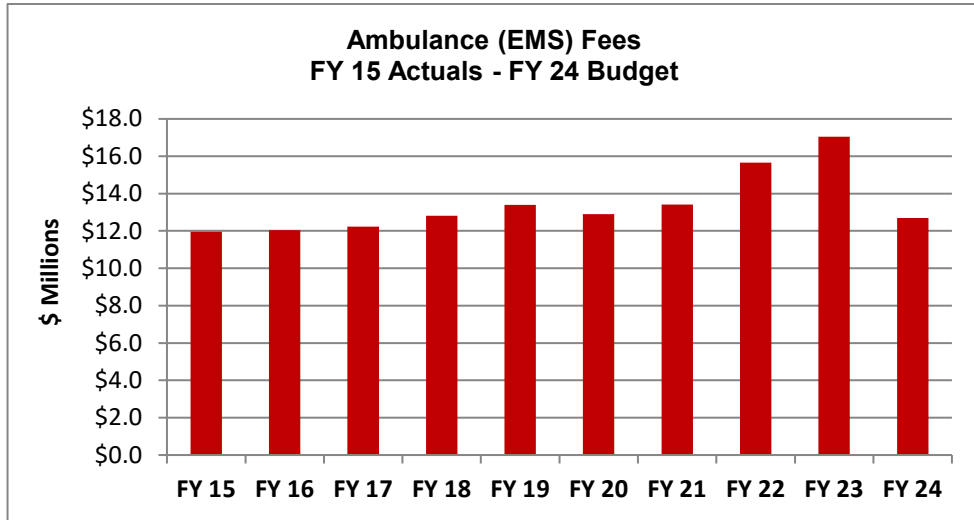
Landfill tipping fees are the primary source of revenue for the Solid Waste Disposal Department, estimated at \$19,618,200 in FY 24. The budget is based on a Landfill tipping fee increase of 8.00% over FY 2023.

Mandatory Collection fees: Single family residences have been required to have garbage disposed of through the County's contractor since January 1991. Residents are billed for the cost of this collection and disposal service that is estimated to be approximately \$34,228,000 in FY 24. To keep pace with contractual CPI increases to collection franchise contracts, landfill tipping fee increases, and general operational cost increases, the mandatory collection fee rates increased by \$18.47 to \$249.29 in Collier County (District 1) and \$21.20 to \$249.29 in Immokalee (District 2). Additionally, 800 new customer accounts are budgeted in FY 24.



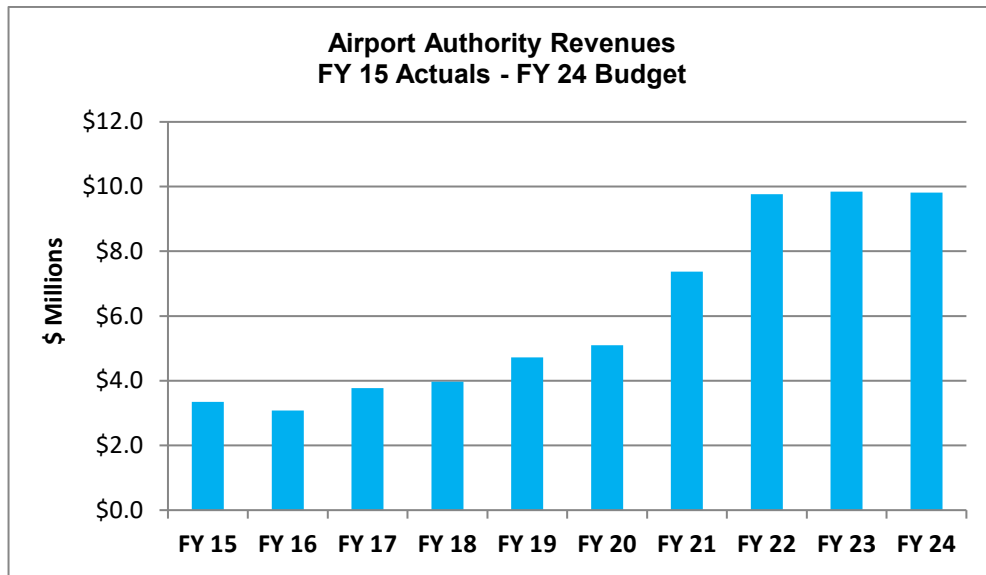
Ambulance (EMS) Fees

The Emergency Medical Services Division (EMS) is funded through a mix of General Fund support and ambulance user fees. The user fees are evaluated annually to maximize revenue and thereby reduce the subsidy from the General Fund. During FY 07, Collier County transitioned to a contracted ambulance billing service. Actual ambulance fee revenue collected is a function of economic conditions, insurance carriers paying less than full billings (short pay) as well as a shift from commercial payments to private (uninsured/underinsured) payers. Ambulance fees are budgeted at \$12,700,000 in FY 24 based estimated collections projected by the billing service provider.



Airport Authority Revenue

Airport Authority operations primary sources of revenues are from fuel sales, T-hangar leases, aircraft tie-downs, and other facility leases. Revenue generated at the Marco Island Executive Airport is estimated to be \$8,072,000 in FY 24. Revenues at the Immokalee Regional Airport are planned to be \$1,567,400 while revenue generated at Everglades Airpark is expected to be \$148,800.



**Collier County Government
Fiscal Year 2024 Adopted Budget**

**Collier County, Florida
Property Tax Rates
FY 2024 Adopted**

Fund Title	Fund No.	Prior Year Millage Rate	Rolled Back Millage Rate	Proposed Millage Rate	% Change From Rolled Back
County Wide					
General Fund	001/0001	3.5645	3.2043	3.2043	0.00%
Water Pollution Control	114/1017	0.0293	0.0263	0.0263	0.00%
Conservation Collier	172/1061	0.2500	0.2242	0.2242	0.00%
Subtotal County Wide		3.8438	3.4548	3.4548	0.00%
Dependent Districts and MSTU's					
Unincorporated Area General Fund	111/1011	0.8069	0.7280	0.7280	0.00%
Golden Gate Community Center	130/1605	0.1862	0.1682	0.1862	10.70%
Victoria Park Drainage	134/1608	0.3814	0.3399	0.3814	12.21%
Naples Park Drainage	139/1613	0.0041	0.0035	0.0041	17.14%
Vanderbilt Beach MSTU	143/1617	0.5000	0.4629	0.5000	8.01%
Ochopee Fire Control	146/1040	4.0000	3.5359	4.0000	13.13%
Goodland/Horr's Island Fire MSTU	149/1041	1.2760	1.1058	1.2760	15.39%
Sabal Palm Road MSTU	151/1619	0.0000	0.0000	0.0000	n/a
Lely Golf Estates Beautification	152/1620	2.0000	1.7722	2.0000	12.85%
Golden Gate Parkway Beautification	153/1621	0.5000	0.4502	0.5000	11.06%
Hawksridge Stormwater Pumping MSTU	154/1622	0.0318	0.0282	0.0318	12.77%
Radio Road Beautification	158/1625	0.0000	0.0000	0.0000	n/a
Forest Lakes Roadway & Drainage MSTU	159/1626	4.0000	3.5076	4.0000	14.04%
Immokalee Beautification MSTU	162/1629	1.0000	0.9613	1.0000	4.03%
Bayshore Avalon Beautification	163/1630	2.3604	2.0971	2.1104	0.63%
Haldeman Creek Dredging	164/1631	1.0000	0.8996	1.0000	11.16%
Rock Road	165/1632	1.3413	0.8109	0.2847	-64.89%
Vanderbilt Waterways MSTU	168/1635	0.3000	0.2719	0.3000	10.33%
Forest Lakes Debt Service	259/2014	0.0000	0.0000	0.0000	n/a
Blue Sage MSTU	341/3080	3.0000	2.8835	3.0000	4.04%
Collier County Lighting	760/1601	0.1154	0.1025	0.1025	0.00%
42nd Ave SE MSTU	761/1637	1.0000	0.7805	1.0000	28.12%
Palm River Sidewalk MSTU	1638	0.0000	0.0000	0.5000	n/a
Pelican Bay MSTBU	778/1008	0.0857	0.0789	0.0857	8.62%
Aggregate Millage Rate		0.0000	4.0025	4.0004	-0.05%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

**Collier County, Florida
Property Tax Dollars
FY 2024 Adopted**

Fund Title	Fund No.	Prior Year Adjusted Tax Dollars	Current Year Rolled Back Tax Dollars	Proposed Tax Dollars	% Change From Rolled Back
County Wide					
General Fund	001/0001	423,513,541	444,334,435	444,334,435	0.00%
Water Pollution Control	114/1017	3,578,945	3,646,973	3,646,973	0.00%
Conservation Collier	172/1061	30,537,070	31,089,405	31,089,405	0.00%
Subtotal County Wide		457,629,556	479,070,813	479,070,813	0.00%
Dependent Districts and MSTU's					
Unincorporated Area General Fund	111/1011	60,748,898	63,890,893	63,890,893	0.00%
Golden Gate Community Center	130/1605	594,358	600,991	665,306	10.70%
Victoria Park Drainage	134/1608	19,672	19,709	22,116	12.21%
Naples Park Drainage	139/1613	8,558	8,638	10,119	17.15%
Vanderbilt Beach MSTU	143/1617	1,700,432	1,625,954	1,756,269	8.01%
Ochopee Fire Control	146/1040	1,578,916	1,608,606	1,819,742	13.13%
Goodland/Horr's Island Fire MSTU	149/1041	146,538	146,882	169,490	15.39%
Sabal Palm Road MSTU	151/1619	0	0	0	n/a
Lely Golf Estates Beautification	152/1620	360,769	361,168	407,593	12.85%
Golden Gate Parkway Beautification	153/1621	605,078	608,311	675,601	11.06%
Hawksridge Stormwater Pumping MSTU	154/1622	2,843	2,898	3,269	12.80%
Radio Road Beautification	158/1625	0	0	0	n/a
Forest Lakes Roadway & Drainage MSTU	159/1626	1,032,549	1,032,837	1,177,828	14.04%
Immokalee Beautification MSTU	162/1629	514,888	543,273	565,144	4.03%
Bayshore Avalon Beautification	163/1630	1,703,954	1,752,593	1,763,708	0.63%
Haldeman Creek Dredging	164/1631	188,494	186,670	207,503	11.16%
Rock Road	165/1632	46,017	69,346	24,347	-64.89%
Vanderbilt Waterway's MSTU	168/1635	472,497	451,304	497,944	10.33%
Forest Lakes Debt Service	259/2014	0	0	0	n/a
Blue Sage MSTU	341/3080	16,458	16,458	17,123	4.04%
Collier County Lighting	760/1601	899,656	908,274	908,274	0.00%
42nd Ave SE MSTU	761/1637	2,332	2,366	3,031	28.11%
Palm River Sidewalk MSTU	1638	0	0	272,534	n/a
Pelican Bay MSTBU	778/1008	742,709	736,572	800,054	8.62%
Total Taxes Levied		529,015,172	553,644,556	554,728,701	
Aggregate Taxes		529,015,172	553,644,556	554,728,701	

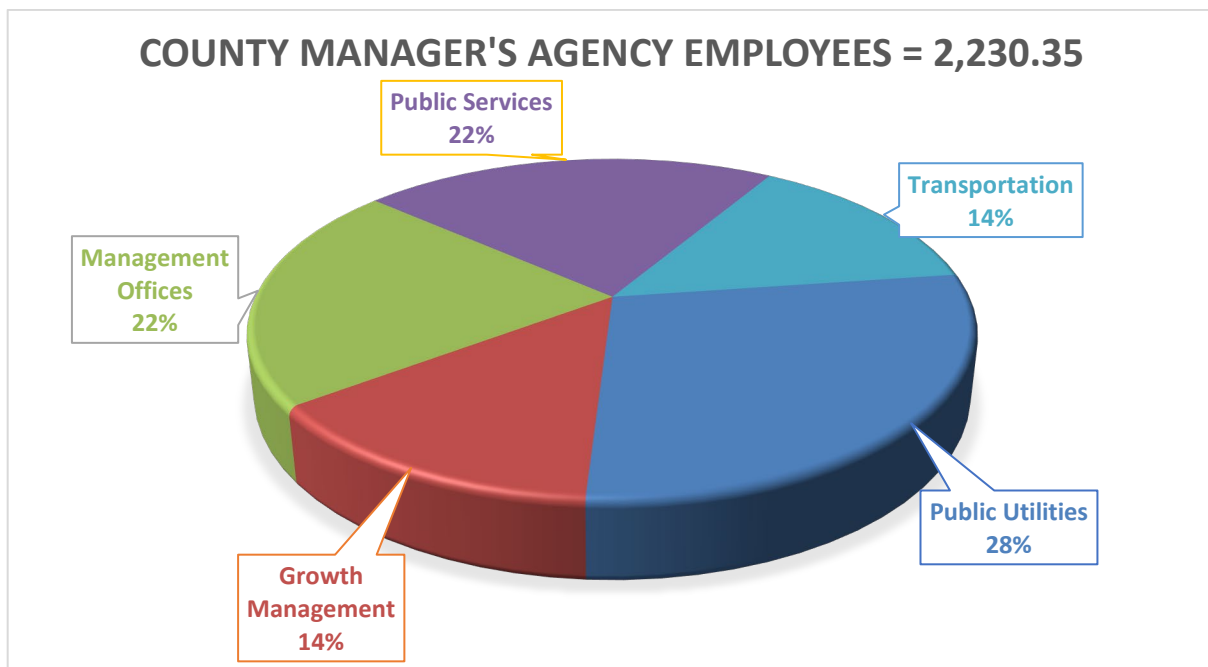
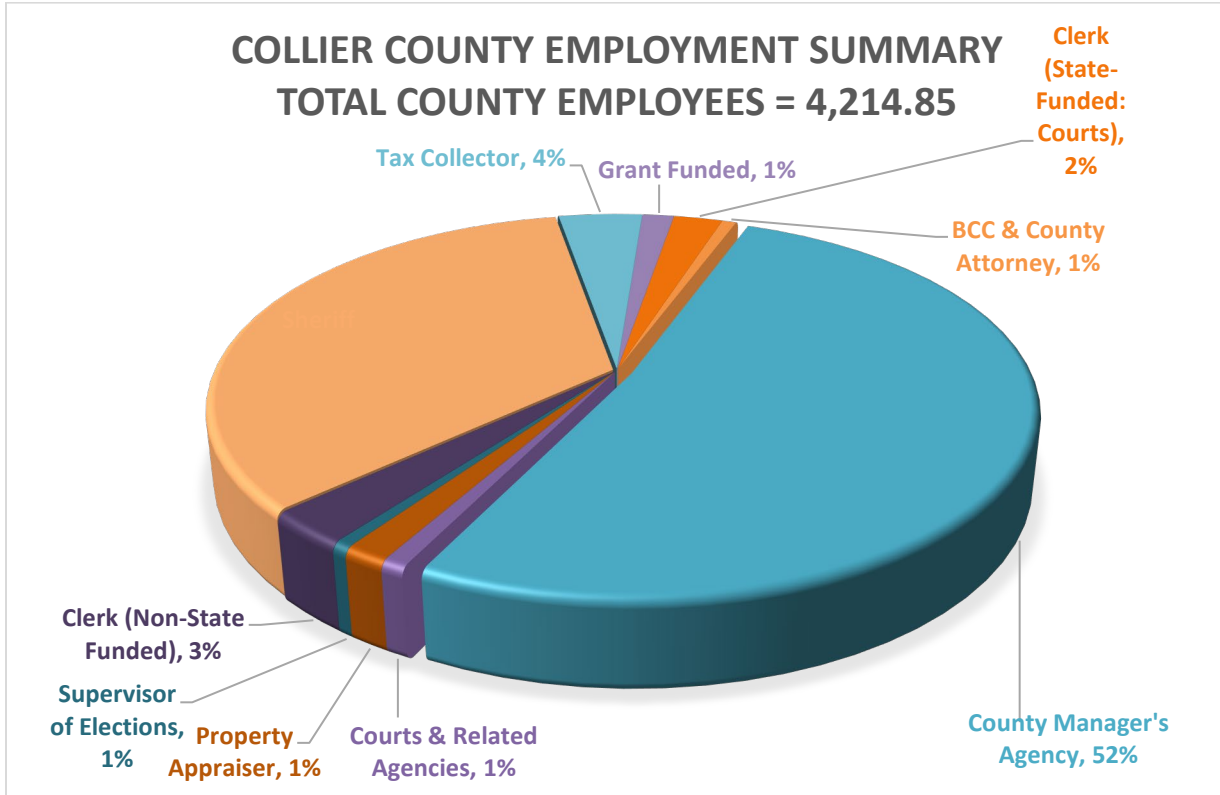
**Collier County Government
Fiscal Year 2024 Adopted Budget**

**Collier County, Florida
Taxable Property Values
For FY 2024**

Fund Title	Fund No.	Prior Year Final Gross Taxable Value	Current Year Adjusted Taxable Value	Current Year Gross Taxable Value	% Change From Prior Year
County Wide					
General Fund	001/0001	122,148,279,016	136,181,503,700	138,668,175,558	13.52%
Water Pollution Control	114/1017	122,148,279,016	136,181,503,700	138,668,175,558	13.52%
Conservation Collier	172/1061	122,148,279,016	136,181,503,700	138,668,175,558	13.52%
Dependent Districts and MSTU's					
Unincorporated Area General Fund	111/1011	77,004,583,159	85,504,568,703	87,762,215,243	13.97%
Golden Gate Community Center	130/1605	3,192,042,433	3,533,947,794	3,573,074,058	11.94%
Victoria Park Drainage	134/1608	51,579,478	57,881,839	57,985,672	12.42%
Naples Park Drainage	139/1613	2,087,335,341	2,448,677,354	2,467,951,137	18.23%
Vanderbilt Beach MSTU	143/1617	3,400,864,108	3,673,154,129	3,512,537,975	3.28%
Ochopee Fire Control	146/1040	394,729,118	446,543,262	454,935,430	15.25%
Goodland/Horr's Island Fire MSTU	149/1041	114,842,049	132,522,132	132,828,803	15.66%
Sabal Palm Road MSTU	151/1619	113,030,302	134,513,202	168,843,217	49.38%
Lely Golf Estates Beautification	152/1620	180,384,272	203,570,730	203,796,660	12.98%
Golden Gate Parkway Beautification	153/1621	1,210,155,429	1,343,918,034	1,351,201,209	11.66%
Hawksridge Stormwater Pumping MSTU	154/1622	89,403,181	100,880,733	102,783,410	14.97%
Radio Road Beautification	158/1625	1,752,181,904	1,953,141,915	1,958,171,593	11.76%
Forest Lakes Roadway & Drainage MSTU	159/1626	258,137,156	294,374,428	294,456,887	14.07%
Immokalee Beautification MSTU	162/1629	514,887,674	535,602,286	565,143,962	9.76%
Bayshore Avalon Beautification	163/1630	721,891,921	812,534,925	835,722,300	15.77%
Haldeman Creek Dredging	164/1631	188,494,128	209,524,024	207,503,446	10.08%
Rock Road	165/1632	34,307,828	56,749,097	85,517,869	149.27%
Vanderbilt Waterways MSTU	168/1635	1,574,989,812	1,737,585,970	1,659,814,377	5.39%
Forest Lakes Debt Service	259/2014	258,137,156	294,374,428	294,456,887	14.07%
Blue Sage MSTU	341/3080	5,485,859	5,707,668	5,707,668	4.04%
Collier County Lighting	760/1601	7,795,977,802	8,779,452,603	8,861,210,680	13.66%
42nd Ave SE MSTU	761/1637	2,332,091	2,987,852	3,031,005	29.97%
Palm River Sidewalk MSTU	1638	0	543,359,725	545,068,397	n/a
Pelican Bay MSTBU	778/1008	8,666,377,600	9,412,885,383	9,335,517,497	7.72%

Employment Summary

The charts below provide a breakdown of the 4,214.85 FTE's funded in the FY 2024 budget, of which, 2,224.35 are employed within the County Manager's Agency. This includes employees working within the County Manager's Agency, within the agencies of the Elected Public Officials; grant funded positions and Clerk related operations funded by the State. Personal Services total \$501 million or 25% of the net budget. The majority of employees are concentrated within the County Manager's Agency and the Sheriff's Office.



**Collier County Government
Fiscal Year 2024 Adopted Budget**

FY 2024 Full Time Equivalent (FTE) Count Summary

Division	FY 22/23 (Funded) Adopted	FY 22/23 (Funded) Forecast	FY 22/23 (Funded) Current	FY 23/24 (Funded) Expanded	FY 23/24 (Funded) Total	Position Change FY23-FY24
BCC	10.00	10.00	10.00	0.00	10.00	0.00
County Attorney	18.00	18.00	18.00	0.00	18.00	0.00
Total BCC	28.00	28.00	28.00	0.00	28.00	0.00
Management Offices	481.00	483.00	483.00	1.00	484.00	3.00
Public Services	446.25	443.50	443.50	2.00	445.50	(0.75)
Public Utilities	619.00	629.05	629.05	0.00	629.05	10.05
Growth Management	304.05	308.00	308.00	0.00	308.00	3.95
Transportation	292.00	293.00	293.00	19.00	312.00	20.00
Total County Manager Agency	2,142.30	2,156.55	2,156.55	22.00	2,178.55	36.25
Courts & Related Agencies	35.00	35.00	35.00	0.00	35.00	0.00
Constitutional Officers:						
Property Appraiser	64.00	64.00	64.00	0.00	64.00	0.00
Supervisor of Elections	24.00	24.00	24.00	0.00	24.00	0.00
Clerk (Non-State Funded)	118.72	123.21	123.21	0.00	123.21	4.49
Sheriff	1,435.00	1,435.00	1,435.00	0.00	1,435.00	0.00
Tax Collector	167.00	167.00	167.00	0.00	167.00	0.00
Total Constitutional Officers	1,808.72	1,813.21	1,813.21	0.00	1,813.21	4.49
Total of Permanent FTE	4,014.02	4,032.76	4,032.76	22.00	4,054.76	40.74
Grant Funded-MPO	5.00	5.00	5.00	0.00	5.00	0.00
Grant Funded Positions-Housing Grants	26.00	28.00	28.00	0.00	28.00	2.00
Grant Funded Positions-Human Service	18.80	18.80	18.80	0.00	18.80	0.00
Grant Funded Positions-Sheriff	11.00	11.00	11.00	0.00	11.00	0.00
Clerk (State Funded)	97.28	99.29	97.29	0.00	97.29	0.01
Total Grant and State Funded FTE	158.08	162.09	160.09	0.00	160.09	2.01
Grand Total	4,172.10	4,194.85	4,192.85	22.00	4,214.85	42.75

Changes to Authorized Full Time Equivalent (FTE's) Positions*

Board of County Commissioners (BCC) & County Attorney – no changes from FY23 to FY24.

Management Offices – had a net increase of +3.0 FTE's:

- Increase (+3) positions from Public Services Department which were transferred to (+2) County Manager Operations and (+1) Communications, Government & Public Affairs.
- Increase of (+2) position from Public Utilities Department which were transferred to (+2) positions within Corporate Compliance.
- Decreased of (-1) position within Corporate Compliance to Transportation Management Services Department.
- Decreased (-3) positions from Corporate Business Operations which were transferred to (-2) to Growth Management Department and one (-1) to Public Utilities Department.
- Added (+1) position to fleet management.
- Added (+1) position to Risk Management.

Public Services Department – had a net decrease of (-.75) FTE's:

- Decrease (-2) positions, (-1) from Public Service Department Administration and (-1) Operations & Veterans Division to Management Offices Department.
- Decreased (-1) position from Library Division to Growth Management Department.
- Decreased (-1) position from Operations and Veterans Services to Management Offices.

Collier County Government
Fiscal Year 2024 Adopted Budget

- Added (+.25) position within Parks & Rec Division from a vacant position.
- Increased (+1) position from Growth Management Department to Operations & Veterans Services.
- Added (+2) positions to Domestic Animal Services Division.

Public Utilities Department – had a net increase of (+10.05) FTE's:

- Decreased (-2) positions, from County Water-Sewer District to County Manager Operations.
- Decreased (-.95) from within Public Utilities Department.
- Increased (+1) position, from Management Offices which was transferred to Facilities Management Division.
- Added (+12) positions to Water/Sewer Operations.

Growth Management Department – had a net increase of +3.95 FTE's:

- Increased (+2) positions from Public Services Department to (+1) Planning Division and (+1) Housing Policy and Economic Development Division.
- Increased (+2) positions from Management Office Operations to (+2) Administration Division.
- Decreased (-.05) to Public Services Department from Operations and Veteran Services.

Transportation Department – had a net increase of +20.0 FTE's:

- Increased (+1) position to Transportation Operations from Management Office Operations.
- Added (+17) positions to Transportation Maintenance Road & Bridge division.
- Added (+2) positions to Marco Island Executive Airport Division.

Constitutional Officers – had a net increase of +4.49 FTE's:

- Budgeted FTE's remained at FY 2023 levels for the Property Appraiser and the Supervisor of Elections.
- The Clerk of Courts (non-state funded) added (+4.49) new positions, (+3.5) in Clerk to the Board, (+.46) in Accounting, Recording and Satellites, (-.77) in Administration, (+1.3) in Management Information Systems.
- The Sheriff's Office non-grant funded operations and the Tax Collectors budgeted FTE's remained at FY 2023 levels.

Grant and State Funded positions – had a net increase of +2.01 FTE's:

- Decrease (-1) positions from Community & Human Services to Growth Management Department.
- Added (+3) positions mid-year to Community Human Services Division.
- Added (+.01) positions to Clerk (State Funded) position.

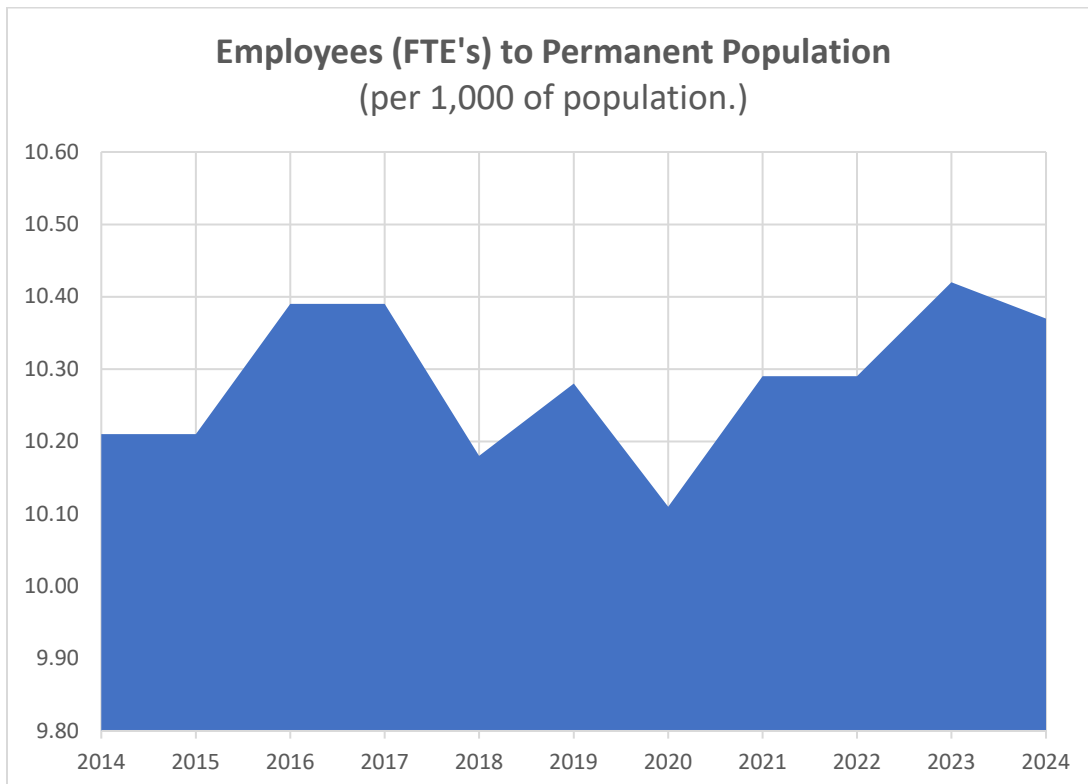
*Detailed information on position changes can be found within each of the Departmental budgets

Employees to Permanent Population

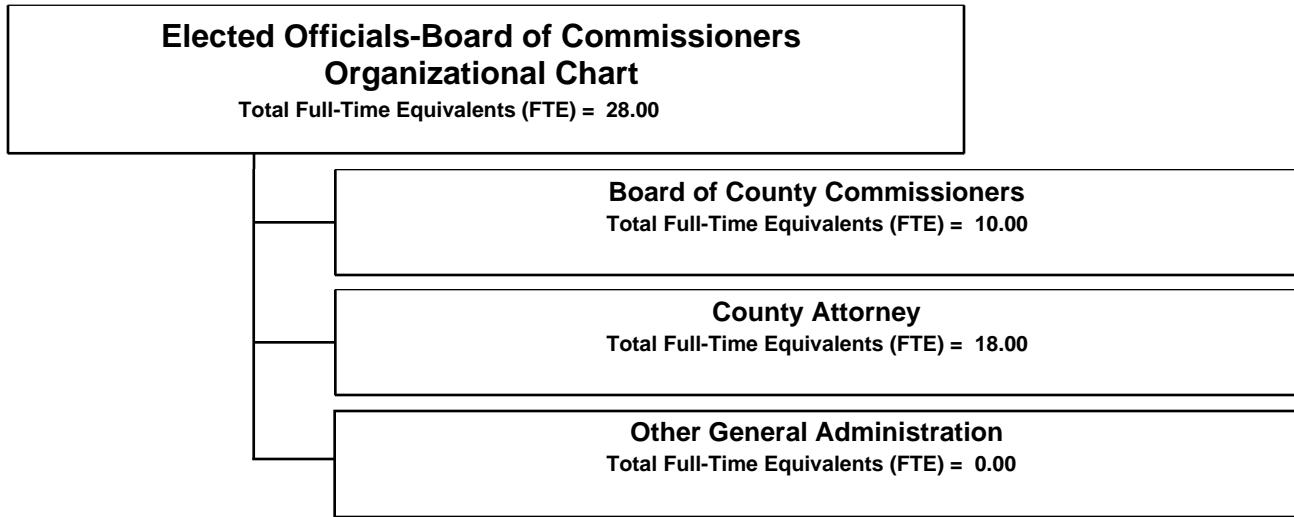
The ratio of employees to permanent population is a benchmark that provides a measurement of relative government size; the graph and chart below illustrate that ratio for the last eleven years.

Fiscal Year	County Employees Funded FTE's	Permanent Population*	Employees (FTE's) Per 1,000 Population
2014	3,474	340,293	10.21
2015	3,543	347,002	10.21
2016	3,677	353,836	10.39
2017	3,764	362,409	10.39
2018	3,789	372,027	10.18
2019	3,869	376,229	10.28
2020	3,923	379,216	10.11
2021	3,979	386,796	10.29
2022	4,056	394,011	10.29
2023	4,172	400,257	10.42
2024	4,215	406,602	10.37

* Source: Bureau of Economic and Business Research, University of Florida & Collier County Comprehensive Planning Section: Estimates and Projections for County-Wide Permanent Population for October 1st.



Elected Officials-Board of Commissioners



Elected Officials-Board of Commissioners

Board of County Commissioners

The following five (5) Commissioners are elected by district and are responsible for establishing policies to protect the health, safety, welfare, and quality of life for Collier County citizens.

District 1 Rick LoCastro
District 2 Chris Hall
District 3 Burt L. Saunders
District 4 Dan Kowal
District 5 William L. McDaniel, Jr.

In addition to the elected officials, there are five (5) administrative positions in the Board Office.

The County Attorney, Jeffrey Klatzkow, and his staff provide legal services to the Board of County Commissioners and the County Manager's Agency. There are eighteen (18.0) permanent positions in the County Attorney's Office.

The primary funding source for the Board of County Commissioners and the County Attorney is General Fund revenue.

The phone numbers for these offices are:

252-8097 - Board of County Commissioners
252-8400 - County Attorney

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Board of Commissioners

Department Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	3,733,148	4,446,300	4,347,500	4,706,200	-	4,706,200	5.8%
Operating Expense	4,462,198	8,140,900	7,946,100	9,508,600	-	9,508,600	16.8%
Indirect Cost Reimburs	1,899,100	1,367,700	1,367,700	1,430,100	-	1,430,100	4.6%
Capital Outlay	-	10,000	10,000	10,000	-	10,000	0.0%
Remittances	7,018,086	8,604,100	9,104,100	10,665,100	-	10,665,100	24.0%
Total Net Budget	17,112,532	22,569,000	22,775,400	26,320,000	-	26,320,000	16.6%
Total Budget	17,112,532	22,569,000	22,775,400	26,320,000	-	26,320,000	16.6%

Appropriations by Division	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Board of County Commissioners	1,382,352	1,485,900	1,394,800	1,496,300	-	1,496,300	0.7%
County Attorney	2,788,509	3,425,100	3,346,900	3,602,700	-	3,602,700	5.2%
Other General Administration	12,941,672	17,658,000	18,033,700	21,221,000	-	21,221,000	20.2%
Total Net Budget	17,112,532	22,569,000	22,775,400	26,320,000	-	26,320,000	16.6%
Total Budget	17,112,532	22,569,000	22,775,400	26,320,000	-	26,320,000	16.6%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Board of Commissioners

Department Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	(131,480)	-	-	-	-	-	na
Charges For Services	47,140	41,000	45,000	40,000	-	40,000	(2.4)%
Miscellaneous Revenues	185,199	-	-	-	-	-	na
Interest/Misc	692	-	-	-	-	-	na
Reimb From Other Depts	290,000	290,000	290,000	290,000	-	290,000	0.0%
Net Cost General Fund	13,737,513	18,170,700	17,902,400	21,273,400	-	21,273,400	17.1%
Net Cost Unincorp General Fund	2,837,800	3,914,300	4,390,000	4,563,600	-	4,563,600	16.6%
Trans fm 001 Gen Fund	149,900	145,600	145,600	143,800	-	143,800	(1.2)%
Carry Forward	9,300	9,400	13,600	11,200	-	11,200	19.1%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	17,126,064	22,569,000	22,786,600	26,320,000	-	26,320,000	16.6%

Department Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Board of County Commissioners	10.00	10.00	10.00	10.00	-	10.00	0.0%
County Attorney	18.00	18.00	18.00	18.00	-	18.00	0.0%
Total FTE	28.00	28.00	28.00	28.00	-	28.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Board of Commissioners

Board of County Commissioners

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,294,786	1,365,500	1,344,200	1,447,200	-	1,447,200	6.0%
Operating Expense	87,566	120,400	50,600	49,100	-	49,100	(59.2)%
Net Operating Budget	1,382,352	1,485,900	1,394,800	1,496,300	-	1,496,300	0.7%
Total Budget	1,382,352	1,485,900	1,394,800	1,496,300	-	1,496,300	0.7%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Board of County Commissioners (001/0001)	1,382,352	1,485,900	1,394,800	1,496,300	-	1,496,300	0.7%
Total Net Budget	1,382,352	1,485,900	1,394,800	1,496,300	-	1,496,300	0.7%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,382,352	1,485,900	1,394,800	1,496,300	-	1,496,300	0.7%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	20	-	-	-	-	-	na
Net Cost General Fund	1,382,332	1,485,900	1,394,800	1,496,300	-	1,496,300	0.7%
Total Funding	1,382,352	1,485,900	1,394,800	1,496,300	-	1,496,300	0.7%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Board of County Commissioners (001/0001)	10.00	10.00	10.00	10.00	-	10.00	0.0%
Total FTE	10.00	10.00	10.00	10.00	-	10.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Board of Commissioners

**Board of County Commissioners
Board of County Commissioners (001/0001)**

Mission Statement

The Board of County Commissioners consists of 5 elected officials who, as the chief legislative body of the County, are responsible for providing services to protect the health, safety, welfare, and quality of life of the citizens of Collier County.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead	5.00	958,907	-	958,907
Funding for elected leadership serving the public and providing health, safety, welfare, and quality of life benefiting Collier County Citizens and visitors. Creation and coordination of advisory committees.				
Community Relations	5.00	537,393	-	537,393
Includes responding to community needs, attending community functions, proclamations and service awards, citizen requests and inquires.				
Current Level of Service Budget	10.00	1,496,300	-	1,496,300

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,294,786	1,365,500	1,344,200	1,447,200	-	1,447,200	6.0%
Operating Expense	87,566	120,400	50,600	49,100	-	49,100	(59.2)%
Net Operating Budget	1,382,352	1,485,900	1,394,800	1,496,300	-	1,496,300	0.7%
Total Budget	1,382,352	1,485,900	1,394,800	1,496,300	-	1,496,300	0.7%
Total FTE	10.00	10.00	10.00	10.00	-	10.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	20	-	-	-	-	-	na
Net Cost General Fund	1,382,332	1,485,900	1,394,800	1,496,300	-	1,496,300	0.7%
Total Funding	1,382,352	1,485,900	1,394,800	1,496,300	-	1,496,300	0.7%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Board of Commissioners

County Attorney

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,419,983	2,880,800	2,803,300	3,059,000	-	3,059,000	6.2%
Operating Expense	368,526	534,300	533,600	533,700	-	533,700	(0.1)%
Capital Outlay	-	10,000	10,000	10,000	-	10,000	0.0%
Net Operating Budget	2,788,509	3,425,100	3,346,900	3,602,700	-	3,602,700	5.2%
Total Budget	2,788,509	3,425,100	3,346,900	3,602,700	-	3,602,700	5.2%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
County Attorney (001/0001)	2,595,509	3,232,100	3,153,900	3,409,700	-	3,409,700	5.5%
Legal Aid Society (652/1146)	193,000	193,000	193,000	193,000	-	193,000	0.0%
Total Net Budget	2,788,509	3,425,100	3,346,900	3,602,700	-	3,602,700	5.2%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	2,788,509	3,425,100	3,346,900	3,602,700	-	3,602,700	5.2%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	47,140	41,000	45,000	40,000	-	40,000	(2.4)%
Interest/Misc	692	-	-	-	-	-	na
Reimb From Other Depts	290,000	290,000	290,000	290,000	-	290,000	0.0%
Net Cost General Fund	2,305,009	2,941,100	2,863,900	3,119,700	-	3,119,700	6.1%
Trans fm 001 Gen Fund	149,900	145,600	145,600	143,800	-	143,800	(1.2)%
Carry Forward	9,300	9,400	13,600	11,200	-	11,200	19.1%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	2,802,041	3,425,100	3,358,100	3,602,700	-	3,602,700	5.2%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
County Attorney (001/0001)	18.00	18.00	18.00	18.00	-	18.00	0.0%
Total FTE	18.00	18.00	18.00	18.00	-	18.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Board of Commissioners

**County Attorney
County Attorney (001/0001)**

Mission Statement

To provide quality legal services in a timely, efficient, and cost-effective manner to the Board of County Commissioners and the County Manager, and all County divisions, departments, and appointive committees under the Board of County Commissioners. Also, to represent the County in litigation brought by or against the County, and to work with Constitutional Officers and Judiciary on Board-related and statutorily required matters.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead	10.60	2,214,400	290,000	1,924,400
To provide minimum level of legally required services to the BCC; represent staff and quasi-judicial boards; represent the Board in litigation cases filed against or by the County; advise staff and prosecute as requested before the Code Enforcement Board and Contractor's Licensing Board.				
Ordinances, Resos, Other Legal Documents, & Legal Opinions	3.95	536,400	-	536,400
Research, draft, and provide legal review of legally binding documents (including massive numbers of contracts). Provide requested legal opinions and interpretations.				
Attendance at Board Meetings	1.35	263,300	-	263,300
Provide legal advice at BCC meetings, workshops, and Community Redevelopment Agency (CRA) meetings.				
Resolve Legal Issues	1.20	222,500	-	222,500
Meet, coordinate with, and resolve legal issues raised by the public, constitutional officers, the judiciary, and county staff.				
Advisory Boards	0.90	173,100	-	173,100
Provide legal assistance to the various advisory boards and committees upon request.				
Current Level of Service Budget	18.00	3,409,700	290,000	3,119,700

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,419,983	2,880,800	2,803,300	3,059,000	-	3,059,000	6.2%
Operating Expense	175,526	341,300	340,600	340,700	-	340,700	(0.2)%
Capital Outlay	-	10,000	10,000	10,000	-	10,000	0.0%
Net Operating Budget	2,595,509	3,232,100	3,153,900	3,409,700	-	3,409,700	5.5%
Total Budget	2,595,509	3,232,100	3,153,900	3,409,700	-	3,409,700	5.5%
Total FTE	18.00	18.00	18.00	18.00	-	18.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	500	1,000	-	-	-	-	(100.0)%
Reimb From Other Depts	290,000	290,000	290,000	290,000	-	290,000	0.0%
Net Cost General Fund	2,305,009	2,941,100	2,863,900	3,119,700	-	3,119,700	6.1%
Total Funding	2,595,509	3,232,100	3,153,900	3,409,700	-	3,409,700	5.5%

Elected Officials-Board of Commissioners

**County Attorney
County Attorney (001/0001)**

Forecast FY 2023:

Forecast costs for personal services are lower than the total adopted budget due to Board-approved midyear salary increases.

Current FY 2024:

Personal Services are 89.7% of the County Attorney's budget, the increase is a result of the aforementioned mid-year salary adjustment.

Operating expenses are lower due to savings in Information Technology allocations.

Capital expenses are needed to cover the replacement of printers, scanners, and laptop computers.

Revenues:

Revenues include copies of legal documents - \$1,000 and reimbursements for legal services from Risk Management \$290,000 for a total of \$291,000.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Board of Commissioners

**County Attorney
Legal Aid Society (652/1146)**

Mission Statement

To provide financial support of the Legal Aid Society operations.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Legal Aid Society	-	193,000	193,000	-
To use available revenues to offset the cost of the Legal Aid Society operations.				
Current Level of Service Budget	-	193,000	193,000	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	193,000	193,000	193,000	193,000	-	193,000	0.0%
Net Operating Budget	193,000	193,000	193,000	193,000	-	193,000	0.0%
Total Budget	193,000	193,000	193,000	193,000	-	193,000	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	46,640	40,000	45,000	40,000	-	40,000	0.0%
Interest/Misc	692	-	-	-	-	-	na
Trans fm 001 Gen Fund	149,900	145,600	145,600	143,800	-	143,800	(1.2)%
Carry Forward	9,300	9,400	13,600	11,200	-	11,200	19.1%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	206,531	193,000	204,200	193,000	-	193,000	0.0%

Elected Officials-Board of Commissioners

**County Attorney
Legal Aid Society (652/1146)**

Notes:

Article V legislation provided for the imposition of \$65 in additional court costs for persons found guilty or pleading no contest to felony, misdemeanor, or criminal traffic offenses. Twenty-five percent of this fee is available to fund legal aid programs.

As a result of this legislation, the County entered into an Agreement dated December 14, 2004, with Collier County Legal Aid. This Agreement, which was extended on June 22, 2010, was entered into pursuant to Ordinance 2004-42, which Ordinance was written in response to the legislative mandate of Section 29.008, Florida Statutes, which mandate was funded pursuant to Section 939.185, Florida Statutes. The Agreement provides that the minimum funding for Collier County Legal Aid in any given fiscal year is the greater of (1) twenty-five percent of the amount collected to assist Collier County in providing legal aid programs required under Section 29.008(3)(a), Florida Statutes, or (2) the amount provided from filing fees and surcharges to legal aid programs from October 1, 2002, to September 30, 2003, which was \$108,309.66. Collections from the \$65 fee continue to be below the agreed-upon payment and require a transfer from the General Fund to make up the shortfall.

Current FY 2024:

Operating Expenses include \$108,400 and an additional \$84,600 toward operating expenses to offset increased expenses associated with domestic violence and family law caseloads.

Revenues:

Revenue is based on average monthly collections of \$3,333. A transfer from the General Fund is necessary to bring the Legal Aid Society up to the level that it was funded in FY 2003. The transfer will only be made in the amount that will bring it up to the \$108,400 level plus the additional \$84,600 after accounting for the fees generated.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Board of Commissioners

Other General Administration

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	18,380	200,000	200,000	200,000	-	200,000	0.0%
Operating Expense	4,006,106	7,486,200	7,361,900	8,925,800	-	8,925,800	19.2%
Indirect Cost Reimburs	1,899,100	1,367,700	1,367,700	1,430,100	-	1,430,100	4.6%
Remittances	7,018,086	8,604,100	9,104,100	10,665,100	-	10,665,100	24.0%
Net Operating Budget	12,941,672	17,658,000	18,033,700	21,221,000	-	21,221,000	20.2%
Total Budget	12,941,672	17,658,000	18,033,700	21,221,000	-	21,221,000	20.2%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Other General Administration (001/0001)	10,103,872	13,743,700	13,643,700	16,657,400	-	16,657,400	21.2%
Other General Administration (111/1011)	2,837,800	3,914,300	4,390,000	4,563,600	-	4,563,600	16.6%
Total Net Budget	12,941,672	17,658,000	18,033,700	21,221,000	-	21,221,000	20.2%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	12,941,672	17,658,000	18,033,700	21,221,000	-	21,221,000	20.2%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	(131,480)	-	-	-	-	-	na
Miscellaneous Revenues	185,179	-	-	-	-	-	na
Net Cost General Fund	10,050,173	13,743,700	13,643,700	16,657,400	-	16,657,400	21.2%
Net Cost Unincorp General Fund	2,837,800	3,914,300	4,390,000	4,563,600	-	4,563,600	16.6%
Total Funding	12,941,672	17,658,000	18,033,700	21,221,000	-	21,221,000	20.2%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Board of Commissioners

**Other General Administration
Other General Administration (001/0001)**

Mission Statement

To account for expenses not attributable to a division but the County as a whole.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Juvenile Detention Centers Remittance for housing juvenile offenders in state-ran detention centers.	-	1,941,900	-	1,941,900
Naples CRA Remittance to the Naples Community Redevelopment Agency (CRA).	-	6,268,600	-	6,268,600
Unemployment Account for unemployment claim costs.	-	200,000	-	200,000
Insurance Premiums Account for centralized insurance premiums for Divisions within the General Fund.	-	3,434,000	-	3,434,000
Corporate Countywide Costs Account for Countywide costs not attributable to a Division such as postage for tax bills, tax deed sales, banking fees, dues and membership for the Florida Association of Counties, utilities for common areas, and unanticipated operational/emergency needs.	-	4,312,900	-	4,312,900
Beach Parking & Recreation Remittance to City of Naples - IAM Annual payment to the City of Naples for the use by County residents of beach parking, parks, recreational facilities and recreational programs. This is governed by the Interlocal Agreement Between the County and City of Naples.	-	500,000	-	500,000
Current Level of Service Budget	-	<u>16,657,400</u>	-	<u>16,657,400</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	18,380	200,000	200,000	200,000	-	200,000	0.0%
Operating Expense	3,567,406	5,439,600	5,339,600	6,792,300	-	6,792,300	24.9%
Remittances	6,518,086	8,104,100	8,104,100	9,665,100	-	9,665,100	19.3%
Net Operating Budget	10,103,872	13,743,700	13,643,700	16,657,400	-	16,657,400	21.2%
Total Budget	10,103,872	13,743,700	13,643,700	16,657,400	-	16,657,400	21.2%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	(131,480)	-	-	-	-	-	na
Miscellaneous Revenues	185,179	-	-	-	-	-	na
Net Cost General Fund	10,050,173	13,743,700	13,643,700	16,657,400	-	16,657,400	21.2%
Total Funding	10,103,872	13,743,700	13,643,700	16,657,400	-	16,657,400	21.2%

Elected Officials-Board of Commissioners

**Other General Administration
Other General Administration (001/0001)**

Forecast FY 2023:

Personal services budget in this section represents unemployment claims.

Current FY 2024:

Budgeted Remittances include payments to the Naples CRA, City of Naples beach parking, and Collier County's share of the cost of housing and feeding juveniles being held in state-run Department of Juvenile Justice (DJJ) Detention Centers.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Board of Commissioners

**Other General Administration
Other General Administration (111/1011)**

Mission Statement

To account for expenses not attributable to a division but to the unincorporated area of the County.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Countywide Costs	-	2,022,700	-	2,022,700
Account for Countywide costs not attributable to a Division such as utilities for common areas, insurances, information technology needs and centralized costs.				
Indirect Service Charge Payment	-	1,430,900	-	1,430,900
Indirect service charge payment for General Fund provided central services. (Revenue source to the General Fund).				
Misc Reimbursements	-	1,110,000	-	1,110,000
Miscellaneous reimbursements, primarily park system contributions to the City of Naples.				
Current Level of Service Budget				
	-	<u>4,563,600</u>	-	<u>4,563,600</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	438,700	2,046,600	2,022,300	2,133,500	-	2,133,500	4.2%
Indirect Cost Reimburs	1,899,100	1,367,700	1,367,700	1,430,100	-	1,430,100	4.6%
Remittances	500,000	500,000	1,000,000	1,000,000	-	1,000,000	100.0%
Net Operating Budget	<u>2,837,800</u>	<u>3,914,300</u>	<u>4,390,000</u>	<u>4,563,600</u>	-	<u>4,563,600</u>	<u>16.6%</u>
Total Budget	<u>2,837,800</u>	<u>3,914,300</u>	<u>4,390,000</u>	<u>4,563,600</u>	-	<u>4,563,600</u>	<u>16.6%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost Unincorp General Fund	2,837,800	3,914,300	4,390,000	4,563,600	-	4,563,600	16.6%
Total Funding	<u>2,837,800</u>	<u>3,914,300</u>	<u>4,390,000</u>	<u>4,563,600</u>	-	<u>4,563,600</u>	<u>16.6%</u>

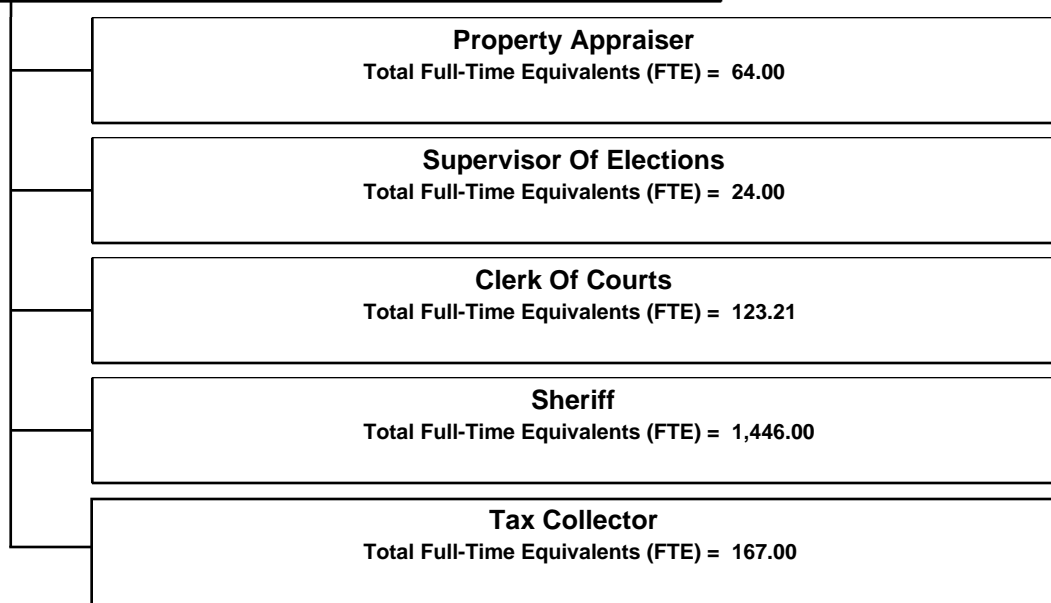
Current FY 2024:

Budgeted remittances reflect the estimated Fund 111/1011 park system contribution of \$1,000,000 to the City of Naples.

Elected Officials-Constitutional Officer

Elected Officials-Constitutional Officer Organizational Chart

Total Full-Time Equivalents (FTE) = 1,824.21



Elected Officials-Constitutional Officer

Sheriff

Kevin Rambosk is the elected Collier County Sheriff. The Sheriff's Office protects public health, safety, and welfare through various functions including law enforcement, special operations, criminal investigations, community services, detention and corrections, emergency 911, Judicial process, and headquarters operations. The Sheriff also administers its support operations including data processing, finance, and personal services. The Sheriff's general operating budget is funded entirely from the County's General Fund.

For more information about programs administered by the Sheriff's Office, call 252-4434.

Property Appraiser

Abe Skinner is the elected Property Appraiser. He is responsible for assessing all real and personal property in Collier County and preparing the annual tax rolls. The Property Appraiser is funded by the General Fund and from independent districts.

The phone number for the Property Appraiser's Office is 252-8141.

Tax Collector

Rob Stoneburner is the elected Tax Collector. He is responsible for the collection of ad valorem taxes levied by the County, the School Board, special taxing districts, and all municipalities within the County. The Tax Collector's Office also issues boat titles and registrations, hunting and fishing licenses and stamps, business tax receipts, and motor vehicle licenses and registrations. The Tax collector's agency is funded by a combination of fees for service and general revenue.

The phone numbers for the Tax Collector's Office are 252-8172 (Taxes); and 252-8177 (Motor Vehicles).

Supervisor of Elections

Melissa Blazier is the Supervisor of Elections. She is an independently elected official mandated by the Florida Constitution (Constitutional Officer) who administers the voter registration system for Collier County residents, qualifies candidates for office, monitors financial reporting requirements of candidates for office, and plans, coordinates, and conducts elections within Collier County. She is responsible for implementing the National Voter Registration Act provisions as they pertain to the registration process and statistical requirements.

The Supervisor's agency is primarily funded through the General Fund.

The Elections Building is located at 3750 Enterprise Avenue. For information regarding voter registration or elections, telephone 252-8683.

Clerk of the Circuit Court

Crystal Kinzel is the elected Collier County Clerk. She performs the constitutional and statutory duties of the Circuit and County Courts in maintaining custody of court records and all pleadings filed, recording of all legal instruments, and acts as ex-officio Clerk of the Board, auditor, recorder, and custodian of all County funds. The Clerk's agency is funded by a combination of service fees and General Fund revenues.

The main phone number for the Clerk of Courts is 252-2745.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Department Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	26,845,158	227,027,300	225,538,900	245,920,400	-	245,920,400	8.3%
Operating Expense	12,395,357	54,730,500	51,730,100	58,393,600	-	58,393,600	6.7%
Capital Outlay	2,670,456	6,765,300	12,841,900	6,881,000	-	6,881,000	1.7%
Remittances	13,196,688	3,397,000	2,207,900	3,860,500	-	3,860,500	13.6%
Total Net Budget	55,107,659	291,920,100	292,318,800	315,055,500	-	315,055,500	7.9%
Distribution of excess fees to Gov't Agencies	8,925,000	8,805,700	13,865,900	12,924,900	-	12,924,900	46.8%
Trans to 001 General Fund	-	-	210,600	-	-	-	na
Trans to 013 Clerk Fine & Forfeiture	-	-	447,500	447,500	827,500	1,275,000	na
Reserve for Contingencies	-	260,100	-	261,100	-	261,100	0.4%
Reserve for Capital	-	3,418,300	-	2,390,300	-	2,390,300	(30.1)%
Total Budget	64,032,659	304,404,200	306,842,800	331,079,300	827,500	331,906,800	9.0%

Appropriations by Division	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Property Appraiser	182,647	10,410,200	10,410,200	11,212,700	-	11,212,700	7.7%
Supervisor Of Elections	4,385,509	5,012,100	4,832,200	6,106,500	-	6,106,500	21.8%
Clerk Of Courts	14,472,744	15,660,800	15,948,700	17,423,600	-	17,423,600	11.3%
Sheriff	16,766,368	241,357,100	242,517,300	258,882,400	-	258,882,400	7.3%
Tax Collector	19,300,390	19,479,900	18,610,400	21,430,300	-	21,430,300	10.0%
Total Net Budget	55,107,659	291,920,100	292,318,800	315,055,500	-	315,055,500	7.9%
Supervisor Of Elections	-	-	165,400	-	-	-	na
Clerk Of Courts	-	-	447,500	447,500	827,500	1,275,000	na
Sheriff	-	3,678,400	45,200	2,651,400	-	2,651,400	(27.9)%
Tax Collector	8,925,000	8,805,700	13,865,900	12,924,900	-	12,924,900	46.8%
Total Transfers and Reserves	8,925,000	12,484,100	14,524,000	16,023,800	827,500	16,851,300	35.0%
Total Budget	64,032,659	304,404,200	306,842,800	331,079,300	827,500	331,906,800	9.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Department Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	12,608,138	2,065,100	2,083,000	2,077,600	-	2,077,600	0.6%
Charges For Services	32,708,761	32,550,100	35,513,500	37,507,700	-	37,507,700	15.2%
Fines & Forfeitures	447,964	374,600	377,600	379,800	-	379,800	1.4%
Miscellaneous Revenues	181,248	-	8,200	-	-	-	na
Interest/Misc	590,731	350,900	1,248,800	671,000	-	671,000	91.2%
Trans frm Board	13,850,000	258,620,700	262,360,000	279,869,000	827,500	280,696,500	8.5%
Trans frm Independ Special District	-	1,106,400	1,106,400	1,166,100	-	1,166,100	5.4%
Net Cost General Fund	3,663,328	4,727,500	4,224,400	5,337,100	-	5,337,100	12.9%
Carry Forward	4,705,500	4,944,800	4,284,100	4,363,200	-	4,363,200	(11.8)%
Less 5% Required By Law	-	(335,900)	-	(292,200)	-	(292,200)	(13.0)%
Total Funding	68,755,671	304,404,200	311,206,000	331,079,300	827,500	331,906,800	9.0%

Department Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Property Appraiser	64.00	64.00	64.00	64.00	-	64.00	0.0%
Supervisor Of Elections	24.00	24.00	24.00	24.00	-	24.00	0.0%
Clerk Of Courts	114.76	118.72	123.21	123.21	-	123.21	3.8%
Sheriff	1,440.00	1,446.00	1,446.00	1,446.00	-	1,446.00	0.0%
Tax Collector	167.00	167.00	167.00	167.00	-	167.00	0.0%
Total FTE	1,809.76	1,819.72	1,824.21	1,824.21	-	1,824.21	0.2%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Property Appraiser

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	-	8,054,200	8,054,200	8,535,800	-	8,535,800	6.0%
Operating Expense	182,647	2,321,000	2,321,000	2,636,900	-	2,636,900	13.6%
Capital Outlay	-	35,000	35,000	40,000	-	40,000	14.3%
Net Operating Budget	182,647	10,410,200	10,410,200	11,212,700	-	11,212,700	7.7%
Total Budget	182,647	10,410,200	10,410,200	11,212,700	-	11,212,700	7.7%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Property Appraiser Fund (060/0060)	-	10,194,800	10,194,800	10,968,400	-	10,968,400	7.6%
Property Appr-Charges Paid By BCC (001/0001)	182,647	215,400	215,400	244,300	-	244,300	13.4%
Total Net Budget	182,647	10,410,200	10,410,200	11,212,700	-	11,212,700	7.7%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	182,647	10,410,200	10,410,200	11,212,700	-	11,212,700	7.7%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans frm Board	-	9,088,400	9,088,400	9,802,300	-	9,802,300	7.9%
Trans frm Independ Special District	-	1,106,400	1,106,400	1,166,100	-	1,166,100	5.4%
Net Cost General Fund	182,647	215,400	215,400	244,300	-	244,300	13.4%
Total Funding	182,647	10,410,200	10,410,200	11,212,700	-	11,212,700	7.7%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Property Appraiser Fund (060/0060)	64.00	64.00	64.00	64.00	-	64.00	0.0%
Total FTE	64.00	64.00	64.00	64.00	-	64.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

**Property Appraiser
Property Appraiser Fund (060/0060)**

Mission Statement

To assess all real and personal property in Collier County.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Property Appraiser	64.00	10,968,400	10,968,400	-
Compile and prepare the annual real and personal property tax rolls; mail homestead renewals, take applications for exemptions; process wholly exempt properties such as governments and churches; and identify agricultural classifications				
Current Level of Service Budget	<u>64.00</u>	<u>10,968,400</u>	<u>10,968,400</u>	<u>-</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	-	8,054,200	8,054,200	8,535,800	-	8,535,800	6.0%
Operating Expense	-	2,105,600	2,105,600	2,392,600	-	2,392,600	13.6%
Capital Outlay	-	35,000	35,000	40,000	-	40,000	14.3%
Net Operating Budget	-	10,194,800	10,194,800	10,968,400	-	10,968,400	7.6%
Total Budget	-	10,194,800	10,194,800	10,968,400	-	10,968,400	7.6%
Total FTE	64.00	64.00	64.00	64.00	-	64.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans frm Board	-	9,088,400	9,088,400	9,802,300	-	9,802,300	7.9%
Trans frm Independ Special District	-	1,106,400	1,106,400	1,166,100	-	1,166,100	5.4%
Total Funding	-	10,194,800	10,194,800	10,968,400	-	10,968,400	7.6%

Current FY 2024:

Personal services include appropriations for a planned compensation adjustment and an increase in salaries.

Operating expenses increased due to other contractual and legal services, postage, printing & binding, office supplies, and subscriptions.

Capital expenditure is for the Property Appraiser's electronic data processing equipment upgrades.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Property Appraiser

Property Appr-Charges Paid By BCC (001/0001)

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
BCC Paid Expenses	-	244,300	-	244,300
<p>The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.</p>				
Current Level of Service Budget	-	244,300	-	244,300

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	182,647	215,400	215,400	244,300	-	244,300	13.4%
Net Operating Budget	182,647	215,400	215,400	244,300	-	244,300	13.4%
Total Budget	182,647	215,400	215,400	244,300	-	244,300	13.4%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	182,647	215,400	215,400	244,300	-	244,300	13.4%
Total Funding	182,647	215,400	215,400	244,300	-	244,300	13.4%

Forecast FY 2023:

Forecast operating expenditures are generally consistent with the adopted budget.

Current FY 2024:

The increase in operating expenses is due to Info-Tech automation allocation, and general insurance.

Revenues:

The transfer from the Board increased by \$713,900 and the transfer from independent special districts increased by \$59,700.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Supervisor Of Elections

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,617,041	3,060,700	2,893,500	3,515,300	-	3,515,300	14.9%
Operating Expense	1,768,468	1,921,400	1,908,700	2,561,200	-	2,561,200	33.3%
Capital Outlay	-	30,000	30,000	30,000	-	30,000	0.0%
Net Operating Budget	4,385,509	5,012,100	4,832,200	6,106,500	-	6,106,500	21.8%
Trans to 001 General Fund	-	-	165,400	-	-	-	na
Total Budget	4,385,509	5,012,100	4,997,600	6,106,500	-	6,106,500	21.8%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
SOE-Expenses Paid By BCC (001/0001)	74,989	95,300	80,800	139,400	-	139,400	46.3%
Supervisor Of Elections - Admin (080/0080)	2,859,309	3,236,100	3,070,700	3,487,500	-	3,487,500	7.8%
Supervisor of Elections Grants (081/1800)	32,752	-	-	-	-	-	na
Supervisor of Elections-Elections (080/0080)	1,418,459	1,680,700	1,680,700	2,479,600	-	2,479,600	47.5%
Total Net Budget	4,385,509	5,012,100	4,832,200	6,106,500	-	6,106,500	21.8%
Total Transfers and Reserves	-	-	165,400	-	-	-	na
Total Budget	4,385,509	5,012,100	4,997,600	6,106,500	-	6,106,500	21.8%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	32,752	-	-	-	-	-	na
Charges For Services	96,991	-	-	-	-	-	na
Miscellaneous Revenues	41,570	-	-	-	-	-	na
Trans frm Board	4,307,100	4,916,800	4,916,800	5,967,100	-	5,967,100	21.4%
Net Cost General Fund	(63,572)	95,300	80,800	139,400	-	139,400	46.3%
Total Funding	4,414,841	5,012,100	4,997,600	6,106,500	-	6,106,500	21.8%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Supervisor Of Elections - Admin (080/0080)	24.00	24.00	24.00	24.00	-	24.00	0.0%
Total FTE	24.00	24.00	24.00	24.00	-	24.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Supervisor Of Elections

Supervisor Of Elections - Admin (080/0080)

Mission Statement

ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS

The Supervisor of Elections is responsible for the administration of the single permanent registration system for Collier County residents in the most efficient and economical method possible. This includes being responsible for registering voters, maintaining voter rolls, conducting elections, reporting financial disclosure forms, reporting campaign financing, and all candidate filings. In addition, current lists of registered voters, demographic statistics, and voter turnout are provided to candidates under Florida Election law.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration	24.00	3,487,500	5,967,100	-2,479,600
Administer the laws governing the registration process equitably and uniformly. Provide clear and concise training for the staff, as well as the public. Conduct voter education in all assisted living centers, universities, colleges and high schools. Administer the Financial Disclosure Program, processing more than 350 Financial Disclosure Form 1's, in accordance with the requirements of the Florida Ethics Commission. Assist candidates with the qualifying process.				
Current Level of Service Budget	<u>24.00</u>	<u>3,487,500</u>	<u>5,967,100</u>	<u>-2,479,600</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,458,565	2,752,900	2,585,700	2,976,600	-	2,976,600	8.1%
Operating Expense	400,744	453,200	455,000	480,900	-	480,900	6.1%
Capital Outlay	-	30,000	30,000	30,000	-	30,000	0.0%
Net Operating Budget	2,859,309	3,236,100	3,070,700	3,487,500	-	3,487,500	7.8%
Trans to 001 General Fund	-	-	165,400	-	-	-	na
Total Budget	2,859,309	3,236,100	3,236,100	3,487,500	-	3,487,500	7.8%
Total FTE	24.00	24.00	24.00	24.00	-	24.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans frm Board	4,307,100	4,916,800	4,916,800	5,967,100	-	5,967,100	21.4%
Total Funding	4,307,100	4,916,800	4,916,800	5,967,100	-	5,967,100	21.4%

Notes:

The Supervisor of Elections "Administration" cost center is not affected by fluctuations in the number of elections conducted each fiscal year.

Current FY 2024:

The Administration cost center Personal Services program increased due to salary adjustments and the associated retirement and social security. Capital Outlay program expenditures include funding for replacement network hardware devices.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

**Supervisor Of Elections
SOE-Expenses Paid By BCC (001/0001)**

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration	-	16,100	-	16,100
Administer the laws governing the registration process equitably and uniformly. Provide clear and concise training for the staff, as well as the public. Conduct voter education in all assisted living centers, universities, colleges and high schools. Administer the Financial Disclosure Program, processing more than 350 Financial Disclosure Form 1's, in accordance with the requirements of the Florida Ethics Commission. Assist candidates with the qualifying process.				
BCC Paid Expenses	-	123,300	-	123,300
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Current Level of Service Budget				
	-	139,400	-	139,400

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	74,989	95,300	80,800	139,400	-	139,400	46.3%
Net Operating Budget	74,989	95,300	80,800	139,400	-	139,400	46.3%
Total Budget	74,989	95,300	80,800	139,400	-	139,400	46.3%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	96,991	-	-	-	-	-	na
Miscellaneous Revenues	41,570	-	-	-	-	-	na
Net Cost General Fund	(63,572)	95,300	80,800	139,400	-	139,400	46.3%
Total Funding	74,989	95,300	80,800	139,400	-	139,400	46.3%

Notes:

The Board of County Commissioners is required to pay for insurance, information technology, and some utilities for the Supervisor of Elections. These costs are included here.

Forecast FY 2023:

Forecast operating expenditures are generally consistent with the adopted budget.

Current FY 2024:

The increase in operating expenses is due to Info-Tech automation allocation, and general insurance.

Elected Officials-Constitutional Officer

Supervisor Of Elections Supervisor of Elections-Elections (080/0080)

Mission Statement

ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS

Plan, coordinate, and conduct all elections by the laws of the State of Florida. Solicit, audit, and select all polling sites. Appoint and train all election workers. Notify citizens of upcoming elections and maintain precinct boundaries. Prepare ballot layout and maintain all voting equipment for each voting cycle. Perform the tabulation of election results and certification of the results to appropriate jurisdictions.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Elections	-	2,479,600	-	2,479,600
Select and train the required number of election workers to adequately staff all precincts, as well as early voting sites. Provide notices of election and sample ballots to all county voters. Process all eligible requests for vote-by-mail ballots. Provide current lists of registered voters to candidates and parties. Compile and provide demographic statistics on voter registration and voter turnout to the public, press and all other interested agencies and organizations.				
Current Level of Service Budget	-	2,479,600	-	2,479,600

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	158,476	307,800	307,800	538,700	-	538,700	75.0%
Operating Expense	1,259,983	1,372,900	1,372,900	1,940,900	-	1,940,900	41.4%
Net Operating Budget	1,418,459	1,680,700	1,680,700	2,479,600	-	2,479,600	47.5%
Total Budget	1,418,459	1,680,700	1,680,700	2,479,600	-	2,479,600	47.5%

Notes:

The Supervisor of Elections "Elections" cost center is affected by fluctuations in the number of elections conducted each fiscal year.

Current FY 2024:

In FY 2024, Elections Personal Services is funding the election worker payroll for the March Presidential Preference Primary Election and the August Primary Election. Operating expenses increased due to funding two countywide elections, rather than one, which resulted in increased mailings, postage, ballots, and other associated costs.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

**Supervisor Of Elections
Supervisor of Elections Grants (081/1800)**

Mission Statement

To account for the funds received from federal and state grants.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	32,752	-	-	-	-	-	na
Net Operating Budget	32,752	-	-	-	-	-	na
Total Budget	32,752	-	-	-	-	-	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	32,752	-	-	-	-	-	na
Total Funding	32,752	-	-	-	-	-	na

Forecast FY 2023:

The forecast includes the continuation of existing grants. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	10,677,617	11,724,300	12,501,900	13,552,900	-	13,552,900	15.6%
Operating Expense	3,772,370	3,877,800	3,378,000	3,773,900	-	3,773,900	(2.7)%
Capital Outlay	22,756	58,700	68,800	96,800	-	96,800	64.9%
Net Operating Budget	14,472,744	15,660,800	15,948,700	17,423,600	-	17,423,600	11.3%
Trans to 013 Clerk Fine & Forfeiture	-	-	447,500	447,500	827,500	1,275,000	na
Total Budget	14,472,744	15,660,800	16,396,200	17,871,100	827,500	18,698,600	19.4%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Accounting, Recording and Satellites (011/0011)	2,584,267	2,821,500	3,139,100	3,312,000	-	3,312,000	17.4%
Administration (011/0011)	874,075	1,013,600	874,500	902,200	-	902,200	(11.0)%
Clerk of County Courts (011/0011)	14,012	50,400	20,700	32,100	-	32,100	(36.3)%
Clerk to The Board (011/0011)	5,782,243	6,324,900	6,816,000	7,521,600	-	7,521,600	18.9%
Clerk to The Circuit Court (011/0011)	173,892	233,300	187,800	204,300	-	204,300	(12.4)%
COC - Expenses Paid By The BCC (001/0001)	608,048	635,400	354,200	540,400	-	540,400	(15.0)%
Management Information Systems MIS (011/0011)	4,436,206	4,581,700	4,556,400	4,911,000	-	4,911,000	7.2%
Total Net Budget	14,472,744	15,660,800	15,948,700	17,423,600	-	17,423,600	11.3%
Total Transfers and Reserves	-	-	447,500	447,500	827,500	1,275,000	na
Total Budget	14,472,744	15,660,800	16,396,200	17,871,100	827,500	18,698,600	19.4%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	4,571,173	4,437,500	3,531,300	3,529,800	-	3,529,800	(20.5)%
Fines & Forfeitures	48,717	40,000	61,300	46,500	-	46,500	16.3%
Miscellaneous Revenues	13,750	-	8,200	-	-	-	na
Interest/Misc	110,472	31,100	361,200	79,700	-	79,700	156.3%
Trans frm Board	9,542,900	10,740,700	12,080,000	13,853,500	827,500	14,681,000	36.7%
Net Cost General Fund	608,048	635,400	354,200	540,400	-	540,400	(15.0)%
Less 5% Required By Law	-	(223,900)	-	(178,800)	-	(178,800)	(20.1)%
Total Funding	14,895,060	15,660,800	16,396,200	17,871,100	827,500	18,698,600	19.4%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Clerk to The Board (011/0011)	59.44	60.44	63.94	63.94	-	63.94	5.8%
Clerk to The Circuit Court (011/0011)	2.50	2.50	2.50	2.50	-	2.50	0.0%
Accounting, Recording and Satellites (011/0011)	29.19	30.84	31.30	31.30	-	31.30	1.5%
Administration (011/0011)	4.13	5.94	5.17	5.17	-	5.17	(13.0)%
Management Information Systems MIS (011/0011)	19.50	19.00	20.30	20.30	-	20.30	6.8%
Total FTE	114.76	118.72	123.21	123.21	-	123.21	3.8%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk to The Board (011/0011)**

Mission Statement

To provide full accounting and maintenance of BCC minutes and records services to the Board of County Commissioners.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Operations Finance	23.44	2,467,100	25,000	2,442,100
To maintain accounts payable, payroll and revenue information to managers, elected officials and financial markets on a timely basis.				
Finance and Accounting	28.00	3,389,500	-	3,389,500
To maintain reporting of relevant financial information to the general public, managers, elected officials, and financial markets on a timely basis, including management of debt and investments, preparation of financial statements.				
Minutes and Records	5.00	593,000	80,250	512,750
Maintenance of BCC minutes and records and the Value Adjustment Board.				
Inspector General (Internal Audit)	7.50	1,072,000	-	1,072,000
To provide assurance activities designed to add value and assist the organization in accomplishing its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes by providing objective analysis and constructive recommendations.				
Current Level of Service Budget	63.94	7,521,600	105,250	7,416,350

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	5,229,541	5,781,400	6,394,500	6,953,300	-	6,953,300	20.3%
Operating Expense	552,702	543,500	421,500	568,300	-	568,300	4.6%
Net Operating Budget	5,782,243	6,324,900	6,816,000	7,521,600	-	7,521,600	18.9%
Total Budget	5,782,243	6,324,900	6,816,000	7,521,600	-	7,521,600	18.9%
Total FTE	59.44	60.44	63.94	63.94	-	63.94	5.8%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	110,426	63,000	99,100	105,250	-	105,250	67.1%
Total Funding	110,426	63,000	99,100	105,250	-	105,250	67.1%

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk to The Board (011/0011)**

Notes:

This budget includes Finance, Operations, Inspector General, and Minutes and Records Divisions.

Forecast FY 2023:

Expenditures are forecast to be \$491,100 more than appropriated. This variance is primarily attributed to temporarily unfilled vacancies in the Operations and Finance departments.

Current FY 2024:

The FY 2024 budget reflects an increase of \$1,196,700. This increase in personnel services of \$1,171,900 is due to the changes in the wage plan to remain consistent with the Board of County Commissioners implemented plan. Operating costs increased by \$24,800 due primarily to an increase in software and other resources for audit.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

Clerk to The Circuit Court (011/0011)

Mission Statement

To perform the constitutional and statutory duties of the Clerk of the Circuit Court in maintaining Court Records and in providing responsible service to the judiciary, legal community, and public.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Circuit Civil	2.50	181,000	-	181,000
Circuit Felony	-	9,800	-	9,800
Jury	-	5,200	-	5,200
Circuit Probate	-	6,200	-	6,200
Circuit Juvenile	-	2,100	-	2,100
Current Level of Service Budget	2.50	204,300	-	204,300

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	152,600	153,600	153,600	160,600	-	160,600	4.6%
Operating Expense	21,292	79,700	34,200	43,700	-	43,700	(45.2)%
Net Operating Budget	173,892	233,300	187,800	204,300	-	204,300	(12.4)%
Total Budget	173,892	233,300	187,800	204,300	-	204,300	(12.4)%
Total FTE	2.50	2.50	2.50	2.50	-	2.50	0.0%

Notes:

This budget reflects the County obligated expenses of Circuit Civil, Felony, Jury, Probate, and Juvenile. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per F.S. 29.008. This budget also covers 2.5 FTEs for the BOCC's request of court clerks for the hearing officers.

Forecast FY 2023:

Based on historical trends and current-year spending patterns, total personal services expenditures are forecast to remain the same. Operating Expenses are forecasted to lower due to the implementation of technologies and cost savings in operations.

Current FY 2024:

The FY2024 budget reflects a decrease of \$29,000 in expenditures. The decreases are primarily due to the realignment of funds.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

Clerk of County Courts (011/0011)

Mission Statement

To perform the constitutional and statutory duties of the Clerk of the County Court in maintaining Court records and in providing responsible service to the judiciary, the legal community, and the public.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
County Misdemeanor	-	15,700	-	15,700
County Civil/Small Claims	-	12,100	-	12,100
County Traffic	-	4,300	-	4,300
Current Level of Service Budget	-	<u>32,100</u>	-	<u>32,100</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	14,012	50,400	20,700	32,100	-	32,100	(36.3)%
Net Operating Budget	14,012	50,400	20,700	32,100	-	32,100	(36.3)%
Total Budget	14,012	50,400	20,700	32,100	-	32,100	(36.3)%

Notes:

This budget reflects the County Court - Misdemeanor, County Civil, and County Traffic. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per Florida Statute 29.008.

Forecast FY 2023:

Based on historical trends and current year patterns, total expenditures are forecast to be \$20,700 or 58.93 percent less than budget due to reductions in travel expenditures.

Current FY 2024:

The fiscal year 2024 budget reflects a decrease of \$18,300 or 36.31 percent when compared with the fiscal year 2023 budget. The decrease is due to reducing office furniture purchases.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

Accounting, Recording and Satellites (011/0011)

Mission Statement

To provide a systematic approach to controlling all phases of recording documents, reduce paperwork proliferation, provide efficient access to needed information, dispose of obsolete records, provide documentation of compliance with laws, ordinances, and other regulations, and maintain and archive historical records.

To maintain reporting of relevant financial and performance information to management and the preparation of budgets and financial reports for the Clerk's office.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Clerk's Accounting	3.10	370,000	-	370,000
To coordinate the financial activities of the Clerk's Office including budgeting, financial transaction processing and financials reporting.				
Recording	20.00	2,052,200	3,346,750	-1,294,550
To provide on-line computer access to land records for the public. To continue records conversion from microfilm to optical storage and retrieval.				
Records Management	1.60	226,500	-	226,500
To provide a systematic approach to all phases of records retention and disposal of obsolete records and documentation of compliance with laws, ordinances and other regulations.				
County Satellite Offices	6.60	663,300	46,500	616,800
Current Level of Service Budget				-81,250
	31.30	3,312,000	3,393,250	

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,287,902	2,560,500	2,762,700	2,939,800	-	2,939,800	14.8%
Operating Expense	296,365	261,000	376,400	372,200	-	372,200	42.6%
Net Operating Budget	2,584,267	2,821,500	3,139,100	3,312,000	-	3,312,000	17.4%
Total Budget	2,584,267	2,821,500	3,139,100	3,312,000	-	3,312,000	17.4%
Total FTE	29.19	30.84	31.30	31.30	-	31.30	1.5%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	4,340,329	4,282,800	3,362,400	3,346,750	-	3,346,750	(21.9)%
Fines & Forfeitures	48,717	40,000	61,300	46,500	-	46,500	16.3%
Total Funding	4,389,046	4,322,800	3,423,700	3,393,250	-	3,393,250	(21.5)%

Elected Officials-Constitutional Officer

Clerk Of Courts

Accounting, Recording and Satellites (011/0011)

Notes:

This budget is for the operations of the Clerk's Accounting, Recording, Records Management, and Satellite departments. A re-organization of the departments occurred in FY2022.

Forecast FY 2023:

Based on historical trends and current year spending patterns, total expenditures are forecast to increase \$317,600 of the total budget. This is due largely to reduced personnel costs due to vacancies from retirements within the current fiscal year.

Current FY 2024:

The cost for current services increased by \$490,500 when compared to the prior year's appropriation. The increase is due to increased salaries to follow the BOCC-recommended pay structure instituted in 2023. The Recording Department is self-funded and does not require any funding from the Board. Additional revenues offset costs to the Board. Clerk's Accounting is funded 54 percent by the BOCC with the remaining balance funded through court revenues. Records Management is funded 80 percent by the BOCC with the remaining funding from court revenues. The Satellite offices are funded 60 percent by the BOCC with the remaining balance funded through court revenues.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Administration (011/0011)**

Mission Statement

To efficiently and effectively manage and direct the performance of the Clerk to the Board and the Clerk to the Court's legal and constitutional duties.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Clerk's Administration	4.14	693,500	147,500	546,000
To provide the services required by the Florida Constitution, which includes: Clerk of the Circuit Court, Clerk of the County Court, County Comptroller/Treasurer, County Auditor, County Recorder, and Secretary/Ex-Officio Clerk of the County Commissioners.				
Human Resources	1.03	208,700	-	208,700
To provide employee services for the recruitment, training and retention of employees with the Clerk's office.				
Reserves, Transfers, Interest - RG	-	447,500	-	447,500
Current Level of Service Budget	5.17	1,349,700	147,500	1,202,200
Program Enhancements	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Additional Funding to 013 / 1091 Clerk Fine & Forfeiture	-	827,500	-	827,500
Court funding not supported by the States funding allocation..				
Expanded Services Budget	-	827,500	-	827,500
Total Adopted Budget	5.17	2,177,200	147,500	2,029,700

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	810,766	855,800	691,200	803,300	-	803,300	(6.1)%
Operating Expense	63,309	157,800	153,400	98,900	-	98,900	(37.3)%
Capital Outlay	-	-	29,900	-	-	-	na
Net Operating Budget	874,075	1,013,600	874,500	902,200	-	902,200	(11.0)%
Trans to 013 Clerk Fine & Forfeiture	-	-	447,500	447,500	827,500	1,275,000	na
Total Budget	874,075	1,013,600	1,322,000	1,349,700	827,500	2,177,200	114.8%
Total FTE	4.13	5.94	5.17	5.17	-	5.17	(13.0)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	107,715	78,700	59,800	67,800	-	67,800	(13.9)%
Miscellaneous Revenues	13,750	-	8,200	-	-	-	na
Interest/Misc	110,472	31,100	361,200	79,700	-	79,700	156.3%
Total Funding	231,937	109,800	429,200	147,500	-	147,500	34.3%

Elected Officials-Constitutional Officer

**Clerk Of Courts
Administration (011/0011)**

Notes:

This budget includes the Administrative Offices of the Clerk's operations including the Administration and Human Resources departments. Costs are allocated between the court and non-court funding sources based on FTEs served. For FY2024 only 54% is Board funded for Administration and Human Resources with the remaining funding provided by court funds.

Forecast FY 2023:

The forecast expenditures for the FY2023 year are expected to be approximately \$139,100 less than the 2023 budget. Personnel services are forecasted to be \$164,600 less than the budget due to temporary vacancies. There is an introduction of capital outlay for \$29,900.

Current FY 2024:

The FY2024 budget in total reflects a decrease of \$111,400 when compared to the FY2023 budget and includes changes for personnel services pay plan maintenance, and re-allocations based on FTEs served between court and non-court and mid-year personnel additions.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

Management Information Systems MIS (011/0011)

Mission Statement

To provide data processing software, hardware, and administrative support to the Board of County Commissioners and its staff, the Clerk of the Circuit Court, and the Supervisor of Elections for SAP financial systems and other processes integrated into SAP.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Information Technology (Management Information Systems)	20.30	4,911,000	10,000	4,901,000
To provide cost-effective and reliable communications support for user divisions to investigate and develop a functional distributed long-range plan.				
Current Level of Service Budget	<u>20.30</u>	<u>4,911,000</u>	<u>10,000</u>	<u>4,901,000</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,196,808	2,373,000	2,499,900	2,695,900	-	2,695,900	13.6%
Operating Expense	2,216,642	2,150,000	2,017,600	2,118,300	-	2,118,300	(1.5)%
Capital Outlay	22,756	58,700	38,900	96,800	-	96,800	64.9%
Net Operating Budget	<u>4,436,206</u>	<u>4,581,700</u>	<u>4,556,400</u>	<u>4,911,000</u>	<u>-</u>	<u>4,911,000</u>	<u>7.2%</u>
Total Budget	<u>4,436,206</u>	<u>4,581,700</u>	<u>4,556,400</u>	<u>4,911,000</u>	<u>-</u>	<u>4,911,000</u>	<u>7.2%</u>
Total FTE	<u>19.50</u>	<u>19.00</u>	<u>20.30</u>	<u>20.30</u>	<u>-</u>	<u>20.30</u>	<u>6.8%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	12,703	13,000	10,000	10,000	-	10,000	(23.1)%
Total Funding	<u>12,703</u>	<u>13,000</u>	<u>10,000</u>	<u>10,000</u>	<u>-</u>	<u>10,000</u>	<u>(23.1)%</u>

Forecast FY 2023:

Based on historical trends and current year spending patterns, total expenditures are forecast to be \$25,300 less than budget.

Current FY 2024:

The cost for personal services is budgeted to increase by \$322,900 when compared to the prior year's appropriation as a result of the payroll implementation offset by the shared costs for software and hardware purchases that will be made in conjunction with our cyber security compliance.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

COC - Expenses Paid By The BCC (001/0001)

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
BCC Paid Expenses	-	540,400	-	540,400
<p>The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.</p>				
Current Level of Service Budget	-	540,400	-	540,400

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	608,048	635,400	354,200	540,400	-	540,400	(15.0)%
Net Operating Budget	608,048	635,400	354,200	540,400	-	540,400	(15.0)%
Total Budget	608,048	635,400	354,200	540,400	-	540,400	(15.0)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	608,048	635,400	354,200	540,400	-	540,400	(15.0)%
Total Funding	608,048	635,400	354,200	540,400	-	540,400	(15.0)%

Forecast FY 2023:

Forecast operating expenditures are generally consistent with the adopted budget.

Current FY 2024:

The increase in operating expenses is due to Info-Tech automation allocation, general insurance, and reinsurance premiums.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk of Courts (011/0011)**

Mission Statement

To perform the statutory and constitutional responsibilities of the Office of the Clerk of the Circuit Court most efficiently and effectively.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Transfer from the Board of County Commissioners	-	-	13,853,500	-13,853,500
Revenue Reserve	-	-	-178,800	178,800
Current Level of Service Budget	-	-	13,674,700	-13,674,700
Program Enhancements	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Additional Funding to 013 / 1091 Clerk Fine & Forfeiture	-	-	827,500	-827,500
Court funding not supported by the States funding allocation..				
Expanded Services Budget	-	-	827,500	-827,500
Total Adopted Budget	-	-	14,502,200	-14,502,200

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans frm Board	9,542,900	10,740,700	12,080,000	13,853,500	827,500	14,681,000	36.7%
Less 5% Required By Law	-	(223,900)	-	(178,800)	-	(178,800)	(20.1)%
Total Funding	9,542,900	10,516,800	12,080,000	13,674,700	827,500	14,502,200	37.9%

Forecast FY 2023:

The transfer from the Board is forecast to increase by \$1,339,300.

Current FY 2024:

The current transfer from the Board is increased by \$3,940,300.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	-	188,243,900	186,669,200	203,258,800	-	203,258,800	8.0%
Operating Expense	3,569,681	43,362,700	41,105,900	45,725,800	-	45,725,800	5.4%
Capital Outlay	-	6,353,500	12,534,300	6,037,300	-	6,037,300	(5.0)%
Remittances	13,196,688	3,397,000	2,207,900	3,860,500	-	3,860,500	13.6%
Net Operating Budget	16,766,368	241,357,100	242,517,300	258,882,400	-	258,882,400	7.3%
Trans to 001 General Fund	-	-	45,200	-	-	-	na
Reserve for Contingencies	-	260,100	-	261,100	-	261,100	0.4%
Reserve for Capital	-	3,418,300	-	2,390,300	-	2,390,300	(30.1)%
Total Budget	16,766,368	245,035,500	242,562,500	261,533,800	-	261,533,800	6.7%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Bailiffs (040/0040)	-	5,609,500	5,791,700	6,096,700	-	6,096,700	8.7%
Confiscated Property Trust Fund (602/1068)	5,000	11,500	19,500	11,500	-	11,500	0.0%
Crime Prevention (603/1070)	91,911	450,000	96,600	450,000	-	450,000	0.0%
Detention & Correction (040/0040)	-	57,169,900	55,864,100	61,950,500	-	61,950,500	8.4%
Domestic Violence Trust Fund (609/1072)	20,853	50,000	3,200	50,000	-	50,000	0.0%
E-911 Emergency Phone System (199/1066)	35,292	-	-	-	-	-	na
Emergency 911 Phone System (611/1067)	2,820,712	1,995,900	2,018,200	2,237,000	-	2,237,000	12.1%
Justice Federal Equitable Sharing (721/1811)	-	197,200	-	199,600	-	199,600	1.2%
Juvenile Cyber Safety (618/1069)	-	2,700	-	2,700	-	2,700	0.0%
Law Enforcement (040/0040)	-	171,095,400	174,573,800	182,198,900	-	182,198,900	6.5%
Law Enforcement-Expenses Pd By BCC (001/0011)	13,569,681	4,085,300	4,079,800	4,775,800	-	4,775,800	16.9%
Second Dollar Training (608/1071)	-	150,000	70,400	200,000	-	200,000	33.3%
Treasury Federal Equitable Sharing (722/1812)	222,920	539,700	-	709,700	-	709,700	31.5%
Total Net Budget	16,766,368	241,357,100	242,517,300	258,882,400	-	258,882,400	7.3%
Total Transfers and Reserves	-	3,678,400	45,200	2,651,400	-	2,651,400	(27.9)%
Total Budget	16,766,368	245,035,500	242,562,500	261,533,800	-	261,533,800	6.7%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	12,575,386	2,065,100	2,083,000	2,077,600	-	2,077,600	0.6%
Charges For Services	295,297	300,500	349,000	330,200	-	330,200	9.9%
Fines & Forfeitures	399,247	334,600	316,300	333,300	-	333,300	(0.4)%
Miscellaneous Revenues	125,928	-	-	-	-	-	na
Interest/Misc	238,159	102,600	304,500	193,700	-	193,700	88.8%
Trans frm Board	-	233,874,800	236,274,800	250,246,100	-	250,246,100	7.0%
Net Cost General Fund	2,697,615	3,525,100	3,314,000	4,103,100	-	4,103,100	16.4%
Carry Forward	4,705,500	4,944,800	4,284,100	4,363,200	-	4,363,200	(11.8)%
Less 5% Required By Law	-	(112,000)	-	(113,400)	-	(113,400)	1.3%
Total Funding	21,037,133	245,035,500	246,925,700	261,533,800	-	261,533,800	6.7%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Law Enforcement (040/0040)	1,030.00	1,040.00	1,040.00	1,040.00	-	1,040.00	0.0%
Detention & Correction (040/0040)	348.50	348.50	348.50	348.50	-	348.50	0.0%
Bailiffs (040/0040)	41.50	40.50	40.50	40.50	-	40.50	0.0%
Sheriff's Grants Fund (115/1801)	13.00	11.00	11.00	11.00	-	11.00	0.0%
Emergency 911 Phone System (611/1067)	7.00	6.00	6.00	6.00	-	6.00	0.0%
Total FTE	1,440.00	1,446.00	1,446.00	1,446.00	-	1,446.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Law Enforcement (040/0040)

Mission Statement

To provide efficient and effective law enforcement services to all of Collier County. To keep the crime rate low, preserving the quality of life we currently enjoy. To continue innovative management methods, including flexible staffing and focused tactics through intelligence gathering and analysis. To provide professional law enforcement services while keeping costs low. Provide ethical, professional, and proactive services to Collier County effectively and efficiently. Promote the efficient acquisition and application of appropriate financial and human resources. Utilize technology to its fullest advantage to ensure the CCSO is an intelligent, rapid, proactive, and results-oriented agency.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Law Enforcement	1,040.00	182,198,900	-	182,198,900
Maintain Collier County's status as one of the safest counties in the state utilizing Neighborhood Watch Community Policing and other crime prevention programs. Continue innovative management methods including flexible staffing, volunteer and dual certification to provide additional manpower during peak times.				
Current Level of Service Budget	<u>1,040.00</u>	<u>182,198,900</u>	<u>-</u>	<u>182,198,900</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	-	136,471,400	135,545,300	146,661,800	-	146,661,800	7.5%
Operating Expense	-	28,295,500	26,544,200	29,499,800	-	29,499,800	4.3%
Capital Outlay	-	6,328,500	12,484,300	6,037,300	-	6,037,300	(4.6)%
Net Operating Budget	-	171,095,400	174,573,800	182,198,900	-	182,198,900	6.5%
Total Budget	-	171,095,400	174,573,800	182,198,900	-	182,198,900	6.5%
Total FTE	1,030.00	1,040.00	1,040.00	1,040.00	-	1,040.00	0.0%

Elected Officials-Constitutional Officer

Sheriff

Law Enforcement (040/0040)

Forecast FY 2023:

Personal Services forecast is lower than the adopted budget due to challenges in filling vacant funded positions.

Operating Expense forecast is lower than the adopted budget due to lower than anticipated vehicle fuel and R&M costs, a delay in the rollout of uniform standardization, and credits/savings realized in telecommunication base cost.

Capital Outlay is higher than the adopted budget due to continued purchases and backfilling of capital needs including upgrade and replacement of radios and telecommunication equipment, purchase of vehicles following replacement schedules and expanding data storage and security needs.

Current FY 2024:

Personal Services for the FY24 budget are higher due to filling current vacancies, increased retirement rates and pay plan maintenance.

Operating Expense for the FY24 budget is higher due to uniform standardization roll-out, continued of radio capability, necessary change in phone landlines, normalization of telecommunications base cost, and building repair and maintenance.

Capital Outlay for the FY24 budget is for vehicles, patrol boats, specialized law enforcement vehicles, and computer hardware.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Law Enforcement-Expenses Pd By BCC (001/0011)

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Expenses Paid by the BCC	-	4,775,800	-	4,775,800
<p>The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.</p>				
Law Enforcement Revenues	-	-	547,700	-547,700
<p>Revenues received from various charges, fines, and fees charged by the Law Enforcement operations of the Sheriff Office. These include Child Support Enforcement, Witness Fees, Filing Fees, and Investigation Costs.</p>				
Detention and Correction Revenues	-	-	125,000	-125,000
<p>Revenues received from Jail Admission fees charged by the Correction operations of the Sheriff's Office.</p>				
Current Level of Service Budget	-	4,775,800	672,700	4,103,100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	3,569,681	4,085,300	4,079,800	4,775,800	-	4,775,800	16.9%
Remittances	10,000,000	-	-	-	-	-	na
Net Operating Budget	13,569,681	4,085,300	4,079,800	4,775,800	-	4,775,800	16.9%
Total Budget	13,569,681	4,085,300	4,079,800	4,775,800	-	4,775,800	16.9%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	10,004,976	5,000	9,500	7,500	-	7,500	50.0%
Charges For Services	225,407	225,200	271,000	255,200	-	255,200	13.3%
Fines & Forfeitures	310,038	250,000	235,300	250,000	-	250,000	0.0%
Miscellaneous Revenues	125,928	-	-	-	-	-	na
Interest/Misc	205,716	80,000	250,000	160,000	-	160,000	100.0%
Net Cost General Fund	2,697,615	3,525,100	3,314,000	4,103,100	-	4,103,100	16.4%
Total Funding	13,569,681	4,085,300	4,079,800	4,775,800	-	4,775,800	16.9%

Elected Officials-Constitutional Officer

Sheriff

Law Enforcement-Expenses Pd By BCC (001/0011)

Forecast FY 2023:

Forecast operating expenditures are generally consistent with the adopted budget.

Current FY 2024:

The increase in operating expenses is due to property insurance increase.

Revenues:

The revenues are from various charges, fines, and forfeitures charged by the Law Enforcement and Correctional operations of the Sheriff and serve to offset the General Fund contribution.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Detention & Correction (040/0040)

Mission Statement

Provide detention and corrections facilities for the incarceration of inmates. Provide and maintain security for sentenced and non-sentenced county, state, and federal inmates. Maintain a staffing level to monitor, classify, and provide mandated care to inmates. Transport inmates to and from state and federal institutions as required.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Detention & Corrections	348.50	61,950,500	-	61,950,500
Expand the jail facilities to meet the ever-increasing demand for space with minimum manpower requirements. Continue to increase the use of non-certified, clerical positions when possible; use flexible manpower through dual certification where available. Reduce population of nonviolent misdemeanants through the pretrial release and weekend work programs.				
Current Level of Service Budget	<u>348.50</u>	<u>61,950,500</u>	<u>-</u>	<u>61,950,500</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	-	46,336,100	45,506,500	50,682,100	-	50,682,100	9.4%
Operating Expense	-	10,808,800	10,307,600	11,268,400	-	11,268,400	4.3%
Capital Outlay	-	25,000	50,000	-	-	-	(100.0)%
Net Operating Budget	-	57,169,900	55,864,100	61,950,500	-	61,950,500	8.4%
Total Budget	-	57,169,900	55,864,100	61,950,500	-	61,950,500	8.4%
Total FTE	348.50	348.50	348.50	348.50	-	348.50	0.0%

Forecast FY 2023:

Personal Services forecast is lower than the adopted budget due to challenges in filling vacant funded positions.

Current FY 2024:

Personal Services for the FY24 budget are higher due to filling current vacancies, increased retirement rates and pay plan maintenance.

Operating expenses are higher due to medical contracts.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Bailiffs (040/0040)**

Mission Statement

To maintain courtroom decorum and security. To make arrests for ordinance or statute violations. To monitor prisoner courtroom appearances. To provide support to Road Patrol, Fugitive Warrants, Civil Process, and other agency units during non-court hours, i.e., weekends and holidays.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Bailiffs	40.50	6,096,700	-	6,096,700
To provide bailiff services to each courtroom and Teen Court. To provide support to road patrol, fugitive warrants, civil process and other agency units during non-court hours, i.e. holidays and weekends.				
Current Level of Service Budget	<u>40.50</u>	<u>6,096,700</u>	<u>-</u>	<u>6,096,700</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	-	5,436,400	5,617,400	5,914,900	-	5,914,900	8.8%
Operating Expense	-	173,100	174,300	181,800	-	181,800	5.0%
Net Operating Budget	-	5,609,500	5,791,700	6,096,700	-	6,096,700	8.7%
Total Budget	-	5,609,500	5,791,700	6,096,700	-	6,096,700	8.7%
Total FTE	41.50	40.50	40.50	40.50	-	40.50	0.0%

Forecast FY 2023:

Personal Services forecast is higher due to a lower-than-anticipated vacancy rate.

Current FY 2024:

Personal Services for the FY24 budget are higher due to filling current vacancies, increased retirement rates and pay plan maintenance.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Sheriff (040/0040)**

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Transfers	-	-	250,246,100	-250,246,100

Current Level of Service Budget - - 250,246,100 -250,246,100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans to 001 General Fund	-	-	45,200	-	-	-	na
Total Budget	<u>-</u>	<u>-</u>	<u>45,200</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>na</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans frm Board	-	233,874,800	236,274,800	250,246,100	-	250,246,100	7.0%
Total Funding	<u>-</u>	<u>233,874,800</u>	<u>236,274,800</u>	<u>250,246,100</u>	<u>-</u>	<u>250,246,100</u>	<u>7.0%</u>

Elected Officials-Constitutional Officer

Sheriff

Sheriff's Grants Fund (115/1801)

Mission Statement

To seek grant funds for Collier County Sheriff's Office operations and special programs.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Grants	11.00	-	-	-
Various grant programs administered by the Sheriff's Office.				
Current Level of Service Budget	<u>11.00</u>	<u>-</u>	<u>-</u>	<u>-</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
No Data Found.							
Total FTE	<u>13.00</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>	<u>-</u>	<u>11.00</u>	<u>0.0%</u>

Current FY 2024:

Any new grants will be presented to the Board of County Commissioners for approval and the budget appropriated at that time. In FY 2024, the Sheriff's office hopes to fund critical programs, positions, and equipment through grant funds of \$1.9 million.

Elected Officials-Constitutional Officer

Sheriff

E-911 Emergency Phone System (199/1066)

Mission Statement

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911". To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Remittances	35,292	-	-	-	-	-	na
Net Operating Budget	35,292	-	-	-	-	-	na
Total Budget	35,292	-	-	-	-	-	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	155	-	-	-	-	-	na
Carry Forward	35,100	-	-	-	-	-	na
Total Funding	35,255	-	-	-	-	-	na

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems for the operation of the Emergency 911 phone system are now in the Consolidated Emergency 911 System Fund 611/1067.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Emergency 911 Phone System (611/1067)

Mission Statement

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911" from wireless phones. To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
E-911 Phone System	6.00	3,445,700	3,445,700	-
Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.				
Current Level of Service Budget	<u>6.00</u>	<u>3,445,700</u>	<u>3,445,700</u>	<u>-</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Remittances	2,820,712	1,995,900	2,018,200	2,237,000	-	2,237,000	12.1%
Net Operating Budget	2,820,712	1,995,900	2,018,200	2,237,000	-	2,237,000	12.1%
Reserve for Contingencies	-	199,000	-	200,000	-	200,000	0.5%
Reserve for Capital	-	2,017,100	-	1,008,700	-	1,008,700	(50.0)%
Total Budget	2,820,712	4,212,000	2,018,200	3,445,700	-	3,445,700	(18.2)%
Total FTE	7.00	6.00	6.00	6.00	-	6.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	2,224,092	2,060,100	2,025,000	2,070,100	-	2,070,100	0.5%
Interest/Misc	14,700	11,000	9,900	12,000	-	12,000	9.1%
Carry Forward	2,033,000	2,244,500	1,451,100	1,467,800	-	1,467,800	(34.6)%
Less 5% Required By Law	-	(103,600)	-	(104,200)	-	(104,200)	0.6%
Total Funding	4,271,792	4,212,000	3,486,000	3,445,700	-	3,445,700	(18.2)%

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems and wireless systems for the operation of the Emergency 911 phone system are now in a consolidated fund.

Current FY 2024:

Remittances to the Sheriff of \$2,237,000 are to reimburse the Sheriff's Office for Personal Service (\$614,600), Operating (\$1,531,100), and Capital Outlay (\$91,300) expenditures.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Confiscated Property Trust Fund (602/1068)

Mission Statement

According to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education, and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Confiscated Property	-	526,800	526,800	-
To provide funding for various initiatives as listed under Florida Statutes 932.7055.				
Current Level of Service Budget	-	<u>526,800</u>	<u>526,800</u>	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Remittances	5,000	11,500	19,500	11,500	-	11,500	0.0%
Net Operating Budget	5,000	11,500	19,500	11,500	-	11,500	0.0%
Reserve for Contingencies	-	1,100	-	1,100	-	1,100	0.0%
Reserve for Capital	-	505,800	-	514,200	-	514,200	1.7%
Total Budget	5,000	518,400	19,500	526,800	-	526,800	1.6%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Fines & Forfeitures	-	-	5,000	-	-	-	na
Interest/Misc	3,465	2,700	10,100	5,000	-	5,000	85.2%
Carry Forward	528,100	515,800	526,500	522,100	-	522,100	1.2%
Less 5% Required By Law	-	(100)	-	(300)	-	(300)	200.0%
Total Funding	531,565	518,400	541,600	526,800	-	526,800	1.6%

Notes:

A remittance budget is provided to reimburse the Sheriff's Office for any allowable expenses including donations to various organizations and the use of confiscated Trust Funds to match grant funds where permissible.

Current FY 2024:

The Remittances to the Sheriff's Office of \$11,500 includes anticipated donations to the following organizations:

- Boy Scouts of America
- Project Graduation
- Florida Missing Children Foundation

The budgeted Transfer to the Sheriff's Grant Fund (115/1801) will be processed once new grants are presented to the Board of County Commissioners for approval.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Crime Prevention (603/1070)

Mission Statement

Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed are \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Crime Prevention Fund	-	739,600	739,600	-
To provide funding for crime prevention programs in Collier County, including safe neighborhood programs.				
Current Level of Service Budget	-	739,600	739,600	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Remittances	91,911	450,000	96,600	450,000	-	450,000	0.0%
Net Operating Budget	91,911	450,000	96,600	450,000	-	450,000	0.0%
Reserve for Contingencies	-	45,000	-	45,000	-	45,000	0.0%
Reserve for Capital	-	226,500	-	244,600	-	244,600	8.0%
Total Budget	91,911	721,500	96,600	739,600	-	739,600	2.5%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	69,842	75,300	78,000	75,000	-	75,000	(0.4)%
Interest/Misc	4,476	3,500	14,000	5,000	-	5,000	42.9%
Carry Forward	685,700	646,600	668,200	663,600	-	663,600	2.6%
Less 5% Required By Law	-	(3,900)	-	(4,000)	-	(4,000)	2.6%
Total Funding	760,017	721,500	760,200	739,600	-	739,600	2.5%

Elected Officials-Constitutional Officer

Sheriff

Crime Prevention (603/1070)

Notes:

A budget is provided to reimburse the Sheriff's Office for any allowable expenses for crime prevention programs, including safe neighborhood programs. The Sheriff's Office is active in Positive Outreach Programs like Deputy Clubs, County Fair, Junior Deputy Camp, Youth Leadership Academy, Adult and Youth Citizens Academy programs, Teen Driver Challenge Program, Traffic Safety Academy, Boating Safety Academy, Gun Safety Program, Civil Citation Program, etc.

Current FY 2024:

Remittances to the Sheriff of \$450,000 are to reimburse the Sheriff's Office for Personal Service (\$150,000), Operation (\$200,000), and Capital Outlay (\$100,000) expenditures.

Any Transfer to the Sheriff's Grant Fund (115/1801) will be processed once new grants are presented to the Board of County Commissioners for approval.

The objective of Crime Prevention funds is to support equipment costs for crime prevention programs, including safe neighborhood programs, in Collier County.

Revenues:

Budgeted revenues assume \$6,275 in monthly collections totaling \$75,300.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Second Dollar Training (608/1071)

Mission Statement

Pursuant to Florida Statutes 318.18(11)(d), a two-dollar court cost is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Second Dollar Training	-	210,000	210,000	-
To provide criminal justice advanced and specialized training and criminal justice training school enhancements. To maintain high professional standards at the best, cost effective level of training possible.				
Reserves, Transfers, Interest - RG	-	178,700	178,700	-
Current Level of Service Budget	-	388,700	388,700	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Remittances	-	150,000	70,400	200,000	-	200,000	33.3%
Net Operating Budget	-	150,000	70,400	200,000	-	200,000	33.3%
Reserve for Contingencies	-	10,000	-	10,000	-	10,000	0.0%
Reserve for Capital	-	226,900	-	178,700	-	178,700	(21.2)%
Total Budget	-	386,900	70,400	388,700	-	388,700	0.5%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Fines & Forfeitures	67,911	65,600	63,300	63,300	-	63,300	(3.5)%
Interest/Misc	1,850	1,300	7,100	2,500	-	2,500	92.3%
Carry Forward	256,400	323,300	326,200	326,200	-	326,200	0.9%
Less 5% Required By Law	-	(3,300)	-	(3,300)	-	(3,300)	0.0%
Total Funding	326,161	386,900	396,600	388,700	-	388,700	0.5%

Current FY 2024:

Remittances to the Sheriff's Office of \$200,000 are for specialized training programs.

Budgeted revenues assume \$5,275 in monthly collections.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Domestic Violence Trust Fund (609/1072)

Mission Statement

Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Domestic Violence	-	499,100	499,100	-
To provide additional training to law enforcement personnel in combating domestic violence. Funding may also be allocated to defray the costs of incarcerating persons sentenced under section 741.283 F.S.				
Current Level of Service Budget	-	499,100	499,100	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Remittances	20,853	50,000	3,200	50,000	-	50,000	0.0%
Net Operating Budget	20,853	50,000	3,200	50,000	-	50,000	0.0%
Reserve for Contingencies	-	5,000	-	5,000	-	5,000	0.0%
Reserve for Capital	-	442,000	-	444,100	-	444,100	0.5%
Total Budget	20,853	497,000	3,200	499,100	-	499,100	0.4%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Fines & Forfeitures	21,297	19,000	12,700	20,000	-	20,000	5.3%
Interest/Misc	3,064	2,000	5,000	5,000	-	5,000	150.0%
Carry Forward	457,300	477,000	460,900	475,400	-	475,400	(0.3)%
Less 5% Required By Law	-	(1,000)	-	(1,300)	-	(1,300)	30.0%
Total Funding	481,661	497,000	478,600	499,100	-	499,100	0.4%

Current FY 2024:

A budget is provided to reimburse the Sheriff's Office in the event a request is made for training needs in domestic violence.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Juvenile Cyber Safety (618/1069)

Mission Statement

Under Section 847.0141(6) Florida Statutes, a civil penalty is assessed to minors if they commit the offense of sexting. Eighty (80%) percent of the civil penalty received by a juvenile court according to this section shall be remitted by the Clerk of the Court to the County Commission to provide training on cyber-safety for minors.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Juvenile Cyber Safety	-	2,700	2,700	-
Training program on cyber-safety for minors.				
Current Level of Service Budget	<u>-</u>	<u>2,700</u>	<u>2,700</u>	<u>-</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Remittances	-	2,700	-	2,700	-	2,700	0.0%
Net Operating Budget	<u>-</u>	<u>2,700</u>	<u>-</u>	<u>2,700</u>	<u>-</u>	<u>2,700</u>	<u>0.0%</u>
Total Budget	<u>-</u>	<u>2,700</u>	<u>-</u>	<u>2,700</u>	<u>-</u>	<u>2,700</u>	<u>0.0%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	48	-	-	-	-	-	na
Interest/Misc	18	-	-	-	-	-	na
Carry Forward	2,700	2,700	2,700	2,700	-	2,700	0.0%
Total Funding	<u>2,766</u>	<u>2,700</u>	<u>2,700</u>	<u>2,700</u>	<u>-</u>	<u>2,700</u>	<u>0.0%</u>

Current FY 2024:

A budget is provided to reimburse the Sheriff's Office in the event a request is made.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Justice Federal Equitable Sharing (721/1811)

Mission Statement

In a letter dated July 15, 2020, signed by Section Chief Deborah Connor with the Department of Justice's Money Laundering and Asset Recovery Section (MLARS), regarding the maintenance and administration of federal equitable sharing funds by sheriffs' offices in the state of Florida, addresses the transition of federal equitable sharing funds from the sheriffs' offices to the county finance offices in Florida.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Justice Federal Equitable Sharing	-	199,600	199,600	-
Maintenance and Administration of Federal Equitable Sharing Funds.				
Current Level of Service Budget	-	199,600	199,600	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Remittances	-	197,200	-	199,600	-	199,600	1.2%
Net Operating Budget	-	197,200	-	199,600	-	199,600	1.2%
Total Budget	-	197,200	-	199,600	-	199,600	1.2%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	1,291	600	1,200	1,200	-	1,200	100.0%
Carry Forward	196,000	196,600	197,300	198,500	-	198,500	1.0%
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
Total Funding	197,291	197,200	198,500	199,600	-	199,600	1.2%

Current FY 2024:

A budget is provided to reimburse the Sheriff's Office.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Treasury Federal Equitable Sharing (722/1812)

Mission Statement

In a letter dated July 15, 2020, signed by Director John Farley with the Department of the Treasury's Executive Office for Asset Forfeiture (TEOAF), regarding the maintenance and administration of federal equitable sharing funds by sheriffs' offices in the state of Florida, addresses the transition of federal equitable sharing funds from the sheriffs' offices to the county finance offices in Florida.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Treasury Federal Equitable Sharing	-	709,700	709,700	-
Maintenance and Administration of Federal Equitable Sharing Funds.				
Current Level of Service Budget	-	709,700	709,700	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Remittances	222,920	539,700	-	709,700	-	709,700	31.5%
Net Operating Budget	222,920	539,700	-	709,700	-	709,700	31.5%
Total Budget	222,920	539,700	-	709,700	-	709,700	31.5%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	346,318	-	48,500	-	-	-	na
Interest/Misc	3,425	1,500	7,200	3,000	-	3,000	100.0%
Carry Forward	511,200	538,300	651,200	706,900	-	706,900	31.3%
Less 5% Required By Law	-	(100)	-	(200)	-	(200)	100.0%
Total Funding	860,943	539,700	706,900	709,700	-	709,700	31.5%

Current FY 2024:

A budget is provided to reimburse the Sheriff's Office.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Tax Collector

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	13,550,500	15,944,200	15,420,100	17,057,600	-	17,057,600	7.0%
Operating Expense	3,102,190	3,247,600	3,016,500	3,695,800	-	3,695,800	13.8%
Capital Outlay	2,647,700	288,100	173,800	676,900	-	676,900	135.0%
Net Operating Budget	19,300,390	19,479,900	18,610,400	21,430,300	-	21,430,300	10.0%
Distribution of excess fees to Gov't Agencies	8,925,000	8,805,700	13,865,900	12,924,900	-	12,924,900	46.8%
Total Budget	28,225,390	28,285,600	32,476,300	34,355,200	-	34,355,200	21.5%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Tax Collector Fund (070/0070)	19,061,800	19,223,600	18,350,400	21,120,400	-	21,120,400	9.9%
Tax Collector-Charges Paid By BCC (001/0001)	238,590	256,300	260,000	309,900	-	309,900	20.9%
Total Net Budget	19,300,390	19,479,900	18,610,400	21,430,300	-	21,430,300	10.0%
Total Transfers and Reserves	8,925,000	8,805,700	13,865,900	12,924,900	-	12,924,900	46.8%
Total Budget	28,225,390	28,285,600	32,476,300	34,355,200	-	34,355,200	21.5%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	27,745,300	27,812,100	31,633,200	33,647,700	-	33,647,700	21.0%
Interest/Misc	242,100	217,200	583,100	397,600	-	397,600	83.1%
Net Cost General Fund	238,590	256,300	260,000	309,900	-	309,900	20.9%
Total Funding	28,225,990	28,285,600	32,476,300	34,355,200	-	34,355,200	21.5%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Tax Collector Fund (070/0070)	167.00	167.00	167.00	167.00	-	167.00	0.0%
Total FTE	167.00	167.00	167.00	167.00	-	167.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Tax Collector

Tax Collector Fund (070/0070)

Mission Statement

The Collier County Tax Collector is charged with the collection of ad valorem taxes levied by the County, the School Board, special districts, and all municipalities within the County.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Tax Collector	167.00	21,120,400	21,120,400	-
The Tax Collector collects all property taxes and non-ad valorem assessments within the County, is the agent of motor vehicle licenses and registrations, issues boat titles and registrations, hunting and fishing licenses and stamps, concealed weapons permits, business tax receipts, and tourist development taxes.				
Excess Fee Distribution	-	12,924,900	12,924,900	-
Projected excess fee distribution.				
Current Level of Service Budget	<u>167.00</u>	<u>34,045,300</u>	<u>34,045,300</u>	<u>-</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	13,550,500	15,944,200	15,420,100	17,057,600	-	17,057,600	7.0%
Operating Expense	2,863,600	2,991,300	2,756,500	3,385,900	-	3,385,900	13.2%
Capital Outlay	2,647,700	288,100	173,800	676,900	-	676,900	135.0%
Net Operating Budget	<u>19,061,800</u>	<u>19,223,600</u>	<u>18,350,400</u>	<u>21,120,400</u>	<u>-</u>	<u>21,120,400</u>	<u>9.9%</u>
Distribution of excess fees to Gov't Agencies	8,925,000	8,805,700	13,865,900	12,924,900	-	12,924,900	46.8%
Total Budget	<u>27,986,800</u>	<u>28,029,300</u>	<u>32,216,300</u>	<u>34,045,300</u>	<u>-</u>	<u>34,045,300</u>	<u>21.5%</u>
Total FTE	<u>167.00</u>	<u>167.00</u>	<u>167.00</u>	<u>167.00</u>	<u>-</u>	<u>167.00</u>	<u>0.0%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	27,745,300	27,812,100	31,633,200	33,647,700	-	33,647,700	21.0%
Interest/Misc	242,100	217,200	583,100	397,600	-	397,600	83.1%
Total Funding	<u>27,987,400</u>	<u>28,029,300</u>	<u>32,216,300</u>	<u>34,045,300</u>	<u>-</u>	<u>34,045,300</u>	<u>21.5%</u>

Elected Officials-Constitutional Officer

Tax Collector

Tax Collector Fund (070/0070)

Notes:

The Tax Collector's annual budget request is submitted on August 1 of each year per Florida Statutes.

The FY24 adopted budget was amended and approved by the state as a result of adjustments to the millage rates made at the FY24 Final Budget Public Hearing on September 21st, 2023. These adjustments resulted in a decrease in charges for services of \$1,272,700 and a corresponding reduction of the distribution of excess fees to government agencies.

Current FY 2024:

Personal Services include Collier County pay increase, 457 contributions, planned retirement, and vacation sell-back.

Operating Expenses include all requested items, contracts, leases, operating furniture and equipment, and temporary office space necessary during the Immokalee Government Center renovation.

Capital Outlay includes typical asset acquisitions, plus an Airport office generator and an initial Immokalee Government Center construction renovation project starting FY2023-2024.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Elected Officials-Constitutional Officer

Tax Collector

Tax Collector-Charges Paid By BCC (001/0001)

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
BCC Paid Expenses	-	309,900	-	309,900

The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.

Current Level of Service Budget	-	309,900	-	309,900
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Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	238,590	256,300	260,000	309,900	-	309,900	20.9%
Net Operating Budget	238,590	256,300	260,000	309,900	-	309,900	20.9%
Total Budget	238,590	256,300	260,000	309,900	-	309,900	20.9%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	238,590	256,300	260,000	309,900	-	309,900	20.9%
Total Funding	238,590	256,300	260,000	309,900	-	309,900	20.9%

Forecast FY 2023:

Forecast operating expenditures are generally consistent with the adopted budget.

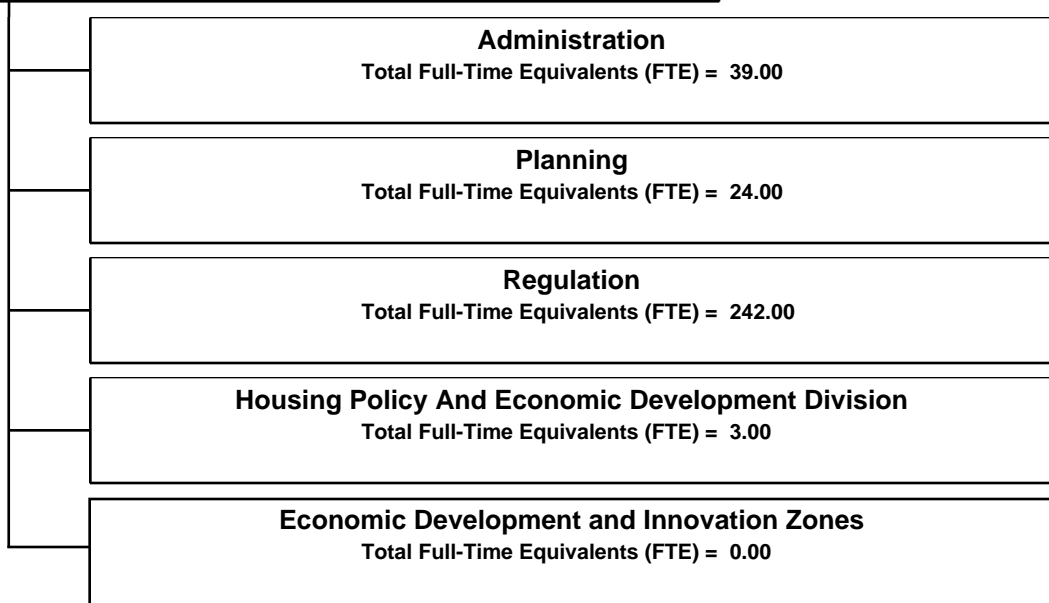
Current FY 2024:

The increase in operating expenses is due to the cost of utilities, inflation, and general insurance.

Growth Management Community Development Department

Growth Management Community Development Department Organizational Chart

Total Full-Time Equivalents (FTE) = 308.00



Growth Management Community Development Department

Jamie French

As Collier County's population and service expectations rise, the Growth Management Community Development Department (GMCD) continues to leverage technologies and best practices to balance livability, economic vitality, and environmental sensitivity through sustainable planning and regulation programs.

GMCD is currently comprised of seven divisions: Building Plan Review and Inspections, Code Enforcement, Community Planning & Resiliency, Development Review, Housing Policy & Economic Development, Operations Support & Regulatory Management, and Planning & Zoning. The GMCD budget is approximately \$96 million, primarily from enterprise-based funds, with limited dependence on General Fund contributions. Those sections funded by the General Fund have met the budget guidance outlined by the County Manager's Office and the Board of County Commissioners (Board). Reserves in the GMCD enterprise funds are accounted for market fluctuations and regulatory requirements. They include appropriate allowances for fees prepaid for future services owed to the client.

GMCD's primary operations are located at the 2800 North Horseshoe Drive office with four satellite locations (Orange Blossom, Heritage Bay, Immokalee, and Everglades City) that each provides support to walk-in customers while performing all necessary permitting and plan review activities. GMCD provides a full suite of online offerings, providing approximately 90% of our activities. The department continues to leverage a combination of customer, staff, advisory committee, and vendor feedback to plan, implement, and evaluate initiatives to improve the client experience through the GMCD Public Portal.

By way of continuing to improve online services that best process State and local required services, GMCD has balanced increased complexities and demand while minimizing fee increases since 2010. As a result, staff-initiated fee decreases have been passed along to clients when savings are realized. This has resulted in greater than \$8 million in total savings to our clients or lower costs for an improved experience.

Much like the industry served, GMCD is anticipating further challenges in FY 2024, including increased costs in available skilled labor. Staff continuously monitors costs and uses this data to strategically budget resources throughout the fiscal year. Along with County staff labor costs, the availability of qualified contract staff remains a challenge, as other local governments and private industry have copied the GMCD model (2010), increasing and lowering contract staff with demand fluctuations.

Our colleagues remain dedicated to complying with the minimum State Laws and County Ordinances while promoting the client's ability to seek the highest and best use for their property without unnecessary delay. To best consider potential natural disaster response and recovery, GMCD remains a model community with expedited assessments, responsible build-back, and long-term planning efforts that conform with State Law with a focus on maintaining our local economy.

With more than two-thirds of the County designated as a Special Flood Hazard Area (SFHA), the County's voluntary participation in the National Flood Insurance Policy (NFIP) - Community Rating System (CRS) has resulted in a Class 5 rating. This rating was recently reestablished after a 3-year audit, resulting in a 25% discount to flood insurance policyholders. These savings translate into over \$8 million amongst more than 70,000 flood insurance policies. Collier County is second only to Miami-Dade County for the number of most active flood insurance policies in the state of Florida.

New to GMCD in mid-FY2023, the Housing Policy & Economic Development Division focuses on designing Board and County Manager directed policies and programs that prioritize affordable housing opportunities while promoting strategic business partnerships and economic growth. The division collaborates with the Public Services Department, Community Housing Services, affordable housing developers, advisory boards, and the business community. In addition to bringing forward the Board adopted affordable housing sur-tax program, the division has begun to advance collaboration with the Greater Naples Chamber of Commerce, Immokalee Chamber of Commerce, and numerous new and established businesses.

Under the leadership of a new Division Director, the Code Enforcement Division remains focused on everchanging community demands while balancing community character, safety, and personal property rights. Agency-led education and outreach programs assist communities and homeowner associations with preventing blight and decreased property values. In accordance with Florida Statue 162, community members are welcome to report violations; whereas staff-discovered life and safety violations are addressed in short order.

In coordination with the community, we appreciate the continued support of the Board and the Manager's Office. Our commitment to delivering high-quality and best-value services is within everything we do.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Department Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	26,638,551	32,080,100	28,945,900	34,891,300	-	34,891,300	8.8%
Operating Expense	13,027,847	20,487,000	17,828,200	18,555,400	530,500	19,085,900	(6.8)%
Indirect Cost Reimburs	961,100	908,800	908,800	911,000	-	911,000	0.2%
Capital Outlay	-	308,000	144,000	-	-	-	(100.0)%
Grants and Aid	83,334	-	416,600	-	-	-	na
Remittances	240,815	3,050,500	2,662,000	8,482,400	-	8,482,400	178.1%
Total Net Budget	40,951,648	56,834,400	50,905,500	62,840,100	530,500	63,370,600	11.5%
Trans to 001 Gen Fd	323,600	329,700	329,700	-	-	-	(100.0)%
Trans to 111 Unincorp Gen Fd	145,700	145,700	145,700	-	-	-	(100.0)%
Trans to 113 Com Dev Fd	100,000	100,000	100,000	-	-	-	(100.0)%
Trans to 301 Co Wide Cap Fd	121,400	121,400	121,400	-	-	-	(100.0)%
Trans to 309 CDES Capital	1,872,000	-	-	-	-	-	na
Trans to 506 IT Capital	-	1,077,500	1,077,500	1,056,800	-	1,056,800	(1.9)%
Reserve for Contingencies	-	606,100	-	698,500	-	698,500	15.2%
Reserve for Prepaid Services	-	8,465,500	-	7,077,000	-	7,077,000	(16.4)%
Reserve for Salary Adj.	-	7,500	-	-	-	-	(100.0)%
Reserve for Capital	-	8,068,500	-	7,169,300	-	7,169,300	(11.1)%
Restricted for Unfunded Requests	-	10,934,700	-	11,997,200	-	11,997,200	9.7%
Reserve for Cash Flow	-	5,026,000	-	4,946,100	-	4,946,100	(1.6)%
Reserve for Attrition	-	(431,300)	-	(467,600)	-	(467,600)	8.4%
Total Budget	43,514,348	91,285,700	52,679,800	95,317,400	530,500	95,847,900	5.0%

Appropriations by Division	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Administration	10,885,832	15,701,800	12,699,100	12,731,600	-	12,731,600	(18.9)%
Planning	3,593,082	5,843,700	5,468,800	7,032,900	530,500	7,563,400	29.4%
Regulation	25,592,195	31,561,100	28,750,400	33,516,000	-	33,516,000	6.2%
Housing Policy And Economic Development Division	880,539	1,319,800	1,987,200	1,762,700	-	1,762,700	33.6%
Economic Development and Innovation Zones	-	2,408,000	2,000,000	7,796,900	-	7,796,900	223.8%
Total Net Budget	40,951,648	56,834,400	50,905,500	62,840,100	530,500	63,370,600	11.5%
Regulation	-	940,100	8,600	974,800	-	974,800	3.7%
Housing Policy And Economic Development Division	126,200	2,972,200	126,200	2,206,400	-	2,206,400	(25.8)%
Economic Development and Innovation Zones	-	8,096,200	-	9,790,800	-	9,790,800	20.9%
Reserves and Transfers	2,436,500	22,442,800	1,639,500	19,505,300	-	19,505,300	(13.1)%
Total Transfers and Reserves	2,562,700	34,451,300	1,774,300	32,477,300	-	32,477,300	(5.7)%
Total Budget	43,514,348	91,285,700	52,679,800	95,317,400	530,500	95,847,900	5.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Department Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Franchise Fees	125,342	115,000	160,000	150,000	-	150,000	30.4%
Licenses & Permits	7,855,726	6,876,900	6,962,800	6,953,700	-	6,953,700	1.1%
Building Permits	18,973,001	17,000,000	16,100,000	16,000,000	-	16,000,000	(5.9)%
Reinspection Fees	3,529,788	3,000,000	3,371,900	3,500,000	-	3,500,000	16.7%
Special Assessments	18,433	16,000	33,000	16,000	-	16,000	0.0%
Intergovernmental Revenues	-	500,000	306,100	-	-	-	(100.0)%
FEMA - Fed Emerg Mgt Agency	217,478	-	-	-	-	-	na
Charges For Services	4,189,511	3,487,000	3,067,000	3,144,600	-	3,144,600	(9.8)%
Fines & Forfeitures	327,898	172,000	269,400	172,000	-	172,000	0.0%
Miscellaneous Revenues	99,334	86,700	96,300	89,700	-	89,700	3.5%
Interest/Misc	365,590	239,300	1,335,900	1,202,800	-	1,202,800	402.6%
Reimb From Other Depts	405,057	414,000	400,000	1,073,000	-	1,073,000	159.2%
Net Cost General Fund	454,351	951,000	1,064,100	2,125,300	470,500	2,595,800	173.0%
Net Cost Unincorp General Fund	5,936,952	7,844,300	7,582,000	8,901,100	60,000	8,961,100	14.2%
Net Cost Community Development	(21,682,118)	-	(14,886,000)	-	-	-	na
Net Cost Planning Services	(17,708,609)	-	(17,535,700)	-	-	-	na
Trans fm 001 Gen Fund	1,823,400	2,406,300	2,406,300	2,669,700	-	2,669,700	10.9%
Trans fm 101 Transp Op Fd	22,600	28,700	28,700	-	-	-	(100.0)%
Trans fm 103 Stormwater Ops	22,600	28,800	28,800	-	-	-	(100.0)%
Trans fm 107 Imp Fee Admin	22,600	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	985,800	1,117,900	1,117,900	606,700	-	606,700	(45.7)%
Trans fm 114 Pollutn Ctrl Fd	35,800	44,400	44,400	-	-	-	(100.0)%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	-	-	-	(100.0)%
Trans fm 185 Beach Ren Ops	22,600	28,700	28,700	-	-	-	(100.0)%
Adv/Repay fm 001 Gen Fd	-	2,000,000	2,000,000	5,500,000	-	5,500,000	175.0%
Adv/Repay fm 495 Airport	523,100	1,624,800	1,624,800	-	-	-	(100.0)%
Carry Forward	46,820,200	44,755,800	49,331,500	44,779,800	-	44,779,800	0.1%
Less 5% Required By Law	-	(1,551,900)	-	(1,567,000)	-	(1,567,000)	1.0%
Total Funding	53,486,436	91,285,700	65,037,900	95,317,400	530,500	95,847,900	5.0%

Department Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Administration	36.00	37.00	39.00	39.00	-	39.00	5.4%
Planning	21.00	22.00	24.00	24.00	-	24.00	9.1%
Regulation	234.00	243.00	242.00	242.00	-	242.00	(0.4)%
Housing Policy And Economic	2.50	2.05	3.00	3.00	-	3.00	46.3%
Total FTE	293.50	304.05	308.00	308.00	-	308.00	1.3%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Administration

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	3,435,848	4,059,500	3,864,200	4,482,300	-	4,482,300	10.4%
Operating Expense	6,525,883	10,500,000	7,967,600	7,369,500	-	7,369,500	(29.8)%
Indirect Cost Reimburs	924,100	867,300	867,300	879,800	-	879,800	1.4%
Capital Outlay	-	275,000	-	-	-	-	(100.0)%
Net Operating Budget	10,885,832	15,701,800	12,699,100	12,731,600	-	12,731,600	(18.9)%
Total Budget	10,885,832	15,701,800	12,699,100	12,731,600	-	12,731,600	(18.9)%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Addressing and GIS (113/1013)	523,574	609,500	528,400	528,100	-	528,100	(13.4)%
Planning & Regulatory Admin/FEMA Expenses (111/1011)	362,313	568,300	590,900	592,300	-	592,300	4.2%
Planning & Regulatory Administration (113/1013)	9,226,206	13,195,300	10,735,000	10,237,600	-	10,237,600	(22.4)%
Planning & Regulatory Administration (131/1014)	355,696	772,500	372,700	905,300	-	905,300	17.2%
Records Management (113/1013)	418,043	556,200	472,100	468,300	-	468,300	(15.8)%
Total Net Budget	10,885,832	15,701,800	12,699,100	12,731,600	-	12,731,600	(18.9)%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	10,885,832	15,701,800	12,699,100	12,731,600	-	12,731,600	(18.9)%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Licenses & Permits	2,155,515	1,561,000	1,622,000	1,854,000	-	1,854,000	18.8%
Building Permits	18,973,001	17,000,000	16,100,000	16,000,000	-	16,000,000	(5.9)%
Reinspection Fees	2,422,966	2,000,000	2,400,000	2,500,000	-	2,500,000	25.0%
FEMA - Fed Emerg Mgt Agency	49,379	-	-	-	-	-	na
Charges For Services	321,769	260,000	219,000	331,100	-	331,100	27.3%
Miscellaneous Revenues	52,464	51,500	58,600	52,000	-	52,000	1.0%
Reimb From Other Depts	280,000	311,000	300,000	973,000	-	973,000	212.9%
Net Cost Unincorp General Fund	361,706	568,300	590,900	592,300	-	592,300	4.2%
Net Cost Community Development	(13,477,605)	(6,279,400)	(8,453,800)	(9,627,700)	-	(9,627,700)	53.3%
Net Cost Planning Services	(253,365)	229,400	(137,600)	56,900	-	56,900	(75.2)%
Total Funding	10,885,832	15,701,800	12,699,100	12,731,600	-	12,731,600	(18.9)%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Planning & Regulatory Administration (113/1013)	25.00	26.00	29.00	29.00	-	29.00	11.5%
Planning & Regulatory Admin/FEMA Expenses (111/1011)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Records Management (113/1013)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Addressing and GIS (113/1013)	6.00	6.00	5.00	5.00	-	5.00	(16.7)%
Total FTE	36.00	37.00	39.00	39.00	-	39.00	5.4%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Administration

Planning & Regulatory Administration (113/1013)

Mission Statement

The primary function of this section is to provide executive level management, financial support, and policy development to all the divisions within the planning and regulatory element of the Growth Management Department (GMD). This section also provides planning and regulatory administrative support to the BCC, County Manager's Office, advisory boards, and other constitutional agencies.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration - QP, CD, IAM, RG	1.00	6,994,100	20,861,700	-13,867,600
This section includes the funding for the Department Head who provides administrative oversight to the divisions within the Growth Management Department, and all divisional overhead costs including indirect cost allocation, IT direct billing hours, insurance, utilities and building repair & maintenance.				
Divisional Financial and Systems Management - QP, CD, RG	23.00	2,760,100	-	2,760,100
This section provides financial and systems administration support and oversight. Responsibilities include, but are not limited to, expenditure processing and tracking, reporting services, application management, and acting as liaison to GMD Planning & Regulatory advisory boards.				
Cash Management - CD, RG	5.00	483,400	-	483,400
Conduct cash receipting and daily financial reconciliation for all Development Services Center activities. Includes the receipt of Building Permit fees, Land Development fees, and Impact Fees. Section also provides assorted cashiering services to the Code Enforcement Division. Provide excellent customer service. Greet customers visiting our department, answer questions, guide customers to proper area, and assist with the permit application process both in person as well as on the phone.				
Current Level of Service Budget				
	29.00	10,237,600	20,861,700	-10,624,100

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
• 99% accuracy rate for cash receipts and deposits by GMD Cashiers	99	99	99	99
• 90% of all phone calls coming through the telephone system will be answered in less than one minute	100	100	100	100
• 90% of citizens coming to the Business Center will wait on average less than 20 minutes	100	100	100	100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,538,534	3,038,100	2,960,800	3,524,100	-	3,524,100	16.0%
Operating Expense	5,998,572	9,333,800	7,150,800	6,076,200	-	6,076,200	(34.9)%
Indirect Cost Reimburs	689,100	623,400	623,400	637,300	-	637,300	2.2%
Capital Outlay	-	200,000	-	-	-	-	(100.0)%
Net Operating Budget	9,226,206	13,195,300	10,735,000	10,237,600	-	10,237,600	(22.4)%
Total Budget	9,226,206	13,195,300	10,735,000	10,237,600	-	10,237,600	(22.4)%
Total FTE	25.00	26.00	29.00	29.00	-	29.00	11.5%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Administration

Planning & Regulatory Administration (113/1013)

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Licenses & Permits	1,805,663	1,221,000	1,279,000	1,504,000	-	1,504,000	23.2%
Building Permits	18,973,001	17,000,000	16,100,000	16,000,000	-	16,000,000	(5.9)%
Reinspection Fees	2,422,966	2,000,000	2,400,000	2,500,000	-	2,500,000	25.0%
FEMA - Fed Emerg Mgt Agency	32,172	-	-	-	-	-	na
Charges For Services	62,819	56,900	52,300	52,200	-	52,200	(8.3)%
Miscellaneous Revenues	52,206	51,500	58,000	52,000	-	52,000	1.0%
Reimb From Other Depts	280,000	311,000	300,000	753,500	-	753,500	142.3%
Net Cost Community Development	(14,402,621)	(7,445,100)	(9,454,300)	(10,624,100)	-	(10,624,100)	42.7%
Total Funding	9,226,206	13,195,300	10,735,000	10,237,600	-	10,237,600	(22.4)%

Forecast FY 2023:

Personal Services are forecast to be slightly lower than the FY 2023 adopted budget due to organizational changes made within the year.

Operating Expenses are forecast to be lower due to other contractual and temporary labor services being less than anticipated.

Capital Outlay is forecast to be lower due to the deferral of site improvements, renovation of bathrooms, and other required building maintenance and replacement items identified by Facilities Management.

Current FY 2024:

This budget includes all direct, indirect, and other major capital expenses associated with Fund (113/1013) operations, including funding to support CityView maintenance and development and contracted professional services to meet permitting and inspection-related activities.

Personal Services are budgeted to be higher due to the transfer of two (2) positions from Corporate Business Operations (001/0001), one (1) from Addressing and GIS (113/1013), a general wage adjustment, and the implementation of a merit-based incentive program.

Operating Expenses are anticipated to be lower primarily due to conservative measures taken by reductions in other contractual services and temporary labor to account for a projected decrease in building permits. This section includes the budget for required building maintenance, digital record conversion of permits and plans, and external vendor support for further enhancements to the CityView software.

Revenues:

Revenue is budgeted to decrease in FY 2024 due to a decline in building and permit activity. Staff recognizes the fluctuations within development industry activities and continues to focus on capturing efficiencies while maintaining a conservative approach to business operations and revenue forecasting.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Administration

Planning & Regulatory Administration (131/1014)

Mission Statement

The principal function is to provide executive level management to all the divisions within the planning and regulatory element of the Growth Management Department (GMD).

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration - CD, IAM, RG	-	662,800	-	662,800
This section provides administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards and executive level management to all divisions within Planning and Regulatory Services.				
Fund Level Control - QP, CD, IAM, RG	-	242,500	848,400	-605,900
This division provides for the operation of the GMD Planning & Regulation Building including the Divisions within the Department and the associated direct and indirect costs.				
Current Level of Service Budget				
	-	905,300	848,400	56,900

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
• 100% of all PUD Annual Monitoring Report Notifications will be sent to applicants within 45 days of the due date	100	100	100	100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	120,696	513,600	128,800	662,800	-	662,800	29.0%
Indirect Cost Reimburs	235,000	243,900	243,900	242,500	-	242,500	(0.6)%
Capital Outlay	-	15,000	-	-	-	-	(100.0)%
Net Operating Budget	355,696	772,500	372,700	905,300	-	905,300	17.2%
Total Budget	355,696	772,500	372,700	905,300	-	905,300	17.2%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Licenses & Permits	349,853	340,000	343,000	350,000	-	350,000	2.9%
Charges For Services	258,950	203,100	166,700	278,900	-	278,900	37.3%
Miscellaneous Revenues	258	-	600	-	-	-	na
Reimb From Other Depts	-	-	-	219,500	-	219,500	na
Net Cost Planning Services	(253,365)	229,400	(137,600)	56,900	-	56,900	(75.2)%
Total Funding	355,696	772,500	372,700	905,300	-	905,300	17.2%

Growth Management Community Development Department

Administration

Planning & Regulatory Administration (131/1014)

Forecast FY 2023:

Operating Expenses are forecast to be lower due to the professional service vendor not being able to provide adequate resources.

Current FY 2024:

Operating Expenses are budgeted to be higher due to higher rates associated with professional services vendors, the replacement of computers, and an interdepartmental expense for rent being reimbursed through an Intergovernmental Charge (IGC) instead of a transfer.

Revenues:

Revenue is projected to increase due to the number of growth management plan amendment petitions and Intergovernmental Charge (IGC) instead of a transfer.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Administration

Planning & Regulatory Admin/FEMA Expenses (111/1011)

Mission Statement

To collaborate with FEMA representatives addressing County objections to the revised FEMA flood insurance rate maps and more importantly to obtain the needed engineering, scientific and topographic data to improve the accuracy of the flood maps for the residents and property owners of Collier County and to implement the County's floodplain management plan and oversee the Community Rating system.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - QP, CD, IAM, RG	1.00	592,300	-	592,300
Provide FEMA representatives with engineering, scientific and topographic data to improve the accuracy of the FEMA flood insurance maps; coordinate the implementation and updating of the County's floodplain management plan; and to oversee the Community Rating System (CRS).				
Current Level of Service Budget	<u>1.00</u>	<u>592,300</u>	<u>-</u>	<u>592,300</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
• Update County Physical/Map Revisions	100	100	100	100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	160,009	170,100	148,600	173,900	-	173,900	2.2%
Operating Expense	202,303	398,200	442,300	418,400	-	418,400	5.1%
Net Operating Budget	<u>362,313</u>	<u>568,300</u>	<u>590,900</u>	<u>592,300</u>	<u>-</u>	<u>592,300</u>	<u>4.2%</u>
Total Budget	<u>362,313</u>	<u>568,300</u>	<u>590,900</u>	<u>592,300</u>	<u>-</u>	<u>592,300</u>	<u>4.2%</u>
Total FTE	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>	<u>1.00</u>	<u>0.0%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	607	-	-	-	-	-	na
Net Cost Unincorp General Fund	361,706	568,300	590,900	592,300	-	592,300	4.2%
Total Funding	<u>362,313</u>	<u>568,300</u>	<u>590,900</u>	<u>592,300</u>	<u>-</u>	<u>592,300</u>	<u>4.2%</u>

Growth Management Community Development Department

Administration

Planning & Regulatory Admin/FEMA Expenses (111/1011)

Notes:

This section assists with maintaining the Community Rating System (CRS) program, contract expenses related to the continuation of Physical Map Revisions 1 and 2, FEMA's Southwest Florida Coastal Flood Study, and responding to comments from FEMA.

This budget also provides funding for the update to the Floodplain Management Plan, which is a requirement of the CRS program and needs to be done every five years. The spending in this budget depends on FEMA's ability to complete their reviews submitted by County staff for the Physical Map Revisions and the Coastal Flood Study.

Forecast FY 2023:

Personal Services are forecast to be lower than the FY 2023 budget due to the replacement of a position at a lower salary.

Operating Expenses are budgeted to be higher due to scheduled computer replacements.

Current FY 2024:

Personal Services are budgeted to be higher due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses are anticipated to be slightly higher than the adopted FY 2023 budget primarily due to an increase in temporary labor.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

**Administration
Records Management (113/1013)**

Mission Statement

This section primarily supports the Growth Management Department (GMD) with adhering to the storage and retrieval requirements of the Florida Department of State and Chapter 119 of the Florida Statutes, and provides for secure digital conversion of hard copied blueprints, development plans, documents, and photographs into indexed digital images for systematic storage and recovery to citizens, developers, property owners, and other agencies.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Records Management/Information Desk/Digital Conv - IAM	4.00	468,300	-	468,300
Management/maintenance of permitting records and timely response to public records requests as required by the Department of State Records Management and Florida Statutes. Information Desk support of Division in the Business Center by reception, directing calls, and taking and receiving messages, and customer service duties as required. Digital conversion, document imaging of hardcopy to electronic, of all vertical construction permit documents.				
Current Level of Service Budget	<u>4.00</u>	<u>468,300</u>	<u>-</u>	<u>468,300</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
• 95% of Archived Records Request will have file available to customer within 5 business days	70	70	70	75
• 95% of the Public Records Request will be responded to requestor and notify all departments within 1 business day	70	70	70	75

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	270,856	308,500	284,900	332,000	-	332,000	7.6%
Operating Expense	147,187	187,700	187,200	136,300	-	136,300	(27.4)%
Capital Outlay	-	60,000	-	-	-	-	(100.0)%
Net Operating Budget	418,043	556,200	472,100	468,300	-	468,300	(15.8)%
Total Budget	418,043	556,200	472,100	468,300	-	468,300	(15.8)%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	656	-	-	-	-	-	na
Net Cost Community Development	417,386	556,200	472,100	468,300	-	468,300	(15.8)%
Total Funding	418,043	556,200	472,100	468,300	-	468,300	(15.8)%

Growth Management Community Development Department

**Administration
Records Management (113/1013)**

Forecast FY 2023:

Personal Services are forecast to be lower due to an employee vacancy.

Operating Expenses are forecast to be on track for the data conversion project.

Current FY 2024:

Personal Services are budgeted to be higher due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses are budgeted to be lower due to anticipated Fund (113/1013) revenue decreases due to a decline in building and permit activity.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

**Administration
Addressing and GIS (113/1013)**

Mission Statement

To provide addressing, GIS, and CAD mapping support services to the general public as well as local, state, and federal agencies. Provide project management and technical support to the Growth Management Department; and on a contract basis, provide GIS and/or CAD mapping services to other County divisions, and/or other government agencies.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
GIS/Mapping - CD, IAM, RG	3.00	313,700	-	313,700
Maintain, edit and update the County's Official Zoning Atlas computer files. Provide technical support to Engineering, Zoning and Comprehensive Planning Divisions, including rezone exhibits/property owner lists and support for the County's Growth Management Plan. Provide Technical and GIS/CAD support for the County's Growth Management Plan. Provide Technical and GIS/CAD support to other divisions within the Department and on a contract or as needed basis, to divisions outside the Department and the public. Maintain, edit and update the GIS/911 Addressing database for utilization by all County agencies.				
Petition Support & Addressing Compliance Enforcement - CD, IAM	2.00	214,400	-	214,400
Clerical, technical and site review support of petition processing and legal address assignment for all proposed projects during Site Development Plan and subdivision review processes. Coordinates with E911, EMS, Sheriff, Property Appraiser, Fire Districts and other service providers to eliminate duplicate names and ensure compliance through enforcement of the E911 Addressing Ordinance.				
Current Level of Service Budget	5.00	528,100	-	528,100

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
• 100% of all new Subdivision Plats & Rezone Petitions/Ordinances mapped within 60 days of recording	100	100	100	100
• 100% of the reviews completed within their established timelines	100	100	100	100
• 100% of all changes to the GIS/911 Addressing database will be updating the data files within 3 business days	100	100	100	100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	466,449	542,800	469,900	452,300	-	452,300	(16.7)%
Operating Expense	57,126	66,700	58,500	75,800	-	75,800	13.6%
Net Operating Budget	523,574	609,500	528,400	528,100	-	528,100	(13.4)%
Total Budget	523,574	609,500	528,400	528,100	-	528,100	(13.4)%
Total FTE	6.00	6.00	5.00	5.00	-	5.00	(16.7)%

Growth Management Community Development Department

**Administration
Addressing and GIS (113/1013)**

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	15,944	-	-	-	-	-	na
Net Cost Community Development	507,630	609,500	528,400	528,100	-	528,100	(13.4)%
Total Funding	523,574	609,500	528,400	528,100	-	528,100	(13.4)%

Forecast FY 2023:

Personal Services are forecast to be lower due to the midyear transfer of one (1) position to Planning & Regulatory Administration (113/1013) and employee vacancies.

Operating Expenses are forecast to be lower due to computer software expenses being less than anticipated.

Current FY 2024:

Personal Services are budgeted to be lower due to the transfer of one (1) position to Planning & Regulatory Administration (113/1013).

Operating Expenses are budgeted to be higher due to scheduled computer replacements.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Planning

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,297,961	2,894,300	2,260,100	3,555,700	-	3,555,700	22.9%
Operating Expense	1,295,121	2,941,400	3,200,700	3,477,200	530,500	4,007,700	36.3%
Capital Outlay	-	8,000	8,000	-	-	-	(100.0)%
Net Operating Budget	3,593,082	5,843,700	5,468,800	7,032,900	530,500	7,563,400	29.4%
Total Budget	3,593,082	5,843,700	5,468,800	7,032,900	530,500	7,563,400	29.4%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Community Planning & Resiliency (001/0001)	-	-	-	826,200	470,500	1,296,700	na
General Planning Services (111/1011)	1,820,971	1,992,900	1,834,500	2,215,600	-	2,215,600	11.2%
Land Use Hearing Officer (131/1014)	157,442	315,500	141,700	315,500	-	315,500	0.0%
Zoning & Land Development Review (111/1011)	89,904	115,100	116,600	116,600	60,000	176,600	53.4%
Zoning & Land Development Review (131/1014)	1,524,765	3,420,200	3,376,000	3,559,000	-	3,559,000	4.1%
Total Net Budget	3,593,082	5,843,700	5,468,800	7,032,900	530,500	7,563,400	29.4%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	3,593,082	5,843,700	5,468,800	7,032,900	530,500	7,563,400	29.4%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Licenses & Permits	1,201,697	1,093,000	1,132,900	1,089,000	-	1,089,000	(0.4)%
FEMA - Fed Emerg Mgt Agency	5,657	-	-	-	-	-	na
Charges For Services	2,985,969	2,523,000	2,123,100	2,111,600	-	2,111,600	(16.3)%
Miscellaneous Revenues	71	-	-	-	-	-	na
Net Cost General Fund	-	-	-	826,200	470,500	1,296,700	na
Net Cost Unincorp General Fund	1,883,715	2,086,000	1,926,400	2,310,200	60,000	2,370,200	13.6%
Net Cost Planning Services	(2,484,027)	141,700	286,400	695,900	-	695,900	391.1%
Total Funding	3,593,082	5,843,700	5,468,800	7,032,900	530,500	7,563,400	29.4%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
General Planning Services (111/1011)	9.00	9.00	12.00	8.00	-	8.00	(11.1)%
Community Planning & Resiliency (001/0001)	-	-	-	4.00	-	4.00	na
Zoning & Land Development Review (111/1011)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Zoning & Land Development Review (131/1014)	10.00	11.00	11.00	11.00	-	11.00	0.0%
Land Use Hearing Officer (131/1014)	1.00	1.00	-	-	-	-	(100.0)%
Total FTE	21.00	22.00	24.00	24.00	-	24.00	9.1%

Growth Management Community Development Department

Planning

General Planning Services (111/1011)

Mission Statement

It is this section’s responsibility to perform comprehensive community-specific long range planning functions and activities for Collier County consistent with State and Board of County Commissioners planning initiatives, as outlined in the County’s Growth Management Plan (GMP), and as mandated by pertinent Florida Statutes and the Florida Administrative Code (F.A.C.); provide planning technical assistance and interpret the GMP for various agencies, divisions and organizations within County government and the community; as well as basic planning support for general public questions, limited plan review, and assistance to the Building Division and Zoning Section.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - QP, CD, IAM, RG	2.00	1,122,200	12,500	1,109,700
Division administration for the Planning & Zoning Division (LDS) including the Comprehensive Planning Manager and Zoning Manager; provides staff liaison to the Planning Commission, Development Services Advisory Committee, the Historic and Archaeological Board and the Board of County Commissioners. Provides for general clerical, secretarial and technical support; office management for the sections within the LDS; includes fixed operating expenses for the LDS.				
Growth Mgmt. Plan (GMP) Preparation & Updates - QP, CD, IAM, RG	3.00	384,600	-	384,600
Monitoring, update, implementation, interpretation and amendment of the goals, objectives, policies and programs of the GMP. Prepare the Annual Update and Inventory Report on the Public Facilities (AUIR). Mandated by Rule 9J-5, F.A.C. Ensure consistency between the regulatory policies of the various Elements of the GMP are internally consistent and consistent with State Statutes. Prepare Land Development Code (LDC) to implement amendments to the GMP and provide interpretation of the LDC relative to the GMP goals, objective, policies and programs required, implementing regulations for the GMP Ord. 89-05, as amended. Required by Chapters 163.3194 and 163.3201, F.S. Maintain liaison with Dept of Economic Opportunity, respond to BCC and County Attorney directed studies and analysis. Provide staffing and support for implementation of the Inter-Local Agreement with the Collier County Public Schools (CCPS).				
Special Planning Projects and Studies - QP, CD, IAM, RG	3.00	708,800	9,500	699,300
Prepare consistency with the GMP goals objectives and policies reviews for all petitions for conditional use (CU), straight rezones and Planned Unit Developments (PUD). Conduct community specific planning studies, surveys and improvement plans in response to community based initiatives and periodic Board direction. Process, review and prepare recommendations to the BCC on applications to establish Community Development District (CDD). Prepare and maintain current demographic and annual population projections based on the adopted GMP Methodology; Implementation of the Rural Fringe Mixed Use District, management and administration of the Sending and Receiving designated lands; and the Transfer of Development Rights (TDR) program including the issuance of TDR Credit Certificates. Maintain the Collier County TDR Registry.				
Current Level of Service Budget	<u>8.00</u>	<u>2,215,600</u>	<u>22,000</u>	<u>2,193,600</u>

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Planning

General Planning Services (111/1011)

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
• 90% of Comprehensive Planning reviews will be completed within established target dates	85	85	85	85

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,169,128	1,315,400	1,087,700	1,202,800	-	1,202,800	(8.6)%
Operating Expense	651,843	677,500	746,800	1,012,800	-	1,012,800	49.5%
Net Operating Budget	1,820,971	1,992,900	1,834,500	2,215,600	-	2,215,600	11.2%
Total Budget	1,820,971	1,992,900	1,834,500	2,215,600	-	2,215,600	11.2%
Total FTE	9.00	9.00	12.00	8.00	-	8.00	(11.1)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Licenses & Permits	19,250	17,000	17,000	17,000	-	17,000	0.0%
FEMA - Fed Emerg Mgt Agency	1,940	-	-	-	-	-	na
Charges For Services	5,900	5,000	7,700	5,000	-	5,000	0.0%
Miscellaneous Revenues	71	-	-	-	-	-	na
Net Cost Unincorp General Fund	1,793,811	1,970,900	1,809,800	2,193,600	-	2,193,600	11.3%
Total Funding	1,820,971	1,992,900	1,834,500	2,215,600	-	2,215,600	11.2%

Forecast FY 2023:

Personal Services are forecast to be lower than the adopted FY 2023 budget due to a number of vacancies throughout the year. Organizational changes during the year include the transfer in of one (1) position from the Land Use Hearing Officer (131/1014), one (1) from the Library (001/0001), and one (1) from Building Review & Permitting (113/1013).

Operating Expenses are forecast to be higher than the adopted FY 2023 budget due to an increase in professional services used to complete planning projects and studies.

Revenue forecast remains consistent with the FY 2023 budget for the collection of fees for Stewardship Receiving Area (SRA) and Financial Impact Analysis Model (FIAM) reviews.

Current FY 2024:

Personal Services are budgeted to be lower than the adopted FY 2023 budget due to the transfer of four (4) positions from General Planning Services (111/1011) to Community Planning & Resiliency (111/1011). The positions are Division Director - Community Planning and Resiliency, Manager – Engineering, Planner III, and Site Plans Reviewer III.

Operating Expenses are budgeted to be higher due to professional services used to complete planning projects and studies.

Revenues:

Revenue is projected to remain consistent in FY 2024 for the collection of fees for Stewardship Receiving Area (SRA) and Financial Impact Analysis Model (FIAM) reviews.

Growth Management Community Development Department

Planning

Community Planning & Resiliency (001/0001)

Mission Statement

The Community Planning & Resiliency Division’s mission is to lead Collier County to a resilient and environmentally sustainable future by identifying vulnerabilities, coordinating stakeholders and facilitating innovative solutions. The Community Planning & Resiliency Division works to ensure that Collier County remains a great place to live, work, and play while addressing the physical and economic challenges of balancing community growth and a changing environment.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Community Planning & Resiliency - QP, CD, IAM, RG	4.00	826,200	-	826,200
<p>The Community Planning & Resiliency Division performs technical studies relating to the various needs of neighborhoods and larger unique geographic designations throughout the County. The Division oversees and contributes to the development needs of the community through capital needs planning, level of service analysis, special studies, neighborhood, and business community interactions to make recommendations on amendments to the Collier County Growth Management Plan (GMP), Land Development Code (LDC), and policies of the County to the Board of County Commissioners based upon the results of the various studies and Community planning efforts.</p>				
Current Level of Service Budget	<u>4.00</u>	<u>826,200</u>	<u>-</u>	<u>826,200</u>

Growth Management Community Development Department

Planning

Community Planning & Resiliency (001/0001)

Program Enhancements	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Operational Expenses for Community Planning & Resiliency	-	470,500	-	470,500

Repetitive Loss Area Analysis - A repetitive loss area analysis (RLAA) is a mitigation plan for areas that have or are expected to experience repeated losses from flooding. During this analysis, detailed building information is collected through field visits to develop an understanding of the exact causes of repetitive flood damage at those sites. This study is a prerequisite for the County to maintain its Class 5 rating.

Floodplain Management Plan Update - The Floodplain Management Plan promotes awareness of the floodplain, assesses flooding issues and sets goals to make the community more resistant to flooding. Required by the CRS program to be updated every 5 years.

FDEP Resilient Florida Comprehensive Vulnerability Assessment - The County is working directly with FDEP and WSP consultants to develop a vulnerability assessment. This vulnerability assessment takes into consideration all of the natural perils that pose a threat to local infrastructure, private, commercial, and public properties. The vulnerability assessment is required as a prerequisite for the County to receive further grant funding for resilience studies from FDEP.

Floodproofing Study - Over the coming years or decades, most buildings in the coastal areas will need to be substantially rehabilitated/reconstructed to provide necessary resiliency to rising waters and more frequent storms. Often it is not feasible to elevate buildings and structures as mitigation action. In order to reduce damages and financial losses, we would like to study the impact or benefits of exploration into potential solutions, including but not limited to raised structures and utilities, floodproofing, and building retrofitting/ adaptation to differentiate between cyclical and storm surge events anticipating much larger quantities of water than expected under FEMA's current Base Flood Elevation (BFE). Since implementing the National Flood Insurance Program (NFIP), FEMA has released publications about retrofitting and floodproofing. Staff would like to expand the information provided to FEMA to create a design aid locally focused. Wet Floodproofing Measures, including elevating building utilities, floodproofing building utilities, and using flood damage-resistant materials, can moderately reduce flood risk and damage to utilities, floors, walls, and other areas subject to flooding. Dry Floodproofing Measures can significantly reduce flood risk in areas subject to flooding. A primary goal of this project is to understand better and effectively communicate the relationship between resiliency practices and building preservation.

Expanded Services Budget	-	470,500	-	470,500
Total Adopted Budget	4.00	1,296,700	-	1,296,700

**Collier County Government
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Growth Management Community Development Department

Planning

Community Planning & Resiliency (001/0001)

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
•100% Community Rating System annual recertification progress report compliance maintaining the County's Class 5 ranking				100
•100% Community Rating System triennial verification progress report compliance maintaining the County's Class 5 ranking				100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	-	-	-	826,200	-	826,200	na
Operating Expense	-	-	-	-	470,500	470,500	na
Net Operating Budget	-	-	-	826,200	470,500	1,296,700	na
Total Budget	-	-	-	826,200	470,500	1,296,700	na
Total FTE	-	-	-	4.00	-	4.00	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	-	-	-	826,200	470,500	1,296,700	na
Total Funding	-	-	-	826,200	470,500	1,296,700	na

Forecast FY 2023:

This is a new division. There were no Personal Services or Operating Expenses in FY 2023.

Current FY 2024:

Personal Services are budgeted for four (4) positions moving from General Planning Services (111/1011) to Community Planning & Resiliency (001/0001). These positions are Division Director – Community Planning and Resiliency, Manager – Engineering, Planner III, and Site Plans Reviewer III.

Operating Expenses are budgeted in professional services and will be used to complete planning projects and studies, including the Board-directed Army Corps of Engineers program.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Planning

Zoning & Land Development Review (111/1011)

Mission Statement

The purpose of this section is to provide accurate, expeditious, and courteous service to the general public regarding land planning issues and general questions, issuance of various plan approvals and permits, and assistance to the Growth Management Department (GMD) Business Center. This section also provides the necessary oversight to amendments to the Land Development Code (LDC) to ensure compliance with State Statutes and the Florida Comprehensive Planning Regulations and to protect the welfare of the general public and the resources of Collier County.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Plan Review and Petition Processing - QP, CD, RG	1.00	116,600	-	116,600
Coordinate and process site plan reviews and selected land use petitions; processing of administrative variances, zoning certificates and temporary use permits not processed in the Business Center. Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code and processing amendments as directed by the BCC.				
Current Level of Service Budget	<u>1.00</u>	<u>116,600</u>	<u>-</u>	<u>116,600</u>
Program Enhancements	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Board Directed Projects	-	60,000	-	60,000
Expanded Services Budget	<u>-</u>	<u>60,000</u>	<u>-</u>	<u>60,000</u>
Total Adopted Budget	<u>1.00</u>	<u>176,600</u>	<u>-</u>	<u>176,600</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
• 90% of Planning reviews will be completed within established target dates	85	85	85	85

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	86,533	99,000	99,000	106,400	-	106,400	7.5%
Operating Expense	3,371	8,100	9,600	10,200	60,000	70,200	766.7%
Capital Outlay	-	8,000	8,000	-	-	-	(100.0)%
Net Operating Budget	<u>89,904</u>	<u>115,100</u>	<u>116,600</u>	<u>116,600</u>	<u>60,000</u>	<u>176,600</u>	<u>53.4%</u>
Total Budget	<u>89,904</u>	<u>115,100</u>	<u>116,600</u>	<u>116,600</u>	<u>60,000</u>	<u>176,600</u>	<u>53.4%</u>
Total FTE	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>	<u>1.00</u>	<u>0.0%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost Unincorp General Fund	89,904	115,100	116,600	116,600	60,000	176,600	53.4%
Total Funding	<u>89,904</u>	<u>115,100</u>	<u>116,600</u>	<u>116,600</u>	<u>60,000</u>	<u>176,600</u>	<u>53.4%</u>

Growth Management Community Development Department

Planning

Zoning & Land Development Review (111/1011)

Forecast FY 2023:

Personal Services and Operating Expenses are forecast to remain consistent with the adopted FY 2023 budget.

Current FY 2024:

Personal Services are budgeted to be higher due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses are budgeted higher due to an increase in other contractual services.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Planning

Zoning & Land Development Review (131/1014)

Mission Statement

The mission of this section is to review and provide recommendations for all land use petitions such as rezones, PUDs and conditional uses consistent with the Land Development Code (LDC) and Growth Management Plan (GMP) and as required by Chapter 163, Part II, Florida Statutes, and to ensure proper public input through the BCC, the Collier County Planning Commission (CCPC) and other BCC-appointed advisory committees.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - CD, RG	1.00	2,093,300	20,000	2,073,300
Oversee all divisional functions, including personnel matters, customer service standards and operational functions for the Division of Zoning and Land Development Review.				
Zoning Petitions Review and Processing - QP, CD, RG	9.00	1,351,500	604,100	747,400
Review and recommendations for rezone petitions such as Conditional Uses, PUDs, Rezones and other petitions that require a public hearing process through the CCPC and other Board adopted advisory committees to include as applicable the Environmental Advisory Council and Historic and Archaeological Advisory Board. Provide final recommendations to the BCC after the public hearing process; ensure public meetings are properly conducted and legal advertising is completed. Coordinate comments of various review sections for incorporation into the final recommendations.				
Site Plan Review - QP, CD	1.00	114,200	2,554,500	-2,440,300
Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code.				
Current Level of Service Budget	11.00	3,559,000	3,178,600	380,400

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
• 90% of Planning reviews will be completed within established target dates	90	90	90	90

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,027,401	1,329,500	1,063,100	1,420,300	-	1,420,300	6.8%
Operating Expense	497,364	2,090,700	2,312,900	2,138,700	-	2,138,700	2.3%
Net Operating Budget	1,524,765	3,420,200	3,376,000	3,559,000	-	3,559,000	4.1%
Total Budget	1,524,765	3,420,200	3,376,000	3,559,000	-	3,559,000	4.1%
Total FTE	10.00	11.00	11.00	11.00	-	11.00	0.0%

Growth Management Community Development Department

Planning

Zoning & Land Development Review (131/1014)

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Licenses & Permits	1,182,447	1,076,000	1,115,900	1,072,000	-	1,072,000	(0.4)%
FEMA - Fed Emerg Mgt Agency	3,717	-	-	-	-	-	na
Charges For Services	2,980,069	2,518,000	2,115,400	2,106,600	-	2,106,600	(16.3)%
Net Cost Planning Services	(2,641,468)	(173,800)	144,700	380,400	-	380,400	(318.9)%
Total Funding	1,524,765	3,420,200	3,376,000	3,559,000	-	3,559,000	4.1%

Forecast FY 2023:

Personal Services are forecast to be lower due to employee vacancies.

Operating Expenses are forecast to be higher due to an anticipated increase in consulting services.

Revenue is forecast to be lower in FY 2023 due to the removal of Development of Regional Impact (DRI) review fees approved at the April 11, 2023, BCC Meeting and lower than anticipated conceptual development plan approval fees.

Current FY 2024:

Personal Services are budgeted to be higher due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses are budgeted to be higher due to increases in consulting services costs.

Revenues:

Revenue budgeted to be lower in FY 2024 due to the removal of Development of Regional Impact (DRI) review fees approved at the April 11, 2023, BCC Meeting and lower than anticipated conceptual development plan approval fees.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Planning

Land Use Hearing Officer (131/1014)

Mission Statement

The Office of the Hearing Examiner will carry out the policy direction of the Board of County Commissioners (Board) related to growth management and land development through implementation of the Growth Management Plan's (GMP) goals, policies, and objectives specifically through hearing and issuing decisions and recommendations for local land use and zoning petitions consistent with the Land Development Code (LDC).

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Land Use Hearing Officer - QP, CD, IAM, RG	-	315,500	-	315,500

This section provides issuance of various land use development orders such as Appeals of Type III Decisions, Variances, Minor Conditional Uses, Boat Lift Canopies and Boat Facility Extensions, review and analysis of proposed GMP and LDC amendments, review and analysis of various site planning deviations; reviews, considers and analyzes staff reports and public testimony relating to zoning and land use petitions, conducts public hearings and renders written decisions; and coordinates and cooperates with various state and federal agencies, other Board divisions and departments and the County Attorney's Office.

Current Level of Service Budget	-	315,500	-	315,500
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Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	14,899	150,400	10,300	-	-	-	(100.0)%
Operating Expense	142,543	165,100	131,400	315,500	-	315,500	91.1%
Net Operating Budget	157,442	315,500	141,700	315,500	-	315,500	0.0%
Total Budget	157,442	315,500	141,700	315,500	-	315,500	0.0%
Total FTE	1.00	1.00	-	-	-	-	(100.0)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost Planning Services	157,442	315,500	141,700	315,500	-	315,500	0.0%
Total Funding	157,442	315,500	141,700	315,500	-	315,500	0.0%

Growth Management Community Development Department

Planning

Land Use Hearing Officer (131/1014)

Notes:

The Chief Hearing Examiner contract was approved by the Board on May 28, 2013.

The Hearing Examiner position was switched from employing a full-time County employee Hearing Examiner to a contracted vendor Hearing Examiner beginning July 14, 2021.

Forecast FY 2023:

Personal Services are forecast to be lower due to a midyear transfer of one (1) FTE to General Planning Services (111/1011).

Operating Expenses are forecast to be lower than the FY 2023 adopted budget due to a decrease in legal advertising costs.

Current FY 2024:

Personal Services are budgeted lower than the FY 2023 adopted budget due to the transfer of one (1) FTE to General Planning Services (111/1011).

Operating Expenses are budgeted to be higher due to increases in other contractual services.

**Collier County Government
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Growth Management Community Development Department

Regulation

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	20,701,923	24,901,300	22,453,600	26,268,500	-	26,268,500	5.5%
Operating Expense	4,872,972	6,615,200	6,141,200	7,234,000	-	7,234,000	9.4%
Indirect Cost Reimburs	17,300	19,600	19,600	13,500	-	13,500	(31.1)%
Capital Outlay	-	25,000	136,000	-	-	-	(100.0)%
Net Operating Budget	25,592,195	31,561,100	28,750,400	33,516,000	-	33,516,000	6.2%
Trans to 506 IT Capital	-	8,600	8,600	10,200	-	10,200	18.6%
Reserve for Contingencies	-	16,500	-	20,000	-	20,000	21.2%
Reserve for Capital	-	889,000	-	915,200	-	915,200	2.9%
Reserve for Cash Flow	-	31,300	-	34,700	-	34,700	10.9%
Reserve for Attrition	-	(5,300)	-	(5,300)	-	(5,300)	0.0%
Total Budget	25,592,195	32,501,200	28,759,000	34,490,800	-	34,490,800	6.1%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Building Review & Permitting (113/1013)	14,730,489	17,397,300	15,290,600	18,099,700	-	18,099,700	4.0%
Business Franchise Administration Element (111/1011)	223,057	301,900	339,500	903,700	-	903,700	199.3%
Code Enforcement (111/1011)	4,434,367	5,382,900	5,376,600	5,555,500	-	5,555,500	3.2%
Engineering Services (131/1014)	3,902,442	5,483,400	5,045,400	5,768,800	-	5,768,800	5.2%
Environmental Services (111/1011)	177,786	258,900	259,000	269,900	-	269,900	4.2%
Planning / Environmental Services (131/1014)	1,452,887	1,910,000	1,696,900	2,050,200	-	2,050,200	7.3%
Right-of-way Permit & Inspections (131/1014)	389,951	437,300	431,100	462,300	-	462,300	5.7%
Utility Regulations Fund (669/1059)	281,216	389,400	311,300	405,900	-	405,900	4.2%
Total Net Budget	25,592,195	31,561,100	28,750,400	33,516,000	-	33,516,000	6.2%
Total Transfers and Reserves	-	940,100	8,600	974,800	-	974,800	3.7%
Total Budget	25,592,195	32,501,200	28,759,000	34,490,800	-	34,490,800	6.1%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Franchise Fees	125,342	115,000	160,000	150,000	-	150,000	30.4%
Licenses & Permits	4,498,514	4,222,900	4,207,900	4,010,700	-	4,010,700	(5.0)%
Reinspection Fees	1,106,822	1,000,000	971,900	1,000,000	-	1,000,000	0.0%
Special Assessments	18,433	16,000	33,000	16,000	-	16,000	0.0%
FEMA - Fed Emerg Mgt Agency	162,442	-	-	-	-	-	na
Charges For Services	836,576	653,000	684,900	655,500	-	655,500	0.4%
Fines & Forfeitures	327,898	172,000	269,400	172,000	-	172,000	0.0%
Miscellaneous Revenues	46,799	35,200	37,700	37,700	-	37,700	7.1%
Interest/Misc	7,482	5,900	18,800	18,800	-	18,800	218.6%
Reimb From Other Depts	125,057	103,000	100,000	100,000	-	100,000	(2.9)%
Net Cost Unincorp General Fund	3,691,531	5,190,000	5,064,700	5,998,600	-	5,998,600	15.6%
Net Cost Community Development	14,638,484	17,394,300	15,290,600	18,099,700	-	18,099,700	4.1%
Net Cost Planning Services	(37,190)	2,485,300	1,879,000	3,119,900	-	3,119,900	25.5%
Carry Forward	1,214,000	1,114,700	1,166,500	1,125,400	-	1,125,400	1.0%
Less 5% Required By Law	-	(6,100)	-	(13,500)	-	(13,500)	121.3%
Total Funding	26,762,191	32,501,200	29,884,400	34,490,800	-	34,490,800	6.1%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Regulation

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Building Review & Permitting (113/1013)	149.00	153.00	152.00	152.00	-	152.00	(0.7)%
Code Enforcement (111/1011)	40.00	42.00	42.00	42.00	-	42.00	0.0%
Right-of-way Permit & Inspections (131/1014)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Business Franchise Administration Element (111/1011)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Utility Regulations Fund (669/1059)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Engineering Services (131/1014)	24.00	27.00	27.00	27.00	-	27.00	0.0%
Environmental Services (111/1011)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Planning / Environmental Services (131/1014)	13.00	13.00	13.00	13.00	-	13.00	0.0%
Total FTE	234.00	243.00	242.00	242.00	-	242.00	(0.4)%

Growth Management Community Development Department

Regulation Building Review & Permitting (113/1013)

Mission Statement

The purpose of this section is to provide fast, efficient, courteous customer service to residents, property owners, visitors, and licensed development professionals with the review and issuance of permits and to provide quality, timely inspections for all construction projects, while adhering to the Florida Building Code, and to prevent unlicensed and unscrupulous contractors from harming the public.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - QP, RG	2.00	914,200	-	914,200
Provides administrative oversight to the Growth Management Division Business Center, and Building Plan Review and Inspection Section. Interact with consumer groups, recommend and implement business continuity measures based on consumer requirements and risk assessments.				
Building Permit Processing - QP, CD, IAM, RG	30.00	2,767,800	-	2,767,800
Provide review and assistance to customers with the processing of building permits and related building code inquiries.				
Inspections and Plans Review - QP, CD, IAM, RG	111.00	13,556,200	-	13,556,200
Provide quality inspections within one business day and provide review services within est. timeframes. (One and two family dwellings = 5 business days (BD); Commercial single trade = 5 BD; Commercial 2-3 trades = 10 BD; Commercial Others = 15 BD.)				
Contractor Licensing - QP, CD, IAM, RG	9.00	861,500	-	861,500
Regulate local and State licensing requirements. Investigate complaints and cite unlicensed contractors.				
Current Level of Service Budget	<u>152.00</u>	<u>18,099,700</u>	<u>-</u>	<u>18,099,700</u>

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

**Regulation
Building Review & Permitting (113/1013)**

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
• 100% of all Stand-Up Review applications and Land Use inquiries shall be completed within established timelines	90	90	90	90
• 100% of the time, a meeting with staff will be offered to the applicant, as well as the property owner, to arrange for a meeting with all plan reviewers associated with those areas of concerns, to aid with the resolution of all outstanding issues identified	100	100	100	100
• 80% of the recommended number of inspections per inspector per day will be within the measure outlined by the ISO and the Florida Benchmark Consortium	70	70	70	70
• 85% of licensing officers conduct 12 site inspections per day	50	50	50	50
• 90% of Land Use applications shall be processed within the established timelines	100	100	100	100
• 90% of licensed activity/complaint requests are addressed within three business days	100	100	100	100
• 90% of Zoning Certificates and Temporary Use applications shall be processed within the established timelines	100	100	100	100
• 100% of Contractor Licensing shall have renewal notices to all Licensed contractor one month prior to expiration date	100	100	100	100
• 90% of Contractors Licenses shall be completed within 5 business days	100	100	100	100
• 90% of Contractor Licenses that require advisory board review and approval shall be completed within 45 business days	80	80	80	80
• 95% of building inspections will be inspected within the next business day	90	95	90	90
• 95% of building permit applications and reviews shall be completed by the required target date	60	60	60	60

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	12,787,446	15,379,900	13,332,900	16,044,700	-	16,044,700	4.3%
Operating Expense	1,943,043	2,017,400	1,877,700	2,055,000	-	2,055,000	1.9%
Capital Outlay	-	-	80,000	-	-	-	na
Net Operating Budget	14,730,489	17,397,300	15,290,600	18,099,700	-	18,099,700	4.0%
Total Budget	14,730,489	17,397,300	15,290,600	18,099,700	-	18,099,700	4.0%
Total FTE	149.00	153.00	152.00	152.00	-	152.00	(0.7)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	64,222	-	-	-	-	-	na
Miscellaneous Revenues	2,727	-	-	-	-	-	na
Reimb From Other Depts	25,057	3,000	-	-	-	-	(100.0)%
Net Cost Community Development	14,638,484	17,394,300	15,290,600	18,099,700	-	18,099,700	4.1%
Total Funding	14,730,489	17,397,300	15,290,600	18,099,700	-	18,099,700	4.0%

Growth Management Community Development Department

Regulation

Building Review & Permitting (113/1013)

Forecast FY 2023:

Personal Services are forecast to be lower than the adopted FY 2023 budget due to a mid-year transfer of an FTE and employee vacancies, mostly Building Inspectors and Plans Reviewers.

Operating Expenses are forecast to be lower than the FY 2023 adopted budget due to lower fuel and other contractual services expenses.

Capital Outlay forecast is to cover the expense of vehicles for Building Inspector positions added midyear in FY 2022 and a replacement vehicle.

Current FY 2024:

Personal Services are budgeted to be higher due to the approved staff career ladder program, a general wage adjustment, and the implementation of a merit-based incentive program. This increase is partially offset by one (1) position (Site Plans Reviewer III) being transferred to Community Planning & Resiliency (001/0001).

Operating Expenses are budgeted to be slightly higher due to scheduled computer replacements and the purchase of building code change books.

Growth Management Community Development Department

**Regulation
Code Enforcement (111/1011)**

Mission Statement

To protect the health, safety and welfare of Collier County residents and visitors through education, cooperation, and compliance.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - QP, CD, IAM, RG	4.00	996,900	92,200	904,700
Administer enforcement, operations and the investigative staff. Provide direction, implement policies, ensure health, safety and welfare of the community members.				
Golden Gate Area Investigators - QP, CD, RG	5.00	902,400	-	902,400
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
East Naples Area Investigators - QP, CD, RG	9.00	963,500	-	963,500
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
North Naples Area Investigators - QP, CD, RG	7.00	626,900	-	626,900
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
Immokalee/Copeland Area Investigators - QP, CD, RG	7.00	678,900	-	678,900
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
Operations Section - QP, CD, RG	6.00	986,800	40,300	946,500
Intake code violation complaints, issue garage sale, recreational vehicle, and temporary use permits. Archive code case records and issue service process for code cases to respondents. Manage nuisance abatements and demolitions of properties with code violations as defined by the Weed/Litter and Property Maintenance Ordinance. Coordinate training for the division members. Complete lien searches and payoffs. Complete approximately 9,500 lien searches per year. Process and maintain division requisitions, bids and contracts. Approve transactions and invoices for service. Coordinate work with contractors.				
Code Enforcement Board & Special Magistrate Hearings - QP, RG	2.00	235,500	-	235,500
Manage the Code Enforcement Board and Special Magistrate Hearings. Compile all legal documentation, fines, operational costs and civil penalties for code cases, code hearings, and agency citations (Sheriff's Office, Domestic Animal Services, Public Utilities, false alarms and park rangers). Coordinate cases for foreclosure and fine abatements with the County Attorney's office. Record liens and orders with the Collier County Clerk of the Circuit Court.				
Citations Office/Lien Search - QP, CD, RG	2.00	164,600	560,500	-395,900
Process payments, prepare reports and monitor revenue. Process violations and citations issued by the Sheriff's Office, Public Utilities, Domestic Animal Services, false alarms, park rangers and Code Enforcement investigators.				
Current Level of Service Budget	42.00	5,555,500	693,000	4,862,500

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

**Regulation
Code Enforcement (111/1011)**

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
• 90% of open Code cases, on initial report, by community members and conduct site visit within 5 days.	90	90	90	90
• 100% of lien search and payoff requests processed within 3 business days	70	90	90	90
• 40% (= or >) of Code cases closed with voluntary compliance	40	40	40	40
• Conduct 50 Community Task Force meetings, 20 meet and greet events, 20 clean-up events, and/or neighborhood vacant home sweeps, and participate in the Summer High School Internship program by hosting at least one intern.	90	100	100	100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	3,245,683	3,822,800	3,827,700	4,093,500	-	4,093,500	7.1%
Operating Expense	1,188,684	1,550,100	1,548,900	1,462,000	-	1,462,000	(5.7)%
Capital Outlay	-	10,000	-	-	-	-	(100.0)%
Net Operating Budget	4,434,367	5,382,900	5,376,600	5,555,500	-	5,555,500	3.2%
Total Budget	4,434,367	5,382,900	5,376,600	5,555,500	-	5,555,500	3.2%
Total FTE	40.00	42.00	42.00	42.00	-	42.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Licenses & Permits	300	500	300	300	-	300	(40.0)%
Special Assessments	18,433	16,000	33,000	16,000	-	16,000	0.0%
FEMA - Fed Emerg Mgt Agency	61,741	-	-	-	-	-	na
Charges For Services	690,003	530,000	570,000	504,500	-	504,500	(4.8)%
Fines & Forfeitures	327,898	172,000	269,400	172,000	-	172,000	0.0%
Miscellaneous Revenues	2,674	200	200	200	-	200	0.0%
Net Cost Unincorp General Fund	3,333,318	4,664,200	4,503,700	4,862,500	-	4,862,500	4.3%
Total Funding	4,434,367	5,382,900	5,376,600	5,555,500	-	5,555,500	3.2%

Growth Management Community Development Department

**Regulation
Code Enforcement (111/1011)**

Notes:

Code Enforcement is a community health, safety, and welfare-focused function that is not intended to perform as a revenue-centric business model. Revenues from fines and forfeitures are shown as part of the Code Enforcement budget but are not primarily intended to support the Division's operational costs. Charges for abatement activities and fees for lien searches are assessed to recover incurred costs.

Forecast FY 2023:

Personal Services and Operating Expenses are forecast to be in line with FY 2023 budget.

Revenue is forecast to be higher than the adopted FY 2023 budget and is derived from fees, fines, citations, Code Enforcement Board actions, and Special Magistrate-assessed judgments.

Current FY 2024:

Personal Services are budgeted to be higher due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses are budgeted to be lower than the FY 2023 adopted budget due to a decrease in temporary labor.

Revenues:

Revenue is budgeted to be lower than the adopted FY 2023 budget and is derived from fees, fines, citations, Code Enforcement Board actions, and Special Magistrate-assessed judgments.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Regulation

Right-of-way Permit & Inspections (131/1014)

Mission Statement

To provide a fast, efficient process for the review, issuance and inspection of infrastructure of right-of-way permits in compliance with Florida Administrative Code, regulations and codes, adopted by the Board of County Commissioners as set forth in governing ordinances.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Right-of-Way Permit Processing and Inspections - QP, CD	3.00	462,300	900,000	-437,700
This section provides review, issuance and inspection of all right-of-way permit applications to ensure compliance with all applicable codes and regulations including Maintenance of Traffic for all permits as needed.				
Current Level of Service Budget	<u>3.00</u>	<u>462,300</u>	<u>900,000</u>	<u>-437,700</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
• Percent of right-of-way inspections will be completed	90	90	90	90
• Percent of right-of-way reviews will be completed within established target date	90	90	90	90

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	350,504	391,100	394,200	423,500	-	423,500	8.3%
Operating Expense	39,446	46,200	36,900	38,800	-	38,800	(16.0)%
Net Operating Budget	389,951	437,300	431,100	462,300	-	462,300	5.7%
Total Budget	389,951	437,300	431,100	462,300	-	462,300	5.7%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Licenses & Permits	1,046,505	900,000	825,000	900,000	-	900,000	0.0%
FEMA - Fed Emerg Mgt Agency	1,794	-	-	-	-	-	na
Net Cost Planning Services	(658,349)	(462,700)	(393,900)	(437,700)	-	(437,700)	(5.4)%
Total Funding	389,951	437,300	431,100	462,300	-	462,300	5.7%

Growth Management Community Development Department

Regulation

Right-of-way Permit & Inspections (131/1014)

Forecast FY 2023:

Personal Services and Operating Expenses are forecast to be in line with the FY 2023 adopted budget.

Revenue is forecast to be slightly lower due to less demand for right-of-way permits and inspections.

Current FY 2024:

Personal Services are budgeted to be higher due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses are budgeted to be lower with the adopted FY 2023 budget due to a decrease in fleet maintenance.

Revenues:

Revenue is budgeted to be in line with the adopted FY 2023 budget for right-of-way permits and inspections.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Regulation

Business Franchise Administration Element (111/1011)

Mission Statement

To administer telecommunications licenses to cable franchises, monitor and procure associated fees, enforce customer service standards as they relate to franchise terms.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead/Customer Service - QP, CD, RG	1.00	903,700	37,500	866,200
Coordination with State agencies regarding annual audit of Communication Sales Tax (CST) and cable service provider quality of service.				
Current Level of Service Budget	<u>1.00</u>	<u>903,700</u>	<u>37,500</u>	<u>866,200</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
• 100% of Cable Franchise and Electric Utility customer inquiries will be responded to within 1 business day	100	100	100	100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	67,933	75,200	70,100	78,300	-	78,300	4.1%
Operating Expense	155,125	226,700	269,400	825,400	-	825,400	264.1%
Net Operating Budget	223,057	301,900	339,500	903,700	-	903,700	199.3%
Total Budget	223,057	301,900	339,500	903,700	-	903,700	199.3%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Licenses & Permits	200	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	651	-	-	-	-	-	na
Miscellaneous Revenues	37,487	35,000	37,500	37,500	-	37,500	7.1%
Net Cost Unincorp General Fund	184,719	266,900	302,000	866,200	-	866,200	224.5%
Total Funding	223,057	301,900	339,500	903,700	-	903,700	199.3%

Growth Management Community Development Department

Regulation

Business Franchise Administration Element (111/1011)

Forecast FY 2023:

Personal Services are forecast to be lower due to overtime being less than budget.

Operating Expenses are forecast to be higher than the adopted FY 2023 budget due to an increase in other contractual services.

Revenue forecast for radio tower leases is lower than the adopted FY 2023 budget.

Current FY 2024:

Personal Services are budgeted to be higher due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses are budgeted to be higher than the FY 2023 adopted budget due to intergovernmental expenses between areas being reimbursed via Intergovernmental charge (IGC) in FY 2024 rather than a transfer between funds. This change to reimburse intergovernmental expenses by IGC rather than a transfer provides greater accountability and is a best practice.

Revenues:

Revenue is budgeted to be higher than the FY 2023 adopted budget based on historical payments from the communication tower lease.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Regulation

Utility Regulations Fund (669/1059)

Mission Statement

To provide effective and efficient regulation of privately owned water, bulk water, and wastewater utilities, providing service within the unincorporated areas of Collier County and the timely resolution of customer inquiries pertaining to quality utility service.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration and Enforcement - QP, CD, RG	1.50	313,300	313,300	-
Divisional administration and enforcement of enabling ordinance and supplemental rules of the Board regarding water, bulk water, and wastewater utility regulation of investor-owned utilities; to provide administrative support to the Collier County Water and Wastewater Authority; to review, audit, and make recommendations as appropriate regarding territorial boundaries, rate tariffs, rate investigations, and standard operating procedures of utilities subject to local regulation.				
Customer Service - RG	0.50	102,800	102,800	-
To provide timely research and resolution of customer inquiries regarding utility service, billing, customer relations, as related to private utilities under regulatory jurisdiction of the Board of County Commissioners.				
Reserves - RG	-	964,600	964,600	-
Contingencies may include health, safety and welfare issues connected with operation and maintenance of privately owned utilities should the Collier County Water and Wastewater Authority or the BCC be appointed by the Court as receiver of utilities that are in financial distress or abandoned.				
Current Level of Service Budget	2.00	1,380,700	1,380,700	-

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
• 100% of private utilities customer inquiries will be responded to within 1 business day	100	100	100	100
• 100% of reported violations shall be processed within 1 business day	100	100	100	100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	231,193	299,000	271,100	305,600	-	305,600	2.2%
Operating Expense	32,723	70,800	20,600	86,800	-	86,800	22.6%
Indirect Cost Reimburs	17,300	19,600	19,600	13,500	-	13,500	(31.1)%
Net Operating Budget	281,216	389,400	311,300	405,900	-	405,900	4.2%
Trans to 506 IT Capital	-	8,600	8,600	10,200	-	10,200	18.6%
Reserve for Contingencies	-	16,500	-	20,000	-	20,000	21.2%
Reserve for Capital	-	889,000	-	915,200	-	915,200	2.9%
Reserve for Cash Flow	-	31,300	-	34,700	-	34,700	10.9%
Reserve for Attrition	-	(5,300)	-	(5,300)	-	(5,300)	0.0%
Total Budget	281,216	1,329,500	319,900	1,380,700	-	1,380,700	3.9%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

Growth Management Community Development Department

**Regulation
Utility Regulations Fund (669/1059)**

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Franchise Fees	125,342	115,000	160,000	150,000	-	150,000	30.4%
FEMA - Fed Emerg Mgt Agency	4,387	-	-	-	-	-	na
Interest/Misc	7,482	5,900	18,800	18,800	-	18,800	218.6%
Reimb From Other Depts	100,000	100,000	100,000	100,000	-	100,000	0.0%
Carry Forward	1,214,000	1,114,700	1,166,500	1,125,400	-	1,125,400	1.0%
Less 5% Required By Law	-	(6,100)	-	(13,500)	-	(13,500)	121.3%
Total Funding	1,451,211	1,329,500	1,445,300	1,380,700	-	1,380,700	3.9%

Forecast FY 2023:

Personal Services are forecast to decrease due to employee vacancies.

Operating Expenses are forecast to be lower due to contractor expenses for rate cases being less than anticipated.

Revenue is forecast to be higher than the FY 2023 adopted budget due to a one-off Ave Maria Utility Company application fee for their proposed territory expansion and continued growth in its customer base.

Current FY 2024:

Personal Services are budgeted to be higher due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses are budgeted to be slightly higher than the FY 2023 adopted budget due to incremental cost increases including IT services.

Revenues:

Revenue is budgeted to be higher due to the growth in Ave Maria Utility Company's customer base. Franchise fees are collected for regulatory duties and administrative work performed by County staff for the two remaining utilities regulated by this section which include Ave Maria Utility Company and North Marco Utility Company.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

**Regulation
Engineering Services (131/1014)**

Mission Statement

The purpose of the Engineering Services section is to oversee the implementation of the Land Development Code (LDC), ensure that the Subdivision Regulations and land development activities conform to the Growth Management Plan (GMP) and LDC, including the review and approval of subdivisions and other site development permits and provide inspection services of infrastructure construction to assure compliance with County Standards.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost	
Divisional Administration/Overhead - QP, CD, IAM, RG	-	2,047,800	380,000	1,667,800	
Fund for division administration and fixed divisional overhead.					
Engineering Review - QP, CD, RG	20.00	2,605,600	470,000	2,135,600	
Program staff includes the County Engineer, Section Manager of the Engineering Review and Inspection Section, and the County Surveyor. Provides for the technical review and approval of plans for subdivisions, SDP's, SIP's and insubstantial changes; processes and issues excavation permits, blasting permits, lot-line adjustments, easement vacations and other minor approvals. Processes requests for utility conveyances. Manages preliminary and final acceptances of subdivisions, including the processing of performance securities.					
Engineering Inspections - QP, CD	7.00	1,115,400	3,250,000	-2,134,600	
Provides for the inspections of infrastructure construction for subdivisions and site improvement plans, including inspections for preliminary acceptances and utility conveyances. Inspects all single family and commercial units for drainage and landscaping, features not required by the Florida Building Code. Conducts well inspections.					
Current Level of Service Budget		<u>27.00</u>	<u>5,768,800</u>	<u>4,100,000</u>	<u>1,668,800</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
• 90% of Engineering Building Inspections will be inspected within the next business day	90	90	90	90
• 95% of Engineering reviews will be completed within established target date	95	95	95	95

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,661,997	3,242,700	2,861,200	3,496,300	-	3,496,300	7.8%
Operating Expense	1,240,445	2,225,700	2,128,200	2,272,500	-	2,272,500	2.1%
Capital Outlay	-	15,000	56,000	-	-	-	(100.0)%
Net Operating Budget	<u>3,902,442</u>	<u>5,483,400</u>	<u>5,045,400</u>	<u>5,768,800</u>	-	<u>5,768,800</u>	<u>5.2%</u>
Total Budget	<u>3,902,442</u>	<u>5,483,400</u>	<u>5,045,400</u>	<u>5,768,800</u>	-	<u>5,768,800</u>	<u>5.2%</u>
Total FTE	<u>24.00</u>	<u>27.00</u>	<u>27.00</u>	<u>27.00</u>	-	<u>27.00</u>	<u>0.0%</u>

Growth Management Community Development Department

**Regulation
Engineering Services (131/1014)**

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Licenses & Permits	3,436,234	3,305,000	3,369,800	3,095,000	-	3,095,000	(6.4)%
Reinspection Fees	1,106,822	1,000,000	971,900	1,000,000	-	1,000,000	0.0%
FEMA - Fed Emerg Mgt Agency	9,946	-	-	-	-	-	na
Charges For Services	4,152	4,000	6,900	5,000	-	5,000	25.0%
Net Cost Planning Services	(654,712)	1,174,400	696,800	1,668,800	-	1,668,800	42.1%
Total Funding	3,902,442	5,483,400	5,045,400	5,768,800	-	5,768,800	5.2%

Forecast FY 2023:

Personal Services are forecast to decrease due to employee vacancies.

Operating Expenses are forecast to decrease due to the transfer of temporary contracted staff.

Capital Outlay is forecast to cover the expense of one replacement vehicle for a Senior Field Inspector position.

Current FY 2024:

Personal Services are budgeted to be higher due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses are budgeted to be higher due to an increase in fleet charges.

Revenues:

Revenue is budgeted to be lower in FY 2024 due to a decrease in subdivision and utility permit and inspection activity.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

**Regulation
Environmental Services (111/1011)**

Mission Statement

The purpose of this section is to provide for the development of various environmental planning efforts and regulations associated with the Growth Management Plan (GMP) and other BCC directed activities such as waterway and artificial reef monitoring.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Environmental Planning and Permitting Support - QP, CD	2.00	269,900	-	269,900
<p>This section provides implementation, coordination and revision to the GMP Conservation and Coastal Management Element, GMP consistency reviews, LDC amendment, support, review of Stewardship Sending Area (SSA) applications and TDR Restoration Plans; Development and maintenance of GIS environmental data and support to the Environmental Review Section as necessary; Implementation of the Watershed Management Plans as directed by the BCC, support and data analysis for the Growth Management Plan revisions and other efforts.</p>				
Current Level of Service Budget	<u>2.00</u>	<u>269,900</u>	<u>-</u>	<u>269,900</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	159,135	226,000	226,100	228,000	-	228,000	0.9%
Operating Expense	18,652	32,900	32,900	41,900	-	41,900	27.4%
Net Operating Budget	<u>177,786</u>	<u>258,900</u>	<u>259,000</u>	<u>269,900</u>	<u>-</u>	<u>269,900</u>	<u>4.2%</u>
Total Budget	<u>177,786</u>	<u>258,900</u>	<u>259,000</u>	<u>269,900</u>	<u>-</u>	<u>269,900</u>	<u>4.2%</u>
Total FTE	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>-</u>	<u>2.00</u>	<u>0.0%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	380	-	-	-	-	-	na
Miscellaneous Revenues	3,912	-	-	-	-	-	na
Net Cost Unincorp General Fund	173,494	258,900	259,000	269,900	-	269,900	4.2%
Total Funding	<u>177,786</u>	<u>258,900</u>	<u>259,000</u>	<u>269,900</u>	<u>-</u>	<u>269,900</u>	<u>4.2%</u>

Forecast FY 2023:

Personal Services and Operating Expenses are forecast to be in line with the FY 2023 adopted budget.

Current FY 2024:

Personal Services are budgeted to be higher due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses are budgeted to be higher than the FY 2023 adopted budget due to increases in other contractual services, replacement computers and Interdepartmental costs.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Regulation

Planning / Environmental Services (131/1014)

Mission Statement

The purpose of the Planning and Environmental Review Section is to ensure that all land use petitions and development activities conform to the Growth Management Plan (GMP) and the Land Development Code (LDC) and to maintain the respective sections of the LDC.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - QP, CD, RG	1.00	226,200	-	226,200
Funding for divisional administration and fixed overhead is budgeted in Fund 131.				
Planning / Environmental Review and Permitting - QP, CD	9.00	1,504,200	161,400	1,342,800
This section provides issuance of various land development and environmental permits; Review of land use petitions and site development plans for planning and environmental compliance with the LDC and GMP; Provides technical support and coordination for the respective public hearings.				
Environmental Planning and Support Services - QP, CD	3.00	319,800	-	319,800
This section provides support to the Business Center for environmental reviews, development and maintenance of GIS environmental data; Support to the Environmental Review Section as necessary.				
Current Level of Service Budget				
	13.00	2,050,200	161,400	1,888,800

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
95% of reviews will be completed within established target date	95	95	95	95

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,198,033	1,464,600	1,470,300	1,598,600	-	1,598,600	9.1%
Operating Expense	254,854	445,400	226,600	451,600	-	451,600	1.4%
Net Operating Budget	1,452,887	1,910,000	1,696,900	2,050,200	-	2,050,200	7.3%
Total Budget	1,452,887	1,910,000	1,696,900	2,050,200	-	2,050,200	7.3%
Total FTE	13.00	13.00	13.00	13.00	-	13.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Licenses & Permits	15,275	17,400	12,800	15,400	-	15,400	(11.5)%
FEMA - Fed Emerg Mgt Agency	19,321	-	-	-	-	-	na
Charges For Services	142,421	119,000	108,000	146,000	-	146,000	22.7%
Net Cost Planning Services	1,275,870	1,773,600	1,576,100	1,888,800	-	1,888,800	6.5%
Total Funding	1,452,887	1,910,000	1,696,900	2,050,200	-	2,050,200	7.3%

Growth Management Community Development Department

Regulation

Planning / Environmental Services (131/1014)

Forecast FY 2023:

Personal Services are forecast to be in line with the FY 2023 adopted budget.

Operating Expenses are forecast to be lower due to a decrease in the use of other contractual services.

Revenue is forecast to be lower than the FY 2023 adopted budget due to less than anticipated collection of permit fees for various beach events.

Current FY 2024:

Personal Services are budgeted to be higher primarily due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses are budgeted to be higher due to increases in safety equipment and IT charges.

Revenues:

Revenue is budgeted to be higher than the FY 2023 adopted budget based on an increase in environment impact state revenues.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Housing Policy And Economic Development Division

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	202,818	225,000	368,000	584,800	-	584,800	159.9%
Operating Expense	333,871	422,400	518,700	466,700	-	466,700	10.5%
Indirect Cost Reimburs	19,700	21,900	21,900	17,700	-	17,700	(19.2)%
Grants and Aid	83,334	-	416,600	-	-	-	na
Remittances	240,815	650,500	662,000	693,500	-	693,500	6.6%
Net Operating Budget	880,539	1,319,800	1,987,200	1,762,700	-	1,762,700	33.6%
Trans to 001 Gen Fd	126,200	126,200	126,200	-	-	-	(100.0)%
Reserve for Salary Adj.	-	7,500	-	-	-	-	(100.0)%
Restricted for Unfunded Requests	-	2,838,500	-	2,206,400	-	2,206,400	(22.3)%
Total Budget	1,006,739	4,292,000	2,113,400	3,969,100	-	3,969,100	(7.5)%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Economic Development (007/0004)	426,187	368,800	923,100	463,600	-	463,600	25.7%
Economic Development Promotional Tools (001/0001)	281,452	750,500	750,000	782,300	-	782,300	4.2%
Housing Policy & Economic Development (001/0001)	172,899	200,500	314,100	516,800	-	516,800	157.8%
Total Net Budget	880,539	1,319,800	1,987,200	1,762,700	-	1,762,700	33.6%
Total Transfers and Reserves	126,200	2,972,200	126,200	2,206,400	-	2,206,400	(25.8)%
Total Budget	1,006,739	4,292,000	2,113,400	3,969,100	-	3,969,100	(7.5)%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	-	500,000	306,100	-	-	-	(100.0)%
Charges For Services	45,197	51,000	40,000	46,400	-	46,400	(9.0)%
Interest/Misc	23,548	12,300	43,500	43,100	-	43,100	250.4%
Net Cost General Fund	454,351	951,000	1,064,100	1,299,100	-	1,299,100	36.6%
Carry Forward	3,732,000	2,806,000	3,244,800	2,585,100	-	2,585,100	(7.9)%
Less 5% Required By Law	-	(28,300)	-	(4,600)	-	(4,600)	(83.7)%
Total Funding	4,255,096	4,292,000	4,698,500	3,969,100	-	3,969,100	(7.5)%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Housing Policy & Economic Development (001/0001)	1.50	1.05	2.00	2.00	-	2.00	90.5%
Economic Development (007/0004)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	2.50	2.05	3.00	3.00	-	3.00	46.3%

Growth Management Community Development Department

Housing Policy And Economic Development Division

Housing Policy & Economic Development (001/0001)

Mission Statement

The recently created Housing Policy and Economic Development Division (HED) focuses on the Board’s priorities of housing affordability and diversification of the local economy. HED works to implement the Board’s economic development policy and functions as the primary County interface for economic development including effective management of related programs and incentives.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Office of Economic Development Operations - QP, CD, IAM, RG	2.00	516,800	-	516,800
<p>The recently created Economic Development & Housing (ED&H) Division focuses on the Board’s priorities of housing affordability and diversification of the local economy. ED&H works to implement the Board’s economic development policy and functions as the primary County interface for economic development including effective management of related programs and incentives.</p>				
Current Level of Service Budget	<u>2.00</u>	<u>516,800</u>	<u>-</u>	<u>516,800</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	85,477	103,500	229,900	440,800	-	440,800	325.9%
Operating Expense	87,423	97,000	84,200	76,000	-	76,000	(21.6)%
Net Operating Budget	<u>172,899</u>	<u>200,500</u>	<u>314,100</u>	<u>516,800</u>	<u>-</u>	<u>516,800</u>	<u>157.8%</u>
Total Budget	<u>172,899</u>	<u>200,500</u>	<u>314,100</u>	<u>516,800</u>	<u>-</u>	<u>516,800</u>	<u>157.8%</u>
Total FTE	<u>1.50</u>	<u>1.05</u>	<u>2.00</u>	<u>2.00</u>	<u>-</u>	<u>2.00</u>	<u>90.5%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	172,899	200,500	314,100	516,800	-	516,800	157.8%
Total Funding	<u>172,899</u>	<u>200,500</u>	<u>314,100</u>	<u>516,800</u>	<u>-</u>	<u>516,800</u>	<u>157.8%</u>

Growth Management Community Development Department

Housing Policy And Economic Development Division

Housing Policy & Economic Development (001/0001)

Notes:

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, and business concierge services including facilitating regulatory assistance and promoting an improved business climate in Collier County.

The Housing Policy & Economic Development Division accomplishes Board directed policy and the design of programs to incentivize the establishment and availability of affordable housing through the promotion of strategic community partnerships. The division collaborates both internally with the Public Services Department and externally with residents, advisory boards, non-profit organizations, governmental agencies, and public-private partnerships to support quality of life and contributions to a healthy local economy aligned with the Growth Management Plan. In addition, the County has established the 20 million dollar surtax land trust fund to hold land in perpetuity and incentivize the construction of homes for workforce housing, seniors, and people with disabilities.

Forecast FY 2023:

Personal Services are forecast to be higher than the FY 2023 adopted budget due to a mid-year transfer of (.95) of a position from the Wastewater Division of the Public Utilities Department to increase the FTE from .05 to 1.0.

Operating Expenses are forecast to be lower than the FY 2023 adopted budget primarily due to a decrease in other contractual services and operating supplies.

Current FY 2024:

Personal Services are budgeted to be higher due to a mid-year transfer of (.95) of a position from the Wastewater Division, a general wage adjustment, and the implementation of a merit-based incentive program.

Operating Expenses are budgeted to be lower due to an increase in other contractual services.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Housing Policy And Economic Development Division

Economic Development Promotional Tools (001/0001)

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives that will diversify the economy, create high-value-added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Economic Development Incentives - QP, CD, IAM, RG	-	608,500	-	608,500
Provides funding for incentive programs geared towards high-wage targeted industries locating or expanding in Collier County				
Economic Development Partnerships - QP, CD, IAM, RG	-	173,800	-	173,800
Provides for payments to economic development partners including the Early Learning Coalition.				
Current Level of Service Budget	-	<u>782,300</u>	-	<u>782,300</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	50,637	100,000	100,000	98,800	-	98,800	(1.2)%
Remittances	230,815	650,500	650,000	683,500	-	683,500	5.1%
Net Operating Budget	<u>281,452</u>	<u>750,500</u>	<u>750,000</u>	<u>782,300</u>	-	<u>782,300</u>	<u>4.2%</u>
Total Budget	<u>281,452</u>	<u>750,500</u>	<u>750,000</u>	<u>782,300</u>	-	<u>782,300</u>	<u>4.2%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	281,452	750,500	750,000	782,300	-	782,300	4.2%
Total Funding	<u>281,452</u>	<u>750,500</u>	<u>750,000</u>	<u>782,300</u>	-	<u>782,300</u>	<u>4.2%</u>

Growth Management Community Development Department

Housing Policy And Economic Development Division

Economic Development Promotional Tools (001/0001)

Notes:

This budget provides for economic development partnership and incentive payments including an allowance for new incentives. Because economic development incentive payments are subject to attaining certain milestones, the planned payments described below will be made only upon meeting established conditions.

Economic development incentive payments:

Early Learning Coalition - \$75,000

Incentive allowance - \$250,000

Arthrex QACF - \$276,000

Arthrex QTI - \$45,000

Summit BIGPI - \$37,500

Total: \$683,500

Forecast FY 2023:

Operating Expenses are forecast to be in line with the FY 2023 adopted budget.

Remittances are forecast to be in line with the FY 2023 adopted budget.

Current FY 2024:

Operating Expenses are budgeted to be in line with the FY 2023 adopted budget.

Remittances are budgeted to be higher due to approved Board of County Commissioners economic incentive agreements.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Housing Policy And Economic Development Division

Economic Development (007/0004)

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Collier County Economic Development Program - QP, CD, IAM, RG	1.00	463,600	463,600	-
Promotes economic development initiatives to improve the quality of life for all people in Collier County.				
Current Level of Service Budget	<u>1.00</u>	<u>463,600</u>	<u>463,600</u>	<u>-</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	117,342	121,500	138,100	144,000	-	144,000	18.5%
Operating Expense	195,812	225,400	334,500	291,900	-	291,900	29.5%
Indirect Cost Reimburs	19,700	21,900	21,900	17,700	-	17,700	(19.2)%
Grants and Aid	83,334	-	416,600	-	-	-	na
Remittances	10,000	-	12,000	10,000	-	10,000	na
Net Operating Budget	<u>426,187</u>	<u>368,800</u>	<u>923,100</u>	<u>463,600</u>	<u>-</u>	<u>463,600</u>	<u>25.7%</u>
Trans to 001 Gen Fd	126,200	126,200	126,200	-	-	-	(100.0)%
Reserve for Salary Adj.	-	7,500	-	-	-	-	(100.0)%
Restricted for Unfunded Requests	-	699,200	-	-	-	-	(100.0)%
Total Budget	<u>552,387</u>	<u>1,201,700</u>	<u>1,049,300</u>	<u>463,600</u>	<u>-</u>	<u>463,600</u>	<u>(61.4)%</u>
Total FTE	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>	<u>1.00</u>	<u>0.0%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	-	500,000	306,100	-	-	-	(100.0)%
Charges For Services	45,197	51,000	40,000	46,400	-	46,400	(9.0)%
Interest/Misc	9,510	-	9,000	-	-	-	na
Carry Forward	1,615,100	678,300	1,113,800	419,600	-	419,600	(38.1)%
Less 5% Required By Law	-	(27,600)	-	(2,400)	-	(2,400)	(91.3)%
Total Funding	<u>1,669,807</u>	<u>1,201,700</u>	<u>1,468,900</u>	<u>463,600</u>	<u>-</u>	<u>463,600</u>	<u>(61.4)%</u>

Notes:

This Fund accounts for proceeds from the local government share of revenue sharing from gaming proceeds pursuant to the agreement between the State of Florida and the Seminole Tribe. FY 2012 was the first year for the distribution of proceeds. Other funding sources accounted for in this fund include fees and charges related to the Accelerator program.

Forecast FY 2023:

Personal Services are forecast to be higher than the FY 2023 adopted budget.

Operating Expenses are forecast to be higher than the FY 2023 adopted budget due to increases in other contractual/professional services and utilities.

Growth Management Community Development Department

Grants and Aid (PILT) are forecast to be higher to due carryforward of funding related to the career pathways learning lab.

Current FY 2024:

Personal Services are budgeted to be higher than the FY 2023 adopted budget due to the reserve for salary adjustments being budgeted at the fund level in FY 2023, a general wage adjustment, and the implementation of a merit-based incentive program.

Operating Expenses are budgeted to be higher than the FY 2023 adopted budget due to an increase in temporary labor.

Indirect Cost Reimbursements and Remittances are budgeted to be lower than the FY 2023 adopted budget.

Revenues:

A payment of \$306,074 was received in June 2023 for the 3% distribution according to Section 285.701(9) and (10), Florida Statutes, which is a result of the Compact between the Seminole Tribe and the State of Florida. This distribution is for the payment period of October 1, 2021 - June 30, 2022. The Office of Economic and Demographic Research did not forecast FY 2024 Compact revenue, as it is currently unknown when or if payments will resume. Therefore, gaming proceeds were not budgeted for FY24.

Historical gaming receipts:

FY 12 - \$265,088
FY 13 - \$313,631
FY 14 - \$491,171
FY 15 - \$504,510
FY 16 - \$582,788
FY 17 - \$510,122
FY 18 - \$890,584
FY 19 - \$879,700
FY 20 - \$635,490
FY 21 - \$0
FY 22 - \$0
FY 23 - \$306,074

Total - \$5,379,158

On April 7, 2010, Florida's Governor and the Seminole Tribe of Florida executed a gaming compact, which was subsequently ratified by the Legislature and later approved by the U.S. Secretary of the Interior. The compact allows for select gaming activity in tribal facilities and requires the Tribe to make payments to the State for the privilege of conducting gaming activity in seven facilities located in Broward, Collier, Glades, Hendry, and Hillsborough counties. Three percent of the monies paid by the Tribe to the State are designated as the local government share and distributed to select county and municipal governments in those counties where the tribal gaming facilities are located.

The 2010 gaming compact expired, and the Tribe ceased revenue sharing with the state after making its April 2020 payment.

A new gaming compact, executed by the Governor and the Tribe on April 23, 2021, as amended on May 17, 2021, was ratified by the Legislature and later approved by the U.S. Department of the Interior. The new compact was struck down in federal court in November 2021. The Seminole Tribe is currently appealing the decision and has reverted back to the 2010 gaming compact. All monies paid by the Tribe to the State are deposited into the State General Revenue Fund, with three percent of those monies designated as the local government share, Collier's share is split between the Immokalee Fire District receiving 25% and the Board received 75% derived from the Seminole Indian Casino in Immokalee.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Housing Policy And Economic Development Division

Deepwater Horizon Oil Spill Settlement (757/1847)

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Deepwater Settlement - QP	-	2,206,400	2,206,400	-
Current Level of Service Budget	-	2,206,400	2,206,400	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Restricted for Unfunded Requests	-	2,139,300	-	2,206,400	-	2,206,400	3.1%
Total Budget	-	2,139,300	-	2,206,400	-	2,206,400	3.1%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	14,037	12,300	34,500	43,100	-	43,100	250.4%
Carry Forward	2,116,900	2,127,700	2,131,000	2,165,500	-	2,165,500	1.8%
Less 5% Required By Law	-	(700)	-	(2,200)	-	(2,200)	214.3%
Total Funding	2,130,937	2,139,300	2,165,500	2,206,400	-	2,206,400	3.1%

Notes:

On April 20, 2010, the Deepwater Horizon offshore oil rig had an explosion. The resulting fire could not be extinguished and, on April 22, 2010, Deepwater Horizon sank, leaving the well gushing oil until July 15 when it was finally capped, causing the largest oil spill in U.S. waters. In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement may be spent on the following:

Scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the state's shoreline and the development of strategies to implement restoration measures suggested by such research; Environmental restoration of coastal areas damaged by the oil spill; Economic incentives; and Initiative to expand and diversify the economy of the Collier County.

The Department of Environmental Protection is the lead agency for expending the funds designated for environmental restoration efforts. The Department of Economic Opportunity is the lead agency for expending the funds designated for economic incentives and diversification efforts.

House Bill 7077 (Chapter 2017-63 Laws of FL) repealed Section 377.43, F.S., relating to the disbursement of funds received for damages caused by the Deepwater Horizon oil spill. Now the spending provisions are under Section 288.80 F.S.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Economic Development and Innovation Zones

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	8,000	-	8,000	-	8,000	0.0%
Remittances	-	2,400,000	2,000,000	7,788,900	-	7,788,900	224.5%
Net Operating Budget	-	2,408,000	2,000,000	7,796,900	-	7,796,900	223.8%
Restricted for Unfunded Requests	-	8,096,200	-	9,790,800	-	9,790,800	20.9%
Total Budget	-	10,504,200	2,000,000	17,587,700	-	17,587,700	67.4%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ave Maria Innovation Zone (182/1030)	-	6,000	-	6,000	-	6,000	0.0%
Golden Gate City Economic Development Zone (782/1032)	-	1,000	-	789,900	-	789,900	78,890.0%
I-75 & Collier Blvd Innovation Zone (783/1031)	-	2,401,000	2,000,000	7,001,000	-	7,001,000	191.6%
Total Net Budget	-	2,408,000	2,000,000	7,796,900	-	7,796,900	223.8%
Total Transfers and Reserves	-	8,096,200	-	9,790,800	-	9,790,800	20.9%
Total Budget	-	10,504,200	2,000,000	17,587,700	-	17,587,700	67.4%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	31,835	16,100	142,600	172,500	-	172,500	971.4%
Trans fm 001 Gen Fund	1,823,400	2,406,300	2,406,300	2,669,700	-	2,669,700	10.9%
Trans fm 111 Unincorp Gen Fd	412,800	544,900	544,900	606,700	-	606,700	11.3%
Adv/Repay fm 001 Gen Fd	-	2,000,000	2,000,000	5,500,000	-	5,500,000	175.0%
Carry Forward	3,285,700	5,537,800	5,553,800	8,647,600	-	8,647,600	56.2%
Less 5% Required By Law	-	(900)	-	(8,800)	-	(8,800)	877.8%
Total Funding	5,553,735	10,504,200	10,647,600	17,587,700	-	17,587,700	67.4%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Economic Development and Innovation Zones

Ave Maria Innovation Zone (182/1030)

Mission Statement

Created pursuant to Ordinance 2010-20 on June 23, 2015, the Ave Maria Innovation Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 within the defined Ave Maria unincorporated area of Collier County.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Economic Development Plan Implementation (182)- QP, CD, IAM	-	906,900	906,900	-
Current Level of Service Budget	-	906,900	906,900	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	6,000	-	6,000	-	6,000	0.0%
Net Operating Budget	-	6,000	-	6,000	-	6,000	0.0%
Restricted for Unfunded Requests	-	707,000	-	900,900	-	900,900	27.4%
Total Budget	-	713,000	-	906,900	-	906,900	27.2%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	3,452	2,200	13,400	14,500	-	14,500	559.1%
Trans fm 001 Gen Fund	105,100	119,400	119,400	136,300	-	136,300	14.2%
Trans fm 111 Unincorp Gen Fd	23,800	27,100	27,100	31,000	-	31,000	14.4%
Carry Forward	433,500	564,500	565,900	725,800	-	725,800	28.6%
Less 5% Required By Law	-	(200)	-	(700)	-	(700)	250.0%
Total Funding	565,852	713,000	725,800	906,900	-	906,900	27.2%

Growth Management Community Development Department

Economic Development and Innovation Zones

Ave Maria Innovation Zone (182/1030)

Notes:

The Ave Maria Innovation Zone was established on June 23, 2015, by Resolution 2015-133 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve a new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; and payment of building permit or other County fees related to the construction of structures to serve targeted business. Resolution 2015-133 puts restrictions on the amount of tax increment revenue deposited. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County. All payments must be approved in advance by the Board.

Current FY 2024:

A modest operating expense allowance is provided for administrative and other services as needed. The reserve for unfunded requests can only be disbursed upon Board approval consistent with the Economic Development Plan.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. The taxable value within the Innovation Zone is \$71,392,224, a 15.36% increase, and the related tax increment value by which the tax increment revenue is derived is \$44,745,005. The TIF transfers from the General Fund and the Unincorporated Area General Fund represent 95% of the increment total of \$136,300 and \$31,000 respectively. Year over year TIF revenue increased by \$20,800 or 14.2% to \$167,300.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

**Economic Development and Innovation Zones
Golden Gate City Economic Development Zone (782/1032)**

Mission Statement

Created pursuant to Ordinance 2018-56 on November 13, 2018, the Golden Gate City Economic Development Zone is established to attract and retain qualified targeted industries as defined by Florida Statute 288.106 and such industries and businesses identified by the Board of County Commissioners within the defined Golden Gate City unincorporated area of Collier County.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Economic Development Plan Implementation (782)- QP, CD, IA	-	9,143,500	9,143,500	-
Current Level of Service Budget	-	<u>9,143,500</u>	<u>9,143,500</u>	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	1,000	-	1,000	-	1,000	0.0%
Remittances	-	-	-	788,900	-	788,900	na
Net Operating Budget	-	1,000	-	789,900	-	789,900	78,890.0%
Restricted for Unfunded Requests	-	6,358,100	-	8,353,600	-	8,353,600	31.4%
Total Budget	-	6,359,100	-	9,143,500	-	9,143,500	43.8%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	23,074	13,900	110,200	154,000	-	154,000	1,007.9%
Trans fm 001 Gen Fund	1,423,200	1,867,600	1,867,600	2,063,200	-	2,063,200	10.5%
Trans fm 111 Unincorp Gen Fd	322,200	422,800	422,800	468,800	-	468,800	10.9%
Carry Forward	2,296,300	4,055,500	4,064,800	6,465,400	-	6,465,400	59.4%
Less 5% Required By Law	-	(700)	-	(7,900)	-	(7,900)	1,028.6%
Total Funding	4,064,774	6,359,100	6,465,400	9,143,500	-	9,143,500	43.8%

Growth Management Community Development Department

Economic Development and Innovation Zones Golden Gate City Economic Development Zone (782/1032)

Notes:

The Golden Gate City Innovation Zone was established on November 13, 2018, by Ordinance 2018-56 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve a new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; payment of building permit or other County fees related to construction of structures to serve targeted business; and in any lawful manner which the Board of County Commissioners determines fosters economic development. Resolution 2015-133 puts restrictions on the amount of tax increment revenue deposited. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County. All payments must be approved in advance by the Board.

Current FY 2024:

The tax increment payment is subject to annual appropriation by the Board and all payments must be approved in advance by the Board.

Remittances include a reimbursement of \$788,900 to PFPI OZ, LLC, (Pikus) for sanitary sewer, drainage, impact fees, and building permit fees to construct its corporate headquarters within the Golden Gate Economic Development Zone. In addition, a modest operating expense allowance is provided for administrative and other services as needed. The reserve for unfunded requests totals \$8,353,600 and can only be disbursed upon Board approval consistent with the Economic Development Plan. A modest operating expense allowance is provided for administrative and other services as needed. The reserve for unfunded requests can only be disbursed upon Board approval consistent with the Economic Development Plan.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. The taxable value within the Innovation Zone is \$1,222,715,121, an 11.79% increase, and the related tax increment value by which the tax increment revenue is derived is \$677,761,583. The TIF transfers from the General Fund and the Unincorporated Area General Fund represent 95% of the increment total of \$2,063,200 and \$468,800 respectively. Year over year TIF revenue increased by \$241,600 or 10.5% to \$2,532,000.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

**Economic Development and Innovation Zones
I-75 & Collier Blvd Innovation Zone (783/1031)**

Mission Statement

Created pursuant to Ordinance 2018-39 on July 10, 2018, the Interchange Activity Center No. 9 Innovation Zone is established to attract and retain qualified targeted industries as defined by Florida Statute 288.106 and such industries and businesses identified by the Board of County Commissioners within the defined Interchange Activity Center No. 9 unincorporated area of Collier County.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Economic Development Plan Implementation (783)- QP, CD, IAM	-	7,537,300	7,537,300	-
Current Level of Service Budget	-	<u>7,537,300</u>	<u>7,537,300</u>	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	1,000	-	1,000	-	1,000	0.0%
Remittances	-	2,400,000	2,000,000	7,000,000	-	7,000,000	191.7%
Net Operating Budget	-	2,401,000	2,000,000	7,001,000	-	7,001,000	191.6%
Restricted for Unfunded Requests	-	1,031,100	-	536,300	-	536,300	(48.0)%
Total Budget	-	3,432,100	2,000,000	7,537,300	-	7,537,300	119.6%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	5,309	-	19,000	4,000	-	4,000	na
Trans fm 001 Gen Fund	295,100	419,300	419,300	470,200	-	470,200	12.1%
Trans fm 111 Unincorp Gen Fd	66,800	95,000	95,000	106,900	-	106,900	12.5%
Adv/Repay fm 001 Gen Fd	-	2,000,000	2,000,000	5,500,000	-	5,500,000	175.0%
Carry Forward	555,900	917,800	923,100	1,456,400	-	1,456,400	58.7%
Less 5% Required By Law	-	-	-	(200)	-	(200)	na
Total Funding	923,109	3,432,100	3,456,400	7,537,300	-	7,537,300	119.6%

Growth Management Community Development Department

Economic Development and Innovation Zones I-75 & Collier Blvd Innovation Zone (783/1031)

Notes:

The Interchange Activity Center No. 9 Innovation Zone was established on July 10, 2018, by Ordinance 2018-39 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve a new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; payment of building permit or other County fees related to construction of structures to serve targeted business; and in any lawful manner which the Board of County Commissioners determines fosters economic development. Ordinance 2018-39 puts restrictions on the amount of tax increment revenue deposited. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County. All payments must be approved in advance by the Board.

Current FY 2024:

Operating expense includes a modest allowance for administrative services and funding. The reserve for unfunded requests can only be disbursed upon Board approval consistent with the Economic Development Plan. The \$7,000,000 remittances includes the payment to the Great Wolf Lodge Water Park; at a 50% project completion, \$3,000,000 will be disbursed and when the certificate of occupancy is issued, the remaining \$4,000,000 will be disbursed.

Revenues:

Primary revenue sources are from Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. The taxable value within the Innovation Zone is \$343,505,929, a 9.66% increase, and the related tax increment value by which the tax increment revenue is derived is \$154,456,284. The TIF transfers from the General Fund and the Unincorporated Area General Fund represent 95% of the increment total of \$470,200 and \$106,900 respectively. Year over year TIF revenue increased by \$62,800 or 12.2% to \$577,100.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

Reserves and Transfers

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans to 001 Gen Fd	197,400	203,500	203,500	-	-	-	(100.0)%
Trans to 111 Unincorp Gen Fd	145,700	145,700	145,700	-	-	-	(100.0)%
Trans to 113 Com Dev Fd	100,000	100,000	100,000	-	-	-	(100.0)%
Trans to 301 Co Wide Cap Fd	121,400	121,400	121,400	-	-	-	(100.0)%
Trans to 309 CDES Capital	1,872,000	-	-	-	-	-	na
Trans to 506 IT Capital	-	1,068,900	1,068,900	1,046,600	-	1,046,600	(2.1)%
Reserve for Contingencies	-	589,600	-	678,500	-	678,500	15.1%
Reserve for Prepaid Services	-	8,465,500	-	7,077,000	-	7,077,000	(16.4)%
Reserve for Capital	-	7,179,500	-	6,254,100	-	6,254,100	(12.9)%
Reserve for Cash Flow	-	4,994,700	-	4,911,400	-	4,911,400	(1.7)%
Reserve for Attrition	-	(426,000)	-	(462,300)	-	(462,300)	8.5%
Total Budget	2,436,500	22,442,800	1,639,500	19,505,300	-	19,505,300	(13.1)%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Total Net Budget	-	-	-	-	-	-	na
Total Transfers and Reserves	2,436,500	22,442,800	1,639,500	19,505,300	-	19,505,300	(13.1)%
Total Budget	2,436,500	22,442,800	1,639,500	19,505,300	-	19,505,300	(13.1)%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	302,725	205,000	1,131,000	968,400	-	968,400	372.4%
Net Cost Community Development	(22,842,998)	(11,114,900)	(21,722,800)	(8,472,000)	-	(8,472,000)	(23.8)%
Net Cost Planning Services	(14,934,028)	(2,856,400)	(19,563,500)	(3,872,700)	-	(3,872,700)	35.6%
Trans fm 101 Transp Op Fd	22,600	28,700	28,700	-	-	-	(100.0)%
Trans fm 103 Stormwater Ops	22,600	28,800	28,800	-	-	-	(100.0)%
Trans fm 107 Imp Fee Admin	22,600	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	573,000	573,000	573,000	-	-	-	(100.0)%
Trans fm 114 Pollutn Ctrl Fd	35,800	44,400	44,400	-	-	-	(100.0)%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	-	-	-	(100.0)%
Trans fm 185 Beach Ren Ops	22,600	28,700	28,700	-	-	-	(100.0)%
Adv/Repay fm 495 Airport	523,100	1,624,800	1,624,800	-	-	-	(100.0)%
Carry Forward	38,588,500	35,297,300	39,366,400	32,421,700	-	32,421,700	(8.1)%
Less 5% Required By Law	-	(1,516,600)	-	(1,540,100)	-	(1,540,100)	1.5%
Total Funding	2,436,500	22,442,800	1,639,500	19,505,300	-	19,505,300	(13.1)%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

**Reserves and Transfers
Community Development Fund (113/1013)**

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Reserves, Transfers, Interest - RG	-	5,815,800	14,287,800	-8,472,000

Current Level of Service Budget	-	5,815,800	14,287,800	-8,472,000
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Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans to 001 Gen Fd	185,100	189,900	189,900	-	-	-	(100.0)%
Trans to 301 Co Wide Cap Fd	121,400	121,400	121,400	-	-	-	(100.0)%
Trans to 506 IT Capital	-	891,700	891,700	863,300	-	863,300	(3.2)%
Reserve for Contingencies	-	382,700	-	352,000	-	352,000	(8.0)%
Reserve for Prepaid Services	-	2,646,000	-	2,257,500	-	2,257,500	(14.7)%
Reserve for Cash Flow	-	2,905,000	-	2,691,000	-	2,691,000	(7.4)%
Reserve for Attrition	-	(320,700)	-	(348,000)	-	(348,000)	8.5%
Total Budget	306,500	6,816,000	1,203,000	5,815,800	-	5,815,800	(14.7)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	167,198	120,000	660,000	468,400	-	468,400	290.3%
Net Cost Community Development	(22,842,998)	(11,114,900)	(21,722,800)	(8,472,000)	-	(8,472,000)	(23.8)%
Trans fm 101 Transp Op Fd	22,600	28,700	28,700	-	-	-	(100.0)%
Trans fm 103 Stormwater Ops	22,600	28,800	28,800	-	-	-	(100.0)%
Trans fm 107 Imp Fee Admin	22,600	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	353,500	353,500	353,500	-	-	-	(100.0)%
Trans fm 114 Pollutn Ctrl Fd	35,800	44,400	44,400	-	-	-	(100.0)%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	-	-	-	(100.0)%
Trans fm 185 Beach Ren Ops	22,600	28,700	28,700	-	-	-	(100.0)%
Carry Forward	22,402,600	18,265,000	21,681,700	14,886,000	-	14,886,000	(18.5)%
Less 5% Required By Law	-	(1,038,200)	-	(1,066,600)	-	(1,066,600)	2.7%
Total Funding	306,500	6,816,000	1,203,000	5,815,800	-	5,815,800	(14.7)%

Notes:

In FY 2024, interdepartmental services will be reimbursed through an Intergovernmental Charge (IGC) rather than a transfer between funds.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Growth Management Community Development Department

**Reserves and Transfers
Developer Services Fund (131/1014)**

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Reserves, Transfers, Interest - RG	-	13,689,500	17,562,200	-3,872,700

Current Level of Service Budget	-	<u>13,689,500</u>	<u>17,562,200</u>	<u>-3,872,700</u>
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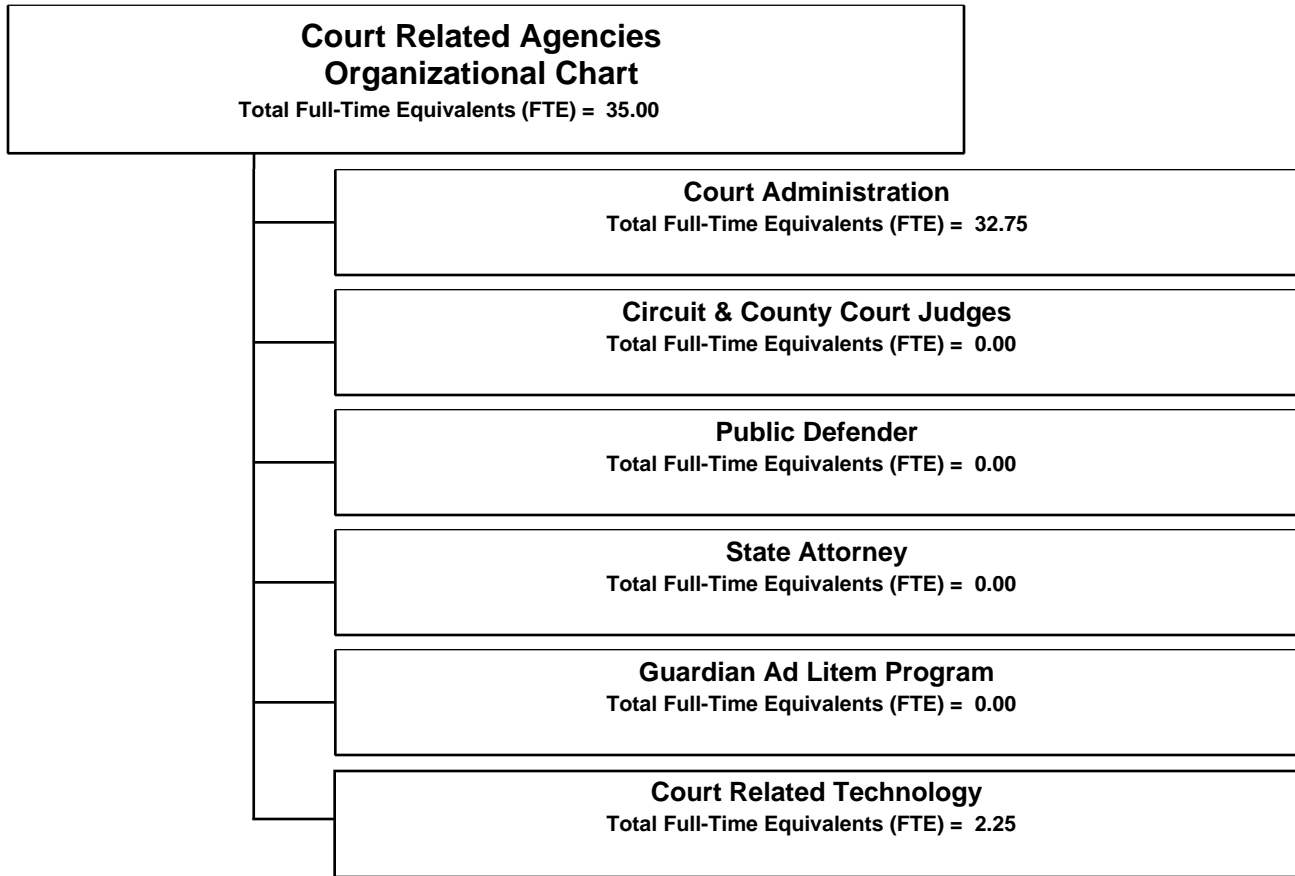
Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans to 001 Gen Fd	12,300	13,600	13,600	-	-	-	(100.0)%
Trans to 111 Unincorp Gen Fd	145,700	145,700	145,700	-	-	-	(100.0)%
Trans to 113 Com Dev Fd	100,000	100,000	100,000	-	-	-	(100.0)%
Trans to 309 CDES Capital	1,872,000	-	-	-	-	-	na
Trans to 506 IT Capital	-	177,200	177,200	183,300	-	183,300	3.4%
Reserve for Contingencies	-	206,900	-	326,500	-	326,500	57.8%
Reserve for Prepaid Services	-	5,819,500	-	4,819,500	-	4,819,500	(17.2)%
Reserve for Capital	-	7,179,500	-	6,254,100	-	6,254,100	(12.9)%
Reserve for Cash Flow	-	2,089,700	-	2,220,400	-	2,220,400	6.3%
Reserve for Attrition	-	(105,300)	-	(114,300)	-	(114,300)	8.5%
Total Budget	<u>2,130,000</u>	<u>15,626,800</u>	<u>436,500</u>	<u>13,689,500</u>	-	<u>13,689,500</u>	<u>(12.4)%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	135,528	85,000	471,000	500,000	-	500,000	488.2%
Net Cost Planning Services	(14,934,028)	(2,856,400)	(19,563,500)	(3,872,700)	-	(3,872,700)	35.6%
Trans fm 111 Unincorp Gen Fd	219,500	219,500	219,500	-	-	-	(100.0)%
Adv/Repay fm 495 Airport	523,100	1,624,800	1,624,800	-	-	-	(100.0)%
Carry Forward	16,185,900	17,032,300	17,684,700	17,535,700	-	17,535,700	3.0%
Less 5% Required By Law	-	(478,400)	-	(473,500)	-	(473,500)	(1.0)%
Total Funding	<u>2,130,000</u>	<u>15,626,800</u>	<u>436,500</u>	<u>13,689,500</u>	-	<u>13,689,500</u>	<u>(12.4)%</u>

Notes:

In FY 2024, interdepartmental services will be reimbursed through an Intergovernmental Charge (IGC) rather than a transfer between funds.

Court Related Agencies



Court Related Agencies

The Court Related Agencies include divisions that provide judicial operations for both Circuit and County Courts and Programs. The divisions include Court Administration, Probation, facility and operation costs for the State Attorney's Office, Public Defender, Guardian Ad Litem, Electronic Court Reporter, and Circuit and County Judges. Also included are the Public Guardianship Program, the Drug Abuse Trust Fund, and the Teen Court Program. The total appropriation for FY 2024 including transfers and reserves, is \$7,133,200.

Court costs are funded with a general fund transfer, court fees, surcharges on traffic violations, and probation fees. The County is mandated by Section 14 of Article V of the State Constitution to fund the following costs of the circuit and county courts, public defender's offices, state attorney's offices, guardian ad litem offices, and the offices of the clerk of the circuit and county courts performing court-related functions:

1. Facilities – construction, lease, maintenance, and security of buildings and office space, appurtenant equipment and furnishings, structures, real estate, easements, and parking facilities.
2. Utilities – electricity, gas, water and wastewater services, and systems, storm water services and systems, sewer services and systems, all associated costs and fees, and mitigation of environmental impacts.
3. Communication services – telephone system infrastructure, maintenance, facsimile equipment, wireless communications, cellular telephones, pagers, video teleconferencing equipment and line charges, local carrier service, and local and long-distance toll charges.
4. Computer network systems and equipment – computer hardware and software, modems, printers, wiring, network connections, maintenance, support staff or services, training, supplies, and line charges.
5. Courier messenger and subpoena services.
6. Auxiliary aids and services are necessary to ensure access to the courts for qualified individuals with a disability.

Ordinance 09-41 adopted by the Board of County Commissioners on July 28, 2009, as authorized by s. 318.18(13)(a) F.S., provides for a \$30 surcharge for those non-criminal traffic infractions outlined in Chapter 318, Florida Statutes, and certain criminal violations enumerated in Section 318.17, Florida Statutes, will provide the County with an estimated \$900,000 in revenue for FY 2024. This revenue is designated for capital improvements to Courthouse buildings and facilities.

Ordinance 04-42, adopted by the Board of County Commissioners on June 22, 2004, as authorized by s. 939.185 F.S., provides for a \$65 court cost fee when a person pleads guilty or nolo contendere to or found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of the State of Florida, will provide the County with an estimated \$160,000 in revenue for FY 2024. This revenue will be divided equally among four (4) court related programs: Innovative Court Programs, Teen Court, Law Library, and Legal Aid.

The Court Related Technology Fund (178/1054) receives a \$2 per page service charge collected for recording documents or instruments as listed in s.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court. The FY 2024 budget is anticipated to provide \$800,000 in revenues.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Court Related Agencies

Department Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,435,575	2,957,000	2,683,500	3,013,300	-	3,013,300	1.9%
Operating Expense	2,088,806	3,043,500	2,967,400	3,243,100	-	3,243,100	6.6%
Indirect Cost Reimburs	32,100	20,500	20,500	19,900	-	19,900	(2.9)%
Capital Outlay	17,167	36,000	6,000	81,000	-	81,000	125.0%
Remittances	2,000	3,000	3,000	3,000	-	3,000	0.0%
Total Net Budget	4,575,648	6,060,000	5,680,400	6,360,300	-	6,360,300	5.0%
Trans to 171 Teen Court	13,200	6,000	6,000	11,300	-	11,300	88.3%
Trans to 192 Court Innov	149,600	142,900	142,900	145,800	-	145,800	2.0%
Trans to 640 Law Lib	38,900	42,100	42,100	64,400	-	64,400	53.0%
Reserve for Contingencies	-	82,600	-	93,100	-	93,100	12.7%
Reserve for Capital	-	938,900	-	502,500	-	502,500	(46.5)%
Reserve for Attrition	-	(45,300)	-	(44,200)	-	(44,200)	(2.4)%
Total Budget	4,777,348	7,227,200	5,871,400	7,133,200	-	7,133,200	(1.3)%

Appropriations by Division	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Court Administration	2,866,228	3,383,400	3,130,600	3,470,900	-	3,470,900	2.6%
Circuit & County Court Judges	23,708	68,000	63,200	69,700	-	69,700	2.5%
Public Defender	309,400	377,700	376,800	486,800	-	486,800	28.9%
State Attorney	352,354	762,200	762,200	789,600	-	789,600	3.6%
Guardian Ad Litem Program	1,245	4,600	2,000	4,600	-	4,600	0.0%
Court Related Technology	1,022,713	1,464,100	1,345,600	1,538,700	-	1,538,700	5.1%
Total Net Budget	4,575,648	6,060,000	5,680,400	6,360,300	-	6,360,300	5.0%
Court Administration	201,700	195,500	191,000	231,900	-	231,900	18.6%
Court Related Technology	-	971,700	-	541,000	-	541,000	(44.3)%
Total Transfers and Reserves	201,700	1,167,200	191,000	772,900	-	772,900	(33.8)%
Total Budget	4,777,348	7,227,200	5,871,400	7,133,200	-	7,133,200	(1.3)%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Court Related Agencies

Department Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	1,389,443	1,190,000	1,019,700	990,000	-	990,000	(16.8)%
Fines & Forfeitures	736,646	584,500	688,600	651,900	-	651,900	11.5%
Miscellaneous Revenues	1,125	-	-	-	-	-	na
Interest/Misc	16,418	4,700	18,000	6,300	-	6,300	34.0%
Net Cost General Fund	686,707	1,212,500	1,204,200	1,350,700	-	1,350,700	11.4%
Trans fm 001 Gen Fund	2,269,300	2,208,000	2,208,000	1,907,600	-	1,907,600	(13.6)%
Trans fm 681 Court Admin	201,700	191,000	191,000	221,500	-	221,500	16.0%
Carry Forward	2,105,300	1,925,500	2,629,500	2,087,600	-	2,087,600	8.4%
Less 5% Required By Law	-	(89,000)	-	(82,400)	-	(82,400)	(7.4)%
Total Funding	7,406,640	7,227,200	7,959,000	7,133,200	-	7,133,200	(1.3)%

Department Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Court Administration	32.75	32.75	32.75	32.75	-	32.75	0.0%
Court Related Technology	2.25	2.25	2.25	2.25	-	2.25	0.0%
Total FTE	35.00	35.00	35.00	35.00	-	35.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Court Related Agencies

Court Administration

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,294,919	2,775,900	2,528,100	2,821,400	-	2,821,400	1.6%
Operating Expense	569,309	598,500	593,500	640,500	-	640,500	7.0%
Capital Outlay	-	6,000	6,000	6,000	-	6,000	0.0%
Remittances	2,000	3,000	3,000	3,000	-	3,000	0.0%
Net Operating Budget	2,866,228	3,383,400	3,130,600	3,470,900	-	3,470,900	2.6%
Trans to 171 Teen Court	13,200	6,000	6,000	11,300	-	11,300	88.3%
Trans to 192 Court Innov	149,600	142,900	142,900	145,800	-	145,800	2.0%
Trans to 640 Law Lib	38,900	42,100	42,100	64,400	-	64,400	53.0%
Reserve for Contingencies	-	46,100	-	54,600	-	54,600	18.4%
Reserve for Attrition	-	(41,600)	-	(44,200)	-	(44,200)	6.3%
Total Budget	3,067,928	3,578,900	3,321,600	3,702,800	-	3,702,800	3.5%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Court Innovations (192/1050)	192,000	192,000	192,000	192,000	-	192,000	0.0%
Court Operations (681/1051)	1,040,674	1,218,200	1,134,600	1,266,600	-	1,266,600	4.0%
Law Library Fund (640/1145)	92,166	93,500	93,500	111,600	-	111,600	19.4%
Parole & Probation (681/1051)	1,477,052	1,803,400	1,643,600	1,821,200	-	1,821,200	1.0%
Teen Court Fund (171/1132)	64,336	76,300	66,900	79,500	-	79,500	4.2%
Total Net Budget	2,866,228	3,383,400	3,130,600	3,470,900	-	3,470,900	2.6%
Total Transfers and Reserves	201,700	195,500	191,000	231,900	-	231,900	18.6%
Total Budget	3,067,928	3,578,900	3,321,600	3,702,800	-	3,702,800	3.5%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	225,415	190,000	219,700	190,000	-	190,000	0.0%
Fines & Forfeitures	736,646	584,500	688,600	651,900	-	651,900	11.5%
Interest/Misc	5,172	500	13,800	2,000	-	2,000	300.0%
Trans fm 001 Gen Fund	2,269,300	2,208,000	2,208,000	1,907,600	-	1,907,600	(13.6)%
Trans fm 681 Court Admin	201,700	191,000	191,000	221,500	-	221,500	16.0%
Carry Forward	401,900	443,700	772,400	771,900	-	771,900	74.0%
Less 5% Required By Law	-	(38,800)	-	(42,100)	-	(42,100)	8.5%
Total Funding	3,840,133	3,578,900	4,093,500	3,702,800	-	3,702,800	3.5%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Court Operations (681/1051)	11.75	11.75	11.75	11.75	-	11.75	0.0%
Parole & Probation (681/1051)	20.00	20.00	20.00	20.00	-	20.00	0.0%
Teen Court Fund (171/1132)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	32.75	32.75	32.75	32.75	-	32.75	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Court Related Agencies

**Court Administration
Court Operations (681/1051)**

Mission Statement

To provide effective and efficient services to the Judiciary and all those involved in the Court System in Collier County while ensuring that we are good stewards of public resources. We are strongly committed to ensuring fairness and access to all people in a timely and responsive manner and that public needs and accessibility are addressed through responsive facility measures and program support.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead	9.75	1,120,500	-	1,120,500
<p>Court Administration staff is required to administer all courtroom operations. To maintain current levels of service to the citizens of Collier County, the court administration needs to maintain clerical staff to assist in courtroom operations and work with county and circuit divisions on court related issues. This includes, but is not limited to: courtroom operations, building maintenance, BCC and budget issues, purchasing and finance issues, and some court costs. Court costs include Court Reporter costs, Court Appointed Attorney costs, and expert and regular witness costs.</p>				
Court Related Programs	2.00	146,100	-	146,100
<p>These programs include the Citizen's Foster Care Review Panel, which provides a valuable service to the Juvenile/Family Law area.</p>				
Reserves, Transfers, Interest - RG	-	227,300	2,597,900	-2,370,600
Current Level of Service Budget	11.75	1,493,900	2,597,900	-1,104,000

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	810,442	985,700	905,100	1,005,300	-	1,005,300	2.0%
Operating Expense	230,232	226,500	223,500	255,300	-	255,300	12.7%
Capital Outlay	-	6,000	6,000	6,000	-	6,000	0.0%
Net Operating Budget	1,040,674	1,218,200	1,134,600	1,266,600	-	1,266,600	4.0%
Trans to 171 Teen Court	13,200	6,000	6,000	11,300	-	11,300	88.3%
Trans to 192 Court Innov	149,600	142,900	142,900	145,800	-	145,800	2.0%
Trans to 640 Law Lib	38,900	42,100	42,100	64,400	-	64,400	53.0%
Reserve for Contingencies	-	41,600	-	50,000	-	50,000	20.2%
Reserve for Attrition	-	(41,600)	-	(44,200)	-	(44,200)	6.3%
Total Budget	1,242,374	1,409,200	1,325,600	1,493,900	-	1,493,900	6.0%
Total FTE	11.75	11.75	11.75	11.75	-	11.75	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	4,228	500	13,500	2,000	-	2,000	300.0%
Trans fm 001 Gen Fund	2,269,300	2,208,000	2,208,000	1,907,600	-	1,907,600	(13.6)%
Carry Forward	317,000	382,400	693,300	724,200	-	724,200	89.4%
Less 5% Required By Law	-	(32,800)	-	(35,900)	-	(35,900)	9.5%
Total Funding	2,590,528	2,558,100	2,914,800	2,597,900	-	2,597,900	1.6%

Court Related Agencies

**Court Administration
Court Operations (681/1051)**

Forecast FY 2023:

Court Administration has been providing financial support to Teen Court, the Public Guardianship Program, and the Law Library. All planned transfers will proceed as budgeted.

Current FY 2024:

Personal Service increase is due to a general wage adjustment and implementation of a merit-based incentive program.

The Operating Expense increased due to other contractual services and postage.

Transfer to (171/1132) Teen Court for \$11,300 and a Transfer to (192/1050) Court Innovations for \$145,800 cover the shortfall in funding due to continued insufficient receipts of the \$65 (Article V) revenues. Law Library Fund (640/1145) will receive a transfer of \$64,400 during the current year to aid in their operations.

Revenues:

The General Fund (001/0001) transfer decreased (13.6%) and is a result of a slight rise in revenue due to the number of arrests and court filings in Collier County.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Court Related Agencies

**Court Administration
Parole & Probation (681/1051)**

Mission Statement

To provide quality rehabilitative supervision and direction to all defendants placed on probation verifying that they comply with court-imposed sanctions and conform to social norms, to effectively maintain a large caseload and serve the judiciary and abiding by established case law and Florida Statutes in the performance of duties.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead	11.00	1,153,300	717,200	436,100
Provide supervision to sentenced misdemeanor defendants placed on probation, including court ordered intensive supervision in the community, maintenance of a Community Service Program, and monitoring offender compliance with public service placements. Arrest and/or issue warrants on probation violators. Monitor collection and distribution of restitution payments by court ordered probationers to victims.				
Support Services	9.00	667,900	-	667,900
Provide minimal phone coverage, customer service and technical support to Naples and Immokalee offices, necessary to handle rising and more complex caseloads.				
Current Level of Service Budget	20.00	1,821,200	717,200	1,104,000

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Average Monthly Cases on Diversion		800	786	800
Average People on Supervised Probation per Month	777	800	764	800
Average Probation Cases Supervised Monthly	604	600	786	600
VOP Affidavits Issued (Annual)	533	500	724	500

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,422,545	1,721,000	1,562,700	1,743,200	-	1,743,200	1.3%
Operating Expense	54,507	82,400	80,900	78,000	-	78,000	(5.3)%
Net Operating Budget	1,477,052	1,803,400	1,643,600	1,821,200	-	1,821,200	1.0%
Total Budget	1,477,052	1,803,400	1,643,600	1,821,200	-	1,821,200	1.0%
Total FTE	20.00	20.00	20.00	20.00	-	20.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	178,775	150,000	176,700	150,000	-	150,000	0.0%
Fines & Forfeitures	643,367	504,500	601,900	567,200	-	567,200	12.4%
Total Funding	822,142	654,500	778,600	717,200	-	717,200	9.6%

Court Related Agencies

**Court Administration
Parole & Probation (681/1051)**

Forecast FY 2023:

Personal Services decrease is due to the freeze on new hires and implementation of new technologies allowing to achieve the same level of service without the impact on personal services.

Current FY 2024:

Personal Services increase is due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expense has decreased due to IT charges, Fleet Maintenance and Fuel.

Revenues:

Revenue has increased due to more arrests; more people being placed on probation and cases getting resolved from backlog due to the pandemic.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Court Related Agencies

**Court Administration
Court Innovations (192/1050)**

Mission Statement

Provide guardianship services to indigent, incapacitated adults.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Guardianship Services	-	192,000	192,000	-
Through a contract, guardianship services are provided to incapacitated, indigent adults.				
Current Level of Service Budget	-	192,000	192,000	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	192,000	192,000	192,000	192,000	-	192,000	0.0%
Net Operating Budget	192,000	192,000	192,000	192,000	-	192,000	0.0%
Total Budget	192,000	192,000	192,000	192,000	-	192,000	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Fines & Forfeitures	46,640	40,000	42,000	40,000	-	40,000	0.0%
Interest/Misc	225	-	300	-	-	-	na
Trans fm 681 Court Admin	149,600	142,900	142,900	145,800	-	145,800	2.0%
Carry Forward	10,500	11,100	15,000	8,200	-	8,200	(26.1)%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	206,965	192,000	200,200	192,000	-	192,000	0.0%

Court Related Agencies

Court Administration Court Innovations (192/1050)

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The source of this revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund innovative court programs.

Collier County funds the management of 80 wards per month with this program, directly to the local Guardianship Office. This is not a mandated program; however, the Chief Judge has determined this program to be a necessity to our Community.

Forecast FY 2023:

Revenue is based upon actual collections received through April 2023.

Per County Ordinance 04-42, any funds remaining in Teen Court (171/1132), Law Library (640/1145), and the Legal Aid Society (652/1146) are to be returned to the Court Innovations Fund (192/1050). There are no planned residual transfers from any of these funds, as current revenues are not sufficient to support the ongoing level of service.

Current FY 2024:

Funding for the Public Guardianship program has been consistent with prior years, as the program serves a fixed number of clients.

Revenues:

Collections of the \$65 fee that supports this program have been insufficient since FY 2007 due to the continued decline in revenues. To offset this decrease, a transfer to cover the shortage is budgeted for \$145,800 from the Court Administration Fund (681). Funding is from Probation fees (681/1051) and the balance is from the General Fund (001/0001).

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Court Related Agencies

**Court Administration
Teen Court Fund (171/1132)**

Mission Statement

To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead	1.00	76,500	76,500	-
The program operates with a coordinator and volunteers to provide a diversionary program for first-time juvenile misdemeanor offenders and uses peer jurors. Court education programs for student volunteers are also provided.				
Scholarships	-	3,000	3,000	-
College scholarships in the amount of \$1,000 are competitively awarded to 3 of the students who are Teen Court participants.				
Current Level of Service Budget	<u>1.00</u>	<u>79,500</u>	<u>79,500</u>	<u>-</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Number of Adult Volunteer Hours	108	100	57	100
Number of Adult Volunteers	10	10	5	10
Number of Cases Conducted by Teen Court	30	40	30	30
Number of Cases Declined by Teen Court	3	5	5	5
Number of Law Student Mentors	4	4	4	5
Number of Student Volunteer Hours	851	1,000	1,065	1,000
Number of Student Volunteers	50	50	46	50

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	61,932	69,200	60,300	72,900	-	72,900	5.3%
Operating Expense	403	4,100	3,600	3,600	-	3,600	(12.2)%
Remittances	2,000	3,000	3,000	3,000	-	3,000	0.0%
Net Operating Budget	64,336	76,300	66,900	79,500	-	79,500	4.2%
Total Budget	64,336	76,300	66,900	79,500	-	79,500	4.2%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Fines & Forfeitures	46,640	40,000	44,700	44,700	-	44,700	11.8%
Interest/Misc	331	-	-	-	-	-	na
Trans fm 681 Court Admin	13,200	6,000	6,000	11,300	-	11,300	88.3%
Carry Forward	46,000	32,300	41,900	25,700	-	25,700	(20.4)%
Less 5% Required By Law	-	(2,000)	-	(2,200)	-	(2,200)	10.0%
Total Funding	106,171	76,300	92,600	79,500	-	79,500	4.2%

Court Related Agencies

Court Administration Teen Court Fund (171/1132)

Notes:

This revenue source was created effective July 1, 2004, when the Board of County Commissioners adopted Ordinance 04-42 under s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. This revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund juvenile programs. In the past, Teen Court and Juvenile Assessment Centers were allocated twelve and a half percent (12.5%) each. On June 22, 2010, via Board Agenda Item 16J5, Teen Court will receive the full twenty-five percent (25%).

Forecast FY 2023:

Revenue is based upon actual collections received through April 2023.

Personal Services decreased due to the implementation of more efficient processes within the teen court.

Current FY 2024:

Personal Services increase is due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expense includes funding for the Teen Court coordinator, minimal operating costs for maintenance of the program, and three \$1,000 Scholarships to be awarded to program participants.

Revenues:

The current revenue budget is a full 25% of the \$65 Fee with a supplemental transfer from Court Administration (681/1051) for \$11,300 to keep the program active. Court Administration funding is from Probation Fees (681/1051) and the balance is from the General Fund (001/0001).

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Court Related Agencies

**Court Administration
Drug Abuse Trust Fund (616/1141)**

Mission Statement

Imposition by the courts of additional assessment against drug offenders, under F.S. 938.23 and F.S. 893.165, in an amount up to the amount of the fine imposed.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Reserves, Transfers, Interest - RG	-	4,600	4,600	-
Current Level of Service Budget	<u>-</u>	<u>4,600</u>	<u>4,600</u>	<u>-</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Reserve for Contingencies	-	4,500	-	4,600	-	4,600	2.2%
Total Budget	<u>-</u>	<u>4,500</u>	<u>-</u>	<u>4,600</u>	<u>-</u>	<u>4,600</u>	<u>2.2%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	30	-	-	-	-	-	na
Carry Forward	4,500	4,500	4,600	4,600	-	4,600	2.2%
Total Funding	<u>4,530</u>	<u>4,500</u>	<u>4,600</u>	<u>4,600</u>	<u>-</u>	<u>4,600</u>	<u>2.2%</u>

Forecast FY 2023:

No remittances are forecast as no request for funding has been received by the County. Similarly, no revenues are anticipated.

Current FY 2024:

Residual cash contained in this fund is budgeted in reserves.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Court Related Agencies

**Court Administration
Law Library Fund (640/1145)**

Mission Statement

To provide legal materials to the legal community and the public.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Law Library	-	111,600	111,600	-
Current Level of Service Budget	<u>-</u>	<u>111,600</u>	<u>111,600</u>	<u>-</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	92,166	93,500	93,500	111,600	-	111,600	19.4%
Net Operating Budget	92,166	93,500	93,500	111,600	-	111,600	19.4%
Total Budget	92,166	93,500	93,500	111,600	-	111,600	19.4%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	46,640	40,000	43,000	40,000	-	40,000	0.0%
Interest/Misc	357	-	-	-	-	-	na
Trans fm 681 Court Admin	38,900	42,100	42,100	64,400	-	64,400	53.0%
Carry Forward	23,900	13,400	17,600	9,200	-	9,200	(31.3)%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	109,796	93,500	102,700	111,600	-	111,600	19.4%

Court Related Agencies

**Court Administration
Law Library Fund (640/1145)**

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The Law Library receives one-quarter of this fine to fund their operations.

Forecast FY 2023:

Revenues from the \$65 court cost fee are based upon actual collections received through April 2023.

Current FY 2024:

The request from the Law Library for operating costs of \$111,600 will be fully funded as the Court Administration will provide a transfer for \$64,400 to supplement the \$65 court cost fee that supports this function.

The costs include funding for staff, books, utilities, and electronic Westlaw access. The Law Library expanded its collection of legal resources and databases as well as subscriptions to legal databases and online services.

Revenues:

Article V revenues have been insufficient since FY 2007 due to the continued decline in this revenue source. To off-set this decrease, a transfer from Court Administration Fund (681/1051) for \$64,400 is budgeted. Court Administration funding is from Probation Fees (681) and the balance is from a General Fund (001/0001) transfer.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Court Related Agencies

Circuit & County Court Judges

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	23,708	68,000	63,200	69,700	-	69,700	2.5%
Net Operating Budget	23,708	68,000	63,200	69,700	-	69,700	2.5%
Total Budget	23,708	68,000	63,200	69,700	-	69,700	2.5%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Circuit Court Judges (001/0001)	11,903	40,400	35,700	40,000	-	40,000	(1.0)%
County Court Judges (001/0001)	11,806	27,600	27,500	29,700	-	29,700	7.6%
Total Net Budget	23,708	68,000	63,200	69,700	-	69,700	2.5%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	23,708	68,000	63,200	69,700	-	69,700	2.5%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	23,708	68,000	63,200	69,700	-	69,700	2.5%
Total Funding	23,708	68,000	63,200	69,700	-	69,700	2.5%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Court Related Agencies

**Circuit & County Court Judges
Circuit Court Judges (001/0001)**

Mission Statement

Judge McGowan handles 45% and Judge Krier handles 55% of Criminal cases. Judge Brodie, Judge Foster, and Judge Kirshy handle 33.3% each of the General Civil cases including Foreclosures, Probate, and Guardianship. Judge Cohen and Judge McGowan both preside over 50% each of Circuit Domestic Violence, Domestic Relations. Judge Leontiev presides over 100% of Juvenile Dependency/Delinquency and Truancy Court cases. Judge McGowan also presides over 100% of Veterans Court and Mental Health Court cases.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Operating Costs	-	40,000	-	40,000
Counties are required to provide and maintain office space, utilities, basic communication services, and security for Circuit Court Judges. This budget provides for incidental expenses incurred by the Circuit Court Judges.				
Current Level of Service Budget	-	40,000	-	40,000

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	11,903	40,400	35,700	40,000	-	40,000	(1.0)%
Net Operating Budget	11,903	40,400	35,700	40,000	-	40,000	(1.0)%
Total Budget	11,903	40,400	35,700	40,000	-	40,000	(1.0)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	11,903	40,400	35,700	40,000	-	40,000	(1.0)%
Total Funding	11,903	40,400	35,700	40,000	-	40,000	(1.0)%

Current FY 2024:

Operating Expenses for the Circuit Court Judges include minor operating items split among the various judges.

All other costs, such as office space, utilities, communication services, and security are paid for by the Collier County Facilities Management Division.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Court Related Agencies

**Circuit & County Court Judges
County Court Judges (001/0001)**

Mission Statement

Judge Blake Adams, Judge Michael Brown, and Judge Robert Crown handle 33.3% each of misdemeanors, ordinances, criminal traffic, and civil traffic infractions. Judge Chris Brown and Judge Tamara Nicola handle 33.3% each of county civil, small claims, and evictions. Judge Janeice Martin handles the remaining 33.3% of county civil, small claims, and evictions and 100% of Drug Court cases.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Operating Costs	-	29,700	-	29,700
<p>Counties are required to provide and maintain office space, utilities, basic communication services, and security for County Court Judges. This budget provides for incidental expenses incurred by the County Court Judges.</p>				
Current Level of Service Budget	-	29,700	-	29,700

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	11,806	27,600	27,500	29,700	-	29,700	7.6%
Net Operating Budget	11,806	27,600	27,500	29,700	-	29,700	7.6%
Total Budget	11,806	27,600	27,500	29,700	-	29,700	7.6%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	11,806	27,600	27,500	29,700	-	29,700	7.6%
Total Funding	11,806	27,600	27,500	29,700	-	29,700	7.6%

Current FY 2024:

Operating Expenses for the County Court Judges include minor operating items split among the various judges.

All other costs such as office space, utilities, communication services, and security are paid for by the Collier County Facilities Management Division.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Court Related Agencies

Public Defender

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	309,400	377,700	376,800	486,800	-	486,800	28.9%
Net Operating Budget	309,400	377,700	376,800	486,800	-	486,800	28.9%
Total Budget	309,400	377,700	376,800	486,800	-	486,800	28.9%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Public Defender (001/0001)	309,400	377,700	376,800	486,800	-	486,800	28.9%
Total Net Budget	309,400	377,700	376,800	486,800	-	486,800	28.9%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	309,400	377,700	376,800	486,800	-	486,800	28.9%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	309,400	377,700	376,800	486,800	-	486,800	28.9%
Total Funding	309,400	377,700	376,800	486,800	-	486,800	28.9%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Court Related Agencies

**Public Defender
Public Defender (001/0001)**

Mission Statement

To provide legal services to indigent defendants charged with criminal offenses in Collier County.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Public Defender	-	486,800	-	486,800
State law requires counties within their judicial circuits to provide the Public Defender with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	486,800	-	486,800

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	309,400	377,700	376,800	486,800	-	486,800	28.9%
Net Operating Budget	309,400	377,700	376,800	486,800	-	486,800	28.9%
Total Budget	309,400	377,700	376,800	486,800	-	486,800	28.9%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	309,400	377,700	376,800	486,800	-	486,800	28.9%
Total Funding	309,400	377,700	376,800	486,800	-	486,800	28.9%

Notes:

Under the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Public Defender: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2024:

A large portion of the budget is fixed costs which the Public Defender has no control over, such as water, electricity, building repairs and maintenance, etc. The remaining budget is for two Attorneys, one Support Staff Position, and one Specialty Courts Coordinator. The Public Defender is fully utilizing these positions to provide early representation of clients to move their cases efficiently and effectively through the judicial system in Collier County. This fiscal year includes a pay adjustment for the recruitment of an additional 1 FTE and retention after remaining flat for many years.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Court Related Agencies

State Attorney

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	352,354	762,200	762,200	789,600	-	789,600	3.6%
Net Operating Budget	352,354	762,200	762,200	789,600	-	789,600	3.6%
Total Budget	352,354	762,200	762,200	789,600	-	789,600	3.6%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
State Attorney (001/0001)	352,354	762,200	762,200	789,600	-	789,600	3.6%
Total Net Budget	352,354	762,200	762,200	789,600	-	789,600	3.6%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	352,354	762,200	762,200	789,600	-	789,600	3.6%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	352,354	762,200	762,200	789,600	-	789,600	3.6%
Total Funding	352,354	762,200	762,200	789,600	-	789,600	3.6%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Court Related Agencies

**State Attorney
State Attorney (001/0001)**

Mission Statement

To prosecute law offenders in this jurisdictional area of the State and to faithfully execute and enforce the laws of the State of Florida.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
State Attorney	-	789,600	-	789,600
State law requires counties within their judicial circuits to provide the State Attorney with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	789,600	-	789,600

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	352,354	762,200	762,200	789,600	-	789,600	3.6%
Net Operating Budget	352,354	762,200	762,200	789,600	-	789,600	3.6%
Total Budget	352,354	762,200	762,200	789,600	-	789,600	3.6%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	352,354	762,200	762,200	789,600	-	789,600	3.6%
Total Funding	352,354	762,200	762,200	789,600	-	789,600	3.6%

Notes:

Under the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the State Attorney: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment, software and technical support, and other local operating requirements. In 2023 the State Attorney's office joined forces with local law enforcement to Create a task force that will combat human trafficking in the region.

Current FY 2024:

This funding is for operating expenses for the State Attorney's Office located in Collier County and includes funding for five jail reduction personnel dedicated to Collier, they consist of an Assistant State Attorney, a Paralegal, a Clerk, one Specialty Courts Coordinator, and one Prosecutor working with Specialty Courts. This fiscal year includes a pay adjustment for recruitment and retention after remaining flat for many years, an increase in the electricity and water & sewer, and an increase in other contractual services.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Court Related Agencies

Guardian Ad Litem Program

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	1,245	4,600	2,000	4,600	-	4,600	0.0%
Net Operating Budget	1,245	4,600	2,000	4,600	-	4,600	0.0%
Total Budget	1,245	4,600	2,000	4,600	-	4,600	0.0%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Guardian Ad Litem Program (001/0001)	1,245	4,600	2,000	4,600	-	4,600	0.0%
Total Net Budget	1,245	4,600	2,000	4,600	-	4,600	0.0%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,245	4,600	2,000	4,600	-	4,600	0.0%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	1,245	4,600	2,000	4,600	-	4,600	0.0%
Total Funding	1,245	4,600	2,000	4,600	-	4,600	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Court Related Agencies

**Guardian Ad Litem Program
Guardian Ad Litem Program (001/0001)**

Mission Statement

To advocate for the best interest of children who are alleged to be abused, neglected, or abandoned and who are involved in court procedures.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Guardian Ad Litem	-	4,600	-	4,600
Current Level of Service Budget	-	4,600	-	4,600

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	1,245	4,600	2,000	4,600	-	4,600	0.0%
Net Operating Budget	1,245	4,600	2,000	4,600	-	4,600	0.0%
Total Budget	1,245	4,600	2,000	4,600	-	4,600	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	1,245	4,600	2,000	4,600	-	4,600	0.0%
Total Funding	1,245	4,600	2,000	4,600	-	4,600	0.0%

Notes:

Under the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Guardian Ad Litem: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2024:

Rent, utilities, security, and facility maintenance are paid for Guardian Ad Litem by the Facilities Management Division, which is funded by the General Fund (001/0001). Technology needs are paid for by the Court IT Fee Fund (178/1054).

This budget contains funding for storage fees and a minimal allocation for office supplies and minor operating equipment.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Court Related Agencies

Court Related Technology

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	140,657	181,100	155,400	191,900	-	191,900	6.0%
Operating Expense	832,789	1,232,500	1,169,700	1,251,900	-	1,251,900	1.6%
Indirect Cost Reimburs	32,100	20,500	20,500	19,900	-	19,900	(2.9)%
Capital Outlay	17,167	30,000	-	75,000	-	75,000	150.0%
Net Operating Budget	1,022,713	1,464,100	1,345,600	1,538,700	-	1,538,700	5.1%
Reserve for Contingencies	-	36,500	-	38,500	-	38,500	5.5%
Reserve for Capital	-	938,900	-	502,500	-	502,500	(46.5)%
Reserve for Attrition	-	(3,700)	-	-	-	-	(100.0)%
Total Budget	1,022,713	2,435,800	1,345,600	2,079,700	-	2,079,700	(14.6)%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Court Information Technology (IT) Fee (178/1054)	1,022,713	1,464,100	1,345,600	1,538,700	-	1,538,700	5.1%
Total Net Budget	1,022,713	1,464,100	1,345,600	1,538,700	-	1,538,700	5.1%
Total Transfers and Reserves	-	971,700	-	541,000	-	541,000	(44.3)%
Total Budget	1,022,713	2,435,800	1,345,600	2,079,700	-	2,079,700	(14.6)%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	1,164,028	1,000,000	800,000	800,000	-	800,000	(20.0)%
Miscellaneous Revenues	1,125	-	-	-	-	-	na
Interest/Misc	11,246	4,200	4,200	4,300	-	4,300	2.4%
Carry Forward	1,703,400	1,481,800	1,857,100	1,315,700	-	1,315,700	(11.2)%
Less 5% Required By Law	-	(50,200)	-	(40,300)	-	(40,300)	(19.7)%
Total Funding	2,879,799	2,435,800	2,661,300	2,079,700	-	2,079,700	(14.6)%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Court Information Technology (IT) Fee (178/1054)	2.25	2.25	2.25	2.25	-	2.25	0.0%
Total FTE	2.25	2.25	2.25	2.25	-	2.25	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Court Related Agencies

**Court Related Technology
Court Information Technology (IT) Fee (178/1054)**

Mission Statement

To provide funding for court-related technology, and court technology needs for the state trial courts, state attorney, and public defender by s. 28.24 (12) (e), s. 29.008 (1) (f) 2 and s. 29.008 (1) (h) F.S.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
CJIS Cost Sharing	-	360,200	360,200	-
Criminal Justice Information System cost sharing for the 20th Judicial Circuit Court IT related costs.				
Court Administration IT Costs	2.25	560,400	560,400	-
IT related costs for Collier County Court Administration				
Probation Department IT Costs	-	27,500	27,500	-
IT related costs for the Parole Division in Collier County.				
Circuit and County Court Judges IT Costs	-	41,800	41,800	-
IT related costs for the Circuit Court and Collier County Court Judges.				
State Attorney IT Costs	-	207,200	207,200	-
IT related costs for the State Attorney's offices.				
Public Defender IT Costs	-	303,400	303,400	-
IT related costs for the Public Defender's office.				
Guardian Ad Litem IT Costs	-	38,200	38,200	-
IT related costs for the Guardian Ad Litem office.				
Reserves, Transfers, Interest - RG	-	541,000	541,000	-
Current Level of Service Budget	2.25	2,079,700	2,079,700	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	140,657	181,100	155,400	191,900	-	191,900	6.0%
Operating Expense	832,789	1,232,500	1,169,700	1,251,900	-	1,251,900	1.6%
Indirect Cost Reimburs	32,100	20,500	20,500	19,900	-	19,900	(2.9)%
Capital Outlay	17,167	30,000	-	75,000	-	75,000	150.0%
Net Operating Budget	1,022,713	1,464,100	1,345,600	1,538,700	-	1,538,700	5.1%
Reserve for Contingencies	-	36,500	-	38,500	-	38,500	5.5%
Reserve for Capital	-	938,900	-	502,500	-	502,500	(46.5)%
Reserve for Attrition	-	(3,700)	-	-	-	-	(100.0)%
Total Budget	1,022,713	2,435,800	1,345,600	2,079,700	-	2,079,700	(14.6)%
Total FTE	2.25	2.25	2.25	2.25	-	2.25	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Court Related Agencies

Court Related Technology

Court Information Technology (IT) Fee (178/1054)

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	1,164,028	1,000,000	800,000	800,000	-	800,000	(20.0)%
Miscellaneous Revenues	1,125	-	-	-	-	-	na
Interest/Misc	11,246	4,200	4,200	4,300	-	4,300	2.4%
Carry Forward	1,703,400	1,481,800	1,857,100	1,315,700	-	1,315,700	(11.2)%
Less 5% Required By Law	-	(50,200)	-	(40,300)	-	(40,300)	(19.7)%
Total Funding	2,879,799	2,435,800	2,661,300	2,079,700	-	2,079,700	(14.6)%

Notes:

Revenues reflect collections of \$2 per page of a \$4 per page service charge assessed for recording documents or instruments as listed in s. 28.24 F.S. These revenues are dedicated to the technology needs of the Courts and Court Related Agencies.

Forecast FY 2023:

Personal Services decreased due to a more conservative approach to staffing.

Revenues are based upon actual collections through April 2023.

Current FY 2024:

Personal Service increase is a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses have increased due to Information Technology allocations and other contractual services.

Capital Outlay has increased due to the purchase of switches that should last 5-7 years and it is not a recurring expense.

Reserves have decreased due to a decrease in revenue.

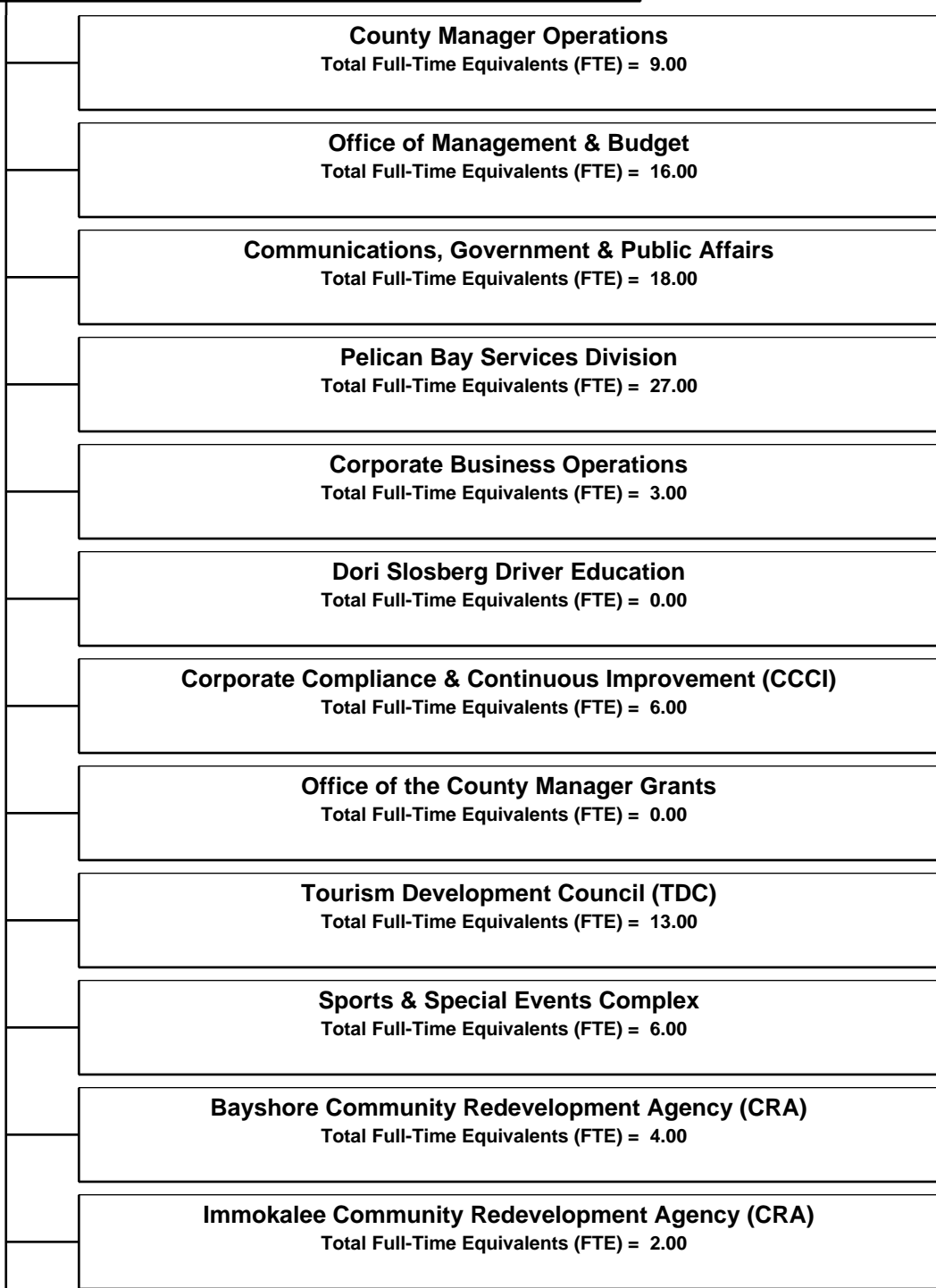
Revenues:

ICDTF collections, which are funds received from a portion of various fees and fines, are down. They used to be steady, before COVID. The decline seems to be flattening.

Office of the County Manager

Office of the County Manager
Organizational Chart

Total Full-Time Equivalents (FTE) = 483.00



Office of the County Manager

	Fleet Management Division Total Full-Time Equivalents (FTE) = 31.00
	Human Resources Division Total Full-Time Equivalents (FTE) = 19.00
	Information Technology Division Total Full-Time Equivalents (FTE) = 46.00
	Procurement Services Division Total Full-Time Equivalents (FTE) = 24.00
	Risk Management Division Total Full-Time Equivalents (FTE) = 18.00
	Bureau Of Emergency Services Division Total Full-Time Equivalents (FTE) = 13.00
	Emergency Services & Fire District Grants Total Full-Time Equivalents (FTE) = 0.00
	Emergency Medical Services (EMS) Total Full-Time Equivalents (FTE) = 253.00

Office of the County Manager

Management Offices

The Executive Management Offices consist of the Administrative Office of the County Manager, the Corporate Compliance & Internal Review Section, the Office of Management and Budget, the Grants Compliance Section and the Impact Fee Administration. In addition, Pelican Bay Services, Tourism, Economic Development and Community Redevelopment Agencies (CRA) report directly to the County Manager's Office.

To reach this office, please call 252-8383 - County Manager's Office

Office of Management and Budget

The Office of Management and Budget oversees the development, implementation, and monitoring of Collier County budgets, ensuring funding is available to safeguard public services and protect community assets. They set the budget policy each year to promote fiscal stewardship over taxpayer funds. To reach the Office of Management and Budget, please call 252-8973.

Communications, Government & Public Affairs

The Division of Communications, Government & Public Affairs is the public's direct access to open government. We provide information on County services, facilities, projects, meetings and events, and programs. We facilitate public record transparency and provide access for the public to review records at their request. We operate Collier 311 for non-emergency service requests from residents and visitors. We also coordinate state and federal legislative efforts to maximize County project funding and to educate legislators on County processes and programs that could be impacted by changes in state and federal law, rule and regulation. For more information on the Communications, Government & Public Affairs Division, please call 252-8999.

Pelican Bay Services

Services are provided to residents of Pelican Bay through the Pelican Bay Municipal Services Taxing and Benefit Unit (MSTBU). Services include Water Management, Community Beautification, Street Lighting, Security Operations, Clam Bay Restoration, and a capital improvement program. Funding is provided by special assessments levied on residents of Pelican Bay as well as an ad valorem levy for district lighting and lighting system improvements. Aligning with County Managers office strategic objectives division will preserve and enhance the character of Pelican Bay Community. Protecting natural resources in the Clam Bay NRPA. Utilize partnerships to ensure that government facilities meet Pelican Bay expectations. Encourage active community engagement and participation with the Pelican Bay services board. For more information on Pelican Bay Services, please call 252-1355.

Corporate Compliance and Continuous Improvement Division

Provides responsible governance for county-wide operations through leading by example for compliance with policies, procedures, and requirements. Additionally, proactive recommendations are made in order to help facilitate change to remain compliant with all types of requirements. Completion of analysis to support recommendations are completed through research, exploratory data analysis, red flag reviews, statistical comparisons, trending analysis, data analytics, investigation, and reviews to ensure that all potential analysis is supported and has proper documentation to safeguard the taxpayers dollars.

Tourism

The Naples, Marco Island, Everglades Convention & Visitors Bureau (CVB) is the official source for area travel and tourism information about Florida's Paradise Coast. Through its efforts globally, the CVB promotes Collier County as an exceptional vacation and meeting tourism destination by highlighting key assets of the County including 30 miles of white sand beaches, eco-adventures, shopping, arts and culture offerings, world renown dining plus exceptional sporting activities and venues. Funding for the Naples, Marco Island, Everglades Paradise Coast Convention and Visitors Bureau is generated from the 5% tourist tax (TDT) levied on hotel rooms and short-term rentals in Collier County. The TDT is reinvested within the County's core tourism assets ensuring and enhancing the quality of place for both residents and visitors alike. For more information on Tourism, please call 239-252-6292.

Sports & Special Events Complex

The Paradise Coast Sports Complex, a 180 acre state-of-the-art sports and entertainment facility, features professional-level synthetic turf fields, as well as on-site recreation and entertainment options. This world-class facility allows Collier County to promote the region as an exceptional sports tourism destination attracting athletes and attendees from across the globe while at the same time providing an incredible recreational amenity for the enjoyment and use by local residents. The complex is a newly aligned business focus within the Tourism Division and yet another testament to the quality of place that sets Collier County apart for residents and visitors alike.

For more information, please call 239-252-4386

Community Redevelopment Agency

In accordance with Chapter 163, Part III, Florida Statutes, the Community Redevelopment Agency carries out the redevelopment of two Community Redevelopment Areas (Immokalee and the Bayshore/Gateway Triangle) pursuant to an

Office of the County Manager

adopted Community Redevelopment Plan (“the Plan”). The primary source of funding for the implementation of the Plan is tax increment revenue deposited into a Redevelopment Trust Fund.

The County’s redevelopment efforts are led by a Board (the BCC sitting in a separate legal capacity), informed by Local Redevelopment Advisory Boards served by citizen volunteers appointed by the BCC, and administered by professional staff led by the County Manager, all of whom work together with each other and with the private sector, other public sector institutions, citizens, and all interested stakeholders to implement the Plan.

While the Plan authorizes many projects and programs for each of the Community Redevelopment Areas, and Florida Statutes authorize many more, the Plan prioritizes public safety, infrastructure, economic development, and housing. As a result, the Plan is very closely aligned with the Collier County Strategic Plan 2023. In fact, the Community Redevelopment Agency is a champion for the County’s values, vision, mission, objectives, and priorities within the Community Redevelopment Areas and is proud to be focused on the following Collier County Strategic Plan Priorities in FY 2024: Transportation Improvements; Water, Wastewater, and Stormwater Improvements and Partnerships; Affordable Housing; Strategic Real Estate Management; Parks Improvements; and Communication Initiatives.

For more information about Collier County’s Community Redevelopment Agency, please call (239) 252-8844.

Fleet Management

Division is responsible for the complete life cycle asset management for over 3800 pieces of equipment. This includes purchasing, in-servicing, preventative, predictive, emergency maintenance, and repairs. The services we perform adds to the quality of place supporting other agencies so they can provide robust services; to include safety sensitive emergency services and community development in CAT transportation services. The Fleet Management Division incorporates data driven decision making, with measurable key performance indicators which helps the division operate efficiently and effectively which is responsible governance. To reach the Fleet Management Division, please call 252-2277.

Human Resources

The Human Resources Division (HR) is comprised of a number of organizational components, which include Administration, Labor and Employee Relations, Operations, Talent Acquisition, Talent Development, and Total Rewards. Each specialized area provides a variety of services to the County’s constituency as well as to the County’s employee population. This is accomplished by supporting the organization with team-building efforts in the areas of compensation, retention, employee recognition, employee relations, performance management, motivation, development, and training.

To meet the Board strategic priority of positioning Collier County as an employer of choice, HR will continue to design and deliver strategies to recruit, develop, assess, and retain a high-quality workforce. These efforts include the development of a branded recruitment program along with on-boarding processes that reflect a positive, quality experience for new employees. Additionally, HR will design, communicate, implement, and administer an integrated, comprehensive approach to compensation that management can use to attract and retain employees and drive performance that exceeds expectations, and provide professional development programs and opportunities to meet the employees’ needs. To reach the Human Resources Division, please Call 252-8460.

Information Technology

The Information Technology Division provides efficient, reliable, and secure customer-oriented information technology services for Collier County Government, which include the agency’s data network, telephone system, software applications, and data.

As a County Manager priority, providing cybersecurity in today’s environment is imperative. Deploying an immutable back-up system provides enhanced and longer archived backs-ups and will aid in the recovery in the event of a cyberattack. Several layers of security will be added to the existing security infrastructure. Implementing a Security Operations Center piece to the cybersecurity apparatus, along with extended monitoring, will add to the existing layers already provided. Additionally, IT will be working towards a “Zero Trust” environment.

Developing an IT Master Plan is another priority of the County Manager. As technology initiatives advance throughout the County, IT is working to provide a more cutting-edge and nimble infrastructure. IT will be working on moving to cloud applications where it is deemed a good fit, upgrading/refreshing older technology to faster and “smarter” equipment, providing project support for Departments and Divisions in the County through collaboration software, and providing longer support hours. To reach the Information Technology Division, please call 252-8794.

Procurement

The Procurement Services Division is a strategic partner that ensures proper safeguards are in place to maintain a procurement system of quality and integrity which protects taxpayer money by promoting fiscal stewardship and sound budget oversight. The Division procures goods and services through a variety of procurement methods and services and is responsible for managing the County’s purchasing card program (p-card) and the transfer and disposal of surplus property, which includes various public auctions and other sales events. The main objectives are strategic planning for County

Office of the County Manager

purchases, supporting business needs throughout the agency, educating customers and the vendor community, ensuring fair, transparent, and ethical competitive purchasing processes, and ensuring adherence to federal, state, and local laws. Upcoming initiatives that align with the County's strategic plan include replacing the bidding platform, increasing vendor outreach, and automating more processes through software implementation. To reach the Procurement Services Division, please call 252-8407.

Risk Management

The Risk Management Division is a strategic partner that strives to continuously develop, manage, and improve the County's finance risk, group insurance, and safety and occupational health programs to provide quality, cost-effective support to County employees and to protect the County interests against frequent and catastrophic loss, and to ensure that the County's employees are safe at their jobs.

Through responsible governance, Risk strives to identify, manage, mitigate, and finance risks; seeks to reduce the frequency, severity, and associated costs of claims; and serves as a resource for the health, safety, and well-being of Collier County employees by offering continuous education, expert advice, and communication efficiently and properly. To reach the Risk Management Division, please call 252-8461.

Our primary and essential services include:

- Emergency Management that provides a centralized incident command and effective response in preparation for, during and after a major disaster

252-3600 Emergency Management & 800 MHz Radio

Emergency Medical Services

Collier County Emergency Medical Service provides pre-hospital advanced life support 911 response to the citizens and visitors of Collier County. EMS covers over 2,000 square miles with 26 ambulances and one trauma helicopter, strategically placed throughout Collier County to provide care and rapid response. In 2022 Collier County Emergency Medical Services responded to a little over 48,000 calls for service and transported nearly 33,000 patients to area hospitals. In addition to responding to calls, EMS provides public outreach and education within the community.

Collier County Emergency Medical Services is dedicated to providing quality care to the community by providing rapid response and transport. The EMS budget includes funding to maintain response times, staffing, infrastructure and equipment needed to meet the demands of the public we serve and meet our overall county response time goal of 8 minutes or less 90% of the time. Funding for the EMS system maintains robust public safety services and provides quality of place by contributing to the safety and welfare of the community.

252-3740 Emergency Medical Services

Emergency Management

The Division of Emergency Management works to protect and manage consequences for the citizens, visitors, local agencies, businesses, and organizations from the effects of natural, technological, public health, community crisis, and terrorism disasters or emergencies under the guidance of the County Manager. The Division receives program guidance and mandates from the Department of Homeland Security, the Federal Emergency Management Agency, and the State's Division of Emergency Management under the Office of the Governor. The Division works to maintain a vision of a vibrant, integrated, and progressive disaster-resistant community. Programming and work by the Division include planning for, responding to, recovering, and mitigating the impacts of major disaster events or localized emergencies 24 hours a day, 7 days a week. Staff and volunteers work to develop capabilities, strategies, and programs to minimize the effects and streamline the recovery from a disaster or community emergency. The Division provides on-scene technical support to public safety organizations, hurricane protection project management, community and crisis education and planning, comprehensive disaster, nursing home, and critical infrastructure review, preparedness planning, evacuation coordination, emergency public information and warning, meteorological services, hazardous materials storage analysis, field exercise and training resources, and state-mandated registration and case-need evaluation for persons with special needs. The office of the Medical Examiner and the County 800mhz Public Safety Communications unit are supported under the Emergency Management Division.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Department Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	53,138,521	60,484,900	57,750,600	68,124,800	67,700	68,192,500	12.7%
Operating Expense	102,495,369	130,288,600	179,434,800	147,880,200	-	147,880,200	13.5%
Indirect Cost Reimburs	521,200	534,800	534,800	559,000	-	559,000	4.5%
Capital Outlay	2,652,074	8,171,400	14,547,800	8,845,900	-	8,845,900	8.3%
Grants and Aid	-	100	100	100	-	100	0.0%
Remittances	2,694,480	4,029,400	5,605,200	5,944,100	-	5,944,100	47.5%
Total Net Budget	161,501,643	203,509,200	257,873,300	231,354,100	67,700	231,421,800	13.7%
Trans to Property Appraiser	98,867	121,300	121,300	122,600	-	122,600	1.1%
Trans to Tax Collector	527,035	548,300	603,800	640,000	-	640,000	16.7%
Trans to 001 Gen Fd	377,300	390,700	387,500	-	-	-	(100.0)%
Trans to 113 Com Dev Fd	22,600	-	-	-	-	-	na
Trans to 160 Baysh Beau MSTU Proj	904,800	557,300	557,300	977,000	-	977,000	75.3%
Trans to 186 Immok Redev Fd	92,800	92,800	92,800	-	-	-	(100.0)%
Trans to 187 Bayshore Redev Fd	210,900	221,700	221,700	-	-	-	(100.0)%
Trans to 188 800 MHz Fd	300,000	-	-	-	-	-	na
Trans to 194 TDC Prom	1,784,400	1,784,400	1,784,400	2,022,300	-	2,022,300	13.3%
Trans to 196 TDC Eco Disaster	796,900	-	-	-	-	-	na
Trans to 301 Co Wide Cap Fd	127,400	127,200	127,200	-	-	-	(100.0)%
Trans to 322 Pel Bay Irr and Land	440,000	397,700	397,700	473,400	-	473,400	19.0%
Trans to 408 Water/Sewer Fd	21,000	17,600	17,600	-	-	-	(100.0)%
Trans to 455 EMS Cap	-	-	-	500,000	-	500,000	na
Trans to 491 EMS MP&Cap	1,508,000	500,000	500,000	-	-	-	(100.0)%
Trans to 494 EMS Grants	48,488	55,000	76,600	55,000	-	55,000	0.0%
Trans to 506 IT Capital	-	96,400	96,400	89,100	-	89,100	(7.6)%
Trans to 759 Sports Complex	473,300	478,100	478,100	498,400	-	498,400	4.2%
Trans to 786 Imm CRA Cap	97,600	434,200	1,076,700	542,700	-	542,700	25.0%
Trans to 787 Baysh CRA Projects	1,717,100	2,431,200	3,745,600	2,647,500	-	2,647,500	8.9%
Advance/Repay to 111 Unincrp Gen Fd	88,901	-	-	-	-	-	na
Reserve for Contingencies	-	2,286,200	-	2,751,600	-	2,751,600	20.4%
Reserve for Salary Adj.	-	173,900	-	-	-	-	(100.0)%
Reserve for Capital	-	6,865,600	-	9,080,000	-	9,080,000	32.3%
Reserve for Future Capital Replacements	-	648,800	-	883,400	-	883,400	36.2%
Reserve for Motor Pool Cap	-	156,900	-	197,000	-	197,000	25.6%
Restricted for Unfunded Requests	-	1,220,400	-	1,210,700	-	1,210,700	(0.8)%
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	1,500,000	-	1,500,000	0.0%
Reserve for Catastrophic Event	-	2,476,100	-	2,395,100	-	2,395,100	(3.3)%
Reserve for Disaster Relief	-	700,000	-	700,000	-	700,000	0.0%
Reserve for Insurance	-	38,455,900	-	35,294,600	-	35,294,600	(8.2)%
Reserve for Cash Flow	-	3,190,600	-	3,347,700	-	3,347,700	4.9%
Reserve for Attrition	-	(634,400)	-	(728,000)	-	(728,000)	14.8%
Total Budget	171,139,034	268,803,100	268,158,000	296,554,200	67,700	296,621,900	10.3%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Appropriations by Division	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
County Manager Operations	1,491,102	2,010,500	2,090,300	2,367,000	-	2,367,000	17.7%
Office of Management & Budget	2,075,632	3,309,700	2,562,500	3,947,600	-	3,947,600	19.3%
Communications, Government & Public Affairs	1,808,616	2,192,900	2,068,100	2,380,000	-	2,380,000	8.5%
Pelican Bay Services Division	4,854,197	5,264,400	5,538,000	5,799,900	-	5,799,900	10.2%
Corporate Business Operations	845,625	971,400	478,600	437,100	-	437,100	(55.0)%
Dori Slosberg Driver Education	162,800	175,800	175,800	193,000	-	193,000	9.8%
Corporate Compliance & Continuous Improvement (CCI)	583,265	742,900	524,400	890,800	-	890,800	19.9%
Office of the County Manager Grants	-	-	60,500,000	-	-	-	na
Tourism Development Council (TDC)	10,740,322	21,916,700	14,804,900	25,951,000	-	25,951,000	18.4%
Sports & Special Events Complex	3,214,982	5,223,500	5,676,800	6,369,300	-	6,369,300	21.9%
Bayshore Community Redevelopment Agency (CRA)	2,301,102	3,022,400	2,559,600	4,469,900	-	4,469,900	47.9%
Immokalee Community Redevelopment Agency (CRA)	945,910	2,133,900	1,539,000	1,623,400	-	1,623,400	(23.9)%
Fleet Management Division	11,865,184	14,900,300	13,838,200	15,714,700	-	15,714,700	5.5%
Human Resources Division	2,215,332	2,749,300	2,528,400	2,865,300	-	2,865,300	4.2%
Information Technology Division	11,701,289	18,255,200	22,511,300	17,335,500	-	17,335,500	(5.0)%
Procurement Services Division	2,529,244	2,994,200	2,927,000	3,141,400	-	3,141,400	4.9%
Risk Management Division	59,186,755	67,577,100	64,756,100	77,606,900	67,700	77,674,600	14.9%
Bureau Of Emergency Services Division	5,542,345	6,634,800	7,019,700	7,436,000	-	7,436,000	12.1%
Emergency Services & Fire District Grants	250,909	-	3,500	-	-	-	na
Emergency Medical Services (EMS)	37,195,227	41,069,400	41,576,000	48,149,400	-	48,149,400	17.2%
Fire Districts	1,991,804	2,364,800	4,195,100	4,675,900	-	4,675,900	97.7%
Total Net Budget	161,501,643	203,509,200	257,873,300	231,354,100	67,700	231,421,800	13.7%
Office of Management & Budget	45,400	695,200	33,000	1,155,500	-	1,155,500	66.2%
Pelican Bay Services Division	632,390	2,317,000	687,000	2,267,500	-	2,267,500	(2.1)%
Dori Slosberg Driver Education	-	110,700	-	129,300	-	129,300	16.8%
Office of the County Manager Grants	-	2,000,000	-	2,000,000	-	2,000,000	0.0%
Tourism Development Council (TDC)	3,592,925	5,876,800	2,876,500	5,887,300	-	5,887,300	0.2%
Sports & Special Events Complex	-	930,700	-	1,207,900	-	1,207,900	29.8%
Bayshore Community Redevelopment Agency (CRA)	2,856,298	4,675,000	4,548,200	5,293,200	-	5,293,200	13.2%
Immokalee Community Redevelopment Agency (CRA)	420,175	846,900	1,323,500	1,506,700	-	1,506,700	77.9%
Fleet Management Division	113,600	765,200	113,400	557,700	-	557,700	(27.1)%
Information Technology Division	300,000	1,647,800	-	2,262,500	-	2,262,500	37.3%
Risk Management Division	76,600	38,532,500	76,600	35,294,600	-	35,294,600	(8.4)%
Bureau Of Emergency Services Division	-	476,100	-	444,300	-	444,300	(6.7)%
Emergency Medical Services (EMS)	1,556,488	6,095,100	576,600	6,622,000	-	6,622,000	8.6%
Fire Districts	43,516	324,900	49,900	571,600	-	571,600	75.9%
Total Transfers and Reserves	9,637,391	65,293,900	10,284,700	65,200,100	-	65,200,100	(0.1)%
Total Budget	171,139,034	268,803,100	268,158,000	296,554,200	67,700	296,621,900	10.3%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Department Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	3,959,643	4,864,600	4,670,100	5,325,500	-	5,325,500	9.5%
Delinquent Ad Valorem Taxes	107,876	-	700	-	-	-	na
Tourist Devel Tax	18,486,742	12,171,500	14,674,200	12,880,000	-	12,880,000	5.8%
Licenses & Permits	498,413	210,000	450,000	235,000	-	235,000	11.9%
Special Assessments	3,894,956	4,903,400	4,707,200	5,215,600	-	5,215,600	6.4%
Intergovernmental Revenues	1,632,910	495,000	984,000	429,700	-	429,700	(13.2)%
Charges For Services	2,219,039	2,762,600	2,791,200	3,731,900	-	3,731,900	35.1%
Ambulance Fees	22,225,344	12,500,000	12,500,000	12,700,000	-	12,700,000	1.6%
Miscellaneous Revenues	2,993,575	549,100	2,116,900	1,703,400	-	1,703,400	210.2%
Interest/Misc	719,486	514,600	1,788,400	2,116,600	-	2,116,600	311.3%
Indirect Service Charge	198	-	-	-	-	-	na
Impact Fees	8,940	-	-	-	-	-	na
Reimb From Other Depts	14,513,424	10,666,500	12,295,900	11,092,300	-	11,092,300	4.0%
Property & Casualty Billings	9,776,000	10,069,500	10,069,000	14,469,600	-	14,469,600	43.7%
Group Health Billings	42,031,130	40,500,000	40,500,000	44,272,800	-	44,272,800	9.3%
Dental & Vision Billings	2,255,324	2,423,000	2,062,000	2,220,000	-	2,220,000	(8.4)%
Life Insurance Billings	441,249	490,000	603,200	646,000	-	646,000	31.8%
Short Term Disability Billings	647,699	623,000	816,000	825,000	-	825,000	32.4%
Long Term Disability Billings	731,935	775,000	600,000	775,000	-	775,000	0.0%
Workers Comp Billings	1,841,600	1,920,600	1,920,600	2,032,400	-	2,032,400	5.8%
Fleet Revenue Billings	6,218,081	6,948,600	7,617,700	7,392,000	-	7,392,000	6.4%
Fuel Sale Rev Billings	5,143,442	7,306,200	5,450,700	6,780,000	-	6,780,000	(7.2)%
Trans frm Property Appraiser	2,679	1,800	1,800	-	-	-	(100.0)%
Trans frm Tax Collector	64,087	11,700	11,700	-	-	-	(100.0)%
Net Cost General Fund	12,681,947	15,441,700	14,335,300	15,809,600	-	15,809,600	2.4%
Net Cost Unincorp General Fund	2,200,824	2,637,200	2,505,900	2,785,900	-	2,785,900	5.6%
Trans fm 001 Gen Fund	28,729,362	44,334,400	44,715,900	46,370,100	-	46,370,100	4.6%
Trans fm 109 Pel Bay MSTBU	-	37,100	37,100	28,000	-	28,000	(24.5)%
Trans fm 111 Unincorp Gen Fd	731,200	1,550,000	3,061,400	3,821,700	-	3,821,700	146.6%
Trans fm 113 Comm Dev Fd	-	891,700	891,700	863,300	-	863,300	(3.2)%
Trans fm 114 Pollutn Ctrl Fd	-	121,700	121,700	106,700	-	106,700	(12.3)%
Trans fm 130 GG Com Ctr	-	42,900	42,900	40,800	-	40,800	(4.9)%
Trans fm 131 Dev Serv Fd	-	177,200	177,200	183,300	-	183,300	3.4%
Trans fm 162 Immokalee Beaut Fd	92,800	92,800	92,800	-	-	-	(100.0)%
Trans fm 163 Baysh/Av Beaut Fd	1,030,300	682,800	682,800	977,000	-	977,000	43.1%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	-	-	-	(100.0)%
Trans fm 174 Conserv Collier Maint	-	31,100	31,100	25,500	-	25,500	(18.0)%
Trans fm 184 TDC Promo	3,054,600	2,262,500	2,262,500	2,520,700	-	2,520,700	11.4%
Trans fm 185 Beach Ren Ops	-	17,800	17,800	15,300	-	15,300	(14.0)%
Trans fm 186 Immok Redev Fd	74,100	84,900	84,900	-	-	-	(100.0)%
Trans fm 194 TDC Prom Fd	-	59,300	59,300	61,100	-	61,100	3.0%
Trans fm 320 Clam Bay Cap Fd	34,100	34,100	34,100	-	-	-	(100.0)%
Trans fm 408 Water / Sewer Fd	218,500	2,062,500	2,062,500	1,649,800	-	1,649,800	(20.0)%
Trans fm 470 Solid Waste Fd	-	197,000	197,000	249,400	-	249,400	26.6%
Trans fm 473 Mand Collct Fd	-	33,500	33,500	51,500	-	51,500	53.7%
Trans fm 490 EMS Fd	48,488	55,000	76,600	55,000	-	55,000	0.0%
Trans fm 495 Airport Op Fd	-	48,400	48,400	40,700	-	40,700	(15.9)%
Trans fm 505 IT Ops	300,000	-	-	-	-	-	na
Trans fm 669 Utility Fee	-	8,600	8,600	10,200	-	10,200	18.6%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Department Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Adv/Repay fm 001 Gen Fd	-	-	-	10,000,000	-	10,000,000	na
Adv/Repay fm 301 Cap Proj	-	-	20,000,000	15,000,000	-	15,000,000	na
Adv/Repay frm 412 Water Cap	-	-	3,219,200	-	-	-	na
Adv/Repay frm 414 WasteW Cap	-	-	9,280,800	-	-	-	na
Carry Forward	88,834,100	79,210,700	100,755,600	63,253,500	67,700	63,321,200	(20.1)%
Less 5% Required By Law	-	(2,029,800)	-	(2,207,700)	-	(2,207,700)	8.8%
Total Funding	278,455,391	268,803,100	331,479,200	296,554,200	67,700	296,621,900	10.3%

Department Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
County Manager Operations	7.00	7.00	9.00	9.00	-	9.00	28.6%
Office of Management & Budget	18.00	16.00	16.00	16.00	-	16.00	0.0%
Communications, Government & Public	16.00	17.00	18.00	18.00	-	18.00	5.9%
Pelican Bay Services Division	27.00	27.00	27.00	27.00	-	27.00	0.0%
Corporate Business Operations	9.00	8.00	3.00	3.00	-	3.00	(62.5)%
Corporate Compliance & Continuous	5.00	5.00	6.00	6.00	-	6.00	20.0%
Tourism Development Council (TDC)	10.00	11.00	13.00	13.00	-	13.00	18.2%
Sports & Special Events Complex	5.00	6.00	6.00	6.00	-	6.00	0.0%
Bayshore Community Redevelopment	4.00	4.00	4.00	4.00	-	4.00	0.0%
Immokalee Community Redevelopment	2.00	2.00	2.00	2.00	-	2.00	0.0%
Fleet Management Division	28.00	30.00	31.00	31.00	-	31.00	3.3%
Human Resources Division	18.75	19.00	19.00	19.00	-	19.00	0.0%
Information Technology Division	46.00	46.00	46.00	46.00	-	46.00	0.0%
Procurement Services Division	24.00	24.00	24.00	24.00	-	24.00	0.0%
Risk Management Division	14.00	17.00	17.00	17.00	1.00	18.00	5.9%
Bureau Of Emergency Services Division	13.00	13.00	13.00	13.00	-	13.00	0.0%
Emergency Medical Services (EMS)	202.00	228.00	228.00	228.00	-	228.00	0.0%
Total FTE	448.75	480.00	482.00	482.00	1.00	483.00	0.6%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

County Manager Operations

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,251,496	1,610,300	1,654,500	1,931,000	-	1,931,000	19.9%
Operating Expense	239,605	400,200	435,800	436,000	-	436,000	8.9%
Net Operating Budget	1,491,102	2,010,500	2,090,300	2,367,000	-	2,367,000	17.7%
Total Budget	1,491,102	2,010,500	2,090,300	2,367,000	-	2,367,000	17.7%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
County Manager (001/0001)	1,301,090	1,714,700	1,762,300	2,039,000	-	2,039,000	18.9%
County Manager-Board Related Costs (001/0001)	190,012	295,800	328,000	328,000	-	328,000	10.9%
Total Net Budget	1,491,102	2,010,500	2,090,300	2,367,000	-	2,367,000	17.7%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,491,102	2,010,500	2,090,300	2,367,000	-	2,367,000	17.7%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	1,491,102	2,010,500	2,090,300	2,367,000	-	2,367,000	17.7%
Total Funding	1,491,102	2,010,500	2,090,300	2,367,000	-	2,367,000	17.7%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
County Manager (001/0001)	7.00	7.00	9.00	9.00	-	9.00	28.6%
Total FTE	7.00	7.00	9.00	9.00	-	9.00	28.6%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**County Manager Operations
County Manager (001/0001)**

Mission Statement

To achieve the efficient and effective management of County programs and projects with the guidelines established by the Board of County Commissioners and within the recognized ethics and standards of good practice established by the International City and County Management profession.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Executive Management/Administration - RG	6.00	1,601,500	-	1,601,500
Carry out directives and policies of the BCC, prepare annual budget, direct and oversee all aspects of County programs and projects.				
Legislative Affairs - RG	1.00	196,000	-	196,000
Monitor, track, and report on state and federal legislative priorities of the Board of County Commissioners				
Department Administration - RG	1.00	131,100	-	131,100
To provide strategic and operational planning, budgeting and financial management, operating results and accountability, staff and policy development, and administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Public Services Operations Mgt - CD, IAM, RG	1.00	110,400	-	110,400
Coordination of department-wide financial and operations management activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, technology and process improvement, enterprise asset management, and general quality control.				
Current Level of Service Budget	9.00	2,039,000	-	2,039,000

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,251,496	1,610,300	1,654,500	1,931,000	-	1,931,000	19.9%
Operating Expense	49,593	104,400	107,800	108,000	-	108,000	3.4%
Net Operating Budget	1,301,090	1,714,700	1,762,300	2,039,000	-	2,039,000	18.9%
Total Budget	1,301,090	1,714,700	1,762,300	2,039,000	-	2,039,000	18.9%
Total FTE	7.00	7.00	9.00	9.00	-	9.00	28.6%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	1,301,090	1,714,700	1,762,300	2,039,000	-	2,039,000	18.9%
Total Funding	1,301,090	1,714,700	1,762,300	2,039,000	-	2,039,000	18.9%

Office of the County Manager

**County Manager Operations
County Manager (001/0001)**

Forecast FY 2023:

Personal service forecast is higher than the adopted budget due to the transfer of two (2) FTEs, one from Public Services Operations and one from Public Services Admin, offset by vacancies throughout the year. Operating expenditures are forecast slightly higher than the adopted budget.

Current FY 2024:

Personal services are budgeted higher due to the aforementioned addition of two (2) FTEs as well as the general wage adjustment and implementation of a merit-based incentive program. Operating expenditures are generally consistent with budget policy.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**County Manager Operations
County Manager-Board Related Costs (001/0001)**

Mission Statement

This budget provides miscellaneous Board directed activities such as lobbyist activities and the citizen survey.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Board Directed Activities - RG	-	318,000	-	318,000
Items include lobbyist contract, membership dues and goal setting.				
Other Board-Related Activities - RG	-	10,000	-	10,000
Items include travel and legal advertising.				
Current Level of Service Budget	-	328,000	-	328,000

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	190,012	295,800	328,000	328,000	-	328,000	10.9%
Net Operating Budget	190,012	295,800	328,000	328,000	-	328,000	10.9%
Total Budget	190,012	295,800	328,000	328,000	-	328,000	10.9%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	190,012	295,800	328,000	328,000	-	328,000	10.9%
Total Funding	190,012	295,800	328,000	328,000	-	328,000	10.9%

Current FY 2024:

The budget supports County-Wide initiatives such as lobbyist activities, membership and dues.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Office of Management & Budget

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,738,033	2,039,700	1,692,600	2,231,900	-	2,231,900	9.4%
Operating Expense	280,299	566,700	666,500	651,400	-	651,400	14.9%
Indirect Cost Reimburs	57,300	82,500	82,500	56,900	-	56,900	(31.0)%
Grants and Aid	-	100	100	100	-	100	0.0%
Remittances	-	620,700	120,800	1,007,300	-	1,007,300	62.3%
Net Operating Budget	2,075,632	3,309,700	2,562,500	3,947,600	-	3,947,600	19.3%
Trans to 001 Gen Fd	22,800	36,200	33,000	-	-	-	(100.0)%
Trans to 113 Com Dev Fd	22,600	-	-	-	-	-	na
Reserve for Contingencies	-	63,300	-	75,100	-	75,100	18.6%
Reserve for Capital	-	395,700	-	880,400	-	880,400	122.5%
Reserve for Cash Flow	-	200,000	-	200,000	-	200,000	0.0%
Total Budget	2,121,032	4,004,900	2,595,500	5,103,100	-	5,103,100	27.4%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Affordable Workforce Housing (105/1075)	-	620,800	120,900	1,007,400	-	1,007,400	62.3%
Grant Compliance (001/0001)	463,060	669,500	477,100	589,500	-	589,500	(11.9)%
Impact Fee Administration (107/1015)	807,715	1,081,000	1,147,400	1,178,100	-	1,178,100	9.0%
Office of Management & Budget (001/0001)	804,858	938,400	817,100	1,172,600	-	1,172,600	25.0%
Total Net Budget	2,075,632	3,309,700	2,562,500	3,947,600	-	3,947,600	19.3%
Total Transfers and Reserves	45,400	695,200	33,000	1,155,500	-	1,155,500	66.2%
Total Budget	2,121,032	4,004,900	2,595,500	5,103,100	-	5,103,100	27.4%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Licenses & Permits	498,413	210,000	450,000	235,000	-	235,000	11.9%
Charges For Services	227,082	85,000	260,000	100,000	-	100,000	17.6%
Miscellaneous Revenues	102	-	-	-	-	-	na
Interest/Misc	14,797	7,000	10,000	40,300	-	40,300	475.7%
Impact Fees	8,940	-	-	-	-	-	na
Reimb From Other Depts	63,091	50,000	50,000	268,500	-	268,500	437.0%
Trans frm Tax Collector	2	-	-	-	-	-	na
Net Cost General Fund	1,267,917	1,607,900	1,294,200	1,762,100	-	1,762,100	9.6%
Trans fm 001 Gen Fund	-	500,000	500,000	500,000	-	500,000	0.0%
Trans fm 111 Unincorp Gen Fd	50,000	50,000	50,000	-	-	-	(100.0)%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	-	-	-	(100.0)%
Carry Forward	1,767,800	1,294,100	1,995,600	2,232,800	-	2,232,800	72.5%
Less 5% Required By Law	-	(17,600)	-	(35,600)	-	(35,600)	102.3%
Total Funding	4,116,645	4,004,900	4,828,300	5,103,100	-	5,103,100	27.4%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Office of Management & Budget (001/0001)	6.00	6.00	6.00	7.00	-	7.00	16.7%
Grant Compliance (001/0001)	5.00	5.00	5.00	4.00	-	4.00	(20.0)%
Impact Fee Administration (107/1015)	7.00	5.00	5.00	5.00	-	5.00	0.0%
Total FTE	18.00	16.00	16.00	16.00	-	16.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Office of Management & Budget (001/0001)**

Mission Statement

The purpose of the Office of Management and Budget is to assist in the development, implementation, and monitoring of the operating and capital budgets; to offer technical support to divisions and agencies within the Collier County Government structure; to assist the general public, the Board of County Commissioners, and citizen groups with information requests; and to provide staff support to assigned Advisory Boards.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead RG	1.00	114,000	-	114,000
Budget Preparation/Control QP,CD,IAM,RG	6.00	1,043,200	-	1,043,200
Includes preparation of the Collier County budget in compliance with the Florida Truth in Millage Act. Also includes preparation and presentation of program and line-item budgets, review of fiscal impact statements in executive summaries, coordination of the indirect cost allocation plan preparation, and special projects.				
Financial Consulting RG	-	15,400	-	15,400
Provides funding for the County's Financial Advisor contract and for the preparation of the indirect cost allocation plan.				
Current Level of Service Budget				
	7.00	1,172,600	-	1,172,600

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
• Adhere to Collier BCC Debt Management Policy for Annual General Governmental Debt not to Exceed 13% of Total General Governmental Bondable Revenues	6.4	5.9	5.6	4.9
• Maintain a General Fund Target of Unrestricted Beginning Cash Balance of between 10% and 20% of Operating Expenses	27.3	19.2	27.5	18.2
• Maintain an Unincorporated MSTD General Fund Target of Unrestricted Beginning Cash Balance of between 10% and 20% of Operating Expenses	16.6	11.1	17.1	10.8
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the General Fund	2.3	2.7	2.7	2.5
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the Unincorporated MSTD General Fund	1	2.3	2.3	2.5
• Maintain General Corporate Bond Rating of at Least AA+	100	100	100	100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	737,613	863,800	736,300	1,100,200	-	1,100,200	27.4%
Operating Expense	67,245	74,600	80,800	72,400	-	72,400	(2.9)%
Net Operating Budget	804,858	938,400	817,100	1,172,600	-	1,172,600	25.0%
Total Budget	804,858	938,400	817,100	1,172,600	-	1,172,600	25.0%
Total FTE	6.00	6.00	6.00	7.00	-	7.00	16.7%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Office of Management & Budget

Office of Management & Budget (001/0001)

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	804,858	938,400	817,100	1,172,600	-	1,172,600	25.0%
Total Funding	804,858	938,400	817,100	1,172,600	-	1,172,600	25.0%

Forecast FY 2023:

Personal Service expense is forecast lower than the adopted budget due to vacancies throughout the year offset by the transfer and reclass of one (1) FTE from grants. Operating expense is forecast higher due to increases in minor operating equipment and legal advertising.

Current FY 2024:

Personal services are budgeted higher due to the aforementioned transfer reclass of (1) FTE, a general wage adjustment and the implementation of a merit-based incentive program. Operating expenses are in line with the previous year.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Grant Compliance (001/0001)**

Mission Statement

To reduce the cost of providing the public with services, facilities and infrastructure by maximizing the use of federal, state and local grants. To track, monitor, assist with administrative compliance, and coordinate all grants applied for, received and managed by Collier County.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Grant Coordination and Compliance - RG	4.00	589,500	-	589,500

To plan, implement and manage a centralized administrative grants compliance program for Collier County. Provides oversight and assistance to Divisions with emphasis in single audit and fiscal management to improve accountability and audit review success. Develop agency wide protocols and internal controls for post compliance. Coordinate, develop, and monitor corrective action plans for audit findings. Serve as liaison between the Clerk and independent auditors. Serve as technical advisor to Divisions including Purchasing in procurement of grant funds goods, service and capital projects. Develop training orientation program for County staff managing grants. Ensure proper stewardship of public funds awarded through cataloged state and federal grant programs. Continue to provide support services in grant acquisition to ensure proper Board approvals and assess Division resources for successful management.

Current Level of Service Budget	<u>4.00</u>	<u>589,500</u>	<u>-</u>	<u>589,500</u>
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Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Number of Active Grants per Audit Schedule	140	140	140	150
Number of Grant Programs with Audit Findings	1	1	1	-
Total Grant Dollars Expended (in millions)	100	75	75	100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	392,832	598,800	403,300	520,100	-	520,100	(13.1)%
Operating Expense	70,227	70,700	73,800	69,400	-	69,400	(1.8)%
Net Operating Budget	463,060	669,500	477,100	589,500	-	589,500	(11.9)%
Total Budget	463,060	669,500	477,100	589,500	-	589,500	(11.9)%
Total FTE	5.00	5.00	5.00	4.00	-	4.00	(20.0)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	463,060	669,500	477,100	589,500	-	589,500	(11.9)%
Total Funding	463,060	669,500	477,100	589,500	-	589,500	(11.9)%

Office of the County Manager

**Office of Management & Budget
Grant Compliance (001/0001)**

Notes:

Effective February 1, 2012, Grants Management was reorganized under the Office of Management and Budget (OMB) to centralize all administrative grant compliance functions at the corporate level. The Grants Compliance Office (GCO) provides oversight and technical support to Divisions with a focus on single audit and fiscal management. The development and implementation of agency wide internal controls and protocols will support successful single audit reviews. Key areas such as procurement, draw requests, report submission, and revenue to expenditure reconciliations will be under the purview of OMB as technical assistance to Divisions.

Forecast FY 2023:

Personal service forecast is lower due to vacancies throughout the year and the reclass and transfer of one (1) FTE to budget.

Current FY 2024:

Personal services are budgeted slightly lower than FY 2023 due to the transfer of one (1) FTE offset slightly by the general wage adjustment and implementation of a merit-based incentive program.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Administration (107/1015)**

Mission Statement

Ensure the fair and equitable administration of the Collier County Impact Fee Program, in accordance with Chapter 74 of the Collier County Code of Laws and Ordinances, which is the Collier County Consolidated Impact Fee Ordinance.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Impact Fee Administration - QP, RG	5.00	1,178,100	1,178,100	-
Review building permits and assess County Impact Fees within the time guidelines of the Growth Management Department Performance Standards. Perform impact fee calculations with less than 1% of assessments requiring subsequent refunds due to calculation errors. Calculate estimates, maintain account ledgers and generally oversee the Certificate of Public Facility Adequacy process. Administer all regulations set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, which is Chapter 74 of the Collier County Code of Laws and Ordinances, including update studies, indexing of fees, and all other Impact Fee related issues. Operational expenses will be partially funded by the Impact Fee Trust Funds as set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, Section 74-203.				
Reserves, Transfers, Interest - RG	-	1,155,500	1,155,500	-
Current Level of Service Budget	<u>5.00</u>	<u>2,333,600</u>	<u>2,333,600</u>	<u>-</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
• Impact Fees # of Completed Permits/W-S Letters	7,300	6,800	6,000	5,500
• Impact fee reviews for assessment of the Collier County Impact Fees completed within established deadline	100	100	100	100
• Perform impact fee calculations within 1% or less of assessments requiring subsequent refunds due to calculation errors	100	100	100	100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	607,588	577,100	553,000	611,600	-	611,600	6.0%
Operating Expense	142,827	421,400	511,900	509,600	-	509,600	20.9%
Indirect Cost Reimburs	57,300	82,500	82,500	56,900	-	56,900	(31.0)%
Net Operating Budget	807,715	1,081,000	1,147,400	1,178,100	-	1,178,100	9.0%
Trans to 113 Com Dev Fd	22,600	-	-	-	-	-	na
Reserve for Contingencies	-	63,300	-	75,100	-	75,100	18.6%
Reserve for Capital	-	395,700	-	880,400	-	880,400	122.5%
Reserve for Cash Flow	-	200,000	-	200,000	-	200,000	0.0%
Total Budget	830,315	1,740,000	1,147,400	2,333,600	-	2,333,600	34.1%
Total FTE	7.00	5.00	5.00	5.00	-	5.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Administration (107/1015)**

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Licenses & Permits	498,413	210,000	450,000	235,000	-	235,000	11.9%
Charges For Services	227,082	85,000	260,000	100,000	-	100,000	17.6%
Miscellaneous Revenues	102	-	-	-	-	-	na
Interest/Misc	11,561	7,000	10,000	33,200	-	33,200	374.3%
Reimb From Other Depts	63,091	50,000	50,000	268,500	-	268,500	437.0%
Trans frm Tax Collector	2	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	50,000	50,000	50,000	-	-	-	(100.0)%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	-	-	-	(100.0)%
Carry Forward	1,602,600	1,137,100	1,841,000	1,732,100	-	1,732,100	52.3%
Less 5% Required By Law	-	(17,600)	-	(35,200)	-	(35,200)	100.0%
Total Funding	2,671,352	1,740,000	2,879,500	2,333,600	-	2,333,600	34.1%

Notes:

In order to efficiently account for and manage those sources and uses of funds associated with impact fee operations, this fund was created in FY 2010. The fund is supported by reimbursements from Impact Fee Trust Funds and Certificate of Public Facility Adequacy Fees (COA fees).

Forecast FY 2023:

Personal services forecast reflects savings from a vacancy within the division. Operating expense increases are a result of professional service fees that rolled from the prior fiscal year.

Current FY 2024:

Increase in personal services is the result of a general wage adjustment and the implementation of a merit-based incentive program. Operating expense increased as a result of additional funding for professional services.

Reserves in this fund are primarily designed to insure sufficient cash flow to cover operations during the first quarter of the fiscal year until operating and transfer revenue is received. Additionally, funding has been set aside to specifically address future office space planning, should the need arise.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Deferral Program (002/0002)**

Mission Statement

A program set up to help qualified homebuyers with the payment of water and sewer impact fees.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans to 001 Gen Fd	22,800	36,200	33,000	-	-	-	(100.0)%
Total Budget	22,800	36,200	33,000	-	-	-	(100.0)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	2,434	-	-	-	-	-	na
Impact Fees	8,940	-	-	-	-	-	na
Carry Forward	44,400	36,200	33,000	-	-	-	(100.0)%
Total Funding	55,774	36,200	33,000	-	-	-	(100.0)%

Notes:

The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. Once a homebuyer qualifies for the deferral, this program uses an alternate funding source to pay the water and sewer impact fees to ensure that the District's capital infrastructure will not be impacted by the deferral. For five years, the General Fund funded the program in an amount of the built-in 3% cap, not to exceed \$750,000 per year. The program was developed with the limitation that the aggregate amount of deferred fees per fiscal year would in all cases be limited to no more than 3% of the total impact fee collections of the previous fiscal year. After the fifth year, the lien repayments will be used to repay the General Fund.

Forecast FY 2023:

On September 30, 2021, the audited balance of outstanding Impact Fee Deferrals was \$1,492,848.60. This represents 247 owner occupied dwellings made up of 228 condo units and 19 single family homes that are still in the program.

For owner occupied units, the deferred impact fees shall become due and payable when the dwelling is sold, refinanced, or the owner loses the homestead exemption. This program also was offered to rental dwelling units; however deferred impact fees had to be paid off 6-years and 9-months after the execution of the impact fee deferral agreement by the County. There are no outstanding rental dwelling unit impact fee deferrals remaining in the program.

Current FY 2024:

The General Fund transfer reflects the anticipated fund balance at year ending September 30, 2023. No deferral income or interest income is budgeted. Instead, actual program revenue and corresponding expense is accounted for in the succeeding fiscal years forecast as fund balance.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Affordable Workforce Housing (105/1075)**

Mission Statement

This fund was established to further affordable workforce housing initiatives.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Affordable Workforce Housing -QP, CD	-	7,300	7,300	-
Affordable Housing Incentives - QP, IAM, CD	-	1,000,100	1,000,100	-
To provide flexible funding for affordable workforce housing which may be leveraged against public and private funding sources.				
Current Level of Service Budget	-	<u>1,007,400</u>	<u>1,007,400</u>	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Grants and Aid	-	100	100	100	-	100	0.0%
Remittances	-	620,700	120,800	1,007,300	-	1,007,300	62.3%
Net Operating Budget	-	620,800	120,900	1,007,400	-	1,007,400	62.3%
Total Budget	-	620,800	120,900	1,007,400	-	1,007,400	62.3%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	802	-	-	7,100	-	7,100	na
Trans fm 001 Gen Fund	-	500,000	500,000	500,000	-	500,000	0.0%
Carry Forward	120,800	120,800	121,600	500,700	-	500,700	314.5%
Less 5% Required By Law	-	-	-	(400)	-	(400)	na
Total Funding	121,602	620,800	621,600	1,007,400	-	1,007,400	62.3%

Notes:

A change to the Land Development Code was approved on September 25, 2012, which created a process to make minor text changes to PUDs (Planned Urban Developments), Development Agreements and Settlement Agreements to remove the Affordable Housing Contribution commitments. Subsequently, on March 12, 2013 (Item 16F4) the Board directed the County Manager, or his designee, to proceed with an outlined plan to refund previously paid Affordable Housing Contributions upon the approval of minor changes to PUDs to remove the Affordable Housing Contribution commitments, and approve any budget amendments that may be required to facilitate this action.

Current FY 2024:

The General Fund transfer of \$500,000 will be used for Affordable Housing Incentives. The program will assist various projects and target workforce sectors and varying income levels. The awards may be leveraged against public and private funding sources.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Communications, Government & Public Affairs

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,516,609	1,745,000	1,671,400	1,896,700	-	1,896,700	8.7%
Operating Expense	292,007	427,900	376,700	453,300	-	453,300	5.9%
Capital Outlay	-	20,000	20,000	30,000	-	30,000	50.0%
Net Operating Budget	1,808,616	2,192,900	2,068,100	2,380,000	-	2,380,000	8.5%
Total Budget	1,808,616	2,192,900	2,068,100	2,380,000	-	2,380,000	8.5%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Communications, Government & Public Affairs (111/1011)	1,808,616	2,192,900	2,068,100	2,380,000	-	2,380,000	8.5%
Total Net Budget	1,808,616	2,192,900	2,068,100	2,380,000	-	2,380,000	8.5%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,808,616	2,192,900	2,068,100	2,380,000	-	2,380,000	8.5%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	5,263	1,000	1,000	1,000	-	1,000	0.0%
Miscellaneous Revenues	101	-	-	-	-	-	na
Net Cost Unincorp General Fund	1,803,252	2,191,900	2,067,100	2,379,000	-	2,379,000	8.5%
Total Funding	1,808,616	2,192,900	2,068,100	2,380,000	-	2,380,000	8.5%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Communications, Government & Public Affairs (111/1011)	16.00	17.00	18.00	18.00	-	18.00	5.9%
Total FTE	16.00	17.00	18.00	18.00	-	18.00	5.9%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Communications, Government & Public Affairs
Communications, Government & Public Affairs (111/1011)**

Mission Statement

To serve the public by providing accurate, useful and timely information about county services, programs, meetings, events and emergencies through a variety of communicative means that include the website, social media, news releases, printed material, television, neighborhood outreach and the Collier 311 system.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - RG	5.00	1,055,200	-	1,055,200
Division administration, media relations, website management, emergency information, special projects and public record requests.				
Collier 311 Operations - RG	4.00	330,100	-	330,100
The Collier County Government Center switchboard operation responds to telephone and e-mail inquiries, and walk-ins.				
BCC Board Room Meetings and Other Public Meetings - RG	3.00	386,600	-	386,600
Televising and recording of all official BCC meetings, Planning Commission and other advisory board meetings. Produce, film, and edit Collier Television programming, PSA's, special events and closed captioning of meetings. Audio/visual service for other county depts.				
Community Outreach - Public Information - QP, RG	5.00	540,800	-	540,800
Produce and distribute news releases. Provide photographic services and printing services for county depts. Promote County events and programs, and maintain and manage website and social media sites. Board of County Commissioners agenda distribution. Emergency information distribution.				
Disc Reproduction - RG	-	-	1,000	-1,000
Reproduce meeting and programming DVD's for the public and internal staff.				
Public Services Operations Mgt - CD, IAM, RG	1.00	67,300	-	67,300
Coordination of department-wide financial and operations management activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, technology and process improvement, enterprise asset management, and general quality control.				
Current Level of Service Budget	18.00	2,380,000	1,000	2,379,000

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Number of 311 Information Calls	41,993	43,493	38,000	45,000
Number of Public Record Requests processed	198	400	320	400
Social Media Impressions (in millions)	30	30	24.6	35
Website Visitors (in millions)	2.1	5.5	3.5	5.5

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Communications, Government & Public Affairs
Communications, Government & Public Affairs (111/1011)**

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,516,609	1,745,000	1,671,400	1,896,700	-	1,896,700	8.7%
Operating Expense	292,007	427,900	376,700	453,300	-	453,300	5.9%
Capital Outlay	-	20,000	20,000	30,000	-	30,000	50.0%
Net Operating Budget	1,808,616	2,192,900	2,068,100	2,380,000	-	2,380,000	8.5%
Total Budget	1,808,616	2,192,900	2,068,100	2,380,000	-	2,380,000	8.5%
Total FTE	16.00	17.00	18.00	18.00	-	18.00	5.9%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	5,263	1,000	1,000	1,000	-	1,000	0.0%
Miscellaneous Revenues	101	-	-	-	-	-	na
Net Cost Unincorp General Fund	1,803,252	2,191,900	2,067,100	2,379,000	-	2,379,000	8.5%
Total Funding	1,808,616	2,192,900	2,068,100	2,380,000	-	2,380,000	8.5%

Forecast FY 2023:

Decrease in Personal expenses is due to vacancies from staff retirement, partially offset by a new position being hired mid-year - Legislative Affairs Coordinator. Operating expenses is lower due to savings in other contractual, printing, marketing & promotional, copying charges and minor office furniture.

Current FY 2024:

Personal services budget increased as a result of the transfer of one (1) FTE from Public Services Operations along with the general wage adjustment and implementation of a merit-based incentive program. Operating expense increases are related to other contractual services and minor operating equipment. Capital Outlay budget is to replace equipment in the BCC meeting room.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Pelican Bay Services Division

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,267,611	2,355,200	2,399,200	2,718,500	-	2,718,500	15.4%
Operating Expense	2,390,324	2,650,800	2,615,200	2,744,900	-	2,744,900	3.5%
Indirect Cost Reimburs	145,900	159,400	159,400	151,500	-	151,500	(5.0)%
Capital Outlay	50,362	99,000	364,200	185,000	-	185,000	86.9%
Net Operating Budget	4,854,197	5,264,400	5,538,000	5,799,900	-	5,799,900	10.2%
Trans to Property Appraiser	72,036	88,000	88,000	88,000	-	88,000	0.0%
Trans to Tax Collector	90,654	137,900	137,900	127,900	-	127,900	(7.3)%
Trans to 301 Co Wide Cap Fd	8,700	8,700	8,700	-	-	-	(100.0)%
Trans to 322 Pel Bay Irr and Land	440,000	397,700	397,700	473,400	-	473,400	19.0%
Trans to 408 Water/Sewer Fd	21,000	17,600	17,600	-	-	-	(100.0)%
Trans to 506 IT Capital	-	37,100	37,100	28,000	-	28,000	(24.5)%
Reserve for Contingencies	-	119,900	-	195,800	-	195,800	63.3%
Reserve for Salary Adj.	-	173,900	-	-	-	-	(100.0)%
Reserve for Capital	-	160,500	-	178,700	-	178,700	11.3%
Reserve for Disaster Relief	-	700,000	-	700,000	-	700,000	0.0%
Reserve for Cash Flow	-	515,000	-	515,000	-	515,000	0.0%
Reserve for Attrition	-	(39,300)	-	(39,300)	-	(39,300)	0.0%
Total Budget	5,486,587	7,581,400	6,225,000	8,067,400	-	8,067,400	6.4%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Pelican Bay – Clam Pass Ecosystem Enhancement (111/1011)	159,091	150,000	150,000	156,300	-	156,300	4.2%
Pelican Bay Community Beautification (109/1007)	3,287,117	3,523,200	3,653,700	3,961,800	-	3,961,800	12.4%
Pelican Bay Street Lighting (778/1008)	298,885	337,800	469,500	364,600	-	364,600	7.9%
Pelican Bay Water Management (109/1007)	1,109,105	1,253,400	1,264,800	1,317,200	-	1,317,200	5.1%
Total Net Budget	4,854,197	5,264,400	5,538,000	5,799,900	-	5,799,900	10.2%
Total Transfers and Reserves	632,390	2,317,000	687,000	2,267,500	-	2,267,500	(2.1)%
Total Budget	5,486,587	7,581,400	6,225,000	8,067,400	-	8,067,400	6.4%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	633,124	743,400	713,700	800,000	-	800,000	7.6%
Delinquent Ad Valorem Taxes	2,484	-	-	-	-	-	na
Special Assessments	3,894,956	4,903,400	4,707,200	5,215,600	-	5,215,600	6.4%
Miscellaneous Revenues	125,605	55,700	55,700	61,200	-	61,200	9.9%
Interest/Misc	29,379	21,500	30,500	31,400	-	31,400	46.0%
Reimb From Other Depts	-	-	-	34,100	-	34,100	na
Trans frm Property Appraiser	447	-	-	-	-	-	na
Trans frm Tax Collector	35,157	-	-	-	-	-	na
Net Cost Unincorp General Fund	159,091	150,000	150,000	156,300	-	156,300	4.2%
Trans fm 320 Clam Bay Cap Fd	34,100	34,100	34,100	-	-	-	(100.0)%
Carry Forward	3,181,900	1,959,700	2,609,700	2,075,900	-	2,075,900	5.9%
Less 5% Required By Law	-	(286,400)	-	(307,100)	-	(307,100)	7.2%
Total Funding	8,096,244	7,581,400	8,300,900	8,067,400	-	8,067,400	6.4%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Pelican Bay Services Division

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Pelican Bay Water Management (109/1007)	3.86	3.86	3.86	3.86	-	3.86	0.0%
Pelican Bay Community Beautification (109/1007)	22.08	22.08	22.08	22.08	-	22.08	0.0%
Pelican Bay Street Lighting (778/1008)	1.06	1.06	1.06	1.06	-	1.06	0.0%
Total FTE	27.00	27.00	27.00	27.00	-	27.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Water Management (109/1007)**

Mission Statement

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community through necessary maintenance of the community's storm water system to ensure its efficient operation in the transporting and treatment of the storm water. In addition, the Division strives to maintain the highest aesthetic appearance while maintaining the delicate balance of the ecosystem.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Water Management Program - QP, IAM, RG	3.86	1,317,200	1,477,600	-160,400
Includes the routine maintenance of the Pelican Bay Water Management System of approximately 3.5 miles of berm separating the developed property from the Clam Pass System. The system functions as a storm water treatment facility by removing nutrients and pollutants, thus improving the quality of storm water before it is discharged into Clam Bay.				
Current Level of Service Budget	<u>3.86</u>	<u>1,317,200</u>	<u>1,477,600</u>	<u>-160,400</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Forty-three lakes maintained/treated - times per year	52	52	52	52
Inspection & Repair of Pipes and Structures - times per year	4	4	4	4
Water quality testing - number of parameters	52	52	52	52

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	407,418	401,500	440,000	484,700	-	484,700	20.7%
Operating Expense	565,587	691,400	664,800	646,000	-	646,000	(6.6)%
Indirect Cost Reimburs	136,100	150,000	150,000	141,000	-	141,000	(6.0)%
Capital Outlay	-	10,500	10,000	45,500	-	45,500	333.3%
Net Operating Budget	<u>1,109,105</u>	<u>1,253,400</u>	<u>1,264,800</u>	<u>1,317,200</u>	<u>-</u>	<u>1,317,200</u>	<u>5.1%</u>
Total Budget	<u>1,109,105</u>	<u>1,253,400</u>	<u>1,264,800</u>	<u>1,317,200</u>	<u>-</u>	<u>1,317,200</u>	<u>5.1%</u>
Total FTE	<u>3.86</u>	<u>3.86</u>	<u>3.86</u>	<u>3.86</u>	<u>-</u>	<u>3.86</u>	<u>0.0%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Special Assessments	919,670	1,431,200	1,412,200	1,423,100	-	1,423,100	(0.6)%
Miscellaneous Revenues	18,627	18,400	18,400	20,400	-	20,400	10.9%
Interest/Misc	70	-	-	-	-	-	na
Reimb From Other Depts	-	-	-	34,100	-	34,100	na
Total Funding	<u>938,368</u>	<u>1,449,600</u>	<u>1,430,600</u>	<u>1,477,600</u>	<u>-</u>	<u>1,477,600</u>	<u>1.9%</u>

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Water Management (109/1007)**

Forecast FY 2023:

Personal Services are forecasted to be higher, but this increase is offset by a reserve of \$162,500 for salary increases at the fund level in FY 2023.

Operating Expense forecast is lower than budget primarily due to tree trimming and chemicals being less than anticipated. The negative variance is partially offset by swale maintenance being higher than forecast.

Current FY 2024:

Personal Services are budgeted to be higher due to the aforementioned salary reserve at the Fund level in FY 2023 and the FY 2024 general wage adjustment.

Operating Expenses are lower than FY 2023 primarily due to decreases in swale maintenance, chemicals, and tree trimming charges.

Capital Outlay consists of replacement of CC2-1232 Ford Explorer per Fleet recommendation.

Revenues:

Special assessment revenue funding water management activities decreased from \$186.84 to \$185.79 per equivalent which will raise \$1,423,100. There are 7,659.9 total equivalent residential units in FY24.

Miscellaneous revenues include sublease revenue from the Pelican Bay Foundation.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Community Beautification (109/1007)**

Mission Statement

The Division strives to maintain the highest aesthetic appearance, while responsibly maintaining the delicate balance of the ecosystem. This includes mowing, trimming, plantings, seasonal flowers and holiday decorations.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Beautification Program - QP, IAM	22.08	3,961,800	3,812,900	148,900
Includes the routine maintenance of 2,873,750 square feet of right-of-way and community parks - including pruning, cutting, pesticide and fertilizer programs. Also, annuals are changed two times per year and mulch is applied to 661,750 square feet of plant beds two times per year. Also included in this program is street sweeping, street trash pick-up and maintenance for traffic and entrance signs.				
Current Level of Service Budget	<u>22.08</u>	<u>3,961,800</u>	<u>3,812,900</u>	<u>148,900</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Chemical weed control - times per year	24	24	24	24
Fertilizer applied - times per year	2	2	2	2
Flower plantings - times per year	2	2	2	2
Irrigation systems checked - times per year	12	12	12	12
Mulch application - times per year	1	1	2	2

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,753,708	1,840,100	1,841,700	2,101,100	-	2,101,100	14.2%
Operating Expense	1,483,046	1,595,100	1,609,100	1,721,700	-	1,721,700	7.9%
Capital Outlay	50,362	88,000	202,900	139,000	-	139,000	58.0%
Net Operating Budget	3,287,117	3,523,200	3,653,700	3,961,800	-	3,961,800	12.4%
Total Budget	3,287,117	3,523,200	3,653,700	3,961,800	-	3,961,800	12.4%
Total FTE	22.08	22.08	22.08	22.08	-	22.08	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Special Assessments	2,975,286	3,472,200	3,295,000	3,792,500	-	3,792,500	9.2%
Miscellaneous Revenues	88,350	18,400	18,400	20,400	-	20,400	10.9%
Interest/Misc	247	-	-	-	-	-	na
Total Funding	3,063,883	3,490,600	3,313,400	3,812,900	-	3,812,900	9.2%

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Community Beautification (109/1007)**

Forecast FY 2023:

Personal Services are forecasted slightly higher, but this is offset by a reserve for salary increases at the fund level in FY 2023.

Operating Expenses are forecasted to be higher primarily due to increases in costs for goods and services and inflation. Damage caused by Hurricane Ian also contributed to higher expenditures.

Capital Outlay is forecasted higher due to a delay in purchases that were anticipated in FY 2022 but will be purchased in FY 2023.

Current FY 2024:

Personal Services are higher due to the aforementioned reserve for salaries at the fund level in FY 2023, the general wage adjustment for FY 2024, increases in health insurance and overtime. In addition, the estimated salary increases related to some of the various pay grades in the FY 2023 pay study were slightly higher than estimated.

Operating Expenses are budgeted higher due to anticipated increases in fleet charges, IT charges, maintenance landscaping, chemicals, and flood control water usage charges related to inflation and increases in the costs of goods and services. Operating expenses for landscape materials are budgeted higher due to damage from Hurricane Ian. In addition, a reimbursement to the public utilities department which was previously reimbursed via transfer will be completed by interdepartmental payment in FY 2024.

Capital outlay for FY 2024 includes the replacement of a utility vehicle, two 52" riding mowers, a pull-behind aerial lift, Ventrax mower attachments, and a solar-powered arrow board. This Division is not part of the motor pool capital program and equipment is budgeted on a cash and carry basis based upon Fleet Management Division's recommendations of replacement.

Revenues:

Special assessment revenue funding for community beautification increased from \$453.30 to \$495.11 which raises \$3,792,500. There are 7,659.9 equivalent residential units (ERUs) in FY 2024.

Miscellaneous revenues include office space sublease revenue from the Pelican Bay Foundation.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Reserves & Transfers (109/1007)**

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Reserves, Transfers, Interest - RG	-	1,667,200	1,655,700	11,500

Current Level of Service Budget - 1,667,200 1,655,700 11,500

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans to Property Appraiser	72,036	80,000	80,000	80,000	-	80,000	0.0%
Trans to Tax Collector	77,899	120,000	120,000	110,000	-	110,000	(8.3)%
Trans to 301 Co Wide Cap Fd	8,700	8,700	8,700	-	-	-	(100.0)%
Trans to 408 Water/Sewer Fd	21,000	17,600	17,600	-	-	-	(100.0)%
Trans to 506 IT Capital	-	37,100	37,100	28,000	-	28,000	(24.5)%
Reserve for Contingencies	-	108,500	-	184,400	-	184,400	70.0%
Reserve for Salary Adj.	-	162,500	-	-	-	-	(100.0)%
Reserve for Capital	-	110,500	-	129,100	-	129,100	16.8%
Reserve for Disaster Relief	-	700,000	-	700,000	-	700,000	0.0%
Reserve for Cash Flow	-	475,000	-	475,000	-	475,000	0.0%
Reserve for Attrition	-	(39,300)	-	(39,300)	-	(39,300)	0.0%
Total Budget	179,635	1,780,600	263,400	1,667,200	-	1,667,200	(6.4)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	25,348	20,000	26,000	26,000	-	26,000	30.0%
Trans frm Property Appraiser	447	-	-	-	-	-	na
Trans frm Tax Collector	30,134	-	-	-	-	-	na
Trans fm 320 Clam Bay Cap Fd	34,100	34,100	34,100	-	-	-	(100.0)%
Carry Forward	2,756,900	1,811,000	2,273,300	1,895,500	-	1,895,500	4.7%
Less 5% Required By Law	-	(248,100)	-	(265,800)	-	(265,800)	7.1%
Total Funding	2,846,929	1,617,000	2,333,400	1,655,700	-	1,655,700	2.4%

Current FY 2024:

Overall, special assessment revenue budgeted within this Fund increased from \$640.14 to \$680.90 per equivalent residential unit. Available fund reserves increased in FY 2024 from \$1,394,000 to \$1,488,500 (does not include salary adjustment or attrition reserves). The Division budgeted cash flow reserves to cover 4-5 weeks of estimated expenses, as assessment revenues do not begin to flow in until November 2023.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Street Lighting (778/1008)**

Mission Statement

To maintain the Pelican Bay Street Lighting system as a well-balanced, functional system that provides a consistently lighted roadway for safety and appearance within the community.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Street Lighting Program - QP, IAM, RG	1.06	364,600	823,300	-458,700
Includes the routine maintenance of the Pelican Bay roadway street lighting system including all up-lighting at the Pelican Bay entrances and bike path lighting. Street Lights consist of concrete poles and metal Halide lamps.				
Reserves, Transfers, Interest - RG	-	600,300	141,600	458,700
Current Level of Service Budget	<u>1.06</u>	<u>964,900</u>	<u>964,900</u>	<u>-</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
% of Light posts inspected weekly	100	100	90	100
% of Lights repaired within 24 hours	100	100	100	100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	106,486	113,600	117,500	132,700	-	132,700	16.8%
Operating Expense	182,599	214,300	191,300	220,900	-	220,900	3.1%
Indirect Cost Reimburs	9,800	9,400	9,400	10,500	-	10,500	11.7%
Capital Outlay	-	500	151,300	500	-	500	0.0%
Net Operating Budget	298,885	337,800	469,500	364,600	-	364,600	7.9%
Trans to Property Appraiser	-	8,000	8,000	8,000	-	8,000	0.0%
Trans to Tax Collector	12,755	17,900	17,900	17,900	-	17,900	0.0%
Trans to 322 Pel Bay Irr and Land	440,000	397,700	397,700	473,400	-	473,400	19.0%
Reserve for Contingencies	-	11,400	-	11,400	-	11,400	0.0%
Reserve for Salary Adj.	-	11,400	-	-	-	-	(100.0)%
Reserve for Capital	-	50,000	-	49,600	-	49,600	(0.8)%
Reserve for Cash Flow	-	40,000	-	40,000	-	40,000	0.0%
Total Budget	751,640	874,200	893,100	964,900	-	964,900	10.4%
Total FTE	1.06	1.06	1.06	1.06	-	1.06	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Street Lighting (778/1008)**

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	633,124	743,400	713,700	800,000	-	800,000	7.6%
Delinquent Ad Valorem Taxes	2,484	-	-	-	-	-	na
Miscellaneous Revenues	18,627	18,900	18,900	20,400	-	20,400	7.9%
Interest/Misc	3,714	1,500	4,500	5,400	-	5,400	260.0%
Trans frm Tax Collector	5,023	-	-	-	-	-	na
Carry Forward	425,000	148,700	336,400	180,400	-	180,400	21.3%
Less 5% Required By Law	-	(38,300)	-	(41,300)	-	(41,300)	7.8%
Total Funding	1,087,972	874,200	1,073,500	964,900	-	964,900	10.4%

Forecast FY 2023:

Personal Services are forecasted to be higher, but this increase is offset by a reserve of \$11,400 for salary increases at the fund level.

Operating Expenses are forecasted lower than the FY 2023 Budget primarily due to electrical contractor expenses being lower than anticipated.

Capital Outlay is forecasted higher due to a delay in purchases that were anticipated in FY 2022 but will be purchased in FY 2023.

Current FY 2024:

Personal Services are budgeted to be higher due to the aforementioned salary reserve at the Fund level in FY 2023 and the FY 2024 general wage adjustment.

Operating Expenses are budgeted slightly higher than FY 2023 due to increased costs of goods and services. Excess dollars are transferred to the Capital Project Fund (322/3041) to fund various projects. The street lights have LED bulbs which require less frequent maintenance and replacement.

Revenues:

This fund had a millage rate of .0857 in FY 2023 and the rate remains unchanged for FY 2024 in accordance with the advisory committee recommendation. The estimated taxable value for this district totals \$9,335,517,497 which represents a 7.72% increase over last year. Property taxes total \$800,000.

Miscellaneous revenues include office space sublease revenue from the Pelican Bay Foundation.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Pelican Bay Services Division

Pelican Bay – Clam Pass Ecosystem Enhancement (111/1011)

Mission Statement

To provide funding assistance towards the management of the Clam Bay Estuary.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Clam Pass Ecosystem Enhancement - QP, IAM, RG	-	156,300	-	156,300
Current Level of Service Budget	-	156,300	-	156,300

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	159,091	150,000	150,000	156,300	-	156,300	4.2%
Net Operating Budget	159,091	150,000	150,000	156,300	-	156,300	4.2%
Total Budget	159,091	150,000	150,000	156,300	-	156,300	4.2%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost Unincorp General Fund	159,091	150,000	150,000	156,300	-	156,300	4.2%
Total Funding	159,091	150,000	150,000	156,300	-	156,300	4.2%

Notes:

Beginning mid-year FY 2015, a separate cost center was created and funds were appropriated by budget amendment to assist with the management of the Clam Bay Estuary. Previously budgeted as a transfer from the Unincorporated Area General Fund (111/1011) to Pelican Bay Capital Fund (320/3040), funds to assist with the management of the Clam Bay Estuary are now directly budgeted in a separate cost center within Fund (111/1011) with direct signature authority by Pelican Bay MSTBU management.

Current FY 2024:

In FY 2024 hand-dug channels are budgeted which will commence and continue over several years.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Corporate Business Operations

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	736,115	875,500	431,600	350,200	-	350,200	(60.0)%
Operating Expense	109,510	95,900	47,000	86,900	-	86,900	(9.4)%
Net Operating Budget	845,625	971,400	478,600	437,100	-	437,100	(55.0)%
Total Budget	845,625	971,400	478,600	437,100	-	437,100	(55.0)%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Administrative Services Admin (001/0001)	26,291	-	-	-	-	-	na
Corporate Business Operations (001/0001)	819,334	971,400	478,600	437,100	-	437,100	(55.0)%
Total Net Budget	845,625	971,400	478,600	437,100	-	437,100	(55.0)%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	845,625	971,400	478,600	437,100	-	437,100	(55.0)%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Reimb From Other Depts	-	-	-	124,300	-	124,300	na
Net Cost General Fund	845,625	971,400	478,600	312,800	-	312,800	(67.8)%
Total Funding	845,625	971,400	478,600	437,100	-	437,100	(55.0)%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Corporate Business Operations (001/0001)	9.00	8.00	3.00	3.00	-	3.00	(62.5)%
Total FTE	9.00	8.00	3.00	3.00	-	3.00	(62.5)%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Corporate Business Operations
Corporate Business Operations (001/0001)**

Mission Statement

To provide a centralized corporate business operations management structure specializing in financial management, budgeting, and transactional management for Communications, Government and Public Affairs, Paradise Coast Sports Complex, Bayshore & Immokalee CRAs, County Manager Office, and the Office of Management and Budget.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Corporate Business Operations - RG	3.00	437,100	124,300	312,800
Provides financial and business operations management for the Tourism Division, Immokalee and Bayshore CRA's, and the Sports Complex.				
Current Level of Service Budget	<u>3.00</u>	<u>437,100</u>	<u>124,300</u>	<u>312,800</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	736,115	875,500	431,600	350,200	-	350,200	(60.0)%
Operating Expense	83,219	95,900	47,000	86,900	-	86,900	(9.4)%
Net Operating Budget	<u>819,334</u>	<u>971,400</u>	<u>478,600</u>	<u>437,100</u>	<u>-</u>	<u>437,100</u>	<u>(55.0)%</u>
Total Budget	<u>819,334</u>	<u>971,400</u>	<u>478,600</u>	<u>437,100</u>	<u>-</u>	<u>437,100</u>	<u>(55.0)%</u>
Total FTE	<u>9.00</u>	<u>8.00</u>	<u>3.00</u>	<u>3.00</u>	<u>-</u>	<u>3.00</u>	<u>(62.5)%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Reimb From Other Depts	-	-	-	124,300	-	124,300	na
Net Cost General Fund	819,334	971,400	478,600	312,800	-	312,800	(67.8)%
Total Funding	<u>819,334</u>	<u>971,400</u>	<u>478,600</u>	<u>437,100</u>	<u>-</u>	<u>437,100</u>	<u>(55.0)%</u>

Forecast FY 2023:

Personal services is forecast lower due to the midyear transfers of an Accountant II and Operations Support Analyst II (2.0 FTEs) to Growth Management - Community Development, an Operations Support Specialist I (1.0 FTE) to Tourism, a Management Analyst I (1.0 FTE) to Facilities, and an Accountant II (1.0 FTE) to the Paradise Coast Sports Complex. Operating expense forecast savings are due to a reduction in out of county travel and training.

Current FY 2024:

The Corporate Business Operations personal services are budgeted lower than the prior year due to the aforementioned transfers to other divisions. Operating expenses are lower due to decreased IT costs.

Revenues:

Divisions supported by Corporate Business Operations that have dedicated revenue sources provide funding support through transfers into the General Fund.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Corporate Business Operations
Administrative Services Admin (001/0001)**

Mission Statement

To provide executive level management and administrative support to all divisions within the Administrative Services Department. We strive to help all our divisions in any way that allows them to honor our motto "Serving Those Who Serve."

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	26,291	-	-	-	-	-	na
Net Operating Budget	26,291	-	-	-	-	-	na
Total Budget	26,291	-	-	-	-	-	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	26,291	-	-	-	-	-	na
Total Funding	26,291	-	-	-	-	-	na

Forecast FY 2023:

A FY 2021 reorganization resulted in the transfer of all staff and related expenses to various departments within the Office of the County Manger. FY 2022 Actual includes expenses related to office renovations.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Dori Slosberg Driver Education

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Indirect Cost Reimburs	1,000	800	800	1,000	-	1,000	25.0%
Remittances	161,800	175,000	175,000	192,000	-	192,000	9.7%
Net Operating Budget	162,800	175,800	175,800	193,000	-	193,000	9.8%
Reserve for Contingencies	-	75,600	-	-	-	-	(100.0)%
Restricted for Unfunded Requests	-	-	-	129,300	-	129,300	na
Reserve for Cash Flow	-	35,100	-	-	-	-	(100.0)%
Total Budget	162,800	286,500	175,800	322,300	-	322,300	12.5%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Driver Education Grant Fund (173/1133)	162,800	175,800	175,800	193,000	-	193,000	9.8%
Total Net Budget	162,800	175,800	175,800	193,000	-	193,000	9.8%
Total Transfers and Reserves	-	110,700	-	129,300	-	129,300	16.8%
Total Budget	162,800	286,500	175,800	322,300	-	322,300	12.5%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	165,669	155,000	165,000	165,000	-	165,000	6.5%
Interest/Misc	1,280	500	4,200	4,200	-	4,200	740.0%
Carry Forward	164,200	138,800	168,400	161,800	-	161,800	16.6%
Less 5% Required By Law	-	(7,800)	-	(8,700)	-	(8,700)	11.5%
Total Funding	331,149	286,500	337,600	322,300	-	322,300	12.5%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Dori Slosberg Driver Education
Driver Education Grant Fund (173/1133)**

Mission Statement

To account for a surcharge on all moving and non-moving civil traffic infractions, excluding parking violations, adjudicated in County Court to fund the direct education expenses of driver education programs in both public and non-public high schools.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Drivers Education Grant Program - QP	-	321,300	321,300	-
All funds collected, pursuant to Collier County Ordinance 2007-39, will be used exclusively to fund the direct expenses of driver education programs in Collier County schools. Eligible direct education expenses include the purchase of goods and services, including, but not limited to, driver education course materials, vehicles exclusively used for driver education programs, driver simulators, and salaries of driver education instructors.				
Divisional Administration/Overhead - QP, IAM, RG	-	1,000	1,000	-
Funding for Divisional Administration and fixed Divisional overhead.				
Current Level of Service Budget	-	<u>322,300</u>	<u>322,300</u>	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Indirect Cost Reimburs	1,000	800	800	1,000	-	1,000	25.0%
Remittances	161,800	175,000	175,000	192,000	-	192,000	9.7%
Net Operating Budget	162,800	175,800	175,800	193,000	-	193,000	9.8%
Reserve for Contingencies	-	75,600	-	-	-	-	(100.0)%
Restricted for Unfunded Requests	-	-	-	129,300	-	129,300	na
Reserve for Cash Flow	-	35,100	-	-	-	-	(100.0)%
Total Budget	162,800	286,500	175,800	322,300	-	322,300	12.5%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	165,669	155,000	165,000	165,000	-	165,000	6.5%
Interest/Misc	1,280	500	4,200	4,200	-	4,200	740.0%
Carry Forward	164,200	138,800	168,400	161,800	-	161,800	16.6%
Less 5% Required By Law	-	(7,800)	-	(8,700)	-	(8,700)	11.5%
Total Funding	331,149	286,500	337,600	322,300	-	322,300	12.5%

Office of the County Manager

**Dori Slosberg Driver Education
Driver Education Grant Fund (173/1133)**

Forecast FY 2023:

The forecast remittance of \$175,800 is to the Collier County School District for Driver Education programs. Forecast revenue is based on the previous 12-month average collections.

Current FY 2024:

All funds collected will be used for the direct expenses of driver education programs in Collier County schools. In addition, there is an indirect service charge payment of \$1,000 to the General Fund (001/0001). Historically, the disbursement of funds takes place at the beginning of the School District fiscal year (July 1st); given the difference from the County fiscal year, reserves are maintained in order to carry funds from the prior fiscal year until such time as the disbursement takes place.

Revenues:

Pursuant to F.S. S 318.1215, a \$5 surcharge shall be added by Collier County Court against every person who pleads guilty or nolo contendere to, or is convicted of, regardless of adjudication, a moving or non-moving civil traffic violation. Total revenue in this budget is based on a 12-month average monthly collection.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Corporate Compliance & Continuous Improvement (CCCI)

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	563,133	702,800	484,300	820,400	-	820,400	16.7%
Operating Expense	20,132	40,100	40,100	70,400	-	70,400	75.6%
Net Operating Budget	583,265	742,900	524,400	890,800	-	890,800	19.9%
Total Budget	583,265	742,900	524,400	890,800	-	890,800	19.9%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Corporate Compliance & Continuous Improvement (001/0001)	583,265	742,900	524,400	890,800	-	890,800	19.9%
Total Net Budget	583,265	742,900	524,400	890,800	-	890,800	19.9%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	583,265	742,900	524,400	890,800	-	890,800	19.9%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Reimb From Other Depts	-	-	-	288,200	-	288,200	na
Net Cost General Fund	583,265	742,900	524,400	602,600	-	602,600	(18.9)%
Total Funding	583,265	742,900	524,400	890,800	-	890,800	19.9%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Corporate Compliance & Continuous Improvement (001/0001)	5.00	5.00	6.00	6.00	-	6.00	20.0%
Total FTE	5.00	5.00	6.00	6.00	-	6.00	20.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Corporate Compliance & Continuous Improvement (CCCI)
Corporate Compliance & Continuous Improvement (001/0001)**

Mission Statement

To achieve important objectives and sustain and improve performance within the County Manager's Agency. To enable the organization to effectively and efficiently develop systems that adapt to changing business and operating environments, mitigate risks to acceptable levels, and support sound decision making and governance of the organization.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Compliance and Performance Reviews - RG	6.00	890,800	288,200	602,600
To provide funding to review performance and compliance within the various Divisions under the County Manager's Agency.				
Current Level of Service Budget	<u>6.00</u>	<u>890,800</u>	<u>288,200</u>	<u>602,600</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	563,133	702,800	484,300	820,400	-	820,400	16.7%
Operating Expense	20,132	40,100	40,100	70,400	-	70,400	75.6%
Net Operating Budget	<u>583,265</u>	<u>742,900</u>	<u>524,400</u>	<u>890,800</u>	<u>-</u>	<u>890,800</u>	<u>19.9%</u>
Total Budget	<u>583,265</u>	<u>742,900</u>	<u>524,400</u>	<u>890,800</u>	<u>-</u>	<u>890,800</u>	<u>19.9%</u>
Total FTE	<u>5.00</u>	<u>5.00</u>	<u>6.00</u>	<u>6.00</u>	<u>-</u>	<u>6.00</u>	<u>20.0%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Reimb From Other Depts	-	-	-	288,200	-	288,200	na
Net Cost General Fund	583,265	742,900	524,400	602,600	-	602,600	(18.9)%
Total Funding	<u>583,265</u>	<u>742,900</u>	<u>524,400</u>	<u>890,800</u>	<u>-</u>	<u>890,800</u>	<u>19.9%</u>

Forecast FY 2023:

Forecast personnel services decreased as a result of interim position assignments in other divisions. This decrease is partially offset by a mid-year transfer of 1.0 FTE from Public Utilities. Operating expense is forecast to be fully utilized.

Current FY 2024:

Personal services increase is due to a transfer of 1.0 FTE from Public Utilities to realign functions, the proposed FY24 general wage adjustment and the implementation of a merit-based incentive program. FY 2024 operating expenses are higher due to additional certifications and licensures being requested of staff.

Revenues:

A portion of staff salaries are being funded by Utilities via an interdepartmental reimbursement.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Office of the County Manager Grants

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	-	60,108,000	-	-	-	na
Capital Outlay	-	-	392,000	-	-	-	na
Net Operating Budget	-	-	60,500,000	-	-	-	na
Reserve for Catastrophic Event	-	2,000,000	-	2,000,000	-	2,000,000	0.0%
Total Budget	-	2,000,000	60,500,000	2,000,000	-	2,000,000	0.0%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA Events - Grant (727/1813)	-	-	60,500,000	-	-	-	na
Total Net Budget	-	-	60,500,000	-	-	-	na
Total Transfers and Reserves	-	2,000,000	-	2,000,000	-	2,000,000	0.0%
Total Budget	-	2,000,000	60,500,000	2,000,000	-	2,000,000	0.0%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	4,103	-	-	-	-	-	na
Interest/Misc	258	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,000,000	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Adv/Repay fm 001 Gen Fd	-	-	-	10,000,000	-	10,000,000	na
Adv/Repay fm 301 Cap Proj	-	-	20,000,000	15,000,000	-	15,000,000	na
Adv/Repay fm 412 Water Cap	-	-	3,219,200	-	-	-	na
Adv/Repay fm 414 WasteW Cap	-	-	9,280,800	-	-	-	na
Carry Forward	-	-	1,000,000	(25,000,000)	-	(25,000,000)	na
Total Funding	1,004,361	2,000,000	35,500,000	2,000,000	-	2,000,000	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Office of the County Manager Grants
County Manager Grants (713-714 / 1843-1844)**

Mission Statement

To account for grants managed by the Business & Economic Development Office and the Tourist Development Council.

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	4,103	-	-	-	-	-	na
Interest/Misc	239	-	-	-	-	-	na
Total Funding	4,342	-	-	-	-	-	na

Notes:

Budgets for grants are entered at the time the grant is awarded and accepted by the Board of County Commissioners.

Forecast FY 2023:

Because grant funds utilize an automatic budget roll mechanism, the standard budget procedure is to forecast the entire existing budget. The forecast is a mechanical balancing of the budget not a spending plan.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Office of the County Manager Grants
FEMA Events - Grant (727/1813)**

Mission Statement

To account for FEMA related events for the General Governmental Divisions, not including Solid Waste debris or Water/Sewer District activities.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Reserves, Transfers, Interest - RG	-	2,000,000	2,000,000	-
Current Level of Service Budget	-	<u>2,000,000</u>	<u>2,000,000</u>	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	-	60,108,000	-	-	-	na
Capital Outlay	-	-	392,000	-	-	-	na
Net Operating Budget	-	-	60,500,000	-	-	-	na
Reserve for Catastrophic Event	-	2,000,000	-	2,000,000	-	2,000,000	0.0%
Total Budget	-	2,000,000	60,500,000	2,000,000	-	2,000,000	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	18	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,000,000	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Adv/Repay fm 001 Gen Fd	-	-	-	10,000,000	-	10,000,000	na
Adv/Repay fm 301 Cap Proj	-	-	20,000,000	15,000,000	-	15,000,000	na
Adv/Repay fm 412 Water Cap	-	-	3,219,200	-	-	-	na
Adv/Repay fm 414 WasteW Cap	-	-	9,280,800	-	-	-	na
Carry Forward	-	-	1,000,000	(25,000,000)	-	(25,000,000)	na
Total Funding	1,000,018	2,000,000	35,500,000	2,000,000	-	2,000,000	0.0%

Notes:

Once the Board declares a State of Emergency, budget amendments will be prepared for all of the Departments so that all the Divisions within the Departments have funding to prepare for the event and make necessary repairs.

Forecast FY 2023:

Because capital funds utilize an automatic budget roll mechanism, the standard budget procedure is to forecast the entire existing budget. The forecast reflects the amended budget of \$60,500,000.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Tourism Development Council (TDC)

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	992,864	1,284,700	1,242,400	1,562,000	-	1,562,000	21.6%
Operating Expense	9,065,704	19,652,400	12,337,500	23,383,500	-	23,383,500	19.0%
Indirect Cost Reimburs	157,400	129,600	129,600	155,500	-	155,500	20.0%
Remittances	524,354	850,000	1,095,400	850,000	-	850,000	0.0%
Net Operating Budget	10,740,322	21,916,700	14,804,900	25,951,000	-	25,951,000	18.4%
Trans to Tax Collector	362,925	323,800	379,300	386,500	-	386,500	19.4%
Trans to 001 Gen Fd	170,300	170,300	170,300	-	-	-	(100.0)%
Trans to 194 TDC Prom	1,784,400	1,784,400	1,784,400	2,022,300	-	2,022,300	13.3%
Trans to 196 TDC Eco Disaster	796,900	-	-	-	-	-	na
Trans to 301 Co Wide Cap Fd	5,100	5,100	5,100	-	-	-	(100.0)%
Trans to 506 IT Capital	-	59,300	59,300	61,100	-	61,100	3.0%
Trans to 759 Sports Complex	473,300	478,100	478,100	498,400	-	498,400	4.2%
Reserve for Contingencies	-	306,700	-	310,000	-	310,000	1.1%
Reserve for Capital	-	50,000	-	55,000	-	55,000	10.0%
Restricted for Unfunded Requests	-	1,220,400	-	1,081,400	-	1,081,400	(11.4)%
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	1,500,000	-	1,500,000	0.0%
Reserve for Attrition	-	(21,300)	-	(27,400)	-	(27,400)	28.6%
Total Budget	14,333,247	27,793,500	17,681,400	31,838,300	-	31,838,300	14.6%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
TDC Category B - Promotion Administration - Fund (194/1104)	1,416,446	1,751,100	1,716,900	1,986,200	-	1,986,200	13.4%
TDC Category B Promotion Reserve & Projects - Fund (196/1106)	2,500	500,500	500,500	559,300	-	559,300	11.7%
TDC Category B Tourism Promotion - Fund (184/1101)	8,792,222	18,813,600	11,490,600	22,552,700	-	22,552,700	19.9%
TDC Category C Non County Museum - Fund (193/1103)	529,154	851,500	1,096,900	852,800	-	852,800	0.2%
Total Net Budget	10,740,322	21,916,700	14,804,900	25,951,000	-	25,951,000	18.4%
Total Transfers and Reserves	3,592,925	5,876,800	2,876,500	5,887,300	-	5,887,300	0.2%
Total Budget	14,333,247	27,793,500	17,681,400	31,838,300	-	31,838,300	14.6%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Tourist Devel Tax	18,486,742	12,171,500	14,674,200	12,880,000	-	12,880,000	5.8%
Miscellaneous Revenues	68,633	-	100	-	-	-	na
Interest/Misc	87,362	36,500	333,400	197,200	-	197,200	440.3%
Trans fm 184 TDC Promo	2,581,300	1,784,400	1,784,400	2,022,300	-	2,022,300	13.3%
Carry Forward	11,391,300	14,411,700	18,282,000	17,392,700	-	17,392,700	20.7%
Less 5% Required By Law	-	(610,600)	-	(653,900)	-	(653,900)	7.1%
Total Funding	32,615,337	27,793,500	35,074,100	31,838,300	-	31,838,300	14.6%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
TDC Category B - Promotion Administration - Fund (194/1104)	10.00	11.00	13.00	13.00	-	13.00	18.2%
Total FTE	10.00	11.00	13.00	13.00	-	13.00	18.2%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Tourism Development Council (TDC)

TDC Category B - Promotion Administration - Fund (194/1104)

Mission Statement

To promote year-round distinctive, world-class vacation, group meeting, sports and entertainment events, resulting in positive economic and job growth and stability to Collier County.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
TDC Management, Marketing & Promotion - QP, RG	13.00	1,958,800	1,958,800	-
Manage TDC marketing and promotional programs, sales, and public relations.				
Reserves, Transfers, Interest - RG	-	166,100	166,100	-
Current Level of Service Budget	13.00	2,124,900	2,124,900	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	992,864	1,284,700	1,242,400	1,562,000	-	1,562,000	21.6%
Operating Expense	369,082	419,400	427,500	376,900	-	376,900	(10.1)%
Indirect Cost Reimburs	54,500	47,000	47,000	47,300	-	47,300	0.6%
Net Operating Budget	1,416,446	1,751,100	1,716,900	1,986,200	-	1,986,200	13.4%
Trans to 001 Gen Fd	170,300	170,300	170,300	-	-	-	(100.0)%
Trans to 301 Co Wide Cap Fd	5,100	5,100	5,100	-	-	-	(100.0)%
Trans to 506 IT Capital	-	59,300	59,300	61,100	-	61,100	3.0%
Reserve for Contingencies	-	49,400	-	50,000	-	50,000	1.2%
Reserve for Capital	-	50,000	-	55,000	-	55,000	10.0%
Reserve for Attrition	-	(21,300)	-	(27,400)	-	(27,400)	28.6%
Total Budget	1,591,846	2,063,900	1,951,600	2,124,900	-	2,124,900	3.0%
Total FTE	10.00	11.00	13.00	13.00	-	13.00	18.2%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	253	-	100	-	-	-	na
Interest/Misc	2,307	-	6,000	1,500	-	1,500	na
Trans fm 184 TDC Promo	1,784,400	1,784,400	1,784,400	2,022,300	-	2,022,300	13.3%
Carry Forward	67,100	279,500	262,200	101,100	-	101,100	(63.8)%
Total Funding	1,854,060	2,063,900	2,052,700	2,124,900	-	2,124,900	3.0%

Notes:

The Board of County Commissioners authorized collection of an additional one (1) percent Tourist Development Tax (TDT) - fourth percent - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to tourism marketing and promotion. Pursuant to terms contained within ordinance 2005-43, collections began on October 1, 2005. This ordinance provided that the existing 23.236% of the first two (2) percent collected will be allocated to Fund (194/1104) providing for TDC administrative and overhead expenses; replenishing the Disaster Recovery Fund (196/1106); and providing supplemental dollars to Beach Renourishment/Pass Maintenance (Fund 195/1105) and Beach Park Facility (Fund 183/1100) initiatives. With passage of Ordinance 2011-02 on January 25, 2011, the distribution requirements changed with all year ending proceeds within Fund 194/1104 swept to Disaster Recovery Fund (196/1106) in an amount sufficient to achieve a \$1,000,000 cash balance. Thereafter, Marketing and Promotion Fund (184/1101) will receive all remaining swept dollars.

Office of the County Manager

On April 23, 2013 the Board authorized amendments to the Ordinance that increased the overall distribution of Tourist Development Taxes (TDT) to Category B (Promotion) from 36.7% to 46.7% of total TDT collections, decreased County Museum operations distribution from 11% to 9.6%, decreased Category A (Beach Park Facilities portion only) from 50% to 41.2% of total collections and reduced the required Disaster Recovery fund balance from \$1,000,000 to \$500,000. The change to Disaster Recovery administration also included making the General Fund responsible for maintaining the required fund balance. These changes were reflected in the various TDC funded FY 2014 budgets.

On February 26, 2013, the Board authorized the addition of three positions in the areas of direct sales, sports marketing, and digital and social media marketing bringing the authorized number of positions to ten. In the FY 2016 budget, the Board authorized the addition of an Event Sales and Marketing position and a fiscal position bringing the authorized position count to 11.75. In FY 2017, the Board authorized the addition of a Deputy Director of Tourism and Sports Marketing bringing the authorized position count to 12.75. In FY 2020 1.75 positions were transferred to the Corporate Business Operations Division revising the position count to 11.00 FTE. In FY 2021 1 position, a Tourism Sales Specialist f was realigned midyear to the Communications and Customer Relations Division bringing the position count to 10.00.

On July 11, 2017, with the adoption of Ordinance 2017-35 the Board of County Commissioners authorized collection of an additional one (1) percent tourist tax - a fifth percent. The increase was effective on September 1, 2017. Also authorized were amendments that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at \$2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (183/1100) became 3.58%. And the distribution to non-County Museum Fund (193/1103) became 1.91%.

Forecast FY 2023:

Personal Services are forecast slightly lower than the adopted budget due to vacancies throughout the year offset slightly by the mid-year transfer of two (2) FTE's from Corporate Business Operations. Operating expenses are forecast to be in line with the adopted budget.

Current FY 2024:

Personal Services increases reflect FY24 salary adjustments along with the position increases outlined above. Budgeted tourism promotion management & administrative costs total \$1,986,200 representing approximately 16% of budgeted TDT destination promotion collections of \$12,221,500. Ordinance 2005- 43 as amended, limits tourism promotion management & administrative costs to 32% of the amount collected each fiscal year for promotion uses.

Revenues:

Tourist Development Taxes earmarked for tourism promotion are deposited into Tourism Promotion Fund (184/1101). A transfer of \$2,022,300 from fund (184/1101) to support fund (194/1104) is provided. The overall FY 2023 Tourist Development Tax revenue budget is \$34.5 million, approximately 5% above the prior year's budget.

Budgeted Tourist Development Tax (TDT) Collections
Beach Park Facilities Fund 183/1100 - \$1,234,300
Tourism Promotion Fund 184/1101 - \$12,221,500
TDC Museums Fund 193/1103 - \$658,500
Beach Renourishment Fund 195/1105 - \$13,438,900
County Museums Fund 198/1107 - \$2,000,000
Tourism Capital Projects Fund 758/1108 - \$4,923,200
Total TDT Revenue - \$34,476,400

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Tourism Development Council (TDC)
TDC Category B Tourism Promotion - Fund (184/1101)**

Mission Statement

To promote worldwide year-round distinctive, world-class vacation and group meeting experiences, resulting in positive economic growth and stability for Collier County.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Contracted Private Sector Marketing Services - QP, RG	-	1,876,100	1,876,100	-
Sports Events & Venue Support - QP, RG	-	508,400	508,400	-
Direct Sales (Show Registration & Travel) - QP, RG	-	404,700	404,700	-
Group Meeting Support - QP, RG	-	1,328,000	1,328,000	-
Destination Marketing, Promotion & Sponsorships - QP, RG	-	18,790,400	18,790,400	-
Insurance & Indirect Costs - QP, RG	-	143,500	143,500	-
Reserves, Transfers, Interest - RG	-	2,639,000	2,639,000	-
Current Level of Service Budget	-	25,690,100	25,690,100	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	8,694,422	18,732,900	11,409,900	22,447,900	-	22,447,900	19.8%
Indirect Cost Reimburs	97,800	80,700	80,700	104,800	-	104,800	29.9%
Net Operating Budget	8,792,222	18,813,600	11,490,600	22,552,700	-	22,552,700	19.9%
Trans to Tax Collector	344,833	305,000	360,500	366,700	-	366,700	20.2%
Trans to 194 TDC Prom	1,784,400	1,784,400	1,784,400	2,022,300	-	2,022,300	13.3%
Trans to 196 TDC Eco Disaster	796,900	-	-	-	-	-	na
Trans to 759 Sports Complex	473,300	478,100	478,100	498,400	-	498,400	4.2%
Reserve for Contingencies	-	250,000	-	250,000	-	250,000	0.0%
Total Budget	12,191,655	21,631,100	14,113,600	25,690,100	-	25,690,100	18.8%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Tourist Devel Tax	17,582,145	11,544,400	13,936,300	12,221,500	-	12,221,500	5.9%
Miscellaneous Revenues	68,380	-	-	-	-	-	na
Interest/Misc	61,051	24,500	250,000	175,000	-	175,000	614.3%
Carry Forward	8,320,900	10,640,700	13,840,800	13,913,500	-	13,913,500	30.8%
Less 5% Required By Law	-	(578,500)	-	(619,900)	-	(619,900)	7.2%
Total Funding	26,032,475	21,631,100	28,027,100	25,690,100	-	25,690,100	18.8%

Office of the County Manager

**Tourism Development Council (TDC)
TDC Category B Tourism Promotion - Fund (184/1101)**

Notes:

The Board of County Commissioners authorized collection of an additional one percent tourist tax - fourth penny - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to marketing and promotion. Pursuant to terms contained within Ordinance 2005-43, collections began on October 1, 2005. Further regulation on the distribution of swept proceeds from Administrative and Overhead Fund (194/1104) into TDC Tourism Promotion Fund (184/1101) is contained within Ordinance 2011-02.

On April 23, 2013, the Board authorized amendments to the Ordinance that, among other things, increased the overall distribution of tourist taxes to Promotion Category B from 36.7% to 46.7%. This change went into effect in June 2013.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The increase was effective September 1, 2017. Also authorized were amendments to the Ordinance that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at \$2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (183/1100) became 3.58%. And the distribution to non-County Museum Fund (193/1103) became 1.91%. These changes were incorporated into the FY 2018 budget.

Forecast FY 2023:

Forecast expenditures are projected lower than budget reflecting some marketing and promotion savings.

Forecast transfers:

\$ 360,500 to Tax Collector

\$1,784,400 to Fund (194/1104) - supports TDC Management and Administration

\$ 478,100 to Fund (759/1109) - supports Sports & Special Events Complex management and promotion

Current FY 2024:

The promotion budget is established 18.8% higher than last year's budget. The increase is supported by funds carried forward that were generated by better than expected TDT collections in FY 2021, FY 2022 and FY 2023. Marketing Grants to Non-Profits include: Florida Stone Crabbers Association \$25,000, Gulfshore Opera \$10,000, Marco Island Historical Society \$45,000 and The Naples Players \$20,000.

Budgeted transfers:

\$ 366,700 to Tax Collector

\$2,022,300 to Fund (194/1104) - supports TDC Management and Administration

\$ 498,400 to Fund (759/1109) - supports Sports & Special Events Complex management and promotion

A contingency reserve of \$250,000 is programmed.

Revenues:

The portion of TDT revenue allocated to Tourism Promotion is \$12,221,500. This amount is approximately 5.9% above the prior year budget. This revenue source supports both Tourism Promotion Fund (184/1101) and the TDC Management & Administration Fund (194/1104).

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Tourism Development Council (TDC)

TDC Category B Promotion Reserve & Projects - Fund (196/1106)

Mission Statement

To provide funding for emergency promotional campaigns or other marketing and publicity efforts designed to assist economic recovery of the tourism industry in the event of natural or economic disaster.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Post Disaster Stimulus Reserves & Transfers - QP, RG	-	2,069,300	2,069,300	-
Funds maintained in reserve for stimulus promotion and public relations campaigns to be used in wake of a disaster.				
Current Level of Service Budget	-	<u>2,069,300</u>	<u>2,069,300</u>	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	2,200	500,100	500,100	558,700	-	558,700	11.7%
Indirect Cost Reimburs	300	400	400	600	-	600	50.0%
Net Operating Budget	2,500	500,500	500,500	559,300	-	559,300	11.7%
Reserve for Contingencies	-	7,300	-	10,000	-	10,000	37.0%
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	1,500,000	-	1,500,000	0.0%
Total Budget	2,500	2,007,800	500,500	2,069,300	-	2,069,300	3.1%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	13,883	7,500	48,300	15,000	-	15,000	100.0%
Trans fm 184 TDC Promo	796,900	-	-	-	-	-	na
Carry Forward	1,699,100	2,000,700	2,507,300	2,055,100	-	2,055,100	2.7%
Less 5% Required By Law	-	(400)	-	(800)	-	(800)	100.0%
Total Funding	2,509,883	2,007,800	2,555,600	2,069,300	-	2,069,300	3.1%

Office of the County Manager

Tourism Development Council (TDC)

TDC Category B Promotion Reserve & Projects - Fund (196/1106)

Notes:

Reserves within this fund are available to provide funding for emergency promotional campaigns or other efforts to promptly respond to any disaster - natural or economic - which adversely impact tourism in Collier County. Pursuant to Ordinance 2005-43, Tourism Disaster Recovery Fund (196/1106) received \$500,000 per year as a transfer from Tourism Administration and Overhead Fund (194/1104) beginning in FY 06 and this transfer amount (or some lesser amount) continued for three (3) years until reserves in Fund (196/1106) reached \$1,500,000. Reserves reached \$1,500,000 at fiscal year ending 2008. With passage of Ordinance 2011-02, the required fund balance ceiling within the disaster recovery fund was dropped to \$1,000,000. Consistent with Ordinance changes approved on April 23, 2013, the reserve level in Disaster Recovery Fund (196) was reduced to \$500,000. Ordinance 2017-35, approved on July 7, 2017, eliminated reference to a specific dollar value for the Disaster Recovery Reserve. Subsequently, as part of the FY 2018 budget process, the TDC recommended that the Disaster Recovery Reserve be established at \$1,500,000 with the recommendation being approved by the Board as part of the FY 2018 adopted budget. Emergency spending for Hurricane Ian recovery is being requested in the FY 2024 budget.

Expenditure History: In March 2005, the Board of County Commissioners approved - based on an emergency designation - the expenditure of up to an additional \$500,000 for use in promoting Collier County as a tourist destination in the wake of four (4) hurricanes during 2004. Similarly, the BCC during FY 2009 approved an emergency advertising stimulus package responding to the economic recession and its negative effects upon tourism travel and leisure spending. The use of emergency advertising dollars totaling \$1,066,000 continued in FY 2010 under Board authorization recognizing the global economic slowdown. In FY 2011, \$500,000 of emergency reserves was once again dedicated to marketing the destination in anticipation of building tourism visitation in the wake of a stagnate economy. These funds were designated to promote the Group Meetings Market. In September of 2016, the Board authorized use of approximately \$98,000 to be used for design and permitting of the East Naples Pickleball Court Shade Structure and an Amateur Sports Tourism Complex feasibility study. Following Hurricane Irma in September 2017, the Board authorized the expenditure of \$250,000 to expedite tourism and economic recovery. In FY 2019, \$250,000 was authorized to assist in tourism recovery after the red tide crisis.

Forecast FY 2023:

Forecast expenditures included \$500,000 for an emergency promotional campaign to expedite tourism recovery.

Current FY 2024:

The FY 2024 budget has been prepared with a \$559,300 appropriation for ongoing Hurricane Ian related tourism recovery efforts and a reserve budget of \$1,500,000.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Tourism Development Council (TDC)
TDC Category C Non County Museum - Fund (193/1103)**

Mission Statement

To provide marketing assistance for marketing and promotion to Collier County Non-County Museums.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Grant Distributions to Non-County Museums - QP	-	852,800	852,800	-
Tourist Development Council grant program that provides marketing and promotion funding to Non-County Museums.				
Reserves, Transfers, Interest - RG	-	1,101,200	1,101,200	-
Current Level of Service Budget				
	-	1,954,000	1,954,000	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Indirect Cost Reimburs	4,800	1,500	1,500	2,800	-	2,800	86.7%
Remittances	524,354	850,000	1,095,400	850,000	-	850,000	0.0%
Net Operating Budget	529,154	851,500	1,096,900	852,800	-	852,800	0.2%
Trans to Tax Collector	18,092	18,800	18,800	19,800	-	19,800	5.3%
Restricted for Unfunded Requests	-	1,220,400	-	1,081,400	-	1,081,400	(11.4)%
Total Budget	547,246	2,090,700	1,115,700	1,954,000	-	1,954,000	(6.5)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Tourist Devel Tax	904,598	627,100	737,900	658,500	-	658,500	5.0%
Interest/Misc	10,122	4,500	29,100	5,700	-	5,700	26.7%
Carry Forward	1,304,200	1,490,800	1,671,700	1,323,000	-	1,323,000	(11.3)%
Less 5% Required By Law	-	(31,700)	-	(33,200)	-	(33,200)	4.7%
Total Funding	2,218,919	2,090,700	2,438,700	1,954,000	-	1,954,000	(6.5)%

Office of the County Manager

**Tourism Development Council (TDC)
TDC Category C Non County Museum - Fund (193/1103)**

Notes:

During FY 05, the administration of Museum Category "C" funding was amended to provide for direct deposit of Tourist Development Tax proceeds into Fund (198/1107) in lieu of the previous method that deposited all Museum proceeds into Fund (193/1103) and transferred a portion out to County Museums Fund (198/1107). On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% as well as distribution adjustments among TDT supported funds. The increase was effective September 1, 2017. Non-County Owned Museum TDT revenues represent approximately 1.91% of the Tourist Development Tax revenue budget.

Forecast FY 2023:

The forecast includes grant awards of \$1,095,400

Current FY 2024:

The proposed grant award budget is \$850,000. Approved grants have yet to be awarded. A reserve for unfunded requests of \$1,081,400 has been established for FY 2024.

Revenues:

The estimated TDT revenue allocation to Non-County Museum Grants Fund (193/1103) is \$658,500 approximately 5% above the prior year budget.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Sports & Special Events Complex

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	365,697	589,900	530,900	666,300	-	666,300	13.0%
Operating Expense	2,716,173	3,837,300	4,358,600	4,964,500	-	4,964,500	29.4%
Indirect Cost Reimburs	-	36,300	36,300	55,000	-	55,000	51.5%
Capital Outlay	133,112	760,000	751,000	683,500	-	683,500	(10.1)%
Net Operating Budget	3,214,982	5,223,500	5,676,800	6,369,300	-	6,369,300	21.9%
Reserve for Contingencies	-	125,000	-	127,500	-	127,500	2.0%
Reserve for Future Capital Replacements	-	648,800	-	883,400	-	883,400	36.2%
Reserve for Motor Pool Cap	-	156,900	-	197,000	-	197,000	25.6%
Total Budget	3,214,982	6,154,200	5,676,800	7,577,200	-	7,577,200	23.1%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Sports & Events Complex (759/1109)	3,214,982	5,223,500	5,676,800	6,369,300	-	6,369,300	21.9%
Total Net Budget	3,214,982	5,223,500	5,676,800	6,369,300	-	6,369,300	21.9%
Total Transfers and Reserves	-	930,700	-	1,207,900	-	1,207,900	29.8%
Total Budget	3,214,982	6,154,200	5,676,800	7,577,200	-	7,577,200	23.1%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	1,027,819	1,550,000	1,550,000	2,484,800	-	2,484,800	60.3%
Interest/Misc	27,121	16,800	-	17,300	-	17,300	3.0%
Trans fm 001 Gen Fund	899,500	3,029,100	3,029,100	3,029,100	-	3,029,100	0.0%
Trans fm 184 TDC Promo	473,300	478,100	478,100	498,400	-	498,400	4.2%
Carry Forward	3,080,700	1,158,600	2,292,300	1,672,700	-	1,672,700	44.4%
Less 5% Required By Law	-	(78,400)	-	(125,100)	-	(125,100)	59.6%
Total Funding	5,508,440	6,154,200	7,349,500	7,577,200	-	7,577,200	23.1%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Sports & Events Complex (759/1109)	5.00	6.00	6.00	6.00	-	6.00	0.0%
Total FTE	5.00	6.00	6.00	6.00	-	6.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Sports & Special Events Complex
Sports & Events Complex (759/1109)**

Mission Statement

To develop a regional tournament caliber sports & events facility that promotes Collier County as a best in class sports tourism destination.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Sports & Events Complex Promotion and Management - QP	-	3,117,900	3,117,900	-
Sports & Events Complex Maintenance and Operations - QP, IAM	6.00	3,251,400	3,251,400	-
Reserves, Transfers, Interest - RG	-	1,207,900	1,207,900	-
Current Level of Service Budget	<u>6.00</u>	<u>7,577,200</u>	<u>7,577,200</u>	<u>-</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	365,697	589,900	530,900	666,300	-	666,300	13.0%
Operating Expense	2,716,173	3,837,300	4,358,600	4,964,500	-	4,964,500	29.4%
Indirect Cost Reimburs	-	36,300	36,300	55,000	-	55,000	51.5%
Capital Outlay	133,112	760,000	751,000	683,500	-	683,500	(10.1)%
Net Operating Budget	3,214,982	5,223,500	5,676,800	6,369,300	-	6,369,300	21.9%
Reserve for Contingencies	-	125,000	-	127,500	-	127,500	2.0%
Reserve for Future Capital Replacements	-	648,800	-	883,400	-	883,400	36.2%
Reserve for Motor Pool Cap	-	156,900	-	197,000	-	197,000	25.6%
Total Budget	3,214,982	6,154,200	5,676,800	7,577,200	-	7,577,200	23.1%
Total FTE	5.00	6.00	6.00	6.00	-	6.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	1,027,819	1,550,000	1,550,000	2,484,800	-	2,484,800	60.3%
Interest/Misc	27,121	16,800	-	17,300	-	17,300	3.0%
Trans fm 001 Gen Fund	899,500	3,029,100	3,029,100	3,029,100	-	3,029,100	0.0%
Trans fm 184 TDC Promo	473,300	478,100	478,100	498,400	-	498,400	4.2%
Carry Forward	3,080,700	1,158,600	2,292,300	1,672,700	-	1,672,700	44.4%
Less 5% Required By Law	-	(78,400)	-	(125,100)	-	(125,100)	59.6%
Total Funding	5,508,440	6,154,200	7,349,500	7,577,200	-	7,577,200	23.1%

Office of the County Manager

**Sports & Special Events Complex
Sports & Events Complex (759/1109)**

Forecast FY 2023:

Forecast expenditures reflect expected facility management, operations & maintenance expenses as well as acquisition of fixtures and equipment.

Current FY 2024:

The budget includes funding for management, operations and athletic field maintenance through a contractual arrangement as well as county staffing to provide general facility maintenance. Also provided in the budget is funding carry forward for fixtures and equipment acquisition.

Revenues:

Funding is provided through operational and event revenues, ongoing operational transfers from the General Fund (001/0001), and from the Tourist Development Tax Promotion Fund (184/1101).

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	407,802	539,800	473,400	581,900	-	581,900	7.8%
Operating Expense	615,191	2,345,200	951,500	1,959,900	-	1,959,900	(16.4)%
Indirect Cost Reimburs	74,100	62,400	62,400	86,400	-	86,400	38.5%
Capital Outlay	1,204,010	75,000	1,072,300	1,841,700	-	1,841,700	2,355.6%
Net Operating Budget	2,301,102	3,022,400	2,559,600	4,469,900	-	4,469,900	47.9%
Trans to Property Appraiser	11,645	14,800	14,800	15,200	-	15,200	2.7%
Trans to Tax Collector	32,153	39,900	39,900	60,100	-	60,100	50.6%
Trans to 001 Gen Fd	53,800	53,800	53,800	-	-	-	(100.0)%
Trans to 160 Baysh Beau MSTU Proj	904,800	557,300	557,300	977,000	-	977,000	75.3%
Trans to 187 Bayshore Redev Fd	136,800	136,800	136,800	-	-	-	(100.0)%
Trans to 787 Baysh CRA Projects	1,717,100	2,431,200	3,745,600	2,647,500	-	2,647,500	8.9%
Reserve for Contingencies	-	50,500	-	65,400	-	65,400	29.5%
Reserve for Capital	-	1,390,700	-	1,528,000	-	1,528,000	9.9%
Total Budget	5,157,400	7,697,400	7,107,800	9,763,100	-	9,763,100	26.8%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Bayshore Beautification MSTU (163/1630)	340,247	732,400	619,800	1,019,900	-	1,019,900	39.3%
Bayshore Beautification MSTU Capital (160/1627)	1,273,315	1,179,600	1,110,300	2,243,600	-	2,243,600	90.2%
Bayshore/Gateway Triangle Redevelopment (CRA) (187/1020)	685,583	1,089,100	820,300	1,158,600	-	1,158,600	6.4%
Haldeman Creek MSTU (164/1631)	1,957	21,300	9,200	47,800	-	47,800	124.4%
Total Net Budget	2,301,102	3,022,400	2,559,600	4,469,900	-	4,469,900	47.9%
Total Transfers and Reserves	2,856,298	4,675,000	4,548,200	5,293,200	-	5,293,200	13.2%
Total Budget	5,157,400	7,697,400	7,107,800	9,763,100	-	9,763,100	26.8%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	1,496,152	1,895,300	1,819,500	1,971,200	-	1,971,200	4.0%
Delinquent Ad Valorem Taxes	27,497	-	-	-	-	-	na
Miscellaneous Revenues	29,277	-	2,400	-	-	-	na
Interest/Misc	44,990	40,800	88,400	40,800	-	40,800	0.0%
Reimb From Other Depts	30,000	-	-	232,600	-	232,600	na
Trans frm Property Appraiser	969	-	-	-	-	-	na
Trans frm Tax Collector	12,663	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,188,000	2,730,700	2,730,700	2,920,500	-	2,920,500	7.0%
Trans fm 111 Unincorp Gen Fd	495,300	618,200	618,200	663,600	-	663,600	7.3%
Trans fm 163 Baysh/Av Beaut Fd	1,030,300	682,800	682,800	977,000	-	977,000	43.1%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	-	-	-	(100.0)%
Trans fm 186 Immok Redev Fd	74,100	84,900	84,900	-	-	-	(100.0)%
Carry Forward	4,425,500	1,730,500	4,127,700	3,058,100	-	3,058,100	76.7%
Less 5% Required By Law	-	(97,100)	-	(100,700)	-	(100,700)	3.7%
Total Funding	9,866,047	7,697,400	10,165,900	9,763,100	-	9,763,100	26.8%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Bayshore/Gateway Triangle Redevelopment (CRA) (187/1020)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore/Gateway Triangle Redevelopment (CRA) (187/1020)**

Mission Statement

To support the efforts of the Board of County Commissioners which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Bayshore/Gateway Triangle Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Bayshore Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the CRA as amended in 2022.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
CRA Implementation - QP, CD	2.80	987,500	987,500	-
Monitor, update and implement the Bayshore/Gateway Triangle component of the Collier County Community Redevelopment Plan.				
Project & MSTU Management - QP, CD, IAM	1.20	171,100	171,100	-
Manage CRA & MSTU projects within the district including; streets, sidewalks, lighting, landscaping and other improvements. Land acquisition and rehabilitation projects include purchase of blighted properties and construction/re-development of commercial and residential buildings.				
Reserves, Transfers, Interest - RG	-	2,677,100	2,677,100	-
Current Level of Service Budget	4.00	3,835,700	3,835,700	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	407,802	539,800	473,400	581,900	-	581,900	7.8%
Operating Expense	210,782	445,600	293,200	474,800	-	474,800	6.6%
Indirect Cost Reimburs	67,000	53,700	53,700	68,400	-	68,400	27.4%
Capital Outlay	-	50,000	-	33,500	-	33,500	(33.0)%
Net Operating Budget	685,583	1,089,100	820,300	1,158,600	-	1,158,600	6.4%
Trans to 001 Gen Fd	53,800	53,800	53,800	-	-	-	(100.0)%
Trans to 787 Baysh CRA Projects	1,717,100	2,431,200	3,745,600	2,647,500	-	2,647,500	8.9%
Reserve for Contingencies	-	15,500	-	29,600	-	29,600	91.0%
Total Budget	2,456,483	3,589,600	4,619,700	3,835,700	-	3,835,700	6.9%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

**Collier County Government
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Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore/Gateway Triangle Redevelopment (CRA) (187/1020)**

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	17,392	20,000	26,100	20,000	-	20,000	0.0%
Reimb From Other Depts	-	-	-	232,600	-	232,600	na
Trans fm 001 Gen Fund	2,188,000	2,730,700	2,730,700	2,920,500	-	2,920,500	7.0%
Trans fm 111 Unincorp Gen Fd	495,300	618,200	618,200	663,600	-	663,600	7.3%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	-	-	-	(100.0)%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	-	-	-	(100.0)%
Trans fm 186 Immok Redev Fd	74,100	84,900	84,900	-	-	-	(100.0)%
Carry Forward	564,300	-	1,023,000	-	-	-	na
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.0%
Total Funding	3,475,892	3,589,600	4,619,700	3,835,700	-	3,835,700	6.9%

Notes:

On July 26, 2006, the CRA entered into a loan agreement with Wachovia Bank under which a line of credit was secured for \$7,000,000. Of this amount, \$5,901,000 was drawn to purchase and assemble commercial property within the Gateway Triangle catalyst project area as an incentive to attract private development interest. On July 28, 2009, a \$13,500,000 term loan was secured through Fifth/Third Bank which paid off the earlier Wachovia line of credit and provided additional dollars for strategic property acquisition. The term of this note was five (5) years with a final maturity date of September 1, 2014. The note was restructured in May 2013 into the Fifth Third Bank Note Series 2013. On March 2, 2017, the debt was again restructured. The restructured note, TD Bank, N.A. Series 2017, provided proceeds of \$5,293,293 which were used to pay off the Fifth Third Bank Note. The term of the TD Bank Note was ten (10) years with a final maturity of March 1, 2027. In November 2020 the Mini-Triangle property was sold and approximately \$3,071,500 of the proceeds were used to pay off the remaining loan balance.

Forecast FY 2023:

The personal services forecast reflects modest savings from a position vacancy. Expenditure forecast is lower than the adopted budget as the CRA moves towards funding more projects out of its capital fund (787/1021). The CRA will transfer \$3,745,600 to 787/1021 in FY23.

Current FY 2024:

Personal services budget increase is a result of projected Countywide salary adjustments. The increase in operating expense is largely due to a change in how the County will budget transfers between funds in FY24, resulting in \$62,200 moving from transfers to operating. That amount is sent to the General Fund to support the Corporate Financial & Management Services Division. Transfers include a transfer to Fund 787/1021 in the amount of \$2,647,500.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. Taxable value within the Bayshore CRA is \$1,247,465,721 and the related tax increment value by which the tax increment revenue is derived is \$959,384,615. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment are \$2,920,500 and \$663,600 respectively. Year over year TIF revenue is increased by \$235,200 or 7% to \$3,584,100.

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore CRA Grant and Grant Match (717-718 / 1022-1023)**

Mission Statement

To account for grants managed by the Bayshore Gateway Triangle CRA.

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	-	-	-	-	-	-	na
Reimb From Other Depts	30,000	-	-	-	-	-	na
Total Funding	30,000	-	-	-	-	-	na

Notes:

All new grants for Bayshore Gateway Triangle CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Current FY 2024:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Collier County Government
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Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore Beautification MSTU (163/1630)**

Mission Statement

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway within the MSTU; providing traffic calming improvements, signage, hardscape, street lighting, drainage improvements and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee. Bayshore Beautification has an advisory committee.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
MSTU Operations & Maintenance - QP, CD	-	1,019,900	1,019,900	-
Reserves, Transfers, Interest - RG	-	1,368,100	1,368,100	-
Current Level of Service Budget	-	2,388,000	2,388,000	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	333,747	699,200	542,600	938,000	-	938,000	34.2%
Indirect Cost Reimburs	6,500	8,200	8,200	7,900	-	7,900	(3.7)%
Capital Outlay	-	25,000	69,000	74,000	-	74,000	196.0%
Net Operating Budget	340,247	732,400	619,800	1,019,900	-	1,019,900	39.3%
Trans to Property Appraiser	10,530	13,000	13,000	13,500	-	13,500	3.8%
Trans to Tax Collector	28,724	35,200	35,200	54,100	-	54,100	53.7%
Trans to 160 Baysh Beau MSTU Proj	904,800	557,300	557,300	977,000	-	977,000	75.3%
Trans to 187 Bayshore Redev Fd	125,500	125,500	125,500	-	-	-	(100.0)%
Reserve for Contingencies	-	35,000	-	35,000	-	35,000	0.0%
Reserve for Capital	-	335,400	-	288,500	-	288,500	(14.0)%
Total Budget	1,409,801	1,833,800	1,350,800	2,388,000	-	2,388,000	30.2%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	1,353,629	1,706,700	1,638,400	1,763,700	-	1,763,700	3.3%
Delinquent Ad Valorem Taxes	23,557	-	-	-	-	-	na
Miscellaneous Revenues	29,277	-	2,400	-	-	-	na
Interest/Misc	4,559	3,200	17,700	3,200	-	3,200	0.0%
Trans frm Property Appraiser	876	-	-	-	-	-	na
Trans frm Tax Collector	11,313	-	-	-	-	-	na
Carry Forward	388,300	209,600	401,800	709,500	-	709,500	238.5%
Less 5% Required By Law	-	(85,700)	-	(88,400)	-	(88,400)	3.2%
Total Funding	1,811,511	1,833,800	2,060,300	2,388,000	-	2,388,000	30.2%

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore Beautification MSTU (163/1630)**

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back millage rate (tax neutral) unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2023:

Forecast expenses are modestly under budget. The transfer to Bayshore Beautification MSTU Project Fund (160/1627) provides funding for Bayshore Beautification projects.

Current FY 2024:

The increase in operating expense is largely due to a change in how the County will budget transfers between funds in FY24, resulting in \$125,500 moving from transfers to operating via an Intergovernmental Charge (ICG). The transfer to Bayshore Beautification MSTU Project Fund (160/1627) provides funding for Bayshore Beautification projects in the amount of \$977,000.

Revenues:

Taxable value is \$835,722,300, an increase of 15.77% over last year. The rolled back rate for this district was 2.0971 per \$1,000 of taxable value. Ordinance 97-82 places a cap on the millage rate at 3.0000 per \$1,000 of taxable value. The advisory committee recommends a rate to 2.1104 which would generate \$1,763,700 in property taxes.

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Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore Beautification MSTU Capital (160/1627)**

Mission Statement

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway medians within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
MSTU Capital Improvements - QP, CD, IAM	-	2,243,600	2,243,600	-
Reserves, Transfers, Interest - RG	-	50,700	50,700	-
Current Level of Service Budget	-	2,294,300	2,294,300	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	69,305	1,179,600	107,000	500,000	-	500,000	(57.6)%
Indirect Cost Reimburs	-	-	-	9,400	-	9,400	na
Capital Outlay	1,204,010	-	1,003,300	1,734,200	-	1,734,200	na
Net Operating Budget	1,273,315	1,179,600	1,110,300	2,243,600	-	2,243,600	90.2%
Reserve for Capital	-	50,700	-	50,700	-	50,700	0.0%
Total Budget	1,273,315	1,230,300	1,110,300	2,294,300	-	2,294,300	86.5%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	17,587	14,200	29,000	14,200	-	14,200	0.0%
Trans fm 163 Baysh/Av Beaut Fd	904,800	557,300	557,300	977,000	-	977,000	75.3%
Carry Forward	2,733,400	659,600	1,827,800	1,303,800	-	1,303,800	97.7%
Less 5% Required By Law	-	(800)	-	(700)	-	(700)	(12.5)%
Total Funding	3,655,787	1,230,300	2,414,100	2,294,300	-	2,294,300	86.5%

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore Beautification MSTU Capital (160/1627)**

Notes:

Fund 160 provides for capital project budgeting of the Bayshore Beautification MSTU.

Forecast FY 2023:

The forecast budget includes funding for the following projects:

\$149,375 - Hamilton Ave Parkin (50171)
\$54,325 - Thomasson Drive Landscape (50172)
\$66,600 - Bayshore S Landscape (50173)
\$840,000 - Bayshore N Landscape (50174)
\$1,110,300

Current FY 2024:

The budget includes funding for the following projects:

50174 - Bayshore N Landscape - \$2,234,200

Revenues:

Funding for the projects included in this fund are supported by a transfer from Bayshore Beautification Fund (163/1630). This year that amount is estimated at \$977,000.

**Collier County Government
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Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Haldeman Creek MSTU (164/1631)**

Mission Statement

Provide for maintenance dredging and maintenance of navigational channel markers within the defined boundary.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
MSTU Operations & Maintenance - QP, CD	-	47,800	47,800	-
Reserves, Transfers, Interest - RG	-	1,197,300	1,197,300	-
Current Level of Service Budget	-	1,245,100	1,245,100	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	1,357	20,800	8,700	47,100	-	47,100	126.4%
Indirect Cost Reimburs	600	500	500	700	-	700	40.0%
Net Operating Budget	1,957	21,300	9,200	47,800	-	47,800	124.4%
Trans to Property Appraiser	1,115	1,800	1,800	1,700	-	1,700	(5.6)%
Trans to Tax Collector	3,429	4,700	4,700	6,000	-	6,000	27.7%
Trans to 187 Bayshore Redev Fd	11,300	11,300	11,300	-	-	-	(100.0)%
Reserve for Contingencies	-	-	-	800	-	800	na
Reserve for Capital	-	1,004,600	-	1,188,800	-	1,188,800	18.3%
Total Budget	17,801	1,043,700	27,000	1,245,100	-	1,245,100	19.3%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	142,522	188,600	181,100	207,500	-	207,500	10.0%
Delinquent Ad Valorem Taxes	3,939	-	-	-	-	-	na
Interest/Misc	5,451	3,400	15,600	3,400	-	3,400	0.0%
Trans frm Property Appraiser	93	-	-	-	-	-	na
Trans frm Tax Collector	1,351	-	-	-	-	-	na
Carry Forward	739,500	861,300	875,100	1,044,800	-	1,044,800	21.3%
Less 5% Required By Law	-	(9,600)	-	(10,600)	-	(10,600)	10.4%
Total Funding	892,856	1,043,700	1,071,800	1,245,100	-	1,245,100	19.3%

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Haldeman Creek MSTU (164/1631)**

Notes:

The Haldeman Creek Maintenance Dredging MSTU was created pursuant to Ordinance 2006-60. The last dredge project was conducted in 2006 at a cost of \$2,599,250. The committee's plan is to set aside reserves to provide some portion of a major dredge project or to be available for modest maintenance or emergency dredge efforts. Administration and project management services are provided by Bayshore Gateway Triangle CRA staff.

Forecast FY 2023:

Forecast expenses includes consulting services to assesses future dredging needs.

Current FY 2024:

The increase in operating expense is largely due to a change in how the County will budget transfers between funds in FY24, resulting in \$11,300 moving from transfers to operating via an Intergovernmental Charge (ICG). This amount supports project management provided by Bayshore CRA staff. Capital reserves are accumulated to maintain the navigability of the waterway and fund dredge activities in the future. Under this budget the capital reserve will increase to \$1,188,800.

Revenues:

Projected taxable value is \$207,503,446, an increase of 10.08% over last year. The rolled back rate for this district is 0.8996 per \$1,000 of taxable value. Ordinance 06-60 places a cap on the millage rate at 3.0000 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of 1.0000 which will generate \$207,500 in property taxes.

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Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	213,180	239,500	213,900	258,900	-	258,900	8.1%
Operating Expense	677,830	930,700	1,088,400	1,169,400	-	1,169,400	25.6%
Indirect Cost Reimburs	54,900	33,200	33,200	31,700	-	31,700	(4.5)%
Capital Outlay	-	930,500	203,500	163,400	-	163,400	(82.4)%
Net Operating Budget	945,910	2,133,900	1,539,000	1,623,400	-	1,623,400	(23.9)%
Trans to Property Appraiser	3,502	4,500	4,500	4,200	-	4,200	(6.7)%
Trans to Tax Collector	9,471	10,800	10,800	16,500	-	16,500	52.8%
Trans to 001 Gen Fd	53,800	53,800	53,800	-	-	-	(100.0)%
Trans to 186 Immok Redev Fd	92,800	92,800	92,800	-	-	-	(100.0)%
Trans to 187 Bayshore Redev Fd	74,100	84,900	84,900	-	-	-	(100.0)%
Trans to 786 Imm CRA Cap	97,600	434,200	1,076,700	542,700	-	542,700	25.0%
Advance/Repay to 111 Unincrp Gen Fd	88,901	-	-	-	-	-	na
Reserve for Contingencies	-	53,100	-	69,100	-	69,100	30.1%
Reserve for Capital	-	112,800	-	874,200	-	874,200	675.0%
Total Budget	1,366,085	2,980,800	2,862,500	3,130,100	-	3,130,100	5.0%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Immokalee Beautification MSTU (162/1629)	283,649	1,232,200	882,600	671,500	-	671,500	(45.5)%
Immokalee Community Redevelopment Agency (CRA) (186/1025)	451,258	681,400	436,100	722,300	-	722,300	6.0%
Landscaping - Immokalee Rd & State Road 29 (111/1011)	211,003	220,300	220,300	229,600	-	229,600	4.2%
Total Net Budget	945,910	2,133,900	1,539,000	1,623,400	-	1,623,400	(23.9)%
Total Transfers and Reserves	420,175	846,900	1,323,500	1,506,700	-	1,506,700	77.9%
Total Budget	1,366,085	2,980,800	2,862,500	3,130,100	-	3,130,100	5.0%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	421,521	515,300	494,700	565,100	-	565,100	9.7%
Delinquent Ad Valorem Taxes	27,040	-	700	-	-	-	na
Miscellaneous Revenues	86,998	-	41,300	-	-	-	na
Interest/Misc	16,445	14,200	35,800	14,200	-	14,200	0.0%
Reimb From Other Depts	67,637	-	-	92,800	-	92,800	na
Trans frm Property Appraiser	291	-	-	-	-	-	na
Trans frm Tax Collector	3,727	-	-	-	-	-	na
Net Cost Unincorp General Fund	211,003	220,300	220,300	229,600	-	229,600	4.2%
Trans fm 001 Gen Fund	821,100	984,800	984,800	993,000	-	993,000	0.8%
Trans fm 111 Unincorp Gen Fd	185,900	223,000	223,000	225,400	-	225,400	1.1%
Trans fm 162 Immokalee Beaut Fd	92,800	92,800	92,800	-	-	-	(100.0)%
Carry Forward	1,307,600	957,000	1,808,200	1,039,100	-	1,039,100	8.6%
Less 5% Required By Law	-	(26,600)	-	(29,100)	-	(29,100)	9.4%
Total Funding	3,242,064	2,980,800	3,901,600	3,130,100	-	3,130,100	5.0%

**Collier County Government
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Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Immokalee Community Redevelopment Agency (CRA) (186/1025)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

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Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Community Redevelopment Agency (CRA) (186/1025)**

Mission Statement

To support the efforts of the Board of County Commissioners (BCC), which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Immokalee Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the CRA and as amended in 2022.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
CRA Implementation - QP, CD	1.00	598,400	598,400	-
Monitor, update and implement the Immokalee Component Section of the Collier County Community Redevelopment Plan.				
Immokalee Beautification MSTU Management - QP, CD	1.00	123,900	123,900	-
Manage Immokalee Beautification MSTU & SR 29 ROW Improvements & related projects				
Reserves, Transfers, Interest - RG	-	595,700	595,700	-
Current Level of Service Budget	2.00	1,318,000	1,318,000	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	213,180	239,500	213,900	258,900	-	258,900	8.1%
Operating Expense	185,878	281,600	192,400	372,300	-	372,300	32.2%
Indirect Cost Reimburs	52,200	29,800	29,800	27,700	-	27,700	(7.0)%
Capital Outlay	-	130,500	-	63,400	-	63,400	(51.4)%
Net Operating Budget	451,258	681,400	436,100	722,300	-	722,300	6.0%
Trans to 001 Gen Fd	53,800	53,800	53,800	-	-	-	(100.0)%
Trans to 187 Bayshore Redev Fd	74,100	84,900	84,900	-	-	-	(100.0)%
Trans to 786 Imm CRA Cap	97,600	434,200	1,076,700	542,700	-	542,700	25.0%
Advance/Repay to 111 Unincrp Gen Fd	88,901	-	-	-	-	-	na
Reserve for Contingencies	-	53,100	-	53,000	-	53,000	(0.2)%
Total Budget	765,659	1,307,400	1,651,500	1,318,000	-	1,318,000	0.8%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	-	-	1,100	-	-	-	na
Interest/Misc	6,917	7,200	9,000	7,200	-	7,200	0.0%
Reimb From Other Depts	-	-	-	92,800	-	92,800	na
Trans fm 001 Gen Fund	821,100	984,800	984,800	993,000	-	993,000	0.8%
Trans fm 111 Unincorp Gen Fd	185,900	223,000	223,000	225,400	-	225,400	1.1%
Trans fm 162 Immokalee Beaut Fd	92,800	92,800	92,800	-	-	-	(100.0)%
Carry Forward	(200)	-	340,800	-	-	-	na
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
Total Funding	1,106,517	1,307,400	1,651,500	1,318,000	-	1,318,000	0.8%

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Community Redevelopment Agency (CRA) (186/1025)**

Notes:

The BCC approved the establishment of an Immokalee CRA office with an Executive Director and two support staff on April 24, 2007. On March 9, 2010 the BCC established the Immokalee Business Development Center. The Business Development Center program was phased out in 2015. On October 1, 2012, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities and authorized the addition of a project manager position. In FY 2013, the BCC moved roadway landscape maintenance of a section of Immokalee Road and SR 29 to the CRA. The CRA fund is compensated for management responsibilities from the Immokalee Beautification MSTU.

Forecast FY 2023:

Forecast expense is lower than adopted budget as the CRA moves towards funding more projects out of its capital fund (786/1026). The 786/1026 fund was established by the BCC on September 14, 2021 to properly account for capital projects and distinct programs undertaken by the CRA. A transfer of \$1,076,700 from 186/1025 to 786/1026 is forecast for FY23.

Current FY 2024:

Personal services budget increases are a result of projected Countywide salary adjustments. The increase in operating expense is largely due to a change in how the County will budget transfers between funds in FY24, resulting in \$158,000 moving from transfers to operating via an Intergovernmental Charge (ICG). This includes General Fund support provided by the Corporate Financial & Management Services Division and allocating the cost of personnel shared between the two CRA operations (Bayshore CRA Fund (187/1020) and Immokalee CRA (186/1025). The FY24 transfer to Immokalee CRA Capital Fund (786/1026) is programed at \$542,700.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment. Taxable value within the Immokalee CRA is \$474,825,109 and the related tax increment value by which the tax increment revenue is derived is \$326,179,519. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, total \$993,000 and \$225,400 respectively. Year over year TIF revenue is increased by \$10,600 or 0.9% to \$1,218,400.

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee CRA Grant and Grant Match (715-716 / 1027-1028)**

Mission Statement

To account for grants managed by the Immokalee CRA.

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	1	-	-	-	-	-	na
Reimb From Other Depts	67,637	-	-	-	-	-	na
Total Funding	67,637	-	-	-	-	-	na

Notes:

All new grants for Immokalee CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Current FY 2024:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Beautification MSTU (162/1629)**

Mission Statement

The MSTU was created for the purpose of providing pavement, curbing, sidewalks, irrigation, stormwater and drainage and related amenities connected with landscape beautification and maintenance beautifying and maintaining the median areas of SR 29 and Immokalee Road (CR 846), and certain other public areas within the Immokalee Beautification Municipal Service Taxing Unit. The primary objective is to enhance landscape and hardscape to provide safe access to pedestrians, bicyclists, and vehicles within in the district, consistent with the goals and objectives of the redevelopment plan in coordination with FDOT and County Departments.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
MSTU Operations & Maintenance - QP, CD	-	671,500	671,500	-
Reserves, Transfers, Interest - RG	-	911,000	911,000	-
Current Level of Service Budget	-	<u>1,582,500</u>	<u>1,582,500</u>	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	280,949	428,800	675,700	567,500	-	567,500	32.3%
Indirect Cost Reimburs	2,700	3,400	3,400	4,000	-	4,000	17.6%
Capital Outlay	-	800,000	203,500	100,000	-	100,000	(87.5)%
Net Operating Budget	283,649	1,232,200	882,600	671,500	-	671,500	(45.5)%
Trans to Property Appraiser	3,502	4,500	4,500	4,200	-	4,200	(6.7)%
Trans to Tax Collector	9,471	10,800	10,800	16,500	-	16,500	52.8%
Trans to 186 Immok Redev Fd	92,800	92,800	92,800	-	-	-	(100.0)%
Reserve for Contingencies	-	-	-	16,100	-	16,100	na
Reserve for Capital	-	112,800	-	874,200	-	874,200	675.0%
Total Budget	389,422	1,453,100	990,700	1,582,500	-	1,582,500	8.9%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	421,521	515,300	494,700	565,100	-	565,100	9.7%
Delinquent Ad Valorem Taxes	27,040	-	700	-	-	-	na
Miscellaneous Revenues	86,998	-	40,200	-	-	-	na
Interest/Misc	9,528	7,000	26,800	7,000	-	7,000	0.0%
Trans frm Property Appraiser	291	-	-	-	-	-	na
Trans frm Tax Collector	3,727	-	-	-	-	-	na
Carry Forward	1,307,800	957,000	1,467,400	1,039,100	-	1,039,100	8.6%
Less 5% Required By Law	-	(26,200)	-	(28,700)	-	(28,700)	9.5%
Total Funding	1,856,907	1,453,100	2,029,800	1,582,500	-	1,582,500	8.9%

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Beautification MSTU (162/1629)**

Notes:

On October 25, 2011, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities and authorized the addition of a project manager position.

Forecast FY 2023:

Forecast operating expense is higher than adopted budget due to the carryforward of POs that continued from the previous year.

Current FY 2024:

The budget provides for ongoing management and maintenance. The increase in operating expense is largely due to a change in how the County will budget transfers between funds in FY24, resulting in \$92,800 moving from transfers to operating. This amount supports project management provided by Immokalee CRA staff. This amount was moved from transfers to operating in FY24. A capital reserve of \$874,200 is provided.

Revenues:

Estimated taxable value is \$565,143,962, an increase of 9.76% over last year's final taxable value. The rolled back rate for this district is 0.9613 per \$1,000 of taxable value. Ordinance 92-40 places a cap on the millage rate at 1.0000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$565,100 in property tax revenue.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Landscaping - Immokalee Rd & State Road 29 (111/1011)**

Mission Statement

To provide maintenance of landscaped, non-landscaped medians and roadsides on sections of Immokalee Road and SR 29 within the Immokalee urban area to meet the standards adopted by the Board of County Commissioners and to support Florida Statutes Chapters 74-191.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Immokalee Roadway Beautification Management - QP, CD	-	229,600	-	229,600
This program provides funding for landscape maintenance contractors and operational costs required for maintenance of the landscaped and non-landscaped medians and roadways for Immokalee Road and SR 29 in the Immokalee area.				
Current Level of Service Budget	-	229,600	-	229,600

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	211,003	220,300	220,300	229,600	-	229,600	4.2%
Net Operating Budget	211,003	220,300	220,300	229,600	-	229,600	4.2%
Total Budget	211,003	220,300	220,300	229,600	-	229,600	4.2%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost Unincorp General Fund	211,003	220,300	220,300	229,600	-	229,600	4.2%
Total Funding	211,003	220,300	220,300	229,600	-	229,600	4.2%

Notes:

In mid FY 2012, the Board transferred management of the Immokalee Beautification MSTU to the Immokalee CRA and approved the addition of a CRA project manager position. The Board also approved the concept of using this position to manage all landscaped and improved road right-of-way in the Immokalee area. In FY 2013, the median and roadside maintenance budget for Immokalee Road and SR 29 was moved under Immokalee CRA management.

Forecast FY 2023:

Forecast maintenance expenditures include contractual maintenance services, electricity and water.

Current FY 2024:

Planned maintenance expenditure increases are within the recommended budget policy rate of 4.25%.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Fleet Management Division

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,701,008	3,062,000	3,127,500	3,539,900	-	3,539,900	15.6%
Operating Expense	8,974,478	11,448,300	10,320,700	11,819,800	-	11,819,800	3.2%
Capital Outlay	189,699	390,000	390,000	355,000	-	355,000	(9.0)%
Net Operating Budget	11,865,184	14,900,300	13,838,200	15,714,700	-	15,714,700	5.5%
Trans to 301 Co Wide Cap Fd	113,600	113,400	113,400	-	-	-	(100.0)%
Reserve for Contingencies	-	227,000	-	227,000	-	227,000	0.0%
Reserve for Cash Flow	-	474,000	-	391,700	-	391,700	(17.4)%
Reserve for Attrition	-	(49,200)	-	(61,000)	-	(61,000)	24.0%
Total Budget	11,978,784	15,665,500	13,951,600	16,272,400	-	16,272,400	3.9%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Fleet Management (521/5021)	11,865,184	14,900,300	13,838,200	15,714,700	-	15,714,700	5.5%
Total Net Budget	11,865,184	14,900,300	13,838,200	15,714,700	-	15,714,700	5.5%
Total Transfers and Reserves	113,600	765,200	113,400	557,700	-	557,700	(27.1)%
Total Budget	11,978,784	15,665,500	13,951,600	16,272,400	-	16,272,400	3.9%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	492,409	672,600	522,200	672,500	-	672,500	0.0%
Miscellaneous Revenues	49,066	5,700	3,000	3,000	-	3,000	(47.4)%
Interest/Misc	11,104	-	20,000	20,000	-	20,000	na
Fleet Revenue Billings	6,218,081	6,948,600	7,617,700	7,392,000	-	7,392,000	6.4%
Fuel Sale Rev Billings	5,143,442	7,306,200	5,450,700	6,780,000	-	6,780,000	(7.2)%
Trans fm 001 Gen Fund	200,000	-	45,000	-	-	-	na
Carry Forward	1,597,400	766,400	1,732,700	1,439,700	-	1,439,700	87.9%
Less 5% Required By Law	-	(34,000)	-	(34,800)	-	(34,800)	2.4%
Total Funding	13,711,501	15,665,500	15,391,300	16,272,400	-	16,272,400	3.9%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Fleet Management (521/5021)	28.00	30.00	31.00	31.00	-	31.00	3.3%
Total FTE	28.00	30.00	31.00	31.00	-	31.00	3.3%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Fleet Management Division
Fleet Management (521/5021)**

Mission Statement

Provide efficient, effective, and customer oriented centralized fleet services for Collier County Government vehicles and equipment including acquisition, disposal, maintenance, vehicle rental and fueling services.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - QP, IAM, RG	1.50	841,000	841,000	-
Funding for Divisional Administration and fixed Divisional overhead.				
Maintenance, Repair, and Acquisition - QP, CD, IAM, RG	27.50	7,455,636	7,455,636	-
Maintain County vehicles and equipment in excellent operating condition with a goal of 95% availability rate.				
Fuel Services - QP, IAM, RG	2.00	7,418,064	7,418,064	-
Provided for County vehicles, equipment, and emergency generator. Refueling stations maintained to exceed 99% availability.				
Reserves, Transfers, Interest - RG	-	557,700	557,700	-
Current Level of Service Budget	<u>31.00</u>	<u>16,272,400</u>	<u>16,272,400</u>	<u>-</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Availability of Fleet Equipment (as a %)	96.87	96	86	90
Number of Work Orders Completed	8,700	8,500	8,880	8,500

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,701,008	3,062,000	3,127,500	3,539,900	-	3,539,900	15.6%
Operating Expense	8,974,478	11,448,300	10,320,700	11,819,800	-	11,819,800	3.2%
Capital Outlay	189,699	390,000	390,000	355,000	-	355,000	(9.0)%
Net Operating Budget	11,865,184	14,900,300	13,838,200	15,714,700	-	15,714,700	5.5%
Trans to 301 Co Wide Cap Fd	113,600	113,400	113,400	-	-	-	(100.0)%
Reserve for Contingencies	-	227,000	-	227,000	-	227,000	0.0%
Reserve for Cash Flow	-	474,000	-	391,700	-	391,700	(17.4)%
Reserve for Attrition	-	(49,200)	-	(61,000)	-	(61,000)	24.0%
Total Budget	<u>11,978,784</u>	<u>15,665,500</u>	<u>13,951,600</u>	<u>16,272,400</u>	<u>-</u>	<u>16,272,400</u>	<u>3.9%</u>
Total FTE	<u>28.00</u>	<u>30.00</u>	<u>31.00</u>	<u>31.00</u>	<u>-</u>	<u>31.00</u>	<u>3.3%</u>

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Fleet Management Division
Fleet Management (521/5021)**

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	492,409	672,600	522,200	672,500	-	672,500	0.0%
Miscellaneous Revenues	49,066	5,700	3,000	3,000	-	3,000	(47.4)%
Interest/Misc	11,104	-	20,000	20,000	-	20,000	na
Fleet Revenue Billings	6,218,081	6,948,600	7,617,700	7,392,000	-	7,392,000	6.4%
Fuel Sale Rev Billings	5,143,442	7,306,200	5,450,700	6,780,000	-	6,780,000	(7.2)%
Trans fm 001 Gen Fund	200,000	-	45,000	-	-	-	na
Carry Forward	1,597,400	766,400	1,732,700	1,439,700	-	1,439,700	87.9%
Less 5% Required By Law	-	(34,000)	-	(34,800)	-	(34,800)	2.4%
Total Funding	13,711,501	15,665,500	15,391,300	16,272,400	-	16,272,400	3.9%

Office of the County Manager

Fleet Management Division
Fleet Management (521/5021)

Forecast FY 2023:

Annual personnel costs have increased by 2% compared to FY2023 Adopted Budget due to the addition of one (1) Board approved mid-year FTE. The budgeted amount for fuel in FY2023 was \$4.13 per gallon; however, with the unstableness of the market fuel prices have been difficult to predict. We are estimating fuel prices to average \$3.60 through the last half of the current fiscal year. US Energy Information is projecting a slight increase in prices summer 2023. The costs of parts are forecast to be approximately \$179,200 more than budgeted in both expenses and revenues due to inflation and increased stock orders to counter anticipated shortages caused by the circumstances of supplier shortages. Revenues from motor pool rentals are forecast to be approximately \$95,500

Current FY 2024:

Fleet Management's FY 2024 budgeted operating expenditures will increase over FY2023 with major outliers being increases in fuel costs, repair parts costs, and personnel costs. The budget includes shop equipment maintenance and replacement due to age and normal wear. Budget also includes funding to migrate the Fleet Management software (FASTER) to a cloud-based version.

The fuel budget contains \$100,000 for fuel system maintenance and \$26,000 for maintenance and support of the FuelMaster fuel control system.

FY2024 Capital Outlay

- Replace 3 sedans & 1 pickup (\$200,000).
- Replace shop lifts & equipment (\$155,000).

Service Level:

With implementation of the vehicle and equipment replacement program, Fleet Management has seen shorter downtimes; however, since FY2016, over 1,200 equipment items have been added to Fleet Management's workload. This number does not include small handheld items such as chainsaws. To date, while being short staffed, with extensive use of overtime and prudent use of outside vendors, we have been able to maintain an overall 86% availability rate. As the fleet continues to grow more personnel will be required to maintain satisfactory availability.

Revenues:

Labor revenue is based on \$102.00 per hour for all equipment repairs. Parts revenue assumes \$3,181,000 in sales which includes a 28.2% markup to cover overhead costs. Sublet revenue assumes \$490,000 reimbursement including a 18.2% markup for overhead, plus County car wash revenues. Motor Pool mileage revenue is estimated at \$100,000. Fuel sale revenue is based on 1,464,363 gallons at \$4.63 per gallon (includes a \$0.13 per gallon markup) and 148,889 gallons at \$4.50 per gallon for outside agency agreements.

1,464,363 gallons at \$4.63 per gallon=\$6,780,000.00

148,889 gallons at \$4.50 per gallon=\$670,000.00

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Human Resources Division

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,651,624	2,042,100	2,003,100	2,187,300	-	2,187,300	7.1%
Operating Expense	563,708	707,200	525,300	678,000	-	678,000	(4.1)%
Net Operating Budget	2,215,332	2,749,300	2,528,400	2,865,300	-	2,865,300	4.2%
Total Budget	2,215,332	2,749,300	2,528,400	2,865,300	-	2,865,300	4.2%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Human Resources (001/0001)	2,215,332	2,749,300	2,528,400	2,865,300	-	2,865,300	4.2%
Total Net Budget	2,215,332	2,749,300	2,528,400	2,865,300	-	2,865,300	4.2%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	2,215,332	2,749,300	2,528,400	2,865,300	-	2,865,300	4.2%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	70	-	-	-	-	-	na
Miscellaneous Revenues	4,545	-	-	-	-	-	na
Net Cost General Fund	2,210,717	2,749,300	2,528,400	2,865,300	-	2,865,300	4.2%
Total Funding	2,215,332	2,749,300	2,528,400	2,865,300	-	2,865,300	4.2%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Human Resources (001/0001)	18.75	19.00	19.00	19.00	-	19.00	0.0%
Total FTE	18.75	19.00	19.00	19.00	-	19.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Human Resources Division
Human Resources (001/0001)**

Mission Statement

To provide quality strategic Human Resources leadership and technical expertise to both the internal and external customers of the Collier County Board of County Commissioners that “Exceeds the Expectations” of our customers, supports our employees, and demonstrates unquestionable ethical values.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Administration - RG	1.00	394,845	-	394,845
Plan, organize and direct the activities, staff and resources of the Human Resources services. Oversee all operations within the Division, as well as ensure adherence to best practice Human Resources Management standards.				
Employee Relations - RG	1.00	115,689	-	115,689
Provide Human Resource services to our employees that balance employee advocacy, meet all legal obligations and support County objectives.				
Talent Acquisition - RG	6.00	675,217	-	675,217
Develop strategies designed to identify qualified candidates through various recruiting tools, post vacant positions, negotiate wage rates and other terms and conditions of employment with candidates, and complete necessary post-offer processes for newly hired associates.				
Operations - RG	5.00	731,994	-	731,994
Provide support to Human Resource functions as well as County operational needs, including processing employment transactions, management of temporary staff, maintaining employee personnel files, responding to public information requests, Equal Employment Opportunity (EEO) compliance and reporting, and administering the Family Medical Leave Act (FMLA) and other leaves of absence.				
Talent Development - RG	4.00	558,099	-	558,099
Provide the right training programs, at the right time, in the right place to meet all of our employees’ needs, to continue the professional growth and development of staff, to assist in preparing current employees for future organizational opportunities, and provide guidance for succession planning.				
Total Rewards - RG	2.00	389,456	-	389,456
Design, communicate, implement and administer an integrated, comprehensive approach to compensation that is a tool for management to attract and retain employees, and to drive performance that exceeds our customers’ expectations.				
Current Level of Service Budget	19.00	2,865,300	-	2,865,300

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Human Resources Division
Human Resources (001/0001)**

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Cost per hour for County-sponsored training	10.39	11	12.29	16
Number of classifications in approved pay plan	332	365	322	365
Number of days to fill positions	75.6	62	71.3	62
Percent of external new hires here at one year of employment	78.2	84	85.4	84
Percent of positions filled internally vs. externally	50.5	45	51.6	45

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,651,624	2,042,100	2,003,100	2,187,300	-	2,187,300	7.1%
Operating Expense	563,708	707,200	525,300	678,000	-	678,000	(4.1)%
Net Operating Budget	2,215,332	2,749,300	2,528,400	2,865,300	-	2,865,300	4.2%
Total Budget	2,215,332	2,749,300	2,528,400	2,865,300	-	2,865,300	4.2%
Total FTE	18.75	19.00	19.00	19.00	-	19.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	70	-	-	-	-	-	na
Miscellaneous Revenues	4,545	-	-	-	-	-	na
Net Cost General Fund	2,210,717	2,749,300	2,528,400	2,865,300	-	2,865,300	4.2%
Total Funding	2,215,332	2,749,300	2,528,400	2,865,300	-	2,865,300	4.2%

Notes:

The Division of Human Resources (HR) is comprised of a number of organizational components, which include Administration, Labor and Employee Relations, Operations, Talent Acquisition, Talent Development, and Total Rewards. Each specialized area provides a variety of services to the County's constituency as well as to the County's employee population. This is accomplished by supporting the organization with team-building efforts in the areas of compensation, retention, employee recognition, employee relations, performance management, motivation, development, and training.

The Human Resources team continues to adapt operational processes and practices to make sure the needs of the organization are supported. The County's continuing and crucial objectives of attracting, retaining, and developing a highly skilled workforce are a key focus for the division.

In Talent Development, New Employee Orientation (NEO) continues in an online format, and we are working to transition to a hybrid model during the summer of 2023 that would combine a classroom-based component with an assigned curriculum through our Performance and Learning Management/Collier University LMS. Between April 2022 and March 2023, over 350 new and returning employees completed the online NEO curriculum at the start of their employment with the County.

The County's web-based learning and performance management system, branded as PALM (Performance and Learning Management), offers nearly 2,300 virtual professional development and technical courses that build the knowledge, skills, and abilities of employees to accomplish their work and achieve their potential. The Performance Management side of the portal has automated the new hire and annual evaluation processes, and efforts are underway to update the format of the evaluation to make it more user-friendly. The first full performance cycle for the entire organization with the new layout is anticipated to be completed at the end of 2023.

With openings resulting from attrition and retirements, employees in the Talent Acquisition section coordinated the recruitment for 550 vacancies that occurred between April 2022 and March 2023, which is nearly equal to the previous year's postings, working with hiring divisions to select candidates to fill the openings. The number of applicants increased slightly from the same period as the previous year, at around 9,500 compared with just over 9,100 applications for posted positions. Job seekers have many options available to them in the current labor market. Coupled with the lack of affordable local housing, filling some positions in the agency continues to be challenging.

Office of the County Manager

At the direction of the County Manager, with the support of the Board of County Commissioners, the Total Rewards team implemented the final phase of the Pay & Classification Study at the start of FY 2023, which took effect October 8, 2022. Approval was granted to implement the new pay plan, adjust each employee's salary to the minimum of their new pay grade and then provide a cost-of-living adjustment (COLA). In consideration of the national CPI reported at 8.5%, the consultant's recommendation of a 5% COLA (plus range penetration), and local area employer increases, the County developed a sliding scale to provide adjustments. Employees below the Division Director level received an 8% COLA; Division Directors received a 6.5% COLA; and Department Heads and Deputy County Managers received a 5% COLA. As included in the consultant's final report, regular maintenance and updates to the pay plan and compensation systems are necessary. The Human Resources Total Rewards team will continue working to establish and maintain sound pay practices that will allow the County to maintain a successful, market-based compensation structure for future years.

The County's Service Award choice program recognizes actively working team members, as well as those who are retiring from service. Employee recognition continues to be complemented by the Values In Practice (VIP) awards program. We have successfully returned to in-person recognition events for years of service awards.

Forecast FY 2023:

Personal services are forecast to decrease due to vacancies in the Division during the current fiscal year.

Operating expenses are forecast to decrease due to savings in professional services, training, educational expenditures, and food operating supplies.

Current FY 2024:

Personal services are anticipated to increase due to planned compensation adjustments and merit pay that will be applied to employees across the organization.

Operating expenses are expected to decrease slightly due to reductions in Information Technology capital allocation and automation cost increases, less funding allocated to costs for external training, and lower expenditures for professional and contractual services.

Revenues:

N/A

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Information Technology Division

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	4,226,851	5,405,500	5,372,300	5,732,300	-	5,732,300	6.0%
Operating Expense	6,565,020	7,112,700	7,721,100	7,066,200	-	7,066,200	(0.7)%
Capital Outlay	909,418	5,737,000	9,417,900	4,537,000	-	4,537,000	(20.9)%
Net Operating Budget	11,701,289	18,255,200	22,511,300	17,335,500	-	17,335,500	(5.0)%
Trans to 188 800 MHz Fd	300,000	-	-	-	-	-	na
Reserve for Contingencies	-	117,100	-	117,100	-	117,100	0.0%
Reserve for Capital	-	777,100	-	1,032,800	-	1,032,800	32.9%
Reserve for Cash Flow	-	841,500	-	1,213,500	-	1,213,500	44.2%
Reserve for Attrition	-	(87,900)	-	(100,900)	-	(100,900)	14.8%
Total Budget	12,001,289	19,903,000	22,511,300	19,598,000	-	19,598,000	(1.5)%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Information Technology Capital (506/5006)	3,132,942	8,345,000	12,640,700	6,967,000	-	6,967,000	(16.5)%
Information Technology Division (505/5005)	8,568,347	9,910,200	9,870,600	10,368,500	-	10,368,500	4.6%
Total Net Budget	11,701,289	18,255,200	22,511,300	17,335,500	-	17,335,500	(5.0)%
Total Transfers and Reserves	300,000	1,647,800	-	2,262,500	-	2,262,500	37.3%
Total Budget	12,001,289	19,903,000	22,511,300	19,598,000	-	19,598,000	(1.5)%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	5,376	-	2,200	3,200	-	3,200	na
Interest/Misc	46,091	3,000	280,900	172,000	-	172,000	5,633.3%
Indirect Service Charge	198	-	-	-	-	-	na
Reimb From Other Depts	13,934,462	10,511,500	10,511,900	9,343,800	-	9,343,800	(11.1)%
Net Cost General Fund	(394)	-	-	-	-	-	na
Trans fm 001 Gen Fund	500,000	3,981,600	3,981,600	3,301,100	-	3,301,100	(17.1)%
Trans fm 109 Pel Bay MSTBU	-	37,100	37,100	28,000	-	28,000	(24.5)%
Trans fm 111 Unincorp Gen Fd	-	658,800	658,800	594,200	-	594,200	(9.8)%
Trans fm 113 Comm Dev Fd	-	891,700	891,700	863,300	-	863,300	(3.2)%
Trans fm 114 Pollutn Ctrl Fd	-	121,700	121,700	106,700	-	106,700	(12.3)%
Trans fm 130 GG Com Ctr	-	42,900	42,900	40,800	-	40,800	(4.9)%
Trans fm 131 Dev Serv Fd	-	177,200	177,200	183,300	-	183,300	3.4%
Trans fm 174 Conserv Collier Maint	-	31,100	31,100	25,500	-	25,500	(18.0)%
Trans fm 185 Beach Ren Ops	-	17,800	17,800	15,300	-	15,300	(14.0)%
Trans fm 194 TDC Prom Fd	-	59,300	59,300	61,100	-	61,100	3.0%
Trans fm 408 Water / Sewer Fd	-	1,844,000	1,844,000	1,649,800	-	1,649,800	(10.5)%
Trans fm 470 Solid Waste Fd	-	197,000	197,000	249,400	-	249,400	26.6%
Trans fm 473 Mand Collct Fd	-	33,500	33,500	51,500	-	51,500	53.7%
Trans fm 495 Airport Op Fd	-	48,400	48,400	40,700	-	40,700	(15.9)%
Trans fm 669 Utility Fee	-	8,600	8,600	10,200	-	10,200	18.6%
Carry Forward	3,944,400	1,348,000	6,432,500	2,866,900	-	2,866,900	112.7%
Less 5% Required By Law	-	(110,200)	-	(8,800)	-	(8,800)	(92.0)%
Total Funding	18,430,133	19,903,000	25,378,200	19,598,000	-	19,598,000	(1.5)%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Information Technology Division

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Information Technology Division (505/5005)	46.00	46.00	46.00	46.00	-	46.00	0.0%
Total FTE	46.00	46.00	46.00	46.00	-	46.00	0.0%

Office of the County Manager

**Information Technology Division
Information Technology Division (505/5005)**

Mission Statement

To provide efficient, reliable, secure customer oriented information technology services for Collier County Government which include the agency's data network, telephone system and software applications and data. To ensure data integrity, system security, and compliance with all federal, state, and local statutes and regulations.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - RG	3.00	588,251	588,251	-
<p>Coordinates agency strategy for IT, telecommunications, and 800 MHz Radio with customer groups. Performs administrative work in support of division and agency business processes including payroll, invoicing, and payables. Defines policies necessary to protect the County's information assets and to comply with applicable statutes and standards. With customer groups, recommend and implement business continuity measures based on risk assessments.</p>				
Security Administration - RG	3.00	369,511	369,511	-
<p>Define security standards and policies necessary to protect the information assets of Collier County, to ensure confidentiality of information, integrity of data, systems and operations, technical compliance for HIPAA, and to maintain business continuity plan for the BCC. Develop strategies for the protection of information assets; establish proactive programs to meet the division's regulatory, legal, and fiduciary responsibilities.</p>				
IT Service Desk - IAM	8.00	1,034,634	1,034,634	-
<p>The I.T. Service Desk is the first point of contact for the Information Technology Division. The I.T. Service Desk provides frontline support for over 2,000 desktop computers, 3,000 PBX extensions, 800 i-devices and maintains inventory control of technology related equipment and assets.</p>				
Applications - IAM	10.00	1,391,000	1,391,000	-
<p>The I.T. Applications Team provides services involved in the acquisition, implementation, and support of dedicated and network connectivity projects.</p>				
Development - IAM	9.00	1,191,700	1,191,700	-
<p>Provides SQL Server database administration and support, administration and support of the agency's geographic information system (GIS), administration and support for the agency's SharePoint environment, programming support for the agency's SAP environment primarily focused on Risk and Human Resources to include integration of data among disparate systems, supporting agency application initiatives and applications, providing in-house programming support for internal IT functions, and providing extended support for dedicated customer applications.</p>				
IT Cybersecurity - IAM	6.00	895,200	895,200	-
<p>IT Cybersecurity programs designed to identify, protect against, enhance resiliency in the face of, and counter cyber threats to Collier County's information systems and interests.</p>				

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Information Technology Division
Information Technology Division (505/5005)**

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Infrastructure - IAM	-	214,800	214,800	-
Provides BCC users with customer support for computers, telephone systems and other related network equipment. Operates, secures, maintains, and improves the Agency's enterprise infrastructure for email, voice & data communications, application servers, data storage and backup etc. Manages the inventory of the Agency's information technology assets.				
Maintenance And Renewal - IAM	-	3,616,400	3,616,400	-
All maintenance, software licensing and renewal contracts to support the Agency's IT infrastructure, including but not limited to Microsoft Enterprise Agreements, Cisco Enterprise Agreements, etc.				
Hosting - IAM	7.00	1,067,004	1,067,004	-
Provides BCC customers support for Exchange, Enterprise Vault, AD, Servers, Data Storage, Backups (servers and data), Faxing, Skype/Teams, VDI, Email Security, DNS, RDS, Account Archiving etc. Manages Public Records and DA requests etc.				
Reserves, Transfers, Interest - RG	-	1,229,700	1,229,700	-
Current Level of Service Budget				
	46.00	11,598,200	11,598,200	-

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
QA/QC (Scale 5 Best 1 Worst)	4.89	4.75	4.94	4.89
Spot Resolution %	71	71	76	72
Total Enterprise Incidents	88	90	16	27
Total Work Orders Processed	18,707	18,800	11,601	19,900

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	4,226,851	5,405,500	5,372,300	5,732,300	-	5,732,300	6.0%
Operating Expense	4,341,496	4,492,700	4,486,300	4,624,200	-	4,624,200	2.9%
Capital Outlay	-	12,000	12,000	12,000	-	12,000	0.0%
Net Operating Budget	8,568,347	9,910,200	9,870,600	10,368,500	-	10,368,500	4.6%
Trans to 188 800 MHz Fd	300,000	-	-	-	-	-	na
Reserve for Contingencies	-	117,100	-	117,100	-	117,100	0.0%
Reserve for Cash Flow	-	841,500	-	1,213,500	-	1,213,500	44.2%
Reserve for Attrition	-	(87,900)	-	(100,900)	-	(100,900)	14.8%
Total Budget	8,868,347	10,780,900	9,870,600	11,598,200	-	11,598,200	7.6%
Total FTE	46.00	46.00	46.00	46.00	-	46.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Information Technology Division
Information Technology Division (505/5005)**

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	4,838	-	1,500	2,000	-	2,000	na
Interest/Misc	12,650	3,000	42,100	53,900	-	53,900	1,696.7%
Indirect Service Charge	198	-	-	-	-	-	na
Reimb From Other Depts	10,037,262	10,511,500	10,511,900	9,343,800	-	9,343,800	(11.1)%
Net Cost General Fund	(394)	-	-	-	-	-	na
Carry Forward	326,500	376,600	1,516,400	2,201,300	-	2,201,300	484.5%
Less 5% Required By Law	-	(110,200)	-	(2,800)	-	(2,800)	(97.5)%
Total Funding	10,381,053	10,780,900	12,071,900	11,598,200	-	11,598,200	7.6%

Notes:

The IT Division operates under an internal service philosophy. BCC Divisions and outside agencies budget IT service costs based on their service demand. Shared IT services are funded through consumption-based unit costs. Specialty professional services for each Division are funded directly. IT funding policies balance the service demands of our various businesses (type of services offered and service levels) with agency financial constraints.

Forecast FY 2023:

Personal services are forecast to be lower due to employee vacancies during the fiscal year, offset slightly by midyear salary adjustments.

Operating expenses are forecast to decrease due to savings in training, temporary labor, postage, out-of-county travel, and office supplies.

Current FY 2024:

Personal services are anticipated to increase due to planned compensation adjustments and merit pay that will be applied to employees across the organization.

Operating expenses are expected to increase and include data processing equipment repair & maintenance, including APC Symetra, Cisco Smartnet, Enterprise Vault, Hyland & Sire software, MESA Enterprise, MESA Office 365, MESA Windows E3, NetApp – SAN Maintenance, Net Brain Maintenance, SIEM, Symantec MSS, VMware Enterprise, VSAN Disks, Zoom, and Zscaler.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Information Technology Division
Information Technology Capital (506/5006)**

Mission Statement

To fund the replacement and/or enhancements of existing IT capital infrastructure, servers, computers and to fund the infrastructure to accommodate new requirements and services.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
IT Capital Program - IAM	-	7,999,800	7,999,800	-
Current Level of Service Budget	-	<u>7,999,800</u>	<u>7,999,800</u>	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	2,223,524	2,620,000	3,234,800	2,442,000	-	2,442,000	(6.8)%
Capital Outlay	909,418	5,725,000	9,405,900	4,525,000	-	4,525,000	(21.0)%
Net Operating Budget	3,132,942	8,345,000	12,640,700	6,967,000	-	6,967,000	(16.5)%
Reserve for Capital	-	777,100	-	1,032,800	-	1,032,800	32.9%
Total Budget	3,132,942	9,122,100	12,640,700	7,999,800	-	7,999,800	(12.3)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	538	-	700	1,200	-	1,200	na
Interest/Misc	33,441	-	238,800	118,100	-	118,100	na
Reimb From Other Depts	3,897,200	-	-	-	-	-	na
Trans fm 001 Gen Fund	500,000	3,981,600	3,981,600	3,301,100	-	3,301,100	(17.1)%
Trans fm 109 Pel Bay MSTBU	-	37,100	37,100	28,000	-	28,000	(24.5)%
Trans fm 111 Unincorp Gen Fd	-	658,800	658,800	594,200	-	594,200	(9.8)%
Trans fm 113 Comm Dev Fd	-	891,700	891,700	863,300	-	863,300	(3.2)%
Trans fm 114 Pollutn Ctrl Fd	-	121,700	121,700	106,700	-	106,700	(12.3)%
Trans fm 130 GG Com Ctr	-	42,900	42,900	40,800	-	40,800	(4.9)%
Trans fm 131 Dev Serv Fd	-	177,200	177,200	183,300	-	183,300	3.4%
Trans fm 174 Conserv Collier Maint	-	31,100	31,100	25,500	-	25,500	(18.0)%
Trans fm 185 Beach Ren Ops	-	17,800	17,800	15,300	-	15,300	(14.0)%
Trans fm 194 TDC Prom Fd	-	59,300	59,300	61,100	-	61,100	3.0%
Trans fm 408 Water / Sewer Fd	-	1,844,000	1,844,000	1,649,800	-	1,649,800	(10.5)%
Trans fm 470 Solid Waste Fd	-	197,000	197,000	249,400	-	249,400	26.6%
Trans fm 473 Mand Collct Fd	-	33,500	33,500	51,500	-	51,500	53.7%
Trans fm 495 Airport Op Fd	-	48,400	48,400	40,700	-	40,700	(15.9)%
Trans fm 669 Utility Fee	-	8,600	8,600	10,200	-	10,200	18.6%
Carry Forward	3,617,900	971,400	4,916,100	665,600	-	665,600	(31.5)%
Less 5% Required By Law	-	-	-	(6,000)	-	(6,000)	na
Total Funding	8,049,079	9,122,100	13,306,300	7,999,800	-	7,999,800	(12.3)%

Office of the County Manager
Information Technology Division
Information Technology Capital (506/5006)

Forecast FY 2023:

The IT Division has, among others, the following capital outlay projects underway: New Smart and immutable backup system, NetApp Snap shot immutable backups, Cisco DnA and ISE Deployment, APC AC Units, New Disk Shelves, Agency Network Edge replacements, Jira implementation, Zscaler upgrade, SIEM implementation, Cisco Phone Project completion and full migration of Exchange services.

Operating expenses are forecast to be higher due to Cyber Security initiatives that need to take place due to the current Cyber environment to combat Malware and Ransomware attacks.

Capital expenses are forecast to be higher due to purchased equipment that is being installed, e.g., the Immutable Backup System and the Identity Services Engine.

Current FY 2024:

Operating expenses include APC Symetra Data Center UPS, AC Equipment and Data Center battery replacement, APC Warranty Extension - Monitors, Fiber MAN Locates, Change Auditor/Workstation auditing, Cisco Smartnet, Crowd Strike Falcon subscription/identity protections, Conduits Installation, IBM MAAS 360, KnowBe4, NNT, Password Management, Security Pen test, Two-Factor Authentication, Veritas Net Backup maintenance, and Zscaler.

Capital outlay includes the following projects:

\$50,000 50028 - OTDR
\$50,000 50089 - SAN Storage
\$50,000 50089 - Virtual Servers Host
\$60,000 50089 - Cloud Extending
\$90,000 50089 - NetBackup
\$90,000 50079 - PC Replacement
\$100,000 50085 - Veritas BU Shelves
\$100,000 50089 - NetOps Professional Services
\$100,000 50089 - New Disk Shelves
\$150,000 50028 - Conduit /Fiber Installation
\$150,000 50268 - Cybersecurity Incident Response
\$160,000 50089 - Contract Net Admin - 1 year
\$175,000 50268 - Cloud Access Security Broker (CASB)
\$175,000 50268 - Cybersecurity Professional Services
\$175,000 50268 - Cybersecurity Zero Trust Assessment
\$200,000 50090 - VSAN Hosts (2)
\$250,000 50085 - NetBackup
\$300,000 50089 - Hosting Outsourcing Monitoring
\$300,000 50089 - Network Edge replacements
\$300,000 50090 - Patch Management as a Service (PMaaS)
\$300,000 50268 - Next Generation Firewalls (NGFW)
\$500,000 50091 - County Manager Initiatives
\$700,000 50085 - VSAN PAAS

\$4,525,000 Total

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Procurement Services Division

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,235,089	2,597,700	2,553,400	2,830,500	-	2,830,500	9.0%
Operating Expense	294,155	376,500	373,600	295,900	-	295,900	(21.4)%
Capital Outlay	-	20,000	-	15,000	-	15,000	(25.0)%
Net Operating Budget	2,529,244	2,994,200	2,927,000	3,141,400	-	3,141,400	4.9%
Total Budget	2,529,244	2,994,200	2,927,000	3,141,400	-	3,141,400	4.9%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Purchasing Division (001/0001)	2,529,244	2,994,200	2,927,000	3,141,400	-	3,141,400	4.9%
Total Net Budget	2,529,244	2,994,200	2,927,000	3,141,400	-	3,141,400	4.9%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	2,529,244	2,994,200	2,927,000	3,141,400	-	3,141,400	4.9%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	152	-	-	-	-	-	na
Miscellaneous Revenues	115,455	105,000	75,500	90,000	-	90,000	(14.3)%
Reimb From Other Depts	-	-	-	76,600	-	76,600	na
Net Cost General Fund	2,413,637	2,889,200	2,851,500	2,974,800	-	2,974,800	3.0%
Total Funding	2,529,244	2,994,200	2,927,000	3,141,400	-	3,141,400	4.9%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Purchasing Division (001/0001)	24.00	24.00	24.00	24.00	-	24.00	0.0%
Total FTE	24.00	24.00	24.00	24.00	-	24.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Procurement Services Division
Purchasing Division (001/0001)**

Mission Statement

To promote, plan, and provide competitive and consistent procurement support services that assist divisions in obtaining their goals in serving the community.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - RG	2.00	564,700	90,000	474,700
Procurement Support Services - QP, CD, IAM, RG	18.00	2,170,000	76,600	2,093,400
Prepare, issue and administer formal sealed bid and proposal processes and oversee the management of resultant contracts; negotiate, process, and issue other service related agreements; review and authorize contract modifications and report action to the Board; manage dispute resolution process between vendors/contractors/consultants and division staff; assist in the development and maintenance of acquisition planning and sourcing activities; review and approve executive summaries; provide outreach to vendor community through supporting the County's Online Bidding System, training, and trade fair attendance.				
General Operations Support Services - IAM, RG	4.00	406,700	-	406,700
SAP production, PCard production and support, training and support, mail pick-up and delivery, and surplus property transfer and sales.				
Current Level of Service Budget	24.00	3,141,400	166,600	2,974,800

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Average number of days to complete a solicitation	190	180	180	180
Average number of days to process a purchase order	2	2	2	2
Number of contracts issued	245	300	125	300
Number of protests	1	1	2	1
Number of purchase orders	7,833	7,900	5,140	7,900
Number of solicitations	120	300	94	200

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,235,089	2,597,700	2,553,400	2,830,500	-	2,830,500	9.0%
Operating Expense	294,155	376,500	373,600	295,900	-	295,900	(21.4)%
Capital Outlay	-	20,000	-	15,000	-	15,000	(25.0)%
Net Operating Budget	2,529,244	2,994,200	2,927,000	3,141,400	-	3,141,400	4.9%
Total Budget	2,529,244	2,994,200	2,927,000	3,141,400	-	3,141,400	4.9%
Total FTE	24.00	24.00	24.00	24.00	-	24.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Procurement Services Division
Purchasing Division (001/0001)**

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	152	-	-	-	-	-	na
Miscellaneous Revenues	115,455	105,000	75,500	90,000	-	90,000	(14.3)%
Reimb From Other Depts	-	-	-	76,600	-	76,600	na
Net Cost General Fund	2,413,637	2,889,200	2,851,500	2,974,800	-	2,974,800	3.0%
Total Funding	2,529,244	2,994,200	2,927,000	3,141,400	-	3,141,400	4.9%

Forecast FY 2023:

Personal services are forecast to decrease due to vacancies in the Division during the current fiscal year.

Operating expenses are forecast to decrease slightly due to savings in external training.

Current FY 2024:

Personal services are anticipated to increase due to planned compensation adjustments and merit pay that will be applied to employees across the organization.

Operating expenses are expected to decrease due to reductions in Information Technology allocations, legal fees, external training, and contractual services.

The capital expense budget is for data processing equipment.

Revenues:

The transfer from the Property & Casualty Insurance Fund (516/5016) for \$76,600 is budgeted to fund the management of the certificate of insurance tracking system as an internal control measure to ensure compliance by vendors with contractual insurance requirements.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Risk Management Division

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,443,399	1,916,000	1,958,300	2,014,100	67,700	2,081,800	8.7%
Operating Expense	57,736,376	65,629,500	62,781,200	75,577,800	-	75,577,800	15.2%
Capital Outlay	6,980	31,600	16,600	15,000	-	15,000	(52.5)%
Net Operating Budget	59,186,755	67,577,100	64,756,100	77,606,900	67,700	77,674,600	14.9%
Trans to 001 Gen Fd	76,600	76,600	76,600	-	-	-	(100.0)%
Reserve for Insurance	-	38,455,900	-	35,294,600	-	35,294,600	(8.2)%
Total Budget	59,263,355	106,109,600	64,832,700	112,901,500	67,700	112,969,200	6.5%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Group Health & Life Insurance Fund (517/5017)	48,348,324	54,812,300	48,931,100	57,141,300	-	57,141,300	4.2%
Property & Casualty Insurance Fund (516/5016)	9,164,597	10,672,200	13,887,300	18,290,100	-	18,290,100	71.4%
Worker's Compensation Fund (518/5018)	1,673,834	2,092,600	1,937,700	2,175,500	67,700	2,243,200	7.2%
Total Net Budget	59,186,755	67,577,100	64,756,100	77,606,900	67,700	77,674,600	14.9%
Total Transfers and Reserves	76,600	38,532,500	76,600	35,294,600	-	35,294,600	(8.4)%
Total Budget	59,263,355	106,109,600	64,832,700	112,901,500	67,700	112,969,200	6.5%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	30	-	-	-	-	-	na
Miscellaneous Revenues	2,255,375	200,000	1,735,800	1,340,000	-	1,340,000	570.0%
Interest/Misc	318,443	371,300	775,200	1,304,300	-	1,304,300	251.3%
Property & Casualty Billings	9,776,000	10,069,500	10,069,000	14,469,600	-	14,469,600	43.7%
Group Health Billings	42,031,130	40,500,000	40,500,000	44,272,800	-	44,272,800	9.3%
Dental & Vision Billings	2,255,324	2,423,000	2,062,000	2,220,000	-	2,220,000	(8.4)%
Life Insurance Billings	441,249	490,000	603,200	646,000	-	646,000	31.8%
Short Term Disability Billings	647,699	623,000	816,000	825,000	-	825,000	32.4%
Long Term Disability Billings	731,935	775,000	600,000	775,000	-	775,000	0.0%
Workers Comp Billings	1,841,600	1,920,600	1,920,600	2,032,400	-	2,032,400	5.8%
Trans fm 001 Gen Fund	-	4,000,000	4,000,000	2,000,000	-	2,000,000	(50.0)%
Carry Forward	43,397,100	44,765,800	44,967,300	43,148,700	67,700	43,216,400	(3.5)%
Less 5% Required By Law	-	(28,600)	-	(132,300)	-	(132,300)	362.6%
Total Funding	103,695,884	106,109,600	108,049,100	112,901,500	67,700	112,969,200	6.5%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Property & Casualty Insurance Fund (516/5016)	4.00	5.00	5.00	5.00	-	5.00	0.0%
Group Health & Life Insurance Fund (517/5017)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Worker's Compensation Fund (518/5018)	3.00	5.00	5.00	5.00	1.00	6.00	20.0%
Total FTE	14.00	17.00	17.00	17.00	1.00	18.00	5.9%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Risk Management Division
Property & Casualty Insurance Fund (516/5016)**

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County’s risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County’s financial interests against frequent and/or catastrophic loss; and to assure that the County’s employees go home safely each day.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Property and Casualty Insurance Program - RG	3.00	18,027,200	18,027,200	-
To provide Property and Casualty Insurance, Risk Financing Services, Claims Management, and Loss Control services to County Divisions and Constitutional Agencies pursuant to Florida Statutes Chapter 768.28.				
Safety and Loss Control Program - RG	2.00	262,900	262,900	-
To develop Occupational Safety and Health Programs to prevent injury and illness to employees arising out of the work environment and to third parties. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928; Florida Department of Transportation Maintenance of Traffic requirements.				
Reserve for Claims Payment/Contingency - RG	-	2,000,000	2,000,000	-
Current Level of Service Budget	5.00	20,290,100	20,290,100	-

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
AVG # Days to Close Auto Physical Damage Claim	90	100	100	95
AVG # Days to Close Property Claim (excludes IRMA)	95	90	100	95
AVG # of Days From Incurred Date to Report Date - Property & Auto	5	5	5	5
Subrogation Dollars Collected	500,000	550,000	250,000	300,000

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	326,675	542,300	542,000	578,200	-	578,200	6.6%
Operating Expense	8,830,942	10,104,900	13,335,300	17,696,900	-	17,696,900	75.1%
Capital Outlay	6,980	25,000	10,000	15,000	-	15,000	(40.0)%
Net Operating Budget	9,164,597	10,672,200	13,887,300	18,290,100	-	18,290,100	71.4%
Trans to 001 Gen Fd	76,600	76,600	76,600	-	-	-	(100.0)%
Reserve for Insurance	-	7,422,300	-	2,000,000	-	2,000,000	(73.1)%
Total Budget	9,241,197	18,171,100	13,963,900	20,290,100	-	20,290,100	11.7%
Total FTE	4.00	5.00	5.00	5.00	-	5.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Risk Management Division
Property & Casualty Insurance Fund (516/5016)**

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	30	-	-	-	-	-	na
Miscellaneous Revenues	54,792	200,000	35,000	40,000	-	40,000	(80.0)%
Interest/Misc	35,081	58,400	161,300	110,000	-	110,000	88.4%
Property & Casualty Billings	9,776,000	10,069,500	10,069,000	14,469,600	-	14,469,600	43.7%
Trans fm 001 Gen Fund	-	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Carry Forward	4,751,900	5,856,100	5,376,600	3,678,000	-	3,678,000	(37.2)%
Less 5% Required By Law	-	(12,900)	-	(7,500)	-	(7,500)	(41.9)%
Total Funding	14,617,802	18,171,100	17,641,900	20,290,100	-	20,290,100	11.7%

Forecast FY 2023:

Personal services are forecast to be in line with the FY 2023 adopted budget.

Operating expenses are forecast to be significantly higher due to an unprecedented increase in reinsurance premiums due to Hurricane Ian.

Current FY 2024:

Personal services are anticipated to increase due to planned compensation adjustments and merit pay that will be applied to employees across the organization.

Operating expenses are budgeted to be significantly higher due to an unprecedented increase in reinsurance premiums due to Hurricane Ian.

Revenues:

Allocated property and casualty premiums are budgeted to increase significantly due to expected growth in ratable exposures and potential rate increases in all insurance coverage lines.

Carryforward is significantly lower due to a substantial increase in property insurance premiums. Recoveries from reinsurance are expected to decrease due to changes in policy terms.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Risk Management Division
Group Health & Life Insurance Fund (517/5017)**

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County’s risk finance, group insurance, safety and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County’s financial interests against frequent and/or catastrophic loss; and to assure that the County’s employees go home safely each day.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - RG	2.00	480,900	480,900	-
Group Health Insurance Program - RG To provide group health insurance benefits to eligible employees and their dependents.	2.00	51,804,950	51,804,950	-
Group Disability Insurance Program - RG To provide an income replacement safety net in the form of Short and Long Term Disability Insurance.	-	1,293,000	1,293,000	-
Group Life Insurance Program - RG To provide death protection to employees and their beneficiaries in the form of one times salary life and accidental death protection benefits.	-	637,800	637,800	-
Group Dental Insurance Program -RG To provide dental insurance benefits to eligible employees and their dependents.	-	2,027,000	2,027,000	-
Wellness Program - RG To identify and educate employees who are at risk for premature illness or chronic health conditions and to promote participation in programs to prevent illness, enhance quality of life, and improve productivity.	3.00	897,650	897,650	-
Reserve for Claims Payment/Contingency -RG	-	29,502,300	29,502,300	-
Current Level of Service Budget	7.00	86,643,600	86,643,600	-

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Healthy Bucks Program Attendance	7,500	9,000	17,152	15,000
Members Exceeding \$25,000 in Claims per 100 Employees	0.55	0.6	0.4	0.55
Number of Healthy Bucks Participants	800	825	675	750
Percent of Members Testing Positive for Cotanine	7.5	8.5	4	6
Percent of Members who met Select Plan Qualifiers	95	97	93	95
Percentage of clean claims processed in less than 15 days	92	91	94	95
Percentage of Enrollment in Take Charge Diabetes Program	47	30	30	35

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Risk Management Division
Group Health & Life Insurance Fund (517/5017)**

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	820,394	853,100	895,800	870,500	-	870,500	2.0%
Operating Expense	47,527,930	53,952,600	48,028,700	56,270,800	-	56,270,800	4.3%
Capital Outlay	-	6,600	6,600	-	-	-	(100.0)%
Net Operating Budget	48,348,324	54,812,300	48,931,100	57,141,300	-	57,141,300	4.2%
Reserve for Insurance	-	27,078,600	-	29,502,300	-	29,502,300	9.0%
Total Budget	48,348,324	81,890,900	48,931,100	86,643,600	-	86,643,600	5.8%
Total FTE	7.00	7.00	7.00	7.00	-	7.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	2,189,650	-	1,700,000	1,300,000	-	1,300,000	na
Interest/Misc	257,985	271,800	500,000	1,079,500	-	1,079,500	297.2%
Group Health Billings	42,031,130	40,500,000	40,500,000	44,272,800	-	44,272,800	9.3%
Dental & Vision Billings	2,255,324	2,423,000	2,062,000	2,220,000	-	2,220,000	(8.4)%
Life Insurance Billings	441,249	490,000	603,200	646,000	-	646,000	31.8%
Short Term Disability Billings	647,699	623,000	816,000	825,000	-	825,000	32.4%
Long Term Disability Billings	731,935	775,000	600,000	775,000	-	775,000	0.0%
Trans fm 001 Gen Fund	-	2,000,000	2,000,000	-	-	-	(100.0)%
Carry Forward	35,052,200	34,821,700	35,794,200	35,644,300	-	35,644,300	2.4%
Less 5% Required By Law	-	(13,600)	-	(119,000)	-	(119,000)	775.0%
Total Funding	83,607,171	81,890,900	84,575,400	86,643,600	-	86,643,600	5.8%

Forecast FY 2023:

Personal services are forecast to be higher due to a termination payout that was not previously budgeted.

Operating expenses are forecast to decrease due to lower-than-anticipated insurance claims.

Current FY 2024:

Personal services are anticipated to increase due to planned compensation adjustments and merit pay that will be applied to employees across the organization.

Operating expenses are budgeted to increase due to an increase in expected health claims costs and changes for reinsurance premiums due to a reduction in retention levels from \$1M to \$750K, as recommended by the County's actuarial firm.

Revenues:

Revenues from premiums for Group Health Billings are budgeted to increase, reflecting a 5% increase in premiums for both the employee and employer portion of the Health Plan for FY 2024. The County's actuarial firm recommended this increase to stabilize declining reserves.

Allocated premium rates across the organization for Health and Dental insurance remain unchanged in FY 2023. Life Insurance, Long Term Disability, and Short Term Disability rates reflect the results of program marketing that occurred in FY 2021 and are expected to increase from 7.2% to 9.3% due to increases in the rate and increased ratable payroll in FY 2024.

Carryforward is expected to increase slightly due to three one-time events that resulted in unexpected recoveries to the plan in the current fiscal year.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Risk Management Division
Worker's Compensation Fund (518/5018)**

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Workers' Compensation Insurance & Subrogation Program - RG	1.00	1,483,300	1,483,300	-
To provide Workers' Compensation Insurance as required pursuant to Florida Statutes, Chapter 440. To provide financial recovery services to divisions through the collection of funds expended by the County for damage to property.				
Safety and Loss Control Program - RG	3.00	488,500	488,500	-
To develop Occupational Safety and Health Program to prevent injury and illness to employees arising out of the work environment. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928.				
Occupational Health Program - RG	1.00	203,700	203,700	-
To provide pre-employment physicals and drug testing services; to provide recurrent testing; to triage injured employees; to provide medical care to injured employees within protocols; to assist in case management.				
Reserve for Claims Payment/Contingency - RG	-	3,792,300	3,792,300	-
Current Level of Service Budget	5.00	5,967,800	5,967,800	-
Program Enhancements	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
1 FTE- Risk Management - Operations Support Specialist I	1.00	67,700	67,700	-
1 FTE - Risk Management (518-121630) Operations Support Specialist I				
Expanded Services Budget	1.00	67,700	67,700	-
Total Adopted Budget	6.00	6,035,500	6,035,500	-

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
% of Employees Participating in Monthly Safety Training	96	97	94	95
% of Mandatory Drug Testing Completed	100	100	100	100
% of OSHA/EHS Compliance Audits Completed vs Scheduled	100	100	100	100
% of WC Root Cause Analysis Completed in <10 Days	100	100	90	100
Accidents per 100 Employees	5	4	5	4
AVG # of Days From Incurred Date to Report Date	2	1	2	1
AVG # of Days to Close a Medical Only Claim	70	60	75	70
Lost Time Claims Exceeding 7 Days	5	5	6	5
Total Workers' Compensation Premium as a Percentage of Reportable Payroll	1.23	1.3	1.09	1.12

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Risk Management Division
Worker's Compensation Fund (518/5018)**

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	296,330	520,600	520,500	565,400	67,700	633,100	21.6%
Operating Expense	1,377,504	1,572,000	1,417,200	1,610,100	-	1,610,100	2.4%
Net Operating Budget	1,673,834	2,092,600	1,937,700	2,175,500	67,700	2,243,200	7.2%
Reserve for Insurance	-	3,955,000	-	3,792,300	-	3,792,300	(4.1)%
Total Budget	1,673,834	6,047,600	1,937,700	5,967,800	67,700	6,035,500	(0.2)%
Total FTE	3.00	5.00	5.00	5.00	1.00	6.00	20.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	10,933	-	800	-	-	-	na
Interest/Misc	25,378	41,100	113,900	114,800	-	114,800	179.3%
Workers Comp Billings	1,841,600	1,920,600	1,920,600	2,032,400	-	2,032,400	5.8%
Carry Forward	3,593,000	4,088,000	3,796,500	3,826,400	67,700	3,894,100	(4.7)%
Less 5% Required By Law	-	(2,100)	-	(5,800)	-	(5,800)	176.2%
Total Funding	5,470,911	6,047,600	5,831,800	5,967,800	67,700	6,035,500	(0.2)%

Forecast FY 2023:

Personal services are forecast to be in line with the FY 2023 adopted budget.

Operating expenses are forecast to decrease due to fewer workers' compensation claims than expected.

Current FY 2024:

Personal services are anticipated to increase due to planned compensation adjustments and merit pay that will be applied to employees across the organization.

Operating expenses are expected to increase due to higher ratable payroll resulting in a moderate increase in reinsurance premiums.

Revenues:

Workers' compensation billings are budgeted to increase due to higher reinsurance costs resulting in higher ratable payroll. Premiums reflect an experience modification rate of .65, which is 35% below manual rates, including overhead.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Bureau Of Emergency Services Division

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,356,567	1,647,400	1,732,100	1,817,300	-	1,817,300	10.3%
Operating Expense	4,113,576	4,864,900	5,048,100	5,388,800	-	5,388,800	10.8%
Indirect Cost Reimburs	21,600	22,900	22,900	12,200	-	12,200	(46.7)%
Capital Outlay	25,080	73,000	190,000	190,000	-	190,000	160.3%
Remittances	25,522	26,600	26,600	27,700	-	27,700	4.1%
Net Operating Budget	5,542,345	6,634,800	7,019,700	7,436,000	-	7,436,000	12.1%
Reserve for Contingencies	-	-	-	49,200	-	49,200	na
Reserve for Catastrophic Event	-	476,100	-	395,100	-	395,100	(17.0)%
Total Budget	5,542,345	7,110,900	7,019,700	7,880,300	-	7,880,300	10.8%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
800 MHz Radio System Fund (188/1060)	1,577,678	1,940,600	2,224,500	2,329,300	-	2,329,300	20.0%
Division of Forestry Services (111/1011)	27,478	75,000	68,500	21,000	-	21,000	(72.0)%
Emergency Management Operating (001/0001)	2,019,923	2,450,100	2,554,100	2,812,000	-	2,812,000	14.8%
Emergency Relief (003/0003)	11,294	100,000	109,900	109,900	-	109,900	9.9%
Medical Examiner (001/0001)	1,905,973	2,069,100	2,062,700	2,163,800	-	2,163,800	4.6%
Total Net Budget	5,542,345	6,634,800	7,019,700	7,436,000	-	7,436,000	12.1%
Total Transfers and Reserves	-	476,100	-	444,300	-	444,300	(6.7)%
Total Budget	5,542,345	7,110,900	7,019,700	7,880,300	-	7,880,300	10.8%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	8,988	-	-	-	-	-	na
Charges For Services	300,545	299,000	293,000	308,600	-	308,600	3.2%
Miscellaneous Revenues	198,934	182,700	200,900	206,000	-	206,000	12.8%
Interest/Misc	6,040	2,000	19,900	10,800	-	10,800	440.0%
Reimb From Other Depts	38,160	105,000	34,000	631,400	-	631,400	501.3%
Net Cost General Fund	3,870,077	4,470,500	4,567,900	4,925,000	-	4,925,000	10.2%
Net Cost Unincorp General Fund	27,478	75,000	68,500	21,000	-	21,000	(72.0)%
Trans fm 001 Gen Fund	1,166,400	1,226,700	1,402,400	1,278,900	-	1,278,900	4.3%
Trans fm 505 IT Ops	300,000	-	-	-	-	-	na
Carry Forward	525,300	771,800	955,500	522,400	-	522,400	(32.3)%
Less 5% Required By Law	-	(21,800)	-	(23,800)	-	(23,800)	9.2%
Total Funding	6,441,923	7,110,900	7,542,100	7,880,300	-	7,880,300	10.8%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Emergency Management Operating (001/0001)	11.00	11.00	11.00	11.00	-	11.00	0.0%
800 MHz Radio System Fund (188/1060)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Total FTE	13.00	13.00	13.00	13.00	-	13.00	0.0%

Office of the County Manager

**Bureau Of Emergency Services Division
Emergency Management Operating (001/0001)**

Mission Statement

The Collier County Division of Emergency Management works to protect and manage consequences for the citizens, visitors, local agencies, businesses, and organizations from the effects of natural, technological, public health, community crisis, and terrorism disasters or emergencies under the guidance of the County Manager. The Division receives program guidance and mandates from the Department of Homeland Security, the Federal Emergency Management Agency, and the State’s Division of Emergency Management under the Office of the Governor. The Division maintains a vision of a vibrant, integrated, and progressive disaster-resistant community. Programming and work by the Division includes planning for and responding to major disaster events or localized emergencies 24 hours a day, 7 days a week. Staff and volunteers work to develop capabilities, strategies, and programs to minimize the effects and streamline the recovery from a disaster or community emergency. The Division provides on-scene technical support to public safety organizations, hurricane protection project management, community and crisis education and planning, comprehensive disaster, nursing home, and other critical infrastructure review, preparedness planning, evacuation coordination, emergency public information and warning, meteorological services, hazardous materials storage analysis, field exercise, and training resources, and state-mandated registration and case-need evaluation for persons with special needs.

<u>Program Summary</u>	<u>FY 2024 Total FTE</u>	<u>FY 2024 Budget</u>	<u>FY 2024 Revenues</u>	<u>FY 2024 Net Cost</u>
Divisional Administration/Overhead - RG	3.00	1,179,300	1,500	1,177,800
Manage all facets of emergency preparedness programming, function as the administrative office for the divisions including Collier County Emergency Medical Services, Med-Flight, and staff liaison to the District 20 Medical Examiner.				
Special Needs Administration - RG	1.00	130,100	-	130,100
As mandated by the State of Florida, provide and maintain a listing and case needs assessment of special needs citizens that may require additional assistance during times of emergency or evacuation. Facilities such as nursing homes, rest homes, and congregate care facilities require their disaster plans to be reviewed annually for compliance.				
Emergency Operations and Planning - RG	7.00	1,453,300	-	1,453,300
Emergency Management must maintain a 24-hour, 7-day a week multi-hazard Homeland Security response and consequence management capability. This effort includes ensuring the reliability and capability of the emergency operations center, mobile command vehicle, various communication sets, and other field deployable assets to be ready at all times to respond, protect, and mitigate the effects to the community prior to, during, and after a natural, technological, terrorist, pandemic, or community crisis event. The Division provides technical assistance and hosts numerous multi-agency training forums and exercises in a multi-hazard environment to ensure that all efforts to prepare for, respond to, recover, and mitigate from the effects of a disaster or local emergency are efficient and effective. The Emergency Management Division actively seeks grant opportunities to acquire funds to help mitigate against future emergencies, build local capability with supplies and equipment, and support a broad range of public safety and public health concerns and agencies.				
National Incident Management Systems - RG	-	49,300	49,300	-
Additional training/education, equipment, contract personnel and other requirements for the emergency management program. Costs are offset by revenue from tower lease revenue shared with the Golden Gate Fire District.				
Current Level of Service Budget	<u>11.00</u>	<u>2,812,000</u>	<u>50,800</u>	<u>2,761,200</u>

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Bureau Of Emergency Services Division
Emergency Management Operating (001/0001)**

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
% Increase in Alert Collier subscribers				4
% Met recent refresh/reset of Fed. mandated NIMS training requirements per EMPA/EMPG Grants	91	93	92	92
% Nursing/Assisted Living Facilities emergency plans reviewed within 60 days of receipt	100	100	100	100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,181,559	1,421,300	1,473,500	1,551,800	-	1,551,800	9.2%
Operating Expense	787,762	1,002,200	1,054,000	1,232,500	-	1,232,500	23.0%
Capital Outlay	25,080	-	-	-	-	-	na
Remittances	25,522	26,600	26,600	27,700	-	27,700	4.1%
Net Operating Budget	2,019,923	2,450,100	2,554,100	2,812,000	-	2,812,000	14.8%
Total Budget	2,019,923	2,450,100	2,554,100	2,812,000	-	2,812,000	14.8%
Total FTE	11.00	11.00	11.00	11.00	-	11.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	8,988	-	-	-	-	-	na
Miscellaneous Revenues	46,830	48,700	48,900	50,800	-	50,800	4.3%
Net Cost General Fund	1,964,105	2,401,400	2,505,200	2,761,200	-	2,761,200	15.0%
Total Funding	2,019,923	2,450,100	2,554,100	2,812,000	-	2,812,000	14.8%

Notes:

The Division of Emergency Management relies upon the efforts of each staff member for their respective program expertise to protect and serve the citizens of Collier County from the effects of local emergencies and regional and national threats. The program is established with the following functions similar to the National Response Plan and State statute guidance: Human Services, Planning and Mitigation, Hazardous Materials, Homeland Security and Training, Logistics, Public Assistance Coordination, and Administration. Emergency Management staff has also been tasked with grant research, project formulation, and grant management, working toward strengthening disaster resistance via mitigation efforts.

Forecast FY 2023:

Costs for personal services are higher than the total adopted budget due to Board-approved midyear Forecast salary increases and Hurricane Ian recovery efforts.

Operating expenses are higher due to temporary storage rental costs.

Current FY 2024:

Personal services budget increases reflect the FY2024 salary adjustments.

Operating expenses are higher due to Info Tech automation allocation, electricity, temporary storage rental, expected building repairs, and replacement of minor office furniture, and scheduled replacement of end-of-life audio visual equipment.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Bureau Of Emergency Services Division
Emergency Relief (003/0003)**

Mission Statement

To establish a reserve for disasters that may not meet the threshold for FEMA reimbursement.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Pre-Event Procurement - RG	-	109,900	109,900	-
Budget is appropriated in order to enable quick response time for the procurement of generators and other equipment necessary in the event of an impending emergency.				
Reserves, Transfers, Interest - RG	-	395,100	395,100	-
Current Level of Service Budget				
	-	505,000	505,000	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	11,294	100,000	109,900	109,900	-	109,900	9.9%
Net Operating Budget	11,294	100,000	109,900	109,900	-	109,900	9.9%
Reserve for Catastrophic Event	-	476,100	-	395,100	-	395,100	(17.0)%
Total Budget	11,294	576,100	109,900	505,000	-	505,000	(12.3)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	2,906	1,000	8,500	8,800	-	8,800	780.0%
Trans fm 001 Gen Fund	300,000	-	-	-	-	-	na
Carry Forward	284,600	575,200	598,100	496,700	-	496,700	(13.6)%
Less 5% Required By Law	-	(100)	-	(500)	-	(500)	400.0%
Total Funding	587,506	576,100	606,600	505,000	-	505,000	(12.3)%

Current FY 2024:

\$109,900 is appropriated to enable a quick response time for the procurement of generator equipment and supplies in an emergency and will only be used in the event of an impending emergency. All unspent funds will remain in reserves for contingencies in the Emergency Disaster Fund (003/0003). Reserves for Catastrophic events were increased due to the transfer from the General Fund (001/0001).

In the event an expenditure is made and is reimbursable by FEMA, advance funding expenditures will be submitted for reimbursement and any amounts refunded will be returned to this fund.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Bureau Of Emergency Services Division
800 MHz Radio System Fund (188/1060)**

Mission Statement

To provide funding for operation and maintenance of the 800 MHz Inter-government Radio System. The system provides interoperable radio communications for law enforcement, EMS, fire service, and local government including the Collier County Public Schools operating a total of 6,000 radios.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
800 MHz Radio System Maintenance - RG	2.00	2,329,300	2,329,300	-
To provide operational costs of the 800 MHz system including monthly utility costs and lease payments for tower sites, as well as periodic maintenance of on-site components.				
Reserves, Transfers, Interest - RG	-	49,200	49,200	-
Current Level of Service Budget	2.00	2,378,500	2,378,500	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	175,008	226,100	258,600	265,500	-	265,500	17.4%
Operating Expense	1,381,070	1,618,600	1,753,000	1,861,600	-	1,861,600	15.0%
Indirect Cost Reimburs	21,600	22,900	22,900	12,200	-	12,200	(46.7)%
Capital Outlay	-	73,000	190,000	190,000	-	190,000	160.3%
Net Operating Budget	1,577,678	1,940,600	2,224,500	2,329,300	-	2,329,300	20.0%
Reserve for Contingencies	-	-	-	49,200	-	49,200	na
Total Budget	1,577,678	1,940,600	2,224,500	2,378,500	-	2,378,500	22.6%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	300,545	299,000	293,000	308,600	-	308,600	3.2%
Miscellaneous Revenues	152,104	134,000	152,000	155,200	-	155,200	15.8%
Interest/Misc	3,135	1,000	11,400	2,000	-	2,000	100.0%
Reimb From Other Depts	38,160	105,000	34,000	631,400	-	631,400	501.3%
Trans fm 001 Gen Fund	866,400	1,226,700	1,402,400	1,278,900	-	1,278,900	4.3%
Trans fm 505 IT Ops	300,000	-	-	-	-	-	na
Carry Forward	240,700	196,600	357,400	25,700	-	25,700	(86.9)%
Less 5% Required By Law	-	(21,700)	-	(23,300)	-	(23,300)	7.4%
Total Funding	1,901,043	1,940,600	2,250,200	2,378,500	-	2,378,500	22.6%

Office of the County Manager

**Bureau Of Emergency Services Division
800 MHz Radio System Fund (188/1060)**

Forecast FY 2023:

Radio system maintenance costs reflect the expiration of the final warranty phases for the P25 system upgrade and the addition of enhanced 24/7/365 system monitoring and service assurance by the system vendor.

Tower lease payments increase annually based on lease terms.

Electricity costs reflect the announced 10% rate increase that started mid-FY 2023.

Personal services forecast reflects annual county-wide general wage adjustment.

Capital outlay reflects replacing ancillary radio system infrastructure related to power hardening and climate control, which was not included in the P25 upgrade.

Current FY 2024:

Personal services budget reflects two FTEs- one FTE that started in Q3 of FY2022 and a new position with an employee starting in Q1 FY2023.

FY 2023 P25 system maintenance expenses reflect costs outlined in contract 15-6409 approved in 2015 for the P25 system. The contract included 10 years of warranty/maintenance cover for core system components. Expenses for maintenance services provided to divisions for terminal equipment (mobile and portable radios) are offset with revenue from divisions and external agencies on the system Tower lease payments increase annually based on lease terms.

Capital outlay reflects replacing ancillary radio system components not included in the P25 upgrade.

Revenues:

Service charges include \$38,600 for mobile and portable radio maintenance provided to non-BCC customers, and \$270,000 in proceeds from a \$12.50 surcharge on traffic moving violation fines.

Miscellaneous revenue consists of income from radio tower lease agreements and reimbursements from divisions for radio mobile and portable radio equipment maintenance.

Tower lease revenue includes an annual payment of \$85,600 for shared use of County sites for the State of Florida radio system. The lease agreement with L3 Harris expired in March 2022. The Florida Department of Management Services has assumed responsibility for this lease agreement.

Transfer from the General Fund (001/0001) is to support the 800 MHz Radio System Fund (188/1060).

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Bureau Of Emergency Services Division
Division of Forestry Services (111/1011)**

Mission Statement

Pursuant to Florida Statute 125.27, the Division of Forestry contracts with each County Board of Commissioners to provide countywide forest fire protection. In fulfilling the provisions of this law, each district/center manager will perform the following two functions: 1) Provide a Protected Acreage Review. 2) File an annual report with the Collier County Board of County Commissioners.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Forestry Services - RG	-	21,000	-	21,000
To make provision for fire protection, based on \$.07 x 392,538 acres assessment of property that requires fire equipment and personnel to suppress and contain brush fires.				
Current Level of Service Budget	-	21,000	-	21,000

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	27,478	75,000	68,500	21,000	-	21,000	(72.0)%
Net Operating Budget	27,478	75,000	68,500	21,000	-	21,000	(72.0)%
Total Budget	27,478	75,000	68,500	21,000	-	21,000	(72.0)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost Unincorp General Fund	27,478	75,000	68,500	21,000	-	21,000	(72.0)%
Total Funding	27,478	75,000	68,500	21,000	-	21,000	(72.0)%

Current FY 2024:

Operating expenses represent a State of Florida mandated charge of \$.07 per acre assessment on 299,330 acres of property (for a total of \$20,953.10 -amended and approved by the BCC on 5/12/22) that require fire equipment and personnel to suppress and contain brush fires thereon.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Bureau Of Emergency Services Division
Medical Examiner (001/0001)**

Mission Statement

To provide for medicolegal death investigation 24 hours per day, 365 days per year. Results of the investigations are reported to the appropriate agencies and/or individuals. The Florida District Twenty Medical Examiner is appointed by the Governor of the State of Florida.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - RG	-	2,163,800	-	2,163,800
Funding for Administrative and Operating Costs: The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner.				
Current Level of Service Budget	-	2,163,800	-	2,163,800

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	1,905,973	2,069,100	2,062,700	2,163,800	-	2,163,800	4.6%
Net Operating Budget	1,905,973	2,069,100	2,062,700	2,163,800	-	2,163,800	4.6%
Total Budget	1,905,973	2,069,100	2,062,700	2,163,800	-	2,163,800	4.6%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	1,905,973	2,069,100	2,062,700	2,163,800	-	2,163,800	4.6%
Total Funding	1,905,973	2,069,100	2,062,700	2,163,800	-	2,163,800	4.6%

Office of the County Manager

**Bureau Of Emergency Services Division
Medical Examiner (001/0001)**

Notes:

The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner. In many circumstances involving the death of a human being, per Florida Statutes 406.11, the medical examiner of the district in which the death occurred or the body was found shall determine the cause of death and shall, for that purpose, make or have performed such examinations, investigations, and autopsies as he or she shall deem necessary or as shall be requested by the state attorney. Further, the Medical Examiner must comply with a variety of reporting and record-keeping requirements as mandated by state law.

Forecast FY 2023:

The Medical Examiner's Office investigated 5,504 cases in the 2022 calendar year which represented a 3% increase over that of 2021.

Cost increases due to supply shortages and the price of fuel have driven up the prices of PPE and autopsy supplies significantly, from over 25% to more than 150%. Lab costs continue to rise due to additional testing requirements from synthetic opioid analogs and drug use patterns. The number of cases requiring toxicology testing is anticipated to continue to increase. Toxicology tests are required by Florida law in all cases of violent deaths, suspected drug intoxications, homicide, suicide, deaths involving children, drowning, motor vehicle, and other accidental deaths, deaths from unknown causes, in all unidentified individuals, and certain natural deaths.

Services and costs of operational and administrative services and supplies, costs associated with the performance of autopsies and cause of death determinations, and all other costs and fees are continuously negotiated to achieve cost reductions while maintaining or improving standards.

Current FY 2024:

The proposed budget reflects a 4.6% increase from the 2022-2023 fiscal year budget which includes the following Operating Expenses: \$2,091,900 in medical examiner costs, toxicology tests, lab costs, hardware/software replacement, FPL and other utilities, morgue supplies and services, consultant fees, recurring building expenses. Additionally, \$11,300 is allocated for info tech automation and billable hours, and \$60,600 for insurance – general, property, and liability insurance. Total - \$2,163,800.

The Medical Examiner's office is constantly scrutinizing services, policies, procedures statutory-mandated operational duties, autopsy and administrative supplies, costs, and fees and continues to negotiate reductions in costs wherever possible.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Emergency Services & Fire District Grants

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	117,496	-	3,500	-	-	-	na
Capital Outlay	133,413	-	-	-	-	-	na
Net Operating Budget	250,909	-	3,500	-	-	-	na
Total Budget	250,909	-	3,500	-	-	-	na

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Administrative Services Grants (703-704 / 1833-1834)	250,909	-	3,500	-	-	-	na
Total Net Budget	250,909	-	3,500	-	-	-	na
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	250,909	-	3,500	-	-	-	na

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	259,879	-	-	-	-	-	na
Interest/Misc	-	-	-	-	-	-	na
Trans fm 001 Gen Fund	19,762	-	3,500	-	-	-	na
Total Funding	279,641	-	3,500	-	-	-	na

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Emergency Services & Fire District Grants
Administrative Services Grants (703-704 / 1833-1834)**

Mission Statement

To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	117,496	-	3,500	-	-	-	na
Capital Outlay	133,413	-	-	-	-	-	na
Net Operating Budget	250,909	-	3,500	-	-	-	na
Total Budget	250,909	-	3,500	-	-	-	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	259,879	-	-	-	-	-	na
Interest/Misc	-	-	-	-	-	-	na
Trans fm 001 Gen Fund	19,762	-	3,500	-	-	-	na
Total Funding	279,641	-	3,500	-	-	-	na

Office of the County Manager

**Emergency Services & Fire District Grants
Administrative Services Grants (703-704 / 1833-1834)**

Notes:

Budgets for grants are no longer prepared in advance of the actual acceptance of the grants. Any grant received will be brought to the Board of County Commissioners for approval and acceptance along with budget amendments to recognize and appropriate funds at the time they are received.

Forecast FY 2023:

Currently the Department of Emergency Management executes a grants awarded by the State of Florida Division of Emergency Management (FDEM). These grants have a specific purpose toward improving communication interoperability, data and media transfer, disaster planning, training, building disaster resilience and other homeland security and natural hazard related matters. All of the grants are recurring, non-competitive grants. State and FEMA pass through funds for both the Emergency Management Performance Grant (EMPG) and Emergency Management Preparedness and Assistance Program Base Grant (EMPA) will require local funding thresholds to be maintained at certain levels or risk proportionate share of grant reductions.

All of the grants have contract periods that overlap fiscal years. This list represents active grant award balances during FY 2023:

\$105,806 EMPA 2022-2023 A0246- 33819

\$109,275 EMPG 2022-2023 G0380 - 33820

\$ 3,469 EMPG Match 2022-2023 G0380 - 33820

Grand Total: \$218,550

Revenues:

A General Fund (001) transfer of \$3,469 has been budgeted to meet the required local share of EMPG 2022-2023 which is set at 100%. The State EMPA program is used as match to the Federal EMPG program.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Emergency Medical Services (EMS)

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	29,471,441	31,831,800	30,209,700	36,985,600	-	36,985,600	16.2%
Operating Expense	7,723,786	9,202,300	9,636,000	11,133,500	-	11,133,500	21.0%
Capital Outlay	-	35,300	1,730,300	30,300	-	30,300	(14.2)%
Net Operating Budget	37,195,227	41,069,400	41,576,000	48,149,400	-	48,149,400	17.2%
Trans to 455 EMS Cap	-	-	-	500,000	-	500,000	na
Trans to 491 EMS MP&Cap	1,508,000	500,000	500,000	-	-	-	(100.0)%
Trans to 494 EMS Grants	48,488	55,000	76,600	55,000	-	55,000	0.0%
Reserve for Contingencies	-	1,148,000	-	1,165,000	-	1,165,000	1.5%
Reserve for Capital	-	3,978,800	-	4,530,900	-	4,530,900	13.9%
Reserve for Cash Flow	-	850,000	-	870,500	-	870,500	2.4%
Reserve for Attrition	-	(436,700)	-	(499,400)	-	(499,400)	14.4%
Total Budget	38,751,715	47,164,500	42,152,600	54,771,400	-	54,771,400	16.1%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Emergency Medical Services (EMS) (490/4051)	34,965,153	38,177,000	36,565,000	45,346,700	-	45,346,700	18.8%
EMS Grant Trust Fund (493-494 / 4053-4054)	489,125	550,000	2,771,800	484,700	-	484,700	(11.9)%
Helicopter Operations (490/4050)	1,740,948	2,342,400	2,239,200	2,318,000	-	2,318,000	(1.0)%
Total Net Budget	37,195,227	41,069,400	41,576,000	48,149,400	-	48,149,400	17.2%
Total Transfers and Reserves	1,556,488	6,095,100	576,600	6,622,000	-	6,622,000	8.6%
Total Budget	38,751,715	47,164,500	42,152,600	54,771,400	-	54,771,400	16.1%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	1,364,043	495,000	984,000	429,700	-	429,700	(13.2)%
Ambulance Fees	22,225,344	12,500,000	12,500,000	12,700,000	-	12,700,000	1.6%
Miscellaneous Revenues	50,004	-	-	-	-	-	na
Interest/Misc	108,213	-	178,300	262,100	-	262,100	na
Reimb From Other Depts	380,075	-	1,700,000	-	-	-	na
Trans fm 001 Gen Fund	21,369,500	25,316,400	25,429,400	29,392,300	-	29,392,300	16.1%
Trans fm 490 EMS Fd	48,488	55,000	76,600	55,000	-	55,000	0.0%
Carry Forward	13,543,000	9,423,100	13,864,800	12,580,500	-	12,580,500	33.5%
Less 5% Required By Law	-	(625,000)	-	(648,200)	-	(648,200)	3.7%
Total Funding	59,088,666	47,164,500	54,733,100	54,771,400	-	54,771,400	16.1%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Emergency Medical Services (EMS) (490/4051)	196.00	222.00	222.00	222.00	-	222.00	0.0%
Helicopter Operations (490/4050)	6.00	6.00	6.00	6.00	-	6.00	0.0%
Total FTE	202.00	228.00	228.00	228.00	-	228.00	0.0%

**Collier County Government
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Office of the County Manager

**Emergency Medical Services (EMS)
Emergency Medical Services (EMS)(490/4050)**

Mission Statement

The Division of Emergency Medical Services is a single consolidated division that provides emergency medical care for Collier County under the direction of the Board of County Commissioners and in compliance with Florida Statutes, Chapter 401. The EMS Division's mission is to provide competent, consistent, county-wide patient care and service to the community efficiently and cost-effectively.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - QP, IAM, RG	220.00	45,072,824	12,700,000	32,372,824
Advanced Life Support Paramedic Units respond to the communities 911 medical emergencies to provide care 24 hours a day, 7 days a week. EMS also provides for the treatment and inter-facility transportation of patients requiring advanced care.				
EMS Billing and Collection Services - RG	2.00	273,876	-	273,876
Includes two and one-half billing staff plus EMS billing and collections contract and bank fees.				
Reserves, Transfers, Interest - RG	-	6,622,000	41,586,700	-34,964,700
Current Level of Service Budget	222.00	51,968,700	54,286,700	-2,318,000

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
% of response times within 12 min. (Rural-EMS).	95	90	90	92
% of response times within 8 min. (Urban-EMS)	90	90	90	90
% patients in full cardiac arrest that have a pulse	42	36	32	32
Number of calls for service	45,000	48,000	49,956	50,500
Number of patient transports	31,000	31,000	34,698	36,000

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	27,966,498	30,156,800	28,283,200	35,469,800	-	35,469,800	17.6%
Operating Expense	6,998,655	7,999,900	8,266,500	9,861,600	-	9,861,600	23.3%
Capital Outlay	-	20,300	15,300	15,300	-	15,300	(24.6)%
Net Operating Budget	34,965,153	38,177,000	36,565,000	45,346,700	-	45,346,700	18.8%
Trans to 455 EMS Cap	-	-	-	500,000	-	500,000	na
Trans to 491 EMS MP&Cap	1,508,000	500,000	500,000	-	-	-	(100.0)%
Trans to 494 EMS Grants	48,488	55,000	76,600	55,000	-	55,000	0.0%
Reserve for Contingencies	-	1,148,000	-	1,165,000	-	1,165,000	1.5%
Reserve for Capital	-	3,978,800	-	4,530,900	-	4,530,900	13.9%
Reserve for Cash Flow	-	850,000	-	870,500	-	870,500	2.4%
Reserve for Attrition	-	(436,700)	-	(499,400)	-	(499,400)	14.4%
Total Budget	36,521,642	44,272,100	37,141,600	51,968,700	-	51,968,700	17.4%
Total FTE	196.00	222.00	222.00	222.00	-	222.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

**Emergency Medical Services (EMS)
Emergency Medical Services (EMS)(490/4050)**

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	875,398	-	-	-	-	-	na
Ambulance Fees	22,225,344	12,500,000	12,500,000	12,700,000	-	12,700,000	1.6%
Miscellaneous Revenues	49,990	-	-	-	-	-	na
Interest/Misc	106,897	-	169,300	262,100	-	262,100	na
Reimb From Other Depts	370,075	-	-	-	-	-	na
Trans fm 001 Gen Fund	21,369,500	25,316,400	25,429,400	29,392,300	-	29,392,300	16.1%
Carry Forward	13,543,000	9,423,100	13,862,600	12,580,500	-	12,580,500	33.5%
Less 5% Required By Law	-	(625,000)	-	(648,200)	-	(648,200)	3.7%
Total Funding	58,540,203	46,614,500	51,961,300	54,286,700	-	54,286,700	16.5%

Forecast FY 2023:

The division was fortunate to receive funding from the Florida Department of Health EMS Grant to upgrade audio-visual equipment for four EMS training rooms. This grant allowed the division's operating expenses to be used elsewhere. These rooms are utilized for teaching a variety of classes that include our quarterly Medical Director's in-services for 200-300 EMS and fire personnel, hosting the Phoenix Awards Ceremonies, promotional ceremonies, and several meetings with outside agencies.

An increase in call volume and the implementation of an effective inventory system are creating increased work and the division will be hiring temporary labor to handle the heavy workload in the EMS supply warehouse.

Increases in utilities are anticipated and unavoidable. Trash and garbage along with water and sewer costs have been impacted significantly due to price increases. These services have also been updated to better accommodate the division's needs, such as larger receptacles to keep up with increased amounts of trash.

Previously, janitorial supplies were being recorded under other operating expenses and this adjustment has been made to reflect the appropriate line item. Janitorial expenses are significant but necessary to maintain the cleanliness and sanitation of both EMS ambulances as well as stations.

Costs for legal services have increased due to using outside counsel for union-related matters this year more than in previous years when the County Attorney staff was utilized.

Current FY 2024:

EMS stations have been evaluated and areas needing upgrades and/or necessary repairs have been identified. The EMS stations are utilized for housing EMTs and paramedics while working shifts, so the division continues to make these repairs for a continued pleasant work environment as well as extending the shelf life of the equipment and overall good appearance of our stations.

Contractual services remain one of the higher budgeted commitments to run our operations smoothly. Regarding utilities, the increase is unavoidable. To date, electricity estimates have fallen within budget. Per Procurement guidelines, the division has estimated an additional 10-20% for FPL.

A great part of the departmental success is taking into consideration feedback from the EMS professionals themselves. To maintain a sleek professional appearance, the division is looking into weather-appropriate uniforms to include updated winter clothing as well as rain gear. Input from our Database Administrator recommends replacement of our Mobile Data Terminal tablets for use out in the field which provides dispatch information and mapping for crews responding to calls.

EMS will be hosting onsite paramedic courses in hopes of increasing new hires and training and retaining employees. This goes hand in hand with our social media marketing team actively promoting our division and seeking new hires via creative marketing.

Another major expense but of great value to the community, is our agreement with Stryker which covers stretchers and chest compression systems. Globally, EMS systems have opted to continue their line of work through the use of Stryker power load stretchers that assist in lowering the risk of harming the patient and employee during transfer. This equipment has significantly reduced the risk of back injuries for employees consequently extending their medical careers.

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Historically, and in line with previous years, pharmaceuticals and expendables medical supplies continue to increase. Aside from inflation, expendable items such as medical gloves have increased in price. In addition, Collier County population growth results in an increase in call volume for EMS which results in the need for increased inventory. Collier County EMS experienced a nearly 11% increase in call volume from 2021-2022 and a nearly 9% increase in patient transports to the hospital.

Other budget items for FY24 include EMS renewal for CAAS accreditation. The division also anticipates a continued need for legal services surrounding general employment matters and negotiating the Collective Bargaining Agreement.

Revenues:

Collections are anticipated to be higher than in FY 2023. Medicare pays 80% of the Urban Base Rate and Mileage. Medicare payments are not based on charged rates, but rather 80% of what the Centers for Medicare and Medicaid Services (CMS) determines to be allowable. Medicaid pays a flat rate based on the level of service. Because nearly 60% of our charges are Medicare patients and 10% are Medicaid patients, there would be no impact on collections for 70% of our charges. As the population in Collier County continues to grow so does the need for emergency medical services. To date, in comparison to last fiscal year, our call volume has increased by 19% and our revenue thus far into FY23 is up by 2.3%

Collier EMS has been selected and required to collect and report data for the Medicare Ground Ambulance Data Collection System (GADCS). The report will include recommendations to Congress that can benefit the division's Medicare collections in years to come.

**Collier County Government
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Office of the County Manager

Emergency Medical Services (EMS)

Helicopter Operations (490/4050)

Mission Statement

To provide emergency transport via helicopter for medical emergencies within Collier County and to provide mutual aid to surrounding counties when they are unable to meet their demands.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Emergency Helicopter Air Ambulance - QO, IAM, RG	6.00	2,318,000	-	2,318,000
Provide emergency helicopter ALS air ambulance support 24 hours a day, 7 days a week within Collier County. Provide emergency support to neighboring counties in accordance with established mutual aid agreements. Provide emergency inter-facility transfers. Attend maintenance and flight training courses and evaluation to meet FAA maintenance and pilot guidelines and standards.				
Current Level of Service Budget	<u>6.00</u>	<u>2,318,000</u>	<u>-</u>	<u>2,318,000</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
% completed flight without a safety issue (mech. or oper.)	96	98	98	98
% on scene time 15 minutes or less	98	98	98	95
Program In-Service %	90	95	95	98
Total flight hours		240	240	250
Total helicopter flights	355	345	345	395
Total helicopter flights - administrative	10	20	20	20
Total helicopter flights - maintenance	15	15	15	15
Total helicopter flights - medical	270	250	250	300
Total helicopter flights - training	60	60	60	60

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,020,060	1,125,000	1,142,600	1,031,100	-	1,031,100	(8.3)%
Operating Expense	720,888	1,202,400	1,081,600	1,271,900	-	1,271,900	5.8%
Capital Outlay	-	15,000	15,000	15,000	-	15,000	0.0%
Net Operating Budget	<u>1,740,948</u>	<u>2,342,400</u>	<u>2,239,200</u>	<u>2,318,000</u>	<u>-</u>	<u>2,318,000</u>	<u>(1.0)%</u>
Total Budget	<u>1,740,948</u>	<u>2,342,400</u>	<u>2,239,200</u>	<u>2,318,000</u>	<u>-</u>	<u>2,318,000</u>	<u>(1.0)%</u>
Total FTE	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>-</u>	<u>6.00</u>	<u>0.0%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	14	-	-	-	-	-	na
Reimb From Other Depts	10,000	-	-	-	-	-	na
Total Funding	<u>10,014</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>na</u>

Office of the County Manager

**Emergency Medical Services (EMS)
Helicopter Operations (490/4050)**

Forecast FY 2023:

The personal services forecast reflects savings from vacancies offset slightly by Board-approved midyear salary increases.

Operating Expenses are expected to be within budget.

Current FY 2024:

Personal services budget increases reflect the aforementioned midyear salary increases and FY2024 salary adjustments.

Due to a rise in inflation MedFlight is now experiencing an increase in overall costs associated with maintaining the aircraft. In addition, MedFlight has experienced an increase in the number of patients flown each year for the past several years. Services for parts and labor have all increased over the past several fiscal years. The proposed budget reflects these changes.

It must be noted that helicopter maintenance is a constant expenditure that continues to grow with the age of the original aircraft and the addition of the new aircraft. This budget includes funding for scheduled, routine maintenance, however, should a major unfunded repair be needed, the Board will be asked to utilize General Fund (001) reserves for funding.

The maintenance department has added a new FTE mechanic. Our long standing Director of Maintenance will be retiring in FY23, a replacement will be necessary and will require training. Federal Aviation Administration and CAMTS requires all mechanics to attend factory training on the aircraft, engines, night vision equipment, and Human Factors training. The added expense for travel related items as well as tuition is reflected in the FY24 budget.

**Collier County Government
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Office of the County Manager

**Emergency Medical Services (EMS)
EMS Grant Trust Fund (493-494 / 4053-4054)**

Mission Statement

This fund accounts for the collection and disbursement of various EMS State grant awards and one-time purchases approved by the Board of County Commissioners.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
EMS State Funds - IAM, RG	-	484,700	484,700	-
Current Level of Service Budget	-	<u>484,700</u>	<u>484,700</u>	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	484,883	550,000	783,900	484,700	-	484,700	(11.9)%
Operating Expense	4,242	-	287,900	-	-	-	na
Capital Outlay	-	-	1,700,000	-	-	-	na
Net Operating Budget	<u>489,125</u>	<u>550,000</u>	<u>2,771,800</u>	<u>484,700</u>	-	<u>484,700</u>	<u>(11.9)%</u>
Total Budget	<u>489,125</u>	<u>550,000</u>	<u>2,771,800</u>	<u>484,700</u>	-	<u>484,700</u>	<u>(11.9)%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	488,644	495,000	984,000	429,700	-	429,700	(13.2)%
Interest/Misc	1,316	-	9,000	-	-	-	na
Reimb From Other Depts	-	-	1,700,000	-	-	-	na
Trans fm 490 EMS Fd	48,488	55,000	76,600	55,000	-	55,000	0.0%
Carry Forward	-	-	2,200	-	-	-	na
Total Funding	<u>538,449</u>	<u>550,000</u>	<u>2,771,800</u>	<u>484,700</u>	-	<u>484,700</u>	<u>(11.9)%</u>

Office of the County Manager

**Emergency Medical Services (EMS)
EMS Grant Trust Fund (493-494 / 4053-4054)**

Notes:

This fund is used for annual and discretionary EMS grant programs as well as one-time purchases approved by the Board. At such time notifications are received from the grantor agency indicating the grant award amount, the grant will be brought to the Board for approval and acceptance along with a budget amendment to recognize and appropriate the funds. Any other approved projects or one-time purchases will be approved and budgets entered as needed.

Forecast FY 2023:

All of the grants have contract periods that overlap fiscal years. This forecast includes the following grant award from the Florida Department of Health:

\$218,000 EMS Cnty Grant Pgrm – 33655
\$718,800 FDOT Fire Station - 33356
Grand Total - \$936,800

Current FY 2024:

FDOT successfully executed an interlocal (funding) agreement with GNFD. At which point Collier County continues to provide EMS services associated with the mile marker 63 fire station and is reimbursed for associated costs through coordination with GNFD henceforth the need to budget personal services and misc. revenue to segregate costs.

Revenues:

Transfer from Fund 490 EMS is for the 10% local match required by Florida Statute Section 338.26(3), Chapter 2019-153 for EMS services associated with Mile Marker 63.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Office of the County Manager

Fire Districts

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Indirect Cost Reimburs	9,000	7,700	7,700	8,800	-	8,800	14.3%
Capital Outlay	-	-	-	800,000	-	800,000	na
Remittances	1,982,804	2,357,100	4,187,400	3,867,100	-	3,867,100	64.1%
Net Operating Budget	1,991,804	2,364,800	4,195,100	4,675,900	-	4,675,900	97.7%
Trans to Property Appraiser	11,684	14,000	14,000	15,200	-	15,200	8.6%
Trans to Tax Collector	31,832	35,900	35,900	49,000	-	49,000	36.5%
Reserve for Contingencies	-	-	-	350,400	-	350,400	na
Reserve for Cash Flow	-	275,000	-	157,000	-	157,000	(42.9)%
Total Budget	2,035,320	2,689,700	4,245,000	5,247,500	-	5,247,500	95.1%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Goodland Fire District (149/1041)	123,608	141,900	141,900	171,500	-	171,500	20.9%
Ochopee Fire Control District MSTU (146/1040)	1,868,196	2,222,900	4,053,200	4,504,400	-	4,504,400	102.6%
Total Net Budget	1,991,804	2,364,800	4,195,100	4,675,900	-	4,675,900	97.7%
Total Transfers and Reserves	43,516	324,900	49,900	571,600	-	571,600	75.9%
Total Budget	2,035,320	2,689,700	4,245,000	5,247,500	-	5,247,500	95.1%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	1,408,846	1,710,600	1,642,200	1,989,200	-	1,989,200	16.3%
Delinquent Ad Valorem Taxes	50,856	-	-	-	-	-	na
Interest/Misc	7,962	1,000	11,800	2,000	-	2,000	100.0%
Trans frm Property Appraiser	972	1,800	1,800	-	-	-	(100.0)%
Trans frm Tax Collector	12,537	11,700	11,700	-	-	-	(100.0)%
Trans fm 001 Gen Fund	565,100	565,100	609,400	955,200	-	955,200	69.0%
Trans fm 111 Unincorp Gen Fd	-	-	1,511,400	2,338,500	-	2,338,500	na
Carry Forward	507,900	485,200	518,900	62,200	-	62,200	(87.2)%
Less 5% Required By Law	-	(85,700)	-	(99,600)	-	(99,600)	16.2%
Total Funding	2,554,173	2,689,700	4,307,200	5,247,500	-	5,247,500	95.1%

**Collier County Government
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Office of the County Manager

Fire Districts

Ochopee Fire Control District MSTU (146/1040)

Mission Statement

It is the goal of the District to provide comprehensive Public Safety to the citizens, travelers, and visitors of Collier County within the Ochopee Fire Control District.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Paid Fire Fighting Services - RG	-	800,000	800,000	-
Includes fire rescue service to Chokoloskee Island, Plantation Island, Everglades City, Ochopee, Copeland, Lee Cypress, Port of the Islands, Alligator Alley, U.S. 41 and the contract area (Collier County Fire Control District) to be delivered by a combination paid/volunteer division.				
Remittance to Greater Naples Fire District - RG	-	3,704,400	3,704,400	-
Per an intergovernmental management agreement between the Board and Greater Naples Fire District, Greater Naples is to provide management services over Ochopee Fire Control District until the end of the agreement or until Ochopee is consolidated into Greater Naples.				
Reserves, Transfers, Interest - RG	-	565,900	565,900	-
Current Level of Service Budget	-	5,070,300	5,070,300	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Indirect Cost Reimburs	8,000	6,700	6,700	7,800	-	7,800	16.4%
Capital Outlay	-	-	-	800,000	-	800,000	na
Remittances	1,860,196	2,216,200	4,046,500	3,696,600	-	3,696,600	66.8%
Net Operating Budget	1,868,196	2,222,900	4,053,200	4,504,400	-	4,504,400	102.6%
Trans to Property Appraiser	10,693	12,300	12,300	13,500	-	13,500	9.8%
Trans to Tax Collector	28,638	32,300	32,300	45,000	-	45,000	39.3%
Reserve for Contingencies	-	-	-	350,400	-	350,400	na
Reserve for Cash Flow	-	275,000	-	157,000	-	157,000	(42.9)%
Total Budget	1,907,527	2,542,500	4,097,800	5,070,300	-	5,070,300	99.4%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	1,285,682	1,564,900	1,502,300	1,819,700	-	1,819,700	16.3%
Delinquent Ad Valorem Taxes	46,237	-	-	-	-	-	na
Interest/Misc	7,572	1,000	11,800	2,000	-	2,000	100.0%
Trans frm Property Appraiser	889	1,800	1,800	-	-	-	(100.0)%
Trans frm Tax Collector	11,279	11,700	11,700	-	-	-	(100.0)%
Trans fm 001 Gen Fund	565,100	565,100	609,400	955,200	-	955,200	69.0%
Trans fm 111 Unincorp Gen Fd	-	-	1,511,400	2,338,500	-	2,338,500	na
Carry Forward	486,200	476,300	495,400	46,000	-	46,000	(90.3)%
Less 5% Required By Law	-	(78,300)	-	(91,100)	-	(91,100)	16.3%
Total Funding	2,402,961	2,542,500	4,143,800	5,070,300	-	5,070,300	99.4%

Office of the County Manager

Fire Districts

Ochopee Fire Control District MSTU (146/1040)

Notes:

It remains the intent of the Board of County Commissioners (BCC) and the Greater Naples Fire Rescue District (GNFRD) to consolidate the Ochopee Fire Control MSTU into Greater Naples and this process is governed by an intergovernmental management agreement which the BCC originally adopted on 9/13/16 Item 11B effective 11/1/16. This original management agreement was extended through 9/30/19. Primarily due to challenges in securing a permanent funding source for Station 63 the Greater Naples and Ochopee Fire District did not consolidate by 09/30/19. The BCC adopted on 03/24/20 Item 16.E.3 a new agreement effective 03/10/20. Greater Naples agrees to initiate legislation to expand the Greater Naples' boundaries to include the Ochopee Fire Control District ("consolidation") no later than the 2022 Florida legislative session. In FY 2022 Greater Naples attempted to take legislation to expand the Greater Naples boundaries to include the Ochopee Fire Control District (consolidation) but it did not pass.

Currently, discussions are ongoing between the parties to revise the legislative timelines because an annexation and consolidation bill was not introduced in the 2021 legislative session and was attempted in the 2022 legislative session but failed to pass.

Further changes to the management agreement covering service were adopted by the BCC on 4/11/2023 Item 11.D. This agreement is good through 09/30/2032.

Forecast FY 2023:

Increases to forecast are a result of the new management agreement approved by the Board on 4/11/2023.

Current FY 2024:

Remittances are budgeted to include quarterly payments to the Greater Naples Fire Rescue District along with the 5% management fee. The reserve for contingency is established per contract at 10% of the total quarterly payments.

Capital Outlay includes the replacement of one Class-A fire apparatus.

Revenues:

Budgeted ad valorem tax revenue is based on the Ochopee Fire Control District taxable value of \$454,935,430 which represents a 15.25% increase from FY 2023. A 4.0000 mill tax levy is proposed and the will provide an estimated \$1,819,700 in tax revenues. The rolled-back rate is a millage of 3.5359

Transfers from the General Fund and the Unincorporated General Fund of \$955,200 and \$2,338,500, respectively are necessary to fulfill this agreement.

**Collier County Government
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Office of the County Manager

**Fire Districts
Goodland Fire District (149/1041)**

Mission Statement

To provide basic fire protection to the residents of Goodland.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - RG	-	177,200	177,200	-
<p>This district was created, pursuant to Chapter 125 of the Florida Statutes, by adopting Ordinance No. 98-114 as amended. Fire protection service is delivered by the Marco Island Fire Control District through a contractual service agreement with the BCC. This service is funded by an MSTU at a millage not to exceed 2.0 mills on the properties that are located within the District boundaries.</p>				
Current Level of Service Budget	-	177,200	177,200	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Indirect Cost Reimburs	1,000	1,000	1,000	1,000	-	1,000	0.0%
Remittances	122,608	140,900	140,900	170,500	-	170,500	21.0%
Net Operating Budget	123,608	141,900	141,900	171,500	-	171,500	20.9%
Trans to Property Appraiser	991	1,700	1,700	1,700	-	1,700	0.0%
Trans to Tax Collector	3,194	3,600	3,600	4,000	-	4,000	11.1%
Total Budget	127,792	147,200	147,200	177,200	-	177,200	20.4%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	123,164	145,700	139,900	169,500	-	169,500	16.3%
Delinquent Ad Valorem Taxes	4,618	-	-	-	-	-	na
Interest/Misc	390	-	-	-	-	-	na
Trans frm Property Appraiser	82	-	-	-	-	-	na
Trans frm Tax Collector	1,258	-	-	-	-	-	na
Carry Forward	21,700	8,900	23,500	16,200	-	16,200	82.0%
Less 5% Required By Law	-	(7,400)	-	(8,500)	-	(8,500)	14.9%
Total Funding	151,212	147,200	163,400	177,200	-	177,200	20.4%

Current FY 2024:

This MSTU addresses fire protection services for the residents of Goodland that are provided by a contractual agreement between Collier County and the City of Marco Island. In FY 2023, it is estimated that the contract amount will be \$140,900. There are no reserves for contingencies.

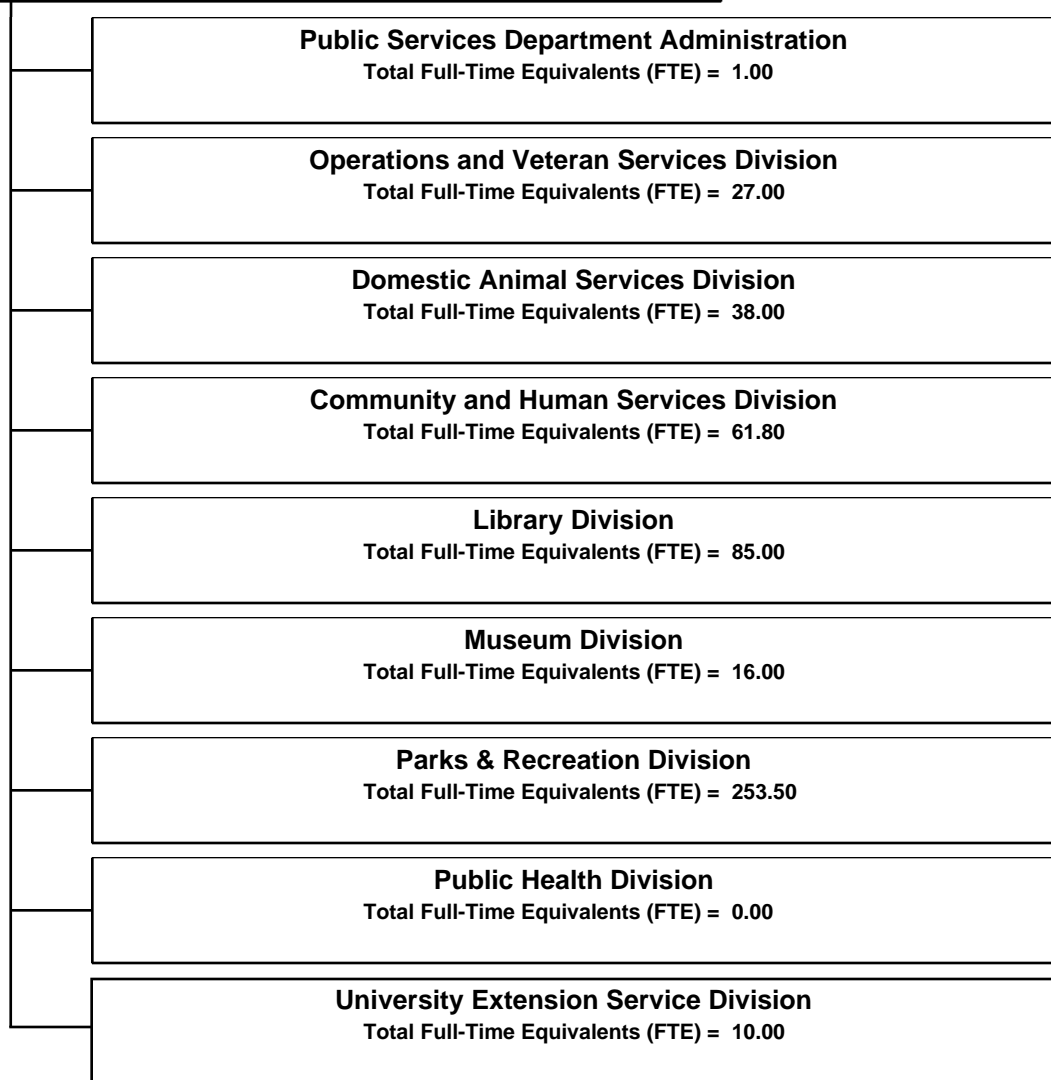
Revenues:

Budgeted ad valorem tax revenue is based on Goodland/Hoor's Island Fire District taxable value of \$132,828,803 which represents a 15.66% increase from FY 2023. A 1.2760 mill tax levy is planned and will provide an estimated \$169,500 in tax revenues. The rolled-back rate is a millage of 1.1058.

Public Services Department

Public Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 492.30



Public Services Department

Tanya Williams

The Public Services Department provides the citizens of Collier County with a wide variety of public amenities, recreational opportunities, natural resource management, and access to health, wellness, and human services preserving and enhancing the primary Strategic Focus Area-Quality of Place throughout the community. The Department includes a small administrative staff, and the following Divisions: Department Administration, Community & Human Services, Domestic Animal Services, Library, Museums, Operations & Veteran Services, Parks & Recreation, and University Extension Services. Through contractual arrangements, the Public Services Department has oversight responsibilities for the Florida Department of Health in Collier County. The goal of each Division is to exceed our customers' expectations in providing high-quality, cost-effective services. The total budget appropriation in FY 2024 (including expanded requests, transfers, and reserves) is \$186.00 million. The number of authorized permanent Full-Time Equivalent (FTE) positions in the Department for FY 24 is 490.30

Department Administration

The Public Services Department Administration ensures all four County Strategic Plan Focus Areas are implemented throughout each Division by providing management, policy oversight, and enhanced strategic planning guidance for the programs, services, operations, and capital improvement projects of the Department. The Administration Division coordinates directly with the County Manager's Office and other County Departments in support of the County's Strategic Plan as they relate to providing premier services and sustainable amenities through responsible governance for the enjoyment and use of the public. The Division has a staff of 1 budgeted FTE's for FY 2024 with a net operating budget of \$304,100.

Community and Human Services Division

The Community and Human Services Division in direct correlation to the Strategic Focus Areas of Quality of Place and Responsible Governance is dedicated to improving the wellbeing, financial security, and critical needs of the Collier County community through collaborative partnerships and direct services. The Division is made up of four operational units: Housing Program Administration, Social Services, Aging & Adult Services and Grant Services. The Division has been creating solutions for a stronger community by serving those most in need, particularly those low-income families, with a network of partner agencies and managing over 100 contracts and 25 unique grants. The Division is responsible for grant administration of all grants awarded to the Public Services Department. Community and Human Services helps Collier County residents obtain access to medical and pharmacy care, energy assistance, housing, and food services. The Division helps to connect residents to community resources and provide grant assistance to those agencies who assist those experiencing homelessness, or need housing, seniors, and victims of violence. The Division is successfully continuing to manage the pandemic response grants for the County and is anticipated to assist more than 3,000 individuals and businesses. The Division's mission is "One Project, One Home and One Person at a Time". The Division administers over \$200M in grant funding with 61.8 FTE's, and a net operating budget of \$13.11 million.

Domestic Animal Services Division

The Domestic Animal Services Division in direct alignment with the Strategic Focus Areas of Quality of Place and Responsible Governance protects the citizens and animals of Collier County by keeping the area free of strays and complying with state and local ordinances and regulations through education and enforcement, ensures public and animal health and safety by investigating animal-related complaints, including animal-related injuries and diseases, increases public awareness, and promotes responsible pet ownership and humane treatment of animals. Annually, the Division typically takes in and cares for over 5,000 animals. In FY 2024, the Division will continue to maintain a live release rate in excess of 95%, by adhering to evolving best practices in the animal welfare field and implementing programs and services, available to the public, to enhance and preserve the human animal bond. To assist in achieving its mission, the Division calls upon many dedicated volunteers, and operates an active animal fostering program. The Division has a staff of 36 budgeted FTE's for FY 2024 with a net operating budget of \$5.25 million.

Library Division

The Library Division hits all four Strategic Focus Areas of Quality of Place, Infrastructure and Asset Management, Community Development, and Responsible Governance by providing annually over 24,700 operational hours across 10 libraries with access to relevant, high-quality materials, and resources to meet the varied informational and recreational needs of Collier County residents and visitors. The Library system serves nearly 800,000 visitors who check out both physical and electronic library items at a rate of over 1.7 million annually. The Division actively addresses the broadening need for digital access by providing citizens high-speed internet through WiFi and library computer options. The Division's mission is to provide educational environments, facilitate community engagement, and cultivate life-long learning to maintain a thriving Collier County. To fulfill this mission, in FY 2024 citizens have access to essential Division programs including a managed collection of over 670,000 print and electronic materials, 200 computers and iPads, over 2,500 virtual and in-person program offerings, interlibrary loan services, and homebound services through the Mail-A-Book Program. Additionally, grant-funded homework centers operate in qualified census tracts (QCTs) which support the Division's educational component. The Division has a staff of 85 budgeted FTEs for FY 2024 with a net operating budget of \$10.06 million.

Public Services Department

Museum Division

The Museum Division, through the Strategic Focus Areas of Quality of Place, Infrastructure and Asset Management, and Responsible Governance, is dedicated to providing residents and visitors an enjoyable informal education on the natural and human history of Collier County. The Museum system consists of five museum locations, one historic cemetery, and in total, cares for 19 historic buildings, 13 historic structures, more than twelve non-historic buildings and structures, and over 21 acres of land. Two locations are designated as locally historically significant by the Board of County Commissioners and three locations are on the National Register of Historic Places. Each Museum brings a unique aspect of Collier County's history to life through permanent exhibits, temporary exhibitions, programs, lectures, and special events. The museum collection contains tens of thousands of documents, photographs, and artifacts. The Museums received 93,909 visitors in 2019. The Key Marco Cat is currently on loan from the Smithsonian Institution at the Marco Island Historical Museum through 2026. The Division has a staff of 16 budgeted FTEs for FY 2024 with a net operating budget of \$2.78 million.

Operations and Veteran Services Division

The Operations and Veteran Services Division provides a wide variety of services to achieve professional financial and operational management of the entire Public Services Department through the Strategic Focus Areas of Quality of Place and Responsible Governance. The Division provides guidance, support, and operational oversight to all Divisions within Public Services to include the development of annual operating and capital budgets; oversight of procurement and contractual management; financial management and analysis of revenues, expenses and projects; financial planning and modeling; and the maintenance of long range capital plans. This Division is also focused on department wide technology planning and oversight, internal controls, and advancement of business processes and reporting capabilities. In these roles, the Division works collaboratively with internal and external stakeholders and decisions are driven by community needs.

The Veteran Services team adds an additional layer to the Division's implementation of Strategic Focus Area-Quality of Place by providing advocacy and support services to over 3,000 veterans per year and is committed to serving all the nearly 30,000 veterans and their families that call Collier County home. Collier County Veteran Services prides itself on commitment to Veterans who have sacrificed for the safety of our nation and is committed to assisting them with claims for earned benefits and many other services. The Veteran Services unit includes three certified Veteran Services Officers to assist veterans and their dependents filing for disability compensation; non-service-connected pensions; appeals burial benefits, education benefits, health benefits, survivor's benefits, and other support; and to provide outreach services to inform veterans of potential benefits.

The Division has a staff of 27 budgeted FTE's for FY 2024 with a net operating budget of \$3.19 million.

Parks and Recreation Division

The Parks and Recreation Division through all four Strategic Focus Areas of Quality of Place; Infrastructure and Asset Management; Community Development; and Responsible Governance maintains a high level of service at 28 regional, 18 community and 18 neighborhood parks throughout Collier County. The Parks and Recreation Division is a nationally accredited agency and has held accreditation through the Commission for Accreditation of Parks and Recreation Agencies (CAPRA) for the last 18 years.

Collier Parks are diverse in location and amenities offered with something for everyone. The Division's parks and amenities provide for both passive and active recreation opportunities by which leisure and recreation experiences, nestled within the various unique environments, enhance the well-being and quality of life for participants. A multitude of opportunities are available to enjoy the incredible beauty of southwest Florida's natural resources including beaches, preserves, lakes, greenways, blue ways, and gulf access for boating. Recreation facilities are equally diverse and include community centers, sports fields, special event areas, fitness centers, playgrounds, gymnasiums, aquatic centers, dog parks, hockey rink, skate parks, BMX bike track, and a pickleball complex that is home to the annual U.S. Open Pickleball Championships. In addition, a wide array of recreational programs is offered in a variety of categories: arts & culture, athletics & sports, adaptive-inclusive recreation, aquatics & water sports, childcare & camps, environmental education, fitness & exercise, and social events. Over 250 different programs are offered by the Division each year for families, youth, adults, and seniors. Park visitation is expected to exceed 2.6 million visitors this year. The Division maintains a rigorous capital projects portfolio to ensure that these wonderful community assets are well maintained. The FY 2024 capital project plan focuses on execution of repairs and upgrades at existing community and regional parks with an emphasis on continued restoration of aquatic facilities and athletic fields, including expenditure of \$20 million of previously budgeted bond funding to continue investment in our Parks system. In 2024, the Division will see two new facilities in their first full year of operation: Big Corkscrew Island Regional Park located in Golden Gate Estates and the Caxambas Community Center located in Marco Island. These new additions will increase the Division's overall staffing to 253.5 FTE's with a net operating budget of \$84.82 million.

Public Health Division

The Florida Department of Health in Collier County (DOH-Collier) enhances the Public Services Department's ability to meet the Strategic Focus Areas of Quality of Place and Responsible Governance through their continuation to coordinate programming efforts with the Board of County Commissioners to provide public health programs and services focused on preventing communicable, infectious, and chronic diseases as we work to ensure the safety of our residents and visitors alike. DOH-Collier provides essential public health services to more than 390,912 residents and approximately 1.67 million visitors to our County annually. The main service offerings include infectious disease prevention and control, immunizations, immigrant, and refugee health, dental, family planning, WIC, Healthy Start, community health planning, wellness programs,

Public Services Department

vital statistics, and environmental health services. This past year the health department provided 421,064 individual public health services. The main facility is located at the Government Complex in Naples with a satellite office located in Immokalee. The Florida Department of Health in Collier County has a staff of 150 FTEs with a net operating budget of \$12 million which includes contributions from State, Federal, and County sources. DOH-Collier is supported by Collier County in FY 2024 through a net operating budget of \$1.89 million.

University of Florida Extension Services Division

The University Extension Services Division, also known as “UF/IFAS Extension Collier County”, through the Strategic Focus Areas of Quality of Place and Responsible Governance, provides research-based educational programs; a wide array of resources; and specialized training to residents of Collier County. Program areas include: Agriculture (Sustainable Food Systems); Marine Sciences and Natural Resources (Sea Grant); Residential Horticulture (including Florida Friendly Landscaping, Master Gardener Volunteers, and plant clinics); Commercial Horticulture (including specialized landscape professional training and plant/pest identification); Community Resources Development; and 4-H Youth Development where youth “learn by doing”. UES provides virtual, in person, and hybrid learning opportunities for the community. Over 80,000 participants are impacted annually at learning events. Hundreds of field and office consultations are conducted for residents by our subject matter experts/extension agents each year. The Cooperative Extension is a county, state, and federal partnership legislated in 1914. The Division has a staff of 10 budgeted FTE’s (including 5 shared County/UF agents) for FY 2024 through a County net operating budget of \$1.01 million.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Department Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	33,429,493	37,606,400	41,695,700	40,670,000	118,200	40,788,200	8.5%
Operating Expense	27,497,452	23,536,100	38,149,100	29,183,100	-	29,183,100	24.0%
Indirect Cost Reimburs	472,300	516,900	516,900	540,800	-	540,800	4.6%
Capital Outlay	1,576,863	33,610,200	22,176,600	27,530,000	-	27,530,000	(18.1)%
Grants and Aid	28,079,186	4,605,400	54,885,400	4,313,600	-	4,313,600	(6.3)%
Remittances	16,267,658	500,000	38,411,900	2,565,400	-	2,565,400	413.1%
Total Net Budget	107,322,953	100,375,000	195,835,600	104,802,900	118,200	104,921,100	4.5%
Trans to Property Appraiser	3,879	234,800	234,800	248,200	-	248,200	5.7%
Trans to Tax Collector	571,810	665,700	665,700	1,030,900	-	1,030,900	54.9%
Trans to 001 Gen Fd	-	-	-	46,710,800	-	46,710,800	na
Trans to 111 Unincorp Gen Fd	52,200	66,000	66,000	6,416,300	-	6,416,300	9,621.7%
Trans to 114 Pollutn Ctrl Fd	-	-	-	395,200	-	395,200	na
Trans to 123 Grant Prog Support	95,000	105,000	105,000	185,000	-	185,000	76.2%
Trans to 174 Consvr Collier Maint	9,728,900	7,262,200	7,262,200	7,383,700	-	7,383,700	1.7%
Trans to 179 Consvr Collier Proj	155,000	244,100	244,100	675,000	-	675,000	176.5%
Trans to 314 Museum Cap	400,000	110,000	110,000	-	-	-	(100.0)%
Trans to 506 IT Capital	-	74,000	74,000	66,300	-	66,300	(10.4)%
Trans to 710 Pub Serv Match	-	-	10,000	-	-	-	na
Reserve for Contingencies	-	358,400	-	204,200	-	204,200	(43.0)%
Reserve for Salary Adj.	-	26,400	-	-	-	-	(100.0)%
Reserve for Escrow	-	5,771,400	-	5,941,000	-	5,941,000	2.9%
Reserve for Capital	-	749,400	-	1,379,700	-	1,379,700	84.1%
Restricted for Unfunded Requests	-	41,512,600	-	10,477,300	-	10,477,300	(74.8)%
Reserve for Attrition	-	(25,400)	-	(28,300)	-	(28,300)	11.4%
Total Budget	118,329,743	157,529,600	204,607,400	185,888,200	118,200	186,006,400	18.1%

Appropriations by Division	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Public Services Department Administration	342,022	397,800	283,400	304,100	-	304,100	(23.6)%
Operations and Veteran Services Division	2,288,550	2,976,800	2,800,400	3,191,200	-	3,191,200	7.2%
Domestic Animal Services Division	4,102,759	4,475,300	4,560,500	5,424,000	118,200	5,542,200	23.8%
Community and Human Services Division	54,926,314	9,722,100	115,401,400	13,110,900	-	13,110,900	34.9%
Library Division	8,070,945	9,168,600	9,062,200	10,055,800	-	10,055,800	9.7%
Museum Division	2,422,010	2,600,600	2,468,900	2,778,500	-	2,778,500	6.8%
Parks & Recreation Division	31,752,689	68,206,700	46,771,600	67,040,500	-	67,040,500	(1.7)%
Public Health Division	1,839,065	1,866,600	1,898,600	1,896,200	-	1,896,200	1.6%
University Extension Service Division	828,399	960,500	846,300	1,001,700	-	1,001,700	4.3%
Public Services Grants	750,199	-	11,742,300	-	-	-	na
Total Net Budget	107,322,953	100,375,000	195,835,600	104,802,900	118,200	104,921,100	4.5%
Domestic Animal Services Division	-	697,600	-	34,500	-	34,500	(95.1)%
Community and Human Services Division	95,000	286,900	105,000	455,000	-	455,000	58.6%
Library Division	-	88,100	-	163,800	-	163,800	85.9%
Museum Division	446,810	157,100	152,000	42,200	-	42,200	(73.1)%
Parks & Recreation Division	10,464,979	55,924,500	8,514,800	80,377,200	-	80,377,200	43.7%
University Extension Service Division	-	400	-	12,600	-	12,600	3,050.0%
Total Transfers and Reserves	11,006,789	57,154,600	8,771,800	81,085,300	-	81,085,300	41.9%
Total Budget	118,329,743	157,529,600	204,607,400	185,888,200	118,200	186,006,400	18.1%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Department Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	25,686,238	31,172,700	29,925,800	31,754,700	-	31,754,700	1.9%
Delinquent Ad Valorem Taxes	9,094	-	600	-	-	-	na
Tourist Devel Tax	2,000,000	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Licenses & Permits	267,805	391,600	333,000	393,000	-	393,000	0.4%
Special Assessments	9,327,890	-	5,578,000	-	-	-	na
Intergovernmental Revenues	49,317,996	-	103,504,800	-	-	-	na
Charges For Services	8,530,460	8,177,700	7,195,700	9,750,000	-	9,750,000	19.2%
Fines & Forfeitures	161,948	127,000	130,600	149,800	-	149,800	18.0%
Miscellaneous Revenues	1,510,579	482,600	1,387,700	519,100	-	519,100	7.6%
Interest/Misc	767,369	414,300	1,552,800	2,093,600	-	2,093,600	405.3%
Reimb From Other Depts	49,678	-	3,823,200	381,000	-	381,000	na
Trans frm Property Appraiser	323	-	-	-	-	-	na
Trans frm Tax Collector	206,764	-	-	-	-	-	na
Net Cost General Fund	30,217,006	37,251,400	35,379,600	40,483,800	118,200	40,602,000	9.0%
Net Cost Unincorp General Fund	12,227,172	13,010,500	12,680,100	14,211,300	-	14,211,300	9.2%
Trans fm 001 Gen Fund	1,589,528	1,618,400	2,643,600	1,862,400	-	1,862,400	15.1%
Trans fm 111 Unincorp Gen Fd	581,800	587,600	587,600	612,600	-	612,600	4.3%
Trans fm 172 Conserv Collier Fd	9,728,900	7,262,200	7,262,200	8,058,700	-	8,058,700	11.0%
Trans fm 174 Conserv Collier Maint	155,000	244,100	254,100	-	-	-	(100.0)%
Trans fm 195 TDC Cap Fd	171,700	171,700	171,700	171,700	-	171,700	0.0%
Trans fm 314 Museum Cap	86,488	-	-	-	-	-	na
Trans fm 707/708 Human Srv Grants	95,000	105,000	105,000	185,000	-	185,000	76.2%
Carry Forward	40,951,400	56,214,200	65,175,500	75,084,200	-	75,084,200	33.6%
Less 5% Required By Law	-	(1,701,400)	-	(1,822,700)	-	(1,822,700)	7.1%
Total Funding	193,640,138	157,529,600	279,691,600	185,888,200	118,200	186,006,400	18.1%

Department Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Public Services Department Administration	2.00	2.00	1.00	1.00	-	1.00	(50.0)%
Operations and Veteran Services Division	27.00	28.00	27.00	27.00	-	27.00	(3.6)%
Domestic Animal Services Division	35.00	36.00	36.00	36.00	2.00	38.00	5.6%
Community and Human Services Division	50.60	59.80	61.80	61.80	-	61.80	3.3%
Library Division	86.00	86.00	85.00	85.00	-	85.00	(1.2)%
Museum Division	16.00	16.00	16.00	16.00	-	16.00	0.0%
Parks & Recreation Division	245.25	253.25	253.50	253.50	-	253.50	0.1%
University Extension Service Division	10.00	10.00	10.00	10.00	-	10.00	0.0%
Total FTE	471.85	491.05	490.30	490.30	2.00	492.30	0.3%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Public Services Department Administration

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	322,461	362,800	250,400	265,300	-	265,300	(26.9)%
Operating Expense	19,561	35,000	33,000	38,800	-	38,800	10.9%
Net Operating Budget	342,022	397,800	283,400	304,100	-	304,100	(23.6)%
Total Budget	342,022	397,800	283,400	304,100	-	304,100	(23.6)%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Public Services Administration (001/0001)	342,022	397,800	283,400	304,100	-	304,100	(23.6)%
Total Net Budget	342,022	397,800	283,400	304,100	-	304,100	(23.6)%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	342,022	397,800	283,400	304,100	-	304,100	(23.6)%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	342,022	397,800	283,400	304,100	-	304,100	(23.6)%
Total Funding	342,022	397,800	283,400	304,100	-	304,100	(23.6)%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Public Services Administration (001/0001)	2.00	2.00	1.00	1.00	-	1.00	(50.0)%
Total FTE	2.00	2.00	1.00	1.00	-	1.00	(50.0)%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

**Public Services Department Administration
Public Services Administration (001/0001)**

Mission Statement

To provide professional management and administration to the eight divisions and two contracted agencies within the Department, providing a communication and organizational link between the County Commission, the County Manager, the staff and the public.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Department Administration - RG	1.00	304,100	-	304,100
To provide strategic and operational planning, budgeting and financial management, operating results and accountability, staff and policy development, and administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Current Level of Service Budget	<u>1.00</u>	<u>304,100</u>	<u>-</u>	<u>304,100</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	322,461	362,800	250,400	265,300	-	265,300	(26.9)%
Operating Expense	19,561	35,000	33,000	38,800	-	38,800	10.9%
Net Operating Budget	<u>342,022</u>	<u>397,800</u>	<u>283,400</u>	<u>304,100</u>	<u>-</u>	<u>304,100</u>	<u>(23.6)%</u>
Total Budget	<u>342,022</u>	<u>397,800</u>	<u>283,400</u>	<u>304,100</u>	<u>-</u>	<u>304,100</u>	<u>(23.6)%</u>
Total FTE	<u>2.00</u>	<u>2.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>	<u>1.00</u>	<u>(50.0)%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	342,022	397,800	283,400	304,100	-	304,100	(23.6)%
Total Funding	<u>342,022</u>	<u>397,800</u>	<u>283,400</u>	<u>304,100</u>	<u>-</u>	<u>304,100</u>	<u>(23.6)%</u>

Forecast FY 2023:

The personal services forecast decrease reflects the shifting of a position from Public Services Administration to the County Managers Office and the transition to the current Public Services Department Head.

Current FY 2024:

The decrease to the personal services budget for FY24 reflects the shifting of a position to the County Managers Office, FY2024 salary adjustments and the appointment of a new Public Services administrator. Operating expense increases reflect information technology related expenditures. Current budget includes an expanded vehicle for PSD Department Head in the amount of \$45,000.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Operations and Veteran Services Division

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,101,193	2,737,500	2,568,200	2,881,300	-	2,881,300	5.3%
Operating Expense	187,358	239,300	232,200	309,900	-	309,900	29.5%
Net Operating Budget	2,288,550	2,976,800	2,800,400	3,191,200	-	3,191,200	7.2%
Total Budget	2,288,550	2,976,800	2,800,400	3,191,200	-	3,191,200	7.2%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Public Services Operations (001/0001)	1,945,416	2,550,900	2,407,900	2,739,300	-	2,739,300	7.4%
Veterans Services (001/0001)	343,134	425,900	392,500	451,900	-	451,900	6.1%
Total Net Budget	2,288,550	2,976,800	2,800,400	3,191,200	-	3,191,200	7.2%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	2,288,550	2,976,800	2,800,400	3,191,200	-	3,191,200	7.2%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	-	-	400	-	-	-	na
Reimb From Other Depts	1,250	-	-	-	-	-	na
Net Cost General Fund	2,287,300	2,976,800	2,800,000	3,191,200	-	3,191,200	7.2%
Total Funding	2,288,550	2,976,800	2,800,400	3,191,200	-	3,191,200	7.2%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Public Services Operations (001/0001)	23.00	24.00	23.00	23.00	-	23.00	(4.2)%
Veterans Services (001/0001)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Total FTE	27.00	28.00	27.00	27.00	-	27.00	(3.6)%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Operations and Veteran Services Division

Public Services Operations (001/0001)

Mission Statement

The Operations Division focuses on professional financial and operational management for the Department, including budget development, financial planning and oversight, procurement and contract management, capital and long range planning, enterprise asset management, marketing and communications, technology and process improvement, and general quality control.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Public Services Operations Mgt - CD, IAM, RG	23.00	2,739,300	-	2,739,300
Coordination of department-wide financial and operations management activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, technology and process improvement, enterprise asset management, and general quality control.				
Current Level of Service Budget	<u>23.00</u>	<u>2,739,300</u>	<u>-</u>	<u>2,739,300</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Physical Assets Managed in Enterprise Asset Management System	8,153	9,300	8,169	8,200

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,805,104	2,361,800	2,208,600	2,475,300	-	2,475,300	4.8%
Operating Expense	140,312	189,100	199,300	264,000	-	264,000	39.6%
Net Operating Budget	<u>1,945,416</u>	<u>2,550,900</u>	<u>2,407,900</u>	<u>2,739,300</u>	<u>-</u>	<u>2,739,300</u>	<u>7.4%</u>
Total Budget	<u>1,945,416</u>	<u>2,550,900</u>	<u>2,407,900</u>	<u>2,739,300</u>	<u>-</u>	<u>2,739,300</u>	<u>7.4%</u>
Total FTE	<u>23.00</u>	<u>24.00</u>	<u>23.00</u>	<u>23.00</u>	<u>-</u>	<u>23.00</u>	<u>(4.2)%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Reimb From Other Depts	1,250	-	-	-	-	-	na
Net Cost General Fund	1,944,166	2,550,900	2,407,900	2,739,300	-	2,739,300	7.4%
Total Funding	<u>1,945,416</u>	<u>2,550,900</u>	<u>2,407,900</u>	<u>2,739,300</u>	<u>-</u>	<u>2,739,300</u>	<u>7.4%</u>

Forecast FY 2023:

The personal services forecast is trending below FY23 budgeted amounts due to vacant staff positions. The operating expense forecast will closely approximate the adopted FY23 budget.

Current FY 2024:

The personal services budget increase reflects the proposed salary adjustment for FY24. The operating expenses for FY24 have increased; the increase is primarily due to an increase of funding to support the keystaff positions and information technology costs.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

**Operations and Veteran Services Division
Veterans Services (001/0001)**

Mission Statement

To reach out to and compassionately serve all veterans and their dependents and identify and file for earned benefits such as disability compensation, non-service connected pensions, burial, education, health and survivors benefits, as well as connect them with other support services available in our community.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Veteran Advocacy - RG	4.00	446,800	-	446,800
To assist approximately 3,000 veterans and their dependents with service and non-service-connected claims against the Veteran's Administration (VA). To provide information and assistance in obtaining other federal, state and local benefits.				
Veterans' Special Events - QP	-	5,100	-	5,100
Provide support to various activities recognizing our Veterans, including Veteran's Day, Memorial Day, and the annual 4th of July celebration.				
Current Level of Service Budget	4.00	451,900	-	451,900

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Client Appointments with Veteran Service Officer	3,387	3,250	2,374	3,600
Serve 95% of veterans requesting services within 5 working days	95	95		

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	296,089	375,700	359,600	406,000	-	406,000	8.1%
Operating Expense	47,045	50,200	32,900	45,900	-	45,900	(8.6)%
Net Operating Budget	343,134	425,900	392,500	451,900	-	451,900	6.1%
Total Budget	343,134	425,900	392,500	451,900	-	451,900	6.1%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	-	-	400	-	-	-	na
Net Cost General Fund	343,134	425,900	392,100	451,900	-	451,900	6.1%
Total Funding	343,134	425,900	392,500	451,900	-	451,900	6.1%

Forecast FY 2023:

The personal services forecast is trending in line with the FY23 budget. The operating expense forecast is trending lower of adopted FY23 budget currently.

Current FY 2024:

The personal services budget increase of 8.1% reflects the proposed salary adjustment for FY24. Operating expenses have decreased by 8.6% which reflects reductions to Information Technology and increases to Fleet expenditures.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Domestic Animal Services Division

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,314,022	3,087,900	2,727,800	3,367,600	118,200	3,485,800	12.9%
Operating Expense	1,784,370	1,387,400	1,832,700	2,056,400	-	2,056,400	48.2%
Capital Outlay	4,367	-	-	-	-	-	na
Net Operating Budget	4,102,759	4,475,300	4,560,500	5,424,000	118,200	5,542,200	23.8%
Reserve for Contingencies	-	6,700	-	9,500	-	9,500	41.8%
Restricted for Unfunded Requests	-	690,900	-	25,000	-	25,000	(96.4)%
Total Budget	4,102,759	5,172,900	4,560,500	5,458,500	118,200	5,576,700	7.8%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Domestic Animal Control (001/0001)	3,650,559	4,340,100	4,167,400	5,033,100	118,200	5,151,300	18.7%
Domestic Animal Services Donations (180/1135)	302,301	54,400	224,100	256,500	-	256,500	371.5%
Neutered/Spay Trust Fund (610/1139)	149,900	80,800	169,000	134,400	-	134,400	66.3%
Total Net Budget	4,102,759	4,475,300	4,560,500	5,424,000	118,200	5,542,200	23.8%
Total Transfers and Reserves	-	697,600	-	34,500	-	34,500	(95.1)%
Total Budget	4,102,759	5,172,900	4,560,500	5,458,500	118,200	5,576,700	7.8%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Licenses & Permits	267,805	391,600	333,000	393,000	-	393,000	0.4%
Charges For Services	145,727	150,100	123,000	157,700	-	157,700	5.1%
Fines & Forfeitures	55,066	22,000	41,000	49,800	-	49,800	126.4%
Miscellaneous Revenues	95,901	69,500	181,800	120,000	-	120,000	72.7%
Interest/Misc	4,969	7,900	15,100	15,100	-	15,100	91.1%
Net Cost General Fund	3,247,448	3,840,100	3,686,400	4,514,100	118,200	4,632,300	20.6%
Carry Forward	789,100	698,800	400,000	219,800	-	219,800	(68.5)%
Less 5% Required By Law	-	(7,100)	-	(11,000)	-	(11,000)	54.9%
Total Funding	4,606,016	5,172,900	4,780,300	5,458,500	118,200	5,576,700	7.8%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Domestic Animal Control (001/0001)	35.00	36.00	36.00	36.00	2.00	38.00	5.6%
Total FTE	35.00	36.00	36.00	36.00	2.00	38.00	5.6%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Domestic Animal Services Division

Domestic Animal Control (001/0001)

Mission Statement

To ensure compliance with local and State animal-related laws; to return strays to their owners and promote adoption of homeless animals to new families; and to work toward ending the community problem of pet overpopulation.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - RG	2.00	879,800	-	879,800
<p>Funding for Divisional administration and fixed divisional overhead expenses. Oversee operations including employees, contracts, projects, fiscal and resource management, internal controls, public record requests, and coordinates the Animal Services Advisory Board meetings. The DAS administrative coordination, community collaboration and oversight of all operations has led to a 97% Live Release Rate in FY2021.</p>				
Enforcement - QP, CD, RG	13.00	1,568,600	404,300	1,164,300
<p>Prioritize, dispatch, and investigate animal-related complaints, including but not limited to aggressive animals and animal bites, dangerous dog investigations, animal cruelty and neglect, and nuisance complaints involving animals at-large, barking, and sanitary nuisance. Impound injured, neglected, and animals found at-large. Investigate and inspect animal-related businesses, animal-related organizations, and breeders, and issue annual operational permits. Verify compliance with requirements to license and vaccinate for rabies prevention. Issue appropriate penalties for violations; process and coordinate Division's citations for payment, appeals, and record liens and orders with Collier County Clerk of Circuit Court. Responded to 11,621 animal related service calls in FY2021.</p>				
Animal Care - QP, RG	14.00	1,618,800	33,900	1,584,900
<p>Maintain the well-being of impounded animals including livestock by executing cleaning and sanitization protocols and administering preventatives and vaccines to control disease while working towards positive outcomes to include adoptions, rescue networking, return-to-home, and return to owner services. Process adoption requests and provide adoption counseling, assist pet owners in the reunification of their lost pets, provide education to the public about responsible pet ownership and animal-related laws. Accept incoming animals through the Admissions Center, as allowed in Collier County Animal Control Ordinance, by impounding stray animals, scheduling, and admitting owner surrender and owner request euthanasia appointments; evaluate animals for best individual outcome. The shelter admitted 5,341 animals during FY2021.</p>				
Community Outreach - QP, RG	3.00	335,000	59,500	275,500
<p>Recruit, manage and train volunteers. Increase Division visibility in the community by promoting programs and services through social and other media platforms and marketing campaigns. Leverage social media presence to publicize lost pets and increase number of animals reunited with their owner. Promote special needs adoptions to save the lives of hard-to-place animals. Announce adoption promotions, upcoming events, and press releases. Facilitate animal foster program, by maintaining open communication with foster families, scheduling needed medical care with clinic operations, and coordinating with potential adopters. Community outreach in FY21 allowed 1443 animals to be adopted into new homes and reunited 710 animals with their owner's during FY21.</p>				

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Domestic Animal Services Division

Domestic Animal Control (001/0001)

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Veterinary Clinic - QP	4.00	630,900	21,300	609,600
Provide exceptional medical care for our shelter animals to include emergency, lifesaving veterinary care for injured animals, impounded at the Division. Sterilize all cats, dogs, and rabbits prior to placement in home or release to owner upon reclaim. Perform non-routine surgical procedures to improve the quality of life for shelter animals. Provide medical care to all animals in custody to ensure the health and wellbeing of the shelter population. Coordinate and consult with outside veterinary clinics and specialists to provide advanced medical care for special cases.				
Current Level of Service Budget	<u>36.00</u>	<u>5,033,100</u>	<u>519,000</u>	<u>4,514,100</u>
Program Enhancements	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
2 FTE'S DAS Customer Service Specialist I	2.00	118,200	-	118,200
Expanded Services Budget	<u>2.00</u>	<u>118,200</u>	<u>-</u>	<u>118,200</u>
Total Adopted Budget	<u>38.00</u>	<u>5,151,300</u>	<u>519,000</u>	<u>4,632,300</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
% of spay/neuter surgeries performed in-house	50	80	30	50
Animal Live Release Rate (%) (adoptions, reclaims, transfers)	95	97	97	97
Compliance rate of Notices to Comply issued for mandatory County Rabies/License Tag and rabies vaccination	85	87	85	86
Volunteer Donated Service Hours	17,000	17,500	18,500	19,000

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,314,022	3,087,900	2,727,800	3,367,600	118,200	3,485,800	12.9%
Operating Expense	1,336,537	1,252,200	1,439,600	1,665,500	-	1,665,500	33.0%
Net Operating Budget	<u>3,650,559</u>	<u>4,340,100</u>	<u>4,167,400</u>	<u>5,033,100</u>	<u>118,200</u>	<u>5,151,300</u>	<u>18.7%</u>
Total Budget	<u>3,650,559</u>	<u>4,340,100</u>	<u>4,167,400</u>	<u>5,033,100</u>	<u>118,200</u>	<u>5,151,300</u>	<u>18.7%</u>
Total FTE	<u>35.00</u>	<u>36.00</u>	<u>36.00</u>	<u>36.00</u>	<u>2.00</u>	<u>38.00</u>	<u>5.6%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Licenses & Permits	216,747	342,000	276,000	331,500	-	331,500	(3.1)%
Charges For Services	126,735	136,000	108,000	137,700	-	137,700	1.3%
Fines & Forfeitures	55,066	22,000	41,000	49,800	-	49,800	126.4%
Miscellaneous Revenues	4,563	-	56,000	-	-	-	na
Net Cost General Fund	3,247,448	3,840,100	3,686,400	4,514,100	118,200	4,632,300	20.6%
Total Funding	<u>3,650,559</u>	<u>4,340,100</u>	<u>4,167,400</u>	<u>5,033,100</u>	<u>118,200</u>	<u>5,151,300</u>	<u>18.7%</u>

Public Services Department

Domestic Animal Services Division

Domestic Animal Control (001/0001)

Notes:

Domestic Animal Services transitioned to a new animal license program vendor in FY23. The fee policy has maintained the current licensing fee of 15.00 with a three-year licensing option. Domestic Animal Services continues to offer adoption promotions and specials regularly to generate excitement within the community at the recommendation of the University of Florida Maddie's Shelter Medicine Program, pursuant to Resolution No. 2018-106, which allows for reduced adoption fees and two-for-the-price-of-one cat adoptions. The Division has implemented a citation collection/compliance program by scheduling all unpaid citations to go before the Special Magistrate and create a mechanism to record unpaid citations as liens.

Forecast FY 2023:

Forecast expenditures for personal services are lower than budgeted levels due vacant positions throughout the year. Operating expenses are forecast to be significantly above budgeted levels due to increases in temporary labor, electricity, building maintenance and animal food. Funds will be shifting within the Public Services Department to cover the shortfall. Revenue projections are slightly below budgeted levels due to reduced animal populations.

Current FY 2024:

The increase to personal services in FY24 is due to a general wage adjustment and implementation of a merit-based incentive program, as well as the addition of one FTE in FY23 (Program Coordinator). The budget for operating expenses in FY24 increased due to increases for temporary labor, utilities, fees for professional services, advertisements/marketing, personal safety equipment, and training for Animal Control Officers.

The Collier County Sheriff's Office work program returned to DAS in FY23. The Sherriff's Office is providing limiting staffing for approximately one day per week. Domestic Animal Services has continued to rely heavily on temporary labor to properly clean and sanitize animal holding areas per current ASV Standards and the Current Animal Control Ordinance.

Revenues:

Increased enforcement prioritization in FY23 has led to higher-than-expected fines and forfeiture revenues. Simultaneously license and permit funding is expected to decrease.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

**Domestic Animal Services Division
Neutered/Spay Trust Fund (610/1139)**

Mission Statement

To sterilize all dogs and cats released from Domestic Animal Services as required by F.S. 823.15 and Collier County Animal Control Ordinance Chapter 14, Article II, section 14-41 and to provide low-cost spay and neuter services for the public for breeds and types of animals most often relinquished to Domestic Animal Services.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Neutered or Spayed Program - QP	-	134,400	134,400	-
Ensure all animals adopted to new families or reclaimed by their owners from Domestic Animal Services are sterilized prior to adoption or release. Accept donations from the public to support the program in accordance with Resolution 2017-104.				
Reserves, Transfers, Interest - RG	-	28,200	28,200	-
Current Level of Service Budget	-	162,600	162,600	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	149,900	80,800	169,000	134,400	-	134,400	66.3%
Net Operating Budget	149,900	80,800	169,000	134,400	-	134,400	66.3%
Reserve for Contingencies	-	4,000	-	3,200	-	3,200	(20.0)%
Restricted for Unfunded Requests	-	150,600	-	25,000	-	25,000	(83.4)%
Total Budget	149,900	235,400	169,000	162,600	-	162,600	(30.9)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Licenses & Permits	51,058	49,600	57,000	61,500	-	61,500	24.0%
Charges For Services	18,992	14,100	15,000	20,000	-	20,000	41.8%
Miscellaneous Revenues	3,704	-	15,800	-	-	-	na
Interest/Misc	1,496	2,300	4,700	4,700	-	4,700	104.3%
Carry Forward	231,900	172,700	157,300	80,800	-	80,800	(53.2)%
Less 5% Required By Law	-	(3,300)	-	(4,400)	-	(4,400)	33.3%
Total Funding	307,150	235,400	249,800	162,600	-	162,600	(30.9)%

Public Services Department

**Domestic Animal Services Division
Neutered/Spay Trust Fund (610/1139)**

Notes:

This fund collects a specified allocation for each license purchased for non-neutered/spayed animals, impound fees paid for animals reclaimed unsterilized, and the spay/neuter fees from animals sterilized prior to reclaim by their owners. The Division is working with local non-profit groups to provide low-cost spay and neuter for the public and for community cat caregivers. The Divisions' goal is to provide free and/or low cost spay and neuter for breeds and types of animals most often relinquished to Domestic Animal Services.

Forecast FY 2023:

The shelter veterinarian position is currently vacant. To ensure compliance with F.S. 823.15 and Collier County Animal Control Ordinance Chapter 14, Article II, section 14-41; animal sterilizations are currently being performed by private sector veterinarians. The expenses caused by the vacancy required a Board approved mid-year budget adjustment to shift funding from reserves to operations. The forecast reflects these increased costs.

Current FY 2024:

Fund (610/1139) operating budget pays relief veterinarians and outside veterinarians to spay and/or neuter animals prior to their adoption or owner reclamation. Operating funds are expended when the DAS clinic cannot accommodate the day's total surgery load, or when the Shelter Veterinarian is unable to perform surgeries in-house. The operating budget may also be used to pay veterinarians to perform low-cost surgeries for pet owners in the community who own breeds and types of animals most often relinquished to Domestic Animal Services. Funding in FY24 has been reduced to reflect overall reduction in reserves/carry forward.

Revenues:

The Division will continue to offer low cost spay and neuter for the public to aid in their mission to work toward ending the community problem of domestic animal overpopulation. Spay and neuter surgeries are specified by species and sex of an animal and are in compliance with Resolution No. 2017-104 and Resolution No. 2018-106. The revenue budget is lower in FY24 to better reflect current trends.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Domestic Animal Services Division

Domestic Animal Services Donations (180/1135)

Mission Statement

To solicit, receive, and expend private or community donations for the purpose of improving the lives of domestic animals in Collier County in accordance with Resolution 2006-026.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Event Support and Other Uses - QP	-	700	700	-
Provides for special event support and donor specified uses. Supplement Divisions foster care program.				
Animal Care - Special Medical Care - QP, RG	-	255,800	255,800	-
Coordinate and consult with outside veterinary clinics and specialists to provide advanced medical care for special cases. Provide lifesaving emergency care afterhours, weekends, and holidays to stabilize and monitor medically compromised animals.				
Reserves, Transfers, Interest - RG	-	6,300	6,300	-
Current Level of Service Budget	-	262,800	262,800	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	297,934	54,400	224,100	256,500	-	256,500	371.5%
Capital Outlay	4,367	-	-	-	-	-	na
Net Operating Budget	302,301	54,400	224,100	256,500	-	256,500	371.5%
Reserve for Contingencies	-	2,700	-	6,300	-	6,300	133.3%
Restricted for Unfunded Requests	-	540,300	-	-	-	-	(100.0)%
Total Budget	302,301	597,400	224,100	262,800	-	262,800	(56.0)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	87,634	69,500	110,000	120,000	-	120,000	72.7%
Interest/Misc	3,473	5,600	10,400	10,400	-	10,400	85.7%
Carry Forward	557,200	526,100	242,700	139,000	-	139,000	(73.6)%
Less 5% Required By Law	-	(3,800)	-	(6,600)	-	(6,600)	73.7%
Total Funding	648,307	597,400	363,100	262,800	-	262,800	(56.0)%

Public Services Department

Domestic Animal Services Division

Domestic Animal Services Donations (180/1135)

Forecast FY 2023:

The shelter veterinarian position is currently vacant. The expenses caused by the vacancy required a Board approved mid-year budget adjustment to shift funding from reserves to operations. The forecast reflects these increased costs. Operating expenses will continue in compliance with Resolution No. 2006-026. Forecast revenues represent funds raised from donation and special events.

Current FY 2024:

Operating expense is budgeted at \$256k and will be expended in compliance with Resolution No. 2006-026 for animals in DAS custody.

Revenues:

The revenue budget reflects estimated funds raised from special events and general donations as well as fund balance carry forward and is adjusted upward to reflect historical actuals. The FY24 increase of 72.7% in miscellaneous revenues reflects current trends as well as expected revenues from upcoming donations and events. The reduction in carry forward is due to the continued outsourcing of veterinary care for shelter animals.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Community and Human Services Division

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	4,532,724	2,545,300	8,597,000	2,780,100	-	2,780,100	9.2%
Operating Expense	8,042,646	4,067,300	14,323,700	5,419,500	-	5,419,500	33.2%
Indirect Cost Reimburs	-	-	-	28,200	-	28,200	na
Capital Outlay	-	-	1,179,300	-	-	-	na
Grants and Aid	26,583,286	3,109,500	53,389,500	2,817,700	-	2,817,700	(9.4)%
Remittances	15,767,658	-	37,911,900	2,065,400	-	2,065,400	na
Net Operating Budget	54,926,314	9,722,100	115,401,400	13,110,900	-	13,110,900	34.9%
Trans to 123 Grant Prog Support	95,000	105,000	105,000	185,000	-	185,000	76.2%
Reserve for Contingencies	-	173,600	-	-	-	-	(100.0)%
Reserve for Salary Adj.	-	8,300	-	-	-	-	(100.0)%
Restricted for Unfunded Requests	-	-	-	270,000	-	270,000	na
Total Budget	55,021,314	10,009,000	115,506,400	13,565,900	-	13,565,900	35.5%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Affordable Housing (116/1077)	196,757	273,400	243,500	954,200	-	954,200	249.0%
Community Develop Block Grant & Home Invest (121/1805)	-	-	28,500	-	-	-	na
Community Mental Health & LIP Support (001/0001)	1,905,377	3,059,500	3,059,500	2,505,200	-	2,505,200	(18.1)%
Grant Program Support (123/1806)	1,899,584	817,100	4,568,500	1,079,000	-	1,079,000	32.1%
Housing Grants (705-706 / 1835-1836)	34,889,641	-	81,729,700	-	-	-	na
Human Services Grants (707-708 / 1837-1838)	2,992,130	-	7,258,200	-	-	-	na
Local Provider Participation (169/1130)	6,689,091	-	6,153,800	2,215,400	-	2,215,400	na
Operational Support & Housing (111/1011)	76,469	132,000	49,500	-	-	-	(100.0)%
Social Services Program (001/0001)	4,665,386	5,440,100	5,230,300	6,357,100	-	6,357,100	16.9%
State Housing Incentive Partnership SHIP (791/1053)	1,611,879	-	7,079,900	-	-	-	na
Total Net Budget	54,926,314	9,722,100	115,401,400	13,110,900	-	13,110,900	34.9%
Total Transfers and Reserves	95,000	286,900	105,000	455,000	-	455,000	58.6%
Total Budget	55,021,314	10,009,000	115,506,400	13,565,900	-	13,565,900	35.5%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Special Assessments	9,327,890	-	5,578,000	-	-	-	na
Intergovernmental Revenues	48,857,506	-	95,595,700	-	-	-	na
Charges For Services	21,350	17,400	17,400	17,400	-	17,400	0.0%
Miscellaneous Revenues	626,012	1,500	721,000	1,000	-	1,000	(33.3)%
Interest/Misc	411,990	-	296,200	156,200	-	156,200	na
Net Cost General Fund	6,569,787	8,498,100	8,289,500	8,861,300	-	8,861,300	4.3%
Net Cost Unincorp General Fund	55,119	114,600	49,500	-	-	-	(100.0)%
Trans fm 001 Gen Fund	963,902	1,022,400	2,040,200	1,079,200	-	1,079,200	5.6%
Trans fm 707/708 Human Srv Grants	95,000	105,000	105,000	185,000	-	185,000	76.2%
Carry Forward	4,461,700	250,000	6,088,400	3,274,500	-	3,274,500	1,209.8%
Less 5% Required By Law	-	-	-	(8,700)	-	(8,700)	na
Total Funding	71,390,256	10,009,000	118,780,900	13,565,900	-	13,565,900	35.5%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Community and Human Services Division

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Social Services Program (001/0001)	12.80	13.00	13.00	14.00	-	14.00	7.7%
Affordable Housing (116/1077)	1.00	1.00	1.00	1.00	-	1.00	0.0%
State Housing Incentive Partnership SHIP (791/1053)	2.00	2.00	4.00	5.00	-	5.00	150.0%
Operational Support & Housing (111/1011)	1.00	1.00	1.00	-	-	-	(100.0)%
Housing Grants (705-706 / 1835-1836)	14.00	24.00	24.00	23.00	-	23.00	(4.2)%
Human Services Grants (707-708 / 1837-1838)	19.80	18.80	18.80	18.80	-	18.80	0.0%
Total FTE	50.60	59.80	61.80	61.80	-	61.80	3.3%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Community and Human Services Division

Social Services Program (001/0001)

Mission Statement

Our professional staff provides a range of medical, pharmacy and emergency energy assistance-case management services to eligible citizens of Collier County as required by Florida Statutes 125.01, 409.915, 154.301, 406.50, and 39.304 (5). These services are either state mandated, emergency/short-term medical, or general assistance that support community members in restoring self-sufficiency, providing rehabilitation, and returning them to their previously achieved levels of productivity. These services seek to meet the minimum needs required for health and decency, according to available funding and Board of County Commissioners' policy and philosophy.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - RG	11.00	1,880,297	-	1,880,297
Funding for divisional administration and fixed divisional overhead to include monitoring and compliance oversight.				
Medicaid County Billing - QP	-	3,975,000	-	3,975,000
Medicaid County expenses for Inpatient Hospital and Nursing Home care determined by Florida Statute 409.915.				
Indigent Burials and Abused Children Exams - QP	-	103,000	-	103,000
Provide burial/cremation services to Collier County residents, as required by Florida Statute 406.50, and medical exams to residents as required by Florida Statute 39.304(5).				
Medical Assistance - QP	2.00	252,100	1,000	251,100
As identified in Florida Statute 125.01, provide one-time emergency financial assistance to persons in order to return them to self-sufficiency, self-supporting, productive members of Collier County. Out-of-County Hospital Care as determined by Florida Statute 154.301 and Health Care Responsibility Act (HCRA).				
Medication Assistance - QP	-	10,000	-	10,000
As identified in Florida Statute 125.01, provide short-term assistance to elderly, poverty level, uninsured county residents to alleviate illness and prolonged disabilities.				
Housing Program Administration / Overhead - RG	1.00	136,703	-	136,703
Current Level of Service Budget				
	14.00	6,357,100	1,000	6,356,100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,170,378	1,514,900	1,218,100	1,677,700	-	1,677,700	10.7%
Operating Expense	3,495,008	3,925,200	4,012,200	4,679,400	-	4,679,400	19.2%
Net Operating Budget	4,665,386	5,440,100	5,230,300	6,357,100	-	6,357,100	16.9%
Total Budget	4,665,386	5,440,100	5,230,300	6,357,100	-	6,357,100	16.9%
Total FTE	12.80	13.00	13.00	14.00	-	14.00	7.7%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Community and Human Services Division

Social Services Program (001/0001)

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	976	1,500	300	1,000	-	1,000	(33.3)%
Net Cost General Fund	4,664,410	5,438,600	5,230,000	6,356,100	-	6,356,100	16.9%
Total Funding	4,665,386	5,440,100	5,230,300	6,357,100	-	6,357,100	16.9%

Forecast FY 2023:

Forecast costs for personal services are trending lower due to vacancies during the year.

Current FY 2024:

Personal Services are budgeted to be higher in FY 2024 due to a general wage adjustment and implementation of a merit-based incentive program, it also reflected the reclassification of the Sr, Grant Coordinator position from 1011 to 0001.

The County's estimated Medicaid payment allocation accounts for \$3,975,000 of operating budget which is an increase of more than 20% from last year. This payment increase represents approximately 75% of the YOY funding increase requested by CHS for the 2024 budget of this fund. This Medicaid payment goes directly to meet community healthcare needs.

Achieving compliance with budget guidance necessitated reductions to earmarks for certain programs. Accordingly, on an ongoing basis staff will evaluate the need to realign available resources to appropriately support the Hospitalization, Pharmacy Services and Shelter Welfare programs.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

**Community and Human Services Division
Community Mental Health & LIP Support (001/0001)**

Mission Statement

To provide for the local match requirement for mental health services and substance abuse services as described in Florida Administrative Code 65E-14.005 and Florida Statute 394.76 for the State portion funding of community mental health providers as well as Medicaid Low Income Pool (LIP) Program funding match administered through the Agency for Health Care Administration (AHCA).

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
LIP Remittance to Agency for Health Care Admin (AHCA) - QP, RG	-	469,861	-	469,861
Program in which local governments and public hospitals transfer funds to the Agency for Health Care Administration (AHCA) to help fund the Medicaid Low Income Pool (LIP) program. Funds received by the AHCA are then used to draw down funds from the federal government as "match" funding to provide additional healthcare services for low-income individuals.				
Mental Health Medical Services-David Lawrence Center - QP, CD, R	-	2,035,339	-	2,035,339
Pursuant to Florida Statute, Section 394.76(9) (a) and (b), contract between Collier County and the David Lawrence Center for mental health and substance abuse services.				
Current Level of Service Budget	-	2,505,200	-	2,505,200

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
# of SAMH Clients Served	6,528	6,528	6,528	6,528

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Grants and Aid	1,905,377	3,059,500	3,059,500	2,505,200	-	2,505,200	(18.1)%
Net Operating Budget	1,905,377	3,059,500	3,059,500	2,505,200	-	2,505,200	(18.1)%
Total Budget	1,905,377	3,059,500	3,059,500	2,505,200	-	2,505,200	(18.1)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	1,905,377	3,059,500	3,059,500	2,505,200	-	2,505,200	(18.1)%
Total Funding	1,905,377	3,059,500	3,059,500	2,505,200	-	2,505,200	(18.1)%

Public Services Department

**Community and Human Services Division
Community Mental Health & LIP Support (001/0001)**

Notes:

This budget accounts for both the contract payment to the David Lawrence Center (DLC) and NAMI Collier County, for mental health and substance abuse services and County participation in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA) and pursuant to Florida Statute, Section 394.76(9) (a) and (b). The LIP program leverages local funds to obtain federal matching monies that are used to provide additional healthcare services for low-income individuals in Collier County.

Forecast FY 2023:

\$2,336,000 is provided by contract directly to the David Lawrence Center and NAMI Collier County for mental health and substance abuse services. The outcome from LIP participation is a \$723,500 pool of funding is expected to be generated and utilized to support healthcare services.

Current FY 2024:

The proposed budget of \$2,505,200 includes a LIP match of \$754,300. The LIP match is used to participate in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA). Pursuant to Florida Statute, Section 394.76 (9) (a) and (b), under contract with Collier County the David Lawrence Center is anticipated to receive a total of \$1,750,900 for mental health and substance abuse services.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Community and Human Services Division

Affordable Housing (116/1077)

Mission Statement

The mission of Collier County Community and Human Service's Division's grants and affordable housing programs are to meet community needs to further affordable housing in Collier County. New initiatives for the affordable housing program are to increase the supply of affordable housing through a collaboration with Growth Management Community Development to assist with impact fee deferrals, tracking developer commitments and providing research and information on housing inventory. Activities also include the management of the Local Housing Trust Fund and providing grant agreements to for profit and not for profit agencies further the affordable housing mission.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Affordable Housing - QP. CD	-	872,245	872,245	-
Pursuant to Resolution 18-82 establish a Local Affordable Housing Trust Fund to accept donations and other designated revenue sources to meet community need for affordable housing.				
Housing Grants Program Management - RG	1.00	81,955	81,955	-
Current Level of Service Budget				
	<u>1.00</u>	<u>954,200</u>	<u>954,200</u>	<u>-</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
% Impact fee deferral applications processed within 90 days of receipt	100	100	100	100
% of timely reviews of Development Planning applications for affordable housing	100	100	100	100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	113,831	111,500	108,300	84,200	-	84,200	(24.5)%
Operating Expense	66,926	111,900	135,200	557,500	-	557,500	398.2%
Grants and Aid	16,000	50,000	-	312,500	-	312,500	525.0%
Net Operating Budget	196,757	273,400	243,500	954,200	-	954,200	249.0%
Reserve for Salary Adj.	-	8,300	-	-	-	-	(100.0)%
Total Budget	196,757	281,700	243,500	954,200	-	954,200	238.7%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	-	-	17,400	17,400	-	17,400	na
Miscellaneous Revenues	40	-	-	-	-	-	na
Interest/Misc	4,994	-	18,000	18,000	-	18,000	na
Trans fm 001 Gen Fund	223,400	281,700	281,700	126,700	-	126,700	(55.0)%
Carry Forward	688,600	-	720,300	793,900	-	793,900	na
Less 5% Required By Law	-	-	-	(1,800)	-	(1,800)	na
Total Funding	917,034	281,700	1,037,400	954,200	-	954,200	238.7%

Public Services Department

**Community and Human Services Division
Affordable Housing (116/1077)**

Forecast FY 2023:

Forecast costs for personal services is trending lower due to vacancies.

Operating costs include consulting services for a marketing and public relations campaign.

Current FY 2024:

Personal services budget reflects a decreased as the Housing Manager was reclassified to the Growth Management Department.

Operating expense increase is primarily due to other contractual services. Grants and Aid increased with program assistance for FY 2024 for the Local Housing Trust Fund for the Land Trust.

Revenues:

The core operating budget is supported by carryforward and a transfer from the General Fund. The current FY 2024 budget includes a revenue of \$17,400 associated with Impact Fee Deferral Applications.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Community and Human Services Division

Grant Program Support (123/1806)

Mission Statement

To assist Collier County residents in greatest medical, economic, and social need.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Un-reimbursed Grant Related Costs - QP, RG	-	818,700	818,700	-
General Fund support of CHS grant funded positions and operating costs for which grant contract budgets for program administration and delivery are exhausted, insufficient or unallowable.				
Senior Choice Reinvestment - QP, RG	-	260,300	260,300	-
Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services.				
Current Level of Service Budget	-	1,079,000	1,079,000	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	645,082	807,400	1,091,500	1,018,200	-	1,018,200	26.1%
Operating Expense	848,564	9,700	2,192,200	60,800	-	60,800	526.8%
Capital Outlay	-	-	967,600	-	-	-	na
Grants and Aid	314,084	-	-	-	-	-	na
Remittances	91,854	-	317,200	-	-	-	na
Net Operating Budget	1,899,584	817,100	4,568,500	1,079,000	-	1,079,000	32.1%
Total Budget	1,899,584	817,100	4,568,500	1,079,000	-	1,079,000	32.1%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	227	-	-	-	-	-	na
Interest/Misc	18,798	-	70,000	70,000	-	70,000	na
Trans fm 001 Gen Fund	700,700	712,100	1,712,100	827,500	-	827,500	16.2%
Trans fm 707/708 Human Srv Grants	95,000	105,000	105,000	185,000	-	185,000	76.2%
Carry Forward	3,764,800	-	2,681,400	-	-	-	na
Less 5% Required By Law	-	-	-	(3,500)	-	(3,500)	na
Total Funding	4,579,526	817,100	4,568,500	1,079,000	-	1,079,000	32.1%

Public Services Department

Community and Human Services Division

Grant Program Support (123/1806)

Notes:

The budget illustrated on this page provides funding for two separate programs. The first program, un-reimbursed grant-related costs, utilizes monies provided from the General Fund to support otherwise un-reimbursed personnel, health insurance and operating costs incurred on grant related activities for which grant funds are exhausted, underfunded or unallowable. The second program, Senior Choice Reinvestment, reinvests excess Services for Seniors program revenues to support otherwise underfunded grant related Services for Seniors staffing and operational costs.

Forecast FY 2023:

The forecast includes anticipated expenditures for un-reimbursed grant-related costs and the Senior Choice Reinvestment program and CARES Act eligible operating expenditures.

Current FY 2024:

This current budget includes a General Fund supported budget of \$827,500 to fund otherwise un-reimbursed grant related payroll, health & other related costs. This allowance supports costs incurred on grant activities for which grant funding is exhausted, insufficient or unallowable. Also, provided are anticipated Senior Choice expenditures.

The budget represents the salary equivalent of approximately 6 FTEs and Health insurance costs for 27 FTEs. The total operating expense for FY 2024 budget is \$64,300 which provides insurance general costs, info tech automatization and respite services for seniors.

Senior Choice Federal Grants funded through Area Agency on Aging for Southwest Florida:

Older American Act (OAA)

--Title III-B: Supportive Services and Senior Centers

--Title III-C-1: Congregate Nutrition Services

--Title III-C-2: Home-Delivered Nutrition Services

--Title III-E: National Family Caregiver Support Program

United States Department of Agriculture (USDA)

--Nutrition Service Incentives Program (NSIP)

Seniors Choice State Grants funded through Area Agency on Aging for Southwest Florida:

Community Care of the Elderly (CCE)

Home Care for the Elderly (HCE)

Alzheimer's Disease Initiative (ADI)

EHEAP

Revenues:

Transfer of excess program revenue from the Human Services grant Fund (707/1837 and 708/1838) supports the Senior Choice Reinvestment program budget. A transfer from the General Fund supports un-reimbursed grant related payroll expenses.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

**Community and Human Services Division
Community Develop Block Grant & Home Invest (121/1805)**

Mission Statement

The mission of the Collier County Community and Human Services Division’s grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	-	1,800	-	-	-	na
Remittances	-	-	26,700	-	-	-	na
Net Operating Budget	-	-	28,500	-	-	-	na
Total Budget	-	-	28,500	-	-	-	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	20,990	-	-	-	-	-	na
Interest/Misc	-	-	-	-	-	-	na
Carry Forward	7,500	-	28,500	-	-	-	na
Total Funding	28,490	-	28,500	-	-	-	na

Forecast FY 2023:

The forecast expenses reflect the continuation of some older, multi-year grants. Staff is working to close these out as soon as it is possible to do so. Grants beginning in FY 2012 and forward associated with CDBG have been processed in the Grants Management System and shown in the Housing Grants Funds (705/1835 and 706/1836).

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

**Community and Human Services Division
State Housing Incentive Partnership SHIP (791/1053)**

Mission Statement

Increase the supply of affordable housing countywide by providing for affordable housing strategies such as owner-occupied housing rehabilitation and emergency repair, down payment/closing cost assistance, rental development, land acquisition with new construction, and demolition with new construction.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
SHIP Program Administration/Overhead - RG	5.00	-	-	-
Current Level of Service Budget	<u>5.00</u>	<u>-</u>	<u>-</u>	<u>-</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
% of funds expended on Homeownership activities	66	65	65	65

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	187,183	-	403,500	-	-	-	na
Operating Expense	26,031	-	82,700	-	-	-	na
Grants and Aid	155,052	-	1,177,100	-	-	-	na
Remittances	1,243,613	-	5,416,600	-	-	-	na
Net Operating Budget	<u>1,611,879</u>	<u>-</u>	<u>7,079,900</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>na</u>
Total Budget	<u>1,611,879</u>	<u>-</u>	<u>7,079,900</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>na</u>
Total FTE	<u>2.00</u>	<u>2.00</u>	<u>4.00</u>	<u>5.00</u>	<u>-</u>	<u>5.00</u>	<u>150.0%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	4,158,567	-	6,467,200	-	-	-	na
Miscellaneous Revenues	519,462	-	472,700	-	-	-	na
Interest/Misc	25,906	-	140,000	-	-	-	na
Carry Forward	800	-	-	-	-	-	na
Total Funding	<u>4,704,735</u>	<u>-</u>	<u>7,079,900</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>na</u>

Public Services Department

**Community and Human Services Division
State Housing Incentive Partnership SHIP (791/1053)**

Notes:

State Statutes require this fund be maintained separately from all others until all program and/or prior grant dollars are spent.

Forecast FY 2023:

On May 9, 2023, MT item # 25094, the Board approved 2 FTE's due to a new award State Housing Initiative Partnership Hurricane Housing Recovery Program. 1 Grant Support Specialist II and 1 Accounting Technician II

Current FY 2024:

The budget for this program is established by the existing SHIP related grant budget rolling forward or with new grants by Board of County Commissioners grant and budget amendment approval.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

**Community and Human Services Division
Operational Support & Housing (111/1011)**

Mission Statement

The mission of the Collier County Community and Human Services Division’s grants and affordable housing programs is to meet community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	60,257	111,500	33,000	-	-	-	(100.0)%
Operating Expense	16,211	20,500	16,500	-	-	-	(100.0)%
Net Operating Budget	76,469	132,000	49,500	-	-	-	(100.0)%
Total Budget	76,469	132,000	49,500	-	-	-	(100.0)%
Total FTE	1.00	1.00	1.00	-	-	-	(100.0)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	21,350	17,400	-	-	-	-	(100.0)%
Net Cost Unincorp General Fund	55,119	114,600	49,500	-	-	-	(100.0)%
Total Funding	76,469	132,000	49,500	-	-	-	(100.0)%

Forecast FY 2023:

Personal services are forecasted lowered than the FY 2023 adopted budget as 1 FTE moved to Fund (001/0001) in the middle of the year.
Operating expenses are in line with the FY 2023 adopted budget.

Current FY 2024:

There will no be budget in FY 2024 as the Division will no longer be utilizing this cost center. FTE has been transferred to Fund (001/0001) via PAR.

**Collier County Government
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Public Services Department

Community and Human Services Division

Local Provider Participation (169/1130)

Mission Statement

Local Provider Participation Fund (LPPF) is a non-ad valorem special assessment that allows nonpublic hospitals in the jurisdiction to access available federal dollars. The assessment qualifies as a “provider tax” under federal law that is eligible for federal match.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Local Provider Participation - QP	-	2,215,400	2,215,400	-
Current Level of Service Budget	-	<u>2,215,400</u>	<u>2,215,400</u>	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	1,336	-	600	121,800	-	121,800	na
Indirect Cost Reimburs	-	-	-	28,200	-	28,200	na
Remittances	6,687,755	-	6,153,200	2,065,400	-	2,065,400	na
Net Operating Budget	<u>6,689,091</u>	-	<u>6,153,800</u>	<u>2,215,400</u>	-	<u>2,215,400</u>	na
Total Budget	<u>6,689,091</u>	-	<u>6,153,800</u>	<u>2,215,400</u>	-	<u>2,215,400</u>	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Special Assessments	9,327,890	-	5,578,000	-	-	-	na
Interest/Misc	19,431	-	68,200	68,200	-	68,200	na
Carry Forward	-	-	2,658,200	2,150,600	-	2,150,600	na
Less 5% Required By Law	-	-	-	(3,400)	-	(3,400)	na
Total Funding	<u>9,347,321</u>	-	<u>8,304,400</u>	<u>2,215,400</u>	-	<u>2,215,400</u>	na

Public Services Department

**Community and Human Services Division
Local Provider Participation (169/1130)**

Notes:

On June 22, 2021, the Board adopted Ordinance No. 2021-23 which enables the County to levy a uniform non-ad valorem special assessment in compliance with 42 C.F.R. 433.68(d). The assessment shall be fairly and reasonably apportioned among each of the Hospital's properties within the County limits. The Board shall set the Assessment in amounts that in the aggregate will generate sufficient revenue to fund the non-federal share of Medicaid payments associated with Local Services to be funded by the Assessment. The County established a system of funding to support the non-federal share of Medicaid payments that will directly benefit the Hospital properties. The assessment shall constitute a lien upon the assessed properties. The proposed assessment is held in a separate account called the local provider participation fund (LPPF). Total non-ad valorem special assessment collected for fiscal year 2022 from the Affected Properties is \$9,327,900 and \$5,578,000 for fiscal year 2023.

Forecast FY 2023:

Operating Expenses and remittances are in line with the amendment budget.

Current FY 2024:

\$2,065,400 has been budgeted this year for payments to the Agency for Health Care Administration for Medicaid payments.

Revenues:

Non-ad valorem special assessment in compliance with 42 C.F.R. 433.68(d)

**Collier County Government
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Public Services Department

Community and Human Services Division

Housing Grants (705-706 / 1835-1836)

Mission Statement

The mission of the Community and Human Services Division's grants and affordable housing programs is to meet community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. Community grants promote overall economic development, public service including wellness through volunteerism, and mental health/substance abuse services. Housing grants promote the construction, acquisition, rehabilitation, and preservation of housing. While other grant projects promote infrastructure and public facility improvements. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Housing Grants Program Management - RG	23.00	-	-	-
Reserves, Transfers, Interest - RG	-	125,000	125,000	-
Current Level of Service Budget	23.00	125,000	125,000	-

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
% of timely grant spending (goal = 100%)	100	100	100	100
Improve controls evidenced by fewer findings in single audit	-	-	-	-
Improve controls as evidenced by fewer programs with qualified opinion in single audit	-	-	-	-
Increase by at least 1% the amount of federal funds leveraged against federal grants awarded	1	1	1	1

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,692,789	-	4,373,700	-	-	-	na
Operating Expense	1,443,387	-	2,453,500	-	-	-	na
Capital Outlay	-	-	211,200	-	-	-	na
Grants and Aid	24,122,453	-	49,081,600	-	-	-	na
Remittances	7,631,013	-	25,609,700	-	-	-	na
Net Operating Budget	34,889,641	-	81,729,700	-	-	-	na
Reserve for Contingencies	-	28,600	-	-	-	-	(100.0)%
Restricted for Unfunded Requests	-	-	-	125,000	-	125,000	na
Total Budget	34,889,641	28,600	81,729,700	125,000	-	125,000	337.1%
Total FTE	14.00	24.00	24.00	23.00	-	23.00	(4.2)%

**Collier County Government
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Public Services Department

**Community and Human Services Division
Housing Grants (705-706 / 1835-1836)**

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	41,556,200	-	81,539,600	-	-	-	na
Miscellaneous Revenues	59,147	-	153,500	-	-	-	na
Interest/Misc	338,259	-	-	-	-	-	na
Trans fm 001 Gen Fund	35,435	28,600	36,600	125,000	-	125,000	337.1%
Total Funding	41,989,041	28,600	81,729,700	125,000	-	125,000	337.1%

Notes:

Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2023:

Forecast activity represent grants received during the current fiscal year as well as the continuation of prior year grants.

Current FY 2024:

Grant funded positions are allocated to grants throughout the Division to align positions and costs with specific grant activities.

Revenues:

A transfer in the amount of \$125,000 from Fund 001/0001 to Fund 706/1836 is needed to cover the ESG & RSVP grant match.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

**Community and Human Services Division
Human Services Grants (707-708 / 1837-1838)**

Mission Statement

To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; and the administration of various community initiatives in which grant funds are received.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Retired and Senior Volunteer Program (RSVP) Federal Grant - QP A federal grant program sponsored by Collier County Government whereby retirees contribute time and expertise to the community.	1.00	-	-	-
Community Care for the Elderly Grant - QP The Community Care for the Elderly (CCE) Program provides community-based services organized in a continuum of care to help functionally impaired older people live in the least restrictive yet most cost-effective environment suitable to their needs.	5.00	-	-	-
Older Americans' Act - QP Older Americans' Act - Title III-B, III-C1, III-C2, and III-E Federal Grant Programs for the organization and delivery of social and nutrition services to individuals 65 or older and their caregivers.	3.80	-	-	-
Senior Choice Reinvestment - QP, RG Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services.	1.00	-	-	-
American Rescue Plan Act (ARP) - QP, CD, RG The American Rescue Plan Act (ARP) was signed into law on March 11, 2021. Under the ARP Act, \$350 billion in funds have been allocated to State, Local, and Tribal governments through the Coronavirus State and Local Fiscal Recovery Funds Program (SLFRF) to support their response to and recovery from the COVID-19 public health pandemic. Collier County received a direct appropriation of \$74,762,701 in FY22. Eight positions, previously funded by CARES Act funding have been added to manage and administer this current program.	8.00	-	-	-
Reserves, Transfers, Interest - RG	-	330,000	330,000	-
Current Level of Service Budget	18.80	330,000	330,000	-

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
# of clients requesting Medical/Prescription services	700	600	600	600
# of nutritious meals served to Seniors	82,000	84,000	84,000	84,000
% of meals served that supply at least 1/3 of USDA recommended nutritional allowances	100	100	100	100
% of timely annual vendor monitoring (goal = 100%)	100	100	100	100
% of timely assessments and intakes (goal = 100%)	100	100	100	100
Increase number of volunteer hours by 2% annually	4,000	4,080	4,080	4,080

**Collier County Government
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Public Services Department

**Community and Human Services Division
Human Services Grants (707-708 / 1837-1838)**

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	663,204	-	1,368,900	-	-	-	na
Operating Expense	2,145,182	-	5,429,000	-	-	-	na
Capital Outlay	-	-	500	-	-	-	na
Grants and Aid	70,320	-	71,300	-	-	-	na
Remittances	113,424	-	388,500	-	-	-	na
Net Operating Budget	2,992,130	-	7,258,200	-	-	-	na
Trans to 123 Grant Prog Support	95,000	105,000	105,000	185,000	-	185,000	76.2%
Reserve for Contingencies	-	145,000	-	-	-	-	(100.0)%
Restricted for Unfunded Requests	-	-	-	145,000	-	145,000	na
Total Budget	3,087,130	250,000	7,363,200	330,000	-	330,000	32.0%
Total FTE	19.80	18.80	18.80	18.80	-	18.80	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	3,142,740	-	7,588,900	-	-	-	na
Miscellaneous Revenues	25,170	-	94,500	-	-	-	na
Interest/Misc	4,600	-	-	-	-	-	na
Trans fm 001 Gen Fund	4,368	-	9,800	-	-	-	na
Carry Forward	-	250,000	-	330,000	-	330,000	32.0%
Total Funding	3,176,878	250,000	7,693,200	330,000	-	330,000	32.0%

Notes:

All new grants for Services for Seniors. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Required match for established grants will be budgeted in this fund in the future, along with their associated program expenses.

Forecast FY 2023:

Forecast activity represent grants received during the current fiscal year as well as the continuation of prior year grants.

Current FY 2024:

Grant funded positions are allocated to grants throughout the Division to align positions and costs with specific grant activities. Several Service for Seniors grant programs require local match in the range of 10 to 30 percent.

Revenues:

Excess program revenue in the amount of \$330,000 is budgeted to carry forward. This carry-forward is programmed to fund a transfer to Fund (123/1806), in the amount of \$185,000 to support administrative and program staffing that is either unfunded or underfunded within individual senior grant programs as well as a budgeted reserve of \$145,000 for FY 2023 program match requirements.

Anticipated FY 2023 funding: The Services for Seniors Grant Program is funded through the Area Agency on Aging of Southwest Florida, Inc.

**Collier County Government
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Public Services Department

Library Division

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	5,428,578	6,873,900	5,809,300	7,396,800	-	7,396,800	7.6%
Operating Expense	2,618,241	2,294,700	2,687,500	2,659,000	-	2,659,000	15.9%
Capital Outlay	24,126	-	565,400	-	-	-	na
Net Operating Budget	8,070,945	9,168,600	9,062,200	10,055,800	-	10,055,800	9.7%
Reserve for Capital	-	88,100	-	163,800	-	163,800	85.9%
Total Budget	8,070,945	9,256,700	9,062,200	10,219,600	-	10,219,600	10.4%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Library (001/0001)	7,479,085	8,862,900	7,790,300	9,836,800	-	9,836,800	11.0%
Library Donation - Project Fund (129/1810)	556,391	-	1,124,900	-	-	-	na
Library Trust Fund (612/1140)	35,470	305,700	147,000	219,000	-	219,000	(28.4)%
Total Net Budget	8,070,945	9,168,600	9,062,200	10,055,800	-	10,055,800	9.7%
Total Transfers and Reserves	-	88,100	-	163,800	-	163,800	85.9%
Total Budget	8,070,945	9,256,700	9,062,200	10,219,600	-	10,219,600	10.4%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	120,655	115,000	142,300	132,000	-	132,000	14.8%
Fines & Forfeitures	93,734	90,000	74,600	95,000	-	95,000	5.6%
Miscellaneous Revenues	77,867	34,800	130,300	30,000	-	30,000	(13.8)%
Interest/Misc	11,730	16,800	26,700	35,900	-	35,900	113.7%
Net Cost General Fund	7,246,707	8,653,100	7,573,100	9,609,800	-	9,609,800	11.1%
Carry Forward	1,955,800	349,400	1,435,500	320,300	-	320,300	(8.3)%
Less 5% Required By Law	-	(2,400)	-	(3,400)	-	(3,400)	41.7%
Total Funding	9,506,494	9,256,700	9,382,500	10,219,600	-	10,219,600	10.4%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Library (001/0001)	86.00	86.00	85.00	85.00	-	85.00	(1.2)%
Total FTE	86.00	86.00	85.00	85.00	-	85.00	(1.2)%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

**Library Division
Library (001/0001)**

Mission Statement

To provide educational environments, facilitate community engagement, and cultivate life-long learning.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Library Administration - QP, IAM, RG	15.00	2,987,688	227,000	2,760,688
The Administration program for the Collier County Public Library System is located in the Headquarters Regional Library. This program consists of seven components: General Supervision and Budget Management, Acquisitions, Technical Services, Data Management, Public Relations, Courier, and Training services for all 10 libraries in our county. Interlibrary Loan, Mail-A-Book services to homebound patrons, Marketing and Outreach, eBook platforms, and streaming services operate within Administration. The public internet server is also housed within Library Administration and is maintained by our Applications Analyst. In FY2021, eBook and streaming services plus telephone renewals, accounted for over 40% of total physical and electronic circulation. The Technical Services Department processed 45,000 items purchased and donated titles for the Library's physical collection. Upgrades to Public Computers hardware was initiated this fiscal year, along with Windows 11 upgrade for public computers. Self-Checks now accept credit card payments. Virtual programming for all patrons, youth, teen, and adults are available on the library's website.				
Headquarters Library - QP	20.00	1,889,766	-	1,889,766
The Headquarters Library program provides a full-service Regional Public Library to residents and visitors throughout the county with 60 hours of service weekly, six days a week, year-round. Core services are provided in addition to: public internet computers, WiFi, mobile printing; scanning and faxing services. The library provides rental of the Sugden theater during open hours to the public for a fee. Library has story times, youth, teen and adult programming. In FY2021, over 33% of library visits and 440,000 materials were circulated at the Headquarters Regional Library.				
Naples Regional Library - QP	11.50	1,052,973	-	1,052,973
The Naples Regional Library program provides a full service Regional Public Library within the City of Naples, for a total of 60 hours per week, six days per week. Core library services are provided in addition to: public internet computers, WiFi, mobile printing, scanning and faxing. HVAC renovations are complete and library programming has restarted for youth, teens, and adults. This Regional Library houses the system's genealogy collection with over 3000 volumes in the collection, microfilm and a microfilm reader are housed here. In FY2021, over 15% of library visits and 96,000 materials were circulated at Naples Regional Library				

**Collier County Government
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Public Services Department

**Library Division
Library (001/0001)**

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Immokalee Branch - QP	5.00	482,123	-	482,123
<p>The Immokalee Branch Library program provides a full-service branch public library to the Immokalee and Ave Maria communities. This Library offers a specialized information and referral program to Collier County residents. As the sole source of public library services in the area, this program provides 40 hours of service per week, five days a week. The library is located 25 miles from Estates Branch Library and 35 miles from the Headquarters Regional Library. Core library services are provided in addition to: public internet computers, WiFi, mobile printing, scanning and faxing. There is available meeting room space for the community. Library programs for adults, teens and youth are planned and presented throughout the calendar year. in FY21, over 5% of library visits and 26,300 physical materials were circulated at the Immokalee Branch Library.</p>				
Golden Gate Branch - QP	5.50	645,400	-	645,400
<p>The Golden Gate Branch Library Program provides a full-service branch public library, with 48 hours of service per week, six days per week. Golden Gate Branch serves the Golden Gate and surrounding communities and is located 12 miles from the Headquarters Regional Library, 8 miles from the Naples Regional Library and 8 miles from the Estates Branch Library. Core library services are provided in addition to: public internet computers, WiFi, mobile printing, youth, teen, adult and family programming. There is study room and meeting room space available and a formal computer lab with internet access. In FY21, over 8% of library visits and 60,000 materials were circulated at the Golden Gate Branch.</p>				
Marco Island Branch - QP	5.00	510,432	-	510,432
<p>The Marco Island Branch Library program provides a full-service branch public library to Marco Island residents, the Isles of Capri and Goodland, 48 hours per week, six days a week. This Library is located on the Island and is 15 miles from the East Naples branch and 13 miles from the South Regional Library and 24 miles from the Headquarters Regional Library. Core Library services are provided in addition to: public internet computers, WiFi, mobile printing, scanning and faxing. The library has Rose Hall that can seat up to 125 for adult, youth, children, and family programming. There is one study room available for use. In FY21, over 10% of library visits and 76,000 materials circulated at the Marco Island Branch Library with a definite seasonal pattern of use.</p>				
East Naples Branch - QP	4.50	372,300	-	372,300
<p>The East Naples Branch Library program provides a full-service branch public library to the residents of the southeastern portion of the county for a total of 40 hours, 5 days a week. The Library is located approximately 10 miles from Naples Regional Library, 22 miles from the Headquarters Regional Library and 7 miles from the South Regional Library. Core Library services are provided in addition to: Public internet computers, WiFi, mobile printing, scanning and faxing. The library has adult, teen, youth and family programs. In FY21 East Naples had 5% of library visits and 29,000 materials circulated from the location.</p>				

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

**Library Division
Library (001/0001)**

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Estates Branch - QP	5.50	523,698	-	523,698
<p>The Estates Branch Library program provides a full-service branch public library to the residents of Golden Gate Estates and Ave Maria communities for a total of 48 hours, six days per week. The Library is located approximately 12 miles from the Headquarters Regional Library and 8 miles from Golden Gate Branch Library and 25 miles from the Immokalee branch Library. Core Library services are provided in addition to: Public internet computers, WiFi, mobile printing, scanning and faxing. The library has adult, teen, youth and family programs, meeting and study room space. In FY21, Estates Branch Library had 5% of library visits and 64,000 materials circulated at the Estates Branch.</p>				
Vanderbilt Beach Branch - QP	4.50	463,994	-	463,994
<p>The Vanderbilt Beach Branch Library program provides a full-service branch public library to the residents of the northern coastal part of the county for a total of 40 hours, 5 days a week. The Library is located approximately 14 miles from Naples Regional Library, 6 miles from the Headquarters Regional Library. Core Library services are provided in addition to: Public internet computers, WiFi, mobile printing, scanning and faxing. The library has adult, teen, youth and family programs. In FY21, Vanderbilt Beach Branch had 6% of library visits and 58,000 materials circulated from the location with definite seasonal pattern use.</p>				
South Regional Library - QP	8.50	908,426	-	908,426
<p>The South Regional Library program provides a full-service regional public library to the residents of the southeastern portion of the county for a total of 60 hours, 6 days a week. Large meeting room with a capacity of 350 people and study rooms are available for public use and rental. Core Library services are provided in addition to: Public internet computers, WiFi, mobile printing, scanning and faxing. The library has adult, teen, youth and family programs. In FY21 South Regional Library had 13% of library visits and 133,000 materials circulated from the location.</p>				
Current Level of Service Budget				
	85.00	9,836,800	227,000	9,609,800

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Annual Circulation	1,744,198	2,000,000	1,800,000	2,000,000
Digital Library Usage	2,266,512	2,500,000	2,200,000	2,500,000
Library Visits	773,208	800,000	950,000	1,000,000

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	5,422,208	6,843,700	5,808,500	7,396,800	-	7,396,800	8.1%
Operating Expense	2,056,876	2,019,200	1,981,800	2,440,000	-	2,440,000	20.8%
Net Operating Budget	7,479,085	8,862,900	7,790,300	9,836,800	-	9,836,800	11.0%
Total Budget	7,479,085	8,862,900	7,790,300	9,836,800	-	9,836,800	11.0%
Total FTE	86.00	86.00	85.00	85.00	-	85.00	(1.2)%

**Collier County Government
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Public Services Department

**Library Division
Library (001/0001)**

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	120,203	115,000	142,300	132,000	-	132,000	14.8%
Fines & Forfeitures	93,734	90,000	74,600	95,000	-	95,000	5.6%
Miscellaneous Revenues	18,441	4,800	300	-	-	-	(100.0)%
Net Cost General Fund	7,246,707	8,653,100	7,573,100	9,609,800	-	9,609,800	11.1%
Total Funding	7,479,085	8,862,900	7,790,300	9,836,800	-	9,836,800	11.0%

Notes:

A significant portion of current service level expectations are reached from the use of donations and grant funds. Library donation and grants funds are collected in Fund(s) 129/1810, 612/1140, and 709/1839. Non-General Fund sources by their very nature are inherently unpredictable. The support donations and grants funds provide enable the Library Division to purchase core services, desired programming, and mandatory IT/facility maintenance. The use of non-general fund sources to meet current operational expenses will not be possible once those funds are exhausted.

Forecast FY 2023:

Personal services include Evergreen salary adjustments in Q1 and the appointment of a new division director in Q2. Newsbank, Brainfuse, NoveList, and CollectionHQ databases—totaling \$145,000 annually—were discontinued at the start of the fiscal year to bridge budget shortfalls. Utilities increased over 10% at several locations during the fiscal year. Funding for print, DVD's and CD's will continue as provided by County Wide Capital Fund (301). E-books are limited to funding through Library Donation Fund (129), Library Trust Fund (612/1140), and State Aid to Libraries Grant Fund (709/1839). Budget amendment in progress to shift capital funds to operating funds to facilitate the purchase of additional E-books up to the amount of \$100,000.

Current FY 2024:

Personal services increased for FY24 to accommodate proposed salary increases; while the Library Division FTE count was reduced by 1. The operating expense budget increased by for FY24 with the largest increases being requested for an Integrated Library System (ILS), digital materials and utilities. Budget commitment items were realigned between cost centers to more appropriately reflect branch and division-wide expenditures. The realignment included adjustments to compensate for expected increases in utility costs during FY24. Core services (eg. Integrated library system) have been prioritized in the operating expense budget in General Fund (001/0001).

Revenues:

Revenues for the FY24 budget have shown modest improvement (14.8% for charges for services and 5.6% for fines and forfeitures). However despite this short-term improvement for the FY24 budget, revenues from library fines and fees are expected to continue to decline in the long-term as technology enables patrons to be alerted to checkout due dates and renewal opportunities. New cloud-based software facilitates advance notice of due dates and multiple methods to renew: via phone, circulation desk, and self-checks in-branch. Booksale revenue is also declining 15% per year due to lower demand in used media such as CDs and DVDs. Room rental income will continue to be determined by the macroeconomic climate and will continue to decrease as more meetings are conducted online.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Library Division

Library Donation - Project Fund (129/1810)

Mission Statement

To account for funds received from restricted donations (non-grant).

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Reserves, Transfers, Interest - RG	-	163,800	163,800	-
Current Level of Service Budget	<u>-</u>	<u>163,800</u>	<u>163,800</u>	<u>-</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	-	-	700	-	-	-	na
Operating Expense	532,264	-	558,800	-	-	-	na
Capital Outlay	24,126	-	565,400	-	-	-	na
Net Operating Budget	556,391	-	1,124,900	-	-	-	na
Reserve for Capital	-	88,100	-	163,800	-	163,800	85.9%
Total Budget	556,391	88,100	1,124,900	163,800	-	163,800	85.9%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	4,133	-	100,000	-	-	-	na
Interest/Misc	9,895	14,100	24,000	27,000	-	27,000	91.5%
Carry Forward	1,681,500	74,800	1,139,100	138,200	-	138,200	84.8%
Less 5% Required By Law	-	(800)	-	(1,400)	-	(1,400)	75.0%
Total Funding	1,695,527	88,100	1,263,100	163,800	-	163,800	85.9%

Public Services Department

Library Division

Library Donation - Project Fund (129/1810)

Notes:

State Aid to Library Grant Funds are budgeted in Fund 709. Monies received as restricted donations are assigned a grant number., appropriation and/or allocation of grant funding will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds into expenditure budgets at that time. State Aid to Library Grant Funds FY 2022-2023 is a restricted donation, Project # 23-ST-08, to be awarded \$165,389 by the State late FY 2023 or early FY 2024.

Forecast FY 2023:

Remaining funds associated with unspent dollars in various projects and programs.

129

Program 31129 \$387,400 Operating

Program 44039 \$10,000 William G. Hendrickson Trust-Youth Education

Program 44048 \$500 Library LEAP

Program 44049 \$134,400 Franz Pschibul Trust Naples Regional

Program 44058 \$9,200 Children's Learning

Program 46044 \$9,200 Lustigman Headquarters Library Improvements

Program 46045 \$15,000 East Naples Flooring

Program 46046 \$24,800 Marco Lib Donations

Program 46047 \$493,100 Shreve Trust

Program 46048 \$55,500 eBooks Donation

Total forecast of carry forward in 129 \$1,139,100

Current FY 2024:

The Shreve Trust will continue to be utilized to meet current service level expectations. Trust funds will be used in FY24 to reconcile current service level expectations and General Fund (001/0001) compliance. All funds in Shreve will be planned for expenditure by the end of FY 2024. Funds will need to be used for Naples Regional landscaping project which began in FY 2022 and was delayed due to Hurricane Ian. Quotes show that approximately \$40,000 will be expended in FY 2023. Funds will also be used for Naples Regional public restrooms and foyer repair which began in FY 2023 and is targeted for completion in FY 2024. The Friends of the Library donated \$100,000 in FY 2023 for eBook collection purchases. This donation will be split between fiscal year 2023 and 2024 due to announcement that \$100,000 will not be donated in FY 2024. Hendrickson funds--\$10,000--have been allocated for children's creative play and learning centers that will launch at five library locations in summer 2023 with educational games and learning activities chosen specifically to encourage early literacy skills, social and emotional development, and family engagement.

Revenues:

Reserves and miscellaneous revenue not allocated to specific programs will carry forward and be budgeted in reserves. New grants will be presented to the Board of County Commissioners for approval, and budget amendments will allocate grant funds and expenditures at that time.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Library Division

Library Trust Fund (612/1140)

Mission Statement

To accept and be accountable for general donations and bequests received from the public for the Collier County Public Library System.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Library Enhancements - QP	-	219,000	219,000	-
Used to fund Library improvements				
Current Level of Service Budget	<u>-</u>	<u>219,000</u>	<u>219,000</u>	<u>-</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	6,370	30,200	100	-	-	-	(100.0)%
Operating Expense	29,100	275,500	146,900	219,000	-	219,000	(20.5)%
Net Operating Budget	35,470	305,700	147,000	219,000	-	219,000	(28.4)%
Total Budget	35,470	305,700	147,000	219,000	-	219,000	(28.4)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	453	-	-	-	-	-	na
Miscellaneous Revenues	55,294	30,000	30,000	30,000	-	30,000	0.0%
Interest/Misc	1,835	2,700	2,700	8,900	-	8,900	229.6%
Carry Forward	274,300	274,600	296,400	182,100	-	182,100	(33.7)%
Less 5% Required By Law	-	(1,600)	-	(2,000)	-	(2,000)	25.0%
Total Funding	331,882	305,700	329,100	219,000	-	219,000	(28.4)%

Public Services Department

**Library Division
Library Trust Fund (612/1140)**

Notes:

Revenue from the sale of used and donated materials is deposited into Fund 612/1140. The revenues continue to decrease between 10% and 20% per year as sales of used CDs and DVDs decline.

Forecast FY 2023:

Fund 612/1140 is dedicated to Summer Reading Program and division-wide programming such as Harry Potter, Start Your Engines, Lego and STEM, and teen activities at Naples Regional Library. Funds are also used for children's iPad replacement. Residual funds--\$81,600--from Rose Hall construction at Marco Island Library reside in this Fund and are at the discretion of the Marco Friends group to expend; Budget Amendment is in planning stage to create dedicated project for these funds in Fund 129/1810.

Current FY 2024:

Funds will continue to be directed to division-wide programming and branch enhancements. Expenditures have been reduced by 28.4% in FY24 due to reduction in carryforward.

Revenues:

Revenues come from private party donations for the enhancement of our public library and from the sales of used and donated materials. Revenues from book sales continue to decline. Revenues are expected to decline by 28.4% in FY24.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Museum Division

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,277,043	1,512,000	1,435,900	1,654,500	-	1,654,500	9.4%
Operating Expense	746,387	808,200	752,600	892,400	-	892,400	10.4%
Indirect Cost Reimburs	239,200	280,400	280,400	231,600	-	231,600	(17.4)%
Capital Outlay	159,380	-	-	-	-	-	na
Net Operating Budget	2,422,010	2,600,600	2,468,900	2,778,500	-	2,778,500	6.8%
Trans to Property Appraiser	-	-	-	100	-	100	na
Trans to Tax Collector	46,810	42,000	42,000	42,000	-	42,000	0.0%
Trans to 314 Museum Cap	400,000	110,000	110,000	-	-	-	(100.0)%
Reserve for Contingencies	-	30,500	-	28,400	-	28,400	(6.9)%
Reserve for Attrition	-	(25,400)	-	(28,300)	-	(28,300)	11.4%
Total Budget	2,868,820	2,757,700	2,620,900	2,820,700	-	2,820,700	2.3%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
TDC Category C County Museums - Fund (198/1107)	2,422,010	2,600,600	2,468,900	2,778,500	-	2,778,500	6.8%
Total Net Budget	2,422,010	2,600,600	2,468,900	2,778,500	-	2,778,500	6.8%
Total Transfers and Reserves	446,810	157,100	152,000	42,200	-	42,200	(73.1)%
Total Budget	2,868,820	2,757,700	2,620,900	2,820,700	-	2,820,700	2.3%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Tourist Devel Tax	2,000,000	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Charges For Services	3,346	10,200	4,400	1,000	-	1,000	(90.2)%
Miscellaneous Revenues	8,915	1,000	4,200	600	-	600	(40.0)%
Interest/Misc	6,819	7,600	7,600	12,000	-	12,000	57.9%
Trans fm 001 Gen Fund	483,400	463,000	470,400	644,500	-	644,500	39.2%
Carry Forward	763,900	376,800	397,600	263,300	-	263,300	(30.1)%
Less 5% Required By Law	-	(100,900)	-	(100,700)	-	(100,700)	(0.2)%
Total Funding	3,266,381	2,757,700	2,884,200	2,820,700	-	2,820,700	2.3%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
TDC Category C County Museums - Fund (198/1107)	16.00	16.00	16.00	16.00	-	16.00	0.0%
Total FTE	16.00	16.00	16.00	16.00	-	16.00	0.0%

Public Services Department

Museum Division

TDC Category C County Museums - Fund (198/1107)

Mission Statement

The mission of the Collier County Museum Division is to engage residents and visitors in appreciation and understanding of our communities' unique heritage and cultural development.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Museums & Historic Sites Administration/Overhead - QP, IAM, RG	2.00	617,400	617,400	-
Provides funding for the professional management, administration, and overhead expenses of the County Museum system.				
Collections, Exhibition & Information Services - QP, IAM	1.00	197,400	197,400	-
Provides funding for the professional acquisition, management, and conservation of the Museum collections; research, development, and maintenance of permanent exhibits; and public services related to preserving, researching, and interpreting local history. The collection and archive contain tens of thousands of documents, photographs, and artifacts.				
Education & Community Services -QP	3.00	303,900	303,900	-
Provides funding for curriculum-based education and outreach programs such as school tours, lecture activities, and special events; management of the volunteer program; and management of the media and marketing programs. The museums deliver over 130 educational programs annually, with specific offerings tailored for preschoolers through seniors.				
Museum of the Everglades -QP	2.00	258,600	258,600	-
Provides funding to develop, maintain, and operate the Museum of the Everglades in Everglades City. The 1927 wood-frame vernacular museum building was built to serve as the commercial laundry facilitating the construction of the Tamiami Trail and serving Southwest Florida hotels. It is listed on the National Register of Historic Places. Today, permanent and temporary exhibits tell the story of the development of Everglades City and the surrounding area. The museum welcomes an average of 22,000 visitors annually.				
Immokalee Pioneer Museum at Roberts Ranch - QP	2.00	361,800	361,800	-
Provides funding to develop, maintain, and operate the Immokalee Pioneer Museum at Roberts Ranch in Immokalee. Thirteen acres of the original homestead of cattle rancher Robert Roberts offer an immersive experience of what life was like for Immokalee pioneers. The 1926 Roberts home, as well as the horse barn, cowboy bunkhouse, maid's quarters, sugar cane press and boiler, and similar outbuildings are available to tour. The ranch is listed on the National Register of Historic Places and holds a local historic designation. The ranch welcomes an average of 6,000 visitors annually.				
Naples Depot Museum - QP	2.00	288,600	288,600	-
Provides funding to develop, maintain, and operate the Naples Depot Museum in downtown Naples. The fully restored 1927 former Sea Board Air Line Railway passenger station welcomes visitors back to the railroading boom days of the Roaring Twenties and explains how technology and transportation transformed our community. Three historic train cars are available to view or tour. The depot is listed on the National Register of Historic Places and welcomes an average of 16,000 visitors annually.				

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Museum Division

TDC Category C County Museums - Fund (198/1107)

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Marco Island Historical Museum -QP	2.00	396,000	396,000	-
<p>Provides funding to develop, maintain, and operate the Marco Island Historical Museum on Marco Island. Through a dynamic partnership, the Museum Division and the Marco Island Historical Society offer 10,000 square feet of permanent and temporary exhibit space to tell the story of the human inhabitants of Marco Island, from the now-vanished sophisticated and fierce Calusa to hearty pioneers and savvy developers. The world-famous Key Marco cat and other artifacts from the 1896 Cushing expedition on Marco are on view through 2026. The museum welcomes an average of 23,000 visitors annually.</p>				
Collier Museum at Government Center - QP, IAM	2.00	354,800	354,800	-
<p>Provides funding to develop, maintain, and operate the Collier Museum at Government Center. The first of the five museums in the County system, Collier Museum offers a board overview of County history in its permanent gallery, as well as five acres of shady gardens featuring numerous relics from our area's past: The Deuce steam engine, the Kokomis ferry boat, an antique swamp buggy, the restored 1926 Naples Cottage, and the Art Studio of E. George Rogers, plus a lecture auditorium and temporary exhibit gallery. The museum welcomes an average of 10,000 visitors annually.</p>				
Reserves, Transfers, Interest - RG	-	42,200	42,200	-
Current Level of Service Budget	16.00	2,820,700	2,820,700	-

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
# of Visitors	61,000	80,000	64,000	68,000
Volunteer Hours Contributed	7,000	8,000	8,000	8,200

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,277,043	1,512,000	1,435,900	1,654,500	-	1,654,500	9.4%
Operating Expense	746,387	808,200	752,600	892,400	-	892,400	10.4%
Indirect Cost Reimburs	239,200	280,400	280,400	231,600	-	231,600	(17.4)%
Capital Outlay	159,380	-	-	-	-	-	na
Net Operating Budget	2,422,010	2,600,600	2,468,900	2,778,500	-	2,778,500	6.8%
Trans to Property Appraiser	-	-	-	100	-	100	na
Trans to Tax Collector	46,810	42,000	42,000	42,000	-	42,000	0.0%
Trans to 314 Museum Cap	400,000	110,000	110,000	-	-	-	(100.0)%
Reserve for Contingencies	-	30,500	-	28,400	-	28,400	(6.9)%
Reserve for Attrition	-	(25,400)	-	(28,300)	-	(28,300)	11.4%
Total Budget	2,868,820	2,757,700	2,620,900	2,820,700	-	2,820,700	2.3%
Total FTE	16.00	16.00	16.00	16.00	-	16.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Museum Division

TDC Category C County Museums - Fund (198/1107)

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Tourist Devel Tax	2,000,000	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Charges For Services	3,346	10,200	4,400	1,000	-	1,000	(90.2)%
Miscellaneous Revenues	8,915	1,000	4,200	600	-	600	(40.0)%
Interest/Misc	6,819	7,600	7,600	12,000	-	12,000	57.9%
Trans fm 001 Gen Fund	483,400	463,000	470,400	644,500	-	644,500	39.2%
Carry Forward	763,900	376,800	397,600	263,300	-	263,300	(30.1)%
Less 5% Required By Law	-	(100,900)	-	(100,700)	-	(100,700)	(0.2)%
Total Funding	3,266,381	2,757,700	2,884,200	2,820,700	-	2,820,700	2.3%

Notes:

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. Part of the Board's action was to limit County Museum Tourist Development Tax (TDT) funding at \$2,000,000 per year. The Museum Division garners additional revenue through its fundraising partners and grants. However, due to the continuing increase in the cost of doing business, a General Fund transfer remains necessary.

Forecast FY 2023:

Personal services and operating expenses forecast are in line with the adopted budget.

Current FY 2024:

Personal services budget increases in the division budget reflect a 9.4% increase and are being driven by the proposed salary increase. Operating expense increase of 4.0% only reflects increases in utilities and property insurance. To achieve budget compliance for FY24 various museum events and programs will be eliminated. These programs include the cattle drive and museum days. Additional impacts for FY24 include the elimination of 314/3026 Museum Capital.

Revenues:

The principal source of revenue to support County Museums is Tourist Development Taxes (TDT). Estimated FY 2024 TDT allocation to Museums is anticipated to be \$2,000,000. The transfer from the General Fund into Museum Fund (198/1107) is \$567,800. Modest revenues are budgeted for reproductions, tours, rentals, special events and special events.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Parks & Recreation Division

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	16,731,662	19,703,300	18,095,000	21,490,600	-	21,490,600	9.1%
Operating Expense	13,339,995	14,156,700	14,272,200	17,238,900	-	17,238,900	21.8%
Indirect Cost Reimburs	233,100	236,500	236,500	281,000	-	281,000	18.8%
Capital Outlay	947,933	33,610,200	13,667,900	27,530,000	-	27,530,000	(18.1)%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
Net Operating Budget	31,752,689	68,206,700	46,771,600	67,040,500	-	67,040,500	(1.7)%
Trans to Property Appraiser	3,879	234,800	234,800	248,100	-	248,100	5.7%
Trans to Tax Collector	525,000	623,700	623,700	988,900	-	988,900	58.6%
Trans to 001 Gen Fd	-	-	-	46,710,800	-	46,710,800	na
Trans to 111 Unincorp Gen Fd	52,200	66,000	66,000	6,416,300	-	6,416,300	9,621.7%
Trans to 114 Pollutn Ctrl Fd	-	-	-	395,200	-	395,200	na
Trans to 174 Consvr Collier Maint	9,728,900	7,262,200	7,262,200	7,383,700	-	7,383,700	1.7%
Trans to 179 Consvr Collier Proj	155,000	244,100	244,100	675,000	-	675,000	176.5%
Trans to 506 IT Capital	-	74,000	74,000	66,300	-	66,300	(10.4)%
Trans to 710 Pub Serv Match	-	-	10,000	-	-	-	na
Reserve for Contingencies	-	147,600	-	166,000	-	166,000	12.5%
Reserve for Salary Adj.	-	18,100	-	-	-	-	(100.0)%
Reserve for Escrow	-	5,771,400	-	5,941,000	-	5,941,000	2.9%
Reserve for Capital	-	661,300	-	1,215,900	-	1,215,900	83.9%
Restricted for Unfunded Requests	-	40,821,300	-	10,170,000	-	10,170,000	(75.1)%
Total Budget	42,217,668	124,131,200	55,286,400	147,417,700	-	147,417,700	18.8%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Caracara Prairie Management Fund (674/0674)	33,823	51,100	40,200	43,000	-	43,000	(15.9)%
Conservation Collier Fund (172/1061)	1,309,056	33,937,200	13,884,300	27,708,600	-	27,708,600	(18.4)%
Conservation Collier Maintenance (174/1062)	724,545	1,357,600	1,326,600	1,454,900	-	1,454,900	7.2%
Conservation Collier Projects (179/1063)	5,379	245,000	436,100	675,000	-	675,000	175.5%
County Park Facilities & Programs (001/0001)	13,762,446	15,685,500	14,573,800	17,787,800	-	17,787,800	13.4%
Golden Gate Community Center (130/1605)	989,544	1,217,500	1,155,600	1,414,600	-	1,414,600	16.2%
Parks & Recreation (111/1011)	14,663,595	15,295,200	15,063,000	17,396,700	-	17,396,700	13.7%
Parks & Recreation Donations (607/1138)	2,952	30,600	3,000	30,600	-	30,600	0.0%
Pepper Ranch Conservation Bank (673/0673)	-	41,200	41,200	41,200	-	41,200	0.0%
Sea Turtle Monitoring (119/1804)	261,349	345,800	247,800	488,100	-	488,100	41.2%
Total Net Budget	31,752,689	68,206,700	46,771,600	67,040,500	-	67,040,500	(1.7)%
Total Transfers and Reserves	10,464,979	55,924,500	8,514,800	80,377,200	-	80,377,200	43.7%
Total Budget	42,217,668	124,131,200	55,286,400	147,417,700	-	147,417,700	18.8%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Parks & Recreation Division

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	25,686,238	31,172,700	29,925,800	31,754,700	-	31,754,700	1.9%
Delinquent Ad Valorem Taxes	9,094	-	600	-	-	-	na
Charges For Services	8,231,430	7,880,000	6,904,000	9,425,400	-	9,425,400	19.6%
Fines & Forfeitures	13,147	15,000	15,000	5,000	-	5,000	(66.7)%
Miscellaneous Revenues	657,863	375,800	350,000	367,500	-	367,500	(2.2)%
Interest/Misc	329,345	381,600	1,206,800	1,874,000	-	1,874,000	391.1%
Reimb From Other Depts	48,428	-	-	381,000	-	381,000	na
Trans frm Property Appraiser	323	-	-	-	-	-	na
Trans frm Tax Collector	206,764	-	-	-	-	-	na
Net Cost General Fund	7,926,930	10,074,700	10,011,700	11,120,600	-	11,120,600	10.4%
Net Cost Unincorp General Fund	12,172,053	12,895,900	12,630,600	14,211,300	-	14,211,300	10.2%
Trans fm 001 Gen Fund	133,000	133,000	133,000	138,700	-	138,700	4.3%
Trans fm 111 Unincorp Gen Fd	581,800	587,600	587,600	612,600	-	612,600	4.3%
Trans fm 172 Conserv Collier Fd	9,728,900	7,262,200	7,262,200	8,058,700	-	8,058,700	11.0%
Trans fm 174 Conserv Collier Maint	155,000	244,100	244,100	-	-	-	(100.0)%
Trans fm 195 TDC Cap Fd	171,700	171,700	171,700	171,700	-	171,700	0.0%
Carry Forward	32,938,400	54,527,900	56,838,100	70,994,800	-	70,994,800	30.2%
Less 5% Required By Law	-	(1,591,000)	-	(1,698,300)	-	(1,698,300)	6.7%
Total Funding	98,990,417	124,131,200	126,281,200	147,417,700	-	147,417,700	18.8%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
County Park Facilities & Programs (001/0001)	97.75	103.75	104.00	104.00	-	104.00	0.2%
Parks & Recreation (111/1011)	130.50	129.50	129.50	129.50	-	129.50	0.0%
Golden Gate Community Center (130/1605)	9.00	9.00	9.00	9.00	-	9.00	0.0%
Sea Turtle Monitoring (119/1804)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Conservation Collier Fund (172/1061)	2.00	3.00	3.00	3.00	-	3.00	0.0%
Conservation Collier Maintenance (174/1062)	3.00	5.00	5.00	5.00	-	5.00	0.0%
Total FTE	245.25	253.25	253.50	253.50	-	253.50	0.1%

**Collier County Government
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Public Services Department

Parks & Recreation Division

County Park Facilities & Programs (001/0001)

Mission Statement

To provide diverse, inclusive, safe, and sustainable leisure and recreational opportunities for the people we serve.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - QP, IAM, RG	1.00	724,628	-	724,628
Provide executive level management, administrative and policy oversight and process improvement to the Division and the employees of the Parks and Recreation Division. Responsible for the expansion and continued maintenance of all strategic/business planning for the developer agreements and Growth Management Plan compliance. Oversee County Park facilities and programs including maintenance, customer service and resource management.				
Park Maintenance (001) - QP, IAM	28.50	6,513,882	-	6,513,882
Provide routine preventative and ongoing maintenance of 1,559.96 acres of recreation lands in order to provide a pleasant, clean, safe and enjoyable environment for park visitors at athletic fields, beach locations, aquatic facilities, and athletic facilities and all assigned parks in order to provide exceptional passive and active recreational experiences.				
Big Corkscrew Island Regional Park - QP	26.00	3,144,150	356,700	2,787,450
The new Big Corkscrew Island Regional Park is a 62-acre facility scheduled to be opened in FY2021. The budget provides for personnel and operating expenses for Phase 1 operations. Phase 1 includes 18,000 square foot community center; aquatic center with 25-meter competition pool, family pool, toddler pool, and water slides; two artificial turf and two natural grass multipurpose fields; 2 softball fields; two concession buildings, amphitheater and event lawn, adventure playground, 4 basketball, 2 tennis, 6 pickleball courts; outdoor fitness center; dog park; and maintenance building.				
Recreation Programs - QP	19.50	3,167,799	2,069,200	1,098,599
Provide high quality recreation programs that provide a means of leisure and benefits to participants, which include adult and youth athletic programs, i.e., basketball, soccer, softball, kickball, lacrosse county-wide special events that served approximately 5,601 participants; a US Sailing Association certified program and US Water Ski Association programming with an adaptive recreation component, which serves 1,042 participants annually; fishing, athletic, specialty summer recreation camps and a fitness center which serve 91,731 users and participants annually. The Division provides support for sports tourism, youth and adult sports organizations, and other Collier County public agencies.				
Aquatics - QP	8.00	1,463,400	120,000	1,343,400
Sun-N-Fun Lagoon is the only public waterpark attraction in the community and provides safe swim and leisure opportunities for residents and visitors to Collier County. These services include aquatic recreation, aquatic health and fitness classes, spring board diving classes, American Red Cross instructional and private swim lessons, special event rentals and food/beverage availability.				

**Collier County Government
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Public Services Department

Parks & Recreation Division

County Park Facilities & Programs (001/0001)

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Parks & Recreation Marina Operations - QP, CD	-	80,800	188,000	-107,200
Maintain County owned boat ramp parks at (7) locations including Cocohatchee River Park, Isles of Capri Paddlecraft Park, Bayview Park, Collier Boulevard Boat Park, Caxambas Park, Goodland Boat Park, Ann Olesky Park and Port of the Islands Boat Park. Ensure compliance with FDEP requirements regarding marina fuel tanks at Cocohatchee River Park, Caxambas Park, and Port of the Islands Boat Park. Compliance requires routine inspections and maintenance of the fuel tanks in coordination with the Collier County Solid and Hazardous Waste Management Division. Marina Operations is also responsible for FDEP submerged lands lease reports and fees that are due annually at Cocohatchee River Park, Caxambas Park, and Goodland Boat Park. These leases allow for continued use of the ramps and docks at these parks.				
Beach Operations - QP, CD	3.00	464,800	35,300	429,500
Beach Operations had a total of 1,144,688 visitors at Vanderbilt Beach, Clam Pass Beach Park, Barefoot Beach Preserve, Barefoot Beach Access, South Marco Beach Access, Tigertail Beach Park, North Gulfshore Beach Access, Conner Park and Bluebill Beach Access. Operations includes maintenance of beach park facilities and signage, management, or natural resources within beach parks coordination with volunteer groups and partner agencies, coordination with visiting researchers, collection of parking fees, and public assistance and sea turtle monitoring.				
Park Rangers - QP, CD	18.00	1,728,341	3,898,000	-2,169,659
The Park Ranger Program provides protection of park resources and park visitors; enforcement of County ordinances and park's regulations; information regarding park use and points of interest; beach vendor inspections; parking fee collection; traffic control; and monitoring beach conditions. Rangers may also act as educators by taking visitors on guided nature walks or canoe trips, setting up exhibits and lecturing on historic topics. Park Rangers provide a total of approximately 76,000 contacts annually.				
Beach Parking & Recreation Remittance to City of Naples - IAM	-	500,000	-	500,000
Annual payment to the City of Naples for the use by County residents of beach parking, parks, recreational facilities and recreational programs. This is governed by the Interlocal Agreement Between the County and City of Naples.				
Current Level of Service Budget	<u>104.00</u>	<u>17,787,800</u>	<u>6,667,200</u>	<u>11,120,600</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Increase Boat Launches by 1%	254,901	43,500	55,370	100,000
Increase Fitness Memberships by 1%	2,602	3,071	1,449	2,862
Increase safety in Parks by 1% inc. in Ranger Contacts	83,283	77,795	19,409	85,575
Increase Sun-N-Fun Attendance by 1%	178,328	56,681	10,597	180,112

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Parks & Recreation Division

County Park Facilities & Programs (001/0001)

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	6,758,979	8,067,100	7,343,100	8,853,600	-	8,853,600	9.7%
Operating Expense	6,472,493	7,082,400	6,730,500	8,416,800	-	8,416,800	18.8%
Capital Outlay	30,974	36,000	200	17,400	-	17,400	(51.7)%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
Net Operating Budget	13,762,446	15,685,500	14,573,800	17,787,800	-	17,787,800	13.4%
Total Budget	13,762,446	15,685,500	14,573,800	17,787,800	-	17,787,800	13.4%
Total FTE	97.75	103.75	104.00	104.00	-	104.00	0.2%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	5,760,936	5,573,200	4,509,600	6,616,100	-	6,616,100	18.7%
Fines & Forfeitures	13,147	15,000	15,000	5,000	-	5,000	(66.7)%
Miscellaneous Revenues	44,593	22,600	37,500	31,100	-	31,100	37.6%
Reimb From Other Depts	16,840	-	-	15,000	-	15,000	na
Net Cost General Fund	7,926,930	10,074,700	10,011,700	11,120,600	-	11,120,600	10.4%
Total Funding	13,762,446	15,685,500	14,573,800	17,787,800	-	17,787,800	13.4%

Notes:

The Parks Division continues to support Tourist Development in hosting sports tourism events at County sports venues such as North Collier Regional Park and Sugden Park. The provision of Park and Recreation regional services are complemented by the dedicated service of volunteers who assist at the Beaches and the Regional Parks. These volunteers provide valuable service hours to regional parks totaling up to thousands of service hours.

Forecast FY 2023:

The personal service expense forecast is lower due to attrition savings. This is even with the addition of four (4) FTE positions including the transfer of (1) FTE to NCRP Water Park from Parks & Recreation (111/1011), and the transfer of (1) FTE to Park Maintenance from Stormwater Aquatic (103/1005) and the Board-approved addition of two (2) full-time Lifeguards for NCRP Water Park on June 14, 2022. Operating expenditures may exceed budgeted levels due to inflationary pressures and utility cost increases. Revenues are forecast higher reflecting the new Board approved parking and boat launch fee increase.

Revenues for Beaches are expected to be significantly lower than expected, but approach the approved FY23 budget target.

Current FY 2024:

The 9.1% increase in personal services for FY24 reflects the proposed salary adjustments. Operating expenses increased by 21.8% in FY24 with the majority of the funding being allocated to utilities and maintenance. The remittance budget of \$500,000 is a portion of the annual \$1,500,000 payment to the City of Naples for reciprocal beach parking and recreational services pursuant to the 2008 Interlocal Agreement as amended on November 14, 2017.

Revenues:

The FY24 revenue budget is 18.8% higher than in FY23. The main driver of the increase is an 19.6% increase in Charges for Services, which were approved as part of Resolution 2021-263 in December of 2021. The increased revenues from the update to the Parks Fee Policy are now budgeted in full as part of the FY24 budget.

Public Services Department

**Parks & Recreation Division
Parks & Recreation (111/1011)**

Mission Statement

To provide diverse, inclusive, safe, and sustainable leisure and recreational opportunities for the people we serve.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
N/A	-	5,000	-	5,000
Divisional Administration/Overhead - RG	-	10,000	-	10,000
<p>Provide strategic and operational planning, budgeting, and financial management, staff policy development, administrative, and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.</p> <p>Facilitate Business Process Automation through the use of Enterprise Content Management to improve productivity and efficiency across the agency.</p> <p>Ensure the optimization and use of eligible funds for disaster related public assistance projects. Provides training to Department and Division Coordinators on cost capturing documentation and reporting.</p> <p>Manage the BCC agenda system and compile meeting documents. Establish consistent processes across all departments; ensure customized templates for all document types supported by attachments and automatic website posting and distribution.</p> <p>Provide analytical and management support to the Department Administration, conduct business process mapping and analysis on department operations and activities, and develop and review department plans for operations, budget activity and performance measurement efforts.</p>				
Divisional Administration/Overhead - RG	9.00	1,833,309	366,000	1,467,309
<p>Provide executive level management, administrative and policy oversight and process improvement to the Division and the employees of the Parks and Recreation Division. Responsible for the expansion and continued maintenance of all strategic/business planning for the developer agreements and Growth Management Plan compliance. Oversee County Park facilities and programs including maintenance, customer service and resource management.</p>				
Park Maintenance (111) - QP, IAM	46.00	6,905,775	10,000	6,895,775
<p>Provide routine preventative and ongoing maintenance of 538.71 acres of recreation lands in order to provide a pleasant, clean, safe and enjoyable environment for park visitors at community parks, athletic fields, aquatic facilities, neighborhood parks, and athletic facilities and all assigned parks in order to provide exceptional passive and active recreational experiences.</p>				

**Collier County Government
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Public Services Department

**Parks & Recreation Division
Parks & Recreation (111/1011)**

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Community Centers/Parks - QP	46.50	5,970,657	2,098,100	3,872,557
Provide active and passive recreation and leisure opportunities for community and special interest groups; provide structured programming for all ages via classes, activities and special events; and offer informal gathering opportunities through self-directed recreation programs and a variety of indoor activities at 17 community park locations. Registrations and rentals encompassed 58,377 users and participants at community centers and parks annually.				
Aquatics/Fitness - QP	21.00	2,043,521	271,600	1,771,921
Safe and supervised opportunities for the public to access instructional swimming, general aquatic recreation and fitness training. There are approximately 195,512 users and participants annually. Promote residents and visitor's utilization of the Golden Gate Aquatic and Fitness Complex, Immokalee Pool and Fitness Center and Donna Fiala Eagle Lakes Aquatic Center and fitness center by providing safe swim and leisure opportunities for residents. These services include aquatic recreation, aquatic health and fitness classes, springboard diving classes, American Red Cross instructional and private swim lessons, and special event rentals.				
Childcare/Preschool, After School, No School Days, Vacation - QP	7.00	628,438	439,700	188,738
Allow fun, safe, educational, and healthy programming for mentoring children and teens by providing an active and enrichment experiences with enhanced partnerships of community stakeholders, i.e., Library, Collier County Sheriff Office, Fire Department, Department of Children and Families, and Early Learning Coalition. Provide safe and supervised environment for all children to attend throughout the year and during the summer months. These services provide recreation and enrichment experiences for self-esteem and self-reliance, learning, pleasure, health and well-being. 4,947 youth and teens are served annually.				
Current Level of Service Budget	129.50	17,396,700	3,185,400	14,211,300

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
100% Reporting to CAPRA to maintain accreditation	100	100	100	100
Increase Aquatic Facility Attendance by 1%	37,968	38,347		
Increase Fee Based Facility Rentals by 1%	16,424	17,554	14,131	16,588
Increase Fee Based Program Registrations by 1%	6,847	10,231	4,718	6,915
Increase Fitness Memberships by 1%	6,088	5,540	4,744	6,692
Maintain 75% or greater of Athletic Field utilization	86	82	59	82

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Parks & Recreation (111/1011)**

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	8,643,698	9,868,500	9,124,900	10,692,400	-	10,692,400	8.3%
Operating Expense	6,019,897	5,404,200	5,938,100	6,704,300	-	6,704,300	24.1%
Capital Outlay	-	22,500	-	-	-	-	(100.0)%
Net Operating Budget	14,663,595	15,295,200	15,063,000	17,396,700	-	17,396,700	13.7%
Total Budget	14,663,595	15,295,200	15,063,000	17,396,700	-	17,396,700	13.7%
Total FTE	130.50	129.50	129.50	129.50	-	129.50	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	2,209,763	2,141,300	2,173,100	2,574,200	-	2,574,200	20.2%
Miscellaneous Revenues	250,190	258,000	259,300	245,200	-	245,200	(5.0)%
Reimb From Other Depts	31,588	-	-	366,000	-	366,000	na
Net Cost Unincorp General Fund	12,172,053	12,895,900	12,630,600	14,211,300	-	14,211,300	10.2%
Total Funding	14,663,595	15,295,200	15,063,000	17,396,700	-	17,396,700	13.7%

Notes:

The provision of Park and Recreation services is complemented by the dedicated service of volunteers assisting at community parks. These volunteers provide thousands of service hours.

Forecast FY 2023:

The Parks (111/1011) position count is reduced by one (1) as a result of a position transfer to Parks & Recreation (001) and Public Services Operations (001/0001) offset by the Board-approved addition of one (1) FTE, a Lifeguard, on June 14, 2022. Personal service expense forecast decrease is due attrition savings. The operating expenses is higher than the adopted budget due to the Board-approved FY 2022 investment in maintenance along with increases in electricity, temporary labor, supplies, and other operating expenses to keep the satisfactory level of services to the community.

Current FY 2024:

The personal services increase of 8.3% reflects the approval of proposed pay adjustment as well as the addition of the expanded service request for a regional manager. The operating expense increase of 24.1% reflects significant increases to utility and maintenance expenses as well as the expanded service request for a regional manager vehicle. Overall, the Parks (111/1011) budget reflects a 13.7% increase in operating expenses. Fund (111/1011) at the Department level met budget compliance of 4.25%.

Revenues:

20.2% increase in charges for services which reflect revenue increases at various community parks.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Golden Gate Community Center (130/1605)**

Mission Statement

Influenced and supported by the MSTU Advisory Board to maintain a diverse community center, which includes an auditorium, indoor gymnasium, amphitheater, childcare facility, BMX and Skateboard Park and community garden that promote healthy lifestyles, extreme sports, and sports tourism. These programs strengthen our community and enriches our economy through partnerships with community stakeholder involvement. These services provide diverse recreational opportunities and greenspace for the visitors and residents of Collier County.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Golden Gate Community Center - QP	7.00	1,082,800	1,082,800	-
<p>The Golden Gate Community Center serves as a meeting place for community groups and provides structured programming for all ages via classes, activities, and special events and offers informal gathering opportunities through open game room and drop-in recreation programs. Wheels BMX and Skatepark, rentals and registrations totaled 2,513 users and participants.</p>				
Childcare/Preschool, Afterschool, No School, Summer Camp - QP,	1.00	73,900	73,900	-
<p>Allow fun, safe, educational, and healthy programming for mentoring children and teens by providing an active and enrichment experiences with enhanced partnerships of community stakeholders, i.e., Library, Collier County Sheriff Office, Fire Department, Department of Children and Families, and Early Learning Coalition. Provide safe and supervised environment for all children to attend throughout the year and during the summer months. These services provide recreation and enrichment experiences for self-esteem and self-reliance, learning, pleasure, health and well-being. 105 youth and teens are served annually.</p>				
Community Center Maintenance - QP	1.00	257,900	257,900	-
<p>Provide routine preventative and ongoing maintenance of 21 acres of recreation lands in order to provide a pleasant, clean, safe and enjoyable environment for park visitors at community parks, athletic fields, aquatic facilities, neighborhood parks, and athletic facilities and all assigned parks in order to provide exceptional passive and active recreational experiences.</p>				
Reserves, Transfers, Interest - RG	-	1,213,800	1,213,800	-
Current Level of Service Budget	9.00	2,628,400	2,628,400	-

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Increase Fee Based Facility Rentals by 2%	1,194	1,000	1,104	1,218
Increase Fee Based Program Registrations by 1%	551	729	505	606

**Collier County Government
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Public Services Department

Parks & Recreation Division

Golden Gate Community Center (130/1605)

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	531,956	644,900	596,100	699,300	-	699,300	8.4%
Operating Expense	282,389	385,700	372,700	512,300	-	512,300	32.8%
Indirect Cost Reimburs	175,200	174,800	174,800	191,000	-	191,000	9.3%
Capital Outlay	-	12,100	12,000	12,000	-	12,000	(0.8)%
Net Operating Budget	989,544	1,217,500	1,155,600	1,414,600	-	1,414,600	16.2%
Trans to Property Appraiser	3,879	4,800	4,800	5,100	-	5,100	6.3%
Trans to Tax Collector	9,922	12,000	12,000	18,900	-	18,900	57.5%
Trans to 506 IT Capital	-	42,900	42,900	40,800	-	40,800	(4.9)%
Reserve for Contingencies	-	55,400	-	70,800	-	70,800	27.8%
Reserve for Capital	-	656,300	-	1,078,200	-	1,078,200	64.3%
Total Budget	1,003,345	1,988,900	1,215,300	2,628,400	-	2,628,400	32.2%
Total FTE	9.00	9.00	9.00	9.00	-	9.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	482,922	595,100	571,300	665,300	-	665,300	11.8%
Delinquent Ad Valorem Taxes	8,502	-	-	-	-	-	na
Charges For Services	260,677	157,300	213,100	226,900	-	226,900	44.2%
Miscellaneous Revenues	32	-	-	-	-	-	na
Interest/Misc	6,224	6,100	28,700	28,700	-	28,700	370.5%
Trans frm Property Appraiser	323	-	-	-	-	-	na
Trans frm Tax Collector	3,907	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	581,800	587,600	587,600	612,600	-	612,600	4.3%
Carry Forward	613,900	680,900	955,600	1,141,000	-	1,141,000	67.6%
Less 5% Required By Law	-	(38,100)	-	(46,100)	-	(46,100)	21.0%
Total Funding	1,958,288	1,988,900	2,356,300	2,628,400	-	2,628,400	32.2%

Public Services Department

**Parks & Recreation Division
Golden Gate Community Center (130/1605)**

Notes:

The provision of Park and Recreation services is complemented by the dedicated service of volunteers assisting at community parks. These volunteers provide thousands of service hours.

Forecast FY 2023:

Personal service expense forecast is lower due to vacancies throughout the year. Operating expenses is slightly lower. Program revenue is forecast slightly lower reflecting recent revenue trends.

Current FY 2024:

The FY24 personal services budget increased by 8.4%; the increase directly reflects the proposed salary adjustment. Operating expenses in FY24 have increased by 32.8%; which consists of funding to cover expected temporary staff, and utilities.

Revenues:

Ad Valorem Tax revenues are expected to increase by 11%% over last year. The rolled back rate for this district is 0.1682 per \$1,000 of taxable value. Ordinance 75-04 places a cap on the millage rate at 0.9000 per \$1,000 of taxable value. Golden Gate Community Center Fund (130/1605) budget is sized around the millage neutral tax rate of 0.1862 which will generate \$665,300 in property tax revenue. A transfer of \$612,600 from the Unincorporated Area General Fund (111) also provides funding for Golden Gate Community Center operations.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Sea Turtle Monitoring (119/1804)**

Mission Statement

To protect nests and collect data on sea turtle nesting and hatching activities, in order to fulfill permit requirements for beach raking and beach renourishment. Protecting sea turtle nests also allows beachfront property owners to obtain permits for certain activities seaward of the State Coastal Construction Control Line (CCCL).

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Sea Turtle Monitoring - QP	3.00	580,700	580,700	-
Monitor, report and conduct informational activities required to support beach permit conditions.				
Sea Turtle Program Grants	-	50,000	50,000	-
Current Level of Service Budget	<u>3.00</u>	<u>630,700</u>	<u>630,700</u>	<u>-</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Achieve 100% of on-time reporting for sea turtle monitoring	100	100	100	100
Achieve 95% of sea turtle nest marked within 12 hours	100	100	100	100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	238,945	323,600	244,100	382,100	-	382,100	18.1%
Operating Expense	16,409	22,200	3,700	94,000	-	94,000	323.4%
Capital Outlay	5,994	-	-	12,000	-	12,000	na
Net Operating Budget	261,349	345,800	247,800	488,100	-	488,100	41.2%
Trans to 111 Unincorp Gen Fd	19,600	18,000	18,000	-	-	-	(100.0)%
Reserve for Contingencies	-	18,400	-	21,000	-	21,000	14.1%
Reserve for Salary Adj.	-	18,100	-	-	-	-	(100.0)%
Reserve for Capital	-	5,000	-	121,600	-	121,600	2,332.0%
Total Budget	280,949	405,300	265,800	630,700	-	630,700	55.6%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	2,033	-	8,000	8,000	-	8,000	na
Trans fm 001 Gen Fund	133,000	133,000	133,000	138,700	-	138,700	4.3%
Trans fm 195 TDC Cap Fd	171,700	171,700	171,700	171,700	-	171,700	0.0%
Carry Forward	240,000	100,600	265,800	312,700	-	312,700	210.8%
Less 5% Required By Law	-	-	-	(400)	-	(400)	na
Total Funding	546,733	405,300	578,500	630,700	-	630,700	55.6%

Public Services Department

**Parks & Recreation Division
Sea Turtle Monitoring (119/1804)**

Notes:

Fund (119/1804) will remit a payment of \$18,000 in FY24 to Fund (111/1011) to offset Parks Administration expenses.

Forecast FY 2023:

Forecast costs for personal services are less than the total adopted budget due to attrition savings. Operating expenses are forecast to be lower due to a variety of factors within the sea turtle fund.

Current FY 2024:

The FY 24 personal budget increased by 18.1% as a result of the proposed salary adjustment. Operating expenses in FY24 are expected to increase by 323.4% to permit the hiring of temporary employees and the purchase of equipment for those employees. Any unspent funds are retained within Fund (119/1804).

Revenues:

Sea Turtle Monitoring is supported by a grant from TDC Beach Re-nourishment Fund (195/1105) with a total amount of \$171,700 and a transfer from the General Fund (001/0001) with a total amount of \$138,700.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Parks & Recreation Donations (607/1138)**

Mission Statement

To provide park improvements and community-based programming by facilitating donations to the Division by individuals and organizations.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Donated Funding for Services & Improvements - QP	-	108,700	108,700	-
Through direct donations and/or fund raising activities provide summer camp scholarships for children who would otherwise be unable to attend. Accept earmarked donations to provide specific improvements or equipment.				
Reserves, Transfers, Interest - RG	-	2,300	2,300	-
Current Level of Service Budget	-	111,000	111,000	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	2,952	30,600	3,000	30,600	-	30,600	0.0%
Net Operating Budget	2,952	30,600	3,000	30,600	-	30,600	0.0%
Reserve for Contingencies	-	1,500	-	2,300	-	2,300	53.3%
Restricted for Unfunded Requests	-	37,500	-	78,100	-	78,100	108.3%
Total Budget	2,952	69,600	3,000	111,000	-	111,000	59.5%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	19,935	15,000	11,000	11,000	-	11,000	(26.7)%
Interest/Misc	541	700	700	2,700	-	2,700	285.7%
Carry Forward	71,900	54,700	89,400	98,100	-	98,100	79.3%
Less 5% Required By Law	-	(800)	-	(800)	-	(800)	0.0%
Total Funding	92,376	69,600	101,100	111,000	-	111,000	59.5%

Public Services Department

**Parks & Recreation Division
Parks & Recreation Donations (607/1138)**

Notes:

This fund was established to account for donations from private parties and fund raising activities.

Forecast FY 2023:

Forecast expenditures are supported primarily by prior year contributions brought forward. Planned expenditures support camp and recreation scholarships for eligible children and equipment purchases pursuant to donation conditions.

Current FY 2024:

Expenses represent scholarships for eligible children as well as donations for child-based activities. There is no change in expenditures for FY24.

Revenues:

Revenue budget represents a slight decrease in budgeted contributions totaling \$11,000.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Fund (172/1061)**

Mission Statement

To acquire and preserve vital and significant environmentally sensitive lands including upland and wetland communities located in Collier County, for the benefit of present and future generations.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Conservation Collier Land Acquisition QP, CD, IAM, RG	3.00	27,708,600	27,708,600	-
Oversee and administer the acquisition of environmentally sensitive land through acceptance of applications from willing sellers, land evaluations, environmental reports, appraisals, monthly Advisory Board meetings, and Advisory Board sub-committee meetings. Provide capital funds for acquisition of environmentally sensitive land.				
Reserves, Transfers, Interest - RG	-	24,281,100	24,281,100	-
Current Level of Service Budget	3.00	51,989,700	51,989,700	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	236,601	325,000	325,000	350,300	-	350,300	7.8%
Operating Expense	143,430	373,600	326,000	411,400	-	411,400	10.1%
Indirect Cost Reimburs	23,700	19,000	19,000	38,300	-	38,300	101.6%
Capital Outlay	905,325	33,219,600	13,214,300	26,908,600	-	26,908,600	(19.0)%
Net Operating Budget	1,309,056	33,937,200	13,884,300	27,708,600	-	27,708,600	(18.4)%
Trans to Property Appraiser	-	230,000	230,000	243,000	-	243,000	5.7%
Trans to Tax Collector	515,078	611,700	611,700	970,000	-	970,000	58.6%
Trans to 001 Gen Fd	-	-	-	8,560,600	-	8,560,600	na
Trans to 111 Unincorp Gen Fd	32,600	48,000	48,000	6,416,300	-	6,416,300	13,267.3%
Trans to 174 Consvr Collier Maint	9,728,900	7,262,200	7,262,200	7,383,700	-	7,383,700	1.7%
Trans to 179 Consvr Collier Proj	-	-	-	675,000	-	675,000	na
Reserve for Contingencies	-	35,300	-	32,500	-	32,500	(7.9)%
Total Budget	11,585,634	42,124,400	22,036,200	51,989,700	-	51,989,700	23.4%
Total FTE	2.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	25,203,316	30,577,600	29,354,500	31,089,400	-	31,089,400	1.7%
Delinquent Ad Valorem Taxes	587	-	600	-	-	-	na
Miscellaneous Revenues	107,465	30,000	-	30,000	-	30,000	0.0%
Interest/Misc	64,811	32,000	331,900	654,200	-	654,200	1,944.4%
Carry Forward	323,200	13,016,800	14,154,100	21,804,900	-	21,804,900	67.5%
Less 5% Required By Law	-	(1,532,000)	-	(1,588,800)	-	(1,588,800)	3.7%
Total Funding	25,699,379	42,124,400	43,841,100	51,989,700	-	51,989,700	23.4%

Public Services Department

**Parks & Recreation Division
Conservation Collier Fund (172/1061)**

Notes:

In accordance with Ordinance No. 2002-63, as amended, the Conservation Collier Program (Program) is responsible for implementing the mandate of the electorate of Collier County as provided by public referendum votes in November 2002 and November 2006 confirming that mandate, to levy a 0.25 mill ad valorem property tax for a period not to exceed 10 years for acquisition. Once acquired, protection, restoration, and management of environmentally sensitive lands in Collier County for the benefit of present and future generations. Most recently, on November 3, 2020, the electorate voted to implement another ad valorem tax for 10 years. Specifically, the voters were asked to approve or disapprove reestablishing a county-wide millage rate not to exceed \$.2500 mills for ten (10) years to fund Conservation Collier's acquisition and management of environmentally sensitive lands. On November 3, 2020, the Collier County electors approved the Conservation Collier Reestablishment referendum with a 76.5% majority.

The implementation of this ad valorem started in FY 2022 (October 2022). The FY 2024 budget has been developed to include the rolled back millage rate of .2242 mil which is anticipated to generate property taxes of \$31,089,400.

Forecast FY 2023:

Personal services are expected to be in line with FY 2023 budget and operating expenses below budget. Capital outlay is utilized to acquire properties from BCC approved cycles.

Current FY 2024:

The budget provides \$26,986,600 in capital outlay which consists of \$26,849,400 in land acquisition and \$59,200 in equipment. Further, consistent with Ordinance 2002-63 as amended, 25% of the revenues collected or \$7,383,700 will be deposited, via transfer, into the Conservation Collier Management Trust Fund (174/1061) to provide for long-term management of lands acquired through or managed by the Conservation Collier Program. The Board of County Commissioners authorized an 11th Acquisition Cycle in January 2022. Cycle 11 properties were ranked by the Board in December 2022 and February 2023 for acquisition. Additional cycles will be acquired as directed by the Board.

Per Board direction, funds of \$8,560,600 and \$6,416,300 will be transferred from the Conservation Acquisition Fund (172/1061) to the General Fund (001/0001) and Unincorporated General Fund (111/10111) respectively.

Revenues:

A referendum on the Conservation Collier Program was included on the November 3, 2020 ballot. The result was a 76.5% majority in favor of re-establishing a county-wide millage rate not to exceed \$0.2500 mills for ten (10) years for the Conservation Collier Program. The rolled back millage tax rate of 0.2242 per \$1,000 of taxable value which will generate property taxes of approximately \$31,089,000.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Maintenance (174/1062)**

Mission Statement

The purpose of the Conservation Collier Management Trust Fund is to manage environmentally sensitive lands acquired through the Conservation Collier program. This fund provides for costs associated with perpetual management of Conservation Collier lands.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration - RG	-	120,800	120,800	-
General overhead expenses such as insurance, office automation costs and indirect cost reimbursement.				
Land Management - QP, CD, IAM, RG	5.00	1,334,100	1,334,100	-
Land management activities necessary to manage 4,350 acres in 21 different locations. Activities include: fencing, exotic plant treatment and control, prescribed fire, trail maintenance, and other restoration activities that are specified by land management plans developed for each of the properties acquired.				
Land Management Reserves & Transfers - QP	-	48,699,200	48,699,200	-
Reserves set aside for perpetual land management. Routine land management activities are funded from interest generated on funds held in reserve.				
Current Level of Service Budget	5.00	50,154,100	50,154,100	-

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Acres Managed	4,393	4,868	4,868	8,418
Acres Treated for Exotics	2,774	3,131	3,249	6,799
Maintained Miles Trails/Firebreaks	13	43	15	30
Preserves Open to Public	13	14	13	14
Public Hunt Events	8	8	8	8

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	321,483	474,200	461,800	512,900	-	512,900	8.2%
Operating Expense	363,223	765,700	762,200	835,300	-	835,300	9.1%
Indirect Cost Reimburs	34,200	42,700	42,700	51,700	-	51,700	21.1%
Capital Outlay	5,639	75,000	59,900	55,000	-	55,000	(26.7)%
Net Operating Budget	724,545	1,357,600	1,326,600	1,454,900	-	1,454,900	7.2%
Trans to 001 Gen Fd	-	-	-	38,150,200	-	38,150,200	na
Trans to 114 Pollutn Ctrl Fd	-	-	-	395,200	-	395,200	na
Trans to 179 Consvr Collier Proj	155,000	244,100	244,100	-	-	-	(100.0)%
Trans to 506 IT Capital	-	31,100	31,100	25,500	-	25,500	(18.0)%
Trans to 710 Pub Serv Match	-	-	10,000	-	-	-	na
Reserve for Contingencies	-	34,000	-	36,400	-	36,400	7.1%
Restricted for Unfunded Requests	-	40,783,800	-	10,091,900	-	10,091,900	(75.3)%
Total Budget	879,545	42,450,600	1,611,800	50,154,100	-	50,154,100	18.1%
Total FTE	3.00	5.00	5.00	5.00	-	5.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Maintenance (174/1062)**

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Delinquent Ad Valorem Taxes	5	-	-	-	-	-	na
Charges For Services	54	-	-	-	-	-	na
Miscellaneous Revenues	194,448	9,000	1,000	9,000	-	9,000	0.0%
Interest/Misc	216,767	301,900	719,100	1,061,300	-	1,061,300	251.5%
Trans frm Tax Collector	202,857	-	-	-	-	-	na
Trans fm 172 Conserv Collier Fd	9,728,900	7,262,200	7,262,200	7,383,700	-	7,383,700	1.7%
Carry Forward	25,895,300	34,893,000	35,383,200	41,753,700	-	41,753,700	19.7%
Less 5% Required By Law	-	(15,500)	-	(53,600)	-	(53,600)	245.8%
Total Funding	36,238,330	42,450,600	43,365,500	50,154,100	-	50,154,100	18.1%

Forecast FY 2023:

Both personal and operating expense forecasts are expected to be marginally lower than the adopted budget due to attrition savings and operating efficiencies.

Current FY 2024:

Personal expenses for FY 2024 are expected to increase by 8.2% due to the proposed salary increase. Operating expenses are expected to increase by 9.1% due to the additional of lands that will need to be maintained in FY 2024.

Per Board direction, funds of \$38,150,200 and \$395,200 will be transferred to the General Fund (001/0001) and Pollution Control Fund (114/1017), respectively.

Revenues:

The most significant source of funding is carry-forward of Conservation Collier Management Trust Fund (174/1062) with a total amount of \$41,753,700, followed by the transfer of \$7,383,700 from Conservation Collier Land Acquisition Fund (172/1061) representing twenty-five percent (25%) of annual gross tax receipts as required by Conservation Collier Ordinance 2002-63 as amended for long term management of lands acquired through or managed by the Conservation Collier Program.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Parks & Recreation Division

Conservation Collier Projects (179/1063)

Mission Statement

This fund was originally established in FY 2013 to account for Conservation Collier Capital Improvement Projects to allow for public access.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Projects - QP, CD, IAM	-	675,000	675,000	-
Provide improvements within Conservation Collier Preserves in accordance with the 5-year Capital Project Plan.				
Reserves, Transfers, Interest - RG	-	16,100	16,100	-
Current Level of Service Budget	-	691,100	691,100	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	5,379	-	54,600	150,000	-	150,000	na
Capital Outlay	-	245,000	381,500	525,000	-	525,000	114.3%
Net Operating Budget	5,379	245,000	436,100	675,000	-	675,000	175.5%
Reserve for Capital	-	-	-	16,100	-	16,100	na
Total Budget	5,379	245,000	436,100	691,100	-	691,100	182.1%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	1,110	-	7,300	8,000	-	8,000	na
Trans fm 172 Conserv Collier Fd	-	-	-	675,000	-	675,000	na
Trans fm 174 Conserv Collier Maint	155,000	244,100	244,100	-	-	-	(100.0)%
Carry Forward	42,500	900	193,200	8,500	-	8,500	844.4%
Less 5% Required By Law	-	-	-	(400)	-	(400)	na
Total Funding	198,610	245,000	444,600	691,100	-	691,100	182.1%

Public Services Department

**Parks & Recreation Division
Conservation Collier Projects (179/1063)**

Notes:

The Conservation Collier Capital Projects Fund (179/1063) is utilized to account for capital improvements at Conservation Collier Preserves.

Forecast FY 2023:

Significant carry forward is anticipated due to project savings during FY23.

Current FY 2024:

The capital budget increased by 114.3% to account for the execution of anticipated capital projects during FY24.

Revenues:

The most significant funding source is a \$675,000 transfer from Conservation Collier Acquisition Fund (172/1061). Other sources include a modest carry forward.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Parks & Recreation Division

Pepper Ranch Conservation Bank (673/0673)

Mission Statement

To provide funds for the perpetual maintenance of the Pepper Ranch Preserve Conservation Bank as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation for various County development projects.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Preserve Management - QP, CD, IAM	-	41,200	41,200	-
Funds annual management activities necessary to manage the Preserve in compliance with the US Fish and Wildlife Service requirements to allow for panther mitigation.				
Reserves, Transfers, Interest - RG	-	4,160,700	4,160,700	-
Current Level of Service Budget	-	<u>4,201,900</u>	<u>4,201,900</u>	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	41,200	41,200	41,200	-	41,200	0.0%
Net Operating Budget	-	41,200	41,200	41,200	-	41,200	0.0%
Reserve for Contingencies	-	3,000	-	3,000	-	3,000	0.0%
Reserve for Escrow	-	4,027,900	-	4,157,700	-	4,157,700	3.2%
Total Budget	-	4,072,100	41,200	4,201,900	-	4,201,900	3.2%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	41,200	41,200	41,200	41,200	-	41,200	0.0%
Interest/Misc	25,960	25,900	76,900	76,900	-	76,900	196.9%
Carry Forward	3,945,800	4,008,400	4,012,900	4,089,800	-	4,089,800	2.0%
Less 5% Required By Law	-	(3,400)	-	(6,000)	-	(6,000)	76.5%
Total Funding	4,012,960	4,072,100	4,131,000	4,201,900	-	4,201,900	3.2%

Public Services Department

**Parks & Recreation Division
Pepper Ranch Conservation Bank (673/0673)**

Notes:

Pepper Ranch Conservation Bank Fund (673/0673) is utilized to maintain this preserve under its Conservation Bank status. The US Fish and Wildlife Service Pepper Ranch Preserve Conservation Bank Agreement requires Collier County to establish and maintain a dedicated perpetual management account with a principal balance of \$3,940,000.

Forecast FY 2023:

Planned operating expenditures are expected to meet the adopted budget level during the second half of the fiscal year.

Current FY 2024:

The FY24 operating expense budget reflects planned management activities. There was no change in planned expenses between FY23/FY24.

Revenues:

This fund is supported by endowment funds with a total of \$4,089,800 carryforward which is supplemented by \$76,900 of interest earned on those funds as well as \$41,200 of cattle lease revenue.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Parks & Recreation Division

Caracara Prairie Management Fund (674/0674)

Mission Statement

To provide funds for the perpetual maintenance of Caracara Prairie Preserve as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation for the Collier County Resource Recovery Park.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Preserve Management - QP, CD, IAM	-	43,000	43,000	-
Funds annual management activities necessary to manage the Preserve in compliance with the US Fish and Wildlife Service requirements to allow for panther mitigation.				
Reserves, Transfers, Interest - RG	-	1,783,300	1,783,300	-
Current Level of Service Budget	-	<u>1,826,300</u>	<u>1,826,300</u>	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	33,823	51,100	40,200	43,000	-	43,000	(15.9)%
Net Operating Budget	33,823	51,100	40,200	43,000	-	43,000	(15.9)%
Reserve for Escrow	-	1,743,500	-	1,783,300	-	1,783,300	2.3%
Total Budget	33,823	1,794,600	40,200	1,826,300	-	1,826,300	1.8%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	-	8,200	8,200	8,200	-	8,200	0.0%
Interest/Misc	11,900	15,000	34,200	34,200	-	34,200	128.0%
Carry Forward	1,805,800	1,772,600	1,783,900	1,786,100	-	1,786,100	0.8%
Less 5% Required By Law	-	(1,200)	-	(2,200)	-	(2,200)	83.3%
Total Funding	1,817,700	1,794,600	1,826,300	1,826,300	-	1,826,300	1.8%

Public Services Department

**Parks & Recreation Division
Caracara Prairie Management Fund (674/0674)**

Notes:

Caracara Prairie Fund (674/0674) is utilized to maintain this preserve under its Conservation Bank status. Escrow funding was deposited into the Caracara Prairie Trust Fund (674/0674) prior to release of Panther Habitat Units (PHUs) in FY 2015. The PHUs are being used for the Resource Recovery Park being developed by the Solid Waste Division. US Fish and Wildlife Service Biological Opinion Letter requires that the Grantor establish the Resource Recovery Park Compensation Parcel Endowment Fund Trust (the "Trust"), which shall be comprised of a non-wasting management fund (the "Endowment Fund") solely used to defray costs associated with the maintenance and management of the Compensation Parcel in perpetuity. The required one-time management fund deposit was established by agreement at \$1,582,800. This amount is the principal of the fund and expenses cannot cause the fund to dip below this amount.

Forecast FY 2023:

The forecast budget reflects planned management activities.

Current FY 2024:

The operating expense budget for FY24 reflects planned management activities. Operating expenses were accordingly reduced by 15.9% for FY24. Reserves are programed at \$1,786,100.

Revenues:

This fund is supported by endowment funds with a total of \$1,786,100 carryforward with \$34,200 interest earned on those funds and \$8,200 of cattle lease revenue.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Public Health Division

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	343,165	370,700	402,700	400,300	-	400,300	8.0%
Grants and Aid	1,495,900	1,495,900	1,495,900	1,495,900	-	1,495,900	0.0%
Net Operating Budget	1,839,065	1,866,600	1,898,600	1,896,200	-	1,896,200	1.6%
Total Budget	1,839,065	1,866,600	1,898,600	1,896,200	-	1,896,200	1.6%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Public Health Department (001/0001)	1,839,065	1,866,600	1,898,600	1,896,200	-	1,896,200	1.6%
Total Net Budget	1,839,065	1,866,600	1,898,600	1,896,200	-	1,896,200	1.6%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,839,065	1,866,600	1,898,600	1,896,200	-	1,896,200	1.6%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	500	-	-	-	-	-	na
Net Cost General Fund	1,838,565	1,866,600	1,898,600	1,896,200	-	1,896,200	1.6%
Total Funding	1,839,065	1,866,600	1,898,600	1,896,200	-	1,896,200	1.6%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

**Public Health Division
Public Health Department (001/0001)**

Mission Statement

As a county health department within the integrated system of the Florida Department of Health, the Department of Health in Collier County provides public health programs and services focused on preventing communicable, infectious, and chronic diseases as we work to promote and protect the health of our community. DOH-Collier provides essential public health services to more than 390,912 residents and approximately 1.67 million visitors to our county annually. The main service offerings include infectious disease prevention and control, immunizations, immigrant, and refugee health, dental, family planning, WIC, Healthy Start, community health planning, wellness programs, vital statistics, and environmental health services. This past year the health department provided 421,064 individual public health services. The main facility is located at the government complex in Naples with a satellite office located in Immokalee. The Florida Department of Health in Collier County has a staff of 150 FTEs and a net operating budget of \$12 million which includes contributions from State, Federal, and County sources. DOH-Collier is supported by Collier County in FY 2024 with a net operating budget of \$1.89 million

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
General Operating & Administrative Costs - RG	-	400,300	-	400,300
Communicable Disease Control - QP	-	557,000	-	557,000
Programs funded by the County include Immunizations; Sexually Transmitted Diseases; AIDS; Tuberculosis; Other Communicable Diseases; and Public Health Preparedness and Response.				
Public Health Services - QP	-	891,800	-	891,800
To protect, promote and improve health, the Florida Department of Health in Collier County provides many essential public health services throughout Collier County to include prevention and control of infectious diseases, immunizations, sexually transmitted diseases, HIV/AIDs, hepatitis, tuberculosis, family planning, immigrant and refugee health, dental, school health, WIC, Healthy Start, prenatal, community health planning, tobacco cessation, wellness, vital statistics, disaster preparedness, migrant housing, and environmental health services.				
Environmental Health & Engineering - QP	-	47,100	-	47,100
This program was established to provide Health Division Inspectors for the Migrant Housing program in Collier County.				
Current Level of Service Budget	-	<u>1,896,200</u>	-	<u>1,896,200</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
# of Investigations of Potentially Illegal Migrant Housing	21	20	15	20
# of TB Tests	500	650	1,000	1,100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	343,165	370,700	402,700	400,300	-	400,300	8.0%
Grants and Aid	1,495,900	1,495,900	1,495,900	1,495,900	-	1,495,900	0.0%
Net Operating Budget	<u>1,839,065</u>	<u>1,866,600</u>	<u>1,898,600</u>	<u>1,896,200</u>	-	<u>1,896,200</u>	<u>1.6%</u>
Total Budget	<u>1,839,065</u>	<u>1,866,600</u>	<u>1,898,600</u>	<u>1,896,200</u>	-	<u>1,896,200</u>	<u>1.6%</u>

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

**Public Health Division
Public Health Department (001/0001)**

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	500	-	-	-	-	-	na
Net Cost General Fund	1,838,565	1,866,600	1,898,600	1,896,200	-	1,896,200	1.6%
Total Funding	1,839,065	1,866,600	1,898,600	1,896,200	-	1,896,200	1.6%

Notes:

The Health Department cost center only consists of operating expenses. No personal expenses or revenues are utilized.

Forecast FY 2023:

Operating expenditures are expected to approximate adopted budget levels.

Current FY 2024:

County supported operating expenses increased by 8% in FY24. Reductions to IT and Fleet costs were exceeded by electricity increases. The County's agreement with the Health Department is maintained at the prior year funding level. The Health Department reflects a 1.6% increase.

Revenues:

No revenues.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

University Extension Service Division

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	684,542	783,700	669,800	833,800	-	833,800	6.4%
Operating Expense	143,857	176,800	176,500	167,900	-	167,900	(5.0)%
Net Operating Budget	828,399	960,500	846,300	1,001,700	-	1,001,700	4.3%
Reserve for Contingencies	-	-	-	300	-	300	na
Restricted for Unfunded Requests	-	400	-	12,300	-	12,300	2,975.0%
Total Budget	828,399	960,900	846,300	1,014,300	-	1,014,300	5.6%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
County Extension, Ed & Training Ct (001/0001)	793,675	949,200	836,900	991,500	-	991,500	4.5%
University Extension Trust Fund (604/1055)	34,724	11,300	9,400	10,200	-	10,200	(9.7)%
Total Net Budget	828,399	960,500	846,300	1,001,700	-	1,001,700	4.3%
Total Transfers and Reserves	-	400	-	12,600	-	12,600	3,050.0%
Total Budget	828,399	960,900	846,300	1,014,300	-	1,014,300	5.6%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	7,951	5,000	4,600	16,500	-	16,500	230.0%
Miscellaneous Revenues	35,429	-	-	-	-	-	na
Interest/Misc	207	400	400	400	-	400	0.0%
Net Cost General Fund	758,246	944,200	836,900	986,500	-	986,500	4.5%
Carry Forward	42,500	11,300	15,900	11,500	-	11,500	1.8%
Less 5% Required By Law	-	-	-	(600)	-	(600)	na
Total Funding	844,334	960,900	857,800	1,014,300	-	1,014,300	5.6%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
County Extension, Ed & Training Ct (001/0001)	10.00	10.00	10.00	10.00	-	10.00	0.0%
Total FTE	10.00	10.00	10.00	10.00	-	10.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

**University Extension Service Division
County Extension, Ed & Training Ct (001/0001)**

Mission Statement

To assist Collier County Government through research based practical education for adult and youth populations in Collier County. To develop knowledge in agriculture; human and natural resources; and the life sciences and to make that knowledge accessible to sustain and enhance the quality of human life throughout Collier County.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - RG	3.00	427,976	5,000	422,976
<p>To support the educational mission of UF/IFAS Extension Collier County in developing knowledge in agriculture, human and natural resources and to make that knowledge accessible to sustain and enhance the quality of life in Collier County.</p>				
4-H Youth Development - QP, CD	3.00	286,524	-	286,524
<p>Provides outreach programming to youth in areas of healthy lifestyles, leadership development and life skills training. This is accomplished as youth "learn by doing" in a variety of programming resources such as livestock, ethics education, STEM learning opportunities, beekeeping, food science, environmental education, fishing, healthy competition and practical life skills education, etc.</p>				
Horticulture - QP, CD	2.00	168,400	-	168,400
<p>Provides residential educational programming that addresses lawn maintenance; landscape care and water conservation practices as well as adoption and use of Best Management Practices (BMP) in landscapes and gardens. Educates residents on Florida Friendly Landscape principals, conducts plant clinics and trains Master Gardener Volunteers to extend the outreach of the residential program. Commercial educational programming includes Green Industry Best Management Practices for fertilizer and pesticide training and application. Providing job related pesticide exams through the Florida Department of Agriculture and Consumer Sciences. Diagnostics for pests and diseases is a common consultation area. Field and office consultations are available for both residential and commercial constituents.</p>				
Agriculture / Marine Science - QP, CD	2.00	108,600	-	108,600
<p>Promoting sustainability in the agriculture industry and enhancing marine fishery and habitats. The Sustainable Food Systems (agricultural) program specializes in residential and commercial enterprises from seed to fork. Examples include development and networking of small farm producers, back yard livestock such as chicken education, food production education, communicating the latest research available from the University of Florida, awareness education of agricultural economics, annual agricultural educational tours, tropical fruit development, and best practices in commercial and residential agriculture and more. Multi county agents provide necessary expertise in the fields of vegetable crops, citrus production and livestock. The Sea Grant program provides resources to the community on sustainable fishing, enterprise development, fisheries education, natural resources education, networking of commercial coastal dependent businesses, and more.</p>				
Current Level of Service Budget	10.00	991,500	5,000	986,500

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

**University Extension Service Division
County Extension, Ed & Training Ct (001/0001)**

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
# of Master Gardener Participant Volunteer Hours	3,487	6,500	5,000	6,500
# of Youth Participating in 4-H	6,892	5,000	7,000	7,000

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	684,542	783,700	669,800	833,800	-	833,800	6.4%
Operating Expense	109,133	165,500	167,100	157,700	-	157,700	(4.7)%
Net Operating Budget	793,675	949,200	836,900	991,500	-	991,500	4.5%
Total Budget	793,675	949,200	836,900	991,500	-	991,500	4.5%
Total FTE	10.00	10.00	10.00	10.00	-	10.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	-	5,000	-	5,000	-	5,000	0.0%
Miscellaneous Revenues	35,429	-	-	-	-	-	na
Net Cost General Fund	758,246	944,200	836,900	986,500	-	986,500	4.5%
Total Funding	793,675	949,200	836,900	991,500	-	991,500	4.5%

Notes:

UES has ten (10) employees with all or partial county salary contributions. Five (5) employees are 100% Collier County paid and five (5) are shared positions with University of Florida.

Forecast FY 2023:

Personal service are forecast to be below adopted budget levels due to attrition savings. Operating expenses are expected to close at close to adopted budget levels.

Current FY 2024:

The personal services budget in FY24 is expected to increase by 6.4%. This proposed increase is due to the salary increase. The operating expense budget for FY24 was reduced by 4.7% which was a result of reductions to IT and Fleet expenses.

Revenues:

Revenues are increasing in FY24, mainly in the charges for services category. This fund is mainly supported by the General Fund.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

**University Extension Service Division
University Extension Trust Fund (604/1055)**

Mission Statement

The University Extension Trust was created to designate funds to all program areas within UF/IFAS Extension Collier County furthering the outreach of the educational mission.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
University Extension Trust Fund Education Plan - QP, CD	-	22,800	22,800	-

The University Extension Trust provides funding for all program areas within Extension furthering the education mission of UF/IFAS Extension. Those program areas include: Agriculture (Sustainable Foods Systems); Marine Sciences and Natural Resources (SeaGrant); Residential Horticulture (including Florida Friendly Landscaping, Master Gardener Volunteers and Plant Clinics); Commercial Horticulture (including specialized landscape professionals training and plant/pest identification); and 4H Youth Development where "youth learn by doing". Each program area is led by an extension agent with extensive specialized education and subject matter expertise.

Current Level of Service Budget	-	22,800	22,800	-
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Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	34,724	11,300	9,400	10,200	-	10,200	(9.7)%
Net Operating Budget	34,724	11,300	9,400	10,200	-	10,200	(9.7)%
Reserve for Contingencies	-	-	-	300	-	300	na
Restricted for Unfunded Requests	-	400	-	12,300	-	12,300	2,975.0%
Total Budget	34,724	11,700	9,400	22,800	-	22,800	94.9%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	7,951	-	4,600	11,500	-	11,500	na
Interest/Misc	207	400	400	400	-	400	0.0%
Carry Forward	42,500	11,300	15,900	11,500	-	11,500	1.8%
Less 5% Required By Law	-	-	-	(600)	-	(600)	na
Total Funding	50,658	11,700	20,900	22,800	-	22,800	94.9%

Public Services Department

**University Extension Service Division
University Extension Trust Fund (604/1055)**

Notes:

All expenses and revenues within Fund 604 are balanced with all outstanding balances compensated for by adjusting carryforward.

Forecast FY 2023:

Expenses are forecasted to be less than expected in FY24.
Some majors events will not occurred due to damage from Hurricane IAN and COVID

Current FY 2024:

Operating expenses were reduced by 9.7% for FY24 as the result of previous fiscal years revenue reductions.

Revenues:

Revenues are expected to be slightly higher in FY24 due to an increase in charges for services.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Public Services Grants

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	37,269	-	1,542,300	-	-	-	na
Operating Expense	271,873	-	3,436,000	-	-	-	na
Capital Outlay	441,057	-	6,764,000	-	-	-	na
Net Operating Budget	750,199	-	11,742,300	-	-	-	na
Total Budget	750,199	-	11,742,300	-	-	-	na

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Public Services Grants (709-710 / 1839-1840)	750,199	-	11,742,300	-	-	-	na
Total Net Budget	750,199	-	11,742,300	-	-	-	na
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	750,199	-	11,742,300	-	-	-	na

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	460,490	-	7,909,100	-	-	-	na
Miscellaneous Revenues	8,091	-	-	-	-	-	na
Interest/Misc	2,309	-	-	-	-	-	na
Reimb From Other Depts	-	-	3,823,200	-	-	-	na
Trans fm 001 Gen Fund	9,225	-	-	-	-	-	na
Trans fm 174 Conserv Collier Maint	-	-	10,000	-	-	-	na
Trans fm 314 Museum Cap	86,488	-	-	-	-	-	na
Total Funding	566,602	-	11,742,300	-	-	-	na

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Services Department

Public Services Grants

Public Services Grants (709-710 / 1839-1840)

Mission Statement

To process grants within the Public Services Department. Grants will include 4-H funding; State Aid to Libraries; Parks Grants, Housing and Urban Development, the Summer Food Program; as well as others as they are identified, applied for and awarded.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	37,269	-	1,542,300	-	-	-	na
Operating Expense	271,873	-	3,436,000	-	-	-	na
Capital Outlay	441,057	-	6,764,000	-	-	-	na
Net Operating Budget	750,199	-	11,742,300	-	-	-	na
Total Budget	750,199	-	11,742,300	-	-	-	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	460,490	-	7,909,100	-	-	-	na
Miscellaneous Revenues	8,091	-	-	-	-	-	na
Interest/Misc	2,309	-	-	-	-	-	na
Reimb From Other Depts	-	-	3,823,200	-	-	-	na
Trans fm 001 Gen Fund	9,225	-	-	-	-	-	na
Trans fm 174 Conserv Collier Maint	-	-	10,000	-	-	-	na
Trans fm 314 Museum Cap	86,488	-	-	-	-	-	na
Total Funding	566,602	-	11,742,300	-	-	-	na

Public Services Department

**Public Services Grants
Public Services Grants (709-710 / 1839-1840)**

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Forecast FY 2023:

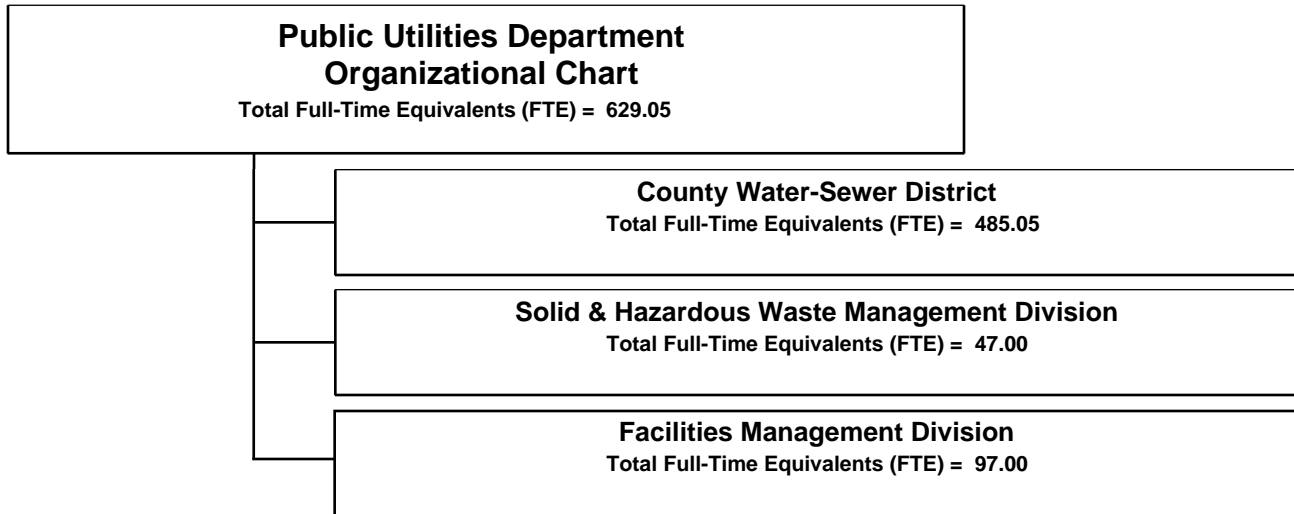
The forecast represents new and ongoing grant programs associated with the unspent dollars in various grant projects and programs.

33360 Library SAL Interest \$86,310
33608 4H Reinvestment \$43,200
33609 DONOR BCCF \$1,300
33697 USFWS McIlvane Marsh \$25,000
33670 FY19/20 State Aid \$1,200
33721 FY20/21 State Aid \$140,900
33802 FY21/22 State Aid \$166,300
33805 CHS ARP21-12 \$1,719,200
33809 CHS Mus ARP21-04 \$561,400
33813 CDBG-MIT I0164 IMM L \$767,500
33814 CDBG-MIT I0165 ISC \$2,123,100
33816 CHS UE ARP21-17 \$1,542,500
50219 GG Senior Center Rehab \$2,819,100
80322 MarGood Cottage \$256,436
91839 Fund 709 Res/Xfers \$2,400

Current FY 2024:

Existing Grant budgets will roll forward and new budgets will be established by executive summary and budget amendment.

Public Utilities Department



Public Utilities Department

Dr. George Yilmaz

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, sustainable services that meet the expectations of our customers, citizens, and visitors in an operationally excellent environment. The Department is composed of two enterprise funds, including the Collier County Water-Sewer District (CCWSD) and Solid and Hazardous Waste Management, as well as the Facilities Management Division which is funded through ad valorem taxes. To meet the requirements of providing both demand and compliance driven essential services, the Department must maintain an appropriate level of both physical and financial resources. The Department prioritizes resource requirements through a unified focus on revenue-centric, risk-based decision making to ensure the most critical infrastructure receives the rehabilitation and maintenance necessary to meet operational and compliance requirements.

The Department is comprised of eight Divisions: Department Administration, Financial and Operations Support, Utilities Engineering and Project Management, Technical Support and Logistics, Water, Wastewater, Sub-Regional Utilities (collectively the CCWSD), Solid and Hazardous Waste Management and Facilities Management.

Collier County Water-Sewer District

The Collier County Water-Sewer District (CCWSD) is an independent special district created by the Florida Legislature, with the Board of County Commissioners (Board) serving as Ex-officio the Governing Board of the Collier County Water-Sewer District. Charges for services received for potable drinking water production and distribution, wastewater collection and treatment and Irrigation Quality (IQ) water provide the sole financial resources required to pay for operational and maintenance expenses, renewal and replacement of existing infrastructure via the capital improvement program (CIP), meet debt service requirements and bond covenants, and sustain compliance with stringent environmental and public health regulations. Growth in the CCWSD infrastructure conveyed by developers has continued at a rapid pace in FY 2022 and FY 2023 and is expected to continue into FY 2024 in addition to anticipated development in the northeast area of the County. Continuation of these trends will place additional compliance and service demands on resources.

The Board approved formal User Rate Study conducted with Raftelis, Inc. included FY 2024 rate increase of 7.07% for Water, Wastewater, and IQ Water. These rates were utilized to set the revenue budget to provide sufficient funding for the operating, capital, debt service and reserves in this revenue centric enterprise fund. Additional rate adjustments will help keep pace with inflation. There is no income from taxpayer general revenues. The CCWSD delivers basic, indispensable life-sustaining services on demand 24 hours a day, 365 days a year, including holidays. Appropriate resourcing of the Department's mission ensures services are delivered timely, at a level that meets consumer demand, and in compliance with permit requirements and the collective mandates of various federal, state, and local regulations (e.g., the Clean Water Act, the Safe Drinking Water Act, Department of Homeland Security, etc.).

The CCWSD is assessed a revenue-based, industry standard Payment in Lieu of Property Taxes (PILT) transfer to the General Fund of approximately \$10.6 million and Indirect Charges for services provided by support organizations (e.g., County Attorney's Office, Procurement Services, Human Resources, Fleet Maintenance, and other general local government services) of \$4.0 million. Information Technology and Fleet direct allocations total \$6.9 million. Budgeted intergovernmental charges for direct support for Impact Fee administration and Corporate Compliance services are \$0.5 million. Combined, the CCWSD contributes \$22.0 million to the General Fund.

The District has five Senior Liens and one Subordinate Lien outstanding with approximately \$25.2 million in debt service due in FY 2024. Fitch currently maintains its AAA bond rating, and Moody's maintains the District's credit rating of Aaa, both the highest rating possible, keeping debt service costs low.

The CCWSD FY 2024 Proposed Budget is revenue centric and meets the Board approved FY 2024 Budget Policy guidelines. The total Proposed Budget of \$243.4 million funds 485.05 FTEs, the Capital Improvement Program of \$61.6 million to address water and wastewater rehabilitation and renewal projects with the highest risk assessment and most critical needs, debt service of \$25.2 million and \$33.3 million in unrestricted reserves which meet approved budget policy guidelines.

Department Administration

This Division provides management, policy oversight, administrative and process improvement to the operations and capital improvement programs of the Department. The Administration Division works in concert with the County Manager's Office and other Departments in support of the county's strategic goals as they relate to revising the Growth Management Plan and Land Development Code to improve the county's ability to manage and control the rate and quality of future development. The Division is home to the Public Utilities Department Head with an operating budget of \$0.42 million.

Financial and Operations Support Division

This Division provides sound fiscal and administrative management to Department's operations, debt and capital expenditure programs, maintains internal controls, manages centralized Department inventory, bills and manages Department accounts

Public Utilities Department

receivables, manages the Meter Services section serving as the utility's cash registers, supports the utility's critical infrastructure security in accordance with the Department of Homeland Security guidelines, provides public information coordination and processes vendor payments associated with the compliant operations of the Department's enterprise entities. The Division also provides call center customer service for all water-sewer utility customers and solid waste residential curbside customers to meet the demands of customer quality assurance / quality control initiatives. The Division has a staff of 105 budgeted FTEs for FY 2024. The net operating budget is \$36.7 million including CCWSD PILT and Indirect Cost Allocations.

Utilities Engineering and Project Management

This Division provides proactive and efficient planning and project management of the CCWSD's capital improvement program and supports the county's strategic goal of developing reliable public infrastructure and asset management processes. In addition, the Division provides underground utility locating services and technical support for applications specific to utility operations. The Division has a staff of 50 budgeted FTEs for FY 2024 to manage \$61.6 million in new utility infrastructure capital improvements and continue multi-year project execution in support of more than \$1.7 billion in gross assets. The net operating budget is \$7.9 million.

PUD Technical Support and Logistics

This Division provides integrated Geographic Information Systems (GIS) based support for the Department's asset management system and infrastructure related services for manned and unmanned structures with a staff of 17 FTEs for FY 2024 and a \$3.6 million net operating budget.

Water Treatment and Distribution

This Division provides compliant potable (drinking) water treatment and distribution services to approximately 84,700 potable water connections within the CCWSD. The Division currently operates two regulatory compliant regional water treatment facilities with a combined constructed capacity to treat and deliver 52.0 million gallons of water per day to efficiently meet an anticipated service level demand of approximately 10.4 billion gallons in FY 2024. Efficient wellfield management provides the necessary source water to meet production demand. The Division utilizes a proactive maintenance program to ensure regular repair and rehabilitation to the mechanical, electrical, instrumentation, telemetry and Supervisory Control and Data Acquisition (SCADA) systems. Valve and hydrant maintenance and regulatory water quality monitoring and compliance are essential Division programs to maintain the reliability of the public water supply. The Division has a staff of 139 budgeted FTEs for FY 2024 with a net operating budget of \$47.8 million.

Wastewater Collections, Treatment, and IQ Water Delivery

This Division provides effective management, operation, and maintenance of the Collier County wastewater system to ensure all facilities operate in regulatory compliance, provide a safe work environment, and efficiently meet service level demands. The Division currently operates two regional water reclamation facilities and two sub-regional facilities with a combined constructed capacity to treat approximately 42.35 million gallons of wastewater per day (mgd), plus an additional 1.5 mgd per day at the new North East plant coming online in FY 2024. The Division delivers approximately 5.66 billion gallons of irrigation quality water per year to the community for beneficial reuse while treating approximately 8.25 billion gallons of wastewater. The Division has a staff of 173.05 budgeted FTEs for FY 2024 with a net operating budget of \$58.7 million.

Solid and Hazardous Waste Management Division

This Division is comprised of two enterprise funds, the Solid and Hazardous Waste Disposal Fund (4070) and the Mandatory Solid Waste Collections Fund (4073) which is composed of two MSBU's. No external debt is anticipated in FY 2024 as the enterprise operation remains cash and carry. As an enterprise fund that charges fees for services, the Division is revenue centric in FY 2024 and meets budget guidelines.

The FY 2024 Proposed Budget for Solid and Hazardous Waste revenue includes an 8.0 percent rate adjustment to both residential and commercial tipping fee rates to generate revenues sufficient to fund essential operations, planned capital investment activities, and build reserves sufficient to support debris management for natural disasters. The annual assessment for curbside collection in District 1 will increase 8.0 percent from \$230.82 to \$249.29, \$1.54 per month. The annual assessment for curbside collection in District 2 will increase 9.3 percent from \$228.09 to \$249.29, \$1.77 per month. Payments received in November receive a 4 percent discount. The Division funds 47 FTEs in FY 2024 with a net operating budget of \$64.3 million, including a PILT payment and Indirect Cost Allocations to the general fund. This enterprise operation is funded through landfill tipping fees, recycling drop-off center fees, residential curbside collection assessments, franchise fees and state grants.

This Division provides an efficient and economical balance of public and private services to meet federal, state, and local requirements for solid waste management and disposal, including environmental compliance for hazardous materials

Public Utilities Department

disposal and a petroleum storage tanks compliance program. The Division ensures public health, safety, and preservation of natural resources by utilizing a customer centric, environmentally sound, and cost-effective operational approach that provides best value services.

The Division is responsible for the administration of the board-approved Integrated Solid Waste Management Strategy and associated solid waste master planning, including the operation of four major recycling drop-off and hazardous waste material collection centers that are open 6 days each week, serve more than 98,200 visitors, and properly dispose of over 2 million pounds of household hazardous materials. The Division's other essential functions include the operation of two scale houses, administration of solid waste collection and disposal contracts, and management of a capital program to ensure facilities are maintained and solid waste services are aligned with the County's needs and growth. The Division is responsible for the County's debris recovery mission in the event of a disaster, and programs that support the Integrated Solid Waste Management Strategy initiatives for waste recycling and reduction to extend the life of the landfill and meet the state recycling goal.

The Division manages two solid waste collection contracts that include proper collection of solid waste, providing residents with twice a week collection of waste and once a week recycling, yard waste, and bulky items to more than 145,600 residential accounts. The Division also manages a design/build/operate landfill contract, that provides compliant disposal services for over 348,400 revenue generating tons expected in FY 2024, including transfer station operations that divert 34,800 tons to an out of county landfill. The public-private partnership, with a combined workforce of approximately 400 contract employees, continues to support the Integrated Solid Waste Management Strategy initiatives to increase recycling and preserve Collier County Landfill airspace.

CCWSD Reserves

Unrestricted reserves for the CCWSD and the Solid and Hazardous Waste Enterprise operations are funded in accordance with the FY 2024 Budget Policy Guidelines adopted by the Board on March 14, 2023, including the Board-approved Reserve Policy. The management of reserves across multiple funds enables the CCWSD to maintain the highest available investment credit rating with Fitch (AAA) and Moody's (Aaa) rating agencies.

CCWSD unrestricted reserves in FY 2024 total \$33.3 million, a \$3.4 million increase over the prior year. The CCWSD unrestricted reserve balance represents 54 days of operating and capital, within the adopted budget policy guidelines of 45 to 90 days.

Restricted reserves for the CCWSD total \$45.3 million, including the water impact fee fund reserves of \$4.9 million, wastewater impact fee fund reserves of \$11.6 million, and debt reserves of \$28.8 million in accordance with all bond covenants.

Solid Waste unrestricted reserves of \$15.6 million in FY 2024 represent 79 days of operating and capital, in compliance with the budget guidelines of 45 to 90 days. Hurricane Irma and Hurricane Ian brought home the need for dedicated restricted reserves necessary to fund the debris recovery mission. As such, the Division has budgeted \$1.5 million of restricted reserves in the FY 2024 budget to restart building the reserve balances over the next several years necessary to fund major storm related recovery missions.

Facilities Management Division

The Facilities Management Division Fiscal Year 2024 budget is prepared in alignment with the Collier County Strategic Plan particularly the focus areas of Infrastructure and Asset Management, Quality of Place and Responsible Governance. Facilities Management also has responsibility for several Strategic Plan Board and County Manager Priorities. The Division's proposed budget is consistent with the Board of County Commissioners Budget Policy and guidance.

The Division provides secure, clean, and comfortable facilities for our citizens, visitors, and staff. All buildings, offices, grounds, and property acquisitions are managed and maintained to the highest standards through operational excellence and preventative and predictive maintenance. Regular maintenance functions include electrical, plumbing, heating, ventilation and air conditioning, structural repairs, physical energy plant, fire systems compliance, pest control, and landscaping for the County's 956 structures with an estimated value of \$945 million in vertical assets. The Division maintains a total of 4,900,000 square feet of building space while completing approximately 26,000 work orders per year.

The Division's Government Security section protects the assets, both physical and human, at posts throughout the County. Security provides the necessary resources to detect contraband entering secured locations, a physical security presence, and overall employee/official protection services.

The Facilities Management Division also provides for the capital maintenance, construction, and renovation for the County's facilities and structures including three Government Services Centers, Collier County Sheriff's Office (CCSO) substations, two Jail Detention Centers, the Emergency Services Center, two Courthouses, EMS Stations, Parks facilities, museums,

Public Utilities Department

libraries, and general office space for the Board of County Commissioners, Judiciary, and the Constitutional Officers.

Board Strategic Priority Projects managed by Facilities Management project delivery team include:

- Mental Health Central Receiving Facility (Quality of Place, Responsible Governance, Infrastructure and Asset Management, Responsible Governance): This facility, located near the David Lawrence Center Complex on Golden Gate Parkway, will increase crisis support and will function as the Central Receiving Center for those receiving services under both the Baker and the Marchman Acts.

- CCSO Forensic Building (Quality of Place, Responsible Governance, Infrastructure and Asset Management, Responsible Governance): This facility will house crime scene, evidence and technical services bureau and include storage for evidence, vehicles as well as large equipment. The facility is designed to accommodate the relocation of Sheriff's CID operations currently located on Horseshoe Drive.

- Master Space Planning and Utilization, County Facility Master Planning, and Asset Management and Preventative Maintenance Planning and Integration (Infrastructure and Asset Management, Responsible Governance, Quality of Place): Conduct strategic government facility planning updates, timely stand-alone planning efforts and integration and continued development of systematic asset management and maintenance.

The Facilities Management Division is dedicated to providing secure, clean and comfortable facilities for our citizens, visitors and staff. The Division looks forward to successfully meeting those requirements and the other important objectives embodied in the Strategic Plan.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

Department Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	51,132,848	63,290,500	61,700,100	68,925,100	-	68,925,100	8.9%
Operating Expense	108,817,320	126,256,800	127,312,900	154,262,100	-	154,262,100	22.2%
Indirect Cost Reimburs	3,923,900	4,460,000	4,460,000	4,638,800	-	4,638,800	4.0%
Payment In Lieu of Taxes	10,159,300	10,537,100	10,537,100	11,099,100	-	11,099,100	5.3%
Capital Outlay	917,492	1,202,000	4,370,400	1,853,000	-	1,853,000	54.2%
Remittances	-	-	352,000	-	-	-	na
Total Net Budget	174,950,861	205,746,400	208,732,500	240,778,100	-	240,778,100	17.0%
Trans to Property Appraiser	39,174	479,400	479,400	534,600	-	534,600	11.5%
Trans to Tax Collector	127,342	135,000	135,000	141,000	-	141,000	4.4%
Trans to 001 Gen Fd	182,800	186,400	186,400	-	-	-	(100.0)%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	-	-	-	(100.0)%
Trans to 370 Sport Complx Cap	1,057,400	-	-	-	-	-	na
Trans to 408 Water/Sewer Fd	2,171,800	2,706,500	2,706,500	-	-	-	(100.0)%
Trans to 409 W/S MP Fd	273,100	55,000	55,000	-	-	-	(100.0)%
Trans to 410 W/S Debt Serv Fd	8,523,952	8,692,700	7,447,700	7,044,400	-	7,044,400	(19.0)%
Trans to 412 W User Fee Cap Fd	29,158,700	23,079,600	23,079,600	16,575,000	-	16,575,000	(28.2)%
Trans to 414 S User Fee Cap Fd	26,679,000	33,581,000	33,581,000	34,665,000	-	34,665,000	3.2%
Trans to 470 Solid Waste Fd	178,100	205,900	205,900	-	-	-	(100.0)%
Trans to 471 Landfill Closure	100,000	1,000,000	1,000,000	1,500,000	-	1,500,000	50.0%
Trans to 473 Mand Trash Coll	443,900	401,500	401,500	-	-	-	(100.0)%
Trans to 474 Solid Waste Cap Fd	8,250,000	17,063,800	12,242,900	5,800,000	-	5,800,000	(66.0)%
Trans to 506 IT Capital	-	2,074,500	2,074,500	1,950,700	-	1,950,700	(6.0)%
Advance/Repay to 471 S Waste	3,900,000	-	-	-	-	-	na
Reserve for Contingencies	-	14,244,300	-	15,193,700	-	15,193,700	6.7%
Reserve for Capital	-	2,009,900	-	1,925,800	-	1,925,800	(4.2)%
Reserve For Landfill Cell Closure	-	291,700	-	328,200	-	328,200	12.5%
Reserve for Cash Flow	-	25,404,100	-	29,410,000	-	29,410,000	15.8%
Reserve for Attrition	-	(871,100)	-	(970,300)	-	(970,300)	11.4%
Total Budget	256,254,629	336,705,100	292,546,400	354,876,200	-	354,876,200	5.4%

Appropriations by Division	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
County Water-Sewer District	110,043,747	131,204,300	131,188,200	155,152,600	-	155,152,600	18.3%
Solid & Hazardous Waste Management Division	47,664,405	53,973,100	54,516,000	64,311,400	-	64,311,400	19.2%
Facilities Management Division	17,242,709	20,569,000	23,028,300	21,314,100	-	21,314,100	3.6%
Total Net Budget	174,950,861	205,746,400	208,732,500	240,778,100	-	240,778,100	17.0%
County Water-Sewer District	66,587,752	92,834,300	66,869,600	88,266,500	-	88,266,500	(4.9)%
Solid & Hazardous Waste Management Division	14,716,016	36,114,500	16,944,300	24,126,100	-	24,126,100	(33.2)%
Facilities Management Division	-	2,009,900	-	1,705,500	-	1,705,500	(15.1)%
Total Transfers and Reserves	81,303,768	130,958,700	83,813,900	114,098,100	-	114,098,100	(12.9)%
Total Budget	256,254,629	336,705,100	292,546,400	354,876,200	-	354,876,200	5.4%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

Department Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Franchise Fees	1,958,340	2,067,100	2,103,800	2,260,600	-	2,260,600	9.4%
Special Assessments	826	-	-	-	-	-	na
Intergovernmental Revenues	106,430	120,400	1,522,500	94,100	-	94,100	(21.8)%
FEMA - Fed Emerg Mgt Agency	412,813	-	-	-	-	-	na
Charges For Services	20,115,875	20,302,800	21,220,700	22,291,700	-	22,291,700	9.8%
Water Revenue	79,198,097	82,100,000	85,300,000	91,700,000	-	91,700,000	11.7%
Sewer Revenue	88,703,375	93,400,000	95,600,000	102,700,000	-	102,700,000	10.0%
Effluent Revenue	5,116,894	5,600,000	5,600,000	6,000,000	-	6,000,000	7.1%
Mandatory Collection Fees	29,903,425	30,930,600	30,921,500	34,228,000	-	34,228,000	10.7%
Fines & Forfeitures	4,873	13,300	32,000	32,000	-	32,000	140.6%
Miscellaneous Revenues	2,168,315	551,100	1,086,700	420,900	-	420,900	(23.6)%
Interest/Misc	497,781	359,200	721,600	858,300	-	858,300	138.9%
Reimb From Other Depts	11,869,651	12,284,300	12,673,800	17,703,700	-	17,703,700	44.1%
Group Health Billings	24	-	-	-	-	-	na
Net Cost General Fund	15,972,823	19,719,900	19,925,100	20,557,200	-	20,557,200	4.2%
Net Cost Co Water/Sewer Op	(54,045,593)	-	(47,228,100)	-	-	-	na
Trans fm 109 Pel Bay MSTBU	21,000	17,600	17,600	-	-	-	(100.0)%
Trans fm 301 Co Wide Cap	-	-	157,300	-	-	-	na
Trans fm 318 Infra Sales Tax	-	-	343,800	-	-	-	na
Trans fm 408 Water / Sewer Fd	496,500	459,900	459,900	-	-	-	(100.0)%
Trans fm 470 Solid Waste Fd	1,191,900	2,551,600	2,551,600	1,500,000	-	1,500,000	(41.2)%
Trans fm 473 Mand Collct Fd	1,205,400	1,302,400	1,302,400	-	-	-	(100.0)%
Adv/Repay fm 470 Solid Waste	3,900,000	-	-	-	-	-	na
Carry Forward	73,601,300	77,276,200	78,742,800	67,736,700	-	67,736,700	(12.3)%
Less 5% Required By Law	-	(12,351,300)	-	(13,207,000)	-	(13,207,000)	6.9%
Total Funding	282,400,049	336,705,100	313,055,000	354,876,200	-	354,876,200	5.4%

Department Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
County Water-Sewer District	467.00	476.00	485.05	485.05	-	485.05	1.9%
Solid & Hazardous Waste Management	47.00	47.00	47.00	47.00	-	47.00	0.0%
Facilities Management Division	78.00	96.00	97.00	97.00	-	97.00	1.0%
Total FTE	592.00	619.00	629.05	629.05	-	629.05	1.6%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	39,883,900	48,459,200	47,173,900	52,685,700	-	52,685,700	8.7%
Operating Expense	56,334,066	67,713,500	68,077,100	86,089,800	-	86,089,800	27.1%
Indirect Cost Reimburs	3,233,300	3,915,500	3,915,500	4,024,300	-	4,024,300	2.8%
Payment In Lieu of Taxes	9,731,800	10,048,100	10,048,100	10,613,800	-	10,613,800	5.6%
Capital Outlay	860,681	1,068,000	1,973,600	1,739,000	-	1,739,000	62.8%
Net Operating Budget	110,043,747	131,204,300	131,188,200	155,152,600	-	155,152,600	18.3%
Trans to 001 Gen Fd	180,600	183,900	183,900	-	-	-	(100.0)%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	-	-	-	(100.0)%
Trans to 370 Sport Complx Cap	1,057,400	-	-	-	-	-	na
Trans to 409 W/S MP Fd	273,100	55,000	55,000	-	-	-	(100.0)%
Trans to 410 W/S Debt Serv Fd	8,523,952	8,692,700	7,447,700	7,044,400	-	7,044,400	(19.0)%
Trans to 412 W User Fee Cap Fd	29,158,700	23,079,600	23,079,600	16,575,000	-	16,575,000	(28.2)%
Trans to 414 S User Fee Cap Fd	26,679,000	33,581,000	33,581,000	34,665,000	-	34,665,000	3.2%
Trans to 470 Solid Waste Fd	52,600	58,400	58,400	-	-	-	(100.0)%
Trans to 473 Mand Trash Coll	443,900	401,500	401,500	-	-	-	(100.0)%
Trans to 506 IT Capital	-	1,844,000	1,844,000	1,649,800	-	1,649,800	(10.5)%
Reserve for Contingencies	-	8,913,500	-	10,118,600	-	10,118,600	13.5%
Reserve for Cash Flow	-	16,600,000	-	19,100,000	-	19,100,000	15.1%
Reserve for Attrition	-	(793,800)	-	(886,300)	-	(886,300)	11.7%
Total Budget	176,631,499	224,038,600	198,057,800	243,419,100	-	243,419,100	8.7%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Public Utilities Administration (408/4008)	379,637	405,400	369,400	422,800	-	422,800	4.3%
Public Utilities Engineering & Project Management Division (408/4008)	5,792,493	7,458,600	7,227,000	7,958,800	-	7,958,800	6.7%
Public Utilities Operations Support Division (408/4008)	29,846,449	34,946,200	33,872,200	36,651,700	-	36,651,700	4.9%
Technical Support, Logistics and Operations (408/4008)	2,382,861	3,402,500	3,036,000	3,563,900	-	3,563,900	4.7%
Wastewater Division (408/4008)	38,181,994	44,222,000	46,598,600	58,735,300	-	58,735,300	32.8%
Water Division (408/4008)	33,460,313	40,769,600	40,085,000	47,820,100	-	47,820,100	17.3%
Total Net Budget	110,043,747	131,204,300	131,188,200	155,152,600	-	155,152,600	18.3%
Total Transfers and Reserves	66,587,752	92,834,300	66,869,600	88,266,500	-	88,266,500	(4.9)%
Total Budget	176,631,499	224,038,600	198,057,800	243,419,100	-	243,419,100	8.7%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	264,480	-	-	-	-	-	na
Charges For Services	2,905,836	2,379,700	1,874,900	2,024,900	-	2,024,900	(14.9)%
Water Revenue	79,198,097	82,100,000	85,300,000	91,700,000	-	91,700,000	11.7%
Sewer Revenue	88,703,375	93,400,000	95,600,000	102,700,000	-	102,700,000	10.0%
Effluent Revenue	5,116,894	5,600,000	5,600,000	6,000,000	-	6,000,000	7.1%
Miscellaneous Revenues	471,083	267,900	881,000	233,900	-	233,900	(12.7)%
Interest/Misc	281,803	130,000	430,000	261,500	-	261,500	101.2%
Reimb From Other Depts	-	-	-	3,596,600	-	3,596,600	na
Group Health Billings	24	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	(54,045,593)	-	(47,228,100)	-	-	-	na
Trans fm 109 Pel Bay MSTBU	21,000	17,600	17,600	-	-	-	(100.0)%
Trans fm 470 Solid Waste Fd	1,091,900	1,551,600	1,551,600	-	-	-	(100.0)%
Trans fm 473 Mand Collct Fd	1,079,900	1,154,900	1,154,900	-	-	-	(100.0)%
Carry Forward	51,542,700	46,630,800	52,875,900	47,228,100	-	47,228,100	1.3%
Less 5% Required By Law	-	(9,193,900)	-	(10,325,900)	-	(10,325,900)	12.3%
Total Funding	176,631,499	224,038,600	198,057,800	243,419,100	-	243,419,100	8.7%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Public Utilities Administration (408/4008)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Public Utilities Operations Support Division (408/4008)	104.00	107.00	105.00	105.00	-	105.00	(1.9)%
Public Utilities Engineering & Project Management Division (408/4008)	46.00	50.00	50.00	50.00	-	50.00	0.0%
Technical Support, Logistics and Operations (408/4008)	16.00	17.00	17.00	17.00	-	17.00	0.0%
Water Division (408/4008)	138.00	140.00	139.00	139.00	-	139.00	(0.7)%
Wastewater Division (408/4008)	162.00	161.00	173.05	173.05	-	173.05	7.5%
Total FTE	467.00	476.00	485.05	485.05	-	485.05	1.9%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Public Utilities Administration (408/4008)**

Mission Statement

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, and sustainable services that meet customers' expectations in an operationally excellent environment. Public Utilities Administration provides policy oversight to the operations and capital improvement programs of the Department, including Utilities Engineering & Project Management; Wastewater Division; Water Division; Solid and Hazardous Waste Management Division; Facilities Management Division; and Financial and Operations Support, including Utility Billing and Customer Service. Public Utilities Administration facilitates efforts to operate in regulatory compliance, efficiently meet demand levels, build and empower the workforce, and provide services that meet customers' expectations.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration - QP, CD, IAM, RG	1.00	422,800	66,200	356,600
Provides executive level management, administrative and policy oversight, and process improvement to the divisions and employees within the Public Utilities Department. Also responsible for the expansion and continued maintenance of all strategic/business planning for the Public Utilities Department, inter-local and developer agreements, and Growth Management Plan compliance.				
Current Level of Service Budget	<u>1.00</u>	<u>422,800</u>	<u>66,200</u>	<u>356,600</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	262,428	287,300	277,700	305,000	-	305,000	6.2%
Operating Expense	117,209	118,100	91,700	117,800	-	117,800	(0.3)%
Net Operating Budget	<u>379,637</u>	<u>405,400</u>	<u>369,400</u>	<u>422,800</u>	<u>-</u>	<u>422,800</u>	<u>4.3%</u>
Total Budget	<u>379,637</u>	<u>405,400</u>	<u>369,400</u>	<u>422,800</u>	<u>-</u>	<u>422,800</u>	<u>4.3%</u>
Total FTE	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>	<u>1.00</u>	<u>0.0%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	9,157	-	-	-	-	-	na
Miscellaneous Revenues	1,219	-	400	-	-	-	na
Reimb From Other Depts	-	-	-	66,200	-	66,200	na
Net Cost Co Water/Sewer Op	369,261	405,400	369,000	356,600	-	356,600	(12.0)%
Total Funding	<u>379,637</u>	<u>405,400</u>	<u>369,400</u>	<u>422,800</u>	<u>-</u>	<u>422,800</u>	<u>4.3%</u>

Public Utilities Department

**County Water-Sewer District
Public Utilities Administration (408/4008)**

Forecast FY 2023:

The personal services are forecasted to be lower than the adopted budget due to the salary increases being lower than anticipated for Executive level management related to the Evergreen Compensation and Classification Study.

Operating expenses are lower than the forecast because less funds are being spent to preserve funds for FY 2024 operations.

Current FY 2024:

Personal services are budgeted higher to reflect the Adopted FY 2024 budget policy increase to base wage and merit-based incentive program.

Operating expenses are forecasted to be in line with the prior FY 2023 adopted budget.

Revenues:

Revenues in FY 2024 are reflected as part of the intergovernmental reimbursement for services to Solid Waste, which was previously treated as a transfer. This is to more accurately allocate costs for time to support Solid Waste operations

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (408/4008)

Mission Statement

The Financial and Operations Support Division provides sound financial analysis, assessment, and management to the operations and capital expenditure programs of the two enterprise entities in the Public Utilities Department (PUD), the Collier County Water-Sewer District (CCWSD) and Solid and Hazardous Waste Management, and to Facilities Management. This Division must ensure optimal internal and external financing is available to support department wide funding needs, while supporting the county’s strategic goal of improving financial planning, management, reporting, and internal controls processes.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
PUD Financial Planning and Oversight - QP, IAM, RG	12.00	2,283,600	563,500	1,720,100
<p>This program provides financial planning, management, and oversight of the Public Utilities Department (PUD) financial operations. Responsibilities include policy and management oversight for utility billing and accounts receivable, solid and hazardous waste disposal and mandatory collections revenues, the county’s estoppel program, fiscal payables, capital and debt expenditures, water-sewer user and impact fee rate setting, centralized department materials procurement and inventory management, and internal controls. Additional responsibilities include cash planning and management, identifying and securing optimal funding sources, administration of external financing for the PUD including compliance with bond covenants and Florida Department of Environmental Protection agreements, and development of the financial feasibility portion of the Annual Update and Inventory Report. Other program functions include development of inter-agency agreements, ordinance development, contract administration (including the solid waste franchise hauler contract), financial and management reporting, department budgeting and forecasting, and fiscal and technical oversight for five full scale implementation projects under the PUD’s Enterprise Asset management program.</p>				
Public Utilities Department Fiscal Support - IAM, RG	5.00	596,800	82,500	514,300
<p>This program provides fiscal guidance, analysis, and payables functions for the Public Utilities Department (PUD) enterprise operations. Functions include materials and services requisition review, purchase order tracking, invoice audit, payment approval, purchase card transactions, travel request packages, as well as coordination between divisions, the Procurement Services Division, Clerk’s Finance, and vendors for resolution of payment issues. Reporting functions ensure payables are processed accurately, efficiently, and timely in compliance with the Prompt Payment Act, and enforce consistency of practice and process controls across the PUD.</p>				
Collier County Water - Sewer District Inventory Mgmt. - IAM, RG	11.00	1,228,500	-	1,228,500
<p>This program provides management and control of centralized parts inventory for the Collier County Water-Sewer District (CCWSD). Responsibilities include utility parts contract administration, materials procurement and management, parts receiving/stocking/picking in multiple warehouse facilities, mobile truck inventories, and quarterly physical inventory counts. This program is responsible for the implementation of the City Works Store Rooms software application as an integrated element of the Public Utilities Division’s Enterprise Asset Management program.</p>				

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (408/4008)

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Collier County Water - Sewer District Billing - RG	10.00	2,382,200	387,500	1,994,700
<p>This program provides billing of all water, sewer, and irrigation quality water services as well as cross connection control device installation charges and fats/oils/grease program charges for the Collier County Water-Sewer District (CCWSD). Core functions include establishing new service accounts, monthly service invoicing including deferred pay plan management, impact fee financing, special assessment financing, customer account maintenance, application of late payment penalties and debit or credit adjustments, and production of final bills that result from property sales or transfers of ownership. This program also provides the lock list for delinquent accounts and miscellaneous billing for CCWSD-owned property damaged by private contractors and individuals.</p>				
Public Utilities Department Financial Functions - IAM, RG	14.00	3,656,000	756,000	2,900,000
<p>This program provides receipting, recording, and safeguarding of all customer cash, check and credit card payments for all Public Utilities Department (PUD) enterprise services. Core functions include daily administration of the county's estoppel program, service roll administration for the Municipal Service Benefit Unit special annual assessments for the mandatory solid waste residential curbside collection program, cashiering and daily balancing, processing lock box and online credit card payments, bank draft processing, bank deposits, and accounts receivable management for water-sewer utility customer accounts and landfill scale house and recycling center facilities. This program also reviews and audits customer billing adjustment requests, provides payroll review and data entry, and monthly invoice processing for the county's two solid waste franchise haulers.</p>				
Public Utilities Department Customer Service - RG	13.00	1,304,300	730,700	573,600
<p>This program provides customer service to all Public Utilities Department (PUD) enterprise customers. The customer base served includes residential curbside trash collection and water/sewer/irrigation quality water customers. Core functions include research and response to customer inquiries, initiation of new service requests, and initiation of final meter reads on pending property sales or transfers. Call center technology provides efficient and prompt responses to customer requests.</p>				
Critical Infrastructure Security - QP, IAM, RG	5.00	1,985,000	375,500	1,609,500
<p>This program provides and centralizes security systems maintenance personnel and operating expenses</p>				
Collier County Water-Sewer District Indirect Cost Reimbursement	-	4,024,300	-	4,024,300
<p>Indirect service charge reimbursement for General Fund provided central services.</p>				
Payment in Lieu of Taxes - RG	-	10,613,800	-	10,613,800
<p>Payments in lieu of taxes are being made for the exempt properties owned by the Collier County Water and Sewer District.</p>				

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Public Utilities Operations Support Division (408/4008)**

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Meter Operations - QP, CD, IAM, RG	35.00	8,577,200	1,567,900	7,009,300

This program provides data collection for usage from potable, irrigation quality, and fire meters. Responsible for the repair and maintenance of all system components of the meter reading system. Provides for the calibration and repair of large meters and the backflow assemblies associated with the large meters to ensure accuracy and compliance. Performs annual audit program of meters designed to improve asset visibility and internal controls. Provides for installation of new water meters and completes State mandated testing of all cross-connection control devices maintained by the County (3/4" to 2").

Current Level of Service Budget	105.00	36,651,700	4,463,600	32,188,100
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Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
# Curbside Accounts per FTE	27,500	28,200	28,100	28,800
# Water/Sewer Accounts per FTE	16,100	16,400	16,200	16,900
% of Bills Mailed Within 5 Business Days of Meter Reads	100	99.98	99.98	99.98
Accounts Payable # of Invoices / Pay Apps Processed	22,300	22,400	22,000	22,000
Customer Service Annual Calls per FTE	15,000	16,700	16,700	17,000
Customer Service Average Abandon Call Rate (%)	3	3	3	3

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	8,323,200	10,141,000	9,568,100	10,621,300	-	10,621,300	4.7%
Operating Expense	8,424,807	10,794,600	10,263,500	11,392,300	-	11,392,300	5.5%
Indirect Cost Reimburs	3,233,300	3,915,500	3,915,500	4,024,300	-	4,024,300	2.8%
Payment In Lieu of Taxes	9,731,800	10,048,100	10,048,100	10,613,800	-	10,613,800	5.6%
Capital Outlay	133,342	47,000	77,000	-	-	-	(100.0)%
Net Operating Budget	29,846,449	34,946,200	33,872,200	36,651,700	-	36,651,700	4.9%
Total Budget	29,846,449	34,946,200	33,872,200	36,651,700	-	36,651,700	4.9%
Total FTE	104.00	107.00	105.00	105.00	-	105.00	(1.9)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	65,265	-	-	-	-	-	na
Charges For Services	1,924,545	2,135,000	1,635,900	1,778,700	-	1,778,700	(16.7)%
Miscellaneous Revenues	207,725	214,700	115,900	186,000	-	186,000	(13.4)%
Reimb From Other Depts	-	-	-	2,498,900	-	2,498,900	na
Group Health Billings	24	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	27,648,890	32,596,500	32,120,400	32,188,100	-	32,188,100	(1.3)%
Total Funding	29,846,449	34,946,200	33,872,200	36,651,700	-	36,651,700	4.9%

Public Utilities Department

**County Water-Sewer District
Public Utilities Operations Support Division (408/4008)**

Forecast FY 2023:

Personal services are forecasted to be lower than the adopted budget due to the mid-year transfer of two (2) FTEs to the Corporate Compliance and Continuous Improvement Division, multiple employees turning over, and there being vacancies within the division throughout the year while the division tried to hire new employees.

Operating expenses are forecasted less than the adopted budget for FY 2023 because there was lower utilization of security related contractual services, reduction in computer software costs, lower public information and audit needs, and decrease in credit card use (bank fees).

Capital Outlay Items increased due to a mid-year additional vehicle being purchased for Critical Infrastructure group.

Current FY 2024:

Personal services are budgeted higher to reflect the Adopted FY 2024 budget policy increase to base wage and merit-based incentive program. Partially offsetting this positive variance, personnel services decreased due to the Internal Controls Manager and Management Analyst I PUD dedicated internal control positions being moved to the Corporate Compliance and Continuous Improvement Division to better account for actual hours dedicated.

Operating expenses are budgeted higher due to increased Indirect Costs, Payment in Lieu of Taxes (PILT) and Intergovernmental expenses. The PILT payment is increased in proportion to growth in audited CCWSD revenue at 6%. Intergovernmental expenses between areas are being reimbursed via Intergovernmental Charge (IGC) in FY 2024 rather than a transfer between funds. This change to reimburse intergovernmental expenses by ICG rather than a transfer provides greater accountability and is a best practice.

There are no planned capital outlays for FY 2024 budget year. The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Revenues:

Revenues from charges for services is budgeted to decrease by 16.7% in FY 2024 as a result of anticipated decrease in connection fees, utility cutoff billing, and meter tapping charges. The water meter shut offs have been less and the costs have increased which ultimately leads to reduced revenue in these categories. FY 2024 miscellaneous revenues are budgeted lower to better align with actual revenues.

Additionally, revenues in FY 2024 include the intergovernmental reimbursement for services to Solid Waste, which was previously treated as a transfer. This is to more accurately allocate costs for time to support Solid Waste operations.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Engineering & Project Management Division (408/4008)

Mission Statement

To deliver projects that meet requirements on-time, on-budget, at best-value to the satisfaction of Water and Wastewater Operations. To sustain regulatory compliance and mechanical/structural integrity through implementation of the Capital Improvement Program throughout the installed base of approximately \$1.8 billion of assets. To support Operations in the treatment plants and in the field to achieve their mission 24/7/365.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
CCWSD Mgmt., Planning, & Quality Assurance - QP, CD, IAM, RG	10.00	1,708,300	-	1,708,300
<p>This program is responsible for the management, control, and oversight of planning and project management functions for the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). Responsibilities include updates to the Master Plan, the Annual Update and Inventory Report, and other long-term planning initiatives as well as tracking capacity, analyzing trends, and reviewing new development plans to ensure concurrency and master plan compliance. Core functions are defined by the Project Management Institute and implemented through Project Management Professional training and internal standard operating procedures. Quality assurance / quality control services are provided for projects within all operating divisions.</p>				
CCWSD Project Management QP, CD, IAM, RG	18.00	2,931,900	-	2,931,900
<p>This program provides project and program management services for planning, designing, and implementing projects that meet the demand of the all-encompassing utility capital improvements as related to the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). This includes wellfields, regional water plants, the potable water distribution system, collections system, regional wastewater plants, and the irrigation quality reuse water distribution system.</p>				
CCWSD District Automation Systems Project - QP, CD, IAM, RG	6.00	1,233,200	-	1,233,200
<p>This program develops systems that ensure sustainable business processes, provides project and program management for supervisory control and data acquisition (SCADA) projects, and is responsible for implementing the Enterprise Asset Management program for the Collier County Water-Sewer District (CCWSD) that will result in more efficient and effective use of funds. The goal of this program is to achieve optimal balance of operational and capital costs relative to defined levels of service, operating risks, and compliance requirements.</p>				
Technical Support - Utility Locates - QP, IAM, RG	13.00	1,684,600	-	1,684,600
<p>Provides responsive and accurate location services for the water-sewer district in compliance with the two-day response time mandated by Florida State Statute 556, the Underground Damage Prevention and Safety Act. This service is critical to protect utility infrastructure in the ground and protect the well being of excavation crews working near buried utilities. Locate Services provides education and damage prevention coordination in alignment with Sunshine 811 and actively promotes the call-before-you-dig campaign throughout the district. This program has expanded its scope to include project data management with a focus on centralized repository of critical project documentation and an electronic utility print room available in the field or office as a reference for operations and engineering staff.</p>				

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Engineering & Project Management Division (408/4008)

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Technical Support - Dedicated Applications - QP, IAM, RG	3.00	400,800	-	400,800
Provides dedicated application support for utility-specific applications and databases and technical analysis services that add value to the operations through compliance reporting, centralized documentation, real time monitoring, and automation for accuracy and time savings.				
Current Level of Service Budget	50.00	7,958,800	-	7,958,800

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
# Locates Performed	37,200	38,000	34,000	34,000
# Locates Performed per FTE	4,700	4,200	4,400	4,400
# Supported PUD Applications	105	105	105	105
CIP Commitments, (\$M)	75	75	88	88
Contract Compliance, (%)	100	100	100	100
Purchase Order Volume, (#)	800	800	600	600
Work Order Compliance, (%)	100	100	100	100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	4,638,377	6,097,100	5,890,700	6,574,700	-	6,574,700	7.8%
Operating Expense	1,113,776	1,311,500	1,286,300	1,346,900	-	1,346,900	2.7%
Capital Outlay	40,340	50,000	50,000	37,200	-	37,200	(25.6)%
Net Operating Budget	5,792,493	7,458,600	7,227,000	7,958,800	-	7,958,800	6.7%
Total Budget	5,792,493	7,458,600	7,227,000	7,958,800	-	7,958,800	6.7%
Total FTE	46.00	50.00	50.00	50.00	-	50.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	(40,853)	-	-	-	-	-	na
Miscellaneous Revenues	415	-	500	-	-	-	na
Net Cost Co Water/Sewer Op	5,832,931	7,458,600	7,226,500	7,958,800	-	7,958,800	6.7%
Total Funding	5,792,493	7,458,600	7,227,000	7,958,800	-	7,958,800	6.7%

Public Utilities Department

County Water-Sewer District

Public Utilities Engineering & Project Management Division (408/4008)

Forecast FY 2023:

Personal services are forecasted to be lower than the adopted budget due to multiple employees turning over and there being vacancies within the division throughout the year while the division tried to hire new employees.

Operating expenditures are forecasted slightly lower than the adopted budget due to anticipated savings in training.

Current FY 2024:

Personal services are budgeted higher to reflect the Adopted FY 2024 budget policy increase to base wage and merit-based incentive program. Additionally, personnel services are budgeted higher to reflect the increase for reclassified positions into higher pay classes within cost centers.

Operating expenses are budgeted slightly higher due to increased costs from fuel and lube, plus an increase in the motor pool capital recovery charge.

Capital outlay is budgeted for replacement of aging ground penetrating devices. The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Public Utilities Department

**County Water-Sewer District
Technical Support, Logistics and Operations (408/4008)**

Mission Statement

Provide management oversight and technical and operational services that support sustainability and compliance of the Water-Sewer District operations. These services include dedicated support of the Public Utilities Department's (PUD's) Geographic Information System (GIS)-centric asset management program and the GIS data repository of assets, dedicated technical services for PUD-specific applications and databases, planning services, and infrastructure rehabilitation and enhancement projects for the PUD manned and unmanned structures.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Logistics & Operations - CD, IAM, RG	7.00	1,381,400	580,300	801,100
Provides infrastructure-related services for manned and unmanned structures operated 24/7/365 including office space for employees that directly support the water-sewer district operations responsible for potable water production and distribution, compliant sanitary sewer collection and treatment, and reuse water distribution. This program ensures that the core facilities that support these public facing products are secure and well maintained structures. The program provides infrastructure short- and long-range planning, physical site assessments, planned maintenance and rehabilitation of structures, inspections, and project management.				
Technical Support - Dedicated Apps & Geographic Info. - IAM, RG	4.00	1,272,300	249,300	1,023,000
Provides dedicated application support for utility-specific applications and databases; technical analysis services that add value to the operations through compliance reporting, centralized documentation, real time monitoring, and automation for accuracy and time savings; and dedicated utility Geographic Information System (GIS) support for reuse assets, water assets, wastewater assets, and wellfield assets.				
Technical Support - Asset Management - QP, IAM, RG	6.00	910,200	176,300	733,900
This program is in alignment with utility best practices of implementing a life cycle asset management program for all linear and vertical assets. This section provides direction and application support for the utility Geographic Information System (GIS)-centric asset management system designed to manage assets from cradle to grave. This includes technical expertise to provide complex programming for GIS and the suite of asset management applications that support this program, and oversight of the integrations between systems to streamline the application to support office and field operation end-users, while maintaining the asset information from multiple repositories.				
Current Level of Service Budget	17.00	3,563,900	1,005,900	2,558,000

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
# Supported PUD Applications	105	105	105	105
Asset Mgmt/GIS Create/Maintain Primary Linear Assets	764,000	780,000	807,000	840,000
Asset Mgmt/GIS Create/Maintain Vertical Assets	20,900	21,500	21,100	22,000

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Technical Support, Logistics and Operations (408/4008)**

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,238,534	1,825,500	1,587,500	1,930,700	-	1,930,700	5.8%
Operating Expense	1,144,327	1,577,000	1,448,500	1,633,200	-	1,633,200	3.6%
Net Operating Budget	2,382,861	3,402,500	3,036,000	3,563,900	-	3,563,900	4.7%
Total Budget	2,382,861	3,402,500	3,036,000	3,563,900	-	3,563,900	4.7%
Total FTE	16.00	17.00	17.00	17.00	-	17.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	(6,531)	-	-	-	-	-	na
Miscellaneous Revenues	361	-	300	-	-	-	na
Reimb From Other Depts	-	-	-	1,005,900	-	1,005,900	na
Net Cost Co Water/Sewer Op	2,389,031	3,402,500	3,035,700	2,558,000	-	2,558,000	(24.8)%
Total Funding	2,382,861	3,402,500	3,036,000	3,563,900	-	3,563,900	4.7%

Forecast FY 2023:

Personal services are forecasted to be lower than the adopted budget due to multiple employees turning over and there being vacancies within the division throughout the year while the division tried to hire new employees.

Operating expenses are forecast lower due to reductions in temporary labor and computer software expenses.

Current FY 2024:

Personal services are budgeted higher to reflect the Adopted FY 2024 budget policy increase to base wage and merit-based incentive program.

Operating expenses are budgeted slightly higher due to increased electricity, trash and garbage, and property insurance costs, which are partially offset by the IT billing hour costs decrease. Additionally, the interdepartmental payment increased due to anticipated reimbursement for services, which was previously treated as a transfer.

There are no planned capital outlays this budget year.

Revenues:

Revenues in FY 2024 are reflected as part of the intergovernmental reimbursement for services to Solid Waste, which was previously treated as a transfer. This change to reimburse intergovernmental expenses by IGC rather than a transfer provides greater accountability and is a best practice.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Water Division (408/4008)**

Mission Statement

To deliver best value, high quality, and sustainable water services that meet customers' expectations in an operationally excellent environment.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Water Management & Oversight - QP, CD, IAM, RG	2.00	2,945,900	91,700,000	-88,754,100
Provides overall management and direction for the Water Division. Provides support for all facilities and day-to-day operations, safety training and inspections, budget development and guidance, and special projects.				
Wellfield - General and Remote Station Maintenance - QP, IAM, RG	10.00	8,021,400	2,000	8,019,400
Performs required inspections per FDEP and South Florida Water Management District permits. Performs preventative maintenance and repairs to maintain operability of wells, remote repump stations, and the aquifer storage and recovery system.				
North County Regional Water Treatment Plant - QP, IAM, RG	19.00	9,132,000	-	9,132,000
Provides on-site supervision and production management for the treatment of potable water utilizing the membrane treatment process and the reverse osmosis treatment process.				
South County Regional Water Treatment Plant - QP, IAM, RG	24.00	10,330,100	-	10,330,100
Provides on-site supervision and production management for the treatment of potable water utilizing the lime softening process and the reverse osmosis treatment process.				
Water Distribution - QP, IAM, RG	66.00	14,268,100	157,000	14,111,100
Performs system-wide maintenance on the transmission and distribution systems. Provides for the maintenance and mapping of system assets to ensure reliability. Provides for the maintenance of all distribution system appurtenances including fire hydrants, sample stations, and air release valves. Provides for installation, inspection, and repair of cross connection control assemblies maintained by the Water District. Provides for inspection services for new construction of watermains and services by outside contractors. Provides for response to service requests from customers.				
Water Power Systems & Instrumentation - QP, CD, IAM, RG	10.00	1,637,600	-	1,637,600
Provides day-to-day management of the water power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to ensure successful completion of ongoing Capital Improvement Projects (CIPs). Provides input to water CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates water power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for the wellfields and plants to ensure sustained compliance and preserve power system assets.				
Water Laboratory - QP, RG	8.00	1,485,000	-	1,485,000
Provides State drinking water certification and on-site supervision and quality control for the division's laboratory services, protects the public from disease causing micro-organisms by monitoring source and finished water, and protects the public from chemical contaminants.				
Current Level of Service Budget				
	139.00	47,820,100	91,859,000	-44,038,900

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Water Division (408/4008)**

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Compliance - Analyses Conducted	65,800	66,000	65,286	68,000
Customer - Connection Points	81,600	83,200	81,196	85,200
Production - Cost per 1,000 Gallons	3.66	3.88	3.36	4.63
Production - Total Water (billions of gallons)	10	10.3	9.9	10.4

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	11,457,353	13,856,400	13,363,700	14,849,400	-	14,849,400	7.2%
Operating Expense	21,727,723	26,681,200	26,460,000	32,513,000	-	32,513,000	21.9%
Capital Outlay	275,238	232,000	261,300	457,700	-	457,700	97.3%
Net Operating Budget	33,460,313	40,769,600	40,085,000	47,820,100	-	47,820,100	17.3%
Total Budget	33,460,313	40,769,600	40,085,000	47,820,100	-	47,820,100	17.3%
Total FTE	138.00	140.00	139.00	139.00	-	139.00	(0.7)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	63,186	-	-	-	-	-	na
Charges For Services	221,994	150,200	151,200	150,000	-	150,000	(0.1)%
Water Revenue	79,198,097	82,100,000	85,300,000	91,700,000	-	91,700,000	11.7%
Miscellaneous Revenues	30,616	13,500	14,300	9,000	-	9,000	(33.3)%
Net Cost Co Water/Sewer Op	(46,053,579)	(41,494,100)	(45,380,500)	(44,038,900)	-	(44,038,900)	6.1%
Total Funding	33,460,313	40,769,600	40,085,000	47,820,100	-	47,820,100	17.3%

Public Utilities Department

**County Water-Sewer District
Water Division (408/4008)**

Forecast FY 2023:

Personal services are forecasted to be lower than the adopted budget due to employee turnover over and vacancies within the division throughout the year. Additionally, one (1) FTE was moved mid-year to Wastewater division.

Operating costs are projected to be lower than the adopted budget primarily due to decreases in other contractual services due to deferrals in planned projects. This is partially offset by increases in bulk water, chemicals, emergency repairs, and utility parts.

Capital is increased due to truck purchases that rolled over from FY 2022. Additionally, large equipment purchase was deferred due to supply chain issues and replaced with other equipment purchases which were available.

Current FY 2024:

Personal services are budgeted higher to reflect the Adopted FY 2024 budget policy increase to base wage and merit-based incentive program. This increase is partially offset by the transfer of one (1) FTE to the Wastewater division.

Operating expenses are budgeted higher due to significant cost increases in chemicals, electricity, bulk water, utility parts, property insurance, fuel, emergency repairs, and other contractual services.

Capital Outlay is increased due to the deferral from FY 2023 purchases which were not available for purchase due to supply chain issues in addition to current equipment scheduled for replacement.

Capital outlay Items:

\$100,000 – 1 Replacement Mini-Excavator (deferred from FY 2023)
\$150,000 – 1 Replacement Trailer Mounted Vacuum Pump (deferred from FY 2023)
\$30,000 - 1 Replacement Automatic Valve Operator (deferred from FY 2023)
\$30,000- 1 Replacement Power Valve Operator (deferred from FY 2023)
\$7,000 - 1 Replacement Pneumatic Hydraulic Power Pack
\$7,000 - 1 Replacement Turbidimeter
\$26,000 – 1 Replacement Trailer Mounted Vacuum Pump
\$14,000 – 2 Replacement Towed Concrete Mixer
\$25,000 - 1 Replacement Dump Trailer
\$30,000 - 1 Replacement Drop Deck Side Dump Trailer
\$14,700 – 1 Replacement TransCat Strap-on meter
\$14,000 – 1 Replacement Analytical Balance
\$10,000 - 1 Replacement Top Load Balance
\$457,700 - Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409/4009).

Revenues:

Forecast FY 2023 water revenue is anticipated at 3.9% over budget and is based on year-to-date actual revenues and the Board approved rate of 7.07% rendered July 1, 2023. Charges for Services revenue is anticipated to be in line with adopted budget.

Budgeted FY 2024 water revenue is 11.7% higher than the FY 2023 budget due to a planned 7.07% rate increase and anticipated customer growth. Charges for Services revenue is budgeted in line with FY 2023 budget.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408/4008)**

Mission Statement

To deliver best value, high quality, and sustainable wastewater and irrigation quality reclaimed water services that meet customers' expectations in an operationally compliant environment.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Wastewater Management & Oversight - QP, IAM, RG	3.00	2,896,800	102,725,600	-99,828,800
Provides overall management and direction for the Wastewater Division within County and State guidelines. Performs safety inspections, conducts training programs, and evaluates all safety incidents.				
North County Water Reclamation Facility - QP, IAM, RG	26.00	12,650,200	33,200	12,617,000
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640. Performs operations, preventive maintenance, and pro-active management of odor control and containment for both the North and South Water Reuse Facilities Odor Control Units.				
Northeast County Wastewater Treatment Facility - QP, IAM, RG	3.00	1,051,800	-	1,051,800
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				
South County Water Reclamation Facility - QP, IAM, RG	24.00	11,496,400	-	11,496,400
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408/4008)**

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Golden Gate Wastewater Treatment Facility - QP, IAM, RG	5.00	1,847,600	-	1,847,600
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				
Northeast Service Area Water Reclamation Facility QP, IAM, RG	12.00	1,989,700	-	1,989,700
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				
Wastewater Collections - QP, IAM, RG	64.05	18,582,500	-	18,582,500
Provides day to day management of the wastewater collections system operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers and provides input to wastewater Capital Improvement Projects (CIPs), Master Planning, and Rate Studies. Maintains and operates transmission systems including force-mains, gravity-mains, laterals, and clean-outs. Performs in-house repairs for County-owned pumps and pro-active management of odor control and containment for both the wastewater lift stations and wastewater transmission systems in accordance with specific wastewater collections operations protocols to ensure sustained compliance and preserve the wastewater collection system assets for reliable and sustainable wastewater service to customers.				
Wastewater Reuse - QP, IAM, RG	7.00	3,315,400	6,005,700	-2,690,300
Provides for transmission of irrigation quality (IQ) reuse water, reuse contracts administration, contractual and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete Capital Improvement Projects (CIPs) for the reuse program. Provides input to reuse Master Planning and Rate Studies. Performs preventive maintenance to preserve reuse assets and ensure sustained delivery of reuse water to customers in compliance with the Florida Department of Environmental Protection (FDEP).				

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408/4008)**

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Wastewater Power Systems & Instrumentation - QP, RG	17.00	3,051,100	-	3,051,100
Provides day to day management of the wastewater power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates wastewater power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for wastewater collections and the plants to ensure sustained compliance and preserve power system assets.				
Wastewater Environmental Compliance - QP, RG	12.00	1,853,800	96,200	1,757,600
Provides management of the laboratory certified through the Florida Department of Health and National Environmental Laboratory Accreditation Conference (NELAC) and compliance administration for the wastewater division including the Industrial Pretreatment Program. Provides for regulatory compliance through facility compliance analyses, groundwater sampling, injection and supplemental well monitoring, certification, and Quality Assurance/Quality Control pursuant to Florida Department of Environmental Protection (FDEP) Operating Permits. Performs industrial pretreatment and Fats Oil Grease programs to protect and preserve wastewater assets including transmission systems, lift stations, and treatment plants. Ensures regulatory compliance by performing facility audits pursuant to FDEP Operating Permit Pretreatment requirements.				
Current Level of Service Budget	173.05	58,735,300	108,860,700	-50,125,400

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Compliance - Analysis with QAQC	34,500	38,000	29,900	32,500
Customer - Sewer Connection Points	77,900	78,963	78,963	81,473
Distribution - IQ Water Billions of Gallons	5.43	5.46	5.23	5.66
Treatment - Cost per 1,000 Gallons	4.93	5.67	5.67	7.16
Treatment - Wastewater Billions of Gallons	8.03	8.25	8.25	8.25

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	13,964,009	16,251,900	16,486,200	18,404,600	-	18,404,600	13.2%
Operating Expense	23,806,224	27,231,100	28,527,100	39,086,600	-	39,086,600	43.5%
Capital Outlay	411,761	739,000	1,585,300	1,244,100	-	1,244,100	68.3%
Net Operating Budget	38,181,994	44,222,000	46,598,600	58,735,300	-	58,735,300	32.8%
Total Budget	38,181,994	44,222,000	46,598,600	58,735,300	-	58,735,300	32.8%
Total FTE	162.00	161.00	173.05	173.05	-	173.05	7.5%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408/4008)**

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	174,256	-	-	-	-	-	na
Charges For Services	759,296	94,500	87,800	96,200	-	96,200	1.8%
Sewer Revenue	88,703,375	93,400,000	95,600,000	102,700,000	-	102,700,000	10.0%
Effluent Revenue	5,116,894	5,600,000	5,600,000	6,000,000	-	6,000,000	7.1%
Miscellaneous Revenues	230,748	39,700	749,600	38,900	-	38,900	(2.0)%
Reimb From Other Depts	-	-	-	25,600	-	25,600	na
Net Cost Co Water/Sewer Op	(56,802,575)	(54,912,200)	(55,438,800)	(50,125,400)	-	(50,125,400)	(8.7)%
Total Funding	38,181,994	44,222,000	46,598,600	58,735,300	-	58,735,300	32.8%

Public Utilities Department

County Water-Sewer District Wastewater Division (408/4008)

Forecast FY 2023:

Personal services are forecast slightly higher than the adopted budget despite temporary vacancies due to the mid-year addition of 12 FTEs for the newly constructed, interim Northeast County Water Reclamation Facility (NECWRF) and 1 FTE reclass from Water Division. Additionally, 0.95 FTE was transferred to the Growth Management Department – Housing Policy & Economic Development Division.

Operating costs are projected higher than adopted budget due to an increase in chemicals, utility parts, electricity, and other contractual services in addition to the mid-year interim NECWRF Plant Board approved expenditures.

Capital is increased due to truck purchases that rolled over from FY 2022 and mid-year addition of vehicles and equipment purchases for the interim NECWRF plant.

Current FY 2024:

Personal services are budgeted higher to reflect the Adopted FY 2024 budget policy increase to base wage and merit-based incentive program and the additional 12 FTEs for the interim NECWRF plant and one (1) FTE transfer from Water division. This increase in is partially offset by the transfer of 0.95 FTE to the Growth Management Department - Housing Policy & Economic Development Division.

Operating expenses are higher reflecting upward adjustments for other contractual, chemicals, electricity, utility parts, and electrical supplies. In addition, a full year of expenditures is included in the FY 2024 budget for the recently constructed interim Northeast County Waster-Reclamation facility.

Capital Outlay is budgeted to increase due to the replacement of six (6) portable generators at \$150,000 each in addition to the purchase of equipment which was deferred from FY 2023 due to procurement and shipping delays.

Capital Outlay items:

\$40,000 - 2 Replacement Utility Vehicles - Diesel (overage for specialized equipment for vehicles budgeted in Motor Pool Fund 409)
\$130,000 -1 Replacement Man Lift (deferred from FY 2023)
\$35,000 -1 Replacement Training Control Panel
\$10,000 - 1 Replacement Label Maker
\$8,000 - 1 Replacement Fiber Tester
\$7,000 -1 Replacement Infrared Tester/Camera
\$8,100 -1 Replacement Laboratory grade dishwasher
\$20,000 - 1 Replacement Super Cab 4X4 w/Topper
\$20,000 - 1 Replacement Reg. Cab 4X2 w/Util. Body/Crane
\$900,000 - 6 Replacement 100 kw Portable Generators
\$22,000 - 2 Replacement Composite sampler
\$44,000 – 1 Replacement Lt. Tractor w/Front Loader
\$1,224,100 - Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Revenues:

FY 2023 Forecast wastewater revenue is estimated to be slightly higher (2.4%) than budgeted and effluent revenue remained the same as adopted. Charges for Services are forecasted lower than budget as the landfill leachate deep injection well was put into operation which caused a decrease in flow to Wastewater.

Wastewater and effluent revenue are budgeted for FY 2024 higher than FY 2023 adopted budget by 10% and 7.1% respectively, due to planned 7.07% rate increase, anticipated customer growth in wastewater, and anticipated effluent service level. Charges for Services revenue is budgeted slightly higher than FY 2023 budget due to anticipated increase in Fog Sewer revenue.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Reserves, Interest, and Transfers (408/4008)**

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Reserves, Transfers, Interest - RG	-	88,266,500	37,163,700	51,102,800

Current Level of Service Budget - 88,266,500 37,163,700 51,102,800

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans to 001 Gen Fd	180,600	183,900	183,900	-	-	-	(100.0)%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	-	-	-	(100.0)%
Trans to 370 Sport Complx Cap	1,057,400	-	-	-	-	-	na
Trans to 409 W/S MP Fd	273,100	55,000	55,000	-	-	-	(100.0)%
Trans to 410 W/S Debt Serv Fd	8,523,952	8,692,700	7,447,700	7,044,400	-	7,044,400	(19.0)%
Trans to 412 W User Fee Cap Fd	29,158,700	23,079,600	23,079,600	16,575,000	-	16,575,000	(28.2)%
Trans to 414 S User Fee Cap Fd	26,679,000	33,581,000	33,581,000	34,665,000	-	34,665,000	3.2%
Trans to 470 Solid Waste Fd	52,600	58,400	58,400	-	-	-	(100.0)%
Trans to 473 Mand Trash Coll	443,900	401,500	401,500	-	-	-	(100.0)%
Trans to 506 IT Capital	-	1,844,000	1,844,000	1,649,800	-	1,649,800	(10.5)%
Reserve for Contingencies	-	8,913,500	-	10,118,600	-	10,118,600	13.5%
Reserve for Cash Flow	-	16,600,000	-	19,100,000	-	19,100,000	15.1%
Reserve for Attrition	-	(793,800)	-	(886,300)	-	(886,300)	11.7%
Total Budget	66,587,752	92,834,300	66,869,600	88,266,500	-	88,266,500	(4.9)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	281,803	130,000	430,000	261,500	-	261,500	101.2%
Net Cost Co Water/Sewer Op	12,570,449	52,543,300	10,839,600	51,102,800	-	51,102,800	(2.7)%
Trans fm 109 Pel Bay MSTBU	21,000	17,600	17,600	-	-	-	(100.0)%
Trans fm 470 Solid Waste Fd	1,091,900	1,551,600	1,551,600	-	-	-	(100.0)%
Trans fm 473 Mand Collect Fd	1,079,900	1,154,900	1,154,900	-	-	-	(100.0)%
Carry Forward	51,542,700	46,630,800	52,875,900	47,228,100	-	47,228,100	1.3%
Less 5% Required By Law	-	(9,193,900)	-	(10,325,900)	-	(10,325,900)	12.3%
Total Funding	66,587,752	92,834,300	66,869,600	88,266,500	-	88,266,500	(4.9)%

Public Utilities Department

**County Water-Sewer District
Reserves, Interest, and Transfers (408/4008)**

Notes:

The Collier County Water-Sewer District manages its debt, reserves and transfers to optimize its cash position. User fees that customers pay for services fund the District's operations (Fund 408), the repair and replacement (R&R) capital improvement projects (Funds 412/4012 and 414/4014), and the debt related to these projects (Fund 410/4010). These user fees are deposited in the Operating Fund (408/4008) and transferred to the other funds based on need and risk. Reserves and transfers for the District therefore must be viewed as a family of funds. The linkage between these funds enables the utility to seek and obtain the best value funding for projects and facilitate a revenue-centric approach to optimize transfers between these funds. A risk-based approach enables the District to defer projects based on measured risk and reduce that risk by executing projects at the appropriate time.

Reserves for the District are categorized as either restricted (can be utilized for specific purposes, including impact fee related growth and to meet bond covenants) or unrestricted (considered discretionary, used only as and when needed). One of the financial metrics rating agencies such as Fitch and Moody's review when determining credit ratings is unrestricted cash and liquidity. Maintaining a good credit rating allows the utility to borrow at favorable interest rates. The District currently has an investment grade of AAA from Fitch and an Aaa rating from Moody's. Unrestricted District reserves have been established based on the FY 2024 adopted reserve policy and on management's perceived risk in operations and the R&R capital improvement projects.

Combined, the Public Utilities Department's proposed FY 2024 budgeted unrestricted reserves reflect management's commitment to ensuring operational continuity and compliance with regulatory agency requirements for unplanned and unanticipated events beyond the control of the Department's enterprise operations.

Operating Fund (408/4008) – contingency reserves are established to meet unanticipated increases in commodity prices essential to the efficient production and delivery of services; cash flow reserves are funded in the event of a disaster that delays the receipt of revenues necessary to fund operations.

Capital R&R Funds (412/4012, 414/4014) – contingency reserves are established in the event that planned, critical project costs exceed budgeted costs in an environment where demand for contractor's services is increasing; capital reserves are established to fund unanticipated projects that result from regulatory agency mandates and/or natural disasters.

The District has approximately \$1.7 billion of gross fixed assets. At the beginning of FY 2024, District principal outstanding debt will be approximately \$307 million (comprised of \$222 million in growth related debt and \$85 million of user fee debt). Total budgeted FY 2024 debt service is \$25.2 million.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

Solid & Hazardous Waste Management Division

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	3,812,886	4,607,900	4,610,100	4,967,400	-	4,967,400	7.8%
Operating Expense	42,709,767	48,331,700	48,829,800	58,195,200	-	58,195,200	20.4%
Indirect Cost Reimburs	690,600	544,500	544,500	614,500	-	614,500	12.9%
Payment In Lieu of Taxes	427,500	489,000	489,000	485,300	-	485,300	(0.8)%
Capital Outlay	23,652	-	42,600	49,000	-	49,000	na
Net Operating Budget	47,664,405	53,973,100	54,516,000	64,311,400	-	64,311,400	19.2%
Trans to Property Appraiser	39,174	479,400	479,400	534,600	-	534,600	11.5%
Trans to Tax Collector	127,342	135,000	135,000	141,000	-	141,000	4.4%
Trans to 001 Gen Fd	2,200	2,500	2,500	-	-	-	(100.0)%
Trans to 408 Water/Sewer Fd	2,171,800	2,706,500	2,706,500	-	-	-	(100.0)%
Trans to 470 Solid Waste Fd	125,500	147,500	147,500	-	-	-	(100.0)%
Trans to 471 Landfill Closure	100,000	1,000,000	1,000,000	1,500,000	-	1,500,000	50.0%
Trans to 474 Solid Waste Cap Fd	8,250,000	17,063,800	12,242,900	5,800,000	-	5,800,000	(66.0)%
Trans to 506 IT Capital	-	230,500	230,500	300,900	-	300,900	30.5%
Advance/Repay to 471 S Waste	3,900,000	-	-	-	-	-	na
Reserve for Contingencies	-	5,330,800	-	5,075,100	-	5,075,100	(4.8)%
Reserve for Capital	-	-	-	220,300	-	220,300	na
Reserve For Landfill Cell Closure	-	291,700	-	328,200	-	328,200	12.5%
Reserve for Cash Flow	-	8,804,100	-	10,310,000	-	10,310,000	17.1%
Reserve for Attrition	-	(77,300)	-	(84,000)	-	(84,000)	8.7%
Total Budget	62,380,421	90,087,600	71,460,300	88,437,500	-	88,437,500	(1.8)%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Mandatory Trash Collection Fund (473/4073)	27,403,964	30,279,700	30,339,500	35,155,400	-	35,155,400	16.1%
Solid Waste Disposal Fund (470/4070)	20,260,440	23,693,400	24,176,500	29,156,000	-	29,156,000	23.1%
Total Net Budget	47,664,405	53,973,100	54,516,000	64,311,400	-	64,311,400	19.2%
Total Transfers and Reserves	14,716,016	36,114,500	16,944,300	24,126,100	-	24,126,100	(33.2)%
Total Budget	62,380,421	90,087,600	71,460,300	88,437,500	-	88,437,500	(1.8)%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

Solid & Hazardous Waste Management Division

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Franchise Fees	1,958,340	2,067,100	2,103,800	2,260,600	-	2,260,600	9.4%
Special Assessments	826	-	-	-	-	-	na
Intergovernmental Revenues	106,430	120,400	92,100	94,100	-	94,100	(21.8)%
FEMA - Fed Emerg Mgt Agency	139,577	-	-	-	-	-	na
Charges For Services	17,208,442	17,920,700	19,345,800	20,266,800	-	20,266,800	13.1%
Mandatory Collection Fees	29,903,425	30,930,600	30,921,500	34,228,000	-	34,228,000	10.7%
Fines & Forfeitures	4,873	13,300	32,000	32,000	-	32,000	140.6%
Miscellaneous Revenues	237,330	247,400	165,400	144,000	-	144,000	(41.8)%
Interest/Misc	205,956	215,300	257,700	562,900	-	562,900	161.4%
Reimb From Other Depts	10,674,957	11,546,800	11,925,800	13,467,100	-	13,467,100	16.6%
Trans fm 408 Water / Sewer Fd	496,500	459,900	459,900	-	-	-	(100.0)%
Trans fm 470 Solid Waste Fd	100,000	1,000,000	1,000,000	1,500,000	-	1,500,000	50.0%
Trans fm 473 Mand Collct Fd	125,500	147,500	147,500	-	-	-	(100.0)%
Adv/Repay fm 470 Solid Waste	3,900,000	-	-	-	-	-	na
Carry Forward	21,268,800	28,575,100	23,770,200	18,761,400	-	18,761,400	(34.3)%
Less 5% Required By Law	-	(3,156,500)	-	(2,879,400)	-	(2,879,400)	(8.8)%
Total Funding	86,330,955	90,087,600	90,221,700	88,437,500	-	88,437,500	(1.8)%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Solid Waste Disposal Fund (470/4070)	38.00	38.00	38.00	38.00	-	38.00	0.0%
Mandatory Trash Collection Fund (473/4073)	9.00	9.00	9.00	9.00	-	9.00	0.0%
Total FTE	47.00	47.00	47.00	47.00	-	47.00	0.0%

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470/4070)**

Mission Statement

To provide best value, sustainable solid waste management disposal services that protect the health, safety, and welfare of the public and safeguard environmental resources in accordance with federal, state, and local regulations; increase public awareness related to sustainable solid waste management, recycling, and household hazardous wastes; and adhere to the guiding principles of the board approved integrated solid waste management plan.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Management & Oversight - CD, RG	5.00	3,742,000	195,700	3,546,300
Responsible for the management and implementation of the Board approved Integrated Solid Waste Management Strategy. The core components of this section encompass the program’s vision and objectives through the utilization of short- and long-term strategic, financial, and emergency management planning, landfill-gas-to-energy, community development, solid waste capital project management, annual update and inventory reporting, and environmental compliance of all Solid & Hazardous Waste Management Division (SHWMD) programs.				
Solid Waste Operations - QP, IAM, RG	20.00	20,578,300	33,075,900	-12,497,600
Responsible for the logistical management, environmental permitting, financial compliance, sustainability, and program growth of the Collier County Landfill, Eustis Landfill, Scalehouse, Immokalee Transfer Station, Resource Recovery Business Park and the Naples, Marco Island, North Collier, Tim Nance, and Carnestown Recycling Drop-off Centers. The mission is to provide safe and efficient centralized facilities throughout the community for collection and proper disposal of materials to mitigate the solid waste stream. These collection and disposal facilities maintain compliance with local, state, and federal regulations through scheduled inspection audits that ensure execution of active permits, Florida Department of Environmental Protection (FDEP) regulations, and the Landfill Operating Agreement.				
Waste Reduction & Recycling - QP, IAM, RG	4.00	1,089,300	-	1,089,300
Responsible for preserving valuable landfill disposal airspace by developing and implementing innovative waste reduction, reuse, and recycling programs while protecting natural resources at best value. Raises, maintains, and reinforces awareness related to the importance of waste reduction, reuse, and recycling through collaborative business partnerships, strategic marketing and advertising campaigns, and educational outreach to businesses, government agencies, schools, single and multi-family residents, and events. Monitors, maintains, and promotes compliance with Recycling Ordinance No. 2009-56 and Florida’s 75% recycling goal.				
Environmental Compliance - QP, CD, IAM, RG	6.00	2,326,600	35,800	2,290,800
Provides environmental compliance measures to support and adhere to federal, state, and local regulations for the Hazardous Materials Collection Center and Hazardous Materials Management Program. Ensures the Center and Program are managed properly for compliant and financially efficient hazardous materials transport, storage, and disposal by private disposal contractors. Protects public health, safety, and the environment from improper management of commercially generated hazardous waste through performance of regular Small Quantity Generator compliance assistance verification inspections at county-registered businesses that have the potential to generate, store, transport, or dispose of hazardous materials.				

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470/4070)**

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Petroleum Storage Tanks Compliance & Mgmt. - IAM, RG, QP	3.00	448,600	193,200	255,400
<p>Protects the county's groundwater, surface water, and soils from pollutant releases through regular inspections of state-registered pollutant storage tank facilities under contract with the Florida Department of Environmental Protection (FDEP) Petroleum Storage Tanks Program, and through monitoring of county-owned storage tanks on behalf of the Risk Management Division for the individual county divisions that own the tanks (Interdivisional Tanks Program). Ensures compliance with state and federal regulations and lessens the risk of hazardous releases from both private commercial and county-owned and insured storage tanks. Quantifies the exposure to risk and insurance coverage for county-owned tanks. Verifies and assures, through effective communications and onsite inspections, consistent compliance with state law. Educates and trains county team members to maintain compliance. Avoids costly cleanups resulting from preventable releases.</p>				
Indirect Cost Reimbursement - RG	-	485,900	-	485,900
<p>Solid & Hazardous Waste Management Division indirect service charge reimbursement for General Fund provided central services.</p>				
Payment in Lieu of Taxes - RG	-	485,300	-	485,300
<p>Payments in lieu of taxes are being made for the exempt properties managed by the Solid & Hazardous Waste Management Division.</p>				
Reserves, Transfers, Interest - RG	-	13,427,000	9,082,400	4,344,600
Current Level of Service Budget	38.00	42,583,000	42,583,000	-

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Customer Served at the Recycling Centers	97,500	99,500	96,100	98,200
FDEP Recycling Rate (%)	75	75	75	76
Hazardous Waste (Pounds)	2,400,000	2,600,000	2,600,000	2,600,000
Municipal Solid Waste Landfilled Tons	334,000	340,100	352,200	348,400
Municipal Solid Waste Transferred Tons	30,800	31,400	33,000	34,800
Number of County Interdepartmental Tank Inspections Performed	950	1,000	815	815
Number of FDEP Contracted Inspections Performed	212	212	212	212
Number of School Presentations & Community Events	150	150	200	200
Number of Small Quantity Generator Compliance Inspections	1,830	1,830	1,920	1,920

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470/4070)**

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	3,121,280	3,747,400	3,755,000	4,036,900	-	4,036,900	7.7%
Operating Expense	16,132,908	19,015,400	19,448,300	24,098,900	-	24,098,900	26.7%
Indirect Cost Reimburs	555,100	441,600	441,600	485,900	-	485,900	10.0%
Payment In Lieu of Taxes	427,500	489,000	489,000	485,300	-	485,300	(0.8)%
Capital Outlay	23,652	-	42,600	49,000	-	49,000	na
Net Operating Budget	20,260,440	23,693,400	24,176,500	29,156,000	-	29,156,000	23.1%
Trans to 001 Gen Fd	2,200	2,500	2,500	-	-	-	(100.0)%
Trans to 408 Water/Sewer Fd	1,091,900	1,551,600	1,551,600	-	-	-	(100.0)%
Trans to 471 Landfill Closure	100,000	1,000,000	1,000,000	1,500,000	-	1,500,000	50.0%
Trans to 474 Solid Waste Cap Fd	-	7,000,000	7,179,200	4,000,000	-	4,000,000	(42.9)%
Trans to 506 IT Capital	-	197,000	197,000	249,400	-	249,400	26.6%
Advance/Repay to 471 S Waste	3,900,000	-	-	-	-	-	na
Reserve for Contingencies	-	2,330,900	-	2,915,600	-	2,915,600	25.1%
Reserve for Capital	-	-	-	220,300	-	220,300	na
Reserve for Cash Flow	-	3,109,400	-	4,610,000	-	4,610,000	48.3%
Reserve for Attrition	-	(63,200)	-	(68,300)	-	(68,300)	8.1%
Total Budget	25,354,540	38,821,600	34,106,800	42,583,000	-	42,583,000	9.7%
Total FTE	38.00	38.00	38.00	38.00	-	38.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	106,430	120,400	92,100	94,100	-	94,100	(21.8)%
FEMA - Fed Emerg Mgt Agency	89,424	-	-	-	-	-	na
Charges For Services	17,121,452	17,832,100	19,242,100	20,152,200	-	20,152,200	13.0%
Miscellaneous Revenues	182,330	192,400	110,400	89,000	-	89,000	(53.7)%
Interest/Misc	56,633	103,100	90,800	294,600	-	294,600	185.7%
Reimb From Other Depts	10,674,957	11,546,800	11,925,800	13,165,300	-	13,165,300	14.0%
Trans fm 408 Water / Sewer Fd	52,600	58,400	58,400	-	-	-	(100.0)%
Trans fm 473 Mand Collct Fd	125,500	147,500	147,500	-	-	-	(100.0)%
Carry Forward	9,366,500	10,310,900	12,259,000	9,819,300	-	9,819,300	(4.8)%
Less 5% Required By Law	-	(1,490,000)	-	(1,031,500)	-	(1,031,500)	(30.8)%
Total Funding	37,775,826	38,821,600	43,926,100	42,583,000	-	42,583,000	9.7%

Public Utilities Department

Solid & Hazardous Waste Management Division Solid Waste Disposal Fund (470/4070)

Notes:

The FY 2024 solid waste disposal tipping fees include an average 8.0% increase over FY 2023.

Forecast FY 2023:

Personal services are in line with the adopted budget.

Operating expenses are forecast higher as a result of contractually required Consumer Price Index (CPI) increases that were higher than budgeted, as well as, the processing of additional Hurricane Ian debris. Those increases were partially offset by reduced water / sewer charges as a result of the early startup of the deep injection well for landfill leachate management and reduced contract staffing costs due to unfilled contract staff positions.

The Capital outlay is forecasted higher due to the purchase of equipment that rolled over from FY 2022.

Current FY 2024:

Personal services are budgeted higher to reflect the Adopted FY 2024 budget policy increase to base wage and merit-based incentive program.

Operating expenses are budgeted higher due to an increase in landfill operating contract expense driven by increased volume and large contractual CPI increases in both FY 2023 and FY 2024. Contractual household hazardous waste disposal prices have also increased significantly. Additionally, the interdepartmental payment increased due to anticipated reimbursement for services which was previously treated as a transfer.

Capital Outlay items:

\$18,000 – 1 Replacement Hazardous Waste Cargo Trailer
\$15,000 – 1 Replacement Ford Explorer - 4 wheel drive adjustment
\$8,500 – 1 Replacement 30cy Roll-off Container
\$7,500 – 1 Replacement 20cy Roll-off Container
\$49,000 – Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Solid Waste Motor Pool Fund (472).

Fund (470) will transfer \$1.5 million to Fund (471/4071) to restart building reserves for the storm debris management mission, and \$4.0 million to Fund (474/4074) for the capital improvement program including Immokalee Transfer location redevelopment, development of the Resource Recovery Business Park, and several smaller capital projects.

Revenues:

The budget is primarily supported by landfill tipping fees. Tipping fees are benchmarked annually and are set to support the needs of the Solid Waste enterprise fund. Over the past five years, tipping fees increased on average 3.2%. The budget is based on a tipping fee rate increase of 8.0%.

The Charges for Services category includes landfill tipping fees of \$19,398,900, Landfill Gas-to-Energy Facility revenue of \$366,000, Recycling Drop-off Center fees of \$221,800, and Other Revenue of \$165,500. Reimbursement from Other Departments category consists primarily of \$12,870,500 for the Landfill tipping fee cost for the Mandatory Trash Collection program, \$79,000 in reimbursements from Solid Waste Collections Fund (473/4073) and Water/Sewer Fund (408/4008) and \$99,100 from County-owned tank inspections. The Petroleum Storage Tanks Inspection Program contributes \$94,100 and is included in the Intergovernmental Revenues category.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

Solid & Hazardous Waste Management Division

Solid Waste Landfill Closure and Debris Mission Reserves Fund (471/4071)

Mission Statement

Establish appropriate levels of reserves to fund the upfront costs of a major debris mission and support funding not recovered from State and Federal reimbursements and provide funding to comply with required landfill closure liability requirements.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Reserve for Landfill Closure Costs - RG	-	328,200	328,200	-
Reserve for closure assessment and long term monitoring.				
Reserve & Transfer for Disaster Debris Mission - QP, RG	-	1,500,000	1,500,000	-
The Solid and Hazardous Waste Division is responsible for right of way disaster debris removal on County roads. This funding provides a reserve and mechanism to transfer funds to be used for future Disaster Debris Mission expenditures.				
Current Level of Service Budget	-	1,828,200	1,828,200	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans to 474 Solid Waste Cap Fd	8,000,000	9,763,800	1,763,800	1,500,000	-	1,500,000	(84.6)%
Reserve For Landfill Cell Closure	-	291,700	-	328,200	-	328,200	12.5%
Total Budget	8,000,000	10,055,500	1,763,800	1,828,200	-	1,828,200	(81.8)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	47,368	20,000	19,000	9,600	-	9,600	(52.0)%
Trans fm 470 Solid Waste Fd	100,000	1,000,000	1,000,000	1,500,000	-	1,500,000	50.0%
Adv/Repay fm 470 Solid Waste	3,900,000	-	-	-	-	-	na
Carry Forward	5,016,500	9,036,500	1,063,900	319,100	-	319,100	(96.5)%
Less 5% Required By Law	-	(1,000)	-	(500)	-	(500)	(50.0)%
Total Funding	9,063,868	10,055,500	2,082,900	1,828,200	-	1,828,200	(81.8)%

Public Utilities Department

Solid & Hazardous Waste Management Division

Solid Waste Landfill Closure and Debris Mission Reserves Fund (471/4071)

Notes:

In the event of a disaster, such as Hurricane Irma in 2017 with cash flow exposure over \$60 million, and Hurricane Ian in 2022 with cash flow exposure over \$42 million, the Solid and Hazardous Waste Management Division is responsible for the right-of-way disaster debris removal and monitoring mission. Per budget policy, the Division is to establish a restricted cash flow reserve to fund the upfront cash needs that accrue from significant disasters. This amount should at least approximate the Division's potential for cost share that will not be reimbursed by the Federal Emergency Management Agency nor the State of Florida, typically 10% of the debris removal mission cost. Potential cash flow exposure is also a factor in determining the appropriate reserve level.

Forecast FY 2023:

All of the debris removal reserves were transferred to Fund (474/4074) for the Hurricane Ian debris removal project.

Hurricane Ian debris removal efforts are being funded through a \$42 million project in the Solid Waste Capital Fund (474/4074). The Federal Emergency Management Agency (FEMA) has already provided an expedited reimbursement of \$23.2 million. The \$18.8 million balance of the project is funded with Solid Waste reserves from Funds 470/4070, 471/4071, 473/4073, and 474/4074, and from \$5,000,000 borrowed from another Solid Waste project in Fund 474/4074. Additional reimbursements from FEMA, insurance, and interlocal agreements are expected to be recognized and used to restore deferred projects and reserves when received over the next two (2) - five (5) years. The final value of reimbursements is unknown and will be less than 100%. The total costs of \$42 million are required to be submitted to FEMA with required detailed documentation and evidence, and upon FEMA / Florida Division of Emergency Management audits, actual claimed expenses must be found to be eligible for reimbursement.

Current FY 2024:

The budgeted transfer for disaster relief expenditures is \$1.5 million. This budget is established as a mechanism to transfer cash to the Solid Waste Capital Fund (474/4074) in the event a storm makes landfall in Collier County.

Revenues:

Solid Waste Disposal Fund (470/4070) is budgeted to contribute \$1.5 million to reestablish debris mission reserves.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Mandatory Trash Collection Fund (473/4073)**

Mission Statement

To provide best value, sustainable mandatory residential solid waste collection services that protect the health, safety, and welfare of the public and safeguard environmental resources in accordance with federal, state, and local regulations; increase public awareness related to sustainable solid waste management, recycling, and household hazardous wastes; and adhere to the guiding principles of the board approved integrated solid waste management plan.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Solid Waste Residential Collections Operations - QP, IAM, RG	-	33,518,300	34,810,800	-1,292,500
Administration of the Solid Waste Collections System that includes contract administration, short and long term financial planning, and growth management planning. Provides management of the financial operations within the trash collection program.				
PUD Ordinance Education & Compliance Enforcement - QP, CD, RG	9.00	1,508,500	333,800	1,174,700
This program provides education and compliance activities for all Public Utilities Department (PUD) enterprise-related ordinances through recognition and containment of situations that pose direct threats to public health and safety. Core functions include education about water-sewer and solid waste disposal and collection ordinances, irrigation regulations, on-site response to residential and commercial customer inquiries about solid waste collection and disposal issues, and investigation and resolution of utility ordinance and standards violations including meter tampering and illegal connections to the potable public water supply. This program also includes monitoring the contractors' execution of solid waste collection services in accordance with the Franchise Agreements, inspection of franchised hauler vehicles, issuance of exemption certificates and vehicle inspections for self-hauling trash on county roadways, review of site development plans to ensure adequate solid waste collection facilities are included in the design, and unit sweeps to determine the correct number of units per parcel for the residential curbside solid waste assessment rolls. These activities are concentrated in the unincorporated area of Collier County, the City of Marco Island, and Everglades City.				
Solid Waste Residential Collections Indirect Cost Reimb. - RG	-	128,600	-	128,600
Indirect service charge reimbursement for General Fund provided central services.				
Reserves, Transfers, Interest - RG	-	8,870,900	8,881,700	-10,800
Current Level of Service Budget	9.00	44,026,300	44,026,300	-

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Curbside Tons Collected	154,700	158,200	162,500	163,600
District 1 - Mandatory Trash Assessment Rate	226.29	230.82	230.82	249.29
District 1 - No. of Residential Curbside Accounts	129,600	132,200	132,500	135,300
District 2 - Mandatory Trash Assessment Rate	220.97	228.09	228.09	249.29
District 2 - No. of Residential Curbside Accounts	9,000	9,500	9,700	10,300

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Mandatory Trash Collection Fund (473/4073)**

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	691,606	860,500	855,100	930,500	-	930,500	8.1%
Operating Expense	26,576,859	29,316,300	29,381,500	34,096,300	-	34,096,300	16.3%
Indirect Cost Reimburs	135,500	102,900	102,900	128,600	-	128,600	25.0%
Net Operating Budget	27,403,964	30,279,700	30,339,500	35,155,400	-	35,155,400	16.1%
Trans to Property Appraiser	39,174	479,400	479,400	534,600	-	534,600	11.5%
Trans to Tax Collector	127,342	135,000	135,000	141,000	-	141,000	4.4%
Trans to 408 Water/Sewer Fd	1,079,900	1,154,900	1,154,900	-	-	-	(100.0)%
Trans to 470 Solid Waste Fd	125,500	147,500	147,500	-	-	-	(100.0)%
Trans to 474 Solid Waste Cap Fd	250,000	300,000	3,299,900	300,000	-	300,000	0.0%
Trans to 506 IT Capital	-	33,500	33,500	51,500	-	51,500	53.7%
Reserve for Contingencies	-	2,999,900	-	2,159,500	-	2,159,500	(28.0)%
Reserve for Cash Flow	-	5,694,700	-	5,700,000	-	5,700,000	0.1%
Reserve for Attrition	-	(14,100)	-	(15,700)	-	(15,700)	11.3%
Total Budget	29,025,881	41,210,500	35,589,700	44,026,300	-	44,026,300	6.8%
Total FTE	9.00	9.00	9.00	9.00	-	9.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Franchise Fees	1,958,340	2,067,100	2,103,800	2,260,600	-	2,260,600	9.4%
Special Assessments	826	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	50,154	-	-	-	-	-	na
Charges For Services	86,990	88,600	103,700	114,600	-	114,600	29.3%
Mandatory Collection Fees	29,903,425	30,930,600	30,921,500	34,228,000	-	34,228,000	10.7%
Fines & Forfeitures	4,873	13,300	32,000	32,000	-	32,000	140.6%
Miscellaneous Revenues	55,000	55,000	55,000	55,000	-	55,000	0.0%
Interest/Misc	101,954	92,200	147,900	258,700	-	258,700	180.6%
Reimb From Other Depts	-	-	-	301,800	-	301,800	na
Trans fm 408 Water / Sewer Fd	443,900	401,500	401,500	-	-	-	(100.0)%
Carry Forward	6,885,800	9,227,700	10,447,300	8,623,000	-	8,623,000	(6.6)%
Less 5% Required By Law	-	(1,665,500)	-	(1,847,400)	-	(1,847,400)	10.9%
Total Funding	39,491,260	41,210,500	44,212,700	44,026,300	-	44,026,300	6.8%

Public Utilities Department

Solid & Hazardous Waste Management Division Mandatory Trash Collection Fund (473/4073)

Notes:

In FY 2024, the solid waste and recycling curbside collection assessment in District I will increase by 8.0% from \$230.82 to \$249.29, or \$1.54 per unit per month.

In FY 2024, the solid waste and recycling curbside collection assessment in District II will increase by 9.3% from \$228.09 to \$249.29, or \$1.77 per unit per month.

These rates achieve parity for each solid waste municipal service benefit unit with all units receiving the same level of service.

Forecast FY 2023:

Personal services were forecasted (0.6%) lower than the adopted budget due to temporary vacancy savings.

Operating expenses were forecasted higher due to additional residential tonnage disposal costs attributable to Hurricane Ian.

Current FY 2024:

Personal services are budgeted higher to reflect the Adopted FY 2024 budget policy increase to base wage and merit-based incentive program.

Operating expenses are higher reflecting upward adjustments for mandatory residential collection contract expense which escalates automatically based on the Consumer Price Index (CPI), increased disposal costs, and more housing units. The mandatory collection franchisee contractual CPI increase is budgeted at 5.00%. An estimated 3,500 or an additional 2.5% new residential accounts are anticipated. Additionally, the interdepartmental payment increased due to anticipated reimbursement for services which was previously treated as a transfer.

Revenues:

Forecast FY 2023 Mandatory Collection assessment revenue of \$30,921,500 is within 0.03% of budget.

FY 2024 Revenues - To keep pace with contractual CPI increases to collection franchisee contracts, landfill tipping fee increases, and general operational cost increases, the mandatory solid waste residential assessment fee is budgeted to go up by 8.0% in District I and 9.3% in District II. The assessment fee for customers in District I will increase from \$230.82 to \$249.29, \$1.54 per month. The assessment fee for customers in District II will increase from \$228.09 to \$249.29, \$1.77 per month. These assessment fee increases and the addition of an estimated 3,500 customer accounts result in a total budgeted revenue increase of 10.7%.

This budget also supports the overall Public Utilities Ordinance Education & Enforcement function. This function benefits both the Solid Waste Division and the Collier County Water/Sewer District (CCWSD). The CCWSD will pay for its share of education and enforcement through an intergovernmental payment from County Water/Sewer Operating Fund (408/4008) to Mandatory Trash Collection Fund (473/4073).

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

Facilities Management Division

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	7,436,062	10,223,400	9,916,100	11,272,000	-	11,272,000	10.3%
Operating Expense	9,773,487	10,211,600	10,406,000	9,977,100	-	9,977,100	(2.3)%
Capital Outlay	33,160	134,000	2,354,200	65,000	-	65,000	(51.5)%
Remittances	-	-	352,000	-	-	-	na
Net Operating Budget	17,242,709	20,569,000	23,028,300	21,314,100	-	21,314,100	3.6%
Reserve for Capital	-	2,009,900	-	1,705,500	-	1,705,500	(15.1)%
Total Budget	17,242,709	22,578,900	23,028,300	23,019,600	-	23,019,600	2.0%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Admin, Technical & Contract Services (001/0001)	5,876,042	7,583,000	7,311,500	7,752,600	-	7,752,600	2.2%
Americans with Disabilities Act (190/1136)	-	46,900	25,200	42,900	-	42,900	(8.5)%
Capital Project Management (001/0001)	2,684,763	3,351,200	3,216,800	3,579,100	-	3,579,100	6.8%
Facilities Management (001/0001)	7,853,225	8,524,400	9,164,000	8,877,000	-	8,877,000	4.1%
Freedom Memorial (620/1143)	2,443	23,900	1,200	26,000	-	26,000	8.8%
GAC Land Trust Fund (605/1057)	3,517	5,000	357,000	5,000	-	5,000	0.0%
Real Property Management (001/0001)	822,719	1,034,600	1,021,100	1,031,500	-	1,031,500	(0.3)%
Specialized Grants - Facility Management (701-702 / 1831-1832)	-	-	1,931,500	-	-	-	na
Total Net Budget	17,242,709	20,569,000	23,028,300	21,314,100	-	21,314,100	3.6%
Total Transfers and Reserves	-	2,009,900	-	1,705,500	-	1,705,500	(15.1)%
Total Budget	17,242,709	22,578,900	23,028,300	23,019,600	-	23,019,600	2.0%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	-	-	1,430,400	-	-	-	na
FEMA - Fed Emerg Mgt Agency	8,756	-	-	-	-	-	na
Charges For Services	1,598	2,400	-	-	-	-	(100.0)%
Miscellaneous Revenues	1,459,902	35,800	40,300	43,000	-	43,000	20.1%
Interest/Misc	10,022	13,900	33,900	33,900	-	33,900	143.9%
Reimb From Other Depts	1,194,694	737,500	748,000	640,000	-	640,000	(13.2)%
Net Cost General Fund	15,972,823	19,719,900	19,925,100	20,557,200	-	20,557,200	4.2%
Trans fm 301 Co Wide Cap	-	-	157,300	-	-	-	na
Trans fm 318 Infra Sales Tax	-	-	343,800	-	-	-	na
Carry Forward	789,800	2,070,300	2,096,700	1,747,200	-	1,747,200	(15.6)%
Less 5% Required By Law	-	(900)	-	(1,700)	-	(1,700)	88.9%
Total Funding	19,437,595	22,578,900	24,775,500	23,019,600	-	23,019,600	2.0%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Facilities Management (001/0001)	33.00	44.00	46.00	46.00	-	46.00	4.5%
Admin, Technical & Contract Services (001/0001)	13.00	19.00	19.00	19.00	-	19.00	0.0%
Capital Project Management (001/0001)	25.00	26.00	25.00	25.00	-	25.00	(3.8)%
Real Property Management (001/0001)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Total FTE	78.00	96.00	97.00	97.00	-	97.00	1.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

Facilities Management Division

Facilities Management (001/0001)

Mission Statement

To maintain, repair, operate and remodel the county’s buildings, infrastructure, and facilities; to provide professional and cost-effective small project management services; to consider the needs of our customers while ensuring employee, resident and visitor health and safety.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Maintenance Management & Oversight - IAM, RG	8.00	1,519,900	-	1,519,900
Responsible for directing and managing building and facility maintenance functions and activities. This program drives Building Maintenance vision, planning, and coordination of both preventative, predictive, and reactive maintenance and operational activities.				
Building Maintenance, Repair and Operations - QP, IAM	37.00	7,225,800	355,000	6,870,800
Responsible for the maintenance, sustainability and condition assessment of Collier County government facilities and structures. Through continuously improving preventative and predictive maintenance programs, Facilities Management strives to provide safe, secure, and well-maintained facilities that are accessible to all persons. This section manages the maintenance functions and activities of the Division, including electrical, plumbing, heating, ventilation and air conditioning (HVAC), structural repairs, indoor air quality services, signs, locksmith, physical energy plant, as well as fire systems maintenance and compliance; Coordinates the preventative maintenance programs for the County’s structures and facility related assets.				
Capital Project Delivery - QP, CD, IAM, RG	1.00	131,300	-	131,300
Accountable for overseeing the execution of vertical and horizontal construction projects and renovations in Collier County, ensuring the provision of facilities that offer value to residents, visitors, and staff. Responsible for delivering projects to the Board of County Commissioners and constitutional offices, such as the Clerk of the Courts, Supervisor of Elections, Property Appraiser, Tax Collector, and the Collier County Sheriff’s Office. Manages construction administration, project management, and planning for a range of initiatives, including new facility and renovations, site development, parking, roofs, electrical, and HVAC systems.				
Current Level of Service Budget				
	<u>46.00</u>	<u>8,877,000</u>	<u>355,000</u>	<u>8,522,000</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Average Days to Complete Work Orders	18	18	14	12
Cost per square foot	3.36	3.46	4.09	4.29
Total square feet maintained	4,964,463	4,979,463	4,996,500	4,998,500
Total Work Orders	26,100	25,969	29,000	31,000

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

Facilities Management Division

Facilities Management (001/0001)

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	3,178,594	4,232,300	4,128,100	4,863,000	-	4,863,000	14.9%
Operating Expense	4,641,472	4,158,100	4,613,200	3,949,000	-	3,949,000	(5.0)%
Capital Outlay	33,160	134,000	422,700	65,000	-	65,000	(51.5)%
Net Operating Budget	7,853,225	8,524,400	9,164,000	8,877,000	-	8,877,000	4.1%
Total Budget	7,853,225	8,524,400	9,164,000	8,877,000	-	8,877,000	4.1%
Total FTE	33.00	44.00	46.00	46.00	-	46.00	4.5%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	65,115	-	35,100	-	-	-	na
Reimb From Other Depts	767,720	355,000	515,600	355,000	-	355,000	0.0%
Net Cost General Fund	7,020,391	8,169,400	8,613,300	8,522,000	-	8,522,000	4.3%
Total Funding	7,853,225	8,524,400	9,164,000	8,877,000	-	8,877,000	4.1%

Forecast FY 2023:

Personal services are forecasted slightly lower than the FY 2023 Adopted Budget due to vacancies, which is partially offset by the transfer of one (1) FTE from Capital Projects Management and one (1) from Admin. Technical & Contract Services.

Operating expenses are forecast higher than the adopted budget as a result of a continued need for temporary labor to account for vacancies and staffing needs as well as trade contract and supply requirements.

Capital increased due to truck purchases that rolled over from FY 2022.

Current FY 2024:

Personal Services are budgeted to be higher due to due to the aforementioned mid-year transfers of one (1) FTE from Capital Projects Management, one (1) from Admin. Technical & Contract Services, a general wage adjustment and implementation of a merit-based incentive program.

Operating expenses are budgeted lower due to decreases in minor operating equipment, fuel, and supplies.

Capital Outlay includes a replacement vehicle that is not part of the motor pool program.

In addition to the budget illustrated on this page, the Division budgets and manages a capital appropriation in the County-Wide Capital Improvement Fund (301) to provide roof replacements, HVAC replacements, general building and life safety upgrades, security improvements, painting, and restoration/renovation services.

Revenues:

Forecast revenue from special services performed on a reimbursement basis are higher than budget.

Total budgeted revenue includes \$355,000 from special services performed on a reimbursement basis.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

Facilities Management Division

Admin, Technical & Contract Services (001/0001)

Mission Statement

To deliver high quality best value management, maintenance, security, energy management, and operational support to all agencies of Collier County Government.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Management & Oversight - IAM, RG	6.00	990,100	-	990,100
Responsible for the overall management and direction for the Facilities Management Division. This program drives the Division's vision and objectives through the utilization of short and long term strategic planning, financial planning, annual update and inventory reporting, and emergency management planning. Directs the functions and activities of the Division, including facility and building management and maintenance, capital project delivery, contract service management, financial operations, government security and agency wide real property management.				
Technical Systems Operations - QP, IAM	9.00	1,270,000	-	1,270,000
Responsible for the technical management, maintenance, updates, enhancement, additions and field work associated with the County wide Video Management System, Code Blue system and security badge access system. This program group also supports the work order/asset management system, the CAD building data base, project management and billing applications, software evaluation, selection and implementation, radio communications, data processing equipment management, building management systems, and coordination and compliance with IT Division specifications and security requirements.				
Centralized Utilities - Campus & Other Govt. locations - QP	-	585,500	-	585,500
Funding for County utility expenses - electric, solid waste, cable, water and sewer.				
Contract Services - QP	2.00	2,629,200	-	2,629,200
Provides clean, safe, and productive work environment for the residents, visitors, and staff, through collaboration between County staff and contracted vendors. Custodial services, Landscape and grounds maintenance and pest control.				
Government Security and Operations Center - QP, RG	2.00	2,265,500	35,000	2,230,500
Administration and management of County contract security functions and 24/7 Government Security Operations Center. Government Security is comprised of contract security checkpoint staffing, special duty assignments, interior and exterior patrols of buildings and facilities, along with security audits and security coordination and planning. The Security Operations center is manned 24/7 with primary responsibility for managing, operating and monitoring the Video Management System, Code Blue emergency notification system, perimeter access oversight, background checks and badge issuance as well as general customer service, coordination with the County 311 Division, and Facilities Management work order/customer service coordination.				

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

Facilities Management Division

Admin, Technical & Contract Services (001/0001)

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Government Security - QP, RG	-	12,300	-	12,300
Provides the necessary resources for detection of contraband and the protection of judiciary, elected officials, employees, and visitors with optimum customer service. This includes, but is not limited to, security checkpoint staffing as well as interior and exterior foot patrols at county facilities, specifically the Main Courthouse and Government Center, Building F, Building H, Immokalee Government Building, North Collier Government Center and the Emergency Service Center.				
Current Level of Service Budget	<u>19.00</u>	<u>7,752,600</u>	<u>35,000</u>	<u>7,717,600</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Cameras Monitored	1,235	1,385	1,451	1,500
Custodial - Locations Serviced	148	150	154	156
Landscaping - Locations Serviced	58	60	61	61
Persons scanned	440,000	400,000	350,000	375,000
Security surveys conducted	5	5	12	12

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,003,227	1,899,700	1,795,700	2,105,100	-	2,105,100	10.8%
Operating Expense	4,872,816	5,683,300	5,515,800	5,647,500	-	5,647,500	(0.6)%
Net Operating Budget	5,876,042	7,583,000	7,311,500	7,752,600	-	7,752,600	2.2%
Total Budget	5,876,042	7,583,000	7,311,500	7,752,600	-	7,752,600	2.2%
Total FTE	13.00	19.00	19.00	19.00	-	19.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	1,598	-	-	-	-	-	na
Miscellaneous Revenues	17,399	-	5,200	-	-	-	na
Reimb From Other Depts	85,934	35,000	43,300	35,000	-	35,000	0.0%
Net Cost General Fund	5,771,112	7,548,000	7,263,000	7,717,600	-	7,717,600	2.2%
Total Funding	5,876,042	7,583,000	7,311,500	7,752,600	-	7,752,600	2.2%

Public Utilities Department

Facilities Management Division

Admin, Technical & Contract Services (001/0001)

Forecast FY 2023:

Personal services are forecasted below the budgeted level due to vacancies.

Operating expense is forecasted below the adopted budget as a result of a 20% fill rate deficit in contracted security and new lower pest control contracted rates.

Forecast revenues are higher than budgeted revenues due to higher than anticipated interdepartmental revenues.

Current FY 2024:

Personal services budgeted higher due to a general wage adjustment and the implementation of a merit-based incentive program.

Operating expenses are budgeted slightly lower than the adopted FY 2023 budget.

Revenues:

Total budget revenues include \$35,000 for special services performed on a reimbursement basis.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

**Facilities Management Division
Capital Project Management (001/0001)**

Mission Statement

To provide cost-effective project management and delivery services to all Collier County Government agencies. We aim to plan, develop, construct, and renovate the county's buildings and infrastructure while prioritizing the needs of our customers. Our commitment includes managing projects with an unwavering focus on safety.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Capital Project Delivery - QP, CD, IAM, RG	25.00	3,579,100	-	3,579,100

Accountable for overseeing the execution of vertical and horizontal construction projects and renovations in Collier County, ensuring the provision of facilities that offer value to residents, visitors, and staff. Responsible for delivering projects to the Board of County Commissioners and constitutional offices, such as the Clerk of the Courts, Supervisor of Elections, Property Appraiser, Tax Collector, and the Collier County Sheriff's Office. Manages construction administration, project management, and planning for a range of initiatives, including new facility and renovations, site development, parking, roofs, electrical, and HVAC systems.

Current Level of Service Budget	<u>25.00</u>	<u>3,579,100</u>	<u>-</u>	<u>3,579,100</u>
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Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Assigned Projects	165	175	150	170
Project & Site Inspections	1,550	1,760	1,800	1,700

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,511,160	3,221,700	3,125,100	3,432,600	-	3,432,600	6.5%
Operating Expense	173,603	129,500	91,700	146,500	-	146,500	13.1%
Net Operating Budget	<u>2,684,763</u>	<u>3,351,200</u>	<u>3,216,800</u>	<u>3,579,100</u>	<u>-</u>	<u>3,579,100</u>	<u>6.8%</u>
Total Budget	<u>2,684,763</u>	<u>3,351,200</u>	<u>3,216,800</u>	<u>3,579,100</u>	<u>-</u>	<u>3,579,100</u>	<u>6.8%</u>
Total FTE	<u>25.00</u>	<u>26.00</u>	<u>25.00</u>	<u>25.00</u>	<u>-</u>	<u>25.00</u>	<u>(3.8)%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	2,684,763	3,351,200	3,216,800	3,579,100	-	3,579,100	6.8%
Total Funding	<u>2,684,763</u>	<u>3,351,200</u>	<u>3,216,800</u>	<u>3,579,100</u>	<u>-</u>	<u>3,579,100</u>	<u>6.8%</u>

Public Utilities Department

**Facilities Management Division
Capital Project Management (001/0001)**

Forecast FY 2023:

Personal services are forecasted lower than FY 2023 adopted budget due to a mid-year transfer of one (1) FTE to Facilities Management (001/0001) and several extended vacancies.

Operating expenses are forecasted slightly lower than budget level due to only a partial fiscal year of forecasted temporary labor and minor operating equipment less than budgeted.

Current FY 2024:

Personal services are budgeted higher due to a general wage adjustment and implementation of a merit-based incentive program which is partially offset by the aforementioned mid-year transfer of one (1) FTE to Facilities Management (001/0001)

Operating Expenses are higher than the FY2023 Adopted Budget due to an increase in professional development and the IT allocation.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

**Facilities Management Division
Real Property Management (001/0001)**

Mission Statement

To provide professional property acquisition and management services that exceed customer expectations through courteous, expeditious, and knowledgeable handling of real estate transactions.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Real Property Administration - CD, RG	0.50	191,500	-	191,500
This program provides for the administration and coordination of agency wide real estate management.				
Property Acquisition - CD, IAM, RG	5.75	722,100	250,000	472,100
This program provides for the acquisition and appraisal of land and land rights for all County divisions. Some examples are right-of-way for all utility projects, sites for parks, libraries, water treatment facilities, wastewater treatment facilities, EMS facilities, sites under the Conservation Collier program, and sites for administrative offices.				
Property Management and Leasing - CD, IAM, RG	0.50	63,600	-	63,600
This program includes the leasing of both improved and unimproved property for County and Constitutional Officer uses, as well as the leasing of County owned property to others for compatible uses and the issuance of licenses to not-for-profit organizations to hold special events on County owned property. Resolving ordinance violations on vacant County owned property also falls within this program.				
Lake Trafford Cemetery - CD, IAM	-	22,500	43,000	-20,500
This program provides for administration, operation, and basic maintenance of the cemetery. Tasks include: selling burial plots, assigning pre-need plots, arranging for the flagging of plots for all burials, recording deed certificates, and processing payment of associated costs.				
GAC Land Trust Property - IAM	0.25	31,800	-	31,800
This program includes administering the GAC Land Trust Fund, negotiating and processing sales of trust property, and processing requests from divisions for use of trust funds for capital projects that will benefit the residents of Golden Gate Estates. Revenue is from processing fees for sales requests. Sales revenue and expenses are shown in GAC Land Trust Fund (605).				
Current Level of Service Budget	7.00	1,031,500	293,000	738,500

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Average number of days to close real estate transactions	90	92	100	90
Average number of days to complete lease requests	60	62	80	75
Interest in land aquired	195	197	195	195
Number of appraisals prepared & review	75	75	90	90
Number of informational requests responded to	880	890	900	900
Square feet of leased space managed	176,801	181,800	181,800	181,800

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

Facilities Management Division

Real Property Management (001/0001)

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	743,082	869,700	867,200	871,300	-	871,300	0.2%
Operating Expense	79,637	164,900	153,900	160,200	-	160,200	(2.9)%
Net Operating Budget	822,719	1,034,600	1,021,100	1,031,500	-	1,031,500	(0.3)%
Total Budget	822,719	1,034,600	1,021,100	1,031,500	-	1,031,500	(0.3)%
Total FTE	7.00	7.00	7.00	7.00	-	7.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	8,756	-	-	-	-	-	na
Miscellaneous Revenues	74,461	35,800	-	43,000	-	43,000	20.1%
Reimb From Other Depts	242,945	347,500	189,100	250,000	-	250,000	(28.1)%
Net Cost General Fund	496,558	651,300	832,000	738,500	-	738,500	13.4%
Total Funding	822,719	1,034,600	1,021,100	1,031,500	-	1,031,500	(0.3)%

Forecast FY 2023:

Personal services and operating expenses are forecast slightly below budget.

Current FY 2024:

Personal services are budgeted slightly higher due to a general wage adjustment and implementation of a merit-based incentive program which is partially offset by several retirements.

Operating expense in line with FY 2023 budget.

Revenues:

Revenue services are forecast less than budget. Reimbursements are received for work performed by Real Property staff for Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments. Fewer billable hours due to employee vacancies as well as delays in customer approval of billings are reflected in the reduced revenue forecast.

FY 2024 Revenue is budgeted less than FY 2023 Adopted Budget but is in line with the last several years of actuals. Departmental reimbursements are expected from Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

**Facilities Management Division
GAC Land Trust Fund (605/1057)**

Mission Statement

To efficiently and effectively market Golden Gate Estates lots currently owned by Collier County, and identify needs for services within the Golden Gate Estates area and to set priorities for the funding of necessary improvements and/or support equipment to provide these services.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Gulf American Corp (GAC) Land Sales - IAM	-	1,710,500	1,710,500	-
Expenses associated with selling Golden Gate Estates Lots. This program is pursuant to an agreement dated November 15, 1983, between Avatar Properties, Inc. and Collier County. As of April 6, 2018, there remain 85.64 acres available for future sales. The expenses shown below do not include payroll and associated expenses allocated in General Fund (001).				
Current Level of Service Budget	-	1,710,500	1,710,500	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	3,517	5,000	5,000	5,000	-	5,000	0.0%
Remittances	-	-	352,000	-	-	-	na
Net Operating Budget	3,517	5,000	357,000	5,000	-	5,000	0.0%
Reserve for Capital	-	2,009,900	-	1,705,500	-	1,705,500	(15.1)%
Total Budget	3,517	2,014,900	357,000	1,710,500	-	1,710,500	(15.1)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	1,293,428	-	-	-	-	-	na
Interest/Misc	9,416	13,900	33,900	33,900	-	33,900	143.9%
Carry Forward	702,100	2,001,700	2,001,400	1,678,300	-	1,678,300	(16.2)%
Less 5% Required By Law	-	(700)	-	(1,700)	-	(1,700)	142.9%
Total Funding	2,004,944	2,014,900	2,035,300	1,710,500	-	1,710,500	(15.1)%

Forecast FY 2023:

Forecasted Remittances include \$352,000 to provide Collier County Emergency Medical Services Division funding for the purchase of an ambulance, stretcher, and cardiac monitor for EMS Station 74, located at the intersection of DeSoto Boulevard and Golden Gate Boulevard.

Current FY 2024:

Funding requests and sale opportunities will be brought before the Board of County Commissioners for approval. A small operating budget is provided for needed services with the balance of available funding budgeted in reserves.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

**Facilities Management Division
Americans with Disabilities Act (190/1136)**

Mission Statement

Revenues generated by concession fees from the County Government Complex are earmarked to improve handicapped and general accessibility to government facilities.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Americans with Disabilities Act (ADA) - QP, IAM, RG	-	42,900	42,900	-
Upgrade County facilities to improve handicapped access to government facilities and purchase equipment for County employees with special needs.				
Current Level of Service Budget	-	42,900	42,900	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	46,900	25,200	42,900	-	42,900	(8.5)%
Net Operating Budget	-	46,900	25,200	42,900	-	42,900	(8.5)%
Total Budget	-	46,900	25,200	42,900	-	42,900	(8.5)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	-	2,400	-	-	-	-	(100.0)%
Interest/Misc	449	-	-	-	-	-	na
Carry Forward	67,700	44,700	68,100	42,900	-	42,900	(4.0)%
Less 5% Required By Law	-	(200)	-	-	-	-	(100.0)%
Total Funding	68,149	46,900	68,100	42,900	-	42,900	(8.5)%

Forecast FY 2023:

Forecast expenditures will improve accessibility on the second floor of Building H.

Current FY 2024:

\$42,900 is provided for ADA - accessibility projects.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

**Facilities Management Division
Freedom Memorial (620/1143)**

Mission Statement

To account for the Freedom Memorial donations and General Fund contribution.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Memorial Design & Construction - QP	-	26,000	26,000	-
Current Level of Service Budget	-	26,000	26,000	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	2,443	23,900	1,200	26,000	-	26,000	8.8%
Net Operating Budget	2,443	23,900	1,200	26,000	-	26,000	8.8%
Total Budget	2,443	23,900	1,200	26,000	-	26,000	8.8%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	9,500	-	-	-	-	-	na
Interest/Misc	156	-	-	-	-	-	na
Carry Forward	20,000	23,900	27,200	26,000	-	26,000	8.8%
Total Funding	29,656	23,900	27,200	26,000	-	26,000	8.8%

Notes:

The Freedom Memorial is located at the Freedom Park, also known as the Gordon River Water Quality Park, located on the northeast side of Golden Gate Parkway and Goodlette Road. On February 10, 2015 via Agenda Item 10A, the Board of County Commissioners in FY15 approved matching private contributions of \$600,000 to finish the Freedom Memorial. The cost to complete the project was \$1.2M. Current activity includes small enhancements on a funds available basis.

Forecast FY 2023:

Contributions continue to be received and utilized for the ongoing addition of smaller commemorative enhancements.

Current FY 2024:

Budgeted expenditures provide for the ongoing addition of smaller commemorative enhancements.

Revenues:

Funding is provided by the carry forward of previous contributions with new contributions budgeted subsequent to receipt.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Public Utilities Department

Facilities Management Division

Specialized Grants - Facility Management (701-702 / 1831-1832)

Mission Statement

To account for the funds received from federal and state grants.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Capital Outlay	-	-	1,931,500	-	-	-	na
Net Operating Budget	-	-	1,931,500	-	-	-	na
Total Budget	-	-	1,931,500	-	-	-	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	-	-	1,430,400	-	-	-	na
Reimb From Other Depts	98,096	-	-	-	-	-	na
Trans fm 301 Co Wide Cap	-	-	157,300	-	-	-	na
Trans fm 318 Infra Sales Tax	-	-	343,800	-	-	-	na
Total Funding	98,096	-	1,931,500	-	-	-	na

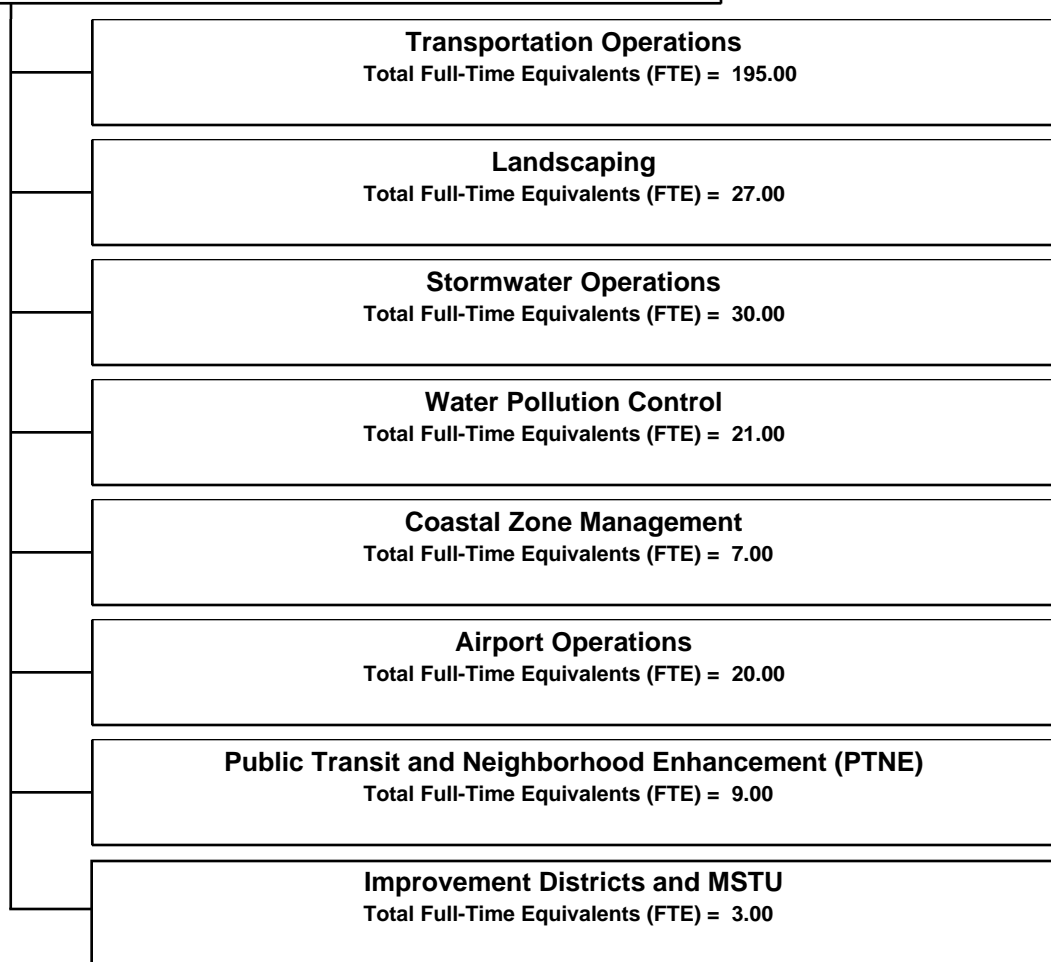
Forecast FY 2023:

Forecast includes grant funding for purchasing and installing permanent generators at the Collier County Courthouse, Collier County Health Department Building and Collier County Jail Facility (Project 33744).

Transportation Management Services Department

Transportation Management Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 312.00



Transportation Management Services Department

Trinity Scott

The Transportation Management Services Department includes six divisions: Capital Project Planning, Impact Fees & Program Management; Fiscal & Grant Services; Operations & Performance Management; Public Transit & Neighborhood Enhancement; Road Maintenance; and Transportation Engineering & Construction Management. These divisions manage a diverse portfolio of essential countywide projects, that directly support the focus areas and objectives identified in the most recent Strategic Plan Update. These projects include bridge replacements, repair, and additions, traffic operations upgrades and signal hardening; right-of-way acquisitions; stormwater control structures and conveyance systems; beach renourishment projects, airport capital improvements, as well as bus stop installation and rehabilitation. In addition, the Division staff are responsible for operations and maintenance of a multitude of assets, including operating three airports; roadways and bridges; roadside ditches; sidewalks; bike paths; underground stormwater infrastructure, storm channels, culvert systems, and emergency storm pumps; landscape medians; street lighting; and fixed route and paratransit bus services. Funding sources for the programs include impact fees, gas tax, sales surtax, general funds, airport user fees, ad valorem taxes, transit fares, and grants. All Divisions have met the budget guidance outlined by the County Manager's office and the Board of County Commissioners.

The Department continues to recover from Hurricane Ian as we move into permanent repairs. Staff is working closely with FEMA representatives to ensure the maximum possible reimbursement. Facility usage and traffic data has proven that the County remains in a growth pattern. The Department's strategic focus remains on preserving our infrastructure as we respond to this growth period where demand for new capital project execution is accelerated. Continuing prior years efforts, the Department will carry forward an aggressive stormwater capital program, continuation of construction of Vanderbilt Beach Road Extension, and the Transportation Investment Generating Economic Recovery (TIGER) Immokalee Mobility project and will continue preparation of several other major capital projects for construction such as Pine Ridge Road, Airport Road, Collier Boulevard and Oil Well Road. In addition, continuing a variety of bridge projects, intersection improvements, roadway enhancements, stormwater improvements, and ensuring timely completion of necessary maintenance. Staff diligently manages contractors and maintains tight fiscal controls, which have allowed the Department to achieve an enviable track record of successful project management. Maintenance operations scrutinizes asset management priorities utilizing the County's award-winning asset management team. The County's three airports continue to show a steady growth in revenues. Public Transit and Neighborhood Enhancement will begin design of a new maintenance facility to replace infrastructure that has met its useful life.

The Department continues to anticipate challenges such as supply chain delays, project cost inflation, and a stressed labor force by working with vendors to order long lead time items early in the project and mitigate project delays. In addition, staff continuously monitor costs to bid projects strategically. Department staff also leverage state and federal funds to ensure efficient use of the County's local funding sources, including shovel ready projects that may capitalize on federal discretionary opportunities and transportation authorization funds. Our ability to recruit, train, and retain key team members is a top priority in achieving the County's strategic goals. In FY 2024, the Department will continue to augment staffing with consultant/vendor assistance to ensure completion of the strategic objectives. The Department remains successful due to the hard-working and dedicated individuals that work tirelessly to provide exceptional service to the residents, business owners, and visitors of Collier County.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Department Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	25,258,573	30,326,400	30,546,900	32,729,900	1,312,400	34,042,300	12.3%
Operating Expense	31,859,341	32,701,200	39,792,200	36,679,200	49,900	36,729,100	12.3%
Indirect Cost Reimburs	569,400	671,500	671,500	681,200	-	681,200	1.4%
Aviation Fuel	5,239,283	3,987,300	5,097,800	5,356,100	-	5,356,100	34.3%
Capital Outlay	3,815,113	4,915,400	20,257,600	5,094,300	528,700	5,623,000	14.4%
Total Net Budget	66,741,711	72,601,800	96,366,000	80,540,700	1,891,000	82,431,700	13.5%
Trans to Property Appraiser	60,939	71,400	71,400	82,200	-	82,200	15.1%
Trans to Tax Collector	163,588	197,700	197,700	223,600	-	223,600	13.1%
Trans to 101 Transp Op Fd	102,200	78,500	78,500	-	-	-	(100.0)%
Trans to 103 Stormwater Ops	22,900	13,000	13,000	4,600	-	4,600	(64.6)%
Trans to 111 Unincorp Gen Fd	319,600	343,400	343,400	372,300	-	372,300	8.4%
Trans to 113 Com Dev Fd	103,600	130,600	130,600	-	-	-	(100.0)%
Trans to 114 Pollutn Ctrl Fd	43,300	45,000	45,000	45,000	-	45,000	0.0%
Trans to 232 PR/NPP Bond	6,200	-	-	-	-	-	na
Trans to 298 Sp Ob Bd '10	1,216,700	1,019,300	1,019,300	963,400	-	963,400	(5.5)%
Trans to 301 Co Wide Cap Fd	576,000	72,000	72,000	-	-	-	(100.0)%
Trans to 425/426 CAT Mass Transit	411,831	-	1,976,900	-	-	-	na
Trans to 427/429 Transp Disadv Fd	100	-	900	-	-	-	na
Trans to 496 Airport Cap Fd	670,000	750,000	750,000	861,200	-	861,200	14.8%
Trans to 506 IT Capital	-	187,900	187,900	162,700	-	162,700	(13.4)%
Trans to 523 Motor Pool Cap	-	88,000	88,000	-	101,600	101,600	15.5%
Advance/Repay to 001 General Fd	236,800	250,000	250,000	250,000	-	250,000	0.0%
Advance/Repay to 131 Plang Serv	523,100	1,624,800	1,624,800	-	-	-	(100.0)%
Advance/Repay to 341 Rd Assessmt	-	1,300	1,300	1,800	-	1,800	38.5%
Reserve for Contingencies	-	1,466,300	-	1,430,200	-	1,430,200	(2.5)%
Reserve for Future Grant Match	-	673,700	-	737,400	-	737,400	9.5%
Reserve for Capital	-	6,266,600	-	8,907,100	-	8,907,100	42.1%
Reserve for Insurance	-	150,000	-	150,000	-	150,000	0.0%
Reserve for Cash Flow	-	635,300	-	667,600	-	667,600	5.1%
Reserve for Attrition	-	(402,600)	-	(466,200)	-	(466,200)	15.8%
Total Budget	71,198,569	86,264,000	103,216,700	94,933,600	1,992,600	96,926,200	12.4%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Appropriations by Division	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Transportation Operations	25,511,664	28,622,100	28,530,500	30,529,400	1,722,800	32,252,200	12.7%
Landscaping	2,246,970	2,714,200	2,761,800	2,940,400	-	2,940,400	8.3%
Stormwater Operations	6,768,176	8,735,000	8,949,400	9,625,600	-	9,625,600	10.2%
Water Pollution Control	2,827,302	3,601,800	3,471,600	3,849,600	-	3,849,600	6.9%
Coastal Zone Management	941,778	1,390,100	1,337,800	1,263,600	-	1,263,600	(9.1)%
Airport Operations	7,917,524	7,262,200	8,313,900	8,971,000	168,200	9,139,200	25.8%
Public Transit and Neighborhood Enhancement (PTNE)	16,566,813	8,882,300	39,028,000	9,575,600	-	9,575,600	7.8%
Metropolitan Planning Organization (MPO)	5,547	8,100	71,300	15,400	-	15,400	90.1%
Improvement Districts and MSTU	3,955,937	11,386,000	3,901,700	13,770,100	-	13,770,100	20.9%
Total Net Budget	66,741,711	72,601,800	96,366,000	80,540,700	1,891,000	82,431,700	13.5%
Transportation Operations	1,277,600	1,148,100	1,124,300	1,007,800	-	1,007,800	(12.2)%
Stormwater Operations	22,600	282,100	78,800	176,600	101,600	278,200	(1.4)%
Water Pollution Control	633,701	1,234,900	279,100	2,649,100	-	2,649,100	114.5%
Coastal Zone Management	65,900	128,700	91,500	93,600	-	93,600	(27.3)%
Airport Operations	1,329,000	4,856,400	2,785,400	3,109,600	-	3,109,600	(36.0)%
Public Transit and Neighborhood Enhancement (PTNE)	411,931	1,173,700	1,977,800	1,129,800	-	1,129,800	(3.7)%
Improvement Districts and MSTU	716,126	4,838,300	513,800	6,226,400	-	6,226,400	28.7%
Total Transfers and Reserves	4,456,858	13,662,200	6,850,700	14,392,900	101,600	14,494,500	6.1%
Total Budget	71,198,569	86,264,000	103,216,700	94,933,600	1,992,600	96,926,200	12.4%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Department Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	7,334,112	8,736,400	8,374,100	9,405,800	-	9,405,800	7.7%
Delinquent Ad Valorem Taxes	76,144	-	600	-	-	-	na
Intergovernmental Revenues	11,791,926	1,114,800	29,426,900	1,133,200	-	1,133,200	1.7%
SFWM/Big Cypress Revenue	1,062,500	1,062,500	1,062,500	62,500	-	62,500	(94.1)%
FEMA - Fed Emerg Mgt Agency	(75,274)	-	-	-	-	-	na
Charges For Services	2,762,644	2,694,600	2,834,600	2,729,800	-	2,729,800	1.3%
Aviation Fuel Sales	8,099,364	6,789,200	7,924,600	8,303,400	-	8,303,400	22.3%
Miscellaneous Revenues	735,097	272,400	457,600	277,600	-	277,600	1.9%
Interest/Misc	235,284	131,400	269,300	129,100	-	129,100	(1.8)%
Reimb From Other Depts	447,794	259,500	259,500	378,500	-	378,500	45.9%
Trans frm Property Appraiser	5,069	-	-	-	-	-	na
Trans frm Tax Collector	64,426	-	-	-	-	-	na
Net Cost General Fund	384,369	607,900	600,900	631,100	-	631,100	3.8%
Net Cost Road and Bridge	(1,944,541)	-	(1,416,800)	-	-	-	na
Net Cost Stormwater Operations	(2,887,160)	-	(1,766,600)	-	-	-	na
Net Cost Unincorp General Fund	4,868,266	5,994,200	5,979,400	6,249,100	-	6,249,100	4.3%
Trans fm 001 Gen Fund	29,916,824	32,251,200	32,359,600	34,635,300	1,722,800	36,358,100	12.7%
Trans fm 111 Unincorp Gen Fd	4,905,000	5,010,000	5,010,000	5,222,800	-	5,222,800	4.2%
Trans fm 134 Victoria Park Drainage	22,900	13,000	13,000	4,600	-	4,600	(64.6)%
Trans fm 138 Naples Prod Pk	6,200	-	-	-	-	-	na
Trans fm 174 Conserv Collier Maint	-	-	-	395,200	-	395,200	na
Trans fm 185 Beach Ren Ops	43,300	45,000	45,000	45,000	-	45,000	0.0%
Trans fm 195 TDC Cap Fd	883,700	817,600	817,600	992,300	-	992,300	21.4%
Trans fm 259 Forest Lake Debt	-	38,500	38,500	-	-	-	(100.0)%
Trans fm 301 Co Wide Cap	-	-	-	915,500	-	915,500	na
Trans fm 426 CAT Transit	411,831	-	1,976,900	-	-	-	na
Trans fm 427 Transp Disadv	100	-	900	-	-	-	na
Trans fm 495 Airport Op Fd	102,200	78,500	78,500	-	-	-	(100.0)%
Trans fm 711/712 Transp Grants	1,746	-	6,600	-	-	-	na
Adv/Repay 761 42nd Ave SE MSTU	73,000	-	-	-	-	-	na
Carry Forward	27,100,400	21,401,800	30,489,100	24,539,200	269,800	24,809,000	15.9%
Less 5% Required By Law	-	(1,054,500)	-	(1,116,400)	-	(1,116,400)	5.9%
Total Funding	96,427,222	86,264,000	124,842,300	94,933,600	1,992,600	96,926,200	12.4%

Department Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Transportation Operations	180.00	176.00	178.00	178.00	17.00	195.00	10.8%
Landscaping	22.00	27.00	27.00	27.00	-	27.00	0.0%
Stormwater Operations	25.00	30.00	30.00	30.00	-	30.00	0.0%
Water Pollution Control	21.00	21.00	21.00	21.00	-	21.00	0.0%
Coastal Zone Management	8.00	8.00	7.00	7.00	-	7.00	(12.5)%
Airport Operations	17.00	18.00	18.00	18.00	2.00	20.00	11.1%
Public Transit and Neighborhood Improvement Districts and MSTU	6.00	9.00	9.00	9.00	-	9.00	0.0%
	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	282.00	292.00	293.00	293.00	19.00	312.00	6.8%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Transportation Operations

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	15,703,224	18,268,700	18,349,100	20,038,800	1,194,200	21,233,000	16.2%
Operating Expense	9,566,784	10,131,900	10,007,900	10,330,800	49,900	10,380,700	2.5%
Indirect Cost Reimburs	114,000	96,500	96,500	109,800	-	109,800	13.8%
Capital Outlay	127,656	125,000	77,000	50,000	478,700	528,700	323.0%
Net Operating Budget	25,511,664	28,622,100	28,530,500	30,529,400	1,722,800	32,252,200	12.7%
Trans to 113 Com Dev Fd	22,600	28,700	28,700	-	-	-	(100.0)%
Trans to 298 Sp Ob Bd '10	1,216,700	1,019,300	1,019,300	963,400	-	963,400	(5.5)%
Trans to 301 Co Wide Cap Fd	38,300	38,300	38,300	-	-	-	(100.0)%
Trans to 523 Motor Pool Cap	-	38,000	38,000	-	-	-	(100.0)%
Reserve for Contingencies	-	327,900	-	378,700	-	378,700	15.5%
Reserve for Attrition	-	(304,100)	-	(334,300)	-	(334,300)	9.9%
Total Budget	26,789,264	29,770,200	29,654,800	31,537,200	1,722,800	33,260,000	11.7%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Asset Management, GIS Support and Performance Management (101/1001)	787,315	789,900	805,000	1,386,100	-	1,386,100	75.5%
Construction & Maintenance Administration Office (101/1001)	1,739,725	1,880,000	2,167,300	1,968,000	-	1,968,000	4.7%
Traffic Operations Division (101/1001)	6,279,273	6,988,100	6,993,800	7,510,900	-	7,510,900	7.5%
Transportation Development Review and Concurrency Mgt (101/1001)	493,976	621,200	422,700	604,800	-	604,800	(2.6)%
Transportation Engineering Division (101/1001)	3,830,130	4,524,400	4,343,000	4,827,600	-	4,827,600	6.7%
Transportation Maintenance Road & Bridge (101/1001)	10,260,628	11,207,300	11,227,600	11,569,200	1,722,800	13,292,000	18.6%
Transportation Road Maintenance (111/1011)	2,120,618	2,611,200	2,571,100	2,662,800	-	2,662,800	2.0%
Total Net Budget	25,511,664	28,622,100	28,530,500	30,529,400	1,722,800	32,252,200	12.7%
Total Transfers and Reserves	1,277,600	1,148,100	1,124,300	1,007,800	-	1,007,800	(12.2)%
Total Budget	26,789,264	29,770,200	29,654,800	31,537,200	1,722,800	33,260,000	11.7%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	1,143,070	1,111,800	1,163,300	1,130,200	-	1,130,200	1.7%
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	-	-	-	(100.0)%
FEMA - Fed Emerg Mgt Agency	(41,951)	-	-	-	-	-	na
Charges For Services	7,560	7,200	-	-	-	-	(100.0)%
Miscellaneous Revenues	387,518	187,400	201,300	192,600	-	192,600	2.8%
Interest/Misc	30,801	25,000	25,000	25,000	-	25,000	0.0%
Reimb From Other Depts	314,988	190,000	190,000	278,500	-	278,500	46.6%
Net Cost Road and Bridge	(1,944,541)	-	(1,416,800)	-	-	-	na
Net Cost Unincorp General Fund	2,120,618	2,611,200	2,571,100	2,662,800	-	2,662,800	2.0%
Trans fm 001 Gen Fund	21,183,300	23,638,900	23,871,400	25,906,900	1,722,800	27,629,700	16.9%
Trans fm 495 Airport Op Fd	102,200	78,500	78,500	-	-	-	(100.0)%
Carry Forward	2,485,700	1,046,300	1,971,000	1,416,800	-	1,416,800	35.4%
Less 5% Required By Law	-	(126,100)	-	(75,600)	-	(75,600)	(40.0)%
Total Funding	26,789,264	29,770,200	29,654,800	31,537,200	1,722,800	33,260,000	11.7%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Transportation Operations

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Construction & Maintenance Administration Office (101/1001)	11.00	10.00	12.00	8.00	-	8.00	(20.0)%
Asset Management, GIS Support and Performance Management (101/1001)	7.00	7.00	7.00	11.00	-	11.00	57.1%
Transportation Development Review and Concurrency Mgt (101/1001)	6.00	4.00	4.00	4.00	-	4.00	0.0%
Transportation Maintenance Road & Bridge (101/1001)	87.00	84.00	84.00	84.00	17.00	101.00	20.2%
Traffic Operations Division (101/1001)	38.00	39.00	39.00	39.00	-	39.00	0.0%
Transportation Engineering Division (101/1001)	31.00	32.00	32.00	32.00	-	32.00	0.0%
Total FTE	180.00	176.00	178.00	178.00	17.00	195.00	10.8%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Transportation Operations

Construction & Maintenance Administration Office (101/1001)

Mission Statement

To deliver value to the community by providing financial accountability and support for transportation, coastal zone, pollution control, airport and stormwater capital improvement projects and operations, responding timely and professionally to all reports of problems, and supporting daily activities with technical tools and resources.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - RG	5.00	1,510,000	383,700	1,126,300
Departmental administration, recruitment, and all divisional overhead costs for Fund 101 including indirect service charges, general insurance, IT direct hours, and utilities.				
Fiscal Support - QP, CD, IAM, RG	3.00	458,000	-	458,000
Provides financial support and guidance to the Department Head and all division directors and staff within the Transportation Management Services Department. Supervises division staff throughout the department responsible for financial functions, including accounts payable, accounts receivable, grants compliance, purchasing, and payroll.				
Current Level of Service Budget	8.00	1,968,000	383,700	1,584,300

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
100% of Executive Summaries in Agenda Central by target deadline for approval	100	100	100	100
100% of grant & non-grant related invoices audited and monitored for reimbursement within 90 days	99	100	100	100
Accounts Payable # of Invoices/ Pay Apps Processed	11,855	12,000	12,000	12,000

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,080,411	1,223,500	1,511,000	1,109,900	-	1,109,900	(9.3)%
Operating Expense	545,314	560,000	559,800	748,300	-	748,300	33.6%
Indirect Cost Reimburs	114,000	96,500	96,500	109,800	-	109,800	13.8%
Net Operating Budget	1,739,725	1,880,000	2,167,300	1,968,000	-	1,968,000	4.7%
Total Budget	1,739,725	1,880,000	2,167,300	1,968,000	-	1,968,000	4.7%
Total FTE	11.00	10.00	12.00	8.00	-	8.00	(20.0)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	319,697	250,000	250,000	250,000	-	250,000	0.0%
FEMA - Fed Emerg Mgt Agency	560	-	-	-	-	-	na
Miscellaneous Revenues	14,229	10,000	15,400	15,200	-	15,200	52.0%
Reimb From Other Depts	31,960	30,000	30,000	118,500	-	118,500	295.0%
Net Cost Road and Bridge	1,373,279	1,590,000	1,871,900	1,584,300	-	1,584,300	(0.4)%
Total Funding	1,739,725	1,880,000	2,167,300	1,968,000	-	1,968,000	4.7%

Transportation Management Services Department

Transportation Operations

Construction & Maintenance Administration Office (101/1001)

Forecast FY 2023:

Personal services are forecast to increase over the FY 2023 adopted budget due to the transfer of two (2) FTEs, a Management Analyst I from Corporate Compliance and Continuous Improvement (001/0001) and Manager-Financial Operations from Coastal Zone (185/1102), as well as a retirement payout.

Operating expenses are forecast to be in line with the FY 2023 adopted budget.

Current FY 2024:

Personal services decreased due to a transfer of four (4) FTEs, a Management Analyst I, a Management Analyst II, a Manager-Financial Operations, and a Public Information Coordinator II to the Asset Management, GIS Support and Performance Management Program (101/1001).

Operating expenses increased due to an increase in Property Insurance, Electricity, and Indirect Cost Reimbursement.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Transportation Operations

Asset Management, GIS Support and Performance Management (101/1001)

Mission Statement

To deliver value to the community by providing relevant and timely information, GIS mapping, and asset management support for transportation, coastal zones, airports, and stormwater capital improvement and maintenance projects, technology solutions that enhance operational performance, and project management of department strategic initiatives.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Community and Media Relations - RG	1.00	134,300	-	134,300
Serve as the liaison between the Transportation Management Services Department and the public, media, and governmental representatives. Research and respond to questions/complaints and handle marketing and public relations matters.				
Asset Management, GIS Support, Performance Mgmt. - IAM, RG	10.00	1,251,800	-	1,251,800
Plan and direct cross-divisional and inter-agency projects prioritized to enhance operations, asset management, and use of technology for construction, inspection, and maintenance workflows and records management. Deliver efficient and effective project solutions that promote operational performance and alignment with the strategic objectives of Transportation Management Services Department and Collier County.				
Current Level of Service Budget	11.00	1,386,100	-	1,386,100

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
100% of AIMS constituents contacted within 5 business days	100	100	100	100
Division work requests resolved within 5 business days	100	100	92	95
GIS assets digitized within 30 days of collection	100	100	100	100
Report on projects within 30 days of deliverable				90

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	644,134	720,100	735,800	1,312,100	-	1,312,100	82.2%
Operating Expense	143,182	69,800	69,200	74,000	-	74,000	6.0%
Net Operating Budget	787,315	789,900	805,000	1,386,100	-	1,386,100	75.5%
Total Budget	787,315	789,900	805,000	1,386,100	-	1,386,100	75.5%
Total FTE	7.00	7.00	7.00	11.00	-	11.00	57.1%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	365	-	-	-	-	-	na
Net Cost Road and Bridge	786,950	789,900	805,000	1,386,100	-	1,386,100	75.5%
Total Funding	787,315	789,900	805,000	1,386,100	-	1,386,100	75.5%

Transportation Management Services Department

Transportation Operations

Asset Management, GIS Support and Performance Management (101/1001)

Forecast FY 2023:

Personal services are forecast to increase in the FY 2023 adopted budget as a result of the general wage adjustment.

Operating expenses are forecast to be in line with the FY 2023 adopted budget.

Current FY 2024:

Personal services increased due to a transfer of four (4) FTEs, Management Analyst I, a Management Analyst II, a Manager-Financial Operations, and a Public Information Coordinator II from the Construction & Maintenance Administration Office (101/1001), as well as a general wage adjustment and merit-based incentive program.

Operating expenses increased due to an increase in Minor Data Processing Equipment.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Transportation Operations

Transportation Development Review and Concurrency Mgt (101/1001)

Mission Statement

To provide supervision, planning, engineering, and coordination within the Transportation Management Services Department, as well as with other departments/divisions to ensure the transportation planning activities are carried out in a timely, efficient, and economical manner, and in compliance with Florida Statutes, Chapters 163 and 339, and local ordinances through the review of development applications for the level of service, access management, site impact, and alternative transportation opportunities (i.e. walking, biking, car-pooling, etc.).

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - RG	2.00	289,600	-	289,600
Provide for the supervision and overall program planning of the Transportation Planning and Review Section consistent with County LDC requirement and applicable State Statutes (chapters 163 and 339).				
Development Review - QP, CD, RG	2.00	315,200	-	315,200
Review of rezones, conditional uses, site development plans, and other development issues for compliance with Board policies and directives, including the monitoring of compliance of development projects with various commitment requirements (PUDs, DCA, etc.).				
Current Level of Service Budget	4.00	604,800	-	604,800

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
• 90% of Transportation reviews will be completed within established target date	90	12,000	90	12,000

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	449,833	540,100	384,400	564,500	-	564,500	4.5%
Operating Expense	44,142	81,100	38,300	40,300	-	40,300	(50.3)%
Net Operating Budget	493,976	621,200	422,700	604,800	-	604,800	(2.6)%
Total Budget	493,976	621,200	422,700	604,800	-	604,800	(2.6)%
Total FTE	6.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	102	-	-	-	-	-	na
Net Cost Road and Bridge	493,873	621,200	422,700	604,800	-	604,800	(2.6)%
Total Funding	493,976	621,200	422,700	604,800	-	604,800	(2.6)%

Transportation Management Services Department

Transportation Operations

Transportation Development Review and Concurrency Mgt (101/1001)

Forecast FY 2023:

Personal services are forecast to decrease over the FY 2023 adopted budget due to position vacancies of one (1) Planner III and one (1) Management Analyst I.

Operating expenses are forecast to decrease over the FY 2023 adopted budget due to a reduction in other contractual services.

Current FY 2024:

Personal services increased due to a general wage adjustment and merit-based incentive program.

Operating expenses decreased due to a reduction in other contractual services.

Transportation Management Services Department

Transportation Operations

Transportation Maintenance Road & Bridge (101/1001)

Mission Statement

The Road Maintenance Division strives to maintain a safe and efficient county roadway system for the citizens and visitors of Collier County in support of Florida Statute Chapter 334.046; continually provide emergency response to all roadway/roadside hazards 24 hours per day, 7 days a week; provide continued road service and customer service that exceeds expectations.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost	
Administration - RG	3.00	1,011,400	-	1,011,400	
This section provides management, planning, supervision, and recording. Includes all fixed overhead costs for the division such as, insurance, fleet maintenance, etc.					
Operational Support - IAM, RG	12.00	1,395,600	-	1,395,600	
This section provides for the supervision, inspection, and training in all safety related issues pertaining to personnel, equipment and projects. Operational activities include developmental measurements, contracts/bid preparation, vendor/project inspections, and administrative reports preparation for divisional activities. Assistance is also provided for personnel issues including complaints, employee service issues, data entry, filing, phones, and mobile radio contact.					
Field Supervision - QP, CD, IAM	5.00	610,500	-	610,500	
This section provides supervision of field personnel/multiple crews, plans daily and forecasted activities for crews, participates in fiscal measurements related to project preparation, maintenance scheduling, on-sight supervision as necessary for specific jobs and emergency situations.					
Field - QP, CD, IAM	62.00	8,320,500	63,500	8,257,000	
This section provides for the maintenance on all County owned ROW and roads, as it pertains to the following: scheduled mowing of all rural and urban areas, vegetation control, patching and overlay of roadways. Projects such as turn lanes or driveway installation, digging and cleaning drainage swale and culverts, repair and upgrade of drainage systems including specially built items for outdated drainage systems. Inclusive of inspection and repair of all County maintained bridges, and the building and repair of sidewalks and bike paths. Also performed is litter abatement of roads and roadsides, County properties, sod replacement, and accident clean-up/traffic control.					
Survey Crew - IAM	2.00	231,200	-	231,200	
This section provides surveys for roadway profiles and drainage on urban and rural highways/roads throughout the County. Support is also provided to Road Maintenance and Storm-water by collecting survey data, and identifying easements and right-of-ways.					
Current Level of Service Budget		84.00	11,569,200	63,500	11,505,700
Program Enhancements	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost	
17 FTEs - Swale Maintenance Program	17.00	1,244,100	-	1,244,100	
BP contains of 17 FTEs - 2 Swale Crews. Swale Crew 1 includes 1 FTE Supervisor Field II and both crews have 1 FTE HEO each, 2 FTEs EO I each, 1 FTE Crew Leader I each and 4 FTEs GMS II each.					

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Transportation Operations

Transportation Maintenance Road & Bridge (101/1001)

Program Enhancements	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Swale Maintenance Vehicles (11)	-	478,700	-	478,700
Expanded Services Budget	<u>17.00</u>	<u>1,722,800</u>	-	<u>1,722,800</u>
Total Adopted Budget	<u>101.00</u>	<u>13,292,000</u>	<u>63,500</u>	<u>13,228,500</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
• Complete 20,000 curb miles of street sweeping of arterial and collector roadways.	21,934	21,000	21,000	20,000
• Respond and address all safety concerns and requests from the public within 48 hours.	100	100	100	100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	6,668,317	7,661,700	7,705,200	8,283,300	1,194,200	9,477,500	23.7%
Operating Expense	3,592,311	3,545,600	3,522,400	3,285,900	49,900	3,335,800	(5.9)%
Capital Outlay	-	-	-	-	478,700	478,700	na
Net Operating Budget	<u>10,260,628</u>	<u>11,207,300</u>	<u>11,227,600</u>	<u>11,569,200</u>	<u>1,722,800</u>	<u>13,292,000</u>	<u>18.6%</u>
Total Budget	<u>10,260,628</u>	<u>11,207,300</u>	<u>11,227,600</u>	<u>11,569,200</u>	<u>1,722,800</u>	<u>13,292,000</u>	<u>18.6%</u>
Total FTE	<u>87.00</u>	<u>84.00</u>	<u>84.00</u>	<u>84.00</u>	<u>17.00</u>	<u>101.00</u>	<u>20.2%</u>

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Transportation Operations

Transportation Maintenance Road & Bridge (101/1001)

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	(127,830)	-	-	-	-	-	na
Charges For Services	7,560	7,200	-	-	-	-	(100.0)%
Miscellaneous Revenues	191,925	63,500	65,900	63,500	-	63,500	0.0%
Net Cost Road and Bridge	10,188,973	11,136,600	11,161,700	11,505,700	1,722,800	13,228,500	18.8%
Total Funding	10,260,628	11,207,300	11,227,600	11,569,200	1,722,800	13,292,000	18.6%

Notes:

This budget carries the general operating costs for the division. Activities in the Unincorporated Areas of the county, such as lime rock road conversions, striping and marking, and bridge repairs are separate cost centers within the Road & Bridge Maintenance Fund (111) as well as components of the Transportation Capital Fund (310/3081) and Gas Tax Fund (313/3083).

Forecast FY 2023:

Personal services are forecast to be slightly higher than the FY 2023 adopted budget as a result of the general wage adjustment.

Operating expenses are forecast to be in line with the FY 2023 adopted budget.

Current FY 2024:

Personal services increased due to a general wage adjustment and merit-based incentive program and the addition of 17 expanded FTEs to create two additional crews to enhance the Swale Maintenance Program for \$1,194,200.

Operating expenses decreased due to reorganizing services to the proper funding source and expanded operating expenses to enhance the Swale Maintenance Program for \$ 49,900.

Capital Outlays include vehicles associated with the two crews that are part of the Swale maintenance program for \$478,700 for 2 Boom Mowers.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Transportation Operations
Transportation Road Maintenance (111/1011)**

Mission Statement

To deliver to the citizens of Collier County quality-maintained roadways, roadsides, and drainage systems, providing safe roadway systems and excellent customer service. Maintenance operations are performed in support of Florida Statute Chapter 344.046.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Roadway Asphalt Repair - QP, IAM	-	300,000	-	300,000
Maintain existing roadways efficiently by removing and/or repairing roadway hazards, thus promoting safe conditions. Schedule repairs of reported deficiencies within 24 hours of receipt.				
Limerock Road Construction and Maintenance - QP, IAM	-	50,000	-	50,000
To grade limerock roads located in the Golden Gate Estates quarterly. There is no appropriation for conversion - only maintenance.				
General Maintenance - QP, IAM	-	2,312,800	-	2,312,800
Bridge, drainage system, sidewalk and bike path construction and maintenance, contract mowing, roadway asphalt repair, sweeping and shoulder maintenance, litter and dead animal removal, and emergency roadway hazard response.				
Current Level of Service Budget	-	2,662,800	-	2,662,800

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
• Resurface all roadway segments with deficient pavement condition ratings in accordance with the roadway category (arterial, collector, etc.)	100	100	100	100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	2,106,517	2,611,200	2,571,100	2,662,800	-	2,662,800	2.0%
Capital Outlay	14,101	-	-	-	-	-	na
Net Operating Budget	2,120,618	2,611,200	2,571,100	2,662,800	-	2,662,800	2.0%
Total Budget	2,120,618	2,611,200	2,571,100	2,662,800	-	2,662,800	2.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost Unincorp General Fund	2,120,618	2,611,200	2,571,100	2,662,800	-	2,662,800	2.0%
Total Funding	2,120,618	2,611,200	2,571,100	2,662,800	-	2,662,800	2.0%

Transportation Management Services Department

**Transportation Operations
Transportation Road Maintenance (111/1011)**

Notes:

This budget provides for general maintenance of Unincorporated Area roadways including non-landscaped medians and right-of-way areas, lime rock pavement repairs, sidewalks, curbing, drainage infrastructure, installation of sod for erosion control, and minor bridge repairs.

Forecast FY 2023:

Operating expenses are forecast to decrease over the FY 2023 adopted budget due to a reduction in lime rock pavement repairs.

Current FY 2024:

Operating expenses increased due to reorganizing services to the proper funding source and an increase in contractual services.

Transportation Management Services Department

**Transportation Operations
Traffic Operations Division (101/1001)**

Mission Statement

To improve the safety and efficiency of county roadways and signal networks through sound engineering principles and effective maintenance.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Sectional Administration/Overhead - RG	4.00	1,381,500	110,900	1,270,600
This section covers divisional management and administrative support staff. It also covers all overhead fixed costs for the division such as insurance, fleet maintenance, etc.				
Infrastructure Protection - IAM	-	5,000	-	5,000
FS Chapter 556 requires Collier County to mark signal, streetlight, and fiber optic cable on County and State roadways within 48 hours of requests.				
Traffic Sign Maintenance - QP, IAM	6.00	714,000	3,000	711,000
This section installs and maintains the inventory of traffic signs and pavement markings throughout the county.				
Traffic Signal Maintenance - QP, IAM	9.00	1,839,000	413,800	1,425,200
This section maintains and repairs all traffic signals and flashing beacons within the county.				
Computerized Signal System Operation - QP, CD, IAM, RG	7.00	960,200	79,500	880,700
This section operates and maintains the computerized Traffic Signal System, coordinates construction projects with system requirements and re-times traffic signals.				
Streetlight Maintenance - QP, IAM	5.00	1,498,400	386,900	1,111,500
This section maintains, repairs and replaces, as needed, all arterial roadway lighting within the county.				
Traffic Engineering/Studies - QP, CD, IAM, RG	4.00	741,800	-	741,800
This section performs safety, operational, and signal studies. Prepares signing and pavement marking work orders. Reviews development permits and county roadway project construction plans. Collects data and compiles Annual Traffic Crash Reports and Quarterly Traffic County Reports.				
Locates - IAM	4.00	371,000	160,000	211,000
This section marks infrastructure for signal, streetlight and fiber optic cables on both County and State Roadways within 48 hours of request as directed under Florida Statute Chapter 556.				
Current Level of Service Budget	39.00	7,510,900	1,154,100	6,356,800

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Transportation Operations
Traffic Operations Division (101/1001)**

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
• Inspect and identify 100% of street name signs for compliance with letter height requirement	100	100	100	100
• Replace & Upgrade 25% of signs that do not meet retroreflectivity requirements (approximately 500 signs)	100	100	100	100
• Respond to 90% of emergency signal repairs within 1 hour of receiving call (unconstrained target = 100%)	100	100	100	100
• Review/retime 25% of traffic signals annually to address fluctuating traffic volumes (unconstrained target=50% annually)	100	100	100	100
• Staff traffic control center 11 hours per day on business days (unconstrained 6:30am-6:00pm Monday thru Friday)	100	100	100	100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	3,481,401	4,041,200	4,038,700	4,364,100	-	4,364,100	8.0%
Operating Expense	2,684,317	2,821,900	2,878,100	3,096,800	-	3,096,800	9.7%
Capital Outlay	113,555	125,000	77,000	50,000	-	50,000	(60.0)%
Net Operating Budget	6,279,273	6,988,100	6,993,800	7,510,900	-	7,510,900	7.5%
Total Budget	6,279,273	6,988,100	6,993,800	7,510,900	-	7,510,900	7.5%
Total FTE	38.00	39.00	39.00	39.00	-	39.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	823,373	861,800	913,300	880,200	-	880,200	2.1%
FEMA - Fed Emerg Mgt Agency	60,500	-	-	-	-	-	na
Miscellaneous Revenues	178,873	113,900	119,900	113,900	-	113,900	0.0%
Reimb From Other Depts	283,028	160,000	160,000	160,000	-	160,000	0.0%
Net Cost Road and Bridge	4,933,499	5,852,400	5,800,600	6,356,800	-	6,356,800	8.6%
Total Funding	6,279,273	6,988,100	6,993,800	7,510,900	-	7,510,900	7.5%

Transportation Management Services Department

**Transportation Operations
Traffic Operations Division (101/1001)**

Forecast FY 2023:

Personal services are forecast to be in line with the FY 2023 adopted budget.

Operating expenses are forecast to increase over the FY 2023 adopted budget due to an increase in street lighting and signal repair and maintenance.

Capital outlay is forecast to decrease over the FY 2023 adopted budget as a result of a reduction in machinery.

Current FY 2024:

Personal services increased due to a general wage adjustment and merit-based incentive program.

Operating expenses increased due to supplies needed to maintain traffic signals and signs.

Revenues:

The majority of forecasted and budgeted revenues include contractually obligated reimbursements from the Florida Department of Transportation (FDOT) for the maintenance of state road streetlights and traffic signals.

Transportation Management Services Department

**Transportation Operations
Transportation Engineering Division (101/1001)**

Mission Statement

Assist in planning, roadway design, roadway permitting, roadway construction, and miscellaneous special projects to meet service levels established by the County Growth Management Plan and established by budget approval actions of the Board of County Commissioners. To provide supervision, engineering, and coordination to ensure Division roadway projects are designed and constructed in a timely, efficient, and economical manner.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - RG	4.00	785,800	-	785,800
Funding for divisional administration and fixed divisional overhead.				
Traffic Engineering/In-House Design - QP, CD, IAM, RG	5.00	759,700	-	759,700
This section provides safety engineering analysis and enhancement of roadway and traffic safety through low cost in-house design project. Staff also provides design of sidewalks.				
Roadway/Bridge Design Project Management - QP, CD, IAM, RG	6.00	922,100	-	922,100
This section manages the consultant's design of highway and bridge projects, and provides oversight during construction and certification.				
Construction Engineering and Inspection (CEI) - QP, CD, IAM, RG	11.00	1,566,700	-	1,566,700
The CEI section is responsible for construction inspection and management of roadway projects. Among the functions of this unit are project administration, scheduling, utilities, drainage, asphalt and earthwork inspections. Staff of this unit ensures that the work is done in accordance with plans and specifications. With reduced workload, CEI is being done with in-house staff at a considerable savings.				
Right-of-Way Acquisition - CD, IAM, RG	6.00	638,400	-	638,400
The Right-of-Way Acquisition section is responsible for acquiring parcels needed for roadway, sidewalk, and intersection improvement projects. The Right-of-Way Acquisition section also acquires the parcels needed for temporary construction easements or rights-of-entry and handles PUD developer commitments.				
General Overhead Costs - RG	-	154,900	-	154,900
Includes the indirect service charge, insurance and IT interdivisional billing paid to the General Fund.				
Current Level of Service Budget	32.00	4,827,600	-	4,827,600

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
• Complete 100% of programmed design phases for 5-year work plan projects to meet construction schedules	100	100	94	100
• Deliver construction projects within 10% of the project budget	100	100	90	100
• Deliver construction projects within 20% of time schedule	100	100	80	100

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Transportation Operations
Transportation Engineering Division (101/1001)**

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	3,379,129	4,082,100	3,974,000	4,404,900	-	4,404,900	7.9%
Operating Expense	451,001	442,300	369,000	422,700	-	422,700	(4.4)%
Net Operating Budget	3,830,130	4,524,400	4,343,000	4,827,600	-	4,827,600	6.7%
Total Budget	3,830,130	4,524,400	4,343,000	4,827,600	-	4,827,600	6.7%
Total FTE	31.00	32.00	32.00	32.00	-	32.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	18,142	-	-	-	-	-	na
Miscellaneous Revenues	2,390	-	100	-	-	-	na
Net Cost Road and Bridge	3,809,598	4,524,400	4,342,900	4,827,600	-	4,827,600	6.7%
Total Funding	3,830,130	4,524,400	4,343,000	4,827,600	-	4,827,600	6.7%

Forecast FY 2023:

Personal services are forecast to decrease over the FY 2023 adopted budget due to position vacancies of (2) Project Manager III and one (1) Property Acquisition Specialist I position in the first six months of the fiscal year.

Operating expenses are forecast slightly less than the adopted FY 2023 budget due to savings related to not hiring a Key Staff position that was budgeted for.

Current FY 2024:

Personal services increased due to a general wage adjustment and merit-based incentive program.

Operating expenses decreased due to not budgeting for a Key Staff position.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Transportation Operations
Transportation (101/1001)**

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Reserves, Transfers, Interest - RG	-	1,007,800	27,273,100	-26,265,300
Current Level of Service Budget	-	1,007,800	27,273,100	-26,265,300
Program Enhancements	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
17 FTEs - Swale Maintenance Program	-	-	1,244,100	-1,244,100
BP contains of 17 FTEs - 2 Swale Crews. Swale Crew 1 includes 1 FTE Supervisor Field II and both crews have 1 FTE HEO each, 2 FTEs EO I each, 1 FTE Crew Leader I each and 4 FTEs GMS II each.				
Swale Maintenance Vehicles (11)	-	-	478,700	-478,700
Expanded Services Budget	-	-	1,722,800	-1,722,800
Total Adopted Budget	-	1,007,800	28,995,900	-27,988,100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans to 113 Com Dev Fd	22,600	28,700	28,700	-	-	-	(100.0)%
Trans to 298 Sp Ob Bd '10	1,216,700	1,019,300	1,019,300	963,400	-	963,400	(5.5)%
Trans to 301 Co Wide Cap Fd	38,300	38,300	38,300	-	-	-	(100.0)%
Trans to 523 Motor Pool Cap	-	38,000	38,000	-	-	-	(100.0)%
Reserve for Contingencies	-	327,900	-	378,700	-	378,700	15.5%
Reserve for Attrition	-	(304,100)	-	(334,300)	-	(334,300)	9.9%
Total Budget	1,277,600	1,148,100	1,124,300	1,007,800	-	1,007,800	(12.2)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
SFWM/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	-	-	-	(100.0)%
FEMA - Fed Emerg Mgt Agency	6,313	-	-	-	-	-	na
Interest/Misc	30,801	25,000	25,000	25,000	-	25,000	0.0%
Net Cost Road and Bridge	(23,530,714)	(24,514,500)	(25,821,600)	(26,265,300)	(1,722,800)	(27,988,100)	14.2%
Trans fm 001 Gen Fund	21,183,300	23,638,900	23,871,400	25,906,900	1,722,800	27,629,700	16.9%
Trans fm 495 Airport Op Fd	102,200	78,500	78,500	-	-	-	(100.0)%
Carry Forward	2,485,700	1,046,300	1,971,000	1,416,800	-	1,416,800	35.4%
Less 5% Required By Law	-	(126,100)	-	(75,600)	-	(75,600)	(40.0)%
Total Funding	1,277,600	1,148,100	1,124,300	1,007,800	-	1,007,800	(12.2)%

Transportation Management Services Department

Transportation Operations Transportation (101/1001)

Forecast FY 2023:

Transfers to Community Development Fund (113/1013) are for rental payments per the leased space of the East Horseshoe building.

The Transfer to Special Obligation Debt Service Fund (298/2022) is for payment of the debt service related to the Transportation building on South Horseshoe Drive.

Transfers to County Wide Capital Fund (301/3001) are for an upgrade to the County's video monitoring system.

Current FY 2024:

Rental payments for leased space of the East Horseshoe building have been budgeted as interdepartmental payments in FY 2024.

The Transfer to Special Obligation Debt Service Fund (298/2022) is for payment of the debt service related to the Transportation building on South Horseshoe Drive. The last debt service payment will be made in FY 2029.

A modest reserve for contingencies is programmed for unexpected or additional costs that may arise during the fiscal year.

A salary reserve has been established at the fund level for estimated FY 2024 salary adjustments.

Revenues:

The General Fund (001/0001) transfer is the primary funding source of the Transportation Fund (101/1001).

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Landscaping

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,867,720	2,352,400	2,371,800	2,547,700	-	2,547,700	8.3%
Operating Expense	363,902	361,800	371,800	392,700	-	392,700	8.5%
Capital Outlay	15,348	-	18,200	-	-	-	na
Net Operating Budget	2,246,970	2,714,200	2,761,800	2,940,400	-	2,940,400	8.3%
Total Budget	2,246,970	2,714,200	2,761,800	2,940,400	-	2,940,400	8.3%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Landscape (111/1011)	2,246,970	2,714,200	2,761,800	2,940,400	-	2,940,400	8.3%
Total Net Budget	2,246,970	2,714,200	2,761,800	2,940,400	-	2,940,400	8.3%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	2,246,970	2,714,200	2,761,800	2,940,400	-	2,940,400	8.3%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	7,371	-	-	-	-	-	na
Miscellaneous Revenues	588	-	-	-	-	-	na
Net Cost Unincorp General Fund	2,239,011	2,714,200	2,761,800	2,940,400	-	2,940,400	8.3%
Total Funding	2,246,970	2,714,200	2,761,800	2,940,400	-	2,940,400	8.3%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Landscape (111/1011)	22.00	27.00	27.00	27.00	-	27.00	0.0%
Total FTE	22.00	27.00	27.00	27.00	-	27.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Landscaping
Landscape (111/1011)**

Mission Statement

To manage maintenance of landscaped medians and roadsides on selected County roadways to meet the standards adopted by the Board of County Commissioners. To provide supervision, coordination, manpower, and support equipment to maintain the highest possible level of services for landscape and irrigation project management.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Landscape Beautification Program - QP, IAM	26.00	2,813,900	-	2,813,900
This program provides contract management of the landscape maintenance contractors hired for the weekly maintenance of the landscaped and non-landscaped medians and roadways under the County's Landscaping Master Plan. Also provided are field supervision/inspections and irrigation maintenance of the roadways under the County's Landscaping Master Plan as well as the collection/inventory of the landscape assets utilizing a GPS based asset management program.				
Cty Medians-Plan Review & Landscape Proj Mgt - QP, CD, IAM, RG	1.00	126,500	-	126,500
Plan reviews for new County roadways and Right-of-Way permits. Project management and coordination of landscape beautification project within the right-of-way, including retention ponds, median plantings, signage and other built structures.				
Current Level of Service Budget				
	27.00	2,940,400	-	2,940,400

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
• 80% of irrigation alarms responded to within 24 hours	100	100	100	100
• 80% of lane miles maintained to adopted LOS	100	100	100	100
• Average cost per landscaped lane mile	64,572	64,700	64,700	70,200
• Lane miles beautified in the Unincorporated Area	122	122	122	124

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,867,720	2,352,400	2,371,800	2,547,700	-	2,547,700	8.3%
Operating Expense	363,902	361,800	371,800	392,700	-	392,700	8.5%
Capital Outlay	15,348	-	18,200	-	-	-	na
Net Operating Budget	2,246,970	2,714,200	2,761,800	2,940,400	-	2,940,400	8.3%
Total Budget	2,246,970	2,714,200	2,761,800	2,940,400	-	2,940,400	8.3%
Total FTE	22.00	27.00	27.00	27.00	-	27.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	7,371	-	-	-	-	-	na
Miscellaneous Revenues	588	-	-	-	-	-	na
Net Cost Unincorp General Fund	2,239,011	2,714,200	2,761,800	2,940,400	-	2,940,400	8.3%
Total Funding	2,246,970	2,714,200	2,761,800	2,940,400	-	2,940,400	8.3%

Transportation Management Services Department

**Landscaping
Landscape (111/1011)**

Notes:

Only direct personnel expenses and associated operating and capital expenses will be shown in this section. The contractual maintenance costs associated with the current 121.9 landscaped lane miles are shown in the Landscaping Capital Fund (310/3081) section of the budget.

Forecast FY 2023:

Personal services are forecast to be slightly higher than the FY 2023 adopted budget as a result of the general wage adjustment.

Operating expenses are forecast higher than the FY 2023 adopted budget due to an increase in other contractual services.

Current FY 2024:

Personal services increased due to a general wage adjustment and merit-based incentive program.

Operating expenses increased due to increases in Motor Pool Capital and Fleet Management charges.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Stormwater Operations

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,602,929	3,414,200	3,353,500	3,532,600	-	3,532,600	3.5%
Operating Expense	4,126,332	5,137,300	5,150,400	5,948,000	-	5,948,000	15.8%
Indirect Cost Reimburs	14,000	149,500	149,500	145,000	-	145,000	(3.0)%
Capital Outlay	24,915	34,000	296,000	-	-	-	(100.0)%
Net Operating Budget	6,768,176	8,735,000	8,949,400	9,625,600	-	9,625,600	10.2%
Trans to 113 Com Dev Fd	22,600	28,800	28,800	-	-	-	(100.0)%
Trans to 523 Motor Pool Cap	-	50,000	50,000	-	101,600	101,600	103.2%
Reserve for Contingencies	-	251,700	-	236,500	-	236,500	(6.0)%
Reserve for Attrition	-	(48,400)	-	(59,900)	-	(59,900)	23.8%
Total Budget	6,790,776	9,017,100	9,028,200	9,802,200	101,600	9,903,800	9.8%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Stormwater Engineering & Operations (103/1005)	1,684,131	2,186,900	2,204,400	2,290,300	-	2,290,300	4.7%
Stormwater Maintenance (103/1005)	5,084,045	6,548,100	6,745,000	7,335,300	-	7,335,300	12.0%
Total Net Budget	6,768,176	8,735,000	8,949,400	9,625,600	-	9,625,600	10.2%
Total Transfers and Reserves	22,600	282,100	78,800	176,600	101,600	278,200	(1.4)%
Total Budget	6,790,776	9,017,100	9,028,200	9,802,200	101,600	9,903,800	9.8%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
SFWMD/Big Cypress Revenue	62,500	62,500	62,500	62,500	-	62,500	0.0%
FEMA - Fed Emerg Mgt Agency	523	-	-	-	-	-	na
Miscellaneous Revenues	90,822	-	35,200	-	-	-	na
Interest/Misc	23,814	10,000	46,300	10,000	-	10,000	0.0%
Net Cost Stormwater Operations	(2,887,160)	-	(1,766,600)	-	-	-	na
Trans fm 001 Gen Fund	2,783,200	2,730,000	2,745,600	2,846,000	-	2,846,000	4.2%
Trans fm 111 Unincorp Gen Fd	4,900,000	5,005,000	5,005,000	5,217,800	-	5,217,800	4.3%
Trans fm 134 Victoria Park Drainage	22,900	13,000	13,000	4,600	-	4,600	(64.6)%
Carry Forward	1,794,700	1,200,300	2,887,200	1,665,000	101,600	1,766,600	47.2%
Less 5% Required By Law	-	(3,700)	-	(3,700)	-	(3,700)	0.0%
Total Funding	6,791,299	9,017,100	9,028,200	9,802,200	101,600	9,903,800	9.8%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Stormwater Engineering & Operations (103/1005)	13.00	15.00	15.00	15.00	-	15.00	0.0%
Stormwater Maintenance (103/1005)	12.00	15.00	15.00	15.00	-	15.00	0.0%
Total FTE	25.00	30.00	30.00	30.00	-	30.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Stormwater Operations

Stormwater Engineering & Operations (103/1005)

Mission Statement

To provide stormwater management facilities and services for drainage and flood protection for existing and future development, minimize the degradation of the quality of receiving water and surrounding natural areas, and protect the functions of natural groundwater aquifer recharge areas.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
General Overhead Costs - RG	2.00	473,200	-	473,200
Includes the indirect service charge, insurance, fleet costs and IT inter-Divisional billing.				
NPDES/GIS - QP, CD, IAM, RG	2.00	312,200	-	312,200
This program provides for continued compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) permit for the County maintained Municipal Separate Storm Sewer System (MS4). This program also includes both the staff and equipment to develop, maintain and update the stormwater infrastructure inventory in a Geographical Information System (GIS) database.				
Stormwater Master Planning - QP, CD, IAM, RG	-	1,500	-	1,500
This program provides long range planning effort which serves as the foundation for the future Stormwater Capital Improvement Program. Planning includes providing a comprehensive needs analysis, prioritizing potential projects considering joint funding opportunities, interagency coordination, public vetting and coordination with private development projects Growth Management Plan requirements and AUIR/CIE processes.				
Stormwater Capital Proj/Consultant Management - QP, CD, IAM, RG	11.00	1,503,400	-	1,503,400
This program provides management of Stormwater planning and design projects utilizing the services of professional consultants. This also encompasses managing the construction of larger capital improvement projects for the County's secondary Stormwater management systems to maintain, or improve, level of service for flood protection, water quality, and groundwater recharge.				
Current Level of Service Budget	15.00	2,290,300	-	2,290,300

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Fulfill 100% of the National Pollutant Discharge Elimination System (NPDES) permit requirements for Collier County	100	100	100	100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,527,906	2,044,500	2,065,000	2,066,900	-	2,066,900	1.1%
Operating Expense	142,226	128,400	125,400	217,600	-	217,600	69.5%
Indirect Cost Reimburs	14,000	14,000	14,000	5,800	-	5,800	(58.6)%
Net Operating Budget	1,684,131	2,186,900	2,204,400	2,290,300	-	2,290,300	4.7%
Total Budget	1,684,131	2,186,900	2,204,400	2,290,300	-	2,290,300	4.7%
Total FTE	13.00	15.00	15.00	15.00	-	15.00	0.0%

Transportation Management Services Department

Stormwater Operations

Stormwater Engineering & Operations (103/1005)

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	523	-	-	-	-	-	na
Net Cost Stormwater Operations	1,684,131	2,186,900	2,204,400	2,290,300	-	2,290,300	4.7%
Total Funding	1,684,654	2,186,900	2,204,400	2,290,300	-	2,290,300	4.7%

Forecast FY 2023:

Personal services are forecast to increase over the FY 2023 adopted budget due to a retirement payout.

Operating expenses are forecast slightly lower than the FY 2023 adopted budget as a result of savings in licensing software.

Current FY 2024:

Personal services increased due to a general wage adjustment and merit-based incentive program.

Operating expenses increased due to an increase in other contractual services for an additional contracted Inspector position.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Stormwater Operations

Stormwater Maintenance (103/1005)

Mission Statement

To provide efficient and high-quality customer service in the appropriate operation and maintenance of the publicly maintained stormwater pumping and control facilities throughout Collier County.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Fiscal Support/Overhead - RG	-	189,600	-	189,600
Aquatic Plant Control - QP, IAM	3.00	1,543,600	62,500	1,481,100
This section provides for the control and removal of vegetation within detention ponds, canals, secondary ditches and roadside drainage facilities. Spraying of herbicides and other enhanced maintenance activities are essential for the maintenance and operation of the publicly maintained secondary stormwater management facilities throughout Collier County.				
Stormwater Maintenance - QP, CD, IAM	12.00	5,602,100	-	5,602,100
Installation and maintenance of drainage ditches and stormwater structures. Improve water runoff, and complete routine monthly inspections to assure safe and proper operation.				
Current Level of Service Budget				
	<u>15.00</u>	<u>7,335,300</u>	<u>62,500</u>	<u>7,272,800</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Contracted annual maintenance, inspection, and documentation of stormwater infrastructure on 20 miles of arterial roadways.	85	100	100	100
In-house crews to inspect and maintenance 2,600 culvert pipes annually.	100	100	100	100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,075,023	1,369,700	1,288,500	1,465,700	-	1,465,700	7.0%
Operating Expense	3,984,106	5,008,900	5,025,000	5,730,400	-	5,730,400	14.4%
Indirect Cost Reimburs	-	135,500	135,500	139,200	-	139,200	2.7%
Capital Outlay	24,915	34,000	296,000	-	-	-	(100.0)%
Net Operating Budget	<u>5,084,045</u>	<u>6,548,100</u>	<u>6,745,000</u>	<u>7,335,300</u>	-	<u>7,335,300</u>	<u>12.0%</u>
Total Budget	<u>5,084,045</u>	<u>6,548,100</u>	<u>6,745,000</u>	<u>7,335,300</u>	-	<u>7,335,300</u>	<u>12.0%</u>
Total FTE	<u>12.00</u>	<u>15.00</u>	<u>15.00</u>	<u>15.00</u>	-	<u>15.00</u>	<u>0.0%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
SFWMD/Big Cypress Revenue	62,500	62,500	62,500	62,500	-	62,500	0.0%
Miscellaneous Revenues	90,822	-	35,200	-	-	-	na
Net Cost Stormwater Operations	4,930,723	6,485,600	6,647,300	7,272,800	-	7,272,800	12.1%
Total Funding	<u>5,084,045</u>	<u>6,548,100</u>	<u>6,745,000</u>	<u>7,335,300</u>	-	<u>7,335,300</u>	<u>12.0%</u>

Transportation Management Services Department

**Stormwater Operations
Stormwater Maintenance (103/1005)**

Forecast FY 2023:

Personal services expenses are forecast to decrease over the FY23 budget due to position vacancies for one (1) Equipment Operator and one (1) Crew Leader II.

Operating expenses are projected to be slightly over the FY23 budget as a result of an increase in contractual services.

Capital Outlay is for Mower Max equipment ordered in FY22 and received in FY23.

Current FY 2024:

Personal services increased due to a general wage adjustment and merit-based incentive program.

Operating expenses increased due to an increase in other contractual services.

Revenues:

\$62,500 from the South Florida Water Management District (Big Cypress Basin) has been budgeted in the Stormwater Operating Fund (103/1005).

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Stormwater Operations
Stormwater Operations Fund (103/1005)**

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Reserves, Transfers, Interest - RG	-	278,200	9,739,700	-9,461,500
Current Level of Service Budget	-	278,200	9,739,700	-9,461,500
Program Enhancements	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
1 Ford Explorer - Stormwater Maintenance Manager	-	-	50,800	-50,800
1 F-150XL - Stormwater Inspector	-	-	50,800	-50,800
Expanded Services Budget	-	-	101,600	-101,600
Total Adopted Budget	-	278,200	9,841,300	-9,563,100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans to 113 Com Dev Fd	22,600	28,800	28,800	-	-	-	(100.0)%
Trans to 523 Motor Pool Cap	-	50,000	50,000	-	101,600	101,600	103.2%
Reserve for Contingencies	-	251,700	-	236,500	-	236,500	(6.0)%
Reserve for Attrition	-	(48,400)	-	(59,900)	-	(59,900)	23.8%
Total Budget	22,600	282,100	78,800	176,600	101,600	278,200	(1.4)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	23,814	10,000	46,300	10,000	-	10,000	0.0%
Net Cost Stormwater Operations	(9,502,014)	(8,672,500)	(10,618,300)	(9,563,100)	-	(9,563,100)	10.3%
Trans fm 001 Gen Fund	2,783,200	2,730,000	2,745,600	2,846,000	-	2,846,000	4.2%
Trans fm 111 Unincorp Gen Fd	4,900,000	5,005,000	5,005,000	5,217,800	-	5,217,800	4.3%
Trans fm 134 Victoria Park Drainage	22,900	13,000	13,000	4,600	-	4,600	(64.6)%
Carry Forward	1,794,700	1,200,300	2,887,200	1,665,000	101,600	1,766,600	47.2%
Less 5% Required By Law	-	(3,700)	-	(3,700)	-	(3,700)	0.0%
Total Funding	22,600	282,100	78,800	176,600	101,600	278,200	(1.4)%

Transportation Management Services Department

**Stormwater Operations
Stormwater Operations Fund (103/1005)**

Forecast FY 2023:

Transfers to the Community Development Fund (113/1013) are for rental payments by the leased space of the East Horseshoe building.

Current FY 2024:

A modest reserve for contingencies is programmed for unexpected or additional costs that may arise during the fiscal year.

Revenues:

The General Fund (001/0001) and Unincorporated Area MSTU Fund (111/1011) transfers are the primary funding source of the Stormwater Maintenance Fund (103/1005).

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Water Pollution Control

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,959,100	2,243,900	2,187,800	2,415,000	-	2,415,000	7.6%
Operating Expense	770,228	1,220,500	1,082,300	1,361,000	-	1,361,000	11.5%
Indirect Cost Reimburs	89,900	85,100	85,100	73,600	-	73,600	(13.5)%
Capital Outlay	8,073	52,300	116,400	-	-	-	(100.0)%
Net Operating Budget	2,827,302	3,601,800	3,471,600	3,849,600	-	3,849,600	6.9%
Trans to Property Appraiser	23,799	28,000	28,000	29,600	-	29,600	5.7%
Trans to Tax Collector	70,102	85,000	85,000	95,400	-	95,400	12.2%
Trans to 113 Com Dev Fd	35,800	44,400	44,400	-	-	-	(100.0)%
Trans to 301 Co Wide Cap Fd	504,000	-	-	-	-	-	na
Trans to 506 IT Capital	-	121,700	121,700	106,700	-	106,700	(12.3)%
Reserve for Contingencies	-	243,500	-	257,500	-	257,500	5.7%
Reserve for Capital	-	106,100	-	1,533,100	-	1,533,100	1,345.0%
Reserve for Cash Flow	-	635,300	-	667,600	-	667,600	5.1%
Reserve for Attrition	-	(29,100)	-	(40,800)	-	(40,800)	40.2%
Total Budget	3,461,003	4,836,700	3,750,700	6,498,700	-	6,498,700	34.4%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Water Pollution Control Fund (114/1017)	2,827,302	3,601,800	3,471,600	3,849,600	-	3,849,600	6.9%
Total Net Budget	2,827,302	3,601,800	3,471,600	3,849,600	-	3,849,600	6.9%
Total Transfers and Reserves	633,701	1,234,900	279,100	2,649,100	-	2,649,100	114.5%
Total Budget	3,461,003	4,836,700	3,750,700	6,498,700	-	6,498,700	34.4%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	2,929,496	3,583,700	3,440,400	3,647,000	-	3,647,000	1.8%
Delinquent Ad Valorem Taxes	25,616	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	(51,391)	-	-	-	-	-	na
Charges For Services	161,948	120,000	120,000	30,000	-	30,000	(75.0)%
Miscellaneous Revenues	377	-	-	-	-	-	na
Interest/Misc	16,320	7,000	7,000	7,000	-	7,000	0.0%
Reimb From Other Depts	132,250	69,500	69,500	100,000	-	100,000	43.9%
Trans frm Property Appraiser	1,980	-	-	-	-	-	na
Trans frm Tax Collector	27,609	-	-	-	-	-	na
Trans fm 174 Conserv Collier Maint	-	-	-	395,200	-	395,200	na
Trans fm 185 Beach Ren Ops	43,300	45,000	45,000	45,000	-	45,000	0.0%
Trans fm 301 Co Wide Cap	-	-	-	915,500	-	915,500	na
Carry Forward	1,788,600	1,200,700	1,617,100	1,548,300	-	1,548,300	28.9%
Less 5% Required By Law	-	(189,200)	-	(189,300)	-	(189,300)	0.1%
Total Funding	5,076,105	4,836,700	5,299,000	6,498,700	-	6,498,700	34.4%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Water Pollution Control Fund (114/1017)	21.00	21.00	21.00	21.00	-	21.00	0.0%
Total FTE	21.00	21.00	21.00	21.00	-	21.00	0.0%

Transportation Management Services Department

Water Pollution Control Water Pollution Control Fund (114/1017)

Mission Statement

To proactively plan, develop, and efficiently implement programs and projects that protect the safety, health, and welfare of the community and its environment with a focus on the protection of Collier County’s drinking water supply from all sources of pollution. Protection of Collier County’s groundwater, freshwater, surface water, and other non-tidal water resources is mandated by the Water Pollution Control Ordinance 89-20 (WPCO 89-20), the Growth Management Plan, related Board-approved contracts, agreements, and federal and state regulatory directives.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration and Operations - QP, CD, IAM, RG	10.00	1,860,900	1,860,900	-
<p>Leads and manages Pollution Control program activities, provides administrative and technical support, ensures resources are available for program success, ensures compliance, security, and safety criteria are met, manages assets and contracts, approves and authorizes purchasing activities. Implements the wastewater treatment plant, sludge vehicle licensing, wellfield protection, biosolids land application, private lift station, and pollution complaint investigation programs. Implements the Pollution Control and Prevention public outreach/education program. Provides management for Collier County National Pollutant Discharge Elimination System and Municipal Separate Storm Sewer permit.</p>				
Water Resources Monitoring & Analytical Svs - QP, CD, IAM, RG	11.00	1,988,700	1,988,700	-
<p>Provides analytical, chemical and biological water quality data that is accurate, precise and reliable. Meets the mandates of Ordinance No. 1989-20; the GMP Natural Groundwater Aquifer Recharge Sub-Element Objective 3 (Groundwater Quality Monitoring) and associated policies; the GMP-Conservation and Coastal Management Element (CCME) Objectives 2.1, 2.2, and 2.3; Policies 2.1.2, 2.1.7, 2.2.4, 2.3.4, 2.3.5, 2.3.6; FAC 62-522, 62-550, 62-551, 62-601, 62-625, 62-650, and 64E-9; and the National Environmental Laboratory Accreditation Conference. Monitors Collier County's groundwater and surface water quality. In addition to Collier County's program, includes ground and surface water quality monitoring and /or analysis for the South Florida Water Management District (SFWMD); Lake Trafford, City of Marco, City of Naples, Pelican Bay Services, Water and Wastewater Departments, Lely Area Stormwater Improvement Project (LASIP) permit monitoring; Florida Department of Health, Environmental Health and Engineering, Big Cypress National Park; etc. and red tide sampling and community notification.</p>				
Reserves, Transfers, Interest - RG	-	2,649,100	2,649,100	-
Current Level of Service Budget	21.00	6,498,700	6,498,700	-

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Water Pollution Control
Water Pollution Control Fund (114/1017)**

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Analyses Completed Per FTE	13,499	13,499	15,000	14,200
Educational Activities	104	104	120	104
Inspections for Certificate to Operate	117	117	95	95
Pollution Complaints Closed	240	250	240	240
Sample Bottles Taken per FTE	3,333	3,330	3,156	3,156
Sludge Vehicles Licensed	36	36	40	36
Stormwater Pond Evaluations	108	108	90	90
Wastewater Treatment Plant Inspections	36	36	36	36

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,959,100	2,243,900	2,187,800	2,415,000	-	2,415,000	7.6%
Operating Expense	770,228	1,220,500	1,082,300	1,361,000	-	1,361,000	11.5%
Indirect Cost Reimburs	89,900	85,100	85,100	73,600	-	73,600	(13.5)%
Capital Outlay	8,073	52,300	116,400	-	-	-	(100.0)%
Net Operating Budget	2,827,302	3,601,800	3,471,600	3,849,600	-	3,849,600	6.9%
Trans to Property Appraiser	23,799	28,000	28,000	29,600	-	29,600	5.7%
Trans to Tax Collector	70,102	85,000	85,000	95,400	-	95,400	12.2%
Trans to 113 Com Dev Fd	35,800	44,400	44,400	-	-	-	(100.0)%
Trans to 301 Co Wide Cap Fd	504,000	-	-	-	-	-	na
Trans to 506 IT Capital	-	121,700	121,700	106,700	-	106,700	(12.3)%
Reserve for Contingencies	-	243,500	-	257,500	-	257,500	5.7%
Reserve for Capital	-	106,100	-	1,533,100	-	1,533,100	1,345.0%
Reserve for Cash Flow	-	635,300	-	667,600	-	667,600	5.1%
Reserve for Attrition	-	(29,100)	-	(40,800)	-	(40,800)	40.2%
Total Budget	3,461,003	4,836,700	3,750,700	6,498,700	-	6,498,700	34.4%
Total FTE	21.00	21.00	21.00	21.00	-	21.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	2,929,496	3,583,700	3,440,400	3,647,000	-	3,647,000	1.8%
Delinquent Ad Valorem Taxes	25,616	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	(51,391)	-	-	-	-	-	na
Charges For Services	161,948	120,000	120,000	30,000	-	30,000	(75.0)%
Miscellaneous Revenues	377	-	-	-	-	-	na
Interest/Misc	16,320	7,000	7,000	7,000	-	7,000	0.0%
Reimb From Other Depts	132,250	69,500	69,500	100,000	-	100,000	43.9%
Trans frm Property Appraiser	1,980	-	-	-	-	-	na
Trans frm Tax Collector	27,609	-	-	-	-	-	na
Trans fm 174 Conserv Collier Maint	-	-	-	395,200	-	395,200	na
Trans fm 185 Beach Ren Ops	43,300	45,000	45,000	45,000	-	45,000	0.0%
Trans fm 301 Co Wide Cap	-	-	-	915,500	-	915,500	na
Carry Forward	1,788,600	1,200,700	1,617,100	1,548,300	-	1,548,300	28.9%
Less 5% Required By Law	-	(189,200)	-	(189,300)	-	(189,300)	0.1%
Total Funding	5,076,105	4,836,700	5,299,000	6,498,700	-	6,498,700	34.4%

Transportation Management Services Department

**Water Pollution Control
Water Pollution Control Fund (114/1017)**

Notes:

Ordinance 89-20 allows up to one-tenth of a mill of Ad-Valorem revenue to be levied towards a Water Pollution Control Fund. The proposed FY 2024 budget, in compliance with FY 2024 Budget Policy, remains millage neutral (0.2500 mil) and well below the 0.1 mil allowed by referendum.

Forecast FY 2023:

Personal services are forecasted to be lower than the FY 2023 budget due to the vacant positions of Laboratory Supervisor and Environmental Specialist I.

Operating expenses are forecasted to be lower than the FY 2023 budget due to a decrease in other contractual services and equipment repairs.

Capital outlay is forecasted higher than the FY 2023 budget for the replacement of critical lab equipment.

Current FY 2024:

Personal services increased due to general wage adjustment and merit-based incentive program.

Operating expenses are budgeted higher for increased building repairs and maintenance to the laboratory for hurricane resiliency and are slightly offset by a decrease in fleet maintenance costs and IT allocation costs.

Revenues:

The taxable value for this countywide district function is \$138,668,175,558 an increase of 13.52% over last year. Based upon a millage neutral position, property tax revenue will total \$4,062,978 an increase of \$484,033 over the FY 2023 levy.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Coastal Zone Management

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	653,720	935,900	851,400	814,800	-	814,800	(12.9)%
Operating Expense	240,558	404,700	436,900	400,900	-	400,900	(0.9)%
Indirect Cost Reimburs	47,500	49,500	49,500	47,900	-	47,900	(3.2)%
Net Operating Budget	941,778	1,390,100	1,337,800	1,263,600	-	1,263,600	(9.1)%
Trans to 113 Com Dev Fd	22,600	28,700	28,700	-	-	-	(100.0)%
Trans to 114 Pollutn Ctrl Fd	43,300	45,000	45,000	45,000	-	45,000	0.0%
Trans to 506 IT Capital	-	17,800	17,800	15,300	-	15,300	(14.0)%
Reserve for Contingencies	-	37,200	-	33,300	-	33,300	(10.5)%
Total Budget	1,007,678	1,518,800	1,429,300	1,357,200	-	1,357,200	(10.6)%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Coastal Zone Management (111/1011)	129,051	224,200	229,600	249,600	-	249,600	11.3%
Natural Resources Grants (117/1802)	-	-	6,700	-	-	-	na
TDC Category A Beach Renourish/Pass Maint Admin-Fund (185/1102)	812,726	1,165,900	1,101,500	1,014,000	-	1,014,000	(13.0)%
Total Net Budget	941,778	1,390,100	1,337,800	1,263,600	-	1,263,600	(9.1)%
Total Transfers and Reserves	65,900	128,700	91,500	93,600	-	93,600	(27.3)%
Total Budget	1,007,678	1,518,800	1,429,300	1,357,200	-	1,357,200	(10.6)%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	9,780	-	-	-	-	-	na
Miscellaneous Revenues	-	-	100	-	-	-	na
Interest/Misc	3,679	1,000	4,800	1,000	-	1,000	0.0%
Reimb From Other Depts	557	-	-	-	-	-	na
Net Cost Unincorp General Fund	128,450	224,200	229,600	249,600	-	249,600	11.3%
Trans fm 195 TDC Cap Fd	883,700	817,600	817,600	992,300	-	992,300	21.4%
Carry Forward	462,600	476,100	491,600	114,400	-	114,400	(76.0)%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	1,488,765	1,518,800	1,543,700	1,357,200	-	1,357,200	(10.6)%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Coastal Zone Management (111/1011)	1.00	1.00	1.00	1.00	-	1.00	0.0%
TDC Category A Beach Renourish/Pass Maint Admin-Fund (185/1102)	7.00	7.00	6.00	6.00	-	6.00	(14.3)%
Total FTE	8.00	8.00	7.00	7.00	-	7.00	(12.5)%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Coastal Zone Management
Coastal Zone Management (111/1011)**

Mission Statement

The purpose of this section is to provide for BCC-directed activities such as waterway and artificial reef monitoring.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Coastal Zone Management - QP, CD, IAM, RG	1.00	249,600	-	249,600
Implementation of various coastal programs to include artificial reef construction and monitoring, coastal water quality sampling, derelict vessel removal, and waterway marker maintenance.				
Current Level of Service Budget	<u>1.00</u>	<u>249,600</u>	<u>-</u>	<u>249,600</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	69,606	96,800	71,000	103,400	-	103,400	6.8%
Operating Expense	59,445	127,400	158,600	146,200	-	146,200	14.8%
Net Operating Budget	129,051	224,200	229,600	249,600	-	249,600	11.3%
Total Budget	129,051	224,200	229,600	249,600	-	249,600	11.3%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	602	-	-	-	-	-	na
Net Cost Unincorp General Fund	128,450	224,200	229,600	249,600	-	249,600	11.3%
Total Funding	129,051	224,200	229,600	249,600	-	249,600	11.3%

Forecast FY 2023:

Personal services are forecast lower than the FY 2023 adopted budget as a result of one (1) vacant FTE Environmental Specialist II.

Operating expenses are forecast to be higher than FY 2023 due to engineering costs related to consultant work.

Current FY 2024:

Personal services increased due to general wage adjustment and merit-based incentive program.

Operating expenses have increased due to engineering costs related to consultant work.

Transportation Management Services Department

**Coastal Zone Management
Natural Resources Grants (117/1802)**

Mission Statement

The purpose of this section is to provide for the construction and maintenance of artificial reefs utilizing only private donations.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	-	6,700	-	-	-	na
Net Operating Budget	-	-	6,700	-	-	-	na
Total Budget	-	-	6,700	-	-	-	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	44	-	-	-	-	-	na
Carry Forward	6,700	-	6,700	-	-	-	na
Total Funding	6,744	-	6,700	-	-	-	na

Notes:

On December 10, 2013, the Board accepted a Memorandum of Understanding with the Community Foundation of Collier County. The Community Foundation of Collier County donations may be used to aid the County in the construction and maintenance of artificial reefs.

Forecast FY 2023:

No donations are expected in FY 2023. Operating Expenses reflect an amount estimated for monitoring reefs previously constructed during FY 2016.

Current FY 2024:

Operating expenses may be utilized for monitoring and maintaining artificial reefs. Should revenues be received to efficiently build more structures, additional expenses may be incurred.

Revenues:

As revenues are received, which may include naming rights for reefs, they will accumulate within this fund to be used efficiently for future projects.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Coastal Zone Management

TDC Category A Beach Renourish/Pass Maint Admin-Fund (185/1102)

Mission Statement

To provide TDC beach renourishment and pass/inlet program management, project administration, engineering, monitoring, and project management.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
TDC Beach Engineering - QP, CD, IAM	4.00	856,300	856,300	-
Project engineering and management of beach renourishment and maintenance projects as well as beach and pass monitoring.				
Beach Maintenance - QP, IAM	2.00	157,700	157,700	-
Staffing for County and Marco Island beach maintenance.				
Reserves, Transfers, Interest - RG	-	93,600	93,600	-
Current Level of Service Budget	6.00	1,107,600	1,107,600	-

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Beach Project Management Costs less than or equal to 15% of TDC Category A Revenue	6.09	9.65	7.08	8.44

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	584,114	839,100	780,400	711,400	-	711,400	(15.2)%
Operating Expense	181,112	277,300	271,600	254,700	-	254,700	(8.2)%
Indirect Cost Reimburs	47,500	49,500	49,500	47,900	-	47,900	(3.2)%
Net Operating Budget	812,726	1,165,900	1,101,500	1,014,000	-	1,014,000	(13.0)%
Trans to 113 Com Dev Fd	22,600	28,700	28,700	-	-	-	(100.0)%
Trans to 114 Pollutn Ctrl Fd	43,300	45,000	45,000	45,000	-	45,000	0.0%
Trans to 506 IT Capital	-	17,800	17,800	15,300	-	15,300	(14.0)%
Reserve for Contingencies	-	37,200	-	33,300	-	33,300	(10.5)%
Total Budget	878,626	1,294,600	1,193,000	1,107,600	-	1,107,600	(14.4)%
Total FTE	7.00	7.00	6.00	6.00	-	6.00	(14.3)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	9,179	-	-	-	-	-	na
Miscellaneous Revenues	-	-	100	-	-	-	na
Interest/Misc	3,634	1,000	4,800	1,000	-	1,000	0.0%
Reimb From Other Depts	557	-	-	-	-	-	na
Trans fm 195 TDC Cap Fd	883,700	817,600	817,600	992,300	-	992,300	21.4%
Carry Forward	455,900	476,100	484,900	114,400	-	114,400	(76.0)%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	1,352,970	1,294,600	1,307,400	1,107,600	-	1,107,600	(14.4)%

Transportation Management Services Department

Coastal Zone Management

TDC Category A Beach Renourish/Pass Maint Admin-Fund (185/1102)

Notes:

TDC Beach Renourishment/Pass Maintenance Administration Fund (185/1102) provides for TDC beach renourishment and pass project administration, engineering, monitoring, and project management. Budgeted projects are summarized in Beach Renourishment/Pass Maintenance Capital Fund (195/1105).

Forecast FY 2023:

Personal services are forecast lower than the FY 2023 adopted budget due to a midyear transfer of the vacant Senior Project Manager position (185/1102) to the Construction & Maintenance Administration Office (101/1001). This position was subsequently reclassified to Manager-Financial Operations Support.

Operating expenses are forecast lower than FY 2023 due to savings in other contractual costs related to contract labor.

Current FY 2024:

Personal services decreased due to the above-mentioned transfer of vacant position Senior Project Manager position (185/1102) to Construction & Maintenance Administration Office (101/1001).

Operating expenses have decreased due to a shift in other contractual services to other TDC projects and computer software.

Revenues:

Funding for beach renourishment and pass/inlet program management is provided by Tourist Development Tax funds transferred from TDC Beach Renourishment/Pass Maintenance Fund (195/1105).

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Airport Operations

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,290,068	1,629,500	1,699,900	1,840,300	118,200	1,958,500	20.2%
Operating Expense	1,038,405	1,289,700	1,154,500	1,448,600	-	1,448,600	12.3%
Indirect Cost Reimburs	261,600	245,700	245,700	260,500	-	260,500	6.0%
Aviation Fuel	5,239,283	3,987,300	5,097,800	5,356,100	-	5,356,100	34.3%
Capital Outlay	88,168	110,000	116,000	65,500	50,000	115,500	5.0%
Net Operating Budget	7,917,524	7,262,200	8,313,900	8,971,000	168,200	9,139,200	25.8%
Trans to 101 Transp Op Fd	102,200	78,500	78,500	-	-	-	(100.0)%
Trans to 301 Co Wide Cap Fd	33,700	33,700	33,700	-	-	-	(100.0)%
Trans to 496 Airport Cap Fd	670,000	750,000	750,000	861,200	-	861,200	14.8%
Trans to 506 IT Capital	-	48,400	48,400	40,700	-	40,700	(15.9)%
Advance/Repay to 001 General Fd	-	250,000	250,000	250,000	-	250,000	0.0%
Advance/Repay to 131 Plang Serv	523,100	1,624,800	1,624,800	-	-	-	(100.0)%
Reserve for Contingencies	-	21,000	-	36,200	-	36,200	72.4%
Reserve for Capital	-	2,071,000	-	1,952,700	-	1,952,700	(5.7)%
Reserve for Attrition	-	(21,000)	-	(31,200)	-	(31,200)	48.6%
Total Budget	9,246,524	12,118,600	11,099,300	12,080,600	168,200	12,248,800	1.1%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Airport Administration (495/4090)	658,470	691,300	679,100	815,000	-	815,000	17.9%
Everglades Airport (495/4090)	211,260	258,600	190,000	291,100	20,000	311,100	20.3%
Immokalee Regional Airport (495/4090)	1,403,986	1,344,000	1,711,200	1,673,000	-	1,673,000	24.5%
Marco Island Executive Airport (495/4090)	5,643,808	4,968,300	5,733,600	6,191,900	148,200	6,340,100	27.6%
Total Net Budget	7,917,524	7,262,200	8,313,900	8,971,000	168,200	9,139,200	25.8%
Total Transfers and Reserves	1,329,000	4,856,400	2,785,400	3,109,600	-	3,109,600	(36.0)%
Total Budget	9,246,524	12,118,600	11,099,300	12,080,600	168,200	12,248,800	1.1%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	394	-	-	-	-	-	na
Charges For Services	1,607,560	1,352,400	1,499,600	1,484,800	-	1,484,800	9.8%
Aviation Fuel Sales	8,099,364	6,789,200	7,924,600	8,303,400	-	8,303,400	22.3%
Miscellaneous Revenues	12,318	-	8,300	-	-	-	na
Interest/Misc	45,919	24,000	80,700	24,000	-	24,000	0.0%
Carry Forward	4,026,500	4,361,300	4,513,400	2,759,100	168,200	2,927,300	(32.9)%
Less 5% Required By Law	-	(408,300)	-	(490,700)	-	(490,700)	20.2%
Total Funding	13,792,054	12,118,600	14,026,600	12,080,600	168,200	12,248,800	1.1%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Airport Administration (495/4090)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Immokalee Regional Airport (495/4090)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Everglades Airport (495/4090)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Marco Island Executive Airport (495/4090)	9.00	10.00	10.00	10.00	2.00	12.00	20.0%
Total FTE	17.00	18.00	18.00	18.00	2.00	20.00	11.1%

Transportation Management Services Department

Airport Operations Airport Administration (495/4090)

Mission Statement

To acquire, establish, construct, enlarge, improve, maintain, equip, and regulate Everglades Airpark, Immokalee Regional Airport, and Marco Island Executive Airport per County Ordinance 2004-03 as amended by County Ordinance 2010-10. To assist with and facilitate Collier County's economic development and diversification programs, including applying for grants to supplement the capital improvement program.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - QP, CD, IAM, RG	3.00	815,000	-	815,000

To secure and manage new grants; direct and operate the three County airports to include the management of facilities, runways, tenant leases, and daily operations. Plan and develop the infrastructure through Airport Layout Plan update, PUD permitting, revised business plan, increased marketing and economic development. Insure the safety and security of all airports.

Current Level of Service Budget	<u>3.00</u>	<u>815,000</u>	<u>-</u>	<u>815,000</u>
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Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
100% of invoices processed in accordance with the Prompt Payment Act	100	100	99	100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	354,838	394,400	390,400	419,400	-	419,400	6.3%
Operating Expense	42,032	51,200	43,000	135,100	-	135,100	163.9%
Indirect Cost Reimburs	261,600	245,700	245,700	260,500	-	260,500	6.0%
Net Operating Budget	658,470	691,300	679,100	815,000	-	815,000	17.9%
Total Budget	658,470	691,300	679,100	815,000	-	815,000	17.9%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Forecast FY 2023:

Personal services are projected to be in line with the FY 2023 budget.

Operating expense is projected to be lower than the FY 2023 budget due to savings in fleet maintenance and travel.

Current FY 2024:

Personal services increased due to general wage adjustments and merit-based incentive program.

Operating expenses increased over prior year levels due to an increase in indirect costs and inter-department payment for services.

Indirect service charges reflect an increase as determined by the annual update of the County Central Services Cost Allocation Plan.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Airport Operations
Immokalee Regional Airport (495/4090)**

Mission Statement

To operate, develop, and manage the Immokalee Regional Airport including economic development opportunities to diversify operating revenue streams.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Immokalee Regional Airport - QP, IAM, RG	4.00	1,673,000	1,567,400	105,600
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u>4.00</u>	<u>1,673,000</u>	<u>1,567,400</u>	<u>105,600</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Gallons of Fuel Sold - Immokalee	181,132	158,953	233,180	207,157

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	291,415	346,000	368,800	400,500	-	400,500	15.8%
Operating Expense	251,777	348,200	290,100	374,500	-	374,500	7.6%
Aviation Fuel	772,626	539,800	936,300	832,500	-	832,500	54.2%
Capital Outlay	88,168	110,000	116,000	65,500	-	65,500	(40.5)%
Net Operating Budget	<u>1,403,986</u>	<u>1,344,000</u>	<u>1,711,200</u>	<u>1,673,000</u>	<u>-</u>	<u>1,673,000</u>	<u>24.5%</u>
Total Budget	<u>1,403,986</u>	<u>1,344,000</u>	<u>1,711,200</u>	<u>1,673,000</u>	<u>-</u>	<u>1,673,000</u>	<u>24.5%</u>
Total FTE	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>-</u>	<u>4.00</u>	<u>0.0%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	246	-	-	-	-	-	na
Charges For Services	549,656	548,400	584,300	585,600	-	585,600	6.8%
Aviation Fuel Sales	896,341	686,300	1,087,400	981,800	-	981,800	43.1%
Miscellaneous Revenues	8,940	-	4,700	-	-	-	na
Total Funding	<u>1,455,183</u>	<u>1,234,700</u>	<u>1,676,400</u>	<u>1,567,400</u>	<u>-</u>	<u>1,567,400</u>	<u>26.9%</u>

Transportation Management Services Department

Airport Operations Immokalee Regional Airport (495/4090)

Forecast FY 2023:

Personal services are forecasted higher than the FY 2023 budget as a result of the general wage adjustment.

Aviation Fuel is forecast to exceed the FY 2023 budget due to an increase in fuel expenses as a result of additional activity at the airport and an increase in the price of fuel.

Current FY 2024:

Personal services increased due to general wage adjustments and merit-based incentive program.

Operating expenses increased over prior year levels due to an increase in property insurance.

Capital outlay includes the purchase of one (1) replacement bushhog, one (1) replacement lawnmower, and one (1) replacement utility trailer.

The Aviation Fuel budget reflects an increase in projected Jet A and AvGas volumes and an increase in the price of fuel.

Revenues:

The fuel sales revenue forecast reflects an increase compared to the FY 2023 budget as a result of increased aeronautical activity at the airport and rising fuel prices. Other revenue sources are primarily related to facility leases and reflect current agreements.

Fuel projections for FY 2024 increase, increasing operating revenue. Other revenue sources are primarily related to facility leases and assume current agreements will be ongoing with consistent monthly collections.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Airport Operations
Everglades Airport (495/4090)**

Mission Statement

To operate, develop, and manage the Everglades Airpark including economic development opportunities to diversify operating revenue streams.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Everglades Airpark - QP, IAM, RG	1.00	291,100	148,800	142,300
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u>1.00</u>	<u>291,100</u>	<u>148,800</u>	<u>142,300</u>
Program Enhancements	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
3 Vehicles - Airport Authority	-	20,000	-	20,000
Expanded Services Budget	<u>-</u>	<u>20,000</u>	<u>-</u>	<u>20,000</u>
Total Adopted Budget	<u>1.00</u>	<u>311,100</u>	<u>148,800</u>	<u>162,300</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Gallons of Fuel Sold - Everglades	8,251	23,422	1,766	23,422

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	78,596	80,600	81,100	83,200	-	83,200	3.2%
Operating Expense	79,916	88,000	87,500	104,800	-	104,800	19.1%
Aviation Fuel	52,748	90,000	21,400	103,100	-	103,100	14.6%
Capital Outlay	-	-	-	-	20,000	20,000	na
Net Operating Budget	<u>211,260</u>	<u>258,600</u>	<u>190,000</u>	<u>291,100</u>	<u>20,000</u>	<u>311,100</u>	<u>20.3%</u>
Total Budget	<u>211,260</u>	<u>258,600</u>	<u>190,000</u>	<u>291,100</u>	<u>20,000</u>	<u>311,100</u>	<u>20.3%</u>
Total FTE	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>	<u>1.00</u>	<u>0.0%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	8,520	39,200	900	33,800	-	33,800	(13.8)%
Aviation Fuel Sales	36,662	101,700	26,600	115,000	-	115,000	13.1%
Miscellaneous Revenues	3,107	-	-	-	-	-	na
Total Funding	<u>48,288</u>	<u>140,900</u>	<u>27,500</u>	<u>148,800</u>	<u>-</u>	<u>148,800</u>	<u>5.6%</u>

Transportation Management Services Department

**Airport Operations
Everglades Airport (495/4090)**

Forecast FY 2023:

Personal services are forecasted higher than the FY 2023 budget as a result of the general wage adjustment.

Operating expenses are projected to be in line with the FY 2023 budget.

Aviation fuel (AVGas expense) forecast is lower due to inoperable airport fuel farm and hangar damages as a result of Hurricane Ian.

Current FY 2024:

Personal services increased due to general wage adjustments and merit-based incentive programs.

Operating expenses increase over prior year levels due to an increase in property insurance.

Operating expense increase over the FY 2023 budget in Aviation Fuels reflects an expected increase in airport activity along with increasing fuel prices.

Revenues:

The revenue forecast reflects a decrease over the FY 2023 budget due to fuel farm and hangar damages caused by Hurricane Ian.

Revenues are projected to show a slight increase for the FY 2024 budget as fuel sales are expected to increase due to increased activity.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Airport Operations
Marco Island Executive Airport (495/4090)**

Mission Statement

To operate, develop, and manage the Marco Island Executive Airport including economic development opportunities to diversify operating revenue streams.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Marco Island Executive Airport - QP, IAM, RG	10.00	6,191,900	8,072,000	-1,880,100
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u>10.00</u>	<u>6,191,900</u>	<u>8,072,000</u>	<u>-1,880,100</u>
Program Enhancements	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
2 FTEs Airport Authority	2.00	118,200	-	118,200
3 Vehicles - Airport Authority	-	30,000	-	30,000
Expanded Services Budget	<u>2.00</u>	<u>148,200</u>	<u>-</u>	<u>148,200</u>
Total Adopted Budget	<u>12.00</u>	<u>6,340,100</u>	<u>8,072,000</u>	<u>-1,731,900</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Gallons of Fuel Sold - Marco	1,262,463	1,211,560	1,183,923	1,223,194

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	565,219	808,500	859,600	937,200	118,200	1,055,400	30.5%
Operating Expense	664,681	802,300	733,900	834,200	-	834,200	4.0%
Aviation Fuel	4,413,909	3,357,500	4,140,100	4,420,500	-	4,420,500	31.7%
Capital Outlay	-	-	-	-	30,000	30,000	na
Net Operating Budget	5,643,808	4,968,300	5,733,600	6,191,900	148,200	6,340,100	27.6%
Total Budget	5,643,808	4,968,300	5,733,600	6,191,900	148,200	6,340,100	27.6%
Total FTE	9.00	10.00	10.00	10.00	2.00	12.00	20.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	148	-	-	-	-	-	na
Charges For Services	1,049,384	764,800	914,400	865,400	-	865,400	13.2%
Aviation Fuel Sales	7,166,362	6,001,200	6,810,600	7,206,600	-	7,206,600	20.1%
Miscellaneous Revenues	271	-	3,600	-	-	-	na
Total Funding	8,216,165	6,766,000	7,728,600	8,072,000	-	8,072,000	19.3%

Transportation Management Services Department

Airport Operations Marco Island Executive Airport (495/4090)

Forecast FY 2023:

Personal services are forecasted higher than the FY 2023 budget as a result of the general wage adjustment and staff overtime to accommodate increased customer volume.

Aviation Fuel is forecast to exceed the FY 2023 budget due to an increase in fuel expenses as a result of additional activity at the airport and an increase in the price of fuel.

Current FY 2024:

Personal services increased due to general wage adjustments and a merit-based incentive program along with two (2) expanded Customer Service positions. These positions are being converted from contract employees to FTEs.

Operating expenses increased over prior year levels due to an increase in insurance and utilities costs.

Capital expense increased due to three (3) expanded vehicles - two (2) utility vehicles and one (1) Foreign Debris Sweeper.

The aviation fuel budget reflects an increase in projected Jet A and AvGas due to an increase in fuel prices.

Revenues:

Projected forecast revenue reflects an increase over the FY 2023 budget due to increased fuel sales volume and increasing fuel prices.

Increased revenues are the result of a projected increase in fuel sales and associated transient aircraft fees in FY 2024 in addition to an airport land lease.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Airport Operations
Airport Fund (495/4090)**

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Reserves, Transfers, Interest - RG	-	3,109,600	2,292,400	817,200
Current Level of Service Budget	-	3,109,600	2,292,400	817,200
Program Enhancements	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
2 FTEs Airport Authority	-	-	118,200	-118,200
3 Vehicles - Airport Authority	-	-	50,000	-50,000
Expanded Services Budget	-	-	168,200	-168,200
Total Adopted Budget	-	3,109,600	2,460,600	649,000

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans to 101 Transp Op Fd	102,200	78,500	78,500	-	-	-	(100.0)%
Trans to 301 Co Wide Cap Fd	33,700	33,700	33,700	-	-	-	(100.0)%
Trans to 496 Airport Cap Fd	670,000	750,000	750,000	861,200	-	861,200	14.8%
Trans to 506 IT Capital	-	48,400	48,400	40,700	-	40,700	(15.9)%
Advance/Repay to 001 General Fd	-	250,000	250,000	250,000	-	250,000	0.0%
Advance/Repay to 131 Plang Serv	523,100	1,624,800	1,624,800	-	-	-	(100.0)%
Reserve for Contingencies	-	21,000	-	36,200	-	36,200	72.4%
Reserve for Capital	-	2,071,000	-	1,952,700	-	1,952,700	(5.7)%
Reserve for Attrition	-	(21,000)	-	(31,200)	-	(31,200)	48.6%
Total Budget	1,329,000	4,856,400	2,785,400	3,109,600	-	3,109,600	(36.0)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	45,919	24,000	80,700	24,000	-	24,000	0.0%
Carry Forward	4,026,500	4,361,300	4,513,400	2,759,100	168,200	2,927,300	(32.9)%
Less 5% Required By Law	-	(408,300)	-	(490,700)	-	(490,700)	20.2%
Total Funding	4,072,419	3,977,000	4,594,100	2,292,400	168,200	2,460,600	(38.1)%

Transportation Management Services Department

**Airport Operations
Airport Fund (495/4090)**

Notes:

All airports are listed on separate pages in this section of the budget book for proper presentation of their operations; however, shared costs such as Reserves, Carry Forward, and Transfers to the Airport Capital Fund (496/4091) are presented here at the fund level.

Forecast FY 2023:

On February 13, 2018, the Board approved item 14.A.1. for the construction of a new terminal facility at the Marco Island Executive Airport. Approximately 80% of the funding for the new terminal will be reimbursed from the Florida Department of Transportation (FDOT), however, it will be in installments between FY19-FY21, subject to annual legislative appropriations. To cashflow this project, a temporary loan of \$4,500,000 from the Planning Services Fund (131/1014) was needed. The loan was required to provide the Airport Authority with sufficient budget to open the construction purchase order due to the timing of planned reimbursements from the FDOT for the project. As cash was transferred to Airport funds from Planning Services, interest accrued on the loan and is a required component of the repayment to Planning Services. A transfer of \$1,624,800 is budgeted for FY23 to Planning Services Fund (131/1014) for final repayment.

Current FY 2024:

The Airport Authority made the final repayment to the Planning Services Fund (131/1014) in FY 2023. A transfer to Airport Capital Fund (496/4091) is budgeted to fund FY 2024 capital projects and to establish a reserve for future grant match requirements.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	866,525	1,102,600	1,373,200	1,213,400	-	1,213,400	10.0%
Operating Expense	12,592,290	7,779,700	18,360,500	8,362,200	-	8,362,200	7.5%
Capital Outlay	3,107,999	-	19,294,300	-	-	-	na
Net Operating Budget	16,566,813	8,882,300	39,028,000	9,575,600	-	9,575,600	7.8%
Trans to 425/426 CAT Mass Transit	411,831	-	1,976,900	-	-	-	na
Trans to 427/429 Transp Disadv Fd	100	-	900	-	-	-	na
Reserve for Contingencies	-	500,000	-	392,400	-	392,400	(21.5)%
Reserve for Future Grant Match	-	673,700	-	737,400	-	737,400	9.5%
Total Budget	16,978,745	10,056,000	41,005,800	10,705,400	-	10,705,400	6.5%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Collier Area Transit CAT Grant Fund (424/4031)	10,344,483	-	27,670,700	-	-	-	na
Collier Area Transit Local Funding (425-426 / 4032 & 4030)	2,895,147	4,376,800	5,925,800	4,687,600	-	4,687,600	7.1%
PTNE Administration (001/0001)	384,369	607,900	600,900	631,100	-	631,100	3.8%
Trans Disadvantaged Enterprise Grant Fund (428/4034)	654,085	-	717,600	-	-	-	na
Trans Disadvantaged Enterprise Local Funding (427 & 429 / 4033 & 4035)	2,288,730	3,897,600	4,113,000	4,256,900	-	4,256,900	9.2%
Total Net Budget	16,566,813	8,882,300	39,028,000	9,575,600	-	9,575,600	7.8%
Total Transfers and Reserves	411,931	1,173,700	1,977,800	1,129,800	-	1,129,800	(3.7)%
Total Budget	16,978,745	10,056,000	41,005,800	10,705,400	-	10,705,400	6.5%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	10,642,856	-	28,260,600	-	-	-	na
Charges For Services	985,576	1,215,000	1,215,000	1,215,000	-	1,215,000	0.0%
Miscellaneous Revenues	153,531	85,000	212,700	85,000	-	85,000	0.0%
Interest/Misc	21,453	-	-	-	-	-	na
Net Cost General Fund	384,369	607,900	600,900	631,100	-	631,100	3.8%
Trans fm 001 Gen Fund	5,950,324	5,882,300	5,742,600	5,882,400	-	5,882,400	0.0%
Trans fm 426 CAT Transit	411,831	-	1,976,900	-	-	-	na
Trans fm 427 Transp Disadv	100	-	900	-	-	-	na
Carry Forward	3,933,700	2,330,800	5,953,100	2,956,900	-	2,956,900	26.9%
Less 5% Required By Law	-	(65,000)	-	(65,000)	-	(65,000)	0.0%
Total Funding	22,483,740	10,056,000	43,962,700	10,705,400	-	10,705,400	6.5%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
PTNE Administration (001/0001)	1.00	4.00	4.00	4.00	-	4.00	0.0%
Collier Area Transit Local Funding (425-426 / 4032 & 4030)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Trans Disadvantaged Enterprise Local Funding (427 & 429 / 4033 & 4035)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	6.00	9.00	9.00	9.00	-	9.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Public Transit and Neighborhood Enhancement (PTNE)

PTNE Administration (001/0001)

Mission Statement

The Public Transit & Neighborhood Enhancement Division consists of Collier Area Transit (rideCAT), Collier Area Paratransit (CATConnet), and the Municipal Service Taxing Units (MSTU) Sections and is committed to providing services that enhance the quality of life of Collier County residents and visitors by providing mobility options that improve access to destinations, reduce roadway congestion and protect the environment by limiting the impact on carbon footprint.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration - RG	1.00	253,500	-	253,500
This position provides administration for Transit, Landscaping Operations and Municipal Service Improvement Districts.				
Fiscal Support - RG	3.00	377,600	-	377,600
Current Level of Service Budget	4.00	631,100	-	631,100

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	364,658	585,000	579,400	605,100	-	605,100	3.4%
Operating Expense	19,711	22,900	21,500	26,000	-	26,000	13.5%
Net Operating Budget	384,369	607,900	600,900	631,100	-	631,100	3.8%
Total Budget	384,369	607,900	600,900	631,100	-	631,100	3.8%
Total FTE	1.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	384,369	607,900	600,900	631,100	-	631,100	3.8%
Total Funding	384,369	607,900	600,900	631,100	-	631,100	3.8%

Forecast FY 2023:

Personal services forecast is lower than budgeted due to staffing attrition of (1) FTE to the PTNE Division Director position.

Current FY 2024:

Personal services increased due to general wage adjustment and merit-based incentive program.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Collier Area Transit CAT Grant Fund (424/4031)

Mission Statement

To maintain separate accounts for Collier Area Transit nondiscretionary (formula) and discretionary grant programs provided by Federal and State sources to ensure subsidized capital transit projects and operations are tracked separately as required by grant regulations.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	4,891	-	143,400	-	-	-	na
Operating Expense	7,252,379	-	8,540,800	-	-	-	na
Capital Outlay	3,087,213	-	18,986,500	-	-	-	na
Net Operating Budget	10,344,483	-	27,670,700	-	-	-	na
Total Budget	10,344,483	-	27,670,700	-	-	-	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	9,963,530	-	27,543,000	-	-	-	na
Miscellaneous Revenues	-	-	127,700	-	-	-	na
Total Funding	9,963,530	-	27,670,700	-	-	-	na

Notes:

Collier County BCC is a designated recipient of formula funds for the Bonita Springs - Naples Urbanized Area awarded by the Federal Transit Administration (FTA). Section 5307 funding is the largest funding source apportioned annually by ridership and population. A 20% match requirement for capital funding is fulfilled by a soft match through Transportation Development credits provided by the Florida Department of Transportation (FDOT) as authorized by Title 23 U.S.C. 120(j)(1).

Section 5307 supports both capital and operating activities. Eligible operating activities not counted towards the operating assistance cap include preventive maintenance of federal transit capital assets, which covers operational fleet costs, and an allowance of up to 20% to fund ADA Paratransit accessibility activities. In addition, Section 5307 allows grantees to utilize a portion of funds toward route operating assistance, which the County historically uses to subsidize fuel costs. All operating assistance is subject to a 50% cash match. Funding under the CARES and America Rescue Plan Act allocated to Section 5307 waived the 50% cash match. Section 5307 mandates grantees to utilize a minimum of 1% of funding toward transit enhancements (bus shelters, signage, etc.) and 1% toward security and safety activities.

Other annual formula funding includes the FDOT State Block Program used for eligible capital and operating costs to provide public transit service and pass-through of the FTA Section 5311 Rural Area Program used to fund operations in non-urbanized (rural) areas. Operating assistance is subject to a 50% cash match outside of funding under the Coronavirus Response and Relief Supplemental Appropriations Act which waived local match requirements.

Discretionary programs include the pass-through of the FTA Section 5339 Bus and Bus Facilities Program to provide capital funding to replace, rehabilitate, and purchase buses and related equipment and construct bus-related facilities (bus shelters).

Overall, capital funding primarily supports the rehabilitation and construction of bus shelters, bus stops, and passenger facilities as well as the major components of the transit system including but not limited to intelligent transportation systems (ITS), automatic vehicle location (AVL), electronic farebox and the associated warranties and software.

Forecast FY 2023:

This list represents active grant awards:

Transportation Management Services Department

\$34,000 33243 FTA-5307 XU-82 ADA Shelters
\$71,300 33369 FTA 5307 XU-86 Bus Shelters
\$16,600 33371 FTA 5307 FY14 Annual Capital Apportionment
\$24,800 33372 FTA 5307 XU-85 Bus Shelters
\$249,300 33510 FTA 5339 FY16 Upgrade Fareboxes
\$8,500 33511 FTA 5307 XU 17-055 Bus Shelters
\$214,600 33526 FTA 5307 FY17 Annual Capital Apportionment
\$260,600 33552 FTA 5339 FY17 Capital Facility Rehab
\$138,100 33555 FTA 5307 XU-18-024 Bus Shelters
\$168,900 33556 FTA 5307 XU 18-025 Mobil Surveillance Cameras, Wi-Fi
\$213,900 33590 FTA 5324 FY18 DR 19-025 Disaster Recovery Irma
\$55,100 33591 FTA 5339 FY18 18-084 AVL Warranty, Bus Shelters
\$286,100 33623 FTA 5307 XU 2019-1 19-028 Bus Shelters
\$524,000 33642 FTA 5307 XU 2019-2 19-041 Signal Priority, Farebox Equip
\$305,500 33664 FTA 5339 FY19 19-097 IMM Superstop, Engine Rebuilds
\$2,266,000 33682 FTA 5307 CARES ITS Improvement, Rolling Stock
\$332,900 33702 FTA 5307 FY20 Annual Capital Apportionment
\$382,600 33703 FTA 5339 FY20 ITS Improvement
\$32,700 33720 FTA 5307 XU 20-091 Bus Shelters
\$297,500 33726 HHS TD Voucher Project Operations
\$181,700 33732 FTA 5307 XU 20-115 ADA Bus Stop Improvements
\$93,900 33735 FTA 5311 FY21 Operations
\$9,018,000 33736 FTA 5339 (b) FY20 Capital Facility and Rolling Stock
\$2,156,600 33767 FTA 5307 FY21 22-005 Annual Operations-Capital Apportionment
\$367,500 33768 FTA 5339 FY21 22-005 Third Party Project Management
\$500,000 33773 FTA 5307 XU 21-032 Rolling Stock
\$952,200 33794 FTA 5307 ARP Operations
\$657,400 33796 FTA 5311 FY22 Operations
\$222,300 33803 FTA 5339 RURAL Bus Shelters
\$352,300 33832 FTA 5339 FY22 Capital Facility
\$3,864,800 33833 5307 FY22 23-011 Annual Operations-Capital Apportionment
\$1,156,400 33834 State Block Grant Operations
\$2,264,600 33845 5311 CRRSAA Operations

Grand Total \$27,670,700

Current FY 2024:

All grants are appropriated at the time the grant contract is executed which occurs outside of the annual budget cycle. Any required match is also appropriated at the time of award receipt for the entire grant cycle which customarily crosses more than one fiscal year.

Revenues:

Revenues anticipated to be received from grant fund sources during FY 2024 to subsidize operations are planned at the following levels.

\$1,156,400 FDOT State Block Grant Operations
\$600,000 FTA Section 5307 Operations
\$654,700 FTA Section 5307 Operating Assistance (Fuel)
\$1,569,200 FTA Section 5307 Preventive Maintenance

Grand Total \$3,980,300

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Collier Area Transit Local Funding (425-426 / 4032 & 4030)**

Mission Statement

To provide safe, accessible, and courteous public transportation services including maintenance, operations, and program management to all customers within Collier County. The commitment to the provision of public transportation services includes compliance with Florida Statutes, Chapter 341 and United States Code 49, Subtitle III, Chapter 53.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Full Cost for Fixed Route Public Transport - QP, CD, IAM, RG	4.00	9,494,900	5,514,800	3,980,100
Fixed Route system consists of 19 routes providing service to Greater Naples, Golden Gate City, Marco Island, Immokalee and portions of Golden Gate Estates, 7 days a week. The system also includes an Express Route transporting over 24,500 worker trips annually between Immokalee and Marco Island. Full cost is supported by all funding sources such as grant revenues, farebox collections and the general fund subsidy to operate and manage the Fixed Route public transportation system which provides service to the public seven days a week with ADA accessible buses.				
State Transportation Block Grant - QP, CD, IAM, RG	-	-1,156,400	-	-1,156,400
This grant supports operating costs for those routes servicing the urban area of the County, including Routes 11, 12, 13, 14, 15, 16, 17, 20, 21, portions of route 24, 25, portions of route 27, and 29. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. These funds will be used to offset the operating cost of fixed route public transit services from the Florida Department of Transportation.				
Federal Transportation Administration Sec. 5307 Grant - RG	-	-2,223,700	-	-2,223,700
This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Funding program is primarily awarded for transit capital. Preventive maintenance is considered an eligible capital cost by the grantor to support the upkeep of federal assets (buses). Operating assistance requires a 50% local match and may be adjusted by prior year grant funds rolled forward.				
Federal Transit Administration Sec. 5311 Grant - RG	-	-600,000	-	-600,000
This grant supports operating costs for those routes servicing the rural area of the County, including Routes 22, 23, 121 and portions of route 19. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Rural Area Formula Grant offsets operating costs of rural routes. Funding is passed through the Florida Department of Transportation and requires a 50% match.				
Current Level of Service Budget	<u>4.00</u>	<u>5,514,800</u>	<u>5,514,800</u>	<u>-</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Fixed Routes % on-time performance	81	85	81.3	85

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Collier Area Transit Local Funding (425-426 / 4032 & 4030)**

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	405,348	424,200	556,900	501,100	-	501,100	18.1%
Operating Expense	2,479,799	3,952,600	5,061,100	4,186,500	-	4,186,500	5.9%
Capital Outlay	10,000	-	307,800	-	-	-	na
Net Operating Budget	2,895,147	4,376,800	5,925,800	4,687,600	-	4,687,600	7.1%
Trans to 425/426 CAT Mass Transit	411,831	-	1,976,900	-	-	-	na
Reserve for Contingencies	-	250,000	-	172,500	-	172,500	(31.0)%
Reserve for Future Grant Match	-	588,200	-	654,700	-	654,700	11.3%
Total Budget	3,306,978	5,215,000	7,902,700	5,514,800	-	5,514,800	5.7%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	805,985	961,000	961,000	961,000	-	961,000	0.0%
Miscellaneous Revenues	145,068	45,000	45,000	45,000	-	45,000	0.0%
Interest/Misc	6,787	-	-	-	-	-	na
Trans fm 001 Gen Fund	3,493,668	3,669,100	3,450,500	3,517,000	-	3,517,000	(4.1)%
Trans fm 426 CAT Transit	411,831	-	1,976,900	-	-	-	na
Carry Forward	862,200	590,200	2,511,400	1,042,100	-	1,042,100	76.6%
Less 5% Required By Law	-	(50,300)	-	(50,300)	-	(50,300)	0.0%
Total Funding	5,725,539	5,215,000	8,944,800	5,514,800	-	5,514,800	5.7%

Notes:

The Collier Area Transit (CAT) bus system is funded annually through local General Fund dollars, passenger fares plus federal and state grants. Local dollars (including farebox revenues) fund approximately 50% of bus system operations based on a three-year average. Grant dollars are received during the fiscal year, approved separately by the Board, and uploaded into the accounting system via a budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 50% of system expenses. Numbers contained under the Forecast column include a combination of local and grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll is the difference between the amended budget and actual expenses incurred at year-end. This process allows for grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2023:

The CAT local operating share of forecast at \$5,039,800 is comprised of personal services (\$556,900) and operating (\$5,061,100). The remaining balance of \$1,976,900 represents required match funding with the CAT Grant Match Fund (425/4032) that crosses more than one fiscal year and is inclusive of the transfer amount of \$1,976,900. The transfers represent amounts moved between the CAT family of funds (Match Funds 425/4032 and 426/4030) to appropriately track the local match requirements to grants that annually fund the transit system. The capital forecast (\$307,800) represents the amended budget for planned unit development (PUD) and includes a local contribution within the CAT Fund (426/4030) supporting bus shelters. The forecast by project type is summarized below.

- \$1,976,900 Required Match to Federal/State Grants
 - \$38,100 60083 Bus Shelters
 - \$39,100 60133 PUD Mercato
 - \$25,000 60181 PUD Hibiscus
 - \$30,000 60187 PUD Arrowhead Preserve
 - \$112,800 60247 PUD McMullen
 - \$65,000 60248 PUD Heavenly
 - \$23,900 60251 PUD East Central
 - \$5,561,900 61011 GF Subsidy and Other Rev

Transportation Management Services Department

\$7,902,700 Total

Current FY 2024:

Total CAT bus system appropriations amount to \$9,494,900, an increase of \$609,000 over the prior year due to increased costs for third-party contractual services and fleet services. The anticipated grant revenues of \$3,980,300 is a \$309,300 increase from the prior year and are not represented within the FY 2024 budget request. The increase is due to increased funding requested to cover fleet and operating expenses. This leaves the amount of local funding requirement to offset program expenses at \$5,514,800 and includes a reserve of \$172,500. Local dollars represent the only component of the program for establishing the FY 2024 budget.

Personal Services reflect four (4) FTEs with a slight increase due to general wage adjustment and merit-based incentive programs.

The transit operating costs for FY 2024 are sized at 73,100 revenue hours at an average of \$59.69 per revenue hour or an increase of \$6.70 over the prior year. The administrative management cost, a separate component of the contract is sized at \$1,031,700 – an increase of \$39,500 – for a total of \$5,394,100. This brings the average third-party operating cost to \$73.79 from \$66.56 per revenue hour.

Total operating expense represents the following split between local and grant funding.

\$1,049,900 Other Operations and Personal Services
\$654,700 Fleet Maintenance and Fuel
\$3,637,700 Transit Operator
\$172,500 Reserve

\$5,514,800 Total Local Share

\$654,700 Fleet Fuel
\$1,569,200 Fleet Maintenance
\$1,756,400 Transit Operator

\$3,980,300 Total Grant Share

Through notification of funding announcements and the State Transportation Improvement Program (STIP) – a preliminary amount of \$1,756,400 will be used to offset the transit operator contract cost through the FDOT State Block, and FTA Rural and Urbanized Area Grant Program. These grants customarily offset costs at a maximum of 50% as required by the grantor guidelines. Transit fleet operating and overhead costs (\$1,569,200) are eligible to be covered by FTA Section 5307 funding as well as a 50% share of fuel (\$654,700). Total offsets equate to \$3,980,300.

A reserve of \$827,200 has been established for FY 2024 of which \$654,700 is earmarked for local match requirements under the 5307 Operating Assistance toward fuel.

Revenues:

For FY 2024, the overall General Fund (001/0001) subsidy is \$5,882,400 for both transit systems. The split between CAT and TD is adjusted based on operational needs and available grant funding. The CAT General Fund Transfer is sized at \$3,517,000, a decrease of \$152,100 over the prior year due to available carryforward to assist in offsetting the local subsidy needs.

Fare Box Revenue is sized at the same level as prior years (\$961,000), with grant subsidies anticipated to cover any shortages.

Revenues also include a small portion of fleet charges (\$45,000) anticipated to be reimbursable per the terms of the transit operator contract for vehicle damages and towing to be consistent with historical activity.

Transportation Management Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Trans Disadvantaged Enterprise Local Funding (427 & 429 / 4033 & 4035)

Mission Statement

To provide safe and unconstrained delivery of Paratransit trips to persons who cannot use the fixed-route bus system due to the nature and/or extent of their disability. The commitment to the provision of public transportation services includes compliance with the United States Code 49, CFR Part 37 requiring service compliance with the Americans with Disabilities Act of 1990.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Full Cost for Paratransit Services - RG	1.00	6,090,400	4,559,500	1,530,900
The paratransit system provides over 100,000 trips annually to the eligible residents and visitors throughout the County. The cost to the passenger is no greater than \$4.00 per trip, making it an affordable option. Full cost is supported by all funding sources including grant revenues, farebox collections and a General Fund transfer to provide management of operations for the door-to-door public transportation system providing transportation service to the elderly, handicapped and economically disadvantaged population.				
Federal Transit Administration Sec. 5307 Grant - RG	-	-786,700	-	-786,700
These grant funds support the provision of ADA complementary paratransit service. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Program allows for 20% of the annual apportionment to be used to offset costs to provide Americans with Disabilities Act complementary paratransit services. No cash match is required.				
Commission of Transportation Disadvantaged (CTD) Grant - RG	-	-744,200	-	-744,200
These grant funds support the provision of outside of the area not served by the fixed route system. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. This State Trip & Equipment Program grant offsets costs to provide eligible TD trips and requires a 10% match.				
Current Level of Service Budget	<u>1.00</u>	<u>4,559,500</u>	<u>4,559,500</u>	<u>-</u>

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Paratransit Trips % on-time performance	77	90	84.56	90

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Trans Disadvantaged Enterprise Local Funding (427 & 429 / 4033 & 4035)

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	91,628	93,400	93,500	107,200	-	107,200	14.8%
Operating Expense	2,186,316	3,804,200	4,019,500	4,149,700	-	4,149,700	9.1%
Capital Outlay	10,786	-	-	-	-	-	na
Net Operating Budget	2,288,730	3,897,600	4,113,000	4,256,900	-	4,256,900	9.2%
Trans to 427/429 Transp Disadv Fd	100	-	900	-	-	-	na
Reserve for Contingencies	-	250,000	-	219,900	-	219,900	(12.0)%
Reserve for Future Grant Match	-	85,500	-	82,700	-	82,700	(3.3)%
Total Budget	2,288,830	4,233,100	4,113,900	4,559,500	-	4,559,500	7.7%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	1,946	-	-	-	-	-	na
Charges For Services	179,591	254,000	254,000	254,000	-	254,000	0.0%
Miscellaneous Revenues	8,462	40,000	40,000	40,000	-	40,000	0.0%
Interest/Misc	14,666	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,456,656	2,213,200	2,292,100	2,365,400	-	2,365,400	6.9%
Trans fm 427 Transp Disadv	100	-	900	-	-	-	na
Carry Forward	3,071,500	1,740,600	3,441,700	1,914,800	-	1,914,800	10.0%
Less 5% Required By Law	-	(14,700)	-	(14,700)	-	(14,700)	0.0%
Total Funding	5,732,922	4,233,100	6,028,700	4,559,500	-	4,559,500	7.7%

Notes:

The Transportation Disadvantage (TD) program is funded annually through local General Fund (001/0001) transfers, fares charged to clients, and grant programs awarded by federal and state agencies. Local dollars fund approximately 57% of the TD program. Grant dollars are received throughout the fiscal year, approved separately by the Board, and uploaded into the accounting system via a budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 43% of program expenses. Numbers contained under the Forecast column include a combination of local and required local match grant dollars to reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll is the difference between the amended budget and actual expenses incurred at year-end. This process allows grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2023:

The local share forecast for Operating Expenses and Personal Services is sized at \$4,113,000. Transfers between TD Funds to the TD Grant Match Fund (429/4035) total \$900 to appropriately track required match amounts for operating and capital programs.

Fare Box revenue is projected at \$254,000. Miscellaneous revenues of \$40,000 represent vehicle repairs that are the responsibility of the transit operator vendor. The General Fund transfer is increased by \$78,900 due to an increase in demand which equates to an increase in operating costs.

Current FY 2024:

Total TD system appropriations amount to \$5,870,500 plus a reserve of \$219,900 for a total of \$6,090,400. This is an increase of \$450,900 over the prior year due to rising fleet costs and contractual increases for third-party operations. The overall reserve of \$302,600 was decreased by \$32,900.

The transit management and operating service costs for FY 2024 are sized on providing 105,000 trips at an average contracted rate of \$29.79 or \$1.38 more per trip over the prior year per the terms of the most recent amendment and negotiated contract rate. The

Transportation Management Services Department

negotiated administration contract fee of \$1,024,500 for management over the TD system increased by \$37,100 over the prior year. The total transit operator cost is \$4,152,500 for FY 2024.

Grant revenues of \$1,530,900 are not represented within the FY 2024 budget request. This amount is a slight increase of \$124,500 from State and Federal grant program subsidies increasing. The net amount of local funding required to offset program expenses is \$4,559,500, an increase of \$326,400 attributable to establishing a larger reserve and increased costs as outlined above. Local dollars represent the only component of the program for establishing the FY 2024 budget.

Total operating expense represents the following split between local and grant funding:

\$686,800 Fleet Maintenance
\$714,500 Fleet Fuel
\$316,700 Other Operations and Personal Services
\$2,621,600 Transit Operator
\$219,900 Reserves

\$4,559,500 Total Local Share

\$1,530,900 Total Grant Share*

*Represents Transit Operator

Revenues:

The General Fund (001/0001) subsidy for TD during FY 2024 is sized at \$2,365,400 a \$152,200 increase over the prior year due to an increase in operating costs. A Fund Reserve of \$219,900 has been established. This is in addition to the required match (\$82,700) also part of the Fund Reserve.

Fare Box revenue is sized at \$254,000 and remains flat over the prior year.

The overall General Fund (001/0001) subsidy is \$5,882,400 for both transit systems. The split between CAT and TD is adjusted based on operational needs, available grant funding, and carryforward. This accounts for the unusual but common variances in the family of transit Funds.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Trans Disadvantaged Enterprise Grant Fund (428/4034)

Mission Statement

To maintain separate accounts for the Transportation Disadvantaged grant programs provided by Federal and State sources to ensure subsidized capital transit projects and operations are tracked separately as required by grant regulations.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	654,085	-	717,600	-	-	-	na
Net Operating Budget	654,085	-	717,600	-	-	-	na
Total Budget	654,085	-	717,600	-	-	-	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	677,381	-	717,600	-	-	-	na
Total Funding	677,381	-	717,600	-	-	-	na

Transportation Management Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Trans Disadvantaged Enterprise Grant Fund (428/4034)**

Notes:

Transportation Disadvantaged subsidizes its operations primarily through the Florida's Commission of Transportation Disadvantaged (CTD) annual Trip and Equipment Program to insure the availability of efficient, cost-effective, and quality transportation services for transportation disadvantaged persons.

In addition, the Federal Transit Administration (FTA) Section 5307 is utilized up to the maximum 20% to fund ADA Paratransit accessibility. Services are in process of implementation to enhance on-demand service through same-day service options providing increased accessibility to riders from funding received through the Health and Human Services and Florida Development Disabilities Council.

Rolling stock (vehicles) supporting Collier TD are purchased with funding from the Florida Department of Transportation, a pass-through entity of FTA Section 5310 Grant Program. This program assists in meeting the needs of seniors and individuals with disabilities where public transit services are unavailable, insufficient or inappropriate.

Forecast FY 2023:

This list represents active grant awards:

\$717,600 33811 CTD Trip and Equipment Operations

\$717,600 Grand Total

The FTA Section 5310 program funding has no activity during FY 2023 to purchase vehicle due to the State's vendor contract being rebid due to pricing increases. The program is anticipated to resume during the State's upcoming fiscal year.

Current FY 2024:

Grants are appropriated through individual Board actions at the time funding is accepted through grant contract execution outside of the County's budget cycle. Any required match is also appropriated at the time of award receipt for the entire grant cycle which customarily crosses more than one fiscal year.

Revenues:

Revenues anticipated to be received from grant fund sources during FY 2024 to subsidize operations are planned at the following levels.

\$744,200 CTD Trip & Equipment Operations

\$786,700 FTA Section 5307 ADA Operations

\$1,530,900 Grand Total

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Metropolitan Planning Organization (MPO)

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	4,020	300	9,700	-	-	-	(100.0)%
Operating Expense	1,527	7,800	61,600	15,400	-	15,400	97.4%
Net Operating Budget	5,547	8,100	71,300	15,400	-	15,400	90.1%
Total Budget	5,547	8,100	71,300	15,400	-	15,400	90.1%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Metropolitan Planning Org MPO (128/1809)	5,547	8,100	71,300	15,400	-	15,400	90.1%
Total Net Budget	5,547	8,100	71,300	15,400	-	15,400	90.1%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	5,547	8,100	71,300	15,400	-	15,400	90.1%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	6,000	3,000	3,000	3,000	-	3,000	0.0%
Miscellaneous Revenues	30	-	-	-	-	-	na
Interest/Misc	410	100	700	-	-	-	(100.0)%
Trans fm 111 Unincorp Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 711/712 Transp Grants	1,746	-	6,600	-	-	-	na
Carry Forward	55,100	200	63,600	7,600	-	7,600	3,700.0%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	68,287	8,100	78,900	15,400	-	15,400	90.1%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Metropolitan Planning Organization (MPO)
Metropolitan Planning Org MPO (128/1809)**

Mission Statement

Provide for the Metropolitan Planning Organization and other associated transportation management functions in Collier County as mandated by Federal, State and local laws (Federal Law: Title 23 USC; Federal Regulations: Title 23 CFR Part 450, Subpart C and 23 CFR Part 500, Subpart E; Florida Statute, Chapter 339.175 and Chapter 427,015, 49 CFR 27, 37, 38 and 29; Florida Statutes 316, 318, 322 and 427,015).

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - QP, CD, RG	-	15,400	15,400	-
Current Level of Service Budget	-	15,400	15,400	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	4,020	300	9,700	-	-	-	(100.0)%
Operating Expense	1,527	7,800	61,600	15,400	-	15,400	97.4%
Net Operating Budget	5,547	8,100	71,300	15,400	-	15,400	90.1%
Total Budget	5,547	8,100	71,300	15,400	-	15,400	90.1%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	6,000	3,000	3,000	3,000	-	3,000	0.0%
Miscellaneous Revenues	30	-	-	-	-	-	na
Interest/Misc	410	100	700	-	-	-	(100.0)%
Trans fm 111 Unincorp Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 711/712 Transp Grants	1,746	-	6,600	-	-	-	na
Carry Forward	55,100	200	63,600	7,600	-	7,600	3,700.0%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	68,287	8,100	78,900	15,400	-	15,400	90.1%

Notes:

The MPO annual budget, like other grant-funded budgets, is approved by the Board of County Commissioners through the budget amendment process rather than the annual budget process. The current year funding cycle of grants is administered in the Transportation Grant Funds 711/1841 and 712/1842.

Revenues:

MPO local funds are programmed at \$8,000 for lobbying or any other activities that cannot be funded with annual Federal and State revenues, such as the preparation of resolutions in support of or opposition to Federal and State legislation. Due to a strict interpretation of what constitutes lobbying, each member agency of the MPO has been asked to contribute \$1,000 per voting member for such activities. The BCC is requested to contribute \$5,000, while the City of Naples, City of Marco Island, and Everglades City are requested to contribute \$2,000, \$1,000, and \$0, respectively, as approved by the MPO Board on May 14, 2010.

The transfer from the MSTD General Fund (111/1011) of \$5,000 is subject to review by OMB before execution, only the amount spent, up to \$5,000 will be transferred. The transfer is budgeted in the MPO Operating Fund (128/1809).

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Improvement Districts and MSTU

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	311,267	378,900	350,500	327,300	-	327,300	(13.6)%
Operating Expense	3,159,315	6,367,800	3,166,300	8,419,600	-	8,419,600	32.2%
Indirect Cost Reimburs	42,400	45,200	45,200	44,400	-	44,400	(1.8)%
Capital Outlay	442,955	4,594,100	339,700	4,978,800	-	4,978,800	8.4%
Net Operating Budget	3,955,937	11,386,000	3,901,700	13,770,100	-	13,770,100	20.9%
Trans to Property Appraiser	37,140	43,400	43,400	52,600	-	52,600	21.2%
Trans to Tax Collector	93,486	112,700	112,700	128,200	-	128,200	13.8%
Trans to 103 Stormwater Ops	22,900	13,000	13,000	4,600	-	4,600	(64.6)%
Trans to 111 Unincorp Gen Fd	319,600	343,400	343,400	372,300	-	372,300	8.4%
Trans to 232 PR/NPP Bond	6,200	-	-	-	-	-	na
Advance/Repay to 001 General Fd	236,800	-	-	-	-	-	na
Advance/Repay to 341 Rd Assessmt	-	1,300	1,300	1,800	-	1,800	38.5%
Reserve for Contingencies	-	85,000	-	95,600	-	95,600	12.5%
Reserve for Capital	-	4,089,500	-	5,421,300	-	5,421,300	32.6%
Reserve for Insurance	-	150,000	-	150,000	-	150,000	0.0%
Total Budget	4,672,063	16,224,300	4,415,500	19,996,500	-	19,996,500	23.3%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
42nd Ave SE MSTU (761/1637)	-	-	-	100	-	100	na
Forest Lakes Roadway & Drainage MSTU (159/1626)	343,815	179,700	174,800	236,100	-	236,100	31.4%
Golden Gate Beautification MSTU (153/1621)	256,185	1,748,700	246,600	2,271,200	-	2,271,200	29.9%
Hawksridge Pumping System MSTU (154/1622)	1,256	55,700	1,700	58,400	-	58,400	4.8%
Lely Golf Estates Beautification MSTU (152/1620)	150,847	466,000	452,000	589,900	-	589,900	26.6%
MSTU's Operations (111/1011)	380,257	444,600	416,900	396,300	-	396,300	(10.9)%
Naples Park Drainage MSTU&BU (139/1613)	600	152,200	700	161,300	-	161,300	6.0%
Naples Production Park (Capital) MST&BU (138/1612)	219,963	166,500	159,700	-	-	-	(100.0)%
Naples Production Park Maintenance MSTU&BU (141/1615)	300	100,300	300	100,500	-	100,500	0.2%
Palm River MSTU (1638)	-	-	-	240,000	-	240,000	na
Pine Ridge Industrial Park MSTU&BU (142/1616)	800	2,074,400	700	2,095,500	-	2,095,500	1.0%
Radio Road Beautification MSTU (158/1625)	132,987	204,700	142,000	129,900	-	129,900	(36.5)%
Rock Road MSTU (165/1632)	22,477	64,800	23,100	71,100	-	71,100	9.7%
Sabal Palm Road Extension MSTU&BU (151/1619)	15,605	33,000	1,700	34,200	-	34,200	3.6%
Street Lighting Districts MSTU (760/1601)	743,812	904,200	787,900	958,600	-	958,600	6.0%
Vanderbilt Beach MSTU (143/1617)	1,680,399	4,679,200	1,488,700	6,295,300	-	6,295,300	34.5%
Vanderbilt Waterway MSTU (168/1635)	5,561	102,800	3,400	105,400	-	105,400	2.5%
Victoria Park Drainage MSTU (134/1608)	1,074	9,200	1,500	26,300	-	26,300	185.9%
Total Net Budget	3,955,937	11,386,000	3,901,700	13,770,100	-	13,770,100	20.9%
Total Transfers and Reserves	716,126	4,838,300	513,800	6,226,400	-	6,226,400	28.7%
Total Budget	4,672,063	16,224,300	4,415,500	19,996,500	-	19,996,500	23.3%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Improvement Districts and MSTU

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	4,404,615	5,152,700	4,933,700	5,758,800	-	5,758,800	11.8%
Delinquent Ad Valorem Taxes	50,528	-	600	-	-	-	na
Miscellaneous Revenues	89,914	-	-	-	-	-	na
Interest/Misc	92,888	64,300	104,800	62,100	-	62,100	(3.4)%
Trans frm Property Appraiser	3,089	-	-	-	-	-	na
Trans frm Tax Collector	36,817	-	-	-	-	-	na
Net Cost Unincorp General Fund	380,187	444,600	416,900	396,300	-	396,300	(10.9)%
Trans fm 138 Naples Prod Pk	6,200	-	-	-	-	-	na
Trans fm 259 Forest Lake Debt	-	38,500	38,500	-	-	-	(100.0)%
Adv/Repay 761 42nd Ave SE MSTU	73,000	-	-	-	-	-	na
Carry Forward	12,553,500	10,786,100	12,992,100	14,071,100	-	14,071,100	30.5%
Less 5% Required By Law	-	(261,900)	-	(291,800)	-	(291,800)	11.4%
Total Funding	17,690,738	16,224,300	18,486,600	19,996,500	-	19,996,500	23.3%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
MSTU's Operations (111/1011)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
MSTU's Operations (111/1011)**

Mission Statement

To provide administrative, maintenance, and project management staff support to 10 Municipal Services Taxing Units (MSTUs) who desire community services beyond the level of service afforded with general fund dollars.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
MSTU Project Management - QP, CD, IAM, RG	3.00	396,300	-	396,300
Administrative support for the established Municipal Service Taxing Units (MSTU) and Municipal Service Benefit Units (MSBU) include preparing for monthly Advisory Committees meetings. Project management and coordination services are also provided for established MSTUs/MSBUs including managing contractors hired for the construction and maintenance of 15.8 miles of roads, 7.2 miles of stormwater, 1.4 miles of boat channel, 2.2 miles of sidewalks, and 8 miles of landscaping, including the burial of 9 miles of electrical powerlines.				
Current Level of Service Budget	<u>3.00</u>	<u>396,300</u>	<u>-</u>	<u>396,300</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	311,267	378,900	350,500	327,300	-	327,300	(13.6)%
Operating Expense	68,990	65,700	66,400	69,000	-	69,000	5.0%
Net Operating Budget	<u>380,257</u>	<u>444,600</u>	<u>416,900</u>	<u>396,300</u>	<u>-</u>	<u>396,300</u>	<u>(10.9)%</u>
Total Budget	<u>380,257</u>	<u>444,600</u>	<u>416,900</u>	<u>396,300</u>	<u>-</u>	<u>396,300</u>	<u>(10.9)%</u>
Total FTE	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>-</u>	<u>3.00</u>	<u>0.0%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	71	-	-	-	-	-	na
Net Cost Unincorp General Fund	380,187	444,600	416,900	396,300	-	396,300	(10.9)%
Total Funding	<u>380,257</u>	<u>444,600</u>	<u>416,900</u>	<u>396,300</u>	<u>-</u>	<u>396,300</u>	<u>(10.9)%</u>

Transportation Management Services Department

Improvement Districts and MSTU MSTU's Operations (111/1011)

Notes:

The MSTU Operations (111/1011) budget provides three regular positions and a contracted temporary position to manage several roadway beautification, roadway maintenance, drainage, and dredging Municipal Service Taxing Units/Districts. This Division is also responsible for responding to requests to establish new Municipal Service Taxing Units/Districts. The budget is set up to be primarily supported by reimbursements from the MSTUs under management with a portion of the budget being supported by the Unincorporated Area General Fund.

Forecast FY 2023:

Personal services decrease reflects the retirement and rehiring of two positions at lower salaries.

Current FY 2024:

Personal services decrease due to the aforementioned retirements and rehiring of two positions at lower salaries offset slightly by a general wage adjustment and merit-based incentive program.

Revenues:

Primary funding is provided through allocated cost reimbursements from the managed MSTUs including interdepartmental reimbursements from the Blue Sage and Cassena Road projects. The remaining cost to the Unincorporated Area General Fund (111/1011) supports unrecoverable MSTU management services provided to the general public.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Victoria Park Drainage MSTU (134/1608)**

Mission Statement

Operation and maintenance of pumping station for storm water removal from Victoria Park Unit #1.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - RG	-	3,300	-1,100	4,400
Operation and maintenance - QP, IAM, RG	-	24,200	11,100	13,100
Operation and maintenance of 12" electric and 20" gas pumps for stormwater removal.				
Capital - Pump Repairs and Replacement - QP, IAM	-	4,600	22,100	-17,500
Current Level of Service Budget	-	32,100	32,100	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	374	8,400	700	25,300	-	25,300	201.2%
Indirect Cost Reimburs	700	800	800	1,000	-	1,000	25.0%
Net Operating Budget	1,074	9,200	1,500	26,300	-	26,300	185.9%
Trans to Property Appraiser	11	300	300	300	-	300	0.0%
Trans to Tax Collector	494	900	900	900	-	900	0.0%
Trans to 103 Stormwater Ops	22,900	13,000	13,000	4,600	-	4,600	(64.6)%
Total Budget	24,478	23,400	15,700	32,100	-	32,100	37.2%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	16,204	19,700	18,900	22,100	-	22,100	12.2%
Delinquent Ad Valorem Taxes	251	-	-	-	-	-	na
Interest/Misc	67	-	-	-	-	-	na
Trans frm Property Appraiser	1	-	-	-	-	-	na
Trans frm Tax Collector	194	-	-	-	-	-	na
Carry Forward	15,600	4,700	7,900	11,100	-	11,100	136.2%
Less 5% Required By Law	-	(1,000)	-	(1,100)	-	(1,100)	10.0%
Total Funding	32,317	23,400	26,800	32,100	-	32,100	37.2%

Transportation Management Services Department

Improvement Districts and MSTU Victoria Park Drainage MSTU (134/1608)

Forecast FY 2023:

Operating expense includes the customary indirect cost charges, constitutional transfers, and pump maintenance expenses.

Transfers - Budgeted transfers include a \$13,000 transfer to the Stormwater Operating Fund (103/1005) for the partial reimbursement of pump repairs completed in FY 2021 and customary transfers to the Tax Collector and Property Appraiser.

Current FY 2024:

Operating Expenses are budgeted at \$25,300 and include the customary indirect cost charges, and pump maintenance expenses.

Transfers - Budgeted transfers include a \$4,600 transfer to Stormwater Operating Fund (103/1005) for the remaining balance of reimbursement for the pump repairs completed in FY 2021 and customary transfers to the Tax Collector and Property Appraiser.

Revenues:

Taxable value for this District in FY 2024 totals \$57,985,672 an increase of 12.42% from the prior year. Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This district is not represented by an advisory board. For FY 2024, the millage rate will remain at 0.3814. Previously, the millage rate was held artificially low to draw down fund balance. The millage rate has been as high as .5179 in 2005. Based on the proposed budget, the required ad valorem tax levy increases to \$22,100. This will allow the Victoria Park Drainage Fund (134/1608) to continue to reimburse Stormwater Fund (103/1005) for pump repairs of \$40,451.20 incurred in FY 2021 and accumulate reserves for future pump repairs or replacements.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Naples Production Park (Capital) MST&BU (138/1612)**

Mission Statement

The Naples Production Park Municipal Service Taxing and Benefit Unit was created and established to provide design, easement acquisition, and construction for roadway, water, sewer, and drainage improvements within the Unit.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Capital Outlay	219,963	166,500	159,700	-	-	-	(100.0)%
Net Operating Budget	219,963	166,500	159,700	-	-	-	(100.0)%
Trans to 232 PR/NPP Bond	6,200	-	-	-	-	-	na
Total Budget	226,163	166,500	159,700	-	-	-	(100.0)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	1,526	2,000	1,300	-	-	-	(100.0)%
Carry Forward	383,000	164,600	158,400	-	-	-	(100.0)%
Less 5% Required By Law	-	(100)	-	-	-	-	(100.0)%
Total Funding	384,526	166,500	159,700	-	-	-	(100.0)%

Notes:

Funds were collected as special assessment bond proceeds within the Debt Service Fund (232/1636) and these funds are available for the benefit of this District and the Pine Ridge Industrial Park. Property owners within the districts paid their share of the assessments. Since many properties paid off their assessments early, the additional cash was used to pay off the Bonds early.

In FY 2009, there was approximately \$6 million available in the Debt Service Fund (232/1636) which could be used for capital improvements. Growth Management staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Pine Ridge Industrial Park commenced during FY 2009 and are complete. Residual funding remaining was returned to the Special Assessment Bond Fund (232/1636).

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Naples Park Drainage MSTU&BU (139/1613)**

Mission Statement

Provide annual maintenance services to Naples Park Drainage Municipal Service Taxing and Benefit Unit.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - RG	-	1,200	-	1,200
Maintenance - QP, IAM	-	160,500	161,700	-1,200
Maintain and if needed, make necessary improvements to secondary drainage systems within the district.				
Current Level of Service Budget	-	<u>161,700</u>	<u>161,700</u>	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	100	151,600	100	160,600	-	160,600	5.9%
Indirect Cost Reimburs	500	600	600	700	-	700	16.7%
Net Operating Budget	600	152,200	700	161,300	-	161,300	6.0%
Trans to Property Appraiser	69	200	200	200	-	200	0.0%
Trans to Tax Collector	167	200	200	200	-	200	0.0%
Total Budget	837	152,600	1,100	161,700	-	161,700	6.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	8,153	8,600	8,300	10,100	-	10,100	17.4%
Delinquent Ad Valorem Taxes	82	-	-	-	-	-	na
Interest/Misc	939	-	-	-	-	-	na
Trans frm Property Appraiser	6	-	-	-	-	-	na
Trans frm Tax Collector	66	-	-	-	-	-	na
Carry Forward	136,600	144,500	145,000	152,200	-	152,200	5.3%
Less 5% Required By Law	-	(500)	-	(600)	-	(600)	20.0%
Total Funding	145,845	152,600	153,300	161,700	-	161,700	6.0%

Transportation Management Services Department

Improvement Districts and MSTU Naples Park Drainage MSTU&BU (139/1613)

Forecast FY 2023:

Only minor operating expenses are anticipated during FY 2023 for mowing and litter removal services, in addition to customary transfers to the Property Appraiser and Tax Collector.

Current FY 2024:

The vast majority of fund appropriations budgeted are for contractual maintenance. Accumulated contractual maintenance dollars will be utilized for necessary drainage maintenance within the MSTU. Typical indirect charges and constitutional transfers total \$1,100. No reserves are budgeted.

Revenues:

The taxable value is \$2,467,951,137, an 18.23% increase over the prior year. Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This budget is built around the millage neutral rate of 0.0041 generating a property tax levy of \$10,100 to provide funding for maintenance and necessary improvements of the Naples Park drainage system.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Improvement Districts and MSTU

Naples Production Park Maintenance MSTU&BU (141/1615)

Mission Statement

Provide for proper maintenance of roadway within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTU&BU) boundaries.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - RG	-	500	500	-
Roadway maintenance - IAM	-	1,041,700	1,041,700	-
Current Level of Service Budget	<u>-</u>	<u>1,042,200</u>	<u>1,042,200</u>	<u>-</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	100	100,100	100	100,100	-	100,100	0.0%
Indirect Cost Reimburs	200	200	200	400	-	400	100.0%
Net Operating Budget	300	100,300	300	100,500	-	100,500	0.2%
Reserve for Capital	-	926,300	-	941,700	-	941,700	1.7%
Total Budget	300	1,026,600	300	1,042,200	-	1,042,200	1.5%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	6,860	5,000	8,300	5,000	-	5,000	0.0%
Trans fm 138 Naples Prod Pk	6,200	-	-	-	-	-	na
Carry Forward	1,016,700	1,021,900	1,029,500	1,037,500	-	1,037,500	1.5%
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.0%
Total Funding	1,029,760	1,026,600	1,037,800	1,042,200	-	1,042,200	1.5%

Current FY 2024:

Operating Expenses, including a small indirect cost payment, total \$100,500, along with a reserve for capital of \$941,700. Fund balance rolling from one year to the next is driving this budget. The tax levy for this district was discontinued in FY 2009. Available special assessment bond proceeds will be used to fund the capital improvement budget, which is shown separately within the Pine Ridge Industrial Park Fund (132/1612) and Naples Production Park Fund (138/1612).

Revenues:

Increase in carryforward is due to modest interest earnings.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Pine Ridge Industrial Park MSTU&BU (142/1616)**

Mission Statement

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established to provide design, easement acquisition, and construction for roadway, water, sewer, and drainage improvements within the Unit.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Divisional Administration/Overhead - RG	-	1,000	9,100	-8,100
General Improvements - QP, CD, IAM	-	2,094,500	2,086,400	8,100
Current Level of Service Budget	<u>-</u>	<u>2,095,500</u>	<u>2,095,500</u>	<u>-</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	100	100	100	100	-	100	0.0%
Indirect Cost Reimburs	700	600	600	900	-	900	50.0%
Capital Outlay	-	2,073,700	-	2,094,500	-	2,094,500	1.0%
Net Operating Budget	800	2,074,400	700	2,095,500	-	2,095,500	1.0%
Total Budget	800	2,074,400	700	2,095,500	-	2,095,500	1.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	13,647	9,600	16,700	9,600	-	9,600	0.0%
Carry Forward	2,057,500	2,065,300	2,070,400	2,086,400	-	2,086,400	1.0%
Less 5% Required By Law	-	(500)	-	(500)	-	(500)	0.0%
Total Funding	2,071,147	2,074,400	2,087,100	2,095,500	-	2,095,500	1.0%

Current FY 2024:

A land capital allocation totaling \$2,094,500 intended to purchase the right-of-way necessary for the construction of a roadway between J & C Boulevard and Trade Center Way as well as temporary easements required for drainage maintenance is budgeted. Incidental expenses of \$1,000 include Indirect Cost Reimbursement and General Insurance.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Vanderbilt Beach MSTU (143/1617)**

Mission Statement

The Vanderbilt Beach MSTU is created for (1) Providing curbing, watering facilities, plantings, and maintenance of the median strips and right-of-way edges of roadways within the MSTU; (2) Providing traffic calming improvements, street lighting, and sidewalks within the MSTU; (3) Beautification and maintenance of other public areas with the MSTU as determined by the Advisory Committee and (4) Providing for the Burial of Powerlines within the MSTU, including providing underground trenching and burial of utility lines from the street or transformer to a private residence and, as needed, arranging to locate the burial of such power lines alongside any existing utility easements as well as connecting service and/or disconnecting service to external portions of the residences required as part of converting overhead utility distribution facilities to underground service.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Maintenance Operations & Overhead - IAM, RG	-	318,700	318,700	-
Improvements General/Landscaping - QP, CD, IAM	-	6,156,500	6,156,500	-
Current Level of Service Budget	-	<u>6,475,200</u>	<u>6,475,200</u>	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	1,671,599	4,013,700	1,473,200	5,636,600	-	5,636,600	40.4%
Indirect Cost Reimburs	8,800	15,500	15,500	8,700	-	8,700	(43.9)%
Capital Outlay	-	650,000	-	650,000	-	650,000	0.0%
Net Operating Budget	1,680,399	4,679,200	1,488,700	6,295,300	-	6,295,300	34.5%
Trans to Property Appraiser	11,833	13,500	13,500	14,300	-	14,300	5.9%
Trans to Tax Collector	28,965	34,200	34,200	36,200	-	36,200	5.8%
Trans to 111 Unincorp Gen Fd	85,000	91,000	91,000	96,000	-	96,000	5.5%
Reserve for Capital	-	75,000	-	33,400	-	33,400	(55.5)%
Total Budget	1,806,197	4,892,900	1,627,400	6,475,200	-	6,475,200	32.3%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	1,423,309	1,702,200	1,634,100	1,756,300	-	1,756,300	3.2%
Delinquent Ad Valorem Taxes	12,434	-	-	-	-	-	na
Interest/Misc	35,639	28,000	45,000	28,000	-	28,000	0.0%
Trans frm Property Appraiser	984	-	-	-	-	-	na
Trans frm Tax Collector	11,407	-	-	-	-	-	na
Carry Forward	5,050,800	3,249,400	4,728,400	4,780,100	-	4,780,100	47.1%
Less 5% Required By Law	-	(86,700)	-	(89,200)	-	(89,200)	2.9%
Total Funding	6,534,574	4,892,900	6,407,500	6,475,200	-	6,475,200	32.3%

Transportation Management Services Department

Improvement Districts and MSTU Vanderbilt Beach MSTU (143/1617)

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight, and the advisory board has requested that the millage rate remain at the cap of .5000 per \$1,000 of taxable value pursuant to Ordinance 2001-43.

Forecast FY 2023:

Expenditures can be characterized as routine median maintenance with a focus on implementing a long-term improvement plan for the Vanderbilt Beach MSTU boundaries. The focal point of this plan is the burying of power lines. The amount of work planned to be completed in FY 2023 is less than the budgeted level with the unspent portion of the budget carried forward into FY 2024.

Current FY 2024:

The expenditure plan contemplates continued expenses associated with burying power lines and other maintenance and improvement initiatives.

Revenues:

Taxable value is \$ 3,512,537,975 an increase of 3.28% over last year. The rolled-back rate for this district is 0.4629 per \$1,000 of taxable value. Ordinance 01-43 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$1,756,300 in property tax revenue.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Sabal Palm Road Extension MSTU&BU (151/1619)**

Mission Statement

The Sabal Palm Road Extension Municipal Service Taxing and Benefit Unit (MSTU&BU) was created and established initially to provide a preliminary engineering study for the design, construction, and financing of roadway improvements within the Unit and to provide for the maintenance of the existing Sabal Palm Road Extension. Due to the State's purchase of over 70% of the land within this district, efforts to obtain permits for roadway construction are suspended. The major objective now is to maintain the roadway so that it is accessible for those within the MSTU.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Maintenance Operations & Overhead - IAM, RG	-	37,400	37,400	-
Reserves, Transfers, Interest - RG	-	9,500	9,500	-
Current Level of Service Budget	-	46,900	46,900	-

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	3	3	3	3

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	15,105	32,800	1,500	33,800	-	33,800	3.0%
Indirect Cost Reimburs	500	200	200	400	-	400	100.0%
Net Operating Budget	15,605	33,000	1,700	34,200	-	34,200	3.6%
Trans to 111 Unincorp Gen Fd	3,000	3,200	3,200	3,200	-	3,200	0.0%
Reserve for Capital	-	30,000	-	9,500	-	9,500	(68.3)%
Total Budget	18,605	66,200	4,900	46,900	-	46,900	(29.2)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	437	-	-	-	-	-	na
Carry Forward	70,000	66,200	51,800	46,900	-	46,900	(29.2)%
Total Funding	70,437	66,200	51,800	46,900	-	46,900	(29.2)%

Transportation Management Services Department

**Improvement Districts and MSTU
Sabal Palm Road Extension MSTU&BU (151/1619)**

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. The last tax levy was in FY 2017. Since then available fund balance has been carried forward and utilized to address maintenance issues. On an annual basis, funding needs are evaluated to determine if a tax levy should be reinstated. A modest tax levy will be required by FY 2024 to allow for the accrual of revenue to continue ongoing necessary road maintenance.

Forecast FY 2023:

Expenditures on maintenance typically occur every other year with FY 2023 being a planned year.

Current FY 2024:

The pattern for maintenance spending is \$30,000 - \$36,000 every other year.

Revenues:

Ordinance 86-72 established this MSTU. The taxable value is \$168,843,217, an increase of 49.38% over last year. The plan to transfer road maintenance responsibility to the State Department of Forestry has largely been abandoned and a modest tax levy will be required to continue to fund expenses shortly.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Improvement Districts and MSTU

Lely Golf Estates Beautification MSTU (152/1620)

Mission Statement

The MSTU was created to beautify and maintain the medians of the roadways and certain other public areas within the Lely Golf Estates Beautification Municipal Service Taxing Unit as determined by the Advisory Committee. The major objective is to refurbish and maintain the completed landscape, irrigation, and lighting improvements.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Maintenance Operations & Overhead - IAM, RG	-	388,700	388,700	-
Landscape Improvements - QP, IAM	-	278,000	278,000	-
Reserves, Transfers, Interest - RG	-	150,000	150,000	-
Current Level of Service Budget	-	816,700	816,700	-

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
% of irrigation alarms responded to within 24 hours	90	90	90	90
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	4	4	4	4

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	144,247	269,600	274,800	303,600	-	303,600	12.6%
Indirect Cost Reimburs	6,600	7,200	7,200	8,300	-	8,300	15.3%
Capital Outlay	-	189,200	170,000	278,000	-	278,000	46.9%
Net Operating Budget	150,847	466,000	452,000	589,900	-	589,900	26.6%
Trans to Property Appraiser	2,497	3,100	3,100	3,300	-	3,300	6.5%
Trans to Tax Collector	7,022	8,900	8,900	9,400	-	9,400	5.6%
Trans to 111 Unincorp Gen Fd	54,700	58,800	58,800	64,100	-	64,100	9.0%
Reserve for Insurance	-	150,000	-	150,000	-	150,000	0.0%
Total Budget	215,066	686,800	522,800	816,700	-	816,700	18.9%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	298,349	360,700	346,300	407,600	-	407,600	13.0%
Delinquent Ad Valorem Taxes	2,771	-	-	-	-	-	na
Interest/Misc	4,190	3,000	6,000	3,000	-	3,000	0.0%
Trans frm Property Appraiser	208	-	-	-	-	-	na
Trans frm Tax Collector	2,766	-	-	-	-	-	na
Carry Forward	504,000	341,400	597,200	426,700	-	426,700	25.0%
Less 5% Required By Law	-	(18,300)	-	(20,600)	-	(20,600)	12.6%
Total Funding	812,284	686,800	949,500	816,700	-	816,700	18.9%

Transportation Management Services Department

**Improvement Districts and MSTU
Lely Golf Estates Beautification MSTU (152/1620)**

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight, and the advisory board has requested that the millage rate remain at the cap of 2.0 per \$1,000 of taxable value pursuant to Ordinance 2001-024.

Forecast FY 2023:

The majority of operating expenses cover contractual landscape maintenance and landscape supplies.

Current FY 2024:

Operating expenses include a landscape services contract and related appropriations to maintain the landscape system along with a \$168,950 improvement allowance and a \$150,000 hurricane reserve.

Revenues:

The taxable value is \$203,796,660, an increase of 12.98% over last year. The rolled-back rate for this district totals 1.7722 per \$1,000 of taxable value. Ordinance 2001-024 places a cap on the millage rate at 2.0000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$407,600 in property tax revenue.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Golden Gate Beautification MSTU (153/1621)**

Mission Statement

The Golden Gate MSTU was created to provide general landscaping within the road right-of-way such as curbing, irrigation, plantings, decorative lighting, and maintenance for the portions of Golden Gate Parkway, Santa Barbara Boulevard, County Road 951, Green Boulevard, Tropicana Boulevard, Sunshine Boulevard, Hunter Boulevard, Coronado Parkway, and Lucerne Road that are located within the boundaries of the Golden Gate Beautification MSTU.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Maintenance Operations & Overhead - IAM, RG	-	398,900	398,900	-
Landscape Improvements - QP, IAM	-	1,956,300	1,956,300	-
Current Level of Service Budget	-	<u>2,355,200</u>	<u>2,355,200</u>	-

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
% of irrigation alarms responded to within 24 hours	90	90	90	90
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	4	4	4	4

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	251,585	278,800	241,400	309,000	-	309,000	10.8%
Indirect Cost Reimburs	4,600	5,200	5,200	5,900	-	5,900	13.5%
Capital Outlay	-	1,464,700	-	1,956,300	-	1,956,300	33.6%
Net Operating Budget	256,185	1,748,700	246,600	2,271,200	-	2,271,200	29.9%
Trans to Property Appraiser	4,045	5,000	5,000	5,300	-	5,300	6.0%
Trans to Tax Collector	10,532	13,000	13,000	13,700	-	13,700	5.4%
Trans to 111 Unincorp Gen Fd	56,000	60,100	60,100	65,000	-	65,000	8.2%
Total Budget	326,761	1,826,800	324,700	2,355,200	-	2,355,200	28.9%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	507,566	607,400	583,100	675,600	-	675,600	11.2%
Delinquent Ad Valorem Taxes	6,545	-	-	-	-	-	na
Miscellaneous Revenues	5,723	-	-	-	-	-	na
Interest/Misc	9,651	6,500	13,900	6,500	-	6,500	0.0%
Trans frm Property Appraiser	336	-	-	-	-	-	na
Trans frm Tax Collector	4,147	-	-	-	-	-	na
Carry Forward	1,227,800	1,243,700	1,435,000	1,707,300	-	1,707,300	37.3%
Less 5% Required By Law	-	(30,800)	-	(34,200)	-	(34,200)	11.0%
Total Funding	1,761,769	1,826,800	2,032,000	2,355,200	-	2,355,200	28.9%

Transportation Management Services Department

Improvement Districts and MSTU Golden Gate Beautification MSTU (153/1621)

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight, and the advisory board has requested that the millage rate remain at the cap of 0.5 per \$1,000 of taxable value pursuant to Ordinance 96-51.

Forecast FY 2023:

Forecast expenditures include regular median landscape maintenance as well as electricity, irrigation, lighting, utilities, and supplies.

Current FY 2024:

Operating expenses are typical for this MSTU and include engineering design services and landscape fees. Other operating expenses include fertilizer, chemicals, mulch, and supplies. Capital outlay allowance for future improvements and renovations is \$1,956,300.

Revenues:

Taxable value is \$1,351,201,209 an increase of 11.66% over last year. The rolled-back rate for this district totals 0.4502 per \$1,000 of taxable value. Ordinance 96-51 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$675,600 in property tax revenue.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Hawksridge Pumping System MSTU (154/1622)**

Mission Statement

Operation and maintenance of pumping station for storm water removal.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Operation and maintenance QP, IAM, RG	-	58,800	58,800	-
Operation and maintenance of electrical pumps for storm water removal.				
Reserves, Transfers, Interest - RG	-	21,400	21,400	-
Current Level of Service Budget	-	80,200	80,200	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	456	54,900	900	57,400	-	57,400	4.6%
Indirect Cost Reimburs	800	800	800	1,000	-	1,000	25.0%
Net Operating Budget	1,256	55,700	1,700	58,400	-	58,400	4.8%
Trans to Property Appraiser	23	100	100	100	-	100	0.0%
Trans to Tax Collector	227	300	300	300	-	300	0.0%
Reserve for Capital	-	14,200	-	21,400	-	21,400	50.7%
Total Budget	1,505	70,300	2,100	80,200	-	80,200	14.1%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	2,658	2,800	2,700	3,300	-	3,300	17.9%
Delinquent Ad Valorem Taxes	7,786	-	-	-	-	-	na
Interest/Misc	462	-	-	-	-	-	na
Trans frm Property Appraiser	2	-	-	-	-	-	na
Trans frm Tax Collector	28	-	-	-	-	-	na
Carry Forward	67,100	67,700	76,500	77,100	-	77,100	13.9%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	78,037	70,300	79,200	80,200	-	80,200	14.1%

Transportation Management Services Department

**Improvement Districts and MSTU
Hawksridge Pumping System MSTU (154/1622)**

Forecast FY 2023:

Pump replacements were made during FY 2016 and FY 2017, therefore ongoing maintenance and operational costs of the pumping station comprise the majority of forecasted expenses.

Current FY 2024:

Appropriations include dollars to maintain and repair pump station equipment. Incidental expenses include indirect costs and the customary Property Appraiser and Tax Collector transfers.

Revenues:

Taxable value for this District totals \$102,783,410 an increase of 14.97% over the prior year. Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. There is no advisory board for this MSTU. Due to the increasing costs to operate, maintain, and repair pumping equipment, this budget is built around the millage neutral rate of .0318 generating a property tax levy of \$3,300.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Radio Road Beautification MSTU (158/1625)**

Mission Statement

The Radio Road MSTU provides for beautification, including curbing, hardscape, irrigation and watering facilities, plantings, and maintenance of Devonshire Boulevard and the entrance to the Rich King Memorial Greenway.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Maintenance Operations & Overhead - IAM, RG	-	126,000	126,000	-
Landscape Improvements - QP, IAM	-	3,900	3,900	-
Reserves, Transfers, Interest - RG	-	46,300	46,300	-
Current Level of Service Budget	-	<u>176,200</u>	<u>176,200</u>	-

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
% of irrigation alarms responded to within 24 hours	90	90	90	90
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	3	3	3	3

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	80,122	151,300	128,600	126,000	-	126,000	(16.7)%
Indirect Cost Reimburs	3,300	3,400	3,400	3,900	-	3,900	14.7%
Capital Outlay	49,565	50,000	10,000	-	-	-	(100.0)%
Net Operating Budget	132,987	204,700	142,000	129,900	-	129,900	(36.5)%
Trans to Tax Collector	1	-	-	-	-	-	na
Trans to 111 Unincorp Gen Fd	40,700	43,900	43,900	46,300	-	46,300	5.5%
Reserve for Capital	-	67,400	-	-	-	-	(100.0)%
Total Budget	173,689	316,000	185,900	176,200	-	176,200	(44.2)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Delinquent Ad Valorem Taxes	69	-	-	-	-	-	na
Interest/Misc	3,249	1,700	3,600	1,500	-	1,500	(11.8)%
Trans frm Tax Collector	1	-	-	-	-	-	na
Carry Forward	527,500	314,400	357,100	174,800	-	174,800	(44.4)%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	530,819	316,000	360,700	176,200	-	176,200	(44.2)%

Transportation Management Services Department

Improvement Districts and MSTU Radio Road Beautification MSTU (158/1625)

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and has a millage capped at 0.5 per \$1,000 of taxable value pursuant to Ordinance 96-84. The millage rate suspension will be continued for FY 2024 as sufficient carryforward is available to support the budget.

Forecast FY 2023:

Forecast expenditures are typical for this MSTU and include landscape expenses and customary overhead charges. Unexpended capital outlay allowance will carry forward into FY 2024.

Current FY 2024:

Appropriated operating expenses provide for routine landscape maintenance and related services of \$129,900.

Revenues:

The taxable value is \$1,958,171,593 an increase of 11.76% over last year. Ordinance 96-84 places a cap on the millage rate at 0.0000 per \$1,000 of taxable value. Taxes were last levied in FY 2019. No tax levy is proposed for FY 2024.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Improvement Districts and MSTU

Forest Lakes Roadway & Drainage MSTU (159/1626)

Mission Statement

The Forest Lakes Roadway and Drainage Municipal Service Taxing Unit (MSTU) was created to provide roadway, install and maintain improved roadway lighting, traffic control signage and devices, installation of sidewalks and related amenities, beautification and maintenance areas within the MSTU, the construction roadways, roadway improvements and roadway related drainage and roadway restoration within the area of the Unit as determined by the Advisory Committee, including but not limited to, maintenance of any improvements.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Maintenance Operations & Overhead - IAM, RG	-	334,600	334,600	-
Roadway and Drainage Maintenance - QP, IAM	-	5,700	5,700	-
Reserves, Transfers, Interest - RG	-	2,514,600	2,514,600	-
Current Level of Service Budget	-	2,854,900	2,854,900	-

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
% of irrigation alarms responded to within 24 hours	90	90	90	90

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	166,089	175,500	170,600	230,400	-	230,400	31.3%
Indirect Cost Reimburs	4,300	4,200	4,200	5,700	-	5,700	35.7%
Capital Outlay	173,426	-	-	-	-	-	na
Net Operating Budget	343,815	179,700	174,800	236,100	-	236,100	31.4%
Trans to Property Appraiser	7,208	8,500	8,500	9,000	-	9,000	5.9%
Trans to Tax Collector	19,415	23,500	23,500	24,900	-	24,900	6.0%
Trans to 111 Unincorp Gen Fd	59,100	63,300	63,300	70,300	-	70,300	11.1%
Reserve for Capital	-	1,658,600	-	2,514,600	-	2,514,600	51.6%
Total Budget	429,538	1,933,600	270,100	2,854,900	-	2,854,900	47.6%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	870,755	1,031,200	990,000	1,177,800	-	1,177,800	14.2%
Interest/Misc	6,534	3,000	-	3,000	-	3,000	0.0%
Trans frm Property Appraiser	600	-	-	-	-	-	na
Trans frm Tax Collector	7,707	-	-	-	-	-	na
Trans fm 259 Forest Lake Debt	-	38,500	38,500	-	-	-	(100.0)%
Carry Forward	518,800	912,800	974,800	1,733,200	-	1,733,200	89.9%
Less 5% Required By Law	-	(51,900)	-	(59,100)	-	(59,100)	13.9%
Total Funding	1,404,396	1,933,600	2,003,300	2,854,900	-	2,854,900	47.6%

Transportation Management Services Department

Improvement Districts and MSTU Forest Lakes Roadway & Drainage MSTU (159/1626)

Notes:

From FY 08 through FY21 there were two tax levies - one for operating (Fund 159/1626) and one for debt service (Fund 259/2014). Together the levies totaled \$4.000 per \$1,000 of taxable value - the amount authorized within the enabling ordinance 91-107 as amended by Ordinance 2005-20. The Bond was fully paid in December 2020 freeing up the 2.6219 tax millage required to fund debt service. Consistent with the Forest Lakes MSTU Advisory Committee's recommendation, this budget levies a total of 4.0000 mills or \$4.00 per \$1,000 of taxable value to support ongoing maintenance requirements and pay-go capital improvements.

Forecast FY 2023:

Forecast expenditures are in line with the budget as amended for prior year contracts that rolled forward.

Current FY 2024:

Operating expense includes funds for contractual engineering, maintenance, and MSTU overhead costs. A capital improvement reserve of \$2,514,600 is provided.

Revenues:

The taxable value for the MSTU is \$294,456,887 an increase of 14.07% relative to last year. The rolled-back rate for this MSTU is 3.5076 per \$1,000 of taxable value. Ordinance 1991-107 as amended by Ordinance 2005-20 authorizes a millage of 4.0000 per \$1,000 of taxable value. The Forest Lakes MSTU Advisory Committee has recommended that the full authorized millage of 4.0000 be levied to support ongoing maintenance requirements and pay-go capital improvements budgeted in Fund (159/1626). This budget levies 4.0000 mills which will generate \$1,177,800 in property tax revenue.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

Improvement Districts and MSTU

Rock Road MSTU (165/1632)

Mission Statement

The Rock Road Municipal Service Taxing Unit (MSTU) was established to provide for roadway improvements and maintenance, including drainage, sidewalks, and street lighting, for the areas within the Taxing Unit.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Maintenance Operations & Overhead - IAM, RG	-	80,000	80,000	-
Reserves, Transfers, Interest - RG	-	47,200	47,200	-
Current Level of Service Budget	-	<u>127,200</u>	<u>127,200</u>	-

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	3	3	3	3

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	21,377	63,600	21,900	69,900	-	69,900	9.9%
Indirect Cost Reimburs	1,100	1,200	1,200	1,200	-	1,200	0.0%
Net Operating Budget	22,477	64,800	23,100	71,100	-	71,100	9.7%
Trans to Property Appraiser	1,059	600	600	600	-	600	0.0%
Trans to Tax Collector	1,450	1,700	1,700	1,800	-	1,800	5.9%
Trans to 111 Unincorp Gen Fd	4,500	4,900	4,900	6,500	-	6,500	32.7%
Reserve for Capital	-	55,400	-	47,200	-	47,200	(14.8)%
Total Budget	29,487	127,400	30,300	127,200	-	127,200	(0.2)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	47,516	46,000	44,200	24,300	-	24,300	(47.2)%
Delinquent Ad Valorem Taxes	818	-	-	-	-	-	na
Interest/Misc	562	-	-	-	-	-	na
Trans frm Property Appraiser	88	-	-	-	-	-	na
Trans frm Tax Collector	571	-	-	-	-	-	na
Carry Forward	70,300	83,700	90,300	104,200	-	104,200	24.5%
Less 5% Required By Law	-	(2,300)	-	(1,300)	-	(1,300)	(43.5)%
Total Funding	119,854	127,400	134,500	127,200	-	127,200	(0.2)%

Transportation Management Services Department

Improvement Districts and MSTU Rock Road MSTU (165/1632)

Notes:

The Rock Road Improvement MSTU was created pursuant to Ordinance 2006-56. Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU had advisory board oversight from 2011 to 2017 and has a millage capped at 3.0 per \$1,000 of taxable value pursuant to Ordinance 2006-56.

The Board on March 10, 2015 (item 11B) approved an internal loan from the Unincorporated Area General Fund (111/1011) to this MSTU in an amount up to \$285,000 under repayment terms not to exceed fifteen (15) years for purposes of improving the roadway following County standards. The actual advance totaling \$260,000 will be repaid interest-free for ten (10) years. Improvements were made in FY 2015 totaling \$187,000. The difference between the advance and actual improvement costs resulted in a \$123,500 actual fund balance at year ending September 30, 2015. The advance was received as revenue in FY 2015 and the first payment to Fund (111/1011) totaling \$51,200 was made in FY 2016 and a second payment of \$80,000 was made in FY 2017. Scheduled repayments of \$15,000 per year were made in FY 2018, FY 2019, and FY 2020. The loan balance of \$83,800 was repaid in FY 2021.

Forecast FY 2023:

Forecast expenses provide for roadway maintenance and the repayment of funds advanced from Fund (111/1011).

Current FY 2024:

The budget provides funding for planned roadway maintenance, a modest reserve, and transfers for the cost of tax collection and MSTU project management.

Revenues:

Taxable value is \$85,517,869, an increase of 149.27% relative to last year. This budget is built around the rolled-back rate for this district is 0.8109 per \$1,000 of taxable value. The tax revenue comes to \$24,300. Ordinance 2006-56 places a cap on the millage rate at 3.0000 per \$1,000 of taxable value. The adopted millage rate is 0.2847 which is 64.89% change from rolled back rate.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Vanderbilt Waterway MSTU (168/1635)**

Mission Statement

Provide short-term dredging of Water Turkey Bay as well and long-term maintenance of the boater channel for the benefit of property owners located on Vanderbilt Lagoon.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Maintenance Operations & Overhead - IAM, RG	-	200	200	-
Vanderbilt Waterways Dredging - QP, IAM, RG	-	105,200	105,200	-
These funds are allocated for operating expenses and maintenance dredging of the Vanderbilt Waterway between Bluebill bridge and the Cocohatchee River.				
Reserves, Transfers, Interest - RG	-	1,229,100	1,229,100	-
Current Level of Service Budget	-	<u>1,334,500</u>	<u>1,334,500</u>	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	561	101,600	2,200	104,300	-	104,300	2.7%
Indirect Cost Reimburs	5,000	1,200	1,200	1,100	-	1,100	(8.3)%
Net Operating Budget	5,561	102,800	3,400	105,400	-	105,400	2.5%
Trans to Property Appraiser	3,153	4,000	4,000	4,200	-	4,200	5.0%
Trans to Tax Collector	7,933	10,300	10,300	10,900	-	10,900	5.8%
Trans to 111 Unincorp Gen Fd	16,600	17,700	17,700	20,400	-	20,400	15.3%
Advance/Repay to 001 General Fd	236,800	-	-	-	-	-	na
Reserve for Capital	-	738,400	-	1,193,600	-	1,193,600	61.6%
Total Budget	270,047	873,200	35,400	1,334,500	-	1,334,500	52.8%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	385,971	471,900	453,000	497,900	-	497,900	5.5%
Delinquent Ad Valorem Taxes	3,221	-	-	-	-	-	na
Interest/Misc	2,688	3,000	-	3,000	-	3,000	0.0%
Trans frm Property Appraiser	262	-	-	-	-	-	na
Trans frm Tax Collector	3,124	-	-	-	-	-	na
Carry Forward	312,400	422,100	441,000	858,600	-	858,600	103.4%
Less 5% Required By Law	-	(23,800)	-	(25,000)	-	(25,000)	5.0%
Total Funding	707,667	873,200	894,000	1,334,500	-	1,334,500	52.8%

Transportation Management Services Department

**Improvement Districts and MSTU
Vanderbilt Waterway MSTU (168/1635)**

Notes:

Funding for design, permitting and execution of the Waterways Dredging Project was provided through a combination of pay-go funding provided through the MSTU ad valorem tax levy and interfund loans from Fund (111/1011) and Fund (001/0001). Full repayment to Fund (111/1011) and Fund (001/0001) was completed in FY 2022.

Current FY 2024:

The FY 2024 budget provides for planned and contingent operational costs, tax collection costs and a capital reserve.

Revenues:

Taxable value is \$ 1,659,814,377 an increase of 5.39% over last year. The rolled back rate for this district is 0.2719 per \$1,000 of taxable value. Ordinance 18-64 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of 0.3000 which will generate \$497,900 in property taxes.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Street Lighting Districts MSTU (760/1601)**

Mission Statement

To provide streetlights to residential and commercial areas that do not meet the requirements for arterial-level roadway lighting. Installation, maintenance, and operation costs for the streetlights will be paid for through the County Board-approved taxing district.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Collier County Lighting District - QP, IAM, RG	-	1,726,100	1,726,100	-
Consolidation of all street lighting districts except Marco Island and Pelican Bay.				
Reserves, Transfers, Interest - RG	-	14,000	14,000	-
Current Level of Service Budget	-	1,740,100	1,740,100	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	738,512	900,100	783,800	953,500	-	953,500	5.9%
Indirect Cost Reimburs	5,300	4,100	4,100	5,100	-	5,100	24.4%
Net Operating Budget	743,812	904,200	787,900	958,600	-	958,600	6.0%
Trans to Property Appraiser	7,242	8,000	8,000	7,700	-	7,700	(3.8)%
Trans to Tax Collector	17,279	19,500	19,500	18,300	-	18,300	(6.2)%
Reserve for Contingencies	-	85,000	-	95,600	-	95,600	12.5%
Reserve for Capital	-	524,200	-	659,900	-	659,900	25.9%
Total Budget	768,333	1,540,900	815,400	1,740,100	-	1,740,100	12.9%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	844,133	899,900	850,900	908,300	-	908,300	0.9%
Delinquent Ad Valorem Taxes	16,552	-	600	-	-	-	na
Miscellaneous Revenues	84,120	-	-	-	-	-	na
Interest/Misc	6,316	2,500	10,000	2,500	-	2,500	0.0%
Trans frm Property Appraiser	602	-	-	-	-	-	na
Trans frm Tax Collector	6,805	-	-	-	-	-	na
Carry Forward	595,400	683,700	828,800	874,900	-	874,900	28.0%
Less 5% Required By Law	-	(45,200)	-	(45,600)	-	(45,600)	0.9%
Total Funding	1,553,928	1,540,900	1,690,300	1,740,100	-	1,740,100	12.9%

Transportation Management Services Department

Improvement Districts and MSTU Street Lighting Districts MSTU (760/1601)

Notes:

Overall department expenditures are forecast below budget with the vast majority of expenses connected with the cost of electricity. The number of streetlights within the district is steadily increasing, however, new and replacement lights are more energy efficient than in the past, leading to fairly stable electricity costs. The millage rate for this district increased substantially in FY 2015 to cover the increased cost of electricity and repay Fund (101/1001), which subsidized the cost of electricity in FY 2013 at \$86,147 and FY 2014 at \$83,738. A transfer to Fund (101/1001) was made in FY 2015, FY 2016 and FY 2017. Full repayment of the Fund (101/1001) advance was completed in FY 2017. Electricity accounts for over 94% of forecast expenditures.

Forecast FY 2023:

Operating Expense is forecast below the FY 2023 budget due to savings in electricity from LED conversions.

Current FY 2024:

The FY 2024 budget includes \$849,500 for electricity, \$100,000 for street lighting maintenance and new lighting installation, general insurance of \$4,000, indirect costs of \$5,100, as well as customary transfers to the Property Appraiser and Tax Collector. The purchase of electricity comprises the vast majority of programmed expenses. To avoid the need for future advances such as those required in FY 2013 and 2014, and protect against any electrical rate increases, a general capital reserve is programmed.

Revenues:

Taxable value for this district totals \$8,861,210,680 which represents a 13.66% increase from last year's value. The millage neutral rate is 0.1025 per \$1,000 of taxable value and this rate will raise \$908,300 in property taxes. The Fund's cash position at the beginning of FY 2021 (9/30/20) totaled \$508,800. Cash on 9/30/2021, the beginning of FY 2022, totaled \$595,400, and the budgeted fund balance on 9/30/22 is estimated at \$683,700. The cash position for this Fund will be monitored continually, but it is expected that the rolled-back rate can be levied assuming taxable value continues to increase.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
42nd Ave SE MSTU (761/1637)**

Mission Statement

The 42nd Avenue SE MSTU was created to collect reimbursements of expenditures made in repairing 42nd Avenue SE to meet standards that would allow for fire and emergency vehicles to traverse and provide services to benefiting property owners.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Roadway Maintenance - QP, IAM, RG	-	1,000	1,000	-
Reserves, Transfers, Interest - RG	-	1,800	1,800	-
Current Level of Service Budget	-	<u>2,800</u>	<u>2,800</u>	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Indirect Cost Reimburs	-	-	-	100	-	100	na
Net Operating Budget	-	-	-	100	-	100	na
Trans to Property Appraiser	-	100	100	100	-	100	0.0%
Trans to Tax Collector	-	200	200	300	-	300	50.0%
Trans to 111 Unincorp Gen Fd	-	500	500	500	-	500	0.0%
Advance/Repay to 341 Rd Assessmt	-	1,300	1,300	1,800	-	1,800	38.5%
Total Budget	-	2,100	2,100	2,800	-	2,800	33.3%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	-	2,300	2,200	3,000	-	3,000	30.4%
Interest/Misc	120	-	-	-	-	-	na
Adv/Repay 761 42nd Ave SE MSTU	73,000	-	-	-	-	-	na
Carry Forward	-	-	-	100	-	100	na
Less 5% Required By Law	-	(200)	-	(300)	-	(300)	50.0%
Total Funding	73,120	2,100	2,200	2,800	-	2,800	33.3%

Transportation Management Services Department

**Improvement Districts and MSTU
42nd Ave SE MSTU (761/1637)**

Notes:

Ordinance 2021-47 created the 42nd Avenue SE Municipal Service Taxing Unit to collect reimbursements of expenditures made in repairing 42nd Avenue SE to place it in a condition that fire and emergency vehicles can traverse and provide services to the property owners directly benefiting. Millage rates are not to exceed 1.0 mils of ad valorem taxes for the first two years (FY23 and FY24) and no more than 5.0 mils of ad valorem taxes per year thereafter. Emergency repairs of \$72,231 were completed in 2021.

Forecast FY 2023:

A loan of \$73,000 was provided from the Road Assessment Fund (341/3080) to pay for the emergency repairs. Operating expense is forecast to reflect payment for emergency repairs.

Current FY 2024:

The budget includes a loan payment of \$1,800 to the Road Assessment Fund (341/3080).

Revenues:

The taxable value for this district is \$3,031,005 an increase of 29.97% from the prior fiscal year. Ordinance 2021-47 places a cap on the millage rate at 5.000 per \$1,000 of taxable value. The BCC voted to hold the millage rate at 1.0000 for the first two years which will generate approximately \$3,000 in property taxes.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Palm River MSTU (1638)**

Mission Statement

The Palm River MSTU was created to install sidewalks in the Palm River Estate community.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Operation & Maintenance - QP, IAM, RG	-	258,800	258,800	-
Current Level of Service Budget	-	258,800	258,800	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	-	-	240,000	-	240,000	na
Net Operating Budget	-	-	-	240,000	-	240,000	na
Trans to Property Appraiser	-	-	-	7,500	-	7,500	na
Trans to Tax Collector	-	-	-	11,300	-	11,300	na
Total Budget	-	-	-	258,800	-	258,800	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	-	-	-	272,500	-	272,500	na
Less 5% Required By Law	-	-	-	(13,700)	-	(13,700)	na
Total Funding	-	-	-	258,800	-	258,800	na

Notes:

Ordinance 2021-07 created the Palm River Sidewalk Municipal Service Taxing Unit to provide sidewalks within the community. Millage rates are not to exceed 0.5 mil of ad valorem taxes.

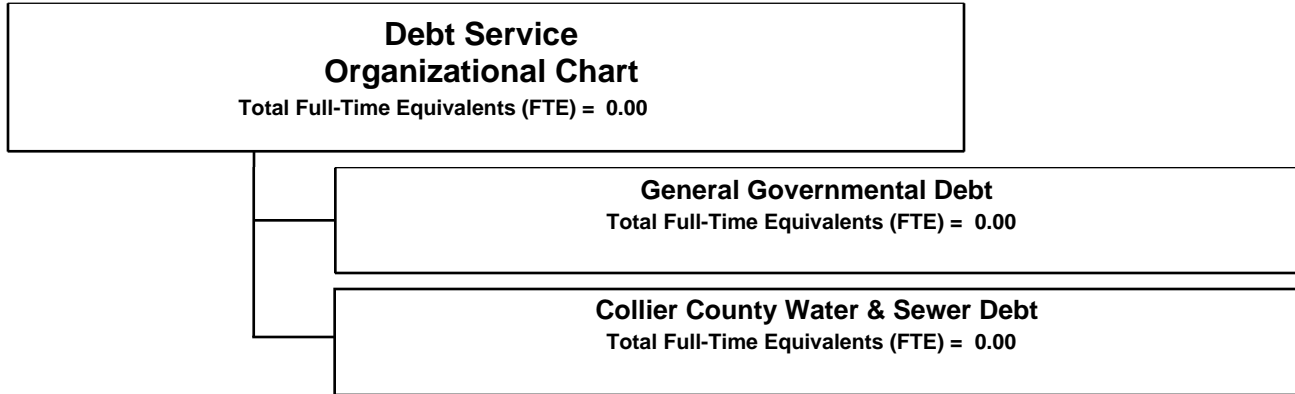
Current FY 2024:

Appropriated operating expenses provide for the installation of sidewalks budgeted at \$240,000..

Revenues:

The taxable value for this district is estimated to be \$377,132,014. Ordinance 2021-07 places a cap on the millage rate at .5000 per \$1,000 of taxable value. Current ad valorem taxes are budgeted at \$272,500.

Debt Service



Debt Service

Recap of Recent Debt Issues:

On September 11, 2018, agenda item 11.A., the Board authorized up to a \$70 million Tourist Development Tax Revenue Bond to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On October 9, 2018 the Tourist Development tax revenue bond was issued for \$62,965,000. Debt appropriations are budgeted in Fund 270/2017.

On March 12, 2019, agenda item 9.A., the Board authorized up to a \$85 million Collier County Water-Sewer District Revenue Bonds in order to finance the acquisition, construction, and equipping of various utility capital improvements within the northeast area of Collier County. On April 2, 2019 the revenue bond was issued for \$76,185,000. Debt appropriations are budgeted in Fund 410/4010.

On July 9, 2019, agenda item 11.C., the Board authorized a term loan up to \$29 million to purchase the Golden Gate Golf Course. On July 18, 2019, the note was issued for \$28,060,000. Debt appropriations are budgeted in Fund 246/2013.

On September 22, 2020, agenda item 11.B., the Board authorized up to \$92 million in Special Revenue Bonds. Special Obligation Revenue Bond, Series 2020A in the amount of \$75.1 million was to finance the acquisition, construction and equipping Parks and Stormwater capital improvements and refinance variable commercial paper which was used to purchase the Sports Complex property. The Taxable Special Obligation Revenue Bonds, Series 2020B in the amount of \$24,075,000 funded the purchase certain real property. Debt appropriations are budgeted in Fund 298/2022.

On June 8, 2021, agenda item 11.G., the Board approved up to a \$10 million commercial paper loan to finance various capital improvements within the Pelican Bay MSTU&BU. The debt service payments will be funded from the legally available non-ad valorem revenue of the Pelican Bay Funds under a covenant to legally and appropriate. Debt appropriations are budgeted in Fund 299/2023.

On June 22, 2021, agenda item 11.D., the Board authorized up to a \$145 million Collier County Water-Sewer District Revenue Bonds in order to finance the acquisition, construction, and equipping of various utility capital improvements within the northeast area of Collier County and Golden Gate City; and to help fund the Government Operations Business Park. On July 27, 2021 the revenue bond was issued for \$128,900,000. Debt appropriations are budgeted in Fund 410/4010.

General Governmental Bond Refundings - starting in Fiscal Year 2010:

On June 22, 2010, the Board approved the issuance of the Collier County Special Obligation Revenue Bonds, Series 2010 in order to refinance all twelve (12) of the County's outstanding Commercial Paper Loans. Assuming that the balance due on December 2012 would be rolled into a new commercial paper loan and the variable interest plus administrative fee rate is 5%, the refunding generated a net present value savings of 6.34%, or \$3,796,567. The refinancing allowed the County to take advantage of historically low fixed interest rates, eliminated variable interest rate exposure and the \$47 million lump sum loan payment due in December 2012. The Commercial Paper program served the County well over the years with the previous letter of credit provider.

Based on the Debt Service Reserve Requirement within the Bond documents and the dramatic deterioration of the bond insurer's credit ratings, the County was obligated to allocate certain moneys to fund the parity Reserve Account by March 31, 2009. On March 24, 2009, agenda item 16.F.7 and again on September 29, 2009, agenda item 16.F.5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital and Solid Waste Landfill Closure accounts in the total amount of \$19,570,800. These moneys were placed into Sales Tax Bond Reserve Fund 217/2009 to satisfy the funding up of the parity Reserve Account. On March 12, 2013, agenda item 11.B. the Board approved the repayment of the loans from the County Water/Sewer District and from the Solid Waste funds.

On October 26, 2010, the Board approved the refunding of the Capital Improvement Revenue Bonds, Series 2002. The refunding generated a net present value savings of 5.41%, or \$1,362,315 over the remaining bond life (11 years). The refunding also released approximately \$3.8 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new refunding Bonds known as Special Obligation Refunding Revenue Bonds, Series 2010B, were issued without any reserve or reserve insurance policy and are budgeted in fund 298/2022. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

On January 25, 2011, the Board approved the prepayment of the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997. The prepayment generated an interest savings \$6,556.

On April 12, 2011, the Board approved the prepayment of the Conservation Collier Limited General Obligations Bond, Series 2008. The prepayment generated an interest savings \$131,725.

Debt Service

On October 25, 2011, the Board approved the partial refunding of the Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 5.05%, or \$4,846,269. The refunding also released approximately \$5.3 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants.

The new Special Obligation Refunding Revenue Bonds, Series 2011, were issued without any reserve or reserve insurance policy and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

On March 12, 2013, the Board approved to refund all remaining outstanding Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 2.96%, or \$2,064,642. The refunding also released the balance of cash (approximately \$10.4 million) from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2013, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298/2022, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

The Special Obligation Refunding Revenue Bonds, Series 2010B, Series 2011, and Series 2013, eliminated onerous debt service surety requirements, allowing the release of all borrowed utility and solid waste enterprise funds.

On January 24, 2012, the Board approved the prepayment of the 2007 State Infrastructure Bank Loan. The prepayment generated an interest savings \$59,983.

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also will release approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

On June 28, 2016, the Board approved the prepayment of the 2012 Radio Road MSTU Project Limited General Obligation Note. The prepayment generated an interest savings of \$29,891.

On December 12, 2017, the Board approved the partial refunding of the County's Special Obligation Revenue Bonds, Series 2010. The refunding generated a net present value savings of 6.72%, or \$2,764,838 over the remaining bond life (17 years). The new refunding Note known as Special Obligation Refunding Revenue Note, Series 2017 are budgeted in fund 298/2022. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

On March 8, 2022, the Board approved the refunding of the Special Obligation Refunding Revenue Bonds, Series 2011 and Series 2013. The partial refunding generated a combined net present value savings of 11.56%, or \$12,256,428. The new refunding Notes known as Special Obligation Refunding Revenue Note, Series 2022A and Series 2022B are budgeted in fund 298/2022. These refunding notes are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

Enterprise Bond Refundings:

On January 10, 2023, the Board authorized Collier County Water and Sewer District (District) to issue a Series 2023 Taxable Water and Sewer Refunding Revenue Bond (Bank Term Loan) in the par amount of \$49,945,000. This taxable bond was issued for the purpose of refunding all of the District's outstanding County Water and Sewer Refunding Revenue Bonds, Series 2016. The final maturity of the Series 2023 Taxable Water and Sewer Refunding Revenue Bond is July 1, 2036, with an interest rate of 4.15%. The taxable refunding achieved a net present value savings of 3.24% on the refunded bonds, an aggregate debt service savings of \$1,869,097 and an economic gain of \$1,583,910. The Series 2023 Taxable Water and Sewer Refunding Revenue Bond was issued as a direct placement financing, secured with a lien on parity with all outstanding senior lien Collier County Water and Sewer Revenue Bonds. On July 1, 2026, the Series 2023 Bond is scheduled to be exchanged for a Series 2026 tax exempt bond paying fixed interest at 3.39%. The refunding, assuming an exchange to a tax-exempt Series 2026 Bond, will achieve a net present value savings of 7.31% on the refunded debt and an aggregate debt service savings of \$4,395,527.

**Collier County Government
Fiscal Year 2023 Budget**

Debt Service

**History of General Governmental Debt Restructuring, Portfolio Interest Savings and
Debt Service Reserve Fund (DSRF) Loan Return to Utilities Since FY 2010**

Date	Debt Issuance	Purpose	Security for the Bonds	Par Amount Restructured	Final Maturity	NPV % Interest Savings over Issuance Life	NPV Dollar Savings over Issuance Life	Amount Returned to Utilities from DSRF**	Estimated Annual NPV Dollar Savings
July 2010	Special Obligation Revenue Bonds Series 2010	Refinance FLGFC Outstanding Variable Rate Commercial Paper using Fixed Term Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$59,895,000	2034	6.34%	\$3,796,567	\$0	\$158,190.29
Nov 2010	Special Obligation Refunding Revenue Bonds Series 2010B	Refund all of the County's Outstanding CIP Sales Tax Backed Revenue Bonds, Series 2002	CBA - All legally Available Non Ad Valorem Revenue	\$24,620,000	2021	5.40%	\$1,362,315	\$3,853,476	\$123,846.82
Jan 2011		Pre-paid the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997 in the amount of \$179,731.47	Special Assessment				\$6,556		
Apr 2011		Pre-paid the Conservation Collier Limited General Obligations Bond, Series 2008 in the amount of \$7,219,962.62	Ad Valorem				\$131,725		
Jan 2012	Special Obligation Refunding Revenue Bonds, Series 2011	Refund a portion of the County's Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$92,295,000	2030	5.05%	\$4,846,269	\$5,315,794	\$295,321.89
Jan 2012		Pre-paid the 2007 State Infrastructure Bank (SIB) Loan in the Amount of \$4,442,394.40	Gas Taxes				\$59,983		
Apr 2012	Gas Tax Refunding Revenue Bonds, Series 2012	Refund a portion of the County's Outstanding Series 2003 Gas Tax Backed Revenue Bonds	Gas Taxes	\$38,680,000	2023	9.20%	\$3,811,782	\$0	\$317,648.50
Apr 2013	Special Obligation Refunding Revenue Bonds, Series 2013	Refunds all Remaining Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$73,805,000	2035	2.96%	\$2,064,642	\$10,401,508	\$89,767.04
May 2014	Gas Tax Refunding Revenue Bonds Series 2014	Refunds all Remaining Outstanding Series 2005 Gas Tax Revenue Bonds	Gas Taxes	\$89,780,000	2025	11.38%	\$9,731,581	\$0	\$748,583.15
Oct 2016		Pre-paid the Radio Road MSTU Limited General Obligation Note, Series 2012 in the Amount of \$338,891	Ad Valorem from MSTU				\$29,891		
Dec 2017	Special Obligation Refunding Revenue Note, Series 2017	Refunds Special Obligation Revenue Bond, Series 2010	CBA - All legally Available Non Ad Valorem Revenue	\$43,713,000	2034	6.72%	\$2,764,838	\$0	\$162,637.51
Mar 2022	Special Obligation Refunding Revenue Bonds, Series 2022A	Refund the Special Obligation Refunding Revenue Bonds, Series 2011	CBA - All legally Available Non Ad Valorem Revenue	\$32,865,000	2029	5.58%	\$1,797,306	\$0	\$224,663.19
July 2022	Special Obligation Refunding Revenue Bonds, Series 2022B	Refund the Special Obligation Refunding Revenue Bonds, Series 2013	CBA - All legally Available Non Ad Valorem Revenue	\$75,560,000	2035	14.17%	\$10,459,123	\$0	\$950,829.32
Totals				\$531,213,000			\$40,862,577	\$19,570,778	\$3,071,488

** Debt Service Reserve Fund Requirement eliminated through debt restructuring and all loaned funds from Public Utilities returned.

Debt Service Summary

The Debt Service Section details budgets for the payment of principal and interest on borrowed funds. Funds are borrowed through issuance of general obligation or revenue bonds, commercial paper or bank loans. General obligation bonds are secured by property taxes and can be issued only following a referendum, while revenue bonds pledged a limited revenue source such as sales or gas taxes to repayment and special obligation bonds pledge a basket of legally available non ad valorem revenues. The budget for each debt service fund details the type of debt, the principal outstanding, and the revenue source that is pledged to retire the debt.

Summary of FY 2024 Budgeted Principal and Interest Payments by Fund

<u>Fund Title</u>	<u>Fund #</u>	<u>Principal</u>	<u>Interest</u>	<u>Arbitrage Services</u>	<u>Fiscal Agent Fee</u>	<u>Total</u>
Series 2012 and 2014 Gas Tax Revenue Bond	212/2005	12,965,000	705,600	7,000	10,000	13,687,600
Taxable Special Obligation Bonds, Series 2019	246/2013	2,255,000	678,200	3,500	500	2,937,200
Tourist Development Tax Revenue Bond, Series 2018	270/2017	1,195,000	2,524,400	3,500	10,000	3,732,900
Special Obligation Bonds, Series 2010/2017, 2011/2022A, 2013/2022B, 2020A and 2020B	298/2022	14,326,000	6,221,100	20,000	20,000	20,587,100
Commercial Paper Loans	299/2023	<u>100,000</u>	<u>546,500</u>	<u>7,000</u>	<u>1,500</u>	<u>655,000</u>
Sub-Total General Governmental Debt		30,841,000	10,675,800	41,000	42,000	41,599,800
County Water /Sewer District Debt	410/4010	<u>13,973,000</u>	<u>11,206,800</u>	<u>20,000</u>	<u>40,000</u>	<u>25,239,800</u>
Total		\$44,814,000	\$21,882,600	\$61,000	\$82,000	\$66,839,600

All required principal and interest payments have been made in a timely manner on these bonds.

The County maintains an excellent investment quality credit rating from all three major rating agencies. The following are ratings for select revenue bond debt investments.

Current Bond Rating by Rating Agency

<u>Debt Instrument</u>	<u>Moody's</u>	<u>Standard & Poor's</u>	<u>Fitch</u>
Issuer Rating	Aaa	AAA	AAA
Special Obligation Bonds	Aaa	AAA	-
Tourist Development Tax Bonds	Aa3	-	AA+
County Water-Sewer Revenue Bonds	Aaa	-	AAA

A Moody's Investors Service rating of Aaa is highest rating and is indicative of a high-quality investment grade instrument with minimal credit risk, an Aa rating suggests a high-quality investment grade instrument subject to very low credit risk and an A rating is indicative of an upper-medium grade instrument subject to low credit risk. Moody's uses intermediate modifiers of 1 (higher) to 3 (lower) within the Aa and A ranges.

An obligation rated AAA has the highest rating assigned by Standard and Poor's Global Ratings. The obligor's capacity to meet its financial commitments on the obligation is extremely strong. An obligation rated A is somewhat more susceptible to the adverse effects of changes in circumstances and economic conditions than obligations in higher-rated categories. However, the obligator's capacity to meet its financial commitments on the obligation is still strong. Standard and Poor's Global Ratings also uses intermediate +/- modifiers for each category to indicate relative standing within the major rating categories.

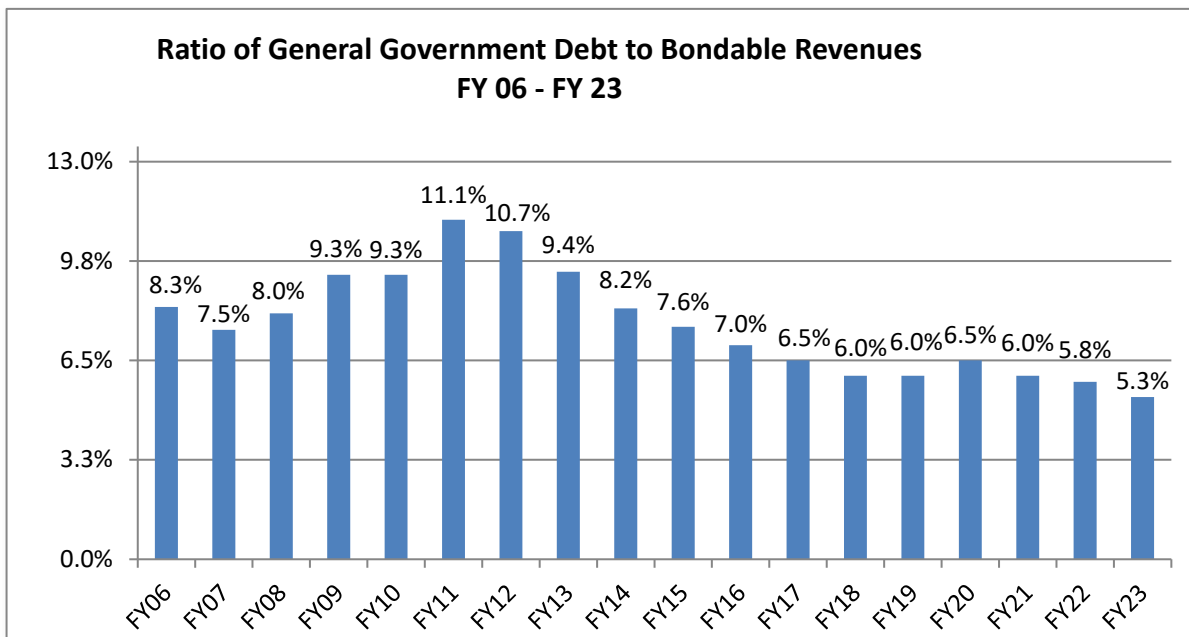
A rating of AAA by Fitch Ratings denotes the lowest expectation of default risk. A rating of AA denotes the expectations of very low default risk and indicates very strong capacity for payment of financial commitments. This capacity is not significantly vulnerable to foreseeable events. Fitch also uses intermediate +/- modifiers for each AA category.

**Collier County Government
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Issuing strategic short-term and/or long-term debt is an important part of the County's capital improvement program under the basic premise that future residents should pay for improvements that they will enjoy and not just current residents. Further, lowering interest rates provide an opportunity to capitalize on the County's exemplary credit rating.

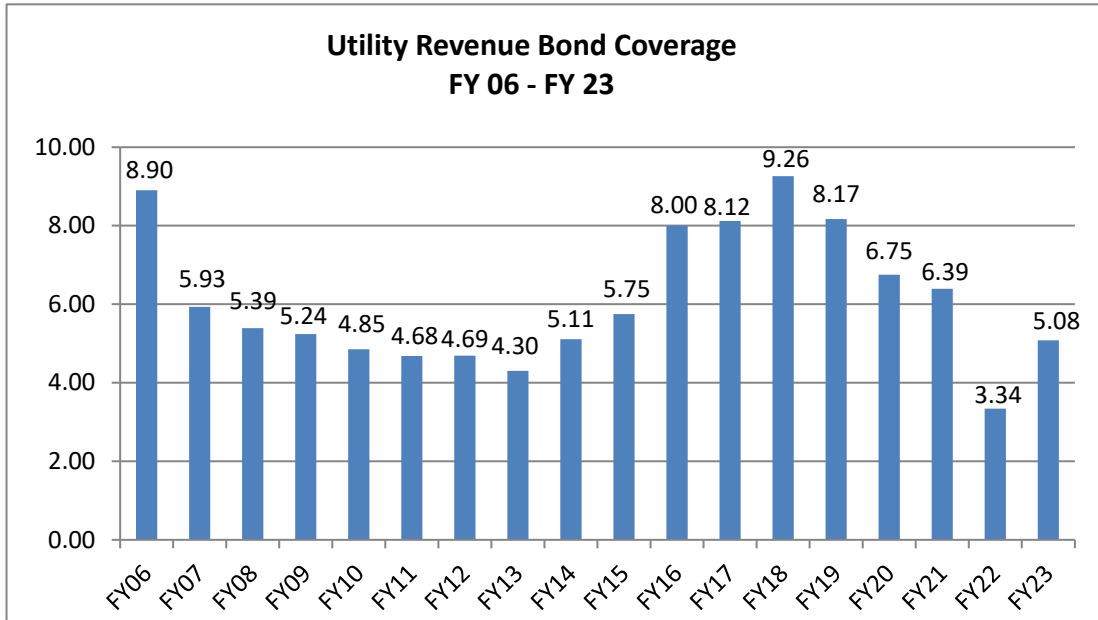
The County is positioned to add new strategic debt to the portfolio after embarking upon an aggressive debt restructuring program in the summer of 2010 and to date, over \$531 million in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by \$3,071,500 annually with these recurring savings applied toward high priority "pay as you go" operating and capital programs. Annual principal and interest payments servicing outstanding general governmental debt totals \$41.6 million plus \$25.2 million in enterprise debt and the total represents 3.4% of the County's net adopted FY 2024 budget.

Florida Statutes place no limitations on the application of revenues to debt service by local taxing authorities, but prudent fiscal management dictates a self-imposed level of restraint. The following policy regarding the issuance of debt was adopted in the Growth Management Plan. Collier County will not exceed a maximum ratio of total general government debt service to bondable revenues from current sources of 13%. Current bondable revenues are ad valorem taxes, communications services tax revenue, gas taxes, revenue sharing, impact fees, sales tax, tourist taxes, court facility fees, and charges for services in parks and recreation and community development. The ratio of total general government debt service to bondable revenues from current sources is 5.3% (unaudited for FY23). The FY 11 percent of 11.1% was expected and the reason for the increase from FY 10 to FY 11 is the substantial drop in revenues, specifically ad valorem revenues due to tax base erosion resulting from the economic recession. Future consideration of any debt issuance is a policy decision of the Board in accordance with the County's Debt Management Policy. The trend in this ratio is depicted below.



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The enterprise funds operate under revenue bonding ratios set by the financial markets and are, therefore, excluded from this debt policy. The utility revenue bonds require coverage (net revenue consisting of user fees, special assessments, and system development charges divided by total debt service requirements) of 1.25. The bond coverage is 5.08 which is an increase over last year resulting from of a combination of a decrease in annual debt service and a mark-to-market adjustment increasing investment income. As demonstrated below, the actual coverage well exceeds the ratio required in the utility bond covenants.



Many, but not all, capital projects are funded on a cash basis. This is recognized in the Growth Management Plan policy regarding general obligation debt: Certain large scale projects of significant county-wide impact and cost would, if funded by current ad valorem taxes in the year of construction, result in an unacceptable millage rate. These projects could be proposed for general obligation bonding. The electorate could be asked through referendum to approve the borrowing of funds for the projects and the levy of ad valorem taxes to pay the resulting debt service. Any capital projects financed by borrowing money shall have a repayment period limited to the useful life of the asset.

Bond Refinancing

The County’s Finance Committee, consisting of key County financial management and legal staff, the County’s Financial Advisor, and the County Bond Counsel explore the possibility of savings to be generated through refinancing existing bond issues. Depending on market conditions, bond refunding/refinancing may be recommended by the Finance Committee. In general, the net present value savings generated by any proposed refinancing shall be a minimum of 5%. As a general rule, savings generated by refinancing shall be utilized to reduce future debt service payments. Five (5) percent savings is considered a benchmark, but any advance refunding that produces a smaller net present value savings may be considered on a case-by-case basis.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

**Collier County, Florida
DRAFT – Notes to the Financial Statements
September 30, 2023.**

NOTE 7 – LONG-TERM DEBT

SUMMARY OF CHANGES IN LONG-TERM OBLIGATIONS

The following is a summary of changes in long-term obligations for the year ended September 30, 2023:

	<u>000's Omitted</u>					
	October 1, 2022	Additions	Reductions	Premium/ Discount Amortized	September 30, 2023	Due within one year
Governmental Activities:						
Revenue Bonds Payable	\$ 160,200	\$ -	\$ (7,630)	\$ -	\$ 152,570	\$ 3,990
Premium on Bonds Payable	18,480	-	-	(1,201)	17,279	-
Direct Placement Loans and Notes	209,164	-	(22,605)	-	186,559	26,751
Discount on Direct Placement Loan	(185)	-	-	15	(170)	-
Commercial Paper Loans	1,000	1,500	-	-	2,500	-
Leases Payable	7,309	242	(938)	-	6,613	938
Self-Insurance Claims	11,883	78,426	(76,235)	-	14,074	11,657
Compensated Absences	36,595	14,787	(11,760)	-	39,622	13,778
Total	<u>\$ 444,446</u>	<u>\$ 94,955</u>	<u>\$ (119,168)</u>	<u>\$ (1,186)</u>	<u>\$ 419,047</u>	<u>\$ 57,114</u>
Business-type Activities:						
Revenue Bonds Payable	\$ 251,135	\$ -	\$ (50,210)	\$ -	\$ 200,925	\$ 2,210
Premium on Bonds Payable	42,164	-	(8,033)	(1,701)	32,430	-
Direct Placement Loans and Notes	67,624	49,945	(11,539)	-	106,030	11,763
Developer Notes Payable	70	-	-	-	70	70
Leases Payable	607	217	(98)	-	726	95
Landfill Closure Liability	1,387	60	-	-	1,447	41
Compensated Absences	4,092	3,258	(3,018)	-	4,332	3,465
Total	<u>\$ 367,079</u>	<u>\$ 53,480</u>	<u>\$ (72,898)</u>	<u>\$ (1,701)</u>	<u>\$ 345,960</u>	<u>\$ 17,644</u>

**Collier County Government
Fiscal Year 2024 Adopted Budget**

**Collier County, Florida
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NOTE 7 – LONG-TERM DEBT – CONTINUED

DESCRIPTIONS OF BONDS, LOANS AND NOTES PAYABLE

Bonds, loans and notes payable at September 30, 2023 were composed of the following:

Governmental Activities Revenue Bonds

\$62,965,000 2018 Tourist Development Tax Revenue Bonds, due in annual installments of \$1,030,000 to \$3,605,000 through October 1, 2048; interest at 4.00% to 5.00% and collateralized by a pledge on tourist development tax revenues. Bonds were issued for purposes of financing the development, acquisition, construction and equipping of a regional tournament caliber amateur sports complex.	\$ 58,570,000
\$75,100,000 2020A Special Obligation Revenue Bonds, due in annual installments of \$165,000 to \$6,045,000 through October 1, 2045; interest at 4.00% to 5.00% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued for purposes of providing funding for the acquisition, construction and and equipping of various capital improvements and refunding a commercial paper loan.	74,740,000
\$24,075,000 2020B Taxable Special Obligation Revenue Bonds, due in annual installments of \$2,275,000 to \$2,920,000 through October 1, 2029; interest at 2.00% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued for purposes of financing the purchase of certain real property.	<u>19,260,000</u>
Total Governmental Activities Revenue Bonds	<u>\$ 152,570,000</u>

Governmental Activities Direct Placement Loans

\$89,780,000 2014 Gas Tax Refunding Revenue Bond (Bank Term Loan) due in annual installments of \$1,065,000 to \$13,265,000 through June 1, 2025; interest at 2.33% and collateralized by a pledge on the combined gas tax proceeds. Loan was issued to advance refund a portion of the County's 2005 Gas Tax Revenue Bonds.	\$ 26,230,000
\$43,713,000 2017 Special Obligation Refunding Revenue Note (Bank Term Loan) due in annual installments of \$113,000 to \$3,724,000 through July 1, 2034; interest at 3.09% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to advance refund a portion of the County's 2010 Special Obligation Revenue Bonds.	35,329,000
\$28,060,000 2019 Taxable Special Obligation Taxable Revenue Note (Bank Term Loan) due in annual installments of \$1,555,000 to \$5,165,000 through October 1, 2029; interest at 2.74% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to acquire the real property known as the Golden Gate Golf Course.	25,880,000

**Collier County, Florida
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NOTE 7 – LONG-TERM DEBT – CONTINUED

\$32,865,000 2022A Special Obligation Refunding Revenue Note (Bank Term Loan) due in annual installments of \$8,425,000 to \$1,540,000 through October 1, 2029; interest at 1.43% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to refund the Series 2011 Special Obligation Refunding Revenue Bonds. 24,440,000

\$75,560,000 2022B Special Obligation Refunding Revenue Note (Bank Term Loan) due in annual installments of \$8,295,000 to \$570,000 through October 1, 2035; interest at 1.85% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to refund the Series 2013 Special Obligation Refunding Revenue Bonds. 74,680,000

Total Governmental Activities Direct Placement Loans \$ 186,559,000

Governmental Activities Commercial Paper Loans

\$2,500,000 Commercial Paper Loan issued by the Florida Local Government Finance Commission Pooled Commercial Paper Program due on June 1, 2027; monthly variable interest for the current fiscal year of 3.56% to 4.70%, based on the underlying commercial paper that is purchased and collateralized by all legally available non-ad valorem revenues. Loan was issued for purposes of constructing sidewalk improvements in the Pelican Bay Services District. \$ 2,500,000

Total Governmental Activities Commercial Paper Loans \$ 2,500,000

Total Governmental Activities Obligations \$ 341,629,000

Unamortized Bond Premiums and Discounts, Net \$ 17,108,564

Governmental Activities Obligations, Net \$ 358,737,564

Less Current Portion of Governmental Activities Obligations \$ (30,741,000)

Long-Term Portion of Governmental Activities Obligations, Net \$ 327,996,564

BUSINESS-TYPE ACTIVITIES

Business-type Activities Revenue Bonds

\$76,185,000 2019 Collier County Water and Sewer Revenue Bonds due in annual installments of \$4,385,000 to \$14,160,000 through July 1, 2039; interest at 3.00% to 5.00% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District (District). Bonds were issued for purposes of financing the acquisition, construction and equipping of various utility capital improvements within the Collier County Water and Sewer District. \$ 76,185,000

\$128,900,000 2021 Collier County Water and Sewer Revenue Bonds due in annual installments of \$2,055,000 to \$11,300,000 through July 1, 2046; interest at 4.00% to 5.00% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District (District). Bonds were issued for purposes of financing the acquisition, construction and equipping of various water and wastewater improvements within the Collier County Water and Sewer District. 124,740,000

Total Business-type Activities Revenue Bonds \$ 200,925,000

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September 30, 2023**

NOTE 7 – LONG-TERM DEBT – CONTINUED

Business-type Activities Direct Placement Loans

<p>\$35,965,000 2018 Collier County Water and Sewer Revenue Bond (Bank Term Loan) due in annual installments of \$1,560,000 to \$3,945,000 through July 1, 2029; interest at 2.41% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District. Loan was issued to finance the acquisition of water and wastewater utility facilities within the Golden Gate Community.</p>	\$ 21,650,000
<p>\$49,945,000 2023 Taxable Collier County Water and Sewer Revenue Bond (Bank Term Loan) due in annual installments of \$270,000 to \$7,090,000 through July 1, 2036; interest at 4.15% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District. Loan was issued to refund the Series 2016 Collier County Water and Sewer Refunding Revenue Bonds.</p>	49,945,000
<p>Total Business-type Activities Direct Placement Loans</p>	\$ 71,595,000

Business-type Activities Notes Payable

<p>\$166,580 County Water and Sewer District agreement with private developer payable through use of sewer impact fee credits. Non-interest bearing agreement.</p>	\$ 69,848
<p>\$89,982,000 2016 County Water and Sewer District Refunding Revenue Note with Synovus Financial Corporation, due in monthly installments of \$2,881,000 to \$9,574,000 through July 1, 2029; interest at 1.80% and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District. Loan was issued to currently refund all of the District's State Revolving Fund Loans.</p>	34,435,000
<p>Total Business-type Activities Loans and Notes Payable</p>	\$ 34,504,848
<p>Total Business-type Activities Obligations</p>	\$ 307,024,848
<p>Unamortized Bond Premiums</p>	\$ 32,430,221
<p>Business-type Activities Obligations, Net</p>	\$ 339,455,069
<p>Less Current Portion of Business-type Activities Obligations Payable from Unrestricted Assets</p>	\$ (10,479,750)
<p>Less Current Portion of Business-type Activities Obligations Payable from Restricted Assets</p>	(3,563,098)
<p>Long-Term Portion of Business-type Activities Obligations, Net</p>	\$ 325,412,221

**Collier County Government
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NOTE 7 – LONG-TERM DEBT – CONTINUED

SUMMARY OF DEBT SERVICE REQUIREMENTS TO MATURITY

The total annual debt service requirements to maturity of long-term debt, excluding compensated absences, capitalized leases, premiums, discounts, and arbitrage rebate liability, are as follows:

Governmental Activities							
Fiscal Year	Revenue Bonds		Direct Placement Loans Payable		Commercial Paper Loans		Totals
	Principal	Interest	Principal	Interest	Principal	Interest	
2024	\$ 3,990,000	\$ 5,987,550	\$ 26,751,000	\$ 4,141,518	\$ -	\$ 450,000	\$ 41,320,068
2025	4,110,000	5,863,500	27,246,000	3,517,806	-	450,000	41,187,306
2026	4,235,000	5,734,900	14,309,000	2,869,089	-	450,000	27,597,989
2027	4,365,000	5,601,575	14,603,000	2,544,824	2,500,000	405,000	30,019,399
2028	4,500,000	5,463,275	14,955,000	2,198,749	-	-	27,117,024
2029-33	25,015,000	24,630,075	65,006,000	6,091,196	-	-	120,742,271
2034-38	31,180,000	18,351,350	23,689,000	629,325	-	-	73,849,675
2039-43	38,080,000	11,346,600	-	-	-	-	49,426,600
2044-48	33,490,000	3,440,600	-	-	-	-	36,930,600
2049-53	3,605,000	72,100	-	-	-	-	3,677,100
Totals	\$152,570,000	\$ 86,491,525	\$ 186,559,000	\$ 21,992,507	\$ 2,500,000	\$ 1,755,000	\$ 451,868,032

Business-type Activities							
Fiscal Year	Revenue Bonds		Direct Placement Loans and Notes Payable		Developer Note Payable		Totals
	Principal	Interest	Principal	Interest	Principal	Interest	
2024	\$ 2,210,000	\$ 7,992,181	\$ 11,763,000	\$ 3,214,313	\$ 69,848	\$ -	\$ 25,249,342
2025	2,320,000	7,881,681	11,429,000	2,980,711	-	-	24,611,392
2026	2,435,000	7,765,681	10,103,000	2,752,602	-	-	23,056,283
2027	2,560,000	7,643,931	8,941,000	2,547,811	-	-	21,692,742
2028	2,685,000	7,515,931	8,683,000	2,357,012	-	-	21,240,943
2029-33	34,455,000	34,098,557	34,681,000	8,062,865	-	-	111,297,422
2034-38	64,210,000	25,516,432	20,430,000	1,718,722	-	-	111,875,154
2039-43	57,435,000	12,581,000	-	-	-	-	70,016,000
2044-48	32,615,000	2,643,200	-	-	-	-	35,258,200
Totals	\$200,925,000	\$113,638,594	\$ 106,030,000	\$ 23,634,036	\$ 69,848	\$ -	\$ 444,297,478

Collier County, Florida
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NOTE 7 – LONG-TERM DEBT – CONTINUED

CURRENT YEAR FINANCING ACTIVITIES

On January 17, 2023, the Collier County Water and Sewer District (District) issued the Series 2023 Taxable Water and Sewer Refunding Revenue Bond (Bank Term Loan) in the par amount of \$49,945,000. This taxable bond was issued for the purpose of refunding all of the District's outstanding County Water and Sewer Refunding Revenue Bonds, Series 2016. The final maturity of the Series 2023 Taxable Water and Sewer Refunding Revenue Bond is July 1, 2036, with an interest rate of 4.15%. The taxable refunding achieved a net present value savings of 3.24% on the refunded bonds, an aggregate debt service savings of \$1,869,097 and an economic gain of \$1,583,910. The Series 2023 Taxable Water and Sewer Refunding Revenue Bond was issued as a direct placement financing, secured with a lien on parity with all outstanding senior lien Collier County Water and Sewer Revenue Bonds. On July 1, 2026, the Series 2023 Bond is scheduled to be exchanged for a Series 2026 tax exempt bond paying fixed interest at 3.39%. The refunding, assuming an exchange to a tax-exempt Series 2026 Bond, will achieve a net present value savings of 7.31% on the refunded debt and an aggregate debt service savings of \$4,395,527. The refunded Series 2016 Collier County Water and Sewer Refunding Revenue Bonds have a redemption date of July 1, 2026.

On October 6, 2022, Collier County issued a \$1,500,000 commercial paper loan through the Florida Local Government Finance Commission's Pooled Commercial Paper Program. The loan was issued for purposes of sidewalk improvements in the Pelican Bay Services Municipal Services Taxing and Benefit Unit. The loan bears monthly variable interest and is collateralized by all legally available non-ad valorem revenues as defined in the loan agreement.

RESTRICTIVE COVENANTS

According to County resolutions authorizing the issuance of the Series 2020A and 2020B Taxable Special Obligation Refunding Revenue Bonds and Series 2017, 2019 and 2022A and 2022B Special Obligation Refunding Revenue Notes (Bank Term Loans), the County has covenanted, subject to certain restrictions and limitations, to appropriate in its annual budget, by amendment if necessary, from non-ad valorem revenues amounts sufficient to pay principal and interest on the combined Special Obligation Bonds and Notes. The total non-ad valorem revenue collections pledged to payment of the Special Obligation Bonds and Notes for the fiscal year ended September 30, 2023 was \$162,869,951.

According to County resolutions authorizing the issuance of the Series 2014 Gas Tax Refunding Revenue Bond (Bank Term Loan), the issue is payable from and secured by a lien on gas tax revenues. Total pledged gas tax collections for the fiscal year ended September 30, 2023, were \$25,188,636.

According to County resolutions authorizing the issuance of the Series 2018 Tourist Development Tax Revenue Bonds, the issue is payable from and secured by a lien on tourist development tax revenues. Total tourist development tax revenues for the fiscal year ended September 30, 2023, were \$44,107,953.

The covenants of the loan agreement authorizing the Florida Local Government Finance Commission pooled commercial paper loans include appropriation in the annual budget, by amendment if necessary, of amounts of non-ad valorem revenues or other legally available funds sufficient to satisfy the loan repayments.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

The County Water and Sewer District (District) has pledged future water and sewer customer revenues, net of certain operating expenses, to repay \$272,520,000 in Series 2018, 2019, 2021 and 2023 senior lien revenue bonds and direct placement loans. Proceeds from the bonds were used for the refinancing of bonds issued for purposes of rehabilitation or expansion of the District's water and sewer systems as well as the refinancing of bonds issued for purposes of rehabilitation or expansion of the District's water and sewer systems. Principal and interest are payable through July 1, 2046, solely from the net revenues and certain other fees and charges derived from operation of the County's Water and Sewer District. The pledge of net revenues by the District from the operation of the system does not constitute a lien upon the system or any other property of the County. The resolutions authorizing the revenue bonds include an obligation for the District to fix, establish and maintain such rates and collect such fees so as to provide in each year net revenues, as defined in the bond resolutions, which together with system development fees (impact fees) and special assessment proceeds (if applicable) received shall be at least 125% of the annual debt service requirements for the bonds; provided, however, that net revenues in each fiscal year shall be adequate to pay at least 100% of the annual debt service on the bonds. Fiscal year 2023 pledged revenues, net of operating expenses (excluding depreciation and amortization), were \$83,652,362, and \$101,239,179 when system development fees were included. Principal and interest paid on the bonds during fiscal year 2023 totaled \$16,460,530, providing coverage of 508% and 615%, respectively. In addition, bond covenants require a renewal and replacement amount equal to \$300,000 in the District funds. The District was in compliance with these covenants for the year ended September 30, 2023.

In addition, the District has a note outstanding in the amount of \$34,435,000 with Synovus Financial Corporation. This note is collateralized by a lien on pledged revenues consisting of net revenues from the operations of the County Water and Sewer System and system development fees. The lien is subordinate in all respects to the liens placed upon pledged revenues established by bonded indebtedness. The District's note was in compliance with these covenants for the year ended September 30, 2023.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Debt Service

Department Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	30,000	30,000	30,000	-	30,000	0.0%
Arbitrage Services	28,175	58,300	58,300	61,000	-	61,000	4.6%
Payment to Escrow Agent	108,043,685	-	49,880,900	-	-	-	na
Debt Service	348,224	60,500	176,800	52,000	-	52,000	(14.0)%
Debt Service - Principal	44,660,000	43,879,000	43,879,000	44,814,000	-	44,814,000	2.1%
Debt Service - Interest Expense	25,276,501	22,584,900	22,326,500	21,882,600	-	21,882,600	(3.1)%
Total Net Budget	178,356,585	66,612,700	116,351,500	66,839,600	-	66,839,600	0.3%
Trans to 159 Forest Lake Drn MSTU	-	38,500	38,500	-	-	-	(100.0)%
Trans to 298 Sp Ob Bd '10	15,700	-	-	-	-	-	na
Reserve for Debt Service	-	32,597,000	-	32,286,100	-	32,286,100	(1.0)%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
Reserve for Cash Flow	-	1,304,900	-	1,304,900	-	1,304,900	0.0%
Total Budget	178,372,285	100,853,100	116,390,000	100,730,600	-	100,730,600	(0.1)%

Appropriations by Division	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
General Governmental Debt	149,567,881	41,035,100	41,035,100	41,599,800	-	41,599,800	1.4%
Collier County Water & Sewer Debt	28,788,705	25,577,600	75,316,400	25,239,800	-	25,239,800	(1.3)%
Total Net Budget	178,356,585	66,612,700	116,351,500	66,839,600	-	66,839,600	0.3%
General Governmental Debt	15,700	5,140,700	38,500	5,097,800	-	5,097,800	(0.8)%
Collier County Water & Sewer Debt	-	29,099,700	-	28,793,200	-	28,793,200	(1.1)%
Total Transfers and Reserves	15,700	34,240,400	38,500	33,891,000	-	33,891,000	(1.0)%
Total Budget	178,372,285	100,853,100	116,390,000	100,730,600	-	100,730,600	(0.1)%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Debt Service

Department Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Gas Taxes	2,110,817	2,000,000	2,100,000	2,100,000	-	2,100,000	5.0%
Interest/Misc	246,469	137,700	412,000	137,300	-	137,300	(0.3)%
Loan Proceeds	1,460	-	-	-	-	-	na
Bond Proceeds	108,425,000	-	49,945,000	-	-	-	na
Trans fm 001 Gen Fund	8,908,000	7,774,700	7,774,700	7,957,100	-	7,957,100	2.3%
Trans fm 101 Transp Op Fd	1,216,700	1,019,300	1,019,300	963,400	-	963,400	(5.5)%
Trans fm 299 Comm Paper Debt	15,700	-	-	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	11,300,000	11,300,000	11,300,000	11,778,500	-	11,778,500	4.2%
Trans fm 318 Infra Sales Tax	-	-	-	415,100	-	415,100	na
Trans fm 322 PB Irr Cap Fd	6,175	209,300	209,300	175,000	-	175,000	(16.4)%
Trans fm 345 Pk & Rec Cap	300,000	300,000	300,000	300,000	-	300,000	0.0%
Trans fm 346 Pks Unincorp Cap Fd	3,410,500	5,504,400	5,504,400	4,334,000	-	4,334,000	(21.3)%
Trans fm 350 EMS Cap Fd	444,500	397,300	397,300	383,900	-	383,900	(3.4)%
Trans fm 355 Library Cap Fd	1,058,100	616,400	616,400	616,200	-	616,200	0.0%
Trans fm 381 Correctional Cap Fd	1,789,900	1,617,100	1,617,100	1,228,500	-	1,228,500	(24.0)%
Trans fm 385 Law Enforc Cap Fd	1,835,300	1,721,400	1,721,400	1,688,600	-	1,688,600	(1.9)%
Trans fm 390 Gen Gov Fac Cap Fd	5,595,500	4,799,400	4,799,400	4,631,900	-	4,631,900	(3.5)%
Trans fm 408 Water / Sewer Fd	8,523,952	8,692,700	7,447,700	7,044,400	-	7,044,400	(19.0)%
Trans fm 411 W Impact Fee Cap Fd	13,246,700	8,184,700	8,483,800	9,515,400	-	9,515,400	16.3%
Trans fm 413 S Impact Fee Cap Fd	7,272,548	8,742,000	9,429,500	8,167,300	-	8,167,300	(6.6)%
Trans fm 758 TDT Capital	3,217,100	3,730,300	3,730,300	3,754,500	-	3,754,500	0.6%
Carry Forward	34,681,800	34,213,400	35,233,900	35,651,500	-	35,651,500	4.2%
Less 5% Required By Law	-	(107,000)	-	(112,000)	-	(112,000)	4.7%
Total Funding	213,606,221	100,853,100	152,041,500	100,730,600	-	100,730,600	(0.1)%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Debt Service

General Governmental Debt

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Arbitrage Services	11,650	38,300	38,300	41,000	-	41,000	7.0%
Payment to Escrow Agent	108,043,685	-	-	-	-	-	na
Debt Service	348,224	50,500	50,500	42,000	-	42,000	(16.8)%
Debt Service - Principal	27,753,000	30,235,000	30,235,000	30,841,000	-	30,841,000	2.0%
Debt Service - Interest Expense	13,411,322	10,711,300	10,711,300	10,675,800	-	10,675,800	(0.3)%
Net Operating Budget	149,567,881	41,035,100	41,035,100	41,599,800	-	41,599,800	1.4%
Trans to 159 Forest Lake Drn MSTU	-	38,500	38,500	-	-	-	(100.0)%
Trans to 298 Sp Ob Bd '10	15,700	-	-	-	-	-	na
Reserve for Debt Service	-	3,797,300	-	3,792,900	-	3,792,900	(0.1)%
Reserve for Cash Flow	-	1,304,900	-	1,304,900	-	1,304,900	0.0%
Total Budget	149,583,581	46,175,800	41,073,600	46,697,600	-	46,697,600	1.1%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Commercial Paper Debt (299/2023)	7,050	209,300	209,300	655,000	-	655,000	212.9%
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212/2005)	13,289,121	13,277,900	13,277,900	13,687,600	-	13,687,600	3.1%
Special Obligation Bonds/Notes, Series 2017, 2020A & B and 2022A & B (298/2022)	131,782,591	20,893,700	20,893,700	20,587,100	-	20,587,100	(1.5)%
Taxable Special Obligation Revenue Note, Series 2019 (246/2013)	768,844	2,923,000	2,923,000	2,937,200	-	2,937,200	0.5%
Tourist Development Tax Revenue Bond, Series 2018 (270/2017)	3,720,275	3,731,200	3,731,200	3,732,900	-	3,732,900	0.0%
Total Net Budget	149,567,881	41,035,100	41,035,100	41,599,800	-	41,599,800	1.4%
Total Transfers and Reserves	15,700	5,140,700	38,500	5,097,800	-	5,097,800	(0.8)%
Total Budget	149,583,581	46,175,800	41,073,600	46,697,600	-	46,697,600	1.1%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Debt Service

General Governmental Debt

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Gas Taxes	2,110,817	2,000,000	2,100,000	2,100,000	-	2,100,000	5.0%
Interest/Misc	31,858	12,700	287,000	12,300	-	12,300	(3.1)%
Loan Proceeds	1,460	-	-	-	-	-	na
Bond Proceeds	108,425,000	-	-	-	-	-	na
Trans fm 001 Gen Fund	8,908,000	7,774,700	7,774,700	7,957,100	-	7,957,100	2.3%
Trans fm 101 Transp Op Fd	1,216,700	1,019,300	1,019,300	963,400	-	963,400	(5.5)%
Trans fm 299 Comm Paper Debt	15,700	-	-	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	11,300,000	11,300,000	11,300,000	11,778,500	-	11,778,500	4.2%
Trans fm 318 Infra Sales Tax	-	-	-	415,100	-	415,100	na
Trans fm 322 PB Irr Cap Fd	6,175	209,300	209,300	175,000	-	175,000	(16.4)%
Trans fm 345 Pk & Rec Cap	300,000	300,000	300,000	300,000	-	300,000	0.0%
Trans fm 346 Pks Unincorp Cap Fd	3,410,500	5,504,400	5,504,400	4,334,000	-	4,334,000	(21.3)%
Trans fm 350 EMS Cap Fd	444,500	397,300	397,300	383,900	-	383,900	(3.4)%
Trans fm 355 Library Cap Fd	1,058,100	616,400	616,400	616,200	-	616,200	0.0%
Trans fm 381 Correctional Cap Fd	1,789,900	1,617,100	1,617,100	1,228,500	-	1,228,500	(24.0)%
Trans fm 385 Law Enforc Cap Fd	1,835,300	1,721,400	1,721,400	1,688,600	-	1,688,600	(1.9)%
Trans fm 390 Gen Gov Fac Cap Fd	5,595,500	4,799,400	4,799,400	4,631,900	-	4,631,900	(3.5)%
Trans fm 758 TDT Capital	3,217,100	3,730,300	3,730,300	3,754,500	-	3,754,500	0.6%
Carry Forward	6,078,300	5,274,200	6,161,300	6,464,300	-	6,464,300	22.6%
Less 5% Required By Law	-	(100,700)	-	(105,700)	-	(105,700)	5.0%
Total Funding	155,744,910	46,175,800	47,537,900	46,697,600	-	46,697,600	1.1%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Debt Service

General Governmental Debt

Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212/2005)

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Debt Service	-	14,878,800	14,878,800	-
Current Level of Service Budget	-	14,878,800	14,878,800	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Arbitrage Services	1,500	7,000	7,000	7,000	-	7,000	0.0%
Debt Service	-	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	11,875,000	12,215,000	12,215,000	12,965,000	-	12,965,000	6.1%
Debt Service - Interest Expense	1,412,621	1,045,900	1,045,900	705,600	-	705,600	(32.5)%
Net Operating Budget	13,289,121	13,277,900	13,277,900	13,687,600	-	13,687,600	3.1%
Reserve for Debt Service	-	1,242,400	-	1,191,200	-	1,191,200	(4.1)%
Total Budget	13,289,121	14,520,300	13,277,900	14,878,800	-	14,878,800	2.5%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Gas Taxes	2,110,817	2,000,000	2,100,000	2,100,000	-	2,100,000	5.0%
Interest/Misc	8,030	1,000	8,000	1,000	-	1,000	0.0%
Trans fm 313 Gas Tax Cap Fd	11,300,000	11,300,000	11,300,000	11,300,000	-	11,300,000	0.0%
Carry Forward	1,323,100	1,319,400	1,452,800	1,582,900	-	1,582,900	20.0%
Less 5% Required By Law	-	(100,100)	-	(105,100)	-	(105,100)	5.0%
Total Funding	14,741,947	14,520,300	14,860,800	14,878,800	-	14,878,800	2.5%

Debt Service

General Governmental Debt

Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212/2005)

Notes:

Purpose: Gas Tax Refunding Revenue Bonds, Series 2003
Principal Outstanding as of September 30, 2023: \$0
Final Maturity: June 1, 2013
Interest Rate: 3.70% - 5.25%
Revenue Pledged: 5-cent, 6-cent, 7th cent, and 9th cent Gas Tax

Purpose: Gas Tax Revenue Bonds, Series 2005
Principal Outstanding as of September 30, 2023: \$0
Final Maturity: June 1, 2015
Interest Rate: 3.00% - 5.00%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2012
Principal Outstanding as of September 30, 2023: \$0
Final Maturity: June 1, 2023
Interest Rate: 3.00% - 5.00%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2014
Principal Outstanding as of September 30, 2023: \$26,230,000
Final Maturity: June 1, 2025
Interest Rate: 2.33%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.20%, or \$3,811,782. The refunding also released approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Debt Service

**General Governmental Debt
Taxable Special Obligation Revenue Note, Series 2019 (246/2013)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Debt Service	-	2,938,400	2,938,400	-
Current Level of Service Budget	-	<u>2,938,400</u>	<u>2,938,400</u>	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Arbitrage Services	-	3,500	3,500	3,500	-	3,500	0.0%
Debt Service	-	500	500	500	-	500	0.0%
Debt Service - Principal	-	2,180,000	2,180,000	2,255,000	-	2,255,000	3.4%
Debt Service - Interest Expense	768,844	739,000	739,000	678,200	-	678,200	(8.2)%
Net Operating Budget	768,844	2,923,000	2,923,000	2,937,200	-	2,937,200	0.5%
Reserve for Debt Service	-	-	-	1,200	-	1,200	na
Total Budget	768,844	2,923,000	2,923,000	2,938,400	-	2,938,400	0.5%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	1,038	100	100	100	-	100	0.0%
Trans fm 001 Gen Fund	-	-	-	528,300	-	528,300	na
Trans fm 318 Infra Sales Tax	-	-	-	415,100	-	415,100	na
Trans fm 346 Pks Unincorp Cap Fd	768,700	2,918,900	2,918,900	1,989,900	-	1,989,900	(31.8)%
Carry Forward	8,100	4,000	9,000	5,000	-	5,000	25.0%
Total Funding	777,838	2,923,000	2,928,000	2,938,400	-	2,938,400	0.5%

Debt Service

General Governmental Debt Taxable Special Obligation Revenue Note, Series 2019 (246/2013)

Notes:

On July 9, 2019, agenda item 11.C., the Board authorized up to a \$29 million for the purchase of the 165.08 acres Golden Gate Golf Course. Debt service will be paid from Park Impact Fees for as long as the property is used for active or passive recreation purposes. Should any portion of the property be re-purposed for non-recreation uses, then the use of Park Impact Fees to pay debt service will be recalculated. On July 18, 2019 the note was issued for \$28,060,000.

Purpose: Purchase Golden Gate Golf Course.

Principal Outstanding as of September 30, 2023: \$25,880,000

Final Maturity: October 1, 2029

Interest Rate: 2.749%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Revenues:

The Park's portion of this property is approximately 112 acres which is 67.84% of the total land purchased (165.08 acres). The affordable housing portion is 23.36 acres which is 14.15% of the total land purchases and will be paid by Surtax Fund (318/3018) pending approval.

The balance of the property (29.72 acres) is for the State's nursing home and property for Road & Bridge for right of way for Collier Blvd. This portion of the debt will be paid by the General Fund until the land is dedicated for the listed purposes. In the future, funding sources will come from the road impact fees (331/3090 - 339/3095) or gas taxes (313/3083) for the row. The State's nursing home debt will be paid by the General Fund since land is to be donated to the State.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Debt Service

**General Governmental Debt
Euclid & Lakeland Ave Assessment (253/1137)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Reserves, Transfers, Interest - RG	-	98,300	98,300	-
Current Level of Service Budget	<u>-</u>	<u>98,300</u>	<u>98,300</u>	<u>-</u>

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Reserve for Debt Service	-	97,700	-	98,300	-	98,300	0.6%
Total Budget	<u>-</u>	<u>97,700</u>	<u>-</u>	<u>98,300</u>	<u>-</u>	<u>98,300</u>	<u>0.6%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	643	400	400	400	-	400	0.0%
Carry Forward	96,900	97,300	97,500	97,900	-	97,900	0.6%
Total Funding	<u>97,543</u>	<u>97,700</u>	<u>97,900</u>	<u>98,300</u>	<u>-</u>	<u>98,300</u>	<u>0.6%</u>

Notes:

Purpose: Water, Sewer, Drainage Improvements in assessment area.
Principal Outstanding as of September 30, 2023: \$0
Final Maturity was to be October 1, 1995
Revenue Pledged was Assessments

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Debt Service

General Governmental Debt

Forest Lakes Roadway Limited General Obligation Bonds (259/2015)

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans to 159 Forest Lake Drn MSTU	-	38,500	38,500	-	-	-	(100.0)%
Total Budget	-	38,500	38,500	-	-	-	(100.0)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	292	400	500	-	-	-	(100.0)%
Carry Forward	37,700	38,100	38,000	-	-	-	(100.0)%
Total Funding	37,992	38,500	38,500	-	-	-	(100.0)%

Notes:

Purpose: Forest Lakes Roadway Capital Improvements.
Principal Outstanding as of September 30, 2022: \$0
Final Maturity: January 1, 2022
Bond Retired: December 2020
Interest Rate: 3.75% - 4.25%
Revenue Pledged: Ad Valorem Taxes

Forest Lakes MSTU Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159/1626) totaled \$6,100,000. The final debt service payment in FY 2022 will total \$551,500.

Utilizing the reserve in FY 2021, the remaining balance on the bond was pre-paid in December 2020. Residual reserves available after pre-payment of the final debt service payment will be returned to the operating fund (159/1626). There will be no FY 2022 or future debt service tax levy for this bond.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Debt Service

**General Governmental Debt
Tourist Development Tax Revenue Bond, Series 2018 (270/2017)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Debt Service	-	6,235,100	6,235,100	-
Current Level of Service Budget	-	<u>6,235,100</u>	<u>6,235,100</u>	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Arbitrage Services	2,275	3,500	3,500	3,500	-	3,500	0.0%
Debt Service	-	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	1,080,000	1,135,000	1,135,000	1,195,000	-	1,195,000	5.3%
Debt Service - Interest Expense	2,638,000	2,582,700	2,582,700	2,524,400	-	2,524,400	(2.3)%
Net Operating Budget	<u>3,720,275</u>	<u>3,731,200</u>	<u>3,731,200</u>	<u>3,732,900</u>	-	<u>3,732,900</u>	<u>0.0%</u>
Reserve for Debt Service	-	2,457,200	-	2,502,200	-	2,502,200	1.8%
Total Budget	<u>3,720,275</u>	<u>6,188,400</u>	<u>3,731,200</u>	<u>6,235,100</u>	-	<u>6,235,100</u>	<u>0.8%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	12,194	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 758 TDT Capital	3,217,100	3,730,300	3,730,300	3,754,500	-	3,754,500	0.6%
Carry Forward	2,962,800	2,453,400	2,471,800	2,475,900	-	2,475,900	0.9%
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.0%
Total Funding	<u>6,192,094</u>	<u>6,188,400</u>	<u>6,207,100</u>	<u>6,235,100</u>	-	<u>6,235,100</u>	<u>0.8%</u>

Forecast FY 2023:

On September 11, 2018, agenda item 11.A., the Board authorized up to a \$70 million Tourist Development Tax Revenue Bond to finance the development, acquisition, construction and equipping of the Sports & Special Event Complex. On October 9, 2018 the revenue bond was issued for \$62,965,000.

Tourist Development Tax Revenue Bonds, Series 2018:

Purpose: To fund the construction and equipping of a regional tournament caliber sports & event complex.

Principal Outstanding as of September 30, 2023: \$58,570,000

Final Maturity: October 1, 2048.

Interest Rate: 4.00% to 5.00%

Revenue Pledged: Tourist Development Tax revenues (all 5% TDT revenues).

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Debt Service

General Governmental Debt

Special Obligation Bonds/Notes, Series 2017, 2020A & B and 2022A & B (298/2022)

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Debt Service	-	40,000	-	40,000
Principal and Interest Payments, Series 2022A Note	-	8,504,738	7,574,182	930,556
2022A Special Obligation Refunding Revenue Note, due in annual installments through October 1, 2029; interest at 1.425% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Principal and Interest Payments, Series 2022B Note	-	1,946,307	1,792,966	153,341
2022B Special Obligation Refunding Revenue Note, due in annual installments through October 1, 2035; interest at 1.85% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Principal and Interest Payments, Series 2017 Note	-	3,837,666	3,654,205	183,461
2017 Special Obligation Refunding Revenue Bonds, due in annual installments through July 1, 2034; interest at 3.09% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Principal and Interest Payments, Series 2020A Bond	-	3,308,875	-	3,308,875
2020A Special Obligation Revenue Bonds, due in annual installments through October 1, 2045; interest at 4.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Principal and Interest Payments, Series 2020B Bond	-	2,949,300	-	2,949,300
2020B Taxable Special Obligation Revenue Bonds, due in annual installments through October 1, 2029; interest at 2.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Reserves, Transfers, Interest - RG	-	1,305,114	8,870,647	-7,565,533
Current Level of Service Budget	-	<u>21,892,000</u>	<u>21,892,000</u>	-

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Debt Service

General Governmental Debt

Special Obligation Bonds/Notes, Series 2017, 2020A & B and 2022A & B (298/2022)

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Arbitrage Services	7,125	20,000	20,000	20,000	-	20,000	0.0%
Payment to Escrow Agent	108,043,685	-	-	-	-	-	na
Debt Service	348,224	20,000	20,000	20,000	-	20,000	0.0%
Debt Service - Principal	14,798,000	14,705,000	14,705,000	14,326,000	-	14,326,000	(2.6)%
Debt Service - Interest Expense	8,585,557	6,148,700	6,148,700	6,221,100	-	6,221,100	1.2%
Net Operating Budget	131,782,591	20,893,700	20,893,700	20,587,100	-	20,587,100	(1.5)%
Reserve for Cash Flow	-	1,304,900	-	1,304,900	-	1,304,900	0.0%
Total Budget	131,782,591	22,198,600	20,893,700	21,892,000	-	21,892,000	(1.4)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	9,640	5,800	273,000	5,800	-	5,800	0.0%
Bond Proceeds	108,425,000	-	-	-	-	-	na
Trans fm 001 Gen Fund	8,908,000	7,774,700	7,774,700	7,428,800	-	7,428,800	(4.4)%
Trans fm 101 Transp Op Fd	1,216,700	1,019,300	1,019,300	963,400	-	963,400	(5.5)%
Trans fm 299 Comm Paper Debt	15,700	-	-	-	-	-	na
Trans fm 345 Pk & Rec Cap	300,000	300,000	300,000	300,000	-	300,000	0.0%
Trans fm 346 Pks Unincorp Cap Fd	2,641,800	2,585,500	2,585,500	2,344,100	-	2,344,100	(9.3)%
Trans fm 350 EMS Cap Fd	444,500	397,300	397,300	383,900	-	383,900	(3.4)%
Trans fm 355 Library Cap Fd	1,058,100	616,400	616,400	616,200	-	616,200	0.0%
Trans fm 381 Correctional Cap Fd	1,789,900	1,617,100	1,617,100	1,228,500	-	1,228,500	(24.0)%
Trans fm 385 Law Enforc Cap Fd	1,835,300	1,721,400	1,721,400	1,688,600	-	1,688,600	(1.9)%
Trans fm 390 Gen Gov Fac Cap Fd	5,595,500	4,799,400	4,799,400	4,631,900	-	4,631,900	(3.5)%
Carry Forward	1,633,200	1,362,000	2,090,700	2,301,100	-	2,301,100	69.0%
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.0%
Total Funding	133,873,340	22,198,600	23,194,800	21,892,000	-	21,892,000	(1.4)%

Notes:

Special Obligation Refunding Revenue Note, Series 2017:

Purpose: Refunding the Special Obligation Refunding Revenue Bonds, Series 2010 which refunded Commercial Paper Loans. Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location), EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding as of September 30, 2023: \$35,329,000

Final Maturity: July 1, 2034

Interest Rate: 3.09%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Debt Service

Special Obligation Revenue Bonds, Series 2020A:

Purpose: To finance the acquisition, construction and equipping of various capital improvements and refinance Commercial Paper A-1-1.

Major capital projects funded with the 2020A Special Obligation Revenue Bonds include Stormwater system improvements, Park aquatic and other capital improvements and refinancing variable rate commercial paper which was used to purchase the Sports Complex property.

Principal Outstanding as of September 30, 2023: \$74,740,000

Final Maturity: October 1, 2045

Interest Rate: 4.00% to 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Taxable Special Obligation Revenue Bonds, Series 2020B:

Purpose: Acquisition of Real Property. To purchase approximately 967 acres of property known as the Hussey Property and approximately 1,046 acres of property known as the Camp Keais property.

Principal Outstanding as of September 30, 2023: \$19,260,000

Final Maturity: October 1, 2029

Interest Rate: 2.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Note, Series 2022A:

Purpose: Refunding Special Obligation Refunding Revenue Bond, Series 2011 which partial refunded 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2023: \$24,440,000

Final Maturity: October 1, 2029

Interest Rate: 1.425%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Note, Series 2022B:

Purpose: Refunding Special Obligation Refunding Revenue Bond, Series 2013 which refunded all remaining outstanding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2023: \$74,680,000

Final Maturity: October 1, 2035

Interest Rate: 1.850%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Reserves for Cashflow in the amount of \$1,304,900 was established in 2013 (now the 2022B Note) to provide cash on October 1 to assist with the principal and interest payments; funding was provided by the General Fund (001/0001).

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Debt Service

**General Governmental Debt
Commercial Paper Debt (299/2023)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
Debt Service	-	655,000	655,000	-
Current Level of Service Budget	-	655,000	655,000	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Arbitrage Services	750	4,300	4,300	7,000	-	7,000	62.8%
Debt Service	-	10,000	10,000	1,500	-	1,500	(85.0)%
Debt Service - Principal	-	-	-	100,000	-	100,000	na
Debt Service - Interest Expense	6,300	195,000	195,000	546,500	-	546,500	180.3%
Net Operating Budget	7,050	209,300	209,300	655,000	-	655,000	212.9%
Trans to 298 Sp Ob Bd '10	15,700	-	-	-	-	-	na
Total Budget	22,750	209,300	209,300	655,000	-	655,000	212.9%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	21	-	-	-	-	-	na
Loan Proceeds	1,460	-	-	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	-	-	-	478,500	-	478,500	na
Trans fm 322 PB Irr Cap Fd	6,175	209,300	209,300	175,000	-	175,000	(16.4)%
Carry Forward	16,500	-	1,500	1,500	-	1,500	na
Total Funding	24,156	209,300	210,800	655,000	-	655,000	212.9%

Debt Service

General Governmental Debt Commercial Paper Debt (299/2023)

Notes:

Commercial Paper Loans are as follows:

Commercial Paper Loan A2: On June 8, 2021, agenda item 11G, the Board approved up to a \$10 million commercial paper loan to finance various capital improvements within the Pelican Bay MSTU&BU. The debt services payments will be funded from Pelican Bay Capital Fund (322/3041).

Commercial Paper Loan A3: On July 12, 2022, agenda item 11G, the Board approved up to a \$30 million commercial paper loan to finance the construction of Vanderbilt Beach Road Extension. The debt services payments will be funded from Gas Taxes Capital Projects Fund (313/3083).

Forecast FY 2023:

Draw Total: Commercial Paper Loan A2: \$2,500,000, Commercial Paper Loan A3: \$0

Revenue Pledged: Covenant to budget and appropriate non ad-valorem revenue but will be repaid specifically from Pelican Bay MSTU&BU annual assessment revenue and certain amounts provided to the Pelican Bay MSTU&BU under an asset swap contribution resolution between the County and the Pelican Bay Services Division.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Debt Service

Collier County Water & Sewer Debt

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	30,000	30,000	30,000	-	30,000	0.0%
Arbitrage Services	16,525	20,000	20,000	20,000	-	20,000	0.0%
Payment to Escrow Agent	-	-	49,880,900	-	-	-	na
Debt Service	-	10,000	126,300	10,000	-	10,000	0.0%
Debt Service - Principal	16,907,000	13,644,000	13,644,000	13,973,000	-	13,973,000	2.4%
Debt Service - Interest Expense	11,865,180	11,873,600	11,615,200	11,206,800	-	11,206,800	(5.6)%
Net Operating Budget	28,788,705	25,577,600	75,316,400	25,239,800	-	25,239,800	(1.3)%
Reserve for Debt Service	-	28,799,700	-	28,493,200	-	28,493,200	(1.1)%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
Total Budget	28,788,705	54,677,300	75,316,400	54,033,000	-	54,033,000	(1.2)%

Appropriations by Program	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
County Water/Sewer Debt Service (410/4010)	28,788,705	25,577,600	75,316,400	25,239,800	-	25,239,800	(1.3)%
Total Net Budget	28,788,705	25,577,600	75,316,400	25,239,800	-	25,239,800	(1.3)%
Total Transfers and Reserves	-	29,099,700	-	28,793,200	-	28,793,200	(1.1)%
Total Budget	28,788,705	54,677,300	75,316,400	54,033,000	-	54,033,000	(1.2)%

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	214,611	125,000	125,000	125,000	-	125,000	0.0%
Bond Proceeds	-	-	49,945,000	-	-	-	na
Trans fm 408 Water / Sewer Fd	8,523,952	8,692,700	7,447,700	7,044,400	-	7,044,400	(19.0)%
Trans fm 411 W Impact Fee Cap Fd	13,246,700	8,184,700	8,483,800	9,515,400	-	9,515,400	16.3%
Trans fm 413 S Impact Fee Cap Fd	7,272,548	8,742,000	9,429,500	8,167,300	-	8,167,300	(6.6)%
Carry Forward	28,603,500	28,939,200	29,072,600	29,187,200	-	29,187,200	0.9%
Less 5% Required By Law	-	(6,300)	-	(6,300)	-	(6,300)	0.0%
Total Funding	57,861,311	54,677,300	104,503,600	54,033,000	-	54,033,000	(1.2)%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Debt Service

**Collier County Water & Sewer Debt
County Water/Sewer Debt Service (410/4010)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
2023 County Water & Sewer Refunding Revenue Bonds	-	2,072,718	1,500,333	572,385
Due in annual installments through July 1, 2036. Principal and interest are payable from the net operating revenues & system development fees.				
2016B County Water & Sewer Refunding Revenue Note	-	8,797,830	8,028,036	769,794
Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fees.				
2018 County Water & Sewer Revenue Bonds	-	4,106,765	-	4,106,765
Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fees.				
2019 County Water & Sewer Revenue Bonds	-	2,791,532	1,245,082	1,546,450
Due in annual installments through July 1, 2039. Principal and interest are payable from the net operating revenues & system development fees.				
2021 County Water & Sewer Revenue Bonds	-	7,410,650	6,915,169	495,481
Due in annual installments through July 1, 2046. Principal and interest are payable from the net operating revenues & system development fees.				
Reserves, Transfers, Interest - RG	-	28,853,505	36,344,380	-7,490,875
Current Level of Service Budget	-	<u>54,033,000</u>	<u>54,033,000</u>	-

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	30,000	30,000	30,000	-	30,000	0.0%
Arbitrage Services	16,525	20,000	20,000	20,000	-	20,000	0.0%
Payment to Escrow Agent	-	-	49,880,900	-	-	-	na
Debt Service	-	10,000	126,300	10,000	-	10,000	0.0%
Debt Service - Principal	16,907,000	13,644,000	13,644,000	13,973,000	-	13,973,000	2.4%
Debt Service - Interest Expense	11,865,180	11,873,600	11,615,200	11,206,800	-	11,206,800	(5.6)%
Net Operating Budget	28,788,705	25,577,600	75,316,400	25,239,800	-	25,239,800	(1.3)%
Reserve for Debt Service	-	28,799,700	-	28,493,200	-	28,493,200	(1.1)%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
Total Budget	28,788,705	54,677,300	75,316,400	54,033,000	-	54,033,000	(1.2)%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

Debt Service

**Collier County Water & Sewer Debt
County Water/Sewer Debt Service (410/4010)**

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	214,611	125,000	125,000	125,000	-	125,000	0.0%
Bond Proceeds	-	-	49,945,000	-	-	-	na
Trans fm 408 Water / Sewer Fd	8,523,952	8,692,700	7,447,700	7,044,400	-	7,044,400	(19.0)%
Trans fm 411 W Impact Fee Cap Fd	13,246,700	8,184,700	8,483,800	9,515,400	-	9,515,400	16.3%
Trans fm 413 S Impact Fee Cap Fd	7,272,548	8,742,000	9,429,500	8,167,300	-	8,167,300	(6.6)%
Carry Forward	28,603,500	28,939,200	29,072,600	29,187,200	-	29,187,200	0.9%
Less 5% Required By Law	-	(6,300)	-	(6,300)	-	(6,300)	0.0%
Total Funding	57,861,311	54,677,300	104,503,600	54,033,000	-	54,033,000	(1.2)%

Debt Service

Collier County Water & Sewer Debt County Water/Sewer Debt Service (410/4010)

Notes:

County Water & Sewer Refunding Revenue Bonds, Series 2016/2023:

Purpose: Refunding the balance of the County Water & Sewer Revenue Bonds, Series 2006.

Principal Outstanding as of September 30, 2023: \$49,945,000

Final Maturity: July 1, 2036

Interest Rate: 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Note (Subordinate), Series 2016:

Purpose: Refunding twelve (12) State of Florida's State Revolving Fund (SRF) Loan Program.

Principal Outstanding as of September 30, 2023: \$34,435,000

Final Maturity: July 1, 2029

Interest Rate: 1.80%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer District Revenue Bond, Series 2018:

Purpose: To finance the acquisition of the Golden Gate Water-Sewer System

Principal Outstanding as of September 30, 2023: \$21,650,000

Final Maturity: July 1, 2029

Interest Rate: 2.41%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer District Revenue Bond, Series 2019:

Purpose: To finance the utility infrastructure expansion in the northeast service area to serve future residents and business.

Principal Outstanding as of September 30, 2023: \$76,185,000

Final Maturity: July 1, 2039

Interest Rate: 3.125% to 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer District Revenue Bond, Series 2021:

Purpose: To finance the Golden Gate City potable water transmission mains expansion, the utility infrastructure expansion in the northeast service area to serve future residents and business and provide funding for Government Operations Park facility for the Districts business operations and field operations.

Principal Outstanding as of September 30, 2023: \$124,470,000

Final Maturity: July 1, 2046

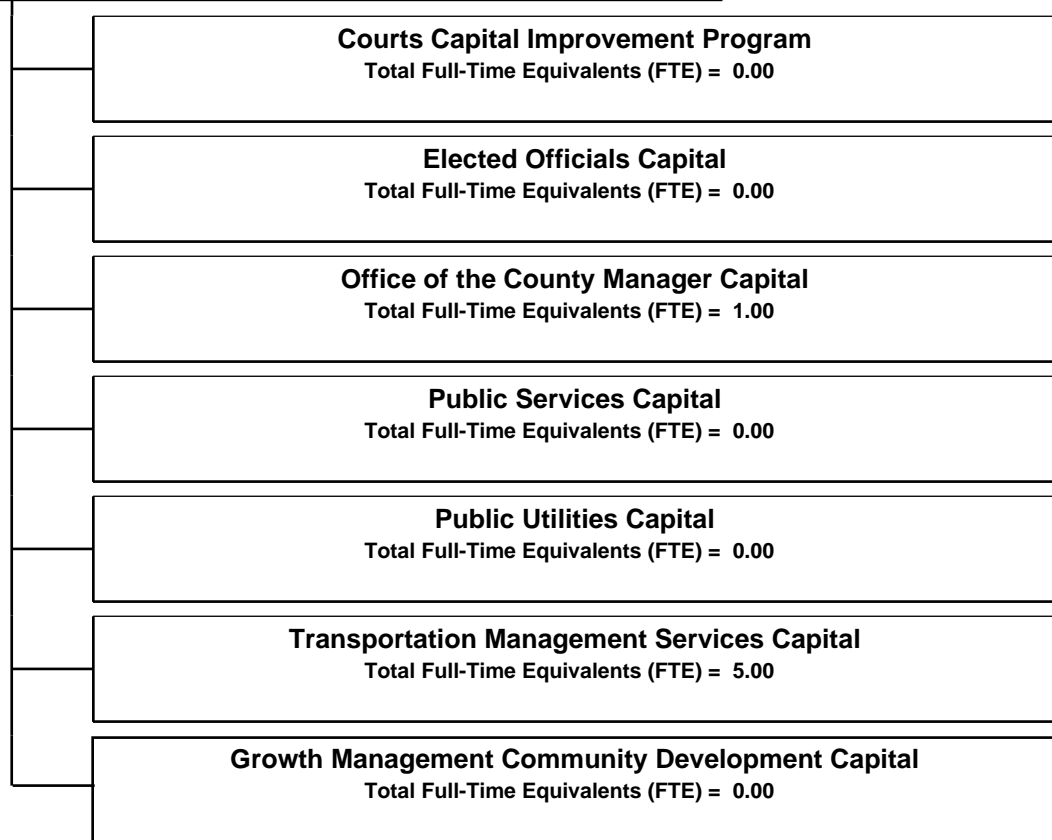
Interest Rate: 4.00% to 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

Capital Improvement Program

Capital Improvement Program Organizational Chart

Total Full-Time Equivalents (FTE) = 6.00



Capital Improvement Program (CIP)

Collier County's Capital Improvement Program (CIP) includes growth necessitated projects scheduled in the five-year Capital Improvement Element (CIE) of the County's Growth Management plan as well as non-CIE capital improvements not found in the CIE. The CIP reflects all capital improvements that have been included in the current year's adopted budget. CIP projects encompasses a wide range of projects, reflecting the diversity of services provided by the County, including county roads, parks, museum improvements, public safety and general government facilities, library facilities and materials, landfill improvements, stormwater management improvements, airport facilities, management support systems and water and sewer utility infrastructure required by the community.

Capital Improvement Element (CIE)

In 1985 and 1986 the Florida Legislature significantly strengthened the requirements for county and city comprehensive plans. One of the new provisions of the Local Government Comprehensive Planning and Land Development Regulation Act is the requirement that the local government comprehensive plans must contain a Capital Improvement Element (CIE). The CIE is a planning document that identifies public facilities that will be required during the next five or more years. The CIE is the foundation of Collier County's annual Capital Improvement Program.

Capital Improvement Program (CIP) Development

On an annual basis, Collier County prepares and adopts a five-year CIE consistent with the requirements of the Growth Management Plan. Utilizing the CIE framework, operating departments of the County Manager's agency and Constitutional Officers identify project needs and together with the appropriate Engineering Divisions and Facilities Management Division develop proposed project budgets. The proposed project budgets are submitted to the Office of Management and Budget (OMB). OMB reviews the proposed projects, groups them by funding source, determines the amount of funding available, reviews projects for consistency with the CIE, assembles the proposed CIP, and presents it to a capital project review committee for prioritization.

After being prioritized by the review committee the proposed CIP is presented to the Board of Collier County Commissioners in a workshop format. During the workshop the Board reviews the CIP and makes decisions as to the need, timing, and funding of projects. The Office of Management and Budget changes the CIP in accordance with the Board's direction and presents the annual CIP for adoption during the public budget hearings in September.

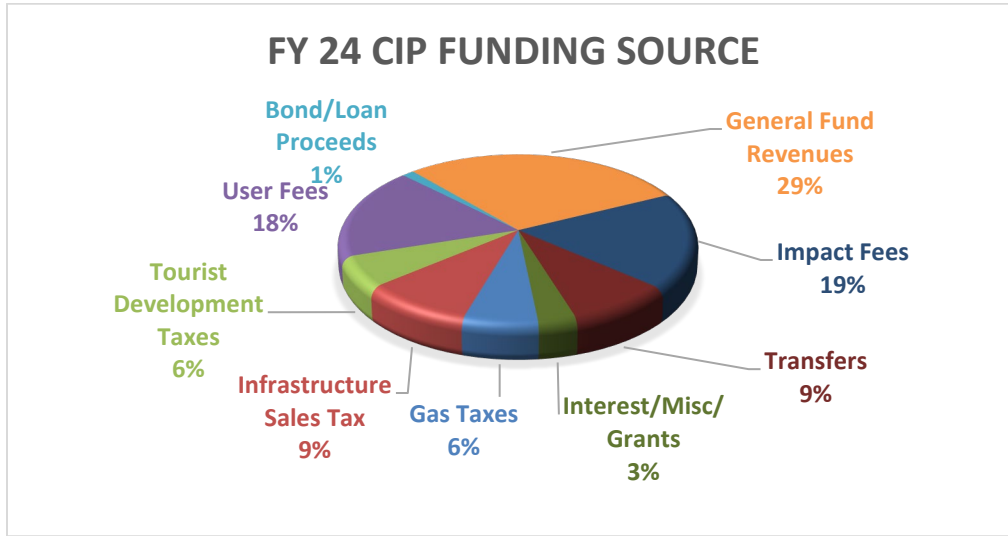
Funds budgeted for a specific project remain allocated until the project is completed. Additionally, project budgets are reviewed annually and, if needed, funding may be adjusted.

The FY 24 Capital Improvement Program (CIP)

Revenue: The Capital Improvement Program budget includes a variety of revenues that are used both for the direct funding of projects and as a source of debt service to retire bonds. Road construction is funded by a combination of gas taxes, local option infrastructure sales tax, impact fees, General Fund revenues, grants, interest and carry forward. Stormwater management projects are funded with General Fund revenues, grants, bond proceeds, interest and carry forward. Water and sewer utility projects are funded by system development fees/impact fees, user fees, bond proceeds, interest and carry forward. Solid Waste landfill projects are funded by landfill user fees, interest and carry forward. Growth related projects in parks, EMS, library, fire, correction, law enforcement and general governmental facility projects are funded by impact fees, interest and carry forward and for specific projects (EMS stations and Forensic Evidence building) by the local option infrastructure sales tax.

**Collier County Government
Fiscal Year 2024 Adopted Budget – Capital Improvement Program**

The FY 24 CIP includes total revenues of \$740,005,400 as shown below.



FY 24 CIP REVENUE

Gas Taxes	\$ 20,503,100
Infrastructure Sales Tax	30,313,400
Tourist Development Taxes	19,596,400
User Fees	56,401,200
Bond/Loan Proceeds	4,004,000
General Fund Revenues	94,314,400
Impact Fees	59,868,000
Transfers	28,697,400
Interest/Misc./Grants	10,478,100
Total	<u>324,176,000</u>
Carry forward	422,846,900
Revenue Reserve	<u>(7,017,500)</u>
Net Revenue	\$740,005,400

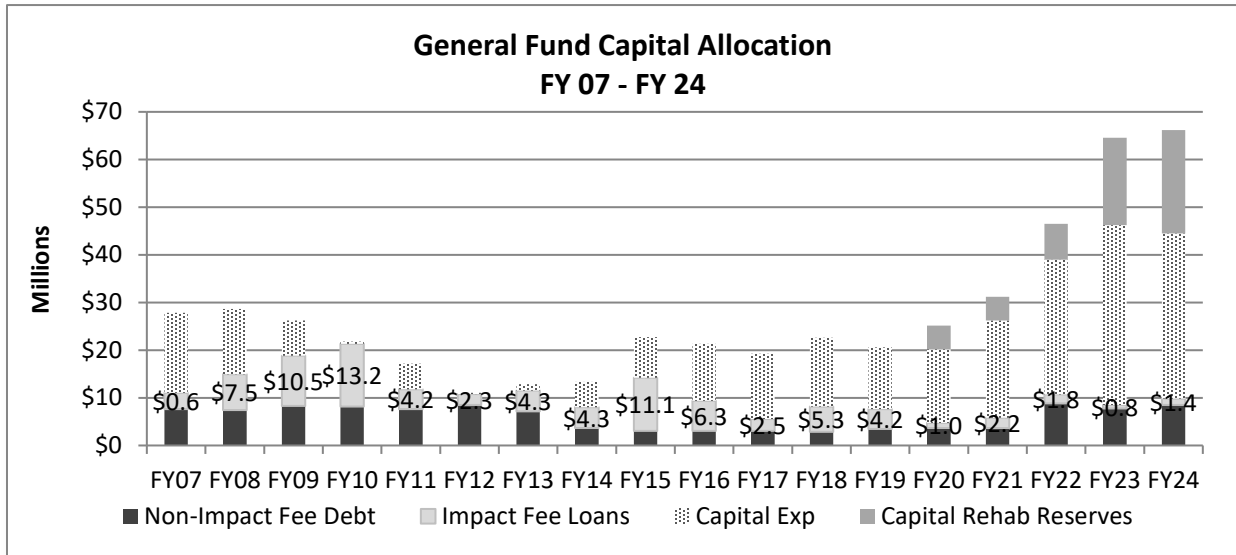
1/3 mill Equivalent General Fund Capital Allocation

The County dedicates a portion of its General Fund revenue to the construction of capital projects and for the repayment of debt, an equivalent of 1/3 of a mill, however in FY 24, the equivalency amount was increased to 0.4771 of a mill. Major renovations and repairs of government buildings and facilities, libraries, parks, EMS, domestic animal services, airport, and museum improvements are projects that typically receive funding from the General Fund from the 1/3 of a mill allocation. (Transportation and Stormwater capital projects also receive General Fund support outside of the 1/3 of a mill equivalent allocation.)

Since FY 07, Impact fees collections have dropped by more than 50%. Early in 2000, many growth-related projects have been constructed from impact fee revenues, most have been financed. During the Great Recession which started in FY 2007, the impact fee revenue stream was not adequate to meet impact fee debt service obligations. Until impact fee collections rebound a portion of the General Fund Capital allocation was being used to cover any impact fee debt service shortfall. This arrangement is considered an internal loan between the Impact Fee Funds and the General Fund. To date, the General Fund has loaned the impact fee funds \$104,595,574.

Collier County Government
Fiscal Year 2024 Adopted Budget – Capital Improvement Program

Below is a graph of general fund capital funding that has been allocated to paying non-impact fee debt, loans to the impact fee funds for unfunded projects and cash shortfall to pay their debt payments, capital maintenance projects and funding-up a reserve for future rehabilitation projects.

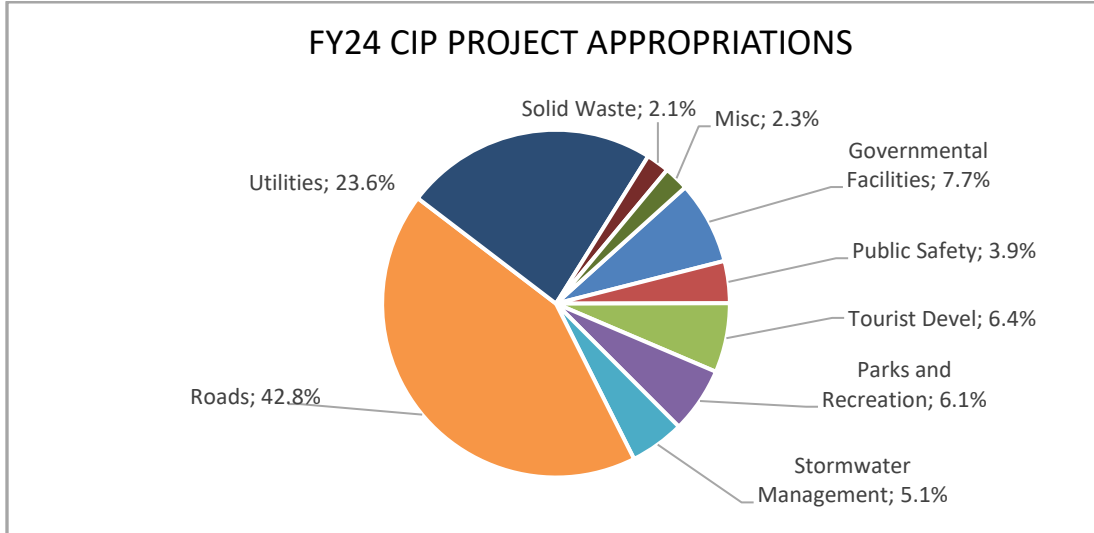


Continued construction of new plant, equipment and facilities certainly brings into focus ongoing long-term maintenance and replacement of the county’s substantial infrastructure investment. Collier County leadership remains committed to protecting its substantial infrastructure investment; targeting new strategic capital investment; and structuring the organization to always maintain customary unique services and programs enjoyed by County residents and visitors.

Generally, the County is positioned smartly to account for, manage and replace Agency wide infrastructure. Regular recurring resources are devoted annually to this important initiative and the management system designed to track and rate Agency assets is continually evolving so that the best real time information is available for decision makers to allocate competing resources in a strategic manner during the budget process. Transitioning designated red assets to green more quickly than with the standard “pay as you go” approach will be evaluated through various financing strategies where appropriate based upon compliance with the “Debt Management Policy”. In addition, substantial resources have and will continue to be set aside in reserves dedicated to the replacement of future assets constructed. Keeping in mind the County’s financial philosophy of regular and consistent debt amortization, maintaining an excellent investment quality credit rating, setting appropriate reserve levels, and maintaining adequate cash balances provides the ongoing financial infrastructure to preserve our substantial infrastructure investment.

**Collier County Government
Fiscal Year 2024 Adopted Budget – Capital Improvement Program**

Appropriations: FY 24 Capital Improvement Program appropriations include \$262,047,500 in planned project expenditures, reserves of \$367,367,000, debt service funding of \$48,074,000, transfers of \$28,841,000; impact fee studies and operational costs support of \$425,000. The allocation of FY 24 CIP project appropriations is shown below.



Governmental Facilities	\$ 20,210,000
Public Safety	10,265,000
Tourist Development Council	16,898,400
Parks & Recreation	15,989,100
Stormwater Management.	13,298,500
Roads	112,116,600
Utilities	61,639,000
Solid Waste	5,615,500
Misc.*	6,015,400
Project Total	<u>262,047,500</u>
Reserves/Debt/Misc.	<u>444,706,100</u>
Total Appropriations	\$706,753,600

*Misc. includes Library books \$1,000,000, Museum Capital Program \$200,000, Pelican Bay – Clam Pass Restoration \$189,100, Pelican Bay – Capital Improvement Program \$3,826,300, and Airport 800,000.

**Collier County Government
Fiscal Year 2024 Adopted Budget – Capital Improvement Program**

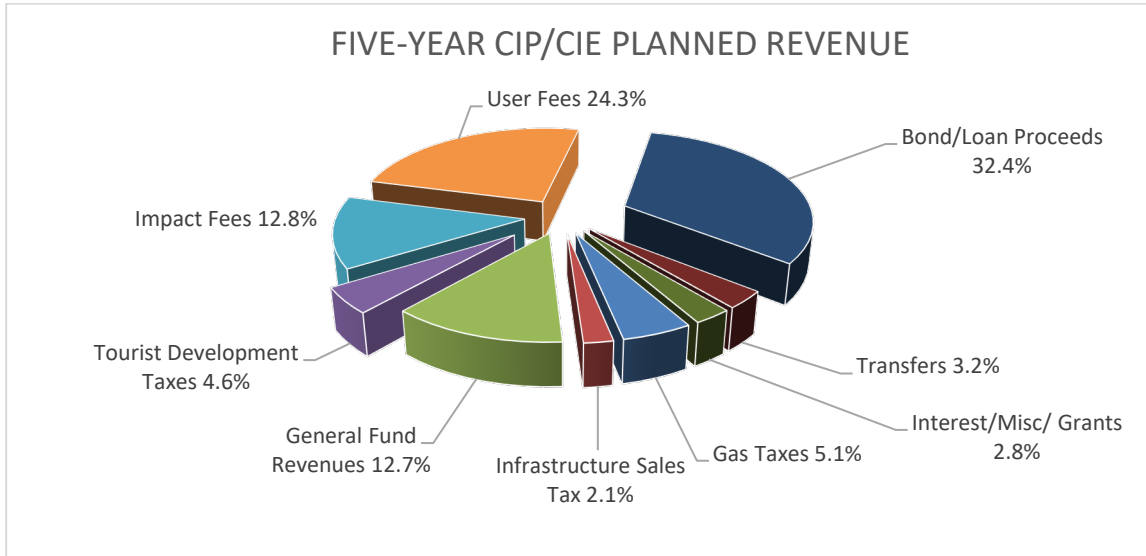
**FY 24 CAPITAL IMPROVEMENT PROGRAM (CIP)
SUMMARY OF CAPITAL PROJECT FUNDING
(In Thousands)**

Dept./Functional Area	TDC Projects (Sp Rev Fd)	Co-Wide Cap Projects (Cap Proj Fd)	Parks Projects (Cap Proj Fd)	Stormwater Projects (Cap Proj Fd)	Transp* Projects (Cap Proj Fd)	Pub Safety, EMS, Fire Projects (Cap Proj Fd)	Misc. Projects (Cap Proj Fd)	Utilities Projects (Enterprise Fd)	Solid Waste Projects (Enterprise Fd)	FY2024 Total CIP
General Government	-	20,121	-	-	-	-	90	-	-	20,210
Public Safety	-	10,265	-	-	-	-	-	-	-	10,265
Physical Environment	11,677	50	-	13,249	-	-	4,015	-	-	28,991
Transportation	-	-	-	-	112,117	-	-	-	-	112,117
Human Services	-	-	-	-	-	-	-	-	-	-
Culture & Recreation	5,221	1,000	15,989	-	-	-	200	-	-	22,411
Utilities Water	-	-	-	-	-	-	-	24,575	-	24,575
Utilities Wastewater	-	-	-	-	-	-	-	37,064	-	37,064
Solid Waste Landfill	-	-	-	-	-	-	-	-	5,616	5,616
Airport Authority	-	-	-	-	-	-	800	-	-	800
Project Expenditures:	16,898	31,436	15,989	13,249	112,117	-	5,105	61,639	5,616	262,048
Operating Costs/Reimb	75	-	-	-	90	220	40	-	-	425
Impact Fee Refunds	-	-	-	-	-	-	-	-	-	-
Transfers	4,888	17,715	15	-	5,141	528	555	-	-	28,841
Debt Service	3,755	4,632	4,634	-	13,279	3,301	791	17,683	-	48,074
Reserves	47,587	239,726	17,389	20,858	4,204	6,959	3,198	25,947	1,500	367,367
Non-Proj Expenditures:	56,305	262,072	22,038	20,858	22,713	11,008	4,584	43,630	1,500	444,706
Total Expenditures:	73,203	293,508	38,027	34,106	134,829	11,008	9,689	105,269	7,116	706,754
Revenue	TDC Projects	Co-Wide Cap Projects	Parks Projects	Stormwater Projects	Transp* Projects	Pub Safety, EMS, Fire Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY2024 Total
Ad Valorem Taxes	-	-	-	-	17	-	-	-	-	17
Tourist Development Tax	19,596	-	-	-	-	-	-	-	-	19,596
Infrastructure Surtax	-	30,313	-	-	-	-	-	-	-	30,313
Impact Fees	-	3,040	10,800	-	24,984	4,094	950	16,000	-	59,868
Gas Taxes*	-	-	-	-	20,503	-	-	-	-	20,503
Assessments	-	-	-	-	-	-	1,946	-	-	1,946
Tfrs Property Taxes (001)	-	52,935	4,139	2,800	9,200	-	200	-	-	69,274
Tfrs Property Taxes (111)	-	-	3,900	5,700	13,600	-	520	-	-	23,720
Tfrs User Fees (408)	-	-	-	-	-	-	-	51,240	-	51,240
Tfrs (Other Funds)	4,698	2,362	-	-	5,235	2,127	1,335	-	5,800	21,557
Bond/Loan Proceeds	-	-	-	-	-	-	4,004	-	-	4,004
Grants/Contributions	-	-	-	-	-	10	-	-	-	10
Interest/Miscellaneous	583	1,690	996	602	1,598	46	31	2,240	60	7,845
Carry Forward	49,335	204,920	18,783	25,035	62,048	4,938	849	36,701	1,259	403,866
Revenue Reserve	(1,010)	(1,752)	(590)	(30)	(2,355)	(208)	(147)	(912)	(3)	(7,006)
Total Revenue:	73,203	293,507	38,027	34,106	134,829	11,008	9,689	105,269	7,116	706,754

* The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (project 66066) and intersection improvements (project 60016).

The Five-Year Capital Improvement Program (CIP) & Capital Improvement Element (CIE) of the Collier County Growth Management Plan

Revenue: The five-year CIE utilizes several revenue sources to fund the County's future facility needs. Water and sewer utility projects are funded by future bond/loan proceeds, impact fees, user fees, interest and funds carried forward. Road construction is funded through a combination of future bond/loan proceeds, local and state gas taxes, local option infrastructure sales tax, impact fees, developer contribution agreements, grants, transfers from the General Fund/ Unincorporated Area General Fund, interest, and funds carried forward. EMS, Library, Park, Law Enforcement, Correctional, and General Governmental facilities projects are funded through impact fees, interest, funds carried forward and loans from the General Fund and for specific projects (EMS stations & ambulances and Sheriff's Forensic Evidence building) local option infrastructure sales tax. Certain general government and public safety capital expenditures typically funded through transfers from ad valorem taxes (General Fund or the Unincorporated Area General Fund) are Library, Parks, major replacement and repair projects and Stormwater Management improvements, which are not eligible to be funded by impact fees. Stormwater anticipates additional funding from bond proceeds. Solid waste landfill projects are funded by landfill tipping fees, interest and funds carried forward. The five-year CIE revenue sources listed below represent the funding for the FY 24 - FY 28 CIP/CIE.

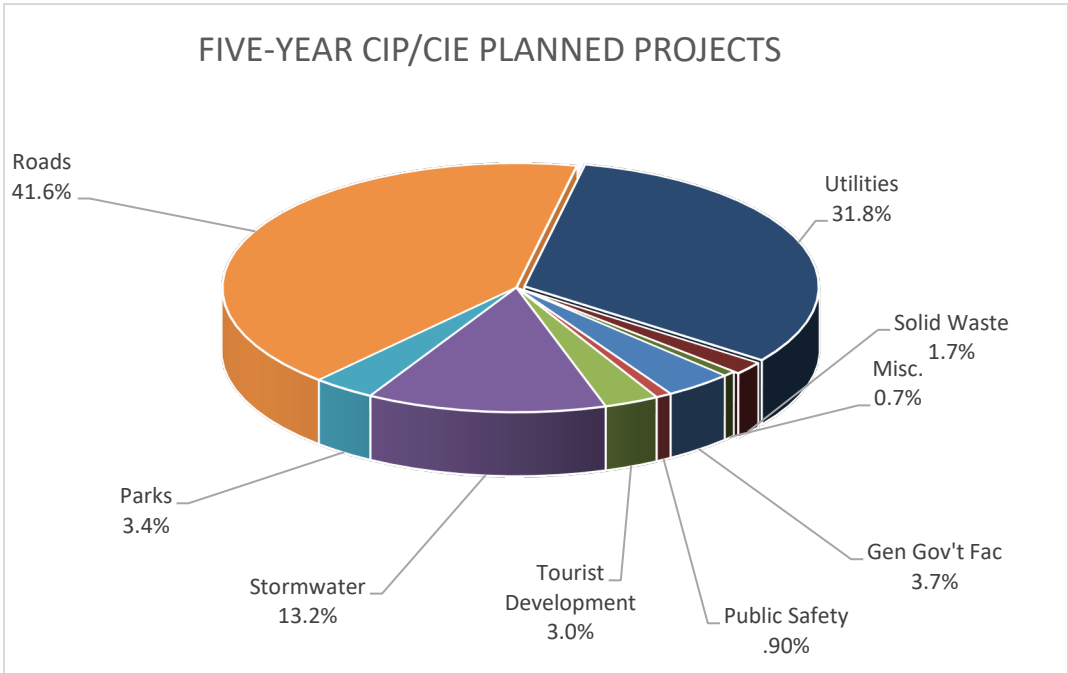


FIVE-YEAR CIP/CIE PLANNED REVENUE
(In Thousands)

Gas Taxes	\$ 110,503
Infrastructure Sales Tax	46,500
General Fund Revenues (001/0001, 111/1011)	274,868
Tourist Development Tax	99,961
Impact Fees	277,061
User Fees	525,195
Bond/Loan Proceeds	700,045
Transfers	68,690
Interest/Misc./Grants	60,477
TOTAL REVENUE	\$2,163,301
Carry Forward	403,866
Reserves/Non-Project Expenses	(28,339)
TOTAL PROJECT FUNDING	\$2,538,827

**Collier County Government
Fiscal Year 2024 Adopted Budget – Capital Improvement Program**

Appropriations: The five-year CIE identifies public facilities that are needed to eliminate existing deficiencies or will be needed to meet the demands of future growth. Planned projects during the five years covered in the CIE total \$1,637,122. The five-year CIE is summarized below.



FIVE-YEAR CIP/CIE PLANNED PROJECTS
(In Thousands)

Governmental Facilities	\$ 61,078
Public Safety	14,265
Tourist Development	49,033
Stormwater Management.	215,444
Parks & Recreation	56,329
Roads	680,971
Utilities	520,700
Solid Waste	27,730
Misc.*	11,572
Project Total	<u>1,637,122</u>
Reserves/Debt/Misc./ Operating	<u>901,705</u>
Total Appropriations	<u>\$2,538,827</u>

*Misc. includes replacement Library Books \$5,000,000 Museum Capital \$1,000,000 Pelican Bay - Clam Bay Restoration \$946,000, Pelican Bay Capital Landscape & Irrigation Improvements \$3,826,000, and Airport \$800,000.

Collier County Government
Fiscal Year 2024 Adopted Budget – Capital Improvement Program

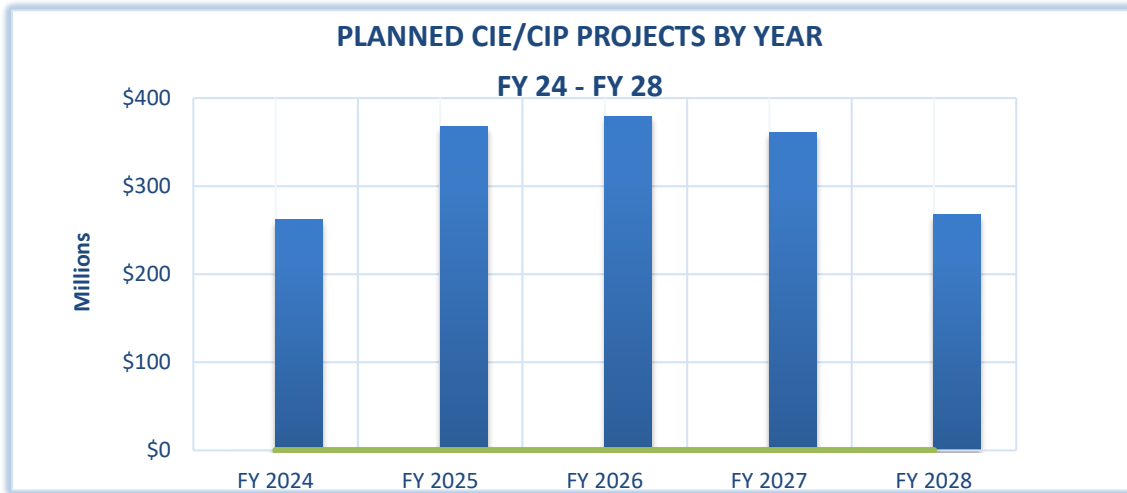
FY 24 - 28 CAPITAL IMPROVEMENT PROGRAM (CIP) / CAPITAL IMPROVEMENT ELEMENT (CIE)
SUMMARY OF CAPITAL PROJECT FUNDING
(In Thousands)

Dept./Functional Area	TDC Projects	Govt. Fac. Projects	Parks Projects	Stormwater Projects	Tranps* & Projects	Pub Safety, EMS, Fire Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY 24-28 CIP/CIE Expenses
General Government	-	60,989	-	-	-	-	90	-	-	61,078
Public Safety	-	14,265	-	-	-	-	-	-	-	14,265
Physical Environment	42,025	250	-	215,195	-	-	4,772	-	-	262,241
Transportation	-	-	-	-	680,971	-	-	-	-	680,971
Human Series	-	-	-	-	-	-	-	-	-	-
Culture & Recreation	7,008	5,000	56,329	-	-	-	1,000	-	-	69,337
Utilities Water	-	-	-	-	-	-	-	216,172	-	216,172
Utilities Wastewater	-	-	-	-	-	-	-	304,529	-	304,529
Solid Waste Landfill	-	-	-	-	-	-	-	-	27,730	27,730
Airport Authority	-	-	-	-	-	-	800	-	-	800
Project Expenditures:	49,033	80,504	56,329	215,195	680,971	-	6,661	520,701	27,730	1,637,122
Operating Costs	375	0	0	0	90	220	40	0	0	725
Impact Fee Refunds	0	0	0	0	1,000	0	0	0	0	1,000
Transfers	14,557	24,380	71	0	5,141	528	1,855	0	0	46,531
Debt Service	18,745	24,944	21,289	0	26,901	18,068	3,955	78,085	0	191,986
Reserves	69,055	203,559	35,174	56,676	23,768	13,594	5,225	252,913	1,500	661,464
Non-Project Expenditures:	102,731	252,882	56,534	56,676	56,899	32,409	11,076	330,998	1,500	901,705
Total Expenditures:	151,764	333,386	112,863	271,871	737,869	32,409	17,737	851,699	29,230	2,538,827
Revenue	TDC Projects	Govt. Fac. Projects	Parks Projects	Stormwater Projects	Tranps* & Projects	EMS, Fire Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY 24-28 CIP/CIE Revenues
Ad Valorem	0	0	0	0	17	0	0	0	0	17
Tourist Development Tax (TDC)	99,961	0	0	0	0	0	0	0	0	99,961
Infrastructure Surtax	0	16,622	0	0	22,605	7,273	0	0	0	46,500
Impact Fees	0	15,615	55,533	0	86,984	21,021	4,880	93,028	0	277,061
Assessments	0	0	0	0	0	0	9,732	0	0	9,732
Gas Taxes*	0	0	0	0	110,503	0	0	0	0	110,503
Transfers Property Taxes (001)	0	80,503	20,696	14,000	46,000	0	1,000	0	0	162,199
Transfers Property Taxes (111)	0	0	15,900	18,500	68,000	0	520	0	0	102,920
Transfers (Other Funds)	4,698	9,027	0	0	25,793	0	1,258	0	27,914	68,690
Transfers User Fees (408)	0	0	0	0	0	0	0	525,195	0	525,195
Bond/Loan Proceeds	0	0	0	213,377	295,882	0	0	190,786	0	700,045
Grants/Contributions	0	0	0	0	25,889	10	0	0	0	25,899
Interest/Miscellaneous	2,913	8,450	4,978	1,010	5,598	231	139	11,200	60	34,578
Carry Forward	49,335	204,920	18,783	25,035	62,048	4,938	849	36,701	1,259	403,866
Revenue Reserve	(5,144)	(1,752)	(3,026)	(51)	(11,450)	(1,063)	(640)	(5,211)	(3)	(28,339)
Total Revenue:	151,764	333,386	112,863	271,871	737,869	32,409	17,737	851,699	29,230	2,538,827

* The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (project 66066) and intersection improvements (project 60016).

**Collier County Government
Fiscal Year 2024 Adopted Budget – Capital Improvement Program**

Planned Project Expenditures: Across the five-year CIP/CIE planning period, project expenditures are expected as summarized below.



FIVE-YEAR CIP/CIE PLANNED PROJECTS BY YEAR	
FY 2024	\$ 262,047,500
FY 2025	367,215,300
FY 2026	379,599,800
FY 2027	360,336,800
FY 2028	<u>267,922,000</u>
Project Total	\$1,637,122,000

Operational Impact of the CIP/CIE

Although the Capital Improvement Program is prepared separate from the operating budget, the two have a direct relationship. Operating budget appropriations lapse at the end of the fiscal year, however, capital appropriations not spent or encumbered are carryover from the previous fiscal year into the current fiscal year until the project is finished and capitalized.

Capital improvement projects, including those that involve development of new facilities or new and expanded infrastructure, will generate future operating and maintenance expense in the future plus a weighty requirement to replace the asset at the end of the asset useful life. Operating savings may also be realized. For example, while construction of a new EMS station will result in additional costs for staffing and operations, repaving a street may result in reduced need for maintenance. Those costs or savings are not included in the capital budget estimates, but rather are incorporated in the operating budget. Most of the time, these operating costs may impact the budget prior to the completion of the facility. An important element of the CIP process is consideration of any future increases in operating costs, which will result from capital activity, so that estimates of those costs can be incorporated in the appropriate long term financial plans for the affected funds.

The following is a brief recap of all the facilities planned or under construction.

Tourist Development (TDC) Projects
(Funds 183/100, 195/1105, 370/3007, 758/1108):

The majority of projects are beach sand renourishment, dredging and maintenance of park beach assets.

Collier County Government
Fiscal Year 2024 Adopted Budget – Capital Improvement Program

- Project 50156 – Amateur Sports Complex and Events Center is a facility funded by a \$65 million bond (Oct 2018) to be paid back from Tourist Development Taxes. This project is broken down into 4 phases with numerous buildings, fields, parking, and other amenities. The General Fund (001/0001) will support the day-to-day operations of the complex whereas Tourist Development taxes will fund the promotion, marketing, and management of the Complex from Fund (758/1109). The FY 2024 operating budget is approximately \$6.4 million which include a total of 6 FTE's that support the operations of the complex.

County-Wide Governmental Facilities Projects (Fund 181/1056, 301/3001, 390/3034 & 318/3018):
The majority of these projects are repairs, maintenance, and replacements of existing buildings and assets.

Parks and Recreation Projects
(Funds 303/3061,305/3060,306/3062,308/3063,345/3070,346/3071& 318/3018):

The majority of these projects are repairs, maintenance, and replacement of existing Park infrastructure. These types of projects are funded with General Fund (001/0001 & 111/1011) dollars. The 2020 Bond proceeds are funding Sun-N-Fun infrastructure and various pool repairs at other parks.

- Project 80039 – Big Corkscrew Island Regional Park is a new park. Phase 1 of the park is completed and is open to the public while Phase 2 is under construction in the eastern part of the county. The source of funding for construction is Park's impact fees and \$40 million from the infrastructure sales tax. The FY 2024 net operating budget is supported by the general fund is approximately \$2.7 million which includes a total of 26 FTE's that support the operation of the facility.

Stormwater Projects
(Funds 325/3050 & 327/3052):

The majority of these projects are repairs, maintenance, and replacement of existing stormwater infrastructure. Capital Projects are funded with both General Funds (001/0001 & 111/1011) as well as grants from South Florida Water Management District and bond proceeds. Operating costs will not change. The FY 2024 net operating budget are part of the Transportation Management Services Department within Fund 103/1005 and is approximately \$9.6 million which includes a total of 25 FTE's that support storm water operation. The operating budget is funded with both the General Fund (001/0001) and the Unincorporated General Fund (111/1011).

- Project 60139 – Naples Park Area Stormwater Improvements. This is multiyear improvement project is being developed in coordination with the Public Utilities Department to include stormwater management, water, and wastewater improvements within the Naples Park neighborhood. This joint effort will reduce construction costs by capitalizing on economy of scale and avoiding multiple disturbances in the neighborhood.
- Project 60234 – Palm River Stormwater Improvement. This is multiyear improvement project is being developed in coordination with the Public Utilities Department to include stormwater management, water, and wastewater improvements within the Palm River community. This joint effort will reduce construction costs by capitalizing on economy of scale and avoiding multiple disturbances in the neighborhood.
- Project 60102 – Gordon River Stormwater Improvements. The Gordon River watershed consists of approximately 4,432 acres and is bounded by the Crossings to the north, the Conservancy of Southwest Florida to the south, Airport Pulling Rd to the east, and US 41 to the west. Various areas throughout the Gordon River Extension (GRE) basin experience high water inundation conditions during heavy rainfall events. These areas include the Country Club of Naples, Forest Lakes, Pine Ridge Industrial Park, Poinciana Village, Golden Gate Parkway, and the properties west of GF Rd, north of Golden Gate Parkway, and south of Pine Ridge Rd. The intent of these projects is to reduce the potential flooding scenarios throughout the basin. These projects include the Golden Gate Parkway AMIL Gate Weir 32 Replacement, Goodlette-Frank Supplemental Outfall, Freedom Park Stormwater Pump Station, Freedom Park Bypass Ditch & Spreader Swale, Goodlette-Frank Ditch Improvements,

Collier County Government
Fiscal Year 2024 Adopted Budget – Capital Improvement Program

Solana/Burning Tree Box Culvert Extension, Maintenance Access Road/ Seawall, and the Forest Lakes Rock Weir Replacement.

Transportation Projects

(Funds 112/1012, 310/3081, 313/3083, 331-339/3090 - 3095, 341/3080, & 318/3018):

The majority of these projects are repairs, maintenance, and widening of existing Transportation infrastructure.

Public Safety –

(Funds EMS (350/3030 & 318/3018), Fire (372/3035), Law Enforcement (385/3033 & 318/3018), and Correction (381/3032))

- EMS Capital projects. In the Infrastructure sales tax referendum, \$6 million was allocated for the construction of 3 EMS substations. As bids are received, additional funding is being sought from the Infrastructure Sales Tax. The FY 2024 operating budget for EMS is captured in Fund (490/4050) and is supported by the general fund and user fees is approximately \$51.9 million which includes a total of 228 FTE's that support the operation of the division.
 - Project 55211 - Heritage Bay EMS substation is budgeted and will be in the procurement phase for design.
 - Project 55212 - Estates (Desoto & Golden Gate) EMS substation is budgeted, and design has been completed.
 - Project 55213 - Old US41 EMS station is in the 5-year plan and as currently in the procurement phase for construction.
- In the Law Enforcement Capital program, the construction of two substations is planned. The North Naples substation is in a flood zone therefore needs to be relocated to higher ground. The Everglades substation is currently in rental property and the Sheriff desires to relocate to a permanent location. Capital funding for the North Naples substation will most likely come from the General Fund since it's a replacement of an existing building and the Everglade substation will be funded with impact fees. The operating costs should not change since both sites already have personnel and operating costs. In the infrastructure sales tax referendum \$33 million was allocated to the Sheriff for a new Forensic/Evidence facility. The current Forensic building is in a flood zone and needs to be relocated. Also, the Sheriff has several storage sites throughout the County and would like to have a building where all the evidence can be stored. This new building will be built at the Government Operations Business Park.
- There are no new capital projects within the next 5-years for Fire (Fd 372/3035) or Corrections (Fd 381/3032).

Miscellaneous Capital Projects

Library (Fund 355/3031), Growth Management Capital (Fund 309/3025), Museum (Fund 314/3026), Pelican Bay (Funds 320,322/3040,3041), and Airport (Fund 496-499/4091-4094):

- The Growth Management capital budget includes funding for building repairs and funding for a future expansion or new building to house office staff. These projects are funded with user fees and loan proceeds. Building repairs will not affect current operating expenses which are on various pages within the Growth Management Department.
- The Museum capital program is for maintenance, refurbishment, and replacement of various assets. These projects are funded with General Fund (001/0001) and Tourist Development tax. Operating budgets will remain unchanged. The FY 2024 operating budget for Museums are captured in Fund (198/1107) and is approximately \$2.8 million which includes a total of 16 FTE's that support the operation of the division.
- Pelican Bay capital program is for the maintenance of Clam Pass and for various infrastructure maintenance and improvements. These capital projects are funded with special assessments. Operating costs should remain unchanged. The FY 2024 operating budget for Pelican Bay are part of the office of

Collier County Government
Fiscal Year 2024 Adopted Budget – Capital Improvement Program

the County Manager's section and is approximately \$5.8 million which includes a total of 27 FTE's that support the operation of the division.

- Project 50211 – Pelican Bay Operations Building. Replacement of the current building that has reached the end of its service life, the project plan is to replace the existing building and facilities for maximal efficiency purposes. The project will include the design and construction of new chemical and soil storage buildings, pole barn for housing large and tall equipment, fueling facility, and nursery. The site will be improved after demolition and prior to construction to address the water management issues as required by FEMA.
- The Airport capital program is for repair, maintenance, and monitoring of various assets. Capital funding is from user fees and General Fund (001/0001). Operating costs should remain unchanged. The FY 2024 operating budget for the Airport is in Fund (495/4090) and is approximately \$9.1 million which includes a total of 17 FTE's that support the operation of the facility.
- There are no new capital projects within the next 5-years for the library.

Utility Capital (Water and Wastewater)
(Funds 411-419/ 4011-4019):

The majority of these projects are repairs, maintenance, and replacement of existing water and wastewater infrastructure. The Utilities Division has been proactive in developing and constructing infrastructure in eastern part of Collier County where it's very rural and undeveloped. Operating costs will not change and are funded by user fees. The FY 2024 operating budget for utility operations are in Fund (408/4008) and is approximately \$155.1 million which includes a total of 485.05 FTE's that support operations. Several developers have approached the County and the Utility inquiring about water and sewer services. In April 2019, the Utility Division issued a \$76.2 million bond and in July 2021, a \$128.9 million bond to finance the "below ground" infrastructure. Construction of the transmission mains and master pumping stations are noted in Project 70194 – Northeastern Utilities Facilities.

- In the 5-year capital plan, Project 70194 - construction of a new 4 MGD Northeast Wastewater Reclamation Facility (NEWRF) will be funded with a bond and paid back over time with wastewater system development fees/impact fees. Future operating expenses will increase once this plant is on-line.
- In the 5-year capital plan, Project 70194 - construction of a new 5 MGD Northeast Regional Water Treatment Plant (NERWTP) will be funded with a bond and paid back over time with water system development fees/impact fees.

Solid Waste Capital (Fund 474/4074):

The majority of these projects are repairs, maintenance, and replacement of existing infrastructure. Operating costs will not change. The FY 2024 operating budget for Solid Waste operations are in Fund (470/4070) and 473/4073 and is approximately \$64.3 million which includes a total of 47 FTE's that support operations.

- Project 70169 - East Naples Recycling Drop Off Center is a future facility. Initial funding is for land purchase and design.
- Project 70232 - Immokalee Household Hazardous Waste Center is a future facility.
- Project 59007 - The Resource Recovery Park is over 300 acres of undeveloped land located north and northeast of the landfill. The land will be dedicated to future Solid Waste facilities.

Capital Budget Presentation

The capital improvement section of the budget book is organized into three sections. The first section is the 5-year capital plan. The second section is comprised of schedules that summarize the FY 24 CIP by Fund and Department/Division. The third section is a short description of each the FY 24 capital projects.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Section II: 5-Year CIP/CIE FY 24 - FY 28

**FY 2024 Capital Improvement Program (CIP) &
FY 24 - FY 28 Capital Improvement Element (CIE)
(In Thousands)**

SAP PROJECT NO.	DESCRIPTION	FY 24 Adopted Budget	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 24-28 TOTAL
Fund: 183/1100, 195/1105, 370/3007, 758/1108 Division: Tourist Development (TDC)							
50280	Hurricane IAN	2,000	-	-	-	-	2,000
80171	Beach Tilling	30	30	30	30	30	150
80288	Wiggins Pass Dredge	25	100	1,000	100	1,600	2,825
80366	Coastal Resiliency	500	500	-	5,000	10,000	16,000
88032	Clam Pass Dredging	250	20	250	20	250	790
90033	Near Shore Hard Bottom Monitoring	230	230	230	230	230	1,150
90065	Local Gov't Funding Request	25	25	25	25	25	125
90066	Vanderbilt Beach Renourishment	3,800	-	-	-	-	3,800
90067	Park Shore Beach Renourishment	3,800	-	-	-	-	3,800
90068	Naples Engineering & Renourishment	-	1,750	3,250	-	-	5,000
90069	Clam Pass Beach Maintenance	100	525	-	-	-	625
90071	Marco Island South	-	200	1,000	-	-	1,200
90096	Naples Pier Repair & Maintenance	200	200	200	200	200	1,000
90297	Shore Bird Monitoring	25	25	25	25	25	125
90527	County/Naples Beach Cleanup	197	197	197	197	197	985
90536	City/County Beach Monitoring	170	170	170	170	170	850
90549	Doctors Pass Dredging	25	50	500	25	700	1,300
90077	Beach Emergency Response	300	-	-	-	-	300
Subtotal Physical Environment		11,677	4,022	6,877	6,022	13,427	42,025
50156	Amateur Sports Complex (758/370)	4,620	-	-	-	-	4,620
90533	County Beach Cleaning	601	200	200	200	200	1,401
TBD	Other TDC capital projects	-	247	247	247	247	987
Subtotal Culture & Recreation		5,221	447	447	447	447	7,008
TOTAL TOURIST DEVELOPMENT		16,898	4,469	7,324	6,469	13,874	49,033

SAP PROJECT NO.	DESCRIPTION	FY 24 Adopted Budget	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 24-28 TOTAL
Fund: 181/1056, 301/3001, 390/3034, 318/3018 Division: County-Wide Government Facilities Capital Improvements							
50001	GovMax Software	120	75	75	75	75	420
50017	Financial Management Software Upgrade	1,000	2,000	-	-	-	3,000
50139	Customer Experience Mgt Software	75	92	92	92	92	443
50220	Medical Examiner Renovations	2,200	-	-	-	-	2,200
50224	Camp Keis Property	586	-	-	-	-	586
50225	Parking Lot Repairs	1,225	-	-	-	-	1,225
50226	Elevator Repairs & Replacement	750	-	-	-	-	750
50227	Interior Bldg Improvements	150	-	-	-	-	150
50228	Exterior Bldg Improvements	950	-	-	-	-	950
50231	Electrical Improvements	400	-	-	-	-	400
50266	Plumbing	300	-	-	-	-	300
50281	Tax Collector - Immok Gov't Ctr Renovations	150	-	-	-	-	150
50293	GG Estates Gov Ctr	500	-	-	-	-	500
50294	Strategic Land Purchase	500	-	-	-	-	500
50295	Fire Life & Safety	750	-	-	-	-	750
50296	Lift Stations	1,000	-	-	-	-	1,000
50297	Master Planning	300	-	-	-	-	300
50299	Security Equipment	1,500	-	-	-	-	1,500
50300	SOE Parking Lot Repairs	50	-	-	-	-	50
50301	Campus Transformer	1,300	-	-	-	-	1,300
51036	Corp Improvement Software	90	90	90	90	90	450
52161	Reroofing Projects	1,400	-	-	-	-	1,400
52162	A/C, Heating, & Ventilation Repairs	975	-	-	-	-	975
52163	Fire Alarm/Life Safety	500	-	-	-	-	500
52169	ADA Compliance	100	-	-	-	-	100
52525	General Building Repairs	750	-	-	-	-	750
80412	Golden Gate Golf course	2,500	-	-	-	-	2,500
TBD	Large Repair/Maintenance items	-	7,000	8,000	9,000	10,000	34,000
various	Other Courthouse related projects (fd 181)	-	960	960	960	960	3,840
Subtotal General Government		20,121	10,217	9,217	10,217	11,217	60,989

**Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program**

Section II: 5-Year CIP/CIE FY 24 - FY 28

**FY 2024 Capital Improvement Program (CIP) &
FY 24 - FY 28 Capital Improvement Element (CIE)
(In Thousands)**

SAP PROJECT NO.	DESCRIPTION	FY 24 Adopted Budget	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 24-28 TOTAL
50104	800 MHz Upgrade	6,000	-	-	-	-	6,000
50292	Auto Fingerprint IS System Replacement	400	-	-	-	-	400
50298	CCSO Rifle Range Roof Repair	45	-	-	-	-	45
50302	CCSO New Gun Range Fac	500	-	-	-	-	500
50303	Jail & Related Exterior/Bldg Repairs	920	-	-	-	-	920
50304	SO Jail Windows	500	-	-	-	-	500
51031	Jail HVAC System Redesign & Replacement	500	-	-	-	-	500
53001	Sheriff Substation #1 N Naples	400	-	-	-	-	400
53010	Sheriff Law Enforcement Cap Improve	500	500	500	500	500	2,500
53172	Jail Renovations/repairs	500	500	500	500	500	2,500
Subtotal Public Safety Projects		10,265	1,000	1,000	1,000	1,000	14,265
80185	Water Quality Testing	50	50	50	50	50	250
Subtotal Physical Environment Projects		50	50	50	50	50	250
TBD	Career and Technical Training Ctr - Surtax	-	-	-	-	-	-
TBD	VA Nursing Home - Surtax	-	-	-	-	-	-
Subtotal Human Services Projects		-	-	-	-	-	-

Fund: 181/1056, 301/3001, 390/3034		Division: County-Wide Capital Improvements					
SAP PROJECT NO.	DESCRIPTION	FY 24 ADOPTED Budget	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 24-28 TOTAL
80450	Books, Pubs. & Library Materials	250	-	-	-	-	250
54001	Replacement Library Books, Pub & Materials	750	1,000	1,000	1,000	1,000	4,750
Subtotal Culture & Recreation		1,000	1,000	1,000	1,000	1,000	5,000
TOTAL GOVERNMENT FACILITIES PROJECTS		31,436	12,267	11,267	12,267	13,267	80,504

Fund: 303/3061, 305/3060, 306/3062, 345/3070, 346/3071, 318/3018		Division: Parks and Recreation					
SAP PROJECT NO.	DESCRIPTION	FY 24 Adopted Budget	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 24-28 TOTAL
80130	Waterway Marker Maintenance	57	40	40	40	40	217
80201	ATV Park	13	20	20	20	20	93
80039	Big Corkscrew Island Reg Park-Ph 2	8,869	6,200	6,300	-	-	21,369
TBD	Boating Improvement Projects	-	550	550	550	550	2,200
80262	Reg Pk-Pathway/Roadway Repairs	250	-	-	-	-	250
80292	Regional Pk - Exotic Removal	100	-	-	-	-	100
80305	Com Pk-Playground Maintenance	350	-	-	-	-	350
80307	Com Pk-Athletic Fields/Courts Maintenance	600	-	-	-	-	600
80315	Reg Pk- Playground Maintenance	200	-	-	-	-	200
80317	Reg Pk- Athletic Field/Court Maint	250	-	-	-	-	250
80342	Park Master Plan	231	-	-	-	-	231
80357	Com Pk-Pathway/Roadway Repairs	450	-	-	-	-	450
80360	Com Pk-Assessments	200	-	-	-	-	200
80364	Com Pk-Other Repairs & Maintenance	700	-	-	-	-	700
80370	Reg Pk-Assessments	200	-	-	-	-	200
80371	Reg Pk-Other Repairs & Maintenance	700	-	-	-	-	700
80381	Com Pk-Artificial Turf	500	-	-	-	-	500
80384	NCRP Pool pumps and motors	300	-	-	-	-	300
80385	Reg Pk-Artificial Turf	400	-	-	-	-	400
80401	Com Pk-Lighting Infrastructure Maintenance	300	-	-	-	-	300
80406	Com Pk- Pool Repairs	300	-	-	-	-	300
80411	Reg Pk-Lighting Infrastructure Maint	200	-	-	-	-	200
80418	Off Road Vehicle Replacement	718	350	350	350	350	2,118
80600	CompPk - Exotics Removal	100	-	-	-	-	100
TBD	Future Repairs and Maintenance	-	6,000	6,000	6,000	6,000	24,000
TOTAL PARKS AND RECREATION PROJECTS		15,989	13,160	13,260	6,960	6,960	56,329

**Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program**

Section II: 5-Year CIP/CIE FY 24 - FY 28

**FY 2024 Capital Improvement Program (CIP) &
FY 24 - FY 28 Capital Improvement Element (CIE)
(In Thousands)**

SAP PROJECT NO.	DESCRIPTION	FY 24 Adopted Budget	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 24-28 TOTAL
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Fund: 325/3050 & 327/3052		Division: Stormwater Projects					
PROJECT NO.	DESCRIPTION	FY 24 Adopted Budget	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 24-28 TOTAL
50160	Weir Automation	-	500	500	500	500	2,000
50169	Bayshore Gate CRA	-	400	-	-	-	400
50177	Stormwater Channel Dredging	-	3,000	2,000	2,000	3,000	10,000
50180	Canal Easement Acquisition	-	200	200	200	200	800
50200	Poinciana Village	-	-	-	-	-	-
50209	Stormwater Outfall Replacement	-	1,590	1,685	1,787	1,894	6,956
50210	Stormwater Pipe Replacement	-	1,590	1,685	1,787	1,894	6,956
50238	SW Cross Street Culverts	-	2,625	2,783	2,949	3,126	11,483
51029	Golden Gate City Outfall Replacement	-	2,200	2,332	2,472	2,620	9,624
51144	Stormwater Master Planning	99	105	110	116	120	550
60121	NPDES MS4 Program	50	53	55	58	62	278
TBD	Imperial Stormwater Improvements	-	3,600	-	-	-	3,600
TBD	BCB Cooperative Agreements	-	5,200	5,200	5,200	5,200	20,800
60102	Upper Gordon River	-	4,770	5,056	5,360	-	15,186
60139	Naples Park Swales	7,500	3,780	3,969	4,167	-	19,416
60142	Ridge Street	-	-	7,000	-	-	7,000
60143	Immokalee Stormwater Improvement	-	7,500	-	-	-	7,500
60194	Stormwater Maintenance Program	-	10,000	10,000	8,000	10,000	38,000
60195	Harbor Lane Brookside	-	2,265	-	-	-	2,265
60199	Vanderbilt, US41 to Goodlette Frank Rd	2,500	-	-	-	-	2,500
60224	Lely Golf Estates	600	-	5,880	7,000	7,000	20,480
60234	Palm River Stormwater Improve	2,500	2,940	3,116	3,303	3,502	15,361
60238	Plantation Island	-	2,240	-	-	-	2,240
60246	Lake Park Flow way	-	500	500	500	500	2,000
60250	Naples Manor SW Improvements	-	5,400	2,200	2,200	-	9,800
TOTAL STORMWATER		13,249	60,458	54,271	47,599	39,618	215,195

Fund: 112/1012, 310/3081, 313/3083, 331 - 339 (3090-3095), 341/3080 & 318/3018		Division: Transportation					
PROJECT NO.	DESCRIPTION	FY 24 Adopted Budget	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 24-28 TOTAL
50233	Off-Road Vehicles & Equipment	340	-	-	-	-	340
50285	Transportation Mgmt Svvc Bldg R&M	174	-	-	-	-	174
60016	Intersection Safety/Capacity/Enhancements*	3,420	2,000	2,600	2,300	1,050	11,370
60037	Asset Management	600	250	250	250	250	1,600
60077	Striping & Marking	800	800	800	800	800	4,000
60085	Traffic Info System Review	250	250	250	250	250	1,250
60090	Traffic Signal Timing	500	-	-	-	-	500
60109	Enhanced Planning Consultant Services	500	500	500	500	500	2,500
60118	County Pathways Non-Pay in Lieu	350	1,000	1,000	1,000	1,000	4,350
60129	Wilson/Benfield	-	-	-	-	1,000	1,000
60130	Wall Barrier Replacement	500	250	250	250	250	1,500
60131	Road Resurfacing	10,000	13,000	14,000	14,500	14,500	66,000
60144	Oil Well Rd - Everglades to Oil Well Grade	4,900	-	-	37,597	-	42,497
60163	Traffic Calming/Studies	300	300	300	300	300	1,500
60172	Traffic Signals	1,050	1,124	1,064	1,000	1,000	5,238
60190	Airport Rd, Vanderbilt Bch Rd to Immokalee Rd	-	4,928	3,423	-	-	8,351
60193	Davis Blvd Landscaping	65	-	-	-	-	65
60197	Road Maintenance Facility	1,239	500	500	500	500	3,239
60198	Veterans Memorial	6,500	4,658	14,100	-	-	25,258
60199	Vanderbilt, US41 to Goodlette Rd	13,563	-	-	-	-	13,563
60201	Pine Ridge, Livingston to I-75	5,000	12,399	-	-	-	17,399
60208	Immokalee Rd Landscaping	147	-	-	-	-	147
60218	US 41 Landscaping	207	-	-	-	-	207
60220	Blue Sage Drive	37	-	-	-	-	37
60225	White Blvd (Collier to 23rd St SW)	-	-	-	-	2,800	2,800

**Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program**

Section II: 5-Year CIP/CIE FY 24 - FY 28

**FY 2024 Capital Improvement Program (CIP) &
FY 24 - FY 28 Capital Improvement Element (CIE)
(In Thousands)**

SAP PROJECT NO.	DESCRIPTION	FY 24 Adopted Budget	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 24-28 TOTAL
60226	16th Street Shoulders	1,406	-	-	-	-	1,406
60227	Corkscrew Rd (Lee Conty Line) Shoulders	479	-	-	-	-	479
60228	Sidewalks - Surtax	-	1,765	830	-	-	2,595
60229	Wilson Blvd (GG Blvd to Immok Rd)	9,718	-	-	-	-	9,718
60231	Oil Well Rd Shoulder Improve	750	750	750	-	-	2,250
60249	Vanderbilt Rd - 16th to Everglades	9,783	427	22,912	-	-	33,122
60256	Everglades & 43rd Ave NE	1,700	-	-	-	-	1,700
60259	Goodlette Rd, Vanderbilt to Immok Rd	2,200	2,750	22,017	-	-	26,967
60260	Mass Arm Painting	650	225	225	225	225	1,550
60263	Everglades Blvd - VBR to Oil Well Rd	-	13,818	19,593	19,594	-	53,005
60264	Golden Gate Parkway at Livingston	500	-	-	-	6,000	6,500
60265	Median Maintenance	10,600	10,300	10,300	10,500	10,700	52,400
66066	Bridge Structure Repairs and Construction*	5,000	5,000	5,000	5,000	5,000	25,000
68056	CR951, Golden Gate Main to Green Blvd	18,888	25,097	-	-	-	43,985
60212	New Golden Gate Bridges	-	48,466	40,899	25,445	-	114,810
TBD	Goodlette Frank Rd GLGT Pkwy to US41	-	-	-	500	-	500
TBD	Immokalee Rd at Livingston	-	5,000	-	38,000	-	43,000
TBD	Pine Ridge Rd - Logan Blvd to Collier Blvd	-	-	-	8,290	-	8,290
TBD	Pine Ridge Rd (Shirley to Airport)	-	-	-	-	500	500
TBD	VBR Airport to Livingston	-	-	431	-	-	431
TBD	Immok Rd Livingston to Logan	-	-	1,500	-	20,498	21,998
TBD	Santa Barbara/Logan Turn lane	-	879	5,000	5,000	5,000	15,879
TOTAL COLLIER COUNTY TRANSPORTATION CIP		112,117	156,436	168,494	171,801	72,123	680,971

Fund: 309/3025		Division: (Misc) Growth Management Department - Capital Projects Fund					
PROJECT NO.	DESCRIPTION	FY 24 Adopted Budget	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 24-28 TOTAL
50161	CDES Bldg Repairs & Maintenance	90	-	-	-	-	90
TOTAL CDES - CAPITAL PROJECTS FUND		90	-	-	-	-	90

Fund: 314/3026		Division: (Misc) Museum Improvement Fund					
PROJECT NO.	DESCRIPTION	FY 24 Adopted Budget	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 24-28 TOTAL
50144	Campus Museum-Landscape Gardens	200	-	-	-	-	200
TBD	Museum Maintenance and Repairs	-	200	200	200	200	800
TOTAL MUSEUM IMPROVEMENTS		200	200	200	200	200	1,000

Fund: 320/3040		Division: (Misc) Pelican Bay - Clam Pass Restoration					
PROJECT NO.	DESCRIPTION	FY 24 Adopted Budget	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 24-28 TOTAL
51100	Clam Bay Restoration	189	189	189	189	189	946
TOTAL (MISC) PELICAN BAY - CLAM PASS RESTORATION		189	189	189	189	189	946

Fund: 322/3041, 323/3042		Division: (Misc) Pelican Bay - Capital Improvement Program					
PROJECT NO.	DESCRIPTION	FY 24 Adopted Budget	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 24-28 TOTAL
50066	Pelican Bay Hardscape Upgrades	100	-	-	-	-	100
50103	Traffic Sign Renovation	150	-	-	-	-	150
50126	Beach Renourishment Initiatives	400	-	-	-	-	400
50211	Pelican Bay Operations Building	1,826	-	-	-	-	1,826
50212	Sidewalk Replacement	1,200	-	-	-	-	1,200
50272	Streetlight Improvements	150	-	-	-	-	150
TOTAL (MISC) PELICAN BAY - CAPITAL IMPROVEMENTS		3,826	-	-	-	-	3,826

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Section II: 5-Year CIP/CIE FY 24 - FY 28

**FY 2024 Capital Improvement Program (CIP) &
FY 24 - FY 28 Capital Improvement Element (CIE)
(In Thousands)**

SAP PROJECT NO.	DESCRIPTION	FY 24 Adopted Budget	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 24-28 TOTAL
50088	Marco Island Mitigation Maint. & Monitoring	120	-	-	-	-	120
50093	Everglades Mitigation Maint. & Monitoring	30	-	-	-	-	30
50168	Everglades Deck Replacement	300					300
50202	Im Terminal Enhancements	300					300
50284	Business Consulting	50	-	-	-	-	50
			-	-	-	-	-
TOTAL AIRPORT AUTHORITY PROJECTS		800	-	-	-	-	800

Fund: 411/4011, 412/4012, 415/2015, 419/4019 Division: Utilities Water							
PROJECT NO.	DESCRIPTION	FY 24 Adopted Budget	FY 25 CIP/CIE**	FY 26 CIP/CIE**	FY 27 CIP/CIE**	FY 28 CIP/CIE**	FY 24-28 TOTAL
50105	Integrated Asset Management	100	200	200	200	200	900
60224	Lely Golf Estates		5,000	5,000	5,000	5,000	20,000
70010	Water Meter Renewal & Replacement	200	300	4,000	4,000	4,000	12,500
70014	Asset Alignment and Verification	25	50	50	50	50	225
70019	Cross-Connection Control Program	50	1,000	1,000	1,000	1,000	4,050
70023	Fire Hydrant Replacement	25	100	100	100	100	425
70031	Water Master Plan Updates	100	100	100	100	100	500
70034	SCRWTP Reactors Rehab	-	200	200	200	200	800
70041	Water Lighting/ Surge Protection & Grounding	-	150	150	150	150	600
70045	FDOT Joint Project Agreements - Water	-	100	100	100	100	400
70069	Well/Plant Power System	3,000	1,000	1,000	1,000	1,000	7,000
70071	CCDOT Utility Relocates	-	50	50	50	50	200
70084	Wellfield SCADA	250	300	300	300	300	1,450
70085	Wellfield/Raw Water Booster Pump Stations TS	4,500	5,000	1,500	1,500	1,500	14,000
70102	SCRWTP SCADA Technical Support	300	300	300	300	300	1,500
70104	Water Plant Compliance Assurance Proj	1,200	100	100	100	100	1,600
70109	Lime Treatment Technical Support	-	300	300	300	300	1,200
70113	Facilities Infrastructure Maintenance Water	15	300	300	300	300	1,215
70114	Infrastructure TSP Field Ops-Water	-	150	150	150	150	600
70118	Infrastructure TSP Water Plants	500	400	400	400	400	2,100
70120	Naples Pk Basin Optimization	2,300	5,000	5,000	5,000	-	17,300
70121	Utility Billing Customer Serv Software	10					10
70131	Large Meters Renewal & Replace	200	200	1,000	1,000	1,000	3,400
70132	SCRWTP Power Systems Reliability	-	100	100	100	100	400
70136	SCRWTP Capital TSP	1,600	250	250	250	250	2,600
70174	Distribution Capital Projects	-	1,500	2,000	2,500	1,000	7,000
70194	Town of Big Cypress Water Reimbursement		1,199				1,199
70194	Belmar Water Reimbursement		1,798				1,798
70194	Const South Wellfield (5 wells)		3,750				3,750
70194	CEI & CA - Const South Wellfield (5 wells)		750				750
70196	Tamiami Wellfield - 2 Wells	-	1,800		1,800		3,600
70202	County Utilities Standards	20	20		20		100
70222	Golden Gate City Compliance	-	900	-	-	-	900
70257	Palm River PUR	4,500	-	5,000		5,000	14,500
70262	Golden Gate City PUR	-	-	500	2,000	2,000	4,500
70264	Manatee Pump Station Yard Piping Improve	-	-	3,000	-	-	3,000
70265	Manatee Road Water Main Improvements (Des	-	-	-	1,000	-	1,000
70273	NCRWTP Generator Replacements	-	5,000	5,000	5,000	5,000	20,000
70275	Naples Manor Water Main Replacements (Carl	-	2,000	-	2,000	-	4,000
70276	Goodland Pump Station Improvements	-	3,000	-	-	-	3,000
70283	SCRWTP Improve/Exp		2,000	5,000	5,000	5,000	17,000
70285	Airport Rd Cast Iron Water Main Rep	500	6,500				7,000
70286	PCCP Replacement (Ph1-Carica PS to Airport)	300					300
70287	NCRWTP Facility Plan/Improv	1,000					1,000
71009	Security Upgrades	150	200	200	400	400	1,350
71010	Distribution System Renewal and Replacement	-	400	400	400	400	1,600
71055	Water System SCADA/Telemetry Improvement	150	150	150	300	300	1,050
71056	SCADA Compliance - Water	100	125	125	125	125	600
71057	Membrane Treatment TSP	1,400	-	-	-	-	1,400

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Section II: 5-Year CIP/CIE FY 24 - FY 28

**FY 2024 Capital Improvement Program (CIP) &
FY 24 - FY 28 Capital Improvement Element (CIE)
(In Thousands)**

SAP PROJECT NO.	DESCRIPTION	FY 24 Adopted Budget	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 24-28 TOTAL
71058	General Legal Services	50	50	50	50	50	250
71063	Variable Frequency Drives Technical Support	-	275	275	275	275	1,100
71065	SCRWTP Technical Support Program	600	600	600	600	600	3,000
71066	NCRWTP Technical Support Program	1,000	600	600	600	600	3,400
71067	Distribution Repump Station Technical Support	100	100	100	300	300	900
75005	Wellfield Program Management	-	50	50	150	150	400
75017	Public Utilities Hydraulic Analysis	50	100	100	100	100	450
75018	Financial Services	30	30	30	30	30	150
75019	Comprehensive Planning Technical Support	250	25	25	25	25	350
TBD	Variable TDS Treatment Bridge-the-Gap	-	-	-	-	2,000	2,000
TBD	SCRWTP Odor Control - RO	-	-	-	-	2,000	2,000
TBD	Water Main Replacement with high failure rates	-	-	300	2,000	2,000	4,300
TBD	Future PUR (Cast Iron WM replacement)	-	500	2,000	-	-	2,500
TOTAL WATER PROJECTS		24,575	54,072	47,175	46,325	44,025	216,172

Fund: 413/4013, 414/4014, 415/2015, 418/4018, 419/4019

Division: Utilities Wastewater

PROJECT NO.	DESCRIPTION	FY 24 Adopted Budget	FY 25 CIP/CIE**	FY 26 CIP/CIE**	FY 27 CIP/CIE**	FY 28 CIP/CIE**	FY 24-28 TOTAL
50105	Integrated Asset Management	200	200	200	200	200	1,000
60224	Lely Golf Estates	675	6,000	6,000	6,000	6,000	24,675
70014	Asset Alignment and Verification	80	50	50	50	50	280
70031	Master Plan Updates	100	100	100	100	100	500
70056	Irrigation Quality (IQ) Water Power Systems	-	-	-	-	240	240
70060	NCWRF SCADA & Instrumentation	350	300	300	300	300	1,550
70061	SCWRF SCADA & Instrumentation	350	300	300	300	300	1,550
70062	IQ System SCADA/Telemetry Upgrades	300	400	400	400	400	1,900
70117	Infrastructure TSP Field Ops-Wastewater	80	200	200	200	200	880
70119	Infrastructure TSP Wastewater Plants	-	400	400	400	400	1,600
70120	Naples Park Basin	8,000	8,000	8,000	8,000	8,000	40,000
70121	Utility Billing Customer Serv Software	10	-	-	-	-	10
70141	MPS305 Basin Program	500	3,000	3,000	3,000	3,000	12,500
70142	MPS306 Basin Program	-	1,500	1,500	1,500	1,500	6,000
70144	Force Main Transmission System	100	200	300	300	300	1,200
70145	Wastewater Pump Stations TSP-Ops	50	-	-	-	-	50
70148	Water Reclamation Facilities TSP - Ops	1,000	5,000	5,000	5,000	5,000	21,000
70149	NCWRF New Headworks	4,094	12,500	12,500	-	-	29,094

Fund: 413/4013, 414/4014, 415/2015, 418/4018, 419/4019

Division: Utilities Wastewater

PROJECT NO.	DESCRIPTION	FY 24 Adopted Budget	FY 25 CIP/CIE**	FY 26 CIP/CIE**	FY 27 CIP/CIE**	FY 28 CIP/CIE**	FY 24-28 TOTAL
70166	IQ Water System TSP - Ops	300	750	750	750	750	3,300
70173	Orangetree Compliance	100	300	300	300	300	1,300
70202	County Utilities Standards	-	25	25	25	25	100
70207	Master Pump Stations 301 Rehab, SCWRF	750	-	-	-	-	750
70217	MPS 309 Replacement (E Naples Middle School)	-	5,000	5,000	-	-	10,000
70222	Golden Gate City Compliance	1,290	500	500	500	500	3,290
70234	Eliminate NPDES Monitoring	-	2,250	2,250	-	-	4,500
70234	Foxfire supplemental wells	-	3,000	-	-	2,000	5,000
70240	Collections Operating TSP	3,895	2,500	3,500	3,500	3,500	16,895
70243	Golden Gate WWTP	-	-	-	-	-	-
70249	MPS 313 Relocation	-	1,000	2,000	2,000	-	5,000
70257	Palm River PUR	6,000	-	8,000	-	8,000	22,000
70262	Golden Gate City PUR	-	-	-	-	500	500
70272	Air Release Valves Replacement (75/year)	1,150	1,500	1,500	1,500	1,500	7,150
70273	Generators (10/year)	-	650	650	650	650	2,600
70274	Master Pump Station 310 Reconfig & Rehab	-	-	2,500	-	-	2,500
70278	NCWRF Switchgear #1 Replace	6,000	-	-	-	-	6,000
70280	WW Valve Replacement	-	200	200	300	300	1,000

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Section II: 5-Year CIP/CIE FY 24 - FY 28

**FY 2024 Capital Improvement Program (CIP) &
FY 24 - FY 28 Capital Improvement Element (CIE)
(In Thousands)**

SAP PROJECT NO.	DESCRIPTION	FY 24 Adopted Budget	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 24-28 TOTAL
70281	WW Electrical Upgrades	-	500	500	500	-	1,500
70284	MPS 103 Replacement	500		3,000			3,500
71058	Wastewater Legal Services	100	100	100	100	100	500
72009	Western Interconnect	-	3,000	-	-	-	3,000
72013	Facilities Infrastructure Maintenance Wastewater	200	200	200	200	350	1,150
72505	Security Upgrades	250	250	250	500	500	1,750
72541	WW SCADA Software & Support Renewals	100	110	115	115	115	555
73045	FDOT Joint Project Agreements - Sewer	-	500	500	500	500	2,000
73065	CCDOT Utility Relocates	-	200	200	200	200	800
73922	Wastewater Collections System SCADA/Telemetry	160	100	100	200	200	760
75017	Public Utilities Hydraulic Analysis	100	100	100	100	100	500
75018	Financial Services	30	30	30	30	30	150
75019	Growth Mgt Comprehensive Plan	250	50	50	50	50	450
TBD	SCWRF New Headworks		-	2,000	25,000	25,000	52,000
TOTAL WASTEWATER PROJECTS		37,064	60,965	72,570	62,770	71,160	304,529

Fund: 474/4074		Division: Solid Waste					
PROJECT NO.	DESCRIPTION	FY 24 ADOPTED Budget	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 24-28 TOTAL
59001	Trash Collection / Disposal Driveway (473)	250	350	-	-	-	600
59007	Resource Recovery Park	300	900	2,400	900	50	4,550
59008	Infrastructure Maintenance	500	500	450	350	375	2,175
59012	Expansion of Landfill	400	400	400	1,682	3,682	6,564
59013	Physical / Cyber Security	100	50	50	50	50	300
59024	Hammerhead Program (473)	-	-	400	1,575	1,575	3,550
70107	Landfill Facilities Projects	50	-	-	-	-	50
70169	East Naples Recycling Drop Off Center	-	500	500	500	500	2,000
70219	Landfill Leachate Deep Injection Well	650	1,000	600	600	250	3,100
70232	Immokalee Facility Upgrade HHW	3,316	1,250				4,566
71058	General Legal Services	50	50	50	100	25	275
		-	-	-	-	-	-
TOTAL SOLID WASTE PROJECTS		5,616	5,000	4,850	5,757	6,507	27,730
TOTAL CIP PROJECT EXPENSES		262,048	367,215	379,600	360,337	267,923	1,637,122

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Division Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	645,567	103,800	701,300	109,300	-	109,300	5.3%
Operating Expense	109,653,216	81,995,600	326,023,800	76,771,100	-	76,771,100	(6.4)%
Indirect Cost Reimburs	97,700	81,800	81,800	-	-	-	(100.0)%
Capital Outlay	116,940,960	137,986,600	915,287,700	196,910,500	1,422,400	198,332,900	43.7%
Grants and Aid	68,453	-	615,400	500,000	-	500,000	na
Remittances	6,849,039	250,000	1,171,400	200,000	-	200,000	(20.0)%
Total Net Budget	234,254,935	220,417,800	1,243,881,400	274,490,900	1,422,400	275,913,300	25.2%
Trans to Property Appraiser	25,323	65,700	63,800	46,200	-	46,200	(29.7)%
Trans to Tax Collector	594,085	552,300	549,400	600,600	-	600,600	8.7%
Trans to 109 PB MSTUBU Fd	34,100	34,100	34,100	-	-	-	(100.0)%
Trans to 111 Unincorp Gen Fd	1,700,000	-	-	-	-	-	na
Trans to 114 Pollutn Ctrl Fd	-	-	-	915,500	-	915,500	na
Trans to 119 Sea Turtle	171,700	171,700	171,700	171,700	-	171,700	0.0%
Trans to 128 MPO Fd	1,746	-	6,600	-	-	-	na
Trans to 185 TDC Eng	883,700	817,600	817,600	992,300	-	992,300	21.4%
Trans to 212 Gas Tx Debt Fd	11,300,000	11,300,000	11,300,000	11,300,000	-	11,300,000	0.0%
Trans to 246 GG Golf Course	768,700	2,918,900	2,918,900	2,405,000	-	2,405,000	(17.6)%
Trans to 270 TDT Rev Bond	3,217,100	3,730,300	3,730,300	3,754,500	-	3,754,500	0.6%
Trans to 298 Sp Ob Bd '10	13,665,100	12,037,100	12,037,100	11,193,200	-	11,193,200	(7.0)%
Trans to 299 Comm Paper Debt	6,175	209,300	209,300	653,500	-	653,500	212.2%
Trans to 303 Boater Improve	247,352	-	-	-	-	-	na
Trans to 310 Growth Mgmt Cap	-	-	-	5,139,600	-	5,139,600	na
Trans to 325 Stormw Cap Fd	6,116,800	-	-	-	-	-	na
Trans to 346 Park Im Fee Cap Fd	-	-	855,700	-	-	-	na
Trans to 370 Sport Complx Cap	6,166,977	3,382,500	6,129,300	4,198,200	-	4,198,200	24.1%
Trans to 410 W/S Debt Serv Fd	20,519,248	16,926,700	17,913,300	17,682,700	-	17,682,700	4.5%
Trans to 417 PU Grant Fd	-	-	1,117,200	-	-	-	na
Trans to 455 EMS Cap	-	-	-	1,627,200	-	1,627,200	na
Trans to 499 Airp Grant Match	1,230,794	-	60,600	-	-	-	na
Trans to 523 Motor Pool Cap	41,200	43,700	43,700	46,000	-	46,000	5.3%
Trans to 702 EMS Grant Match	-	-	501,100	-	-	-	na
Trans to 710 Pub Serv Match	86,488	-	-	-	-	-	na
Trans to 712 Transp Match	784,683	-	21,051,200	-	-	-	na
Trans to 727 FEMA	-	-	32,500,000	15,000,000	-	15,000,000	na
Advance/Repay to 001 General Fd	1,012,000	-	-	-	-	-	na
Advance/Repay to 111 Unincrp Gen Fd	51,179	-	-	-	-	-	na
Advance/Repay to 301 Co Wide CIP	990,000	1,440,700	1,440,700	978,100	-	978,100	(32.1)%
Adv/Repay to 183/1100	-	-	-	250,000	-	250,000	na
Adv/Repay to 195/1105	-	-	-	250,000	-	250,000	na
Advance/Repay to 390 Gov't Fac	1,832,000	757,700	757,700	1,383,900	-	1,383,900	82.6%
Advance/Repay 761 42nd Ave MSTU	73,000	-	-	-	-	-	na
Reserve for Contingencies	-	8,155,400	-	3,022,600	-	3,022,600	(62.9)%
Reserve for Debt Service	-	10,305,100	-	9,714,400	-	9,714,400	(5.7)%
Reserve for Capital	-	396,719,100	-	330,084,800	-	330,084,800	(16.8)%
Reserve for Boater Improve Capital	-	-	-	100,000	-	100,000	na
Reserve for Future Capital Replacements	-	35,800,000	-	22,467,300	-	22,467,300	(37.2)%
Reserve for Motor Pool Cap	-	8,275,800	-	8,869,800	-	8,869,800	7.2%
Reserve for Gen Fd Motor Pool Cap	-	1,841,600	-	1,971,800	-	1,971,800	7.1%
Reserve for Transp Motor Pool Cap	-	3,801,400	-	3,667,200	-	3,667,200	(3.5)%
Reserve for Stormwater MP Cap	-	518,100	-	1,198,400	-	1,198,400	131.3%
Reserve for MSTU Gen Fd MP Cap	-	1,088,000	-	1,060,800	-	1,060,800	(2.5)%
Reserve for Com Dev/Planning MP Cap	-	1,153,600	-	1,183,000	-	1,183,000	2.5%
Reserve for Pollut Ctr Motor Pool Cap	-	63,600	-	69,600	-	69,600	9.4%
Reserve for Int Serv Fd Motor Pool Cap	-	89,200	-	94,200	-	94,200	5.6%
Reserve for Catastrophic Event	-	9,570,000	-	500,000	-	500,000	(94.8)%

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Reserve for Disaster Relief	-	9,763,800	-	1,500,000	-	1,500,000	(84.6)%
Total Budget	<u><u>305,774,384</u></u>	<u><u>761,950,800</u></u>	<u><u>1,358,090,700</u></u>	<u><u>738,583,000</u></u>	<u><u>1,422,400</u></u>	<u><u>740,005,400</u></u>	<u><u>(2.9)%</u></u>

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Appropriations by Department	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Courts Related Capital	139,103	1,550,000	6,827,700	-	-	-	(100.0)%
Sheriff Capital	10,703	200	341,900	60,000	-	60,000	29,900.0%
Constitutional Officers Capital	7,353,717	5,447,500	13,476,900	5,215,000	-	5,215,000	(4.3)%
Pelican Bay Services Division Capital	4,249,474	2,642,700	13,676,700	4,015,400	-	4,015,400	51.9%
Tourist Development Council (TDC) Capital	-	-	670,000	-	-	-	na
Sports & Special Events Complex Capital	21,123,679	7,492,400	29,564,700	4,620,300	-	4,620,300	(38.3)%
County Manager's Capital	422,969	2,498,000	8,067,600	7,285,000	-	7,285,000	191.6%
Bayshore CRA Capital Projects	428,565	2,454,600	11,194,000	2,670,900	-	2,670,900	8.8%
Immokalee CRA Capital Projects	-	440,300	2,551,000	548,900	-	548,900	24.7%
Motor Pool Capital Recovery Program	4,419,965	11,459,900	27,078,300	8,799,100	1,422,400	10,221,500	(10.8)%
Emergency Medical Services Capital	1,238,215	-	248,800	160,000	-	160,000	na
Fire & Rescue Capital	-	-	43,600	-	-	-	na
Parks and Recreation Division Capital	12,488,332	16,560,200	75,407,100	15,989,100	-	15,989,100	(3.4)%
Tourist Development Council (TDC) Beach Capital	788,933	-	3,564,600	-	-	-	na
Library Division Capital	-	-	108,800	40,000	-	40,000	na
Museum Division Capital	393,425	308,000	1,252,100	200,000	-	200,000	(35.1)%
Public Services Department Capital	1,001,701	950,000	1,543,600	1,000,000	-	1,000,000	5.3%
County Water / Sewer Divisions Capital	63,111,049	55,035,300	364,723,700	61,639,000	-	61,639,000	12.0%
Solid & Hazardous Waste Mgt Division Capital	5,260,977	8,500,000	52,030,000	5,615,500	-	5,615,500	(33.9)%
Facilities Management Division Capital	17,042,971	32,461,200	136,260,300	17,885,500	-	17,885,500	(44.9)%
Landscape Capital	9,121,354	11,547,600	13,065,600	-	-	-	(100.0)%
Transportation Capital	55,867,589	46,402,300	376,385,100	112,206,100	-	112,206,100	141.8%
Stormwater Capital	11,130,470	11,451,400	50,840,800	13,248,500	-	13,248,500	15.7%
Transportation Management Services Capital	45,628	50,000	95,800	50,000	-	50,000	0.0%
TDC Beach Renourishment/Pass Maintenance Capital	9,664,211	2,853,800	42,032,100	12,353,100	-	12,353,100	332.9%
Airport Capital	8,194,146	275,000	1,801,400	800,000	-	800,000	190.9%
Growth Management Community Development Capital	757,758	37,400	11,029,200	89,500	-	89,500	139.3%
Total Net Budget	234,254,935	220,417,800	1,243,881,400	274,490,900	1,422,400	275,913,300	25.2%
Courts Related Capital	-	3,074,200	-	4,040,800	-	4,040,800	31.4%
Sheriff Capital	3,915,200	8,236,300	4,038,500	7,968,400	-	7,968,400	(3.3)%
Pelican Bay Services Division Capital	105,580	461,600	346,400	279,600	-	279,600	(39.4)%
Tourist Development Council (TDC) Capital	5,823,931	8,123,900	7,262,800	6,789,900	-	6,789,900	(16.4)%
Sports & Special Events Complex Capital	-	-	-	500,000	-	500,000	na
County Manager's Capital	-	280,693,000	20,000,000	247,787,900	-	247,787,900	(11.7)%
Motor Pool Capital Recovery Program	41,200	16,883,500	43,700	18,183,300	-	18,183,300	7.7%
Emergency Medical Services Capital	1,456,500	2,277,400	638,000	4,357,900	-	4,357,900	91.4%
Fire & Rescue Capital	-	70,400	-	88,800	-	88,800	26.1%
Parks and Recreation Division Capital	5,670,629	23,379,500	5,819,400	22,038,100	-	22,038,100	(5.7)%
Tourist Development Council (TDC) Beach Capital	33,996	2,597,000	29,400	4,469,200	-	4,469,200	72.1%
Library Division Capital	1,758,100	1,130,600	1,116,400	1,115,000	-	1,115,000	(1.4)%
Museum Division Capital	86,488	-	-	25,200	-	25,200	na
County Water / Sewer Divisions Capital	20,571,535	35,187,200	31,533,300	43,629,700	-	43,629,700	24.0%
Solid & Hazardous Waste Mgt Division Capital	-	10,587,900	-	1,500,000	-	1,500,000	(85.8)%
Facilities Management Division Capital	7,427,500	8,363,400	6,913,900	9,327,800	-	9,327,800	11.5%
Landscape Capital	-	521,200	-	5,139,600	-	5,139,600	886.1%
Transportation Capital	21,761,353	33,101,600	23,760,200	17,483,600	-	17,483,600	(47.2)%
Stormwater Capital	211,196	36,955,800	11,345,400	20,857,500	-	20,857,500	(43.6)%
Transportation Management Services Capital	-	-	-	915,500	-	915,500	na
TDC Beach Renourishment/Pass Maintenance Capital	1,425,448	69,022,600	1,301,300	44,470,500	-	44,470,500	(35.6)%

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Appropriations by Department	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Airport Capital	1,230,794	865,900	60,600	3,123,800	-	3,123,800	260.8%
Total Transfers and Reserves	71,519,449	541,533,000	114,209,300	464,092,100	-	464,092,100	(14.3)%
Total Budget	305,774,384	761,950,800	1,358,090,700	738,583,000	1,422,400	740,005,400	(2.9)%

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	14,085	15,900	15,300	17,100	-	17,100	7.5%
Local Infrastructure Sales Tax	120,375,618	108,653,900	121,253,500	30,313,400	-	30,313,400	(72.1)%
Local Gas Taxes	17,242,503	16,291,800	16,291,800	16,291,800	-	16,291,800	0.0%
Tourist Devel Tax	26,983,743	18,663,300	21,959,300	19,596,400	-	19,596,400	5.0%
Licenses & Permits	587,311	590,000	590,000	590,000	-	590,000	0.0%
Special Assessments	2,060,498	1,842,700	1,731,800	1,946,400	-	1,946,400	5.6%
Intergovernmental Revenues	10,281,025	-	30,500,200	-	-	-	na
Gas Taxes	4,842,557	4,211,300	4,211,300	4,211,300	-	4,211,300	0.0%
SFWMD/Big Cypress Revenue	740,000	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	5,114,290	-	24,319,300	-	-	-	na
Charges For Services	19,896	-	-	-	-	-	na
Fines & Forfeitures	1,027,832	960,000	900,000	900,000	-	900,000	(6.3)%
Miscellaneous Revenues	2,304,691	278,000	3,463,100	100,000	-	100,000	(64.0)%
Interest/Misc	7,423,602	4,136,900	14,132,400	6,479,200	-	6,479,200	56.6%
Impact Fees	75,128,215	54,908,000	63,943,500	59,868,000	-	59,868,000	9.0%
Loan Proceeds	998,540	5,500,000	1,496,000	4,004,000	-	4,004,000	(27.2)%
Reimb From Other Depts	358,257	-	-	445,400	-	445,400	na
Motor Pool Cap Recovery Billing	9,442,100	8,674,700	8,674,700	9,057,400	-	9,057,400	4.4%
Trans frm Property Appraiser	10	-	-	-	-	-	na
Trans frm Tax Collector	16,942	-	-	-	-	-	na
Trans fm 001 Gen Fund	49,075,700	76,401,300	75,973,000	69,273,600	1,235,800	70,509,400	(7.7)%
Trans fm 101 Transp Op Fd	38,300	76,300	76,300	-	-	-	(100.0)%
Trans fm 103 Stormwater Ops	-	50,000	50,000	-	101,600	101,600	103.2%
Trans fm 109 Pel Bay MSTBU	8,700	8,700	8,700	-	-	-	(100.0)%
Trans fm 111 Unincorp Gen Fd	20,581,045	23,891,400	23,892,600	23,720,000	85,000	23,805,000	(0.4)%
Trans fm 112 Landscape Cap	-	-	-	5,139,600	-	5,139,600	na
Trans fm 113 Comm Dev Fd	121,400	121,400	121,400	-	-	-	(100.0)%
Trans fm 114 Pollutn Ctrl Fd	504,000	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	1,872,000	-	-	-	-	-	na
Trans fm 186 Immok Redev Fd	97,600	434,200	1,076,700	542,700	-	542,700	25.0%
Trans fm 187 Bayshore Redev Fd	1,717,100	2,431,200	3,745,600	2,647,500	-	2,647,500	8.9%
Trans fm 194 TDC Prom Fd	5,100	5,100	5,100	-	-	-	(100.0)%
Trans fm 198 Museum Fd	400,000	110,000	110,000	-	-	-	(100.0)%
Trans fm 306 Pk & Rec Cap	247,352	-	-	-	-	-	na
Trans fm 310 CDES Cap Fd	6,690,287	-	2,756,900	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	-	-	1,803,600	-	-	-	na
Trans fm 318 Infra Sales Tax	-	-	4,855,700	-	-	-	na
Trans fm 325 Stormwater Cap Fd	211,196	-	2,809,800	-	-	-	na
Trans fm 327 SW CIP Bond	-	-	8,535,600	-	-	-	na
Trans fm 331 Rd Im Fee	-	-	155,000	-	-	-	na
Trans fm 333 Rd Im Fee	-	-	990,300	-	-	-	na
Trans fm 336 Road Im Fee	3,695,777	-	2,746,800	1,500,000	-	1,500,000	na
Trans fm 408 Water / Sewer Fd	57,168,200	56,715,600	56,715,600	51,240,000	-	51,240,000	(9.7)%
Trans fm 409 W/S MP Fd	28,300	30,900	30,900	32,500	-	32,500	5.2%
Trans fm 414 Sewer Cap	-	-	1,117,200	-	-	-	na
Trans fm 470 Solid Waste Fd	-	7,000,000	7,179,200	4,000,000	-	4,000,000	(42.9)%
Trans fm 471 Solid Waste	8,000,000	9,763,800	1,763,800	1,500,000	-	1,500,000	(84.6)%
Trans fm 472 Sol Waste MP	5,100	5,100	5,100	5,200	-	5,200	2.0%
Trans fm 473 Mand Collct Fd	250,000	300,000	3,299,900	300,000	-	300,000	0.0%
Trans fm 490 EMS Fd	1,508,000	500,000	500,000	500,000	-	500,000	0.0%
Trans fm 491 EMS MP & Cap	7,800	7,700	7,700	1,635,500	-	1,635,500	21,140.3%
Trans fm 495 Airport Op Fd	703,700	783,700	783,700	861,200	-	861,200	9.9%
Trans fm 496 Airport Grants	1,230,794	-	60,600	-	-	-	na

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Division Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans fm 521 Fleet	113,600	113,400	113,400	-	-	-	(100.0)%
Trans fm 758 TDT Capital	2,471,200	3,382,500	3,382,500	2,698,200	-	2,698,200	(20.2)%
Trans fm 778 Pel Bay Lighting	440,000	397,700	397,700	473,400	-	473,400	19.0%
Adv Repay fm 370 (3007)	-	-	-	500,000	-	500,000	na
Adv/Repay fm 301 Cap Proj	1,832,000	757,700	757,700	1,383,900	-	1,383,900	82.6%
Adv/Repay fm 350 EMS ImFee	-	240,700	240,700	128,100	-	128,100	(46.8)%
Adv/Repay fm 355 Lib ImFee	700,000	500,000	500,000	450,000	-	450,000	(10.0)%
Adv/Repay fm 381 Correct ImFee	290,000	700,000	700,000	400,000	-	400,000	(42.9)%
Adv/Repay fm 761 42nd Ave MSTU	-	1,300	1,300	1,800	-	1,800	38.5%
Carry Forward	1,092,620,437	363,023,500	1,260,185,300	422,846,900	-	422,846,900	16.5%
Less 5% Required By Law	-	(10,528,900)	-	(7,017,500)	-	(7,017,500)	(33.4)%
Total Funding	1,537,596,403	761,950,800	1,780,937,600	738,583,000	1,422,400	740,005,400	(2.9)%

Division Position Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Motor Pool Capital Recovery Program	1.00	1.00	1.00	1.00	-	1.00	0.0%
Transportation Capital	5.00	5.00	5.00	5.00	-	5.00	0.0%
Total FTE	6.00	6.00	6.00	6.00	-	6.00	0.0%

CIP Summary by Project Category	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Administrative Services Capital	1,000,000	6,375,089	6,375,100	1,000,000	-	-	-	-
Airport Capital	1,140,900	5,150,103	1,862,000	3,923,800	-	-	-	-
Coastal Zone Management Capital	125,000	271,046	271,000	107,400	-	-	-	-
Community Redevelopment Agency (CRA) Capital	2,894,900	13,553,844	13,745,000	3,219,800	-	-	-	-
County Extension, Education, & Training	50,000	50,000	50,000	-	-	-	-	-
County Manager's Capital	260,794,300	277,807,782	34,436,000	222,430,900	-	-	-	-
Court Related Capital	4,624,200	9,901,856	6,827,700	4,040,800	-	-	-	-
Emergency Management Services	1,713,000	6,290,590	6,290,600	8,200,000	-	-	-	-
Emergency Medical Services (EMS) Capital	863,200	6,852,005	6,466,800	2,890,700	-	-	-	-
Facilities Management Capital	63,604,600	112,133,194	93,526,700	60,481,000	-	-	-	-
Growth Management Community Development Capital	37,400	10,980,486	10,980,500	89,500	-	-	-	-
Hurricane Ian	-	69,050,000	69,076,200	2,000,000	-	-	-	-
Hurricane Irma	160,000	1,138,599	1,138,400	-	-	-	-	-
Landscape Capital	12,068,800	18,753,934	13,565,600	16,158,900	-	-	-	-
Libraries Capital	2,660,600	2,808,600	2,794,500	2,155,000	-	-	-	-
Motor Pool Capital Recovery Program	29,757,600	45,376,093	27,122,000	30,032,000	-	-	-	-
Museum Capital	198,000	1,142,122	1,142,100	225,200	-	-	-	-
Ochopee Fire & Isle of Capri Fire	70,400	114,003	43,600	88,800	-	-	-	-
Other Constitutional Officers	400,000	400,000	917,500	950,000	-	-	-	-
Parks & Recreation Capital	46,864,700	110,954,367	92,507,500	40,969,800	-	-	-	-
Pelican Bay Capital	2,944,300	14,978,111	13,863,100	4,295,000	-	-	-	-
Public Services Capital	-	31,104,146	31,104,100	-	-	-	-	-
Sheriff Office Capital	12,486,500	26,375,808	22,177,900	12,293,400	-	-	-	-
Solid Waste Capital	19,087,900	9,970,299	9,970,200	7,065,500	-	-	-	-
Stormwater Capital	52,372,600	86,609,759	60,472,700	32,281,000	-	-	-	-
Supervisor of Elections Capital	280,000	531,510	531,500	-	-	-	-	-
Tourist Development Council - Beaches (195)	71,876,400	54,952,311	15,152,800	54,823,600	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Summary by Project Category	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Tourist Development Council - Park Beaches (183)	2,597,000	5,667,179	3,099,700	4,469,200	-	-	-	-
Transportation Capital	79,503,900	450,605,701	407,369,100	121,170,400	-	-	-	-
Water / Sewer District Capital	91,257,100	429,302,315	405,210,800	104,643,700	-	-	-	-
Total Project Budget	761,433,300	1,809,200,85	1,358,090,70	740,005,400	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Landscape Capital Projects (112/1012)

Mission Statement

To provide capital funding for landscape beautification to county roadway median sections, in accordance with Board approved guidance.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	9,023,382	11,465,800	12,983,800	-	-	-	(100.0)%
Indirect Cost Reimburs	97,700	81,800	81,800	-	-	-	(100.0)%
Capital Outlay	273	-	-	-	-	-	na
Net Operating Budget	9,121,354	11,547,600	13,065,600	-	-	-	(100.0)%
Trans to 310 Growth Mgmt Cap	-	-	-	5,139,600	-	5,139,600	na
Reserve for Capital	-	521,200	-	-	-	-	(100.0)%
Total Budget	9,121,354	12,068,800	13,065,600	5,139,600	-	5,139,600	(57.4)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	171,350	50,000	250,000	-	-	-	(100.0)%
Interest/Misc	51,722	25,000	200,000	-	-	-	(100.0)%
Reimb From Other Depts	3,109	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	10,350,800	10,600,000	10,600,000	-	-	-	(100.0)%
Carry Forward	5,557,700	1,397,600	7,155,200	5,139,600	-	5,139,600	267.7%
Less 5% Required By Law	-	(3,800)	-	-	-	-	(100.0)%
Total Funding	16,134,682	12,068,800	18,205,200	5,139,600	-	5,139,600	(57.4)%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Landscape Capital								
Davis Blvd Landscaping	-	79,198	13,900	-	-	-	-	-
Immokalee Rd Landscaping	-	146,574	-	-	-	-	-	-
Operating Project 112	11,547,600	16,731,381	12,483,400	-	-	-	-	-
SR 84 (Airport to CBR) Landscape	-	230,970	231,000	-	-	-	-	-
SR 84 (Capri to Shell Isl) Landscape	-	193,159	193,200	-	-	-	-	-
SR 84 (Jolley to Capri) Landscape	-	126,034	126,000	-	-	-	-	-
SR 84 (US41 to Airport) Landscape	-	10,063	10,100	-	-	-	-	-
US 41 Landscaping	-	215,355	8,000	-	-	-	-	-
X-fers/Reserves - Fund 112	521,200	521,200	-	5,139,600	-	-	-	-
Landscape Capital	12,068,800	18,253,934	13,065,600	5,139,600	-	-	-	-
Transportation Capital								
Intersection Enhancements	-	20,000	-	-	-	-	-	-
Program Total Project Budget	12,068,800	18,273,934	13,065,600	5,139,600	-	-	-	-

Capital Improvement Program

Notes

Due to the rise of maintenance expenses, the capital program has been put on hold and funding has been reallocated to the maintenance of current landscaped medians.

Forecast FY 2023

The FY 2023 budget continues to reflect the transfer of maintenance function from the Unincorporated General Fund (111/1011) to the Landscape Capital Fund (112/1012) which occurred in FY2021 for the maintenance of 121.9 miles of beautified segments.

Current FY 2024

The FY 2024 carryforward supports a transfer to the Growth Mgmt Capital Fund (310/3081) of \$5,139,600.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Court Maintenance Fee Fund (181/1056)

Mission Statement

On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	139,103	1,550,000	6,296,700	-	-	-	(100.0)%
Capital Outlay	-	-	531,000	-	-	-	na
Net Operating Budget	139,103	1,550,000	6,827,700	-	-	-	(100.0)%
Reserve for Capital	-	3,074,200	-	4,040,800	-	4,040,800	31.4%
Total Budget	139,103	4,624,200	6,827,700	4,040,800	-	4,040,800	(12.6)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Fines & Forfeitures	1,027,832	960,000	900,000	900,000	-	900,000	(6.3)%
Interest/Misc	55,629	35,000	35,000	35,000	-	35,000	0.0%
Carry Forward	8,100,800	3,679,000	9,045,300	3,152,600	-	3,152,600	(14.3)%
Less 5% Required By Law	-	(49,800)	-	(46,800)	-	(46,800)	(6.0)%
Total Funding	9,184,261	4,624,200	9,980,300	4,040,800	-	4,040,800	(12.6)%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Court Related Capital								
Courthouse 1st Floor Renovations	-	1,003,424	1,003,400	-	-	-	-	-
Courthouse 6th Floor	-	3,409,181	3,409,200	-	-	-	-	-
Courthouse Fire Alarm/Sprinkler HVAC Upg	1,550,000	1,550,000	1,550,000	-	-	-	-	-
Courthouse Restroom Remodel	-	161,686	161,700	-	-	-	-	-
Elevator Upgrades	-	703,365	703,400	-	-	-	-	-
X-fers/Reserves - Fund 181	3,074,200	3,074,200	-	4,040,800	-	-	-	-
Court Related Capital	4,624,200	9,901,856	6,827,700	4,040,800	-	-	-	-
Program Total Project Budget	4,624,200	9,901,856	6,827,700	4,040,800	-	-	-	-

Notes

Funds collected pursuant to Ordinance 2004-43 amended by Ordinance 2009-41 shall be expended as provided by the Board in consultation with the Chief Judge.

Forecast FY 2023

On July 15, 2021, Chief Judge McHugh approve a \$1,550,000 request to upgrade the fire alarm and sprinkler system inside the Courthouse and to also replace the heating, ventilation and air conditioning system.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

TDC Category A Beach Park Facilities Cap - Fund (183/1100)

Mission Statement

To account for capital projects funded by Tourist Development Tax (TDT) for Category A - Beach Park Facilities projects.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	634,330	-	286,800	-	-	-	na
Capital Outlay	154,603	-	3,277,800	-	-	-	na
Net Operating Budget	788,933	-	3,564,600	-	-	-	na
Trans to Tax Collector	33,996	29,400	29,400	32,100	-	32,100	9.2%
Reserve for Capital	-	2,567,600	-	4,437,100	-	4,437,100	72.8%
Total Budget	822,930	2,597,000	3,594,000	4,469,200	-	4,469,200	72.1%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Tourist Devel Tax	1,699,823	1,175,500	1,383,100	1,234,300	-	1,234,300	5.0%
Interest/Misc	30,990	25,000	84,900	32,600	-	32,600	30.4%
Adv Repay fm 370 (3007)	-	-	-	250,000	-	250,000	na
Carry Forward	4,233,900	1,456,600	5,141,800	3,015,800	-	3,015,800	107.0%
Less 5% Required By Law	-	(60,100)	-	(63,500)	-	(63,500)	5.7%
Total Funding	5,964,713	2,597,000	6,609,800	4,469,200	-	4,469,200	72.1%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Parks & Recreation Capital								
RegPk - Lightning Detection	-	100,000	100,000	-	-	-	-	-
Vanderbilt Pkg Garage Repairs	-	394,346	394,300	-	-	-	-	-
Parks & Recreation Capital	-	494,346	494,300	-	-	-	-	-
Tourist Development Council - Park Beaches (183)								
Barefoot Beach Boardwalk & Pavilions	-	71,907	71,900	-	-	-	-	-
Barefoot Beach Boardwalk Repairs	-	284,397	284,400	-	-	-	-	-
Barefoot Beach Cons Bldg	-	85,000	85,000	-	-	-	-	-
Barefoot Beach Parking & Road Seal/Stripe	-	570,476	570,500	-	-	-	-	-
Barefoot Beach Preserve	-	279,475	279,400	-	-	-	-	-
Beach Park Facility Maintenance	-	160,250	160,300	-	-	-	-	-
Beach Pk Restroom Cleaning	-	13,491	13,500	-	-	-	-	-
Boardwalk Replacement	-	184,954	184,900	-	-	-	-	-
Clam Pass Boardwalk Repair	-	31,791	31,800	-	-	-	-	-
Clam Pass Park Improv	-	50,070	50,100	-	-	-	-	-
Clam Pass Restroom Expansion	-	8,755	8,800	-	-	-	-	-
Clam Pass Trim Mangrove	-	38,805	38,800	-	-	-	-	-
FDOT STSD Beach Bus Circular	-	97,413	97,400	-	-	-	-	-
Parking Meters	-	19,250	19,300	-	-	-	-	-
Tigertail Beach Bathroom	-	282,295	282,300	-	-	-	-	-
Tigertail Beach Park Improvements	-	572,780	572,800	-	-	-	-	-
Tigertail Beach Update Playground	-	1,626	1,600	-	-	-	-	-
Vanderbilt Bch Boardwalk Improvements	-	317,444	317,500	-	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

<u>CIP Category / Project Title</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2023 Forecasted</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>
Tourist Development Council - Park Beaches (183)								
X-fers/Reserves - Fund 183	2,597,000	2,597,000	29,400	4,469,200	-	-	-	-
Tourist Development Council - Park Beaches (183)	2,597,000	5,667,179	3,099,700	4,469,200	-	-	-	-
Program Total Project Budget	2,597,000	6,161,525	3,594,000	4,469,200	-	-	-	-

Notes

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183/1100) was established allowing staff to budget and financially account for revenues and expenditures devoted to park beach projects. The TDC Beach Capital Fund (195/1105) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to Category A Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category A, the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment was increased from 33.33% to 36.82%. On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The revenue-neutral allocation to Beach Park Facilities represents approximately 3.58% of the Tourist Tax revenue budget.

In FY2021, an advance (loan) of \$7.3 million was transferred to the Sports Complex Fund (370/3007) to support Paradise Coast Sports Complex phase 2 improvements.

In FY2024, a partial repayment of the advance in the amount of \$250,000 is scheduled from the Sports Complex Fund (370/3007).

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

TDC Category A Beach Renourish/Pass Maint Cap - Fund (195/1105)

Mission Statement

To account for capital projects funded by Tourist Development Tax (TDT) for Beach Renourishment / Pass Maintenance projects.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	92,460	800	800	600	-	600	(25.0)%
Operating Expense	5,817,862	1,482,000	28,156,300	3,622,500	-	3,622,500	144.4%
Capital Outlay	3,753,888	1,371,000	12,953,600	8,730,000	-	8,730,000	536.8%
Remittances	-	-	921,400	-	-	-	na
Net Operating Budget	9,664,211	2,853,800	42,032,100	12,353,100	-	12,353,100	332.9%
Trans to Tax Collector	370,048	312,000	312,000	336,000	-	336,000	7.7%
Trans to 119 Sea Turtle	171,700	171,700	171,700	171,700	-	171,700	0.0%
Trans to 185 TDC Eng	883,700	817,600	817,600	992,300	-	992,300	21.4%
Reserve for Capital	-	58,151,300	-	42,470,500	-	42,470,500	(27.0)%
Reserve for Catastrophic Event	-	9,570,000	-	500,000	-	500,000	(94.8)%
Total Budget	11,089,659	71,876,400	43,333,400	56,823,600	-	56,823,600	(20.9)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Tourist Devel Tax	18,502,381	12,799,000	15,059,300	13,438,900	-	13,438,900	5.0%
Miscellaneous Revenues	75,890	-	-	-	-	-	na
Interest/Misc	424,065	300,000	800,000	350,000	-	350,000	16.7%
Adv Repay fm 370 (3007)	-	-	-	250,000	-	250,000	na
Carry Forward	63,029,100	59,432,400	70,948,300	43,474,200	-	43,474,200	(26.9)%
Less 5% Required By Law	-	(655,000)	-	(689,500)	-	(689,500)	5.3%
Total Funding	82,031,436	71,876,400	86,807,600	56,823,600	-	56,823,600	(20.9)%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Hurricane Ian								
Hurricane Ian	-	27,050,000	27,076,200	2,000,000	-	-	-	-
Hurricane Irma								
Hurricane Irma	-	683,745	683,700	-	-	-	-	-
Parks & Recreation Capital								
Aolesky Sea Wall Repair	-	420,713	420,700	-	-	-	-	-
Tourist Development Council - Beaches (195)								
Beach Emergency Response	-	-	300,000	300,000	-	-	-	-
Beach Tilling	30,000	162,379	162,400	30,000	-	-	-	-
Beach Tractor Shelter	-	22,663	22,700	-	-	-	-	-
City/County Beach Monitoring	170,000	316,682	146,700	170,000	-	-	-	-
Clam Pass Beach Maintenance	100,000	280,253	280,300	100,000	-	-	-	-
Clam Pass Dredge Pelican Bay	250,000	309,148	309,100	250,000	-	-	-	-
Co Beach Analysis & Design	-	13,916	13,900	-	-	-	-	-
Coastal Resiliency	500,000	1,227,896	1,227,900	500,000	-	-	-	-
Collier Beach Renourishment - General	-	124,725	124,700	-	-	-	-	-
Collier Creek Modeling, Jetty Rework and Channel Training	125,000	4,120,754	4,120,800	-	-	-	-	-
County Beach Cleaning	506,800	766,779	636,800	601,100	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Tourist Development Council - Beaches (195)								
Doctors Pass Dredging	25,000	198,086	198,100	25,000	-	-	-	-
Jolly Bridge Ongoing Maintenance	-	46,625	46,600	-	-	-	-	-
Local Gov't Funding Request	25,000	47,267	47,300	25,000	-	-	-	-
Marco S NTP & Renourishment	-	401,101	401,100	-	-	-	-	-
Naples Beach Cleaning	197,000	408,182	408,200	197,000	-	-	-	-
Naples Beach Renourishment	-	1,421,666	1,421,700	-	-	-	-	-
Naples Pier Repair and Maintenance	200,000	400,014	400,000	200,000	-	-	-	-
Near Shore Hard Bottom Monitoring	230,000	519,370	519,400	230,000	-	-	-	-
North Pk Shore Bch Maintenance	-	49,067	49,100	-	-	-	-	-
Park Shore Bch Renourishment	200,000	406,688	406,700	3,800,000	-	-	-	-
Shore Bird Monitoring	25,000	161,757	161,800	25,000	-	-	-	-
TDC Administration	75,000	388,965	389,000	75,000	-	-	-	-
Tigartail Lagoon	-	921,400	921,400	-	-	-	-	-
Tiger Tail Beach Access Road Expansion	170,000	170,000	170,000	-	-	-	-	-
Vanderbilt Beach Renourishment	-	444,485	444,500	3,800,000	-	-	-	-
Vegetation Repairs - Exotic Removal	-	147,866	147,900	-	-	-	-	-
Wiggins Pass Dredge	25,000	373,377	373,400	25,000	-	-	-	-
X-fers/Reserves - Fund 195	69,022,600	41,101,200	1,301,300	44,470,500	-	-	-	-
Tourist Development Council - Beaches (195)	71,876,400	54,952,311	15,152,800	54,823,600	-	-	-	-
Program Total Project Budget	71,876,400	83,106,769	43,333,400	56,823,600	-	-	-	-

Capital Improvement Program

Notes

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183/1100) was established allowing staff to budget and account for revenues and expenditures devoted to park beach projects. The TDC Beach Renourishment Capital Fund (195/1105) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, under a 4 percent TDT levy the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to TDC Category "A" Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category "A", the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment/Pass Maintenance was increased from 33.33% to 36.82%.

In FY 2018 a reserve for potential reimbursement to the Florida Department of Emergency Management (FDEM) was established at \$7,000,000. In a letter dated February 5, 2018, FDEM communicated the settlement of the remaining reimbursement issue. According to that letter, there is no payment due from the County, instead, out of an outstanding County reimbursement request of \$7,700,000 FDEM has agreed to pay \$3,700,000 with the County conceding \$4,000,000 of the requested amount. The settlement allows the segregated reimbursement reserve to be eliminated and the funds moved to general capital reserves.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. Relative to overall Tourist Development Taxes, the beach renourishment allocation represents 38.98% of the tax revenue budget.

Forecast FY 2023

Forecast expenditures reflect FY 2023 project budgets and ongoing projects established in prior years.

Current FY 2024

Construction projects programmed for FY 2024 are shown in the table provided.

Revenues

The principal source of revenue to support beach renourishment and inlet management is Tourist Development Taxes. Beach renourishment and inlet management funding is authorized by the Florida Statute from the first three pennies of TDT. Relative to the three pennies, Beach Renourishment Fund (195/1105) receives 64.96% of available TDC tax revenue and the Beach Park Facilities Fund (183/1100) receives 5.96% for a total of 70.92% of available TDT monies going to beaches. Estimated TDT allocation to Beach Renourishment Fund (195/1105) is anticipated to be \$13,438,900, approximately 5% above the prior year budget.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Wide Capital Projects Fund (301/3001)

Mission Statement

To provide General Fund funding for various capital projects under the various Constitutional Officers.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	238,223	5,447,500	7,149,400	4,215,000	-	4,215,000	(22.6)%
Capital Outlay	266,456	-	6,327,500	1,000,000	-	1,000,000	na
Remittances	6,849,039	-	-	-	-	-	na
Net Operating Budget	7,353,717	5,447,500	13,476,900	5,215,000	-	5,215,000	(4.3)%
Total Budget	7,353,717	5,447,500	13,476,900	5,215,000	-	5,215,000	(4.3)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans fm 001 Gen Fund	11,500,000	3,550,000	3,550,000	4,815,000	-	4,815,000	35.6%
Adv/Repay fm 381 Correct ImFee	290,000	700,000	700,000	400,000	-	400,000	(42.9)%
Carry Forward	3,593,200	1,197,500	9,226,900	-	-	-	(100.0)%
Total Funding	15,383,200	5,447,500	13,476,900	5,215,000	-	5,215,000	(4.3)%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Other Constitutional Officers								
Clerk Improvements	400,000	400,000	400,000	-	-	-	-	-
Fire Life Safety	-	-	-	750,000	-	-	-	-
IM Gov't Ctr Renov	-	-	517,500	150,000	-	-	-	-
SOE ParkingLot Repairs	-	-	-	50,000	-	-	-	-
Other Constitutional Officers	400,000	400,000	917,500	950,000	-	-	-	-
Sheriff Office Capital								
Automatic Fingerprint ID System Replacement	1,000,000	1,000,000	1,000,000	-	-	-	-	-
Building J Renovation/Repair	1,450,000	2,131,367	2,131,300	500,000	-	-	-	-
CCSO New Gun Range Fac	-	-	-	500,000	-	-	-	-
CCSO Rifle Range Roof Repair	-	-	-	45,000	-	-	-	-
J1-J2-J3 Roof Replacement	-	4,854,684	4,854,700	-	-	-	-	-
Jail & Related Exterior/Building Envelope Repairs	-	-	-	920,000	-	-	-	-
Jail HVAC System Redesign & Replacement	-	100,505	100,500	500,000	-	-	-	-
Jail Kitchen Renovation	-	385,407	385,400	-	-	-	-	-
Naples Jail Expansion	-	1	-	-	-	-	-	-
New Accounting System - Sheriff	-	125,969	126,000	-	-	-	-	-
Sheriff Elevator Repair	-	-	-	400,000	-	-	-	-
Sheriff Law Enforcement Capital Improvements	1,100,000	1,940,081	1,940,000	500,000	-	-	-	-
SO Jail Windows	-	-	-	500,000	-	-	-	-
SO Substation #1 N Naples	190,000	190,000	190,000	400,000	-	-	-	-
SO Substation #5 E-City/E Naples	510,000	510,000	510,000	-	-	-	-	-
Sheriff Office Capital	4,250,000	11,238,014	11,237,900	4,265,000	-	-	-	-
Supervisor of Elections Capital								
SOE Walkway	280,000	280,000	280,000	-	-	-	-	-
Voting Machines	-	251,510	251,500	-	-	-	-	-
Supervisor of Elections Capital	280,000	531,510	531,500	-	-	-	-	-

**Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program**

Capital Improvement Program

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Water / Sewer District Capital								
Government Ops Business Park	-	790,000	790,000	-	-	-	-	-
Program Total Project Budget	4,930,000	12,959,524	13,476,900	5,215,000	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Wide Capital Projects Fund (301/3001)

Mission Statement

To provide General Fund funding for various capital projects under the Office of the County Manager.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	422,969	1,358,000	3,851,500	1,285,000	-	1,285,000	(5.4)%
Capital Outlay	-	1,140,000	4,216,100	6,000,000	-	6,000,000	426.3%
Net Operating Budget	422,969	2,498,000	8,067,600	7,285,000	-	7,285,000	191.6%
Trans to 727 FEMA	-	-	20,000,000	15,000,000	-	15,000,000	na
Reserve for Future Capital Replacements	-	35,800,000	-	22,467,300	-	22,467,300	(37.2)%
Total Budget	422,969	38,298,000	28,067,600	44,752,300	-	44,752,300	16.9%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans fm 001 Gen Fund	9,840,000	20,798,000	20,798,000	28,952,300	-	28,952,300	39.2%
Carry Forward	13,652,500	17,500,000	23,069,600	15,800,000	-	15,800,000	(9.7)%
Total Funding	23,492,500	38,298,000	43,867,600	44,752,300	-	44,752,300	16.9%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Administrative Services Capital								
311 - Information Network Program	-	12,172	12,200	-	-	-	-	-
Financial Mgmt System (SAP)	1,000,000	6,331,302	6,331,300	1,000,000	-	-	-	-
Webpage Redesign	-	31,615	31,600	-	-	-	-	-
Administrative Services Capital	1,000,000	6,375,089	6,375,100	1,000,000	-	-	-	-
County Manager's Capital								
Corporate Improvement Software	90,000	151,182	151,200	90,000	-	-	-	-
Customer Experience Mgt Software	75,000	139,975	140,000	75,000	-	-	-	-
GovMax Software	120,000	188,267	188,300	120,000	-	-	-	-
County Manager's Capital	285,000	479,424	479,500	285,000	-	-	-	-
Emergency Management Services								
800 MHz Upgrade	1,213,000	1,213,000	1,213,000	6,000,000	-	-	-	-
Facilities Management Capital								
X-fers/Reserves - Fund 301	35,800,000	35,800,000	20,000,000	37,467,300	-	-	-	-
Program Total Project Budget	38,298,000	43,867,513	28,067,600	44,752,300	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Wide Capital Projects Fund (301/3001)

Mission Statement

To provide General Fund funding for various capital projects under Public Services Department.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	289,870	-	41,400	250,000	-	250,000	na
Capital Outlay	711,831	950,000	1,502,200	750,000	-	750,000	(21.1)%
Net Operating Budget	1,001,701	950,000	1,543,600	1,000,000	-	1,000,000	5.3%
Total Budget	1,001,701	950,000	1,543,600	1,000,000	-	1,000,000	5.3%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans fm 001 Gen Fund	-	450,000	450,000	550,000	-	550,000	22.2%
Adv/Repay fm 355 Lib ImFee	700,000	500,000	500,000	450,000	-	450,000	(10.0)%
Carry Forward	870,200	-	593,600	-	-	-	na
Total Funding	1,570,200	950,000	1,543,600	1,000,000	-	1,000,000	5.3%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
County Extension, Education, & Training								
Univ Ext - Access Control Doors	50,000	50,000	50,000	-	-	-	-	-
Libraries Capital								
Books, Pubs. & Library Mat (301)	900,000	921,586	921,600	750,000	-	-	-	-
E-Books & E-Audio (301)	-	-	-	250,000	-	-	-	-
Fiber Optic	-	17,592	17,700	-	-	-	-	-
Libraries Capital	900,000	939,178	939,300	1,000,000	-	-	-	-
Public Services Capital								
Domestic Animal Srv Facility	-	54,276	54,300	-	-	-	-	-
Golden Gate Senior Center Rehab	-	500,000	500,000	-	-	-	-	-
Public Services Capital	-	554,276	554,300	-	-	-	-	-
Program Total Project Budget	950,000	1,543,454	1,543,600	1,000,000	-	-	-	-

Notes

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Wide Capital Projects Fund (301/3001)

Mission Statement

To provide General Fund funding for various capital projects under Public Utilities Department; Facilities Management Division.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	3,315,066	21,391,200	28,970,200	8,025,000	-	8,025,000	(62.5)%
Capital Outlay	513,558	11,070,000	16,811,700	9,360,500	-	9,360,500	(15.4)%
Grants and Aid	-	-	-	500,000	-	500,000	na
Net Operating Budget	3,828,625	32,461,200	45,781,900	17,885,500	-	17,885,500	(44.9)%
Trans to 702 EMS Grant Match	-	-	157,300	-	-	-	na
Advance/Repay to 390 Gov't Fac	1,832,000	757,700	757,700	1,383,900	-	1,383,900	82.6%
Total Budget	5,660,625	33,218,900	46,696,900	19,269,400	-	19,269,400	(42.0)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	(4,818)	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	(86,718)	-	1,086,300	-	-	-	na
Miscellaneous Revenues	51,350	-	141,600	-	-	-	na
Interest/Misc	280,500	130,000	565,100	130,000	-	130,000	0.0%
Trans fm 001 Gen Fund	8,685,600	24,128,300	24,128,300	18,567,200	-	18,567,200	(23.0)%
Trans fm 101 Transp Op Fd	38,300	38,300	38,300	-	-	-	(100.0)%
Trans fm 109 Pel Bay MSTBU	8,700	8,700	8,700	-	-	-	(100.0)%
Trans fm 111 Unincorp Gen Fd	133,500	133,500	133,500	-	-	-	(100.0)%
Trans fm 113 Comm Dev Fd	121,400	121,400	121,400	-	-	-	(100.0)%
Trans fm 194 TDC Prom Fd	5,100	5,100	5,100	-	-	-	(100.0)%
Trans fm 495 Airport Op Fd	33,700	33,700	33,700	-	-	-	(100.0)%
Trans fm 521 Fleet	113,600	113,400	113,400	-	-	-	(100.0)%
Adv/Repay fm 350 EMS ImFee	-	240,700	240,700	128,100	-	128,100	(46.8)%
Carry Forward	19,608,200	8,272,300	20,531,400	450,600	-	450,600	(94.6)%
Less 5% Required By Law	-	(6,500)	-	(6,500)	-	(6,500)	0.0%
Total Funding	28,988,415	33,218,900	47,147,500	19,269,400	-	19,269,400	(42.0)%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Emergency Management Services								
Medical Examiner Renovation	500,000	2,776,777	2,776,800	2,200,000	-	-	-	-
Facilities Management Capital								
A/C, Heating, & Ventilation Repairs	3,550,000	4,352,716	4,352,700	975,000	-	-	-	-
ADA Compliance	342,500	499,320	499,300	100,000	-	-	-	-
Camp Keais Property	-	69,679	69,700	585,500	-	-	-	-
Campus Transformer	-	-	-	1,300,000	-	-	-	-
County-wide Relocations	-	552,256	552,300	-	-	-	-	-
Electrical	1,135,000	1,162,448	1,162,400	400,000	-	-	-	-
Elevator Repairs, Replacement	1,849,500	1,999,500	1,999,500	750,000	-	-	-	-
Exterior Bldg Improve	1,190,000	1,519,165	1,519,200	950,000	-	-	-	-
Fire Alarms/Life Safety	-	1,248,020	1,248,000	500,000	-	-	-	-
General Building Repairs	1,430,000	2,595,706	2,595,700	750,000	-	-	-	-
Generators	-	50,816	50,800	-	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Facilities Management Capital								
GG Estates Gov Ctr	-	-	-	500,000	-	-	-	-
Hussey Property	1,365,300	1,767,891	1,767,900	-	-	-	-	-
Interior Bldg Improve	-	162,022	162,000	150,000	-	-	-	-
Lift Stations	-	-	-	1,000,000	-	-	-	-
Master Planning	-	-	-	300,000	-	-	-	-
Paint Plan	42,500	245,376	245,300	-	-	-	-	-
Parking Garage #1 Improve	1,500,000	1,500,000	1,500,000	-	-	-	-	-
Parking Lot Repairs	2,586,500	3,040,132	3,040,100	1,225,000	-	-	-	-
Plumbing	570,000	575,404	575,400	300,000	-	-	-	-
Reroofing Projects	769,900	2,022,597	2,022,600	1,400,000	-	-	-	-
Security Equip. Replace(x-ray, etc)	-	-	-	1,500,000	-	-	-	-
Strategic Land Purchase	-	-	-	500,000	-	-	-	-
Video Monitor Sys & Security	3,000,000	5,572,700	5,572,700	-	-	-	-	-
X-fers/Reserves - Fund 301	757,700	915,024	915,000	1,383,900	-	-	-	-
Facilities Management Capital	<u>20,088,900</u>	<u>29,850,772</u>	<u>29,850,600</u>	<u>14,569,400</u>	-	-	-	-
Hurricane Irma								
COVID-19 Pandemic	-	420	400	-	-	-	-	-
Hurricane Irma	-	98,450	98,400	-	-	-	-	-
Hurricane Irma	-	<u>98,870</u>	<u>98,800</u>	-	-	-	-	-
Libraries Capital								
Library Improvements	630,000	630,000	630,000	-	-	-	-	-
Parks & Recreation Capital								
Golden Gate Golf Course	7,000,000	8,165,471	8,165,500	2,500,000	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	5,000,000	5,015,479	5,015,500	-	-	-	-	-
Integrated Asset Management	-	159,707	159,700	-	-	-	-	-
Water / Sewer District Capital	<u>5,000,000</u>	<u>5,175,186</u>	<u>5,175,200</u>	-	-	-	-	-
Program Total Project Budget	<u>33,218,900</u>	<u>46,697,076</u>	<u>46,696,900</u>	<u>19,269,400</u>	-	-	-	-

Current FY 2024

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Wide Capital Projects Fund (301/3001)

Mission Statement

To account for capital projects funded by the Transportation Management Department.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	34,287	50,000	95,800	50,000	-	50,000	0.0%
Capital Outlay	11,341	-	-	-	-	-	na
Net Operating Budget	45,628	50,000	95,800	50,000	-	50,000	0.0%
Trans to 114 Pollutn Ctrl Fd	-	-	-	915,500	-	915,500	na
Total Budget	45,628	50,000	95,800	965,500	-	965,500	1,831.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans fm 001 Gen Fund	50,000	50,000	50,000	50,000	-	50,000	0.0%
Trans fm 114 Pollutn Ctrl Fd	504,000	-	-	-	-	-	na
Carry Forward	452,937	-	961,300	915,500	-	915,500	na
Total Funding	1,006,937	50,000	1,011,300	965,500	-	965,500	1,831.0%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Coastal Zone Management Capital								
Water Quality Testing	50,000	95,799	95,800	50,000	-	-	-	-
Facilities Management Capital								
X-fers/Reserves - Fund 301	-	-	-	915,500	-	-	-	-
Transportation Capital								
Pollution Control Equipment	-	174,236	-	-	-	-	-	-
Pollution Control Space Planning	-	737,000	-	-	-	-	-	-
Transportation Capital	-	911,236	-	-	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	-	4,302	-	-	-	-	-	-
Program Total Project Budget	50,000	1,011,337	95,800	965,500	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Florida Boating Improvement Fund (303/3061)

Mission Statement

Accounts for boater related capital projects. There are two fees imposed on motorized boaters; one is a state imposed fee and the other is a county imposed registration fee. Monies are spent in accordance with Section 328.72(15) and 328.66(1), Florida Statutes; to maintaining waterways as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	356,344	75,000	343,200	57,400	-	57,400	(23.5)%
Capital Outlay	916,057	325,000	2,173,600	-	-	-	(100.0)%
Net Operating Budget	1,272,401	400,000	2,516,800	57,400	-	57,400	(85.7)%
Trans to Tax Collector	12,777	15,000	15,000	15,000	-	15,000	0.0%
Reserve for Boater Improve Capital	-	-	-	100,000	-	100,000	na
Total Budget	1,285,178	415,000	2,531,800	172,400	-	172,400	(58.5)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Licenses & Permits	587,311	590,000	590,000	590,000	-	590,000	0.0%
Miscellaneous Revenues	3,324	-	-	-	-	-	na
Interest/Misc	12,508	10,000	10,000	10,000	-	10,000	0.0%
Trans fm 001 Gen Fund	-	428,300	-	-	-	-	(100.0)%
Trans fm 306 Pk & Rec Cap	247,352	-	-	-	-	-	na
Carry Forward	1,969,200	(583,300)	1,534,200	(397,600)	-	(397,600)	(31.8)%
Less 5% Required By Law	-	(30,000)	-	(30,000)	-	(30,000)	0.0%
Total Funding	2,819,695	415,000	2,134,200	172,400	-	172,400	(58.5)%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Coastal Zone Management Capital								
Boat Lift for Coastal Zone	-	18,000	18,000	-	-	-	-	-
Derelict Vessel	22,000	74,000	74,000	-	-	-	-	-
Waterway Marker Maintenance	53,000	83,247	83,200	57,400	-	-	-	-
Coastal Zone Management Capital	75,000	175,247	175,200	57,400	-	-	-	-
Parks & Recreation Capital								
951 Boat Pk - Seawall, Docks Repair	-	675,753	675,800	-	-	-	-	-
951 Floating Dock & Ladders	-	17,572	17,500	-	-	-	-	-
Boat Ramp Minor Repairs	-	17,341	17,300	-	-	-	-	-
Caxambas Fuel Tank Repair	-	62,962	63,000	-	-	-	-	-
Cocohatchee Floating Dock	-	14,864	14,900	-	-	-	-	-
Hamilton Ave Parking	325,000	1,454,173	1,454,200	-	-	-	-	-
Ladder, bumper, & piling repairs	-	75,700	75,700	-	-	-	-	-
Marina Fuel Tanks	-	23,164	23,200	-	-	-	-	-
X-fers/Reserves - Fund 303	15,000	15,000	15,000	115,000	-	-	-	-
Parks & Recreation Capital	340,000	2,356,529	2,356,600	115,000	-	-	-	-
Program Total Project Budget	415,000	2,531,776	2,531,800	172,400	-	-	-	-

Capital Improvement Program

Notes

Prior to FY 2017, the boater improvement/vessel registration fees were accounted for in the Parks and Recreation Capital Projects Fund (306/3062).

Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments are for the sole purposes of providing, maintaining, or operating:
Recreational channel marking and other uniform waterway markers,
Public boat ramps, lifts, and hoists,
Marine railways,
Boat piers, docks, mooring buoys, and other public launching facilities; and
Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s.327.53 F.S.

Per Florida Statutes section 328.66(1), the local optional vessel registration fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and for the other boating-related activities.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
ATV Settlement Capital Fund (305/3060)

Mission Statement

Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the District paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	1,400	13,100	210,300	13,100	-	13,100	0.0%
Net Operating Budget	1,400	13,100	210,300	13,100	-	13,100	0.0%
Reserve for Capital	-	3,000,000	-	3,008,000	-	3,008,000	0.3%
Total Budget	1,400	3,013,100	210,300	3,021,100	-	3,021,100	0.3%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	21,099	15,000	15,000	15,000	-	15,000	0.0%
Carry Forward	3,182,500	2,998,900	3,202,200	3,006,900	-	3,006,900	0.3%
Less 5% Required By Law	-	(800)	-	(800)	-	(800)	0.0%
Total Funding	3,203,599	3,013,100	3,217,200	3,021,100	-	3,021,100	0.3%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Parks & Recreation Capital								
SFWMD Settlement	13,100	210,270	210,300	13,100	-	-	-	-
X-fers/Reserves - Fund 305	3,000,000	3,000,000	-	3,008,000	-	-	-	-
Parks & Recreation Capital	3,013,100	3,210,270	210,300	3,021,100	-	-	-	-
Program Total Project Budget	3,013,100	3,210,270	210,300	3,021,100	-	-	-	-

Notes

On June 9, 2011, the County received \$3 million from the South Florida Water Management District.

On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (305) so interest earnings may accumulate and be held for ATV riding purposes.

On April 24, 2018, agenda item 11.C., the Board approved the allocation of \$20,000 annual for a Tickets to Ride program for Collier County citizens so they may recreate at ATV facilities.

On January 26, 2021, agenda item 16.D.8, the Board approve all unspent interest earnings to help offset the annual \$100 off-road vehicle riding permit fee assessed by the Big Cypress National Preserve by 50% for Collier County residents.

**Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program
Parks & Recreation Capital Projects (306/3062)**

Mission Statement

Accounts for non-growth capital projects managed by the Parks & Recreation Division. The principal funding sources are operating transfers from the General Fund (001/0001) and Unincorporated General Fund MSTD (111/1011).

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	2,360,958	5,658,700	10,898,800	6,331,400	-	6,331,400	11.9%
Capital Outlay	1,721,281	1,349,200	6,050,400	718,400	-	718,400	(46.8)%
Net Operating Budget	4,082,239	7,007,900	16,949,200	7,049,800	-	7,049,800	0.6%
Trans to 111 Unincorp Gen Fd	1,700,000	-	-	-	-	-	na
Trans to 303 Boater Improve	247,352	-	-	-	-	-	na
Reserve for Capital	-	-	-	144,300	-	144,300	na
Total Budget	6,029,591	7,007,900	16,949,200	7,194,100	-	7,194,100	2.7%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	111,039	-	82,200	-	-	-	na
Interest/Misc	74,263	50,000	152,800	50,000	-	50,000	0.0%
Trans fm 001 Gen Fund	3,070,000	3,177,500	3,177,500	3,000,000	-	3,000,000	(5.6)%
Trans fm 111 Unincorp Gen Fd	3,450,000	3,450,000	3,450,000	3,900,000	-	3,900,000	13.0%
Carry Forward	9,654,000	332,900	10,333,300	246,600	-	246,600	(25.9)%
Less 5% Required By Law	-	(2,500)	-	(2,500)	-	(2,500)	0.0%
Total Funding	16,359,302	7,007,900	17,195,800	7,194,100	-	7,194,100	2.7%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Parks & Recreation Capital								
19th Street Neighborhood Pk	-	31,675	31,700	-	-	-	-	-
951 Boat Pk - Seawall, Docks Repair	250,000	250,000	250,000	-	-	-	-	-
AOlesky Sea Wall Repair	-	18,583	18,600	-	-	-	-	-
Bayview Pk Expansion	-	3,826	3,900	-	-	-	-	-
Caxambas Community Center	-	21,951	22,000	-	-	-	-	-
Caxambas Community Ctr Study	-	7,785	7,800	-	-	-	-	-
Caxambas Fuel Tank Repair	-	49,434	49,400	-	-	-	-	-
Chess Table Area	-	6,980	7,000	-	-	-	-	-
ComPk - Artificial Turf	500,000	918,592	918,600	500,000	-	-	-	-
ComPk - Assessments	200,000	228,696	228,700	200,000	-	-	-	-
ComPk - Athletic Field/Court Maint	300,000	1,370,382	1,370,400	600,000	-	-	-	-
ComPk - Exotics Removal	-	-	-	100,000	-	-	-	-
ComPk - Fiber Optics	15,000	15,499	15,500	-	-	-	-	-
ComPk - IWF Repair	400,000	602,587	602,600	-	-	-	-	-
ComPk - Lighting Infrastructure Maint	150,000	179,617	179,600	300,000	-	-	-	-
ComPk - Other Repairs/Maintenance	535,000	671,745	671,700	700,000	-	-	-	-
ComPk - Pathway/Road Repairs	300,000	629,904	629,900	450,000	-	-	-	-
ComPk - Playgrnd/Shade Structure Maint	250,000	625,973	626,000	350,000	-	-	-	-
ComPk - Pool Repairs	200,000	388,998	389,000	300,000	-	-	-	-
DCA Lely Barefoot Beach Landing	-	1,000,000	1,000,000	-	-	-	-	-
DCA Parking	-	1,000,000	1,000,000	-	-	-	-	-
E Naples ComPk Maintenance Area	-	3,800	3,800	-	-	-	-	-
E Naples ComPk Master Plan	-	11,245	11,200	-	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Parks & Recreation Capital								
E Naples ComPk Pickleball	-	59,331	59,300	-	-	-	-	-
E Naples Welcome Ctr	-	6,825	6,800	-	-	-	-	-
Eagle Lake ComPk - Gym	-	15,370	15,400	-	-	-	-	-
GG CP Activity Pool Renovation	-	26,987	27,000	-	-	-	-	-
GG CP Bike/Walk Pathway Repairs	-	120,000	120,000	-	-	-	-	-
GG CP BMX & Skatepark Repairs	-	240,000	240,000	-	-	-	-	-
GG CP Playground Surface Replace	150,000	150,000	150,000	-	-	-	-	-
HMGP Imm Sports	-	21,793	21,800	-	-	-	-	-
HMGP NCRP H0390	-	38,372	38,400	-	-	-	-	-
Isle of Capri Neighborhood Pk Exp	-	385,423	385,500	-	-	-	-	-
Mar-Good Cottage Restoration	-	2,990	3,000	-	-	-	-	-
Marina Fuel Tanks	-	2,040	2,000	-	-	-	-	-
NCRP - NFC Slab	350,000	350,000	350,000	-	-	-	-	-
NCRP Pool Pump Repairs	-	1,180	1,200	-	-	-	-	-
Off-Rd Vehicles & Equipment	639,200	2,303,473	2,303,400	718,400	-	-	-	-
Park Master Plan	91,200	91,200	91,200	231,400	-	-	-	-
Parking Meters	-	8,503	8,500	-	-	-	-	-
PBay CP Lake Bulkhead Repairs	-	15,000	15,000	-	-	-	-	-
PBay CP Pathway Renovation	-	26,090	26,100	-	-	-	-	-
PBay Master Plan	-	2,287	2,300	-	-	-	-	-
PSprings NP Playground Replace	120,000	120,000	120,000	-	-	-	-	-
REaton NP Playground Replace	-	210,000	210,000	-	-	-	-	-
RegPk - Artificial Turf	800,000	1,800,000	1,800,000	400,000	-	-	-	-
RegPk - Assessment	300,000	376,093	376,100	200,000	-	-	-	-
RegPk - Athletic Field/Court Maintenance	-	2,953	3,000	250,000	-	-	-	-
RegPk - Exotic Removal	27,000	57,438	57,500	100,000	-	-	-	-
RegPk - Fiber Optics	10,000	10,739	10,700	-	-	-	-	-
RegPk - Land Maintenance	-	61,818	61,800	-	-	-	-	-
RegPk - Lighting Infrastructure Maint	200,000	200,000	200,000	200,000	-	-	-	-
RegPk - Lightning Detection	-	39,678	39,700	-	-	-	-	-
RegPk - Other Repairs/Maintenance	315,500	507,126	507,100	700,000	-	-	-	-
RegPk - Pathway/Road Repairs	350,000	354,007	354,000	250,000	-	-	-	-
RegPk - Playgrnd/Shade Structure Maint	200,000	304,338	304,300	200,000	-	-	-	-
RegPk - Pool pumps & motors	150,000	302,096	302,200	300,000	-	-	-	-
RegPk - Security	25,000	25,000	25,000	-	-	-	-	-
RegPk - Sun-N-Fun Pool Repairs	150,000	362,907	362,900	-	-	-	-	-
Seawall Repair and Replacement	-	82,242	82,300	-	-	-	-	-
SPettay Concession Bldg Shutters	-	7,100	7,100	-	-	-	-	-
Sun N Fun Repairs	-	120,481	120,500	-	-	-	-	-
TRosbough Pk Dugout Renovation	30,000	30,000	30,000	-	-	-	-	-
Vanderbilt Pkg Garage Repairs	-	14,408	14,400	-	-	-	-	-
Veterans CP Security Cameras	-	47,346	47,300	-	-	-	-	-
Vineyds CP Pathways Maint	-	8,754	8,800	-	-	-	-	-
Vineyds CP Playground	-	169	200	-	-	-	-	-
X-fers/Reserves - Fund 306	-	31,432	-	144,300	-	-	-	-
Parks & Recreation Capital	7,007,900	16,980,261	16,949,200	7,194,100	-	-	-	-
Program Total Project Budget	7,007,900	16,980,261	16,949,200	7,194,100	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Parks CIP 2020 Bond (308/3063)

Mission Statement

To provide accounting for the 2020 bond proceeds for Parks and Recreation's aquatic and other park related improvements.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	783,216	-	-	-	-	-	na
Capital Outlay	3,384,920	-	5,855,000	-	-	-	na
Net Operating Budget	4,168,136	-	5,855,000	-	-	-	na
Reserve for Capital	-	8,143,000	-	8,195,500	-	8,195,500	0.6%
Total Budget	4,168,136	8,143,000	5,855,000	8,195,500	-	8,195,500	0.6%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	58,930	141,100	-	-	-	-	(100.0)%
Interest/Misc	106,762	55,000	119,000	119,000	-	119,000	116.4%
Carry Forward	17,820,900	7,956,700	13,818,500	8,082,500	-	8,082,500	1.6%
Less 5% Required By Law	-	(9,800)	-	(6,000)	-	(6,000)	(38.8)%
Total Funding	17,986,592	8,143,000	13,937,500	8,195,500	-	8,195,500	0.6%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Parks & Recreation Capital								
E Naples Welcome Ctr	-	200,685	200,700	-	-	-	-	-
GG CP Activity Pool Renovation	-	344,890	344,900	-	-	-	-	-
GG CP Pool Repairs	-	325,000	325,000	-	-	-	-	-
ISC Aquatics Renovation	-	793,481	793,500	-	-	-	-	-
Seawall Repair and Replacement	-	249,700	249,700	-	-	-	-	-
Sudgen Docks & Piers	-	25,310	25,300	-	-	-	-	-
Sun N Fun Repairs	-	3,915,982	3,915,900	-	-	-	-	-
X-fers/Reserves - Fund 308	8,143,000	8,143,000	-	8,195,500	-	-	-	-
Parks & Recreation Capital	8,143,000	13,998,048	5,855,000	8,195,500	-	-	-	-
Program Total Project Budget	8,143,000	13,998,048	5,855,000	8,195,500	-	-	-	-

Capital Improvement Program

Notes

On September 22, 2020, agenda item 11.B., the Board authorized the issuance of a Special Obligation Revenue Bond, Series 2020A to finance park improvements in the amount of \$20,000,000. Proceeds were received in October 2020.

The 2020A Special Obligation Revenue Bonds were issued to finance acquisition, construction and equipping of various capital improvements including but not limited to the following aquatic and other park related improvements listed below and as the same may be amended and/or supplemented from time to time.

* Various capital improvements at Sun & Fun (Proj 80421) Golden Gate (Proj 80275 & 80405) and Immokalee (Proj 80429) aquatic facilities including but not limited to, those related to pool restoration, electrical, decking, ADA improvements, activity and competitive pool improvements, bathhouse, slide tower, pump house, splash pads, flow rider & other improvements.

*Capital improvements at Caxambas Reg Pk (Proj 80423) including, but not limited to, those related to piers, stationary docks, floating docks, and boardwalks.

*Various capital improvements at Goodland and Port of the Islands Marinas including, but not limited to, assessment and renovation of dock and reparation and replacement of seawalls. (Proj 80423). Please see Bond book for more detail descriptions.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Transportation Capital Fund (310/3081)

Mission Statement

This fund accounts for General Fund (001/0001, 111/1011) transfers used for the operation and maintenance of improvements to the roads as well as ancillary facilities such as sidewalks, bike paths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	10,187,343	6,332,500	9,318,800	24,759,500	-	24,759,500	291.0%
Capital Outlay	270,680	13,213,400	22,817,800	14,524,100	-	14,524,100	9.9%
Net Operating Budget	10,458,023	19,545,900	32,136,600	39,283,600	-	39,283,600	101.0%
Trans to 325 Stormw Cap Fd	6,116,800	-	-	-	-	-	na
Trans to 712 Transp Match	573,487	-	2,756,900	-	-	-	na
Reserve for Contingencies	-	1,530,800	-	-	-	-	(100.0)%
Total Budget	17,148,311	21,076,700	34,893,500	39,283,600	-	39,283,600	86.4%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	6,000	-	-	-	-	-	na
Miscellaneous Revenues	524,459	-	-	100,000	-	100,000	na
Interest/Misc	227,235	120,000	300,000	300,000	-	300,000	150.0%
Reimb From Other Depts	-	-	-	93,400	-	93,400	na
Trans fm 001 Gen Fund	8,817,300	10,625,900	10,625,900	9,200,000	-	9,200,000	(13.4)%
Trans fm 111 Unincorp Gen Fd	3,000,000	3,800,000	3,800,000	13,600,000	-	13,600,000	257.9%
Trans fm 112 Landscape Cap	-	-	-	5,139,600	-	5,139,600	na
Carry Forward	35,953,800	6,536,800	31,038,200	10,870,600	-	10,870,600	66.3%
Less 5% Required By Law	-	(6,000)	-	(20,000)	-	(20,000)	233.3%
Total Funding	48,528,794	21,076,700	45,764,100	39,283,600	-	39,283,600	86.4%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Landscape Capital								
Davis Blvd Landscaping	-	-	-	65,300	-	-	-	-
Immokalee Rd Landscaping	-	-	-	146,600	-	-	-	-
Median Maintenance	-	-	-	10,600,000	-	-	-	-
US 41 Landscaping	-	-	-	207,400	-	-	-	-
Landscape Capital	-	-	-	11,019,300	-	-	-	-
Stormwater Capital								
Palm River Stormwater Improvements	-	135,559	135,600	-	-	-	-	-
Transportation Capital								
16th Ave (13th St SW to 23rd St SW)	150,000	1,628,102	1,628,100	-	-	-	-	-
Advanced Right of Way	50,000	61,377	61,400	-	-	-	-	-
Asset Management	150,000	699,824	699,800	600,000	-	-	-	-
Belle Meade	-	47,650	47,600	-	-	-	-	-
Bridge Repairs and Construction	6,034,600	6,034,600	6,034,600	5,000,000	-	-	-	-
CHS CDBG Peters Ave	-	70,525	70,500	-	-	-	-	-
Corkscrew Rd (Lee Cnty Line) Shoulders	100,000	100,000	100,000	-	-	-	-	-
Corkscrew Rd (Lee Cnty to SR82 Curve) Wildcat	-	21,835	21,800	-	-	-	-	-
County Pathways Non-Pay in Lieu	1,250,000	2,109,879	2,109,800	350,000	-	-	-	-
District 331 Sidewalks	-	131,238	131,200	-	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Transportation Capital								
District 333 Sidewalks	-	376,625	376,600	-	-	-	-	-
District 336 Sidewalks	-	99,980	100,000	-	-	-	-	-
District 338 Sidewalks	-	464,892	464,900	-	-	-	-	-
District 339 Sidewalks	-	222,469	222,400	-	-	-	-	-
Enhanced Planning Consultant Services	500,000	1,442,567	1,442,600	500,000	-	-	-	-
Everglades & 43rd Ave NE	1,500,000	1,500,000	1,500,000	478,500	-	-	-	-
Everglades Blvd North Shoulders	626,700	626,700	626,700	-	-	-	-	-
FDOT 443375 Lake Trafford Rd SW & Bike Lane	-	113,029	113,000	-	-	-	-	-
Intersection Enhancements	1,100,000	1,100,000	1,100,000	420,000	-	-	-	-
LAP 441480 Eden Park Sidewalk	-	36,516	36,500	-	-	-	-	-
LAP 441846 - 111th Ave N Bike Lane	-	15,728	15,700	-	-	-	-	-
LED Replacement Program	-	40,175	40,200	-	-	-	-	-
Logan Blvd N of Imm	-	2,599,917	2,599,900	-	-	-	-	-
Mast Arm Painting	225,000	225,000	225,000	650,000	-	-	-	-
Off-Rd Vehicles & Equipment	-	100,000	100,000	340,000	-	-	-	-
Oil Well Rd Shoulder Improvements	750,000	754,486	754,500	-	-	-	-	-
Poinciana Professional Park	300,000	200,000	200,000	-	-	-	-	-
PUD Monitoring / Traffic counts	-	75,420	75,400	-	-	-	-	-
Randall/Immokalee Road Intersection	-	906,750	906,800	-	-	-	-	-
Road Maintenance Facility	-	1,425,800	1,425,800	1,239,000	-	-	-	-
Road Refurbishing	-	-	-	800,000	-	-	-	-
Road Resurfacing	3,907,500	4,011,316	4,011,300	9,713,300	-	-	-	-
Tiger IX	-	393,346	393,300	-	-	-	-	-
Traffic Calming	-	81,554	81,600	-	-	-	-	-
Traffic Signal Timing	-	-	-	500,000	-	-	-	-
Traffic Signals	-	122,593	122,600	1,000,000	-	-	-	-
Transportation Mgmt. Svcs Bldg R&M	-	-	-	173,500	-	-	-	-
Tree Farm PUD	450,000	450,000	450,000	-	-	-	-	-
Vanderbilt / Logan Blvd Intersection Imp	2,000,000	2,000,000	2,000,000	-	-	-	-	-
Vanderbilt Bch Rd, 16th to Everglades	-	-	-	6,000,000	-	-	-	-
Wall Barrier Replacement	452,100	1,111,548	1,111,500	500,000	-	-	-	-
X-fers/Reserves - Fund 310	1,530,800	13,707,471	2,756,900	-	-	-	-	-
Transportation Capital	<u>21,076,700</u>	<u>45,108,912</u>	<u>34,158,000</u>	<u>28,264,300</u>	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	-	599,858	599,900	-	-	-	-	-
Program Total Project Budget	<u>21,076,700</u>	<u>45,844,329</u>	<u>34,893,500</u>	<u>39,283,600</u>	-	-	-	-

Forecast FY 2023

A \$2,756,900 transfer was budgeted to the Transportation Match Fund (712/1842) to support grant programs.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Road Construction - Gas Tax Fund (313/3083)

Mission Statement

Accounts for various Gas Tax funds utilized in the road capital construction and maintenance program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212/2005).

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	5,187,526	6,018,400	13,420,100	1,100,000	-	1,100,000	(81.7)%
Capital Outlay	5,475,521	3,178,700	15,508,500	9,610,000	-	9,610,000	202.3%
Net Operating Budget	10,663,047	9,197,100	28,928,600	10,710,000	-	10,710,000	16.4%
Trans to 212 Gas Tx Debt Fd	11,300,000	11,300,000	11,300,000	11,300,000	-	11,300,000	0.0%
Trans to 299 Comm Paper Debt	-	-	-	478,500	-	478,500	na
Trans to 712 Transp Match	-	-	1,803,600	-	-	-	na
Total Budget	21,963,047	20,497,100	42,032,200	22,488,500	-	22,488,500	9.7%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Local Gas Taxes	17,242,503	16,291,800	16,291,800	16,291,800	-	16,291,800	0.0%
Gas Taxes	4,842,557	4,211,300	4,211,300	4,211,300	-	4,211,300	0.0%
Charges For Services	13,896	-	-	-	-	-	na
Miscellaneous Revenues	704,111	-	-	-	-	-	na
Interest/Misc	133,839	110,000	200,000	200,000	-	200,000	81.8%
Carry Forward	23,175,800	919,500	24,149,700	2,820,600	-	2,820,600	206.8%
Less 5% Required By Law	-	(1,035,500)	-	(1,035,200)	-	(1,035,200)	0.0%
Total Funding	46,112,705	20,497,100	44,852,800	22,488,500	-	22,488,500	9.7%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Transportation Capital								
16th Ave (13th St SW to 23rd St SW)	-	-	-	1,406,000	-	-	-	-
Advanced Right of Way	-	19,402	19,400	-	-	-	-	-
Bridge Repairs and Construction	2,875,300	13,409,122	13,409,200	-	-	-	-	-
Congestion Mgt	-	1,882,436	1,882,500	-	-	-	-	-
Corkscrew Rd (Lee Cnty Line) Shoulders	-	-	-	479,000	-	-	-	-
Corkscrew Rd (Lee Cnty to SR82 Curve) Wildcat	-	825,121	825,100	-	-	-	-	-
CR951, GG Blvd to Green Blvd	-	1,815	1,800	-	-	-	-	-
Everglades & 43rd Ave NE	-	-	-	1,221,500	-	-	-	-
Everglades Blvd North Shoulders	123,300	930,216	930,200	-	-	-	-	-
Golden Gate Blvd, 20th to Everglades	-	155,786	155,800	-	-	-	-	-
Golden Gate Parkway at Livingston	-	-	-	500,000	-	-	-	-
Goodland CR92A Roadway Improv	-	113,000	64,000	-	-	-	-	-
Immokalee Rd Shoulder Imp	180,100	189,661	189,700	-	-	-	-	-
Intersection Enhancements	-	168,134	168,100	3,000,000	-	-	-	-
Logan Blvd N of Imm	-	66,420	66,400	-	-	-	-	-
Oil Well Rd Shoulder Improvements	-	407,065	407,100	750,000	-	-	-	-
Randall and 8th-8th St Bridge Opening	-	125,272	125,300	-	-	-	-	-
Randall Blvd at Everglades Blvd	-	297,330	297,300	-	-	-	-	-
Randall Blvd, Immokalee Rd to Everglades Blvd	-	3,369	-	-	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Transportation Capital								
Road Refurbishing	800,000	1,206,316	1,206,300	-	-	-	-	-
Road Resurfacing	4,392,500	4,573,559	4,573,600	286,700	-	-	-	-
Traffic Calming	-	208,313	208,300	-	-	-	-	-
Traffic Calming/Studies	209,900	1,070,753	1,070,800	300,000	-	-	-	-
Traffic Info System Review	-	563,880	563,900	250,000	-	-	-	-
Traffic Signals	616,000	2,336,308	2,336,300	50,000	-	-	-	-
Triangle Blvd	-	135,842	-	-	-	-	-	-
Vanderbilt / Logan Blvd Intersection Imp	-	105,305	105,300	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	-	222,202	222,200	-	-	-	-	-
Vanderbilt, US41 to Goodlette Frank Rd	-	-	-	2,466,800	-	-	-	-
Veterans Memorial Road PH II	-	100,000	100,000	-	-	-	-	-
X-fers/Reserves - Fund 313	11,300,000	13,363,618	13,103,600	11,778,500	-	-	-	-
Transportation Capital	<u>20,497,100</u>	<u>42,480,245</u>	<u>42,032,200</u>	<u>22,488,500</u>	-	-	-	-
Program Total Project Budget	<u>20,497,100</u>	<u>42,480,245</u>	<u>42,032,200</u>	<u>22,488,500</u>	-	-	-	-

Notes

The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (Proj 66066) and Intersection Improvements (various projects).

History:

*The Ninth Cent fuel tax (1-penny) was established via Ordinance 1980-50. On July 12, 2022, the Board adopted Ordinance 2022-32 extending the expiration date to December 2055.

*The 6-cent fuel tax was established via Ordinance 1989-27. Ordinance 1999-40 provided a provision to allocate a portion of these fuel taxes with the Cities. On July 12, 2022, the Board adopted Ordinance 2022-31 extending the expiration date to December 2055.

*The 5-cent fuel tax was established via Ordinance 1993-48 and included a provision to allocate a portion of these fuel taxes with the Cities. On July 12, 2022, the Board adopted Ordinance 2022-30 extending the expiration date to December 2055.

Revenues

The FY24 revenue budget continues to stay consistent with FY23 funding levels.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Museum Capital Projects Fund (314/3026)

Mission Statement

To provide General Fund (001/0001) and Tourist Development Tax (TDT) funding for various capital projects for the Museum.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	162,911	238,000	759,500	200,000	-	200,000	(16.0)%
Capital Outlay	230,514	70,000	492,600	-	-	-	(100.0)%
Net Operating Budget	393,425	308,000	1,252,100	200,000	-	200,000	(35.1)%
Trans to 710 Pub Serv Match	86,488	-	-	-	-	-	na
Reserve for Capital	-	-	-	25,200	-	25,200	na
Total Budget	479,913	308,000	1,252,100	225,200	-	225,200	(26.9)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	3,560	-	-	-	-	-	na
Interest/Misc	6,617	4,000	4,000	4,000	-	4,000	0.0%
Trans fm 001 Gen Fund	200,000	200,000	200,000	200,000	-	200,000	0.0%
Trans fm 198 Museum Fd	400,000	110,000	110,000	-	-	-	(100.0)%
Carry Forward	810,600	(5,800)	959,500	21,400	-	21,400	(469.0)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	1,420,778	308,000	1,273,500	225,200	-	225,200	(26.9)%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Facilities Management Capital								
ADA Compliance	20,000	20,000	20,000	-	-	-	-	-
Parking Lot Repairs	90,000	90,000	90,000	-	-	-	-	-
Facilities Management Capital	110,000	110,000	110,000	-	-	-	-	-
Museum Capital								
CC Gen Repair	20,000	263,228	263,200	-	-	-	-	-
CC Landscape - Gardens	108,000	108,000	108,000	200,000	-	-	-	-
Ev Gallery Space Master Plan	-	5,036	5,000	-	-	-	-	-
Ev General Repairs & Painting	-	81,719	81,700	-	-	-	-	-
FL DOS Roberts Ranch	-	30,587	30,600	-	-	-	-	-
Im General Repairs	50,000	408,422	408,400	-	-	-	-	-
Master Plan - Robert's Ranch	-	104,304	104,300	-	-	-	-	-
MI General Repairs	-	10,073	10,100	-	-	-	-	-
ND Building Restoration/Repair	20,000	20,000	20,000	-	-	-	-	-
ND Caboose Repairs	-	110,753	110,800	-	-	-	-	-
X-fers/Reserves - Fund 314	-	-	-	25,200	-	-	-	-
Museum Capital	198,000	1,142,122	1,142,100	225,200	-	-	-	-
Program Total Project Budget	308,000	1,252,122	1,252,100	225,200	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Infrastructure Sales Tax (1 Penny) Capital (318/3018)

Mission Statement

County Manger's Capital.

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Exhibit A of Ordinance 2018-21 (approved by the BCC on April 24, 2018) provides a list of eligible projects.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Reserve for Capital	-	244,893,000	-	210,320,600	-	210,320,600	(14.1)%
Total Budget	-	244,893,000	-	210,320,600	-	210,320,600	(14.1)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Local Infrastructure Sales Tax	120,375,618	108,653,900	121,253,500	30,313,400	-	30,313,400	(72.1)%
Interest/Misc	1,430,839	600,000	3,000,000	600,000	-	600,000	0.0%
Carry Forward	169,194,000	141,101,800	56,699,400	180,952,900	-	180,952,900	28.2%
Less 5% Required By Law	-	(5,462,700)	-	(1,545,700)	-	(1,545,700)	(71.7)%
Total Funding	291,000,457	244,893,000	180,952,900	210,320,600	-	210,320,600	(14.1)%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
County Manager's Capital								
X-fers/Reserves - Fund 318	244,893,000	243,180,763	-	210,320,600	-	-	-	-
Program Total Project Budget	244,893,000	243,180,763	-	210,320,600	-	-	-	-

Capital Improvement Program

Notes

The Infrastructure Sales Tax Fund (318/3018) is displayed on 3 different pages, under Transportation Management Services Department Capital, Public Utilities Department Capital, and Office of the County Manager Capital.

Current FY 2024

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. All projects must be presented to the Sales Tax Committee for validation before going to the Board of Commissioners for project and budget approval. The various projects budgeted will be displayed in either the Public Utilities Capital or Transportation Management Services Capital sections of the budget book.

The County Manager's Capital section of the budget book will display Reserves.

Revenues

\$ 60,787,027 - in FY 2019, the penny sales tax went into effect on January 1, 2019, and the tax was collected over 9 months (January - September 2019).

\$ 81,735,267 - FY 2020 Collections. Revenue shortfalls occurred during the COVID-19 pandemic shutdown in March - May 2020.

\$ 99,588,370 - FY 2021 Collections.

\$120,375,618 - FY 2022 Collections

\$124,563,002 - FY 2023 Collections

\$487,049,284 - Total BCC Collections thru FY 2023.

\$ 50,247,597 - Total Cities' Collections thru FY 2023.

\$537,296,881 - Total BCC & Cities Collections thru FY 2023

The FY 2023 Adopted Budget of \$108,653,900 was based on the State's (August 24, 2022) FY 2022 Local Government Financial Information Handbook estimated infrastructure sales tax revenue for Collier County. Sometime after August 24th, the State updated its estimate to \$121,253,500.

The FY 2023 Forecasted amount of \$121,253,500 is based on the State's current estimate for FY 2023.

The FY 2024 Adopted Budget of \$30,313,400 is based on 3 months using the State's estimate for FY 2023. Ordinance 2018-21 has a cap of \$490,000,000. This cap will be reached before December 31, 2023. In late summer or early fall, the BCC will approve an Ordinance to rescind the tax. The merchants will stop collecting the tax on January 1, 2024.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Infrastructure Sales Tax (1 Penny) Capital (318/3018)

Mission Statement

Public Utilities' Department Capital

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Ordinance 2018-21, Exhibit A of Ordinance 2018-21 (approved by the BCC on April 24, 2018) provides a list of eligible projects.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	1,496,712	-	2,792,200	-	-	-	na
Capital Outlay	11,690,933	-	87,560,700	-	-	-	na
Net Operating Budget	13,187,645	-	90,352,900	-	-	-	na
Trans to 246 GG Golf Course	-	-	-	415,100	-	415,100	na
Trans to 346 Park Im Fee Cap Fd	-	-	855,700	-	-	-	na
Trans to 702 EMS Grant Match	-	-	343,800	-	-	-	na
Total Budget	13,187,645	-	91,552,400	415,100	-	415,100	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Carry Forward	13,187,700	-	91,967,500	415,100	-	415,100	na
Total Funding	13,187,700	-	91,967,500	415,100	-	415,100	na

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
County Manager's Capital								
X-fers/Reserves - Fund 318	-	855,684	855,700	415,100	-	-	-	-
Emergency Management Services								
Em Serv Ctr Enclose Bay	-	2,300,813	2,300,800	-	-	-	-	-
Emergency Medical Services (EMS) Capital								
EMS 412 Old 41	-	1,273,980	1,274,000	-	-	-	-	-
Golden Gate Estates EMS Station	-	2,083,805	2,083,800	-	-	-	-	-
Heritage Bay EMS Station	-	2,222,200	2,222,200	-	-	-	-	-
Emergency Medical Services (EMS) Capital	-	5,579,985	5,580,000	-	-	-	-	-
Facilities Management Capital								
Chiller Plant Bldg K	-	10,878,419	10,878,400	-	-	-	-	-
Health Bldg HVAC	-	1,644,417	1,644,400	-	-	-	-	-
Health Bldg Roof	-	657,000	657,000	-	-	-	-	-
Land-Workforce Housing	-	20,000,000	20,000,000	-	-	-	-	-
Reliable BAT	-	1,893,964	1,894,000	-	-	-	-	-
Underground Chilled Water Pipe Replace	-	3,567,391	3,567,400	-	-	-	-	-
Facilities Management Capital	-	38,641,191	38,641,200	-	-	-	-	-
Parks & Recreation Capital								
Big Corkscrew Island Pk	-	2,306,742	2,306,700	-	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Public Services Capital								
CC Mental Health Facility	-	24,653,039	24,653,000	-	-	-	-	-
Domestic Animal Srv Facility	-	5,896,831	5,896,800	-	-	-	-	-
Public Services Capital	-	30,549,870	30,549,800	-	-	-	-	-
Sheriff Office Capital								
J1/J2 Jail Generator	-	2,300,612	2,300,600	-	-	-	-	-
Jail Fire Alarm	-	1,854,393	1,854,400	-	-	-	-	-
Jail Security System Upgrade	-	170,905	170,900	-	-	-	-	-
Laundry Replacement	-	2,233,686	2,233,700	-	-	-	-	-
Sheriff Office Capital	-	6,559,596	6,559,600	-	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	-	2,547,133	2,547,100	-	-	-	-	-
WW Pump Station Emerg Generators	-	2,211,463	2,211,500	-	-	-	-	-
Water / Sewer District Capital	-	4,758,596	4,758,600	-	-	-	-	-
Program Total Project Budget	-	91,552,477	91,552,400	415,100	-	-	-	-

Notes

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. Once projects are validated by the Sales Tax Committee, they will be budgeted via budget amendment within this fund. The Infrastructure Sales Tax Fund (318/3018) is displayed on 3 different pages, under Transportation Management Services Department Capital, Public Utilities Department (PUD) Capital and Office of the County Manager Capital.

Forecast FY 2023

The Facilities Management Division as well as the PUD Engineering Division are the project managers for the projects listed above. These projects have been validated by the Infrastructure Sales Tax Committee and the Board has approved the projects and authorized the various budget amendments.

Exhibit A of Ordinance 2018-21 includes \$139 million in Facilities & Capital Replacement related projects and the Sales Tax Committee validated \$130.6 million in projects. The Forensic & Evidence Building - \$33 million was validated by the Committee, however, only \$5 million is in the budget. Construction is expected next year. The Project titled Government Operations Business Park is the Sheriff's Forensic & Evidence Building. The balance of projects to be validated and budgeted are as follows:
 \$ 43,906.04 - HVAC, Roofing & Capital Equipment replace at Sheriffs and County facilities.
 \$7,947,021.00 - Hurricane Resilience

Exhibit A of Ordinance 2018-21 also includes \$90 million in Community Priorities related projects. The Workforce Housing Land Trust project for \$20 million has been budgeted and as properties are identified, they will be brought to the Committee to be validated. The balance of projects to be validated and budgeted are as follows:
 \$15 million - Career and Technical Training Center

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Infrastructure Sales Tax (1 Penny) Capital (318/3018)

Mission Statement

Transportation Management Service's Capital

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Ordinance 2018-21, Exhibit A of Ordinance 2018-21 (approved by the BCC on April 24, 2018) provides a list of eligible projects.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	61,163	-	32,810,700	-	-	-	na
Capital Outlay	13,733,806	-	105,523,000	-	-	-	na
Net Operating Budget	13,794,970	-	138,333,700	-	-	-	na
Trans to 712 Transp Match	-	-	4,000,000	-	-	-	na
Total Budget	13,794,970	-	142,333,700	-	-	-	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Carry Forward	13,795,000	-	142,333,700	-	-	-	na
Total Funding	13,795,000	-	142,333,700	-	-	-	na

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Transportation Capital								
Airport Road N of Vanderbilt Road	-	4,000,000	4,000,000	-	-	-	-	-
Bridge Repairs and Construction	-	20,073,762	20,073,800	-	-	-	-	-
New Bridges - GG Estates Mobility	-	4,100,000	4,100,000	-	-	-	-	-
Pine Ridge Rd, Livingston to I-75	-	23,000,000	23,000,000	-	-	-	-	-
Randall/Immokalee Road Intersection	-	7,000,000	7,000,000	-	-	-	-	-
Sidewalks-Sales Tax	-	9,810,674	9,810,700	-	-	-	-	-
Triangle Blvd	-	349,186	349,200	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	-	74,000,000	74,000,000	-	-	-	-	-
Transportation Capital	-	142,333,622	142,333,700	-	-	-	-	-
Program Total Project Budget	-	142,333,622	142,333,700	-	-	-	-	-

Capital Improvement Program

Notes

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. Once projects are validated by the Sales Tax Committee, they will be budgeted via budget amendment within this fund. The Infrastructure Sales Tax Fund (318/3018) is displayed on 3 different pages, under Transportation Management Services Department Capital, Public Utilities Department Capital, and Office of the County Manager Capital.

Forecast FY 2023

Exhibit A of Ordinance 2018-21 includes \$191 million in Transportation related projects, the Sales Tax Committee validated \$191 million in projects and the Board has approved several budget amendments at this time for \$50.5 million. These projects have other established funding (impact fees and/or gas taxes) which is being spent first on right-of-way, planning, engineering, and/or permitting. Construction contracts are expected in future years. When these contracts go before the Board, a budget will be established.

Current FY 2024

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. All the Transportation projects have been validated by the Sales Tax Committee and once other funding has been depleted and or construction contracts are awarded, the projects will be budgeted via budget amendment after Board approval within this fund.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Clam Bay Restoration Fund (320/3040)

Mission Statement

On December 11, 2012, the Board reinstated the ongoing management responsibilities of Clam Pass to the Pelican Bay Services District. Pelican Bay Services Division MSTU&BU utilizes annual assessment revenue collected for restoration and improvements to the Clam Bay Ecosystem.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	158,694	155,000	327,500	189,100	-	189,100	22.0%
Net Operating Budget	158,694	155,000	327,500	189,100	-	189,100	22.0%
Trans to Property Appraiser	2,966	6,800	4,900	5,900	-	5,900	(13.2)%
Trans to Tax Collector	4,471	9,600	6,700	8,700	-	8,700	(9.4)%
Trans to 109 PB MSTUBU Fd	34,100	34,100	34,100	-	-	-	(100.0)%
Total Budget	200,231	205,500	373,200	203,700	-	203,700	(0.9)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Special Assessments	223,552	203,100	192,900	195,300	-	195,300	(3.8)%
Interest/Misc	1,528	100	1,500	200	-	200	100.0%
Trans frm Tax Collector	1,810	-	-	-	-	-	na
Carry Forward	170,100	12,600	196,800	18,000	-	18,000	42.9%
Less 5% Required By Law	-	(10,300)	-	(9,800)	-	(9,800)	(4.9)%
Total Funding	396,989	205,500	391,200	203,700	-	203,700	(0.9)%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Pelican Bay Capital								
Clam Bay Restoration	155,000	327,417	327,500	189,100	-	-	-	-
X-fers/Reserves - Fund 320	50,500	50,500	45,700	14,600	-	-	-	-
Pelican Bay Capital	205,500	377,917	373,200	203,700	-	-	-	-
Program Total Project Budget	205,500	377,917	373,200	203,700	-	-	-	-

Capital Improvement Program

Forecast FY 2023

This capital fund primarily appropriates dollars for restoration and improvements to the Clam Bay Ecosystem. The basis of accounting on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year; the exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent, roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure, re-directing current project dollars that may not be needed to either reserves or other ongoing projects. The primary active project is restoration of Clam Bay.

Current FY 2024

Budgeted funds will be added to the Clam Bay restoration project. Continued engineering reports on the water quality and health of Clam Bay will also be funded from this account as well tide gauge maintenance.

Revenues

Funding for part of the restoration and improvement of the Clam Bay Eco-system comes from special assessment revenue based upon equivalent residential units within the District. For FY 2024, the equivalent residential unit (ERU) assessment within the capital fund (320/3040) has decreased from \$26.52 to \$25.50 which raises \$195,300. Total ERUs remained at 7,659.90 in FY2024.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Pelican Bay Hardscape & Landscape Improvements (322/3041)

Mission Statement

Pelican Bay Services Division MSTU&BU utilizes annual assessment revenue for restoration and improvements to Pelican Bay hardscape such as sidewalks, beach renourishment, irrigation, signage and other capital amenity projects.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	6,279	-	-	-	-	-	na
Operating Expense	3,072,465	2,187,700	2,152,000	650,000	-	650,000	(70.3)%
Capital Outlay	696,440	300,000	5,012,800	3,176,300	-	3,176,300	958.8%
Net Operating Budget	3,775,185	2,487,700	7,164,800	3,826,300	-	3,826,300	53.8%
Trans to Property Appraiser	22,236	57,400	57,400	40,000	-	40,000	(30.3)%
Trans to Tax Collector	35,631	34,000	34,000	50,000	-	50,000	47.1%
Trans to 299 Comm Paper Debt	6,175	209,300	209,300	175,000	-	175,000	(16.4)%
Reserve for Capital	-	110,400	-	-	-	-	(100.0)%
Total Budget	3,839,227	2,898,800	7,465,500	4,091,300	-	4,091,300	41.1%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Special Assessments	1,781,572	1,582,800	1,519,500	1,751,100	-	1,751,100	10.6%
Interest/Misc	50,493	10,000	50,000	21,200	-	21,200	112.0%
Trans frm Tax Collector	14,530	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	520,000	520,000	520,000	520,000	-	520,000	0.0%
Trans fm 778 Pel Bay Lighting	440,000	397,700	397,700	473,400	-	473,400	19.0%
Carry Forward	7,247,400	468,000	6,392,600	1,414,300	-	1,414,300	202.2%
Less 5% Required By Law	-	(79,700)	-	(88,700)	-	(88,700)	11.3%
Total Funding	10,053,995	2,898,800	8,879,800	4,091,300	-	4,091,300	41.1%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Hurricane Irma								
Hurricane Irma	160,000	160,000	160,000	-	-	-	-	-
Pelican Bay Capital								
Beach Renourishment Initiative	400,000	693,558	693,600	400,000	-	-	-	-
Pelican Bay Hardscape Upgrades	100,000	115,959	116,000	100,000	-	-	-	-
Pelican Bay Lake Bank Enhance	1,300,000	1,824,833	824,800	-	-	-	-	-
Pelican Bay Ops. Buildings	-	3,747,527	3,747,500	1,826,300	-	-	-	-
Pelican Bay Traffic Sign Renovation	227,700	321,671	321,700	150,000	-	-	-	-
Roadway Improvements	-	88,772	88,800	-	-	-	-	-
Sidewalk Maintenance/Enhancements	-	35,883	35,900	-	-	-	-	-
Sidewalk Replacement	-	876,487	876,500	1,200,000	-	-	-	-
Streetlight Improvements	300,000	300,000	300,000	150,000	-	-	-	-
X-fers/Reserves - Fund 322	411,100	411,100	300,700	265,000	-	-	-	-
Pelican Bay Capital	2,738,800	8,415,790	7,305,500	4,091,300	-	-	-	-
Program Total Project Budget	2,898,800	8,575,790	7,465,500	4,091,300	-	-	-	-

Capital Improvement Program

Notes

On 7/9/2019, the Board adopted Resolution 2019-140 (agenda item 11B) which authorized a capital contribution from the County of \$500,000 a year for 10 years to replace and transfer the responsibility of the maintenance of sidewalks and certain drainage outfalls in perpetuity to the Pelican Bay Services Division. In FY 2024, the fifth of ten capital contributions has been budgeted. The Board also authorized a contribution by Collier County of \$20,000 per year in perpetuity to be utilized for maintenance or enhancements to make the sidewalks compliant with ADA standards and to reduce liability.

Funding Future Capital Projects:

At the 12/9/2020 PBSB Board Meeting, the board recommended participating in the Florida Local Government Finance Program for up to \$8 million to be used for replacement of sidewalks, renovations to lake banks and drainage pipelines, and other infrastructure improvement projects within Pelican Bay. The Board may convert a portion of the borrowed funds to a longer-term, fixed-interest loan once the projects are completed.

At the 2/10/21 PBSB Board Meeting the board voted to endorse the Executive Summary prepared by OMB authorizing the County to borrow an amount not exceeding \$10 million under the Florida Local Government Finance Commission's Pooled Commercial Paper Loan Program for the construction of various capital improvements within the Pelican Bay MSTBU.

On 6/8/21, the Board approved a resolution authorizing the County's borrowing an amount not exceeding \$10,000,000 under the Florida Local Government Finance Commission's Pooled Commercial Paper Loan Program for the purpose of constructing various capital improvements within the Pelican Bay MSTBU. This loan will be repaid from Pelican Bay MSTBU annual assessment revenue and certain amounts provided to Pelican Bay under the asset swap agreement discussed in the notes above.

Forecast FY 2023

This capital fund primarily appropriates dollars for restoration and improvements to the Pelican Bay hardscape, irrigation, and other capital amenity projects. Any difference between the forecasted and the actual dollars spent, roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure re-directing current project dollars that may not be needed to either reserves or other ongoing projects.

Current FY 2024

Capital funds totaling \$3,826,300 will be allocated among the various capital initiatives including lake bank enhancements, traffic sign renovation, hardscape upgrades, streetlight improvements, beach re-nourishment, and Phase 2 of the sidewalk replacement project. Phase 2 construction began in FY 2022 and is anticipated to be completed end of the year 2024.

Revenues

Special assessment revenue per equivalent residential unit (ERU) increased from \$206.63 to \$228.60 This equates to assessment revenue totaling \$1,751,100. Total ERUs remain at 7,659.90 in FY24.

**Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program
Pelican Bay Commercial Paper Fund (323/3042)**

Mission Statement

To provide accounting for commercial paper proceeds for various improvements within Pelican Bay.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Capital Outlay	315,596	-	6,184,400	-	-	-	na
Net Operating Budget	315,596	-	6,184,400	-	-	-	na
Total Budget	315,596	-	6,184,400	-	-	-	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	1,509	-	-	-	-	-	na
Loan Proceeds	998,540	5,500,000	1,496,000	4,004,000	-	4,004,000	(27.2)%
Carry Forward	-	(5,500,000)	684,400	(4,004,000)	-	(4,004,000)	(27.2)%
Total Funding	1,000,049	-	2,180,400	-	-	-	na

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Pelican Bay Capital								
Sidewalk Replacement	-	6,184,404	6,184,400	-	-	-	-	-
Program Total Project Budget	-	6,184,404	6,184,400	-	-	-	-	-

Notes

On June 8, 2021, agenda item 11.G, the Board approved a resolution authorizing borrowing up to \$10,000,000 to finance various capital improvements within Pelican Bay MSTU&BU. The loan is secured by the County's covenant to budget and appropriate legally available non ad-valorem revenue, but will be repaid specifically from Pelican Bay MSTU&BU annual assessment revenue and certain amounts provided to the Pelican Bay MSTU&BU under an asset swap contribution resolution between the County and the Pelican Pay Services Division.

Forecast FY 2023

In FY 2023, the second draw of \$1,500,000 took place for Phase II of the Sidewalk Project.

Current FY 2024

In FY 2024, commercial paper draws may occur to fund Phase II of the Sidewalk project or other capital projects such as the Operations Building.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Stormwater Management Capital (325/3050)

Mission Statement

Design, permit and construct capital improvement projects better managing and protecting the County's water resources. Projects improve flood control decreasing the probability of property damage from flooding, improve water quality and protect existing natural systems. The capital improvement program promotes and improves the quality of life in Collier County by managing and improving discharge to our estuaries and Outstanding Florida Waters. Provide supervision, engineering and coordination such that the projects are designed and constructed in a timely, efficient, and economical manner.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	2,534,224	2,494,400	11,398,000	148,500	-	148,500	(94.0)%
Capital Outlay	649,964	8,957,000	15,977,100	13,100,000	-	13,100,000	46.3%
Net Operating Budget	3,184,188	11,451,400	27,375,100	13,248,500	-	13,248,500	15.7%
Trans to 712 Transp Match	211,196	-	2,809,800	-	-	-	na
Reserve for Contingencies	-	1,145,100	-	-	-	-	(100.0)%
Reserve for Capital	-	1,906,500	-	-	-	-	(100.0)%
Total Budget	3,395,384	14,503,000	30,184,900	13,248,500	-	13,248,500	(8.6)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	288,945	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	5,201,008	-	-	-	-	-	na
Interest/Misc	105,342	30,500	200,000	101,600	-	101,600	233.1%
Trans fm 001 Gen Fund	2,677,800	8,271,500	8,271,500	2,800,000	-	2,800,000	(66.1)%
Trans fm 111 Unincorp Gen Fd	3,125,200	5,387,900	5,387,900	5,700,000	-	5,700,000	5.8%
Trans fm 310 CDES Cap Fd	6,116,800	-	-	-	-	-	na
Carry Forward	6,880,600	814,600	20,977,500	4,652,000	-	4,652,000	471.1%
Less 5% Required By Law	-	(1,500)	-	(5,100)	-	(5,100)	240.0%
Total Funding	24,395,695	14,503,000	34,836,900	13,248,500	-	13,248,500	(8.6)%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Hurricane Irma								
Hurricane Irma	-	147,175	147,200	-	-	-	-	-
Parks & Recreation Capital								
Big Corkscrew Island Pk	-	69,043	69,000	-	-	-	-	-
Stormwater Capital								
Bayshore Gate CRA	-	169,599	169,600	-	-	-	-	-
Canal Easements	-	285,620	285,600	-	-	-	-	-
Chateau Vanderbilt	-	248,867	248,900	-	-	-	-	-
FDEP Water Restoration Grant	-	333,000	333,000	-	-	-	-	-
Gateway Triangle Improvements	400,000	479,090	479,100	-	-	-	-	-
Golden Gate City Outfall Replace	582,700	954,032	954,000	-	-	-	-	-
Griffin Road Area	-	784,315	-	-	-	-	-	-
Harbor Lane Brookside	5,000,000	6,177,222	6,177,300	-	-	-	-	-
Immokalee Stormwater Improvement	-	2,857,220	2,857,200	-	-	-	-	-
Lake Park Flowway	-	79,359	79,400	-	-	-	-	-
Lely Area Stormwater Improvements	-	126,213	113,500	-	-	-	-	-
Lely Golf Estates	-	486,753	486,800	600,000	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Stormwater Capital								
Mangrove St Seawall	-	419,517	-	-	-	-	-	-
Naples Manor SW Imp	1,568,000	1,808,972	1,809,000	-	-	-	-	-
Naples Park Area Improvements	-	460,375	460,400	7,500,000	-	-	-	-
NPDES MS4 Program	-	41,675	41,700	50,000	-	-	-	-
Palm River Stormwater Improvements	-	82,926	82,900	2,500,000	-	-	-	-
Pine Ridge Improvements	200,000	436,720	436,700	-	-	-	-	-
Plantation Island	-	2,040,397	1,733,400	-	-	-	-	-
Poinciana Village	-	136,984	137,000	-	-	-	-	-
Restore	-	1,109,817	1,109,700	-	-	-	-	-
Rookery Bay Debris	-	19,018	-	-	-	-	-	-
Stormwater Channel Dredging	-	1,081,948	682,100	-	-	-	-	-
Stormwater Maintenance Program	100,000	603,069	603,100	-	-	-	-	-
Stormwater Master Plan Update	311,700	958,296	558,300	98,500	-	-	-	-
SW Cross St Culverts	2,189,000	2,462,857	962,900	-	-	-	-	-
SW Outfall Replacement	550,000	839,326	730,500	-	-	-	-	-
SW Pipe Replacement	550,000	619,701	619,700	-	-	-	-	-
Upper Gordon River	-	3,054,473	3,054,500	-	-	-	-	-
Vanderbilt Dr Area Stormwater Improve	-	236,353	-	-	-	-	-	-
W Goodlette Rd Area SW Improvements	-	450,219	450,200	-	-	-	-	-
Weir Automation	-	1,502,445	1,502,400	-	-	-	-	-
X-fers/Reserves - Fund 325	3,051,600	3,051,598	2,809,800	-	-	-	-	-
Stormwater Capital	14,503,000	34,397,976	29,968,700	10,748,500	-	-	-	-
Transportation Capital								
Vanderbilt, US41 to Goodlette Frank Rd	-	-	-	2,500,000	-	-	-	-
Program Total Project Budget	14,503,000	34,614,194	30,184,900	13,248,500	-	-	-	-

Forecast FY 2023

A \$2,809,800 transfer was budgeted to the Transportation Match Fund (712/1842) to support grant programs.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Stormwater CIP 2020 Bond (327/3052)

Mission Statement

To provide accounting for the 2020 bond proceeds for Stormwater capital improvements.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	6,679,596	-	9,947,000	-	-	-	na
Capital Outlay	1,266,686	-	13,518,700	-	-	-	na
Net Operating Budget	7,946,282	-	23,465,700	-	-	-	na
Trans to 712 Transp Match	-	-	8,535,600	-	-	-	na
Reserve for Capital	-	33,904,200	-	20,857,500	-	20,857,500	(38.5)%
Total Budget	7,946,282	33,904,200	32,001,300	20,857,500	-	20,857,500	(38.5)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	370,470	320,000	800,000	500,000	-	500,000	56.3%
Carry Forward	59,159,600	33,600,200	51,583,800	20,382,500	-	20,382,500	(39.3)%
Less 5% Required By Law	-	(16,000)	-	(25,000)	-	(25,000)	56.3%
Total Funding	59,530,070	33,904,200	52,383,800	20,857,500	-	20,857,500	(38.5)%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Stormwater Capital								
Golden Gate City Outfall Replace	-	980,281	1,091,900	-	-	-	-	-
Immokalee Stormwater Improvement	-	764,804	851,400	-	-	-	-	-
Lake Park Flowway	-	2,103,000	2,103,000	-	-	-	-	-
Lely Golf Estates	-	1,298,799	1,472,000	-	-	-	-	-
Naples Park Area Improvements	-	8,291,551	8,291,500	-	-	-	-	-
Palm River Stormwater Improvements	-	5,475,419	5,475,400	-	-	-	-	-
Poinciana Village	-	-	176,500	-	-	-	-	-
Upper Gordon River	-	2,648,096	2,648,100	-	-	-	-	-
W Goodlette Rd Area SW Improvements	-	1,355,945	1,355,900	-	-	-	-	-
X-fers/Reserves - Fund 327	33,904,200	22,255,572	-	20,857,500	-	-	-	-
Stormwater Capital	33,904,200	45,173,467	23,465,700	20,857,500	-	-	-	-
Transportation Capital								
Tiger IX	-	8,535,606	8,535,600	-	-	-	-	-
Program Total Project Budget	33,904,200	53,709,073	32,001,300	20,857,500	-	-	-	-

Notes

On September 22, 2020, agenda item 11.B., the Board authorized the issuance of a Special Obligation Revenue Bond, Series 2020A to finance stormwater capital improvements in the amount of \$60,000,000. Proceeds were received in October 2020.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Transportation Debt Financing Capital (330/3084)

Mission Statement

The following Transportation capital projects are funded by bond/loan proceeds.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Capital Outlay	-	-	27,195,900	-	-	-	na
Net Operating Budget	-	-	27,195,900	-	-	-	na
Total Budget	-	-	27,195,900	-	-	-	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Carry Forward	-	-	27,195,900	-	-	-	na
Total Funding	-	-	27,195,900	-	-	-	na

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Transportation Capital								
Vanderbilt Bch Ext, CR951 to 16th St NE	-	27,195,900	27,195,900	-	-	-	-	-
Program Total Project Budget	-	27,195,900	27,195,900	-	-	-	-	-

Notes

On July 12, 2022, agenda item 11G, the Board approved up to a \$30 million commercial paper loan to finance the construction of Vanderbilt Beach Road Extension. The debt services payments will be funded from Gas Taxes Capital Projects Fund (313/3083).

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 1 - North Naples (331/3090)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	918,182	710,000	3,078,200	2,245,000	-	2,245,000	216.2%
Capital Outlay	6,771,464	5,643,500	21,372,400	5,159,300	-	5,159,300	(8.6)%
Net Operating Budget	7,689,646	6,353,500	24,450,600	7,404,300	-	7,404,300	16.5%
Trans to 712 Transp Match	-	-	155,000	-	-	-	na
Reserve for Capital	-	900,000	-	-	-	-	(100.0)%
Total Budget	7,689,646	7,253,500	24,605,600	7,404,300	-	7,404,300	2.1%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	148,777	125,000	175,000	175,000	-	175,000	40.0%
Impact Fees	5,784,183	5,000,000	5,784,000	5,784,000	-	5,784,000	15.7%
Carry Forward	22,146,600	2,384,800	20,389,900	1,743,300	-	1,743,300	(26.9)%
Less 5% Required By Law	-	(256,300)	-	(298,000)	-	(298,000)	16.3%
Total Funding	28,079,561	7,253,500	26,348,900	7,404,300	-	7,404,300	2.1%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Transportation Capital								
Airport Road N of Vanderbilt Road	-	58,539	58,500	-	-	-	-	-
CR951, GG Blvd to Green Blvd	-	1,987,647	1,987,700	-	-	-	-	-
Golden Gate Blvd, 20th to Everglades	-	3,800	3,800	-	-	-	-	-
Goodlette Rd (VBR to Immk Rd)	500,000	500,000	500,000	2,200,000	-	-	-	-
Operating Project 331	70,000	86,985	87,000	45,000	-	-	-	-
Pine Ridge Rd, Livingston to I-75	643,500	843,500	843,500	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	-	5,746,792	5,746,800	-	-	-	-	-
Vanderbilt Bch Rd, 16th to Everglades	-	1,720,900	1,720,900	-	-	-	-	-
Vanderbilt, US41 to Goodlette Frank Rd	140,000	494,620	494,600	2,209,500	-	-	-	-
Veterans Memorial Road PH II	5,000,000	13,007,868	13,007,800	2,949,800	-	-	-	-
X-fers/Reserves - Fund 331	900,000	1,055,000	155,000	-	-	-	-	-
Transportation Capital	7,253,500	25,505,651	24,605,600	7,404,300	-	-	-	-
Program Total Project Budget	7,253,500	25,505,651	24,605,600	7,404,300	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 2 - East Naples & GG City (333/3091)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	202,908	35,000	2,549,300	-	-	-	(100.0)%
Capital Outlay	2,142,911	808,500	19,843,400	7,550,200	-	7,550,200	833.9%
Net Operating Budget	2,345,819	843,500	22,392,700	7,550,200	-	7,550,200	795.1%
Trans to 712 Transp Match	-	-	990,300	-	-	-	na
Reserve for Contingencies	-	84,300	-	100	-	100	(99.9)%
Reserve for Capital	-	2,484,900	-	-	-	-	(100.0)%
Total Budget	2,345,819	3,412,700	23,383,000	7,550,300	-	7,550,300	121.2%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	1	-	-	-	-	-	na
Interest/Misc	150,162	80,000	200,000	200,000	-	200,000	150.0%
Impact Fees	3,046,766	3,000,000	4,000,000	4,000,000	-	4,000,000	33.3%
Carry Forward	21,892,200	486,700	22,743,300	3,560,300	-	3,560,300	631.5%
Less 5% Required By Law	-	(154,000)	-	(210,000)	-	(210,000)	36.4%
Total Funding	25,089,129	3,412,700	26,943,300	7,550,300	-	7,550,300	121.2%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Transportation Capital								
Airport Road N of Vanderbilt Road	-	100,000	100,000	-	-	-	-	-
Operating Project 333	35,000	203,472	203,400	-	-	-	-	-
Pine Ridge Rd, Livingston to I-75	808,500	1,580,276	1,580,300	4,000,000	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	-	15,393,488	15,393,500	-	-	-	-	-
Vanderbilt Bch Rd, 16th to Everglades	-	459,700	459,700	-	-	-	-	-
Veterans Memorial Road PH II	-	1,365,954	1,366,000	3,550,200	-	-	-	-
Whippoorwill Lane	-	3,289,906	3,289,800	-	-	-	-	-
X-fers/Reserves - Fund 333	2,569,200	3,559,500	990,300	100	-	-	-	-
Transportation Capital	3,412,700	25,952,296	23,383,000	7,550,300	-	-	-	-
Program Total Project Budget	3,412,700	25,952,296	23,383,000	7,550,300	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 3 - City of Naples (334/3092)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	383	-	326,200	-	-	-	na
Capital Outlay	-	-	1,106,800	964,700	-	964,700	na
Net Operating Budget	383	-	1,433,000	964,700	-	964,700	na
Reserve for Capital	-	237,300	-	231,200	-	231,200	(2.6)%
Total Budget	383	237,300	1,433,000	1,195,900	-	1,195,900	404.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	1	-	-	-	-	-	na
Interest/Misc	11,569	6,000	27,600	9,000	-	9,000	50.0%
Impact Fees	572,736	100,000	244,900	-	-	-	(100.0)%
Carry Forward	1,764,000	136,600	2,347,900	1,187,400	-	1,187,400	769.3%
Less 5% Required By Law	-	(5,300)	-	(500)	-	(500)	(90.6)%
Total Funding	2,348,306	237,300	2,620,400	1,195,900	-	1,195,900	404.0%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Transportation Capital								
CR951, GG Blvd to Green Blvd	-	-	-	900,000	-	-	-	-
Operating Project 334	-	86,295	86,200	-	-	-	-	-
Orange Blossom, Airport to Livingston	-	200,000	-	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	-	1,106,850	1,106,800	-	-	-	-	-
Vanderbilt Bch Rd, 16th to Everglades	-	240,000	240,000	-	-	-	-	-
Vanderbilt, US41 to Goodlette Frank Rd	-	-	-	64,700	-	-	-	-
X-fers/Reserves - Fund 334	237,300	237,300	-	231,200	-	-	-	-
Transportation Capital	237,300	1,870,445	1,433,000	1,195,900	-	-	-	-
Program Total Project Budget	237,300	1,870,445	1,433,000	1,195,900	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 4 - Marco Island & S County (336/3093)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	367,097	35,000	805,800	3,783,000	-	3,783,000	10,708.6%
Capital Outlay	3,176,400	1,499,200	8,966,200	14,348,100	-	14,348,100	857.1%
Net Operating Budget	3,543,497	1,534,200	9,772,000	18,131,100	-	18,131,100	1,081.8%
Trans to 370 Sport Complx Cap	3,695,777	-	2,746,800	1,500,000	-	1,500,000	na
Reserve for Contingencies	-	153,400	-	-	-	-	(100.0)%
Reserve for Capital	-	6,624,000	-	-	-	-	(100.0)%
Total Budget	7,239,273	8,311,600	12,518,800	19,631,100	-	19,631,100	136.2%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	21,503	-	-	-	-	-	na
Interest/Misc	139,108	108,000	177,500	177,500	-	177,500	64.4%
Impact Fees	6,568,292	3,000,000	5,500,000	5,200,000	-	5,200,000	73.3%
Carry Forward	21,874,200	5,359,000	21,363,800	14,522,500	-	14,522,500	171.0%
Less 5% Required By Law	-	(155,400)	-	(268,900)	-	(268,900)	73.0%
Total Funding	28,603,102	8,311,600	27,041,300	19,631,100	-	19,631,100	136.2%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Transportation Capital								
CR951, GG Blvd to Green Blvd	-	474,353	474,400	7,087,600	-	-	-	-
Operating Project 336	35,000	223,452	223,500	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	-	8,851,617	8,851,600	-	-	-	-	-
Vanderbilt Bch Rd, 16th to Everglades	-	-	-	3,783,000	-	-	-	-
Vanderbilt, US41 to Goodlette Frank Rd	-	-	-	7,260,500	-	-	-	-
Wilson/Benfield	1,499,200	3,022,539	222,500	-	-	-	-	-
X-fers/Reserves - Fund 336	6,777,400	11,376,832	2,746,800	1,500,000	-	-	-	-
Transportation Capital	8,311,600	23,948,793	12,518,800	19,631,100	-	-	-	-
Program Total Project Budget	8,311,600	23,948,793	12,518,800	19,631,100	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 6 - Golden Gate Estates (338/3094)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	392,596	80,000	4,591,200	44,500	-	44,500	(44.4)%
Capital Outlay	1,072,575	7,408,500	25,770,300	23,080,300	-	23,080,300	211.5%
Net Operating Budget	1,465,171	7,488,500	30,361,500	23,124,800	-	23,124,800	208.8%
Reserve for Contingencies	-	748,800	-	-	-	-	(100.0)%
Reserve for Capital	-	5,251,200	-	-	-	-	(100.0)%
Total Budget	1,465,171	13,488,500	30,361,500	23,124,800	-	23,124,800	71.4%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	78,001	-	-	-	-	-	na
Interest/Misc	195,611	88,000	350,000	300,000	-	300,000	240.9%
Impact Fees	11,379,598	6,000,000	9,800,000	7,500,000	-	7,500,000	25.0%
Carry Forward	25,738,300	7,704,900	35,926,300	15,714,800	-	15,714,800	104.0%
Less 5% Required By Law	-	(304,400)	-	(390,000)	-	(390,000)	28.1%
Total Funding	37,391,510	13,488,500	46,076,300	23,124,800	-	23,124,800	71.4%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Transportation Capital								
CR951, GG Blvd to Green Blvd	-	-	-	10,800,400	-	-	-	-
Golden Gate Blvd, 20th to Everglades	-	24,515	24,500	-	-	-	-	-
Operating Project 338	80,000	141,584	141,600	44,500	-	-	-	-
Pine Ridge Rd, Livingston to I-75	-	-	-	1,000,000	-	-	-	-
Randall Blvd, Immokalee Rd to Everglades Blvd	5,657,000	5,783,405	-	-	-	-	-	-
Randall/Immokalee Road Intersection	-	2,500,000	2,500,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	-	11,818,375	11,818,400	-	-	-	-	-
Vanderbilt Bch Rd, 16th to Everglades	-	4,400,000	4,400,000	-	-	-	-	-
Vanderbilt, US41 to Goodlette Frank Rd	-	-	-	1,561,500	-	-	-	-
Wilson Blvd, GG Blvd to Immokalee	1,751,500	11,476,977	11,477,000	9,718,400	-	-	-	-
X-fers/Reserves - Fund 338	6,000,000	6,000,000	-	-	-	-	-	-
Transportation Capital	13,488,500	42,144,856	30,361,500	23,124,800	-	-	-	-
Program Total Project Budget	13,488,500	42,144,856	30,361,500	23,124,800	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 5 - Immokalee (339/3095)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	1,534,485	30,000	1,026,700	-	-	-	(100.0)%
Capital Outlay	682,500	1,407,600	12,647,900	5,000,000	-	5,000,000	255.2%
Net Operating Budget	2,216,985	1,437,600	13,674,600	5,000,000	-	5,000,000	247.8%
Reserve for Contingencies	-	143,700	-	-	-	-	(100.0)%
Reserve for Capital	-	3,223,400	-	3,567,900	-	3,567,900	10.7%
Total Budget	2,216,985	4,804,700	13,674,600	8,567,900	-	8,567,900	78.3%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	94,006	50,000	132,000	132,000	-	132,000	164.0%
Impact Fees	4,441,645	2,000,000	3,730,200	2,500,000	-	2,500,000	25.0%
Carry Forward	13,561,200	2,857,200	15,879,900	6,067,500	-	6,067,500	112.4%
Less 5% Required By Law	-	(102,500)	-	(131,600)	-	(131,600)	28.4%
Total Funding	18,096,851	4,804,700	19,742,100	8,567,900	-	8,567,900	78.3%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Transportation Capital								
CR951, GG Blvd to Green Blvd	-	-	-	100,000	-	-	-	-
Oil Well Rd, Everglades to Oil Well Grade	1,407,600	7,541,712	7,541,700	4,900,000	-	-	-	-
Operating Project 339	30,000	526,686	526,700	-	-	-	-	-
Randall/Immokalee Road Intersection	-	221,000	221,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	-	4,885,216	4,885,200	-	-	-	-	-
Vanderbilt Bch Rd, 16th to Everglades	-	500,000	500,000	-	-	-	-	-
X-fers/Reserves - Fund 339	3,367,100	3,367,100	-	3,567,900	-	-	-	-
Transportation Capital	4,804,700	17,041,714	13,674,600	8,567,900	-	-	-	-
Program Total Project Budget	4,804,700	17,041,714	13,674,600	8,567,900	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Road Assessment Receivable Fund (341/3080)

Mission Statement

This fund serves as a revolving loan pool to fund small-scale assessment projects.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	2,000	27,900	37,400	-	37,400	1,770.0%
Net Operating Budget	-	2,000	27,900	37,400	-	37,400	1,770.0%
Trans to Property Appraiser	120	300	300	300	-	300	0.0%
Trans to Tax Collector	423	700	700	800	-	800	14.3%
Advance/Repay 761 42nd Ave MSTU	73,000	-	-	-	-	-	na
Reserve for Capital	-	418,800	-	404,800	-	404,800	(3.3)%
Total Budget	73,543	421,800	28,900	443,300	-	443,300	5.1%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	14,085	15,900	15,300	17,100	-	17,100	7.5%
Interest/Misc	3,159	2,500	2,800	4,500	-	4,500	80.0%
Reimb From Other Depts	2,000	-	-	-	-	-	na
Trans frm Property Appraiser	10	-	-	-	-	-	na
Trans frm Tax Collector	166	-	-	-	-	-	na
Adv/Repay fm 761 42nd Ave MSTU	-	1,300	1,300	1,800	-	1,800	38.5%
Carry Forward	486,000	403,000	430,500	421,000	-	421,000	4.5%
Less 5% Required By Law	-	(900)	-	(1,100)	-	(1,100)	22.2%
Total Funding	505,420	421,800	449,900	443,300	-	443,300	5.1%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Transportation Capital								
Blue Sage Drive	3,000	28,915	28,900	38,500	-	-	-	-
X-fers/Reserves - Fund 341	418,800	418,800	-	404,800	-	-	-	-
Transportation Capital	421,800	447,715	28,900	443,300	-	-	-	-
Program Total Project Budget	421,800	447,715	28,900	443,300	-	-	-	-

Capital Improvement Program

Notes

The current active project involves emergency repairs to Blue Sage Drive. Original emergency repairs were done in FY 18 with follow on repairs being done in FY 20. The FY 20 repairs were approximately \$25,200.

Forecast FY 2023

The forecast reflects the available Blue Sage repair budget of \$27,900 as well as budgeted ad valorem tax revenue.

Current FY 2024

Current year budget includes an operating budget of \$37,400 for the Blue Sage project.

Revenues

The current budget is the fourth year of the Blue Sage Drive ad valorem tax. Ordinance 2019-19 established the Blue Sage Municipal Service Taxing Unit to repay the Road Assessments Fund (341/3080) for road repair expenditures. The first year of the assessment was FY 21. Taxable value is \$5,707,668 an increase of 4.04%. The rolled-back rate for this district is 2.8835. This budget is sized around the maximum millage rate of 3.0000 per \$1,000 and is expected to raise \$17,123 in property taxes. The prepayment of repair costs is expected to take four to five years or more depending on taxable values and the need for additional repairs.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Regional Pk Impact Fee-Incorp Area (345/3070)

Mission Statement

Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth related regional parks land, buildings and capital equipment. The Ordinance was repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999. The Incorporated Areas are not assessed a Community Park Impact Fee, only the Regional Park Impact Fee. This fund is being maintained to segregate the Incorporated impact fee collections and to track how they are spent. Impact fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	36,978	-	99,500	-	-	-	na
Capital Outlay	827,808	-	203,100	-	-	-	na
Net Operating Budget	864,786	-	302,600	-	-	-	na
Trans to 298 Sp Ob Bd '10	300,000	300,000	300,000	300,000	-	300,000	0.0%
Reserve for Capital	-	1,034,900	-	1,314,400	-	1,314,400	27.0%
Total Budget	1,164,786	1,334,900	602,600	1,614,400	-	1,614,400	20.9%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	11,812	9,000	11,500	11,500	-	11,500	27.8%
Impact Fees	585,549	300,000	300,000	300,000	-	300,000	0.0%
Carry Forward	2,177,000	1,041,400	1,609,600	1,318,500	-	1,318,500	26.6%
Less 5% Required By Law	-	(15,500)	-	(15,600)	-	(15,600)	0.6%
Total Funding	2,774,361	1,334,900	1,921,100	1,614,400	-	1,614,400	20.9%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Parks & Recreation Capital								
Caxambas Community Center	-	203,109	203,100	-	-	-	-	-
Operating Project 345	-	99,523	99,500	-	-	-	-	-
X-fers/Reserves - Fund 345	1,334,900	1,334,900	300,000	1,614,400	-	-	-	-
Parks & Recreation Capital	1,334,900	1,637,532	602,600	1,614,400	-	-	-	-
Program Total Project Budget	1,334,900	1,637,532	602,600	1,614,400	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Community & Regional Pk Impact Fee (346/3071)

Mission Statement

Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth related parks facilities. Impact fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	902,268	1,701,300	1,638,200	1,400	-	1,400	(99.9)%
Capital Outlay	1,197,104	7,437,900	47,935,000	8,867,400	-	8,867,400	19.2%
Net Operating Budget	2,099,372	9,139,200	49,573,200	8,868,800	-	8,868,800	(3.0)%
Trans to 246 GG Golf Course	768,700	2,918,900	2,918,900	1,989,900	-	1,989,900	(31.8)%
Trans to 298 Sp Ob Bd '10	2,641,800	2,585,500	2,585,500	2,344,100	-	2,344,100	(9.3)%
Reserve for Debt Service	-	5,382,200	-	4,626,900	-	4,626,900	(14.0)%
Total Budget	5,509,872	20,025,800	55,077,600	17,829,700	-	17,829,700	(11.0)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	201	-	-	-	-	-	na
Interest/Misc	289,480	200,000	200,000	200,000	-	200,000	0.0%
Impact Fees	13,031,321	11,000,000	10,500,000	10,500,000	-	10,500,000	(4.5)%
Trans fm 001 Gen Fund	-	-	-	1,139,100	-	1,139,100	na
Trans fm 318 Infra Sales Tax	-	-	855,700	-	-	-	na
Carry Forward	42,237,600	9,385,800	50,047,500	6,525,600	-	6,525,600	(30.5)%
Less 5% Required By Law	-	(560,000)	-	(535,000)	-	(535,000)	(4.5)%
Total Funding	55,558,603	20,025,800	61,603,200	17,829,700	-	17,829,700	(11.0)%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Parks & Recreation Capital								
Big Corkscrew Island Pk	9,137,900	49,411,108	49,411,100	8,868,800	-	-	-	-
Operating Project 346	1,300	162,020	162,100	-	-	-	-	-
X-fers/Reserves - Fund 346	10,886,600	11,742,284	5,504,400	8,960,900	-	-	-	-
Parks & Recreation Capital	20,025,800	61,315,412	55,077,600	17,829,700	-	-	-	-
Program Total Project Budget	20,025,800	61,315,412	55,077,600	17,829,700	-	-	-	-

Notes

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Big Corkscrew Park was included in the project list with an allocation of \$40 million going towards the construction of the park. The \$40 million budget can be viewed on the Infrastructure Sales Tax Fund (318/3018) page.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
EMS Impact Fee Fund (350/3030)

Mission Statement

Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth related EMS facilities and vehicles. Impact fees are assessed and collected on new building construction permits.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	3,172	-	149,500	-	-	-	na
Capital Outlay	18,266	-	99,300	-	-	-	na
Net Operating Budget	21,437	-	248,800	-	-	-	na
Trans to 298 Sp Ob Bd '10	444,500	397,300	397,300	383,900	-	383,900	(3.4)%
Advance/Repay to 001 General Fd	1,012,000	-	-	-	-	-	na
Advance/Repay to 301 Co Wide CIP	-	240,700	240,700	128,100	-	128,100	(46.8)%
Reserve for Debt Service	-	225,200	-	232,500	-	232,500	3.2%
Total Budget	1,477,937	863,200	886,800	744,500	-	744,500	(13.8)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	7,166	7,000	7,000	7,000	-	7,000	0.0%
Impact Fees	574,701	500,000	475,000	475,000	-	475,000	(5.0)%
Carry Forward	1,587,400	381,600	691,400	286,600	-	286,600	(24.9)%
Less 5% Required By Law	-	(25,400)	-	(24,100)	-	(24,100)	(5.1)%
Total Funding	2,169,267	863,200	1,173,400	744,500	-	744,500	(13.8)%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Emergency Medical Services (EMS) Capital								
Golden Gate Estates EMS Station	-	7,594	7,600	-	-	-	-	-
Hacienda Lakes EMS Station	-	99,368	99,300	-	-	-	-	-
Operating Project 350	-	141,858	141,900	-	-	-	-	-
X-fers/Reserves - Fund 350	863,200	863,200	638,000	744,500	-	-	-	-
Emergency Medical Services (EMS) Capital	863,200	1,112,020	886,800	744,500	-	-	-	-
Program Total Project Budget	863,200	1,112,020	886,800	744,500	-	-	-	-

Capital Improvement Program

Notes

The next 3 EMS Stations will be built with the use of the Infrastructure one-cent sales surtax which was passed by voters in November 2018. Six million dollars was allocated to EMS for three resilient facilities to be located on Desoto Blvd (Golden Gate Estates), Immokalee & Collier Blvd, (Heritage Bay) and Old US41. The budget for each station will be captured in the Infrastructure Sales Tax Fund (318/3018). The projects will be managed by Facilities Management - Public Utilities Department.

Current FY 2024

Since 2007, the EMS Impact Fee fund "borrowed" money from the General Fund (001/0001) and County-Wide Capital Fund (301/3001) for the ambulance purchase or construction of substations as well as receiving assistance in paying its debt service payments for a helicopter, Emergency Operations Center, ambulances, and property on Old US 41.

As of Sept 2023, the balance of amounts owed will be \$0 to the General Fund (001/0001) and \$7,081,500 to the County-Wide Capital Fund (301/3001).

In FY 2024, the Advance/Repayment to the County-Wide Capital Fund (301/3001) in the amount of \$128,100 will reduce the debt to \$6,953,400.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Library Impact Fee Fund (355/3031)

Mission Statement

Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth related library construction. Impact Fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	-	108,800	40,000	-	40,000	na
Net Operating Budget	-	-	108,800	40,000	-	40,000	na
Trans to 298 Sp Ob Bd '10	1,058,100	616,400	616,400	616,200	-	616,200	0.0%
Advance/Repay to 301 Co Wide CIP	700,000	500,000	500,000	450,000	-	450,000	(10.0)%
Reserve for Capital	-	14,200	-	48,800	-	48,800	243.7%
Total Budget	1,758,100	1,130,600	1,225,200	1,155,000	-	1,155,000	2.2%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	4,532	4,000	5,800	5,800	-	5,800	45.0%
Impact Fees	1,230,360	1,000,000	950,000	950,000	-	950,000	(5.0)%
Carry Forward	1,039,700	176,800	516,400	247,000	-	247,000	39.7%
Less 5% Required By Law	-	(50,200)	-	(47,800)	-	(47,800)	(4.8)%
Total Funding	2,274,592	1,130,600	1,472,200	1,155,000	-	1,155,000	2.2%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Libraries Capital								
Operating Project 355	-	108,822	108,800	40,000	-	-	-	-
X-fers/Reserves - Fund 355	1,130,600	1,130,600	1,116,400	1,115,000	-	-	-	-
Libraries Capital	1,130,600	1,239,422	1,225,200	1,155,000	-	-	-	-
Program Total Project Budget	1,130,600	1,239,422	1,225,200	1,155,000	-	-	-	-

Forecast FY 2023

Since 2007, the Library Impact Fee Fund "borrowed" money from the County-Wide Capital Fund (301/3001) for additional funding for the construction of the South Regional Library and Golden Gate Library Expansion as well as receiving assistance in paying its debt service payments for the North and South Regional Libraries and the Golden Gate Expansion. As of the start of FY 23, the total amount owed is \$9,446,900 to the County-Wide Capital Fund (301/3001).

The Advance/Repayment to the County-Wide Capital Fund (301/3001) in the amount of \$500,000, will reduce the amount owed to the County-Wide Capital Fund (301/3001) to \$8,946,900.

Current FY 2024

The Advance/Repayment to the County-Wide Capital Fund (301/3001) in the amount of \$450,000, will reduce the amount owed to the County-Wide Capital Fund (301/3001) to \$8,496,900.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Sports & Events Complex Capital (370/3007)

Mission Statement

To provide accounting for bond and loan proceeds for the Sports & Special Events Complex.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	384,195	-	-	-	-	-	na
Capital Outlay	20,739,484	7,492,400	29,564,700	4,620,300	-	4,620,300	(38.3)%
Net Operating Budget	21,123,679	7,492,400	29,564,700	4,620,300	-	4,620,300	(38.3)%
Adv/Repay to 183/1100	-	-	-	250,000	-	250,000	na
Adv/Repay to 195/1105	-	-	-	250,000	-	250,000	na
Total Budget	21,123,679	7,492,400	29,564,700	5,120,300	-	5,120,300	(31.7)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	187,112	150,000	150,000	150,000	-	150,000	0.0%
Trans fm 001 Gen Fund	4,235,000	4,000,000	4,000,000	-	-	-	(100.0)%
Trans fm 336 Road Im Fee	3,695,777	-	2,746,800	1,500,000	-	1,500,000	na
Trans fm 408 Water / Sewer Fd	1,057,400	-	-	-	-	-	na
Trans fm 758 TDT Capital	2,471,200	3,382,500	3,382,500	2,698,200	-	2,698,200	(20.2)%
Carry Forward	29,542,200	(32,600)	20,065,000	779,600	-	779,600	(2,491.4)%
Less 5% Required By Law	-	(7,500)	-	(7,500)	-	(7,500)	0.0%
Total Funding	41,188,688	7,492,400	30,344,300	5,120,300	-	5,120,300	(31.7)%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
County Manager's Capital								
Sports & Special Events Complex	7,492,400	25,168,011	25,168,000	4,620,300	-	-	-	-
Parks & Recreation Capital								
X-fers/Reserves - Fund 370	-	-	-	500,000	-	-	-	-
Transportation Capital								
Wilson/Benfield	-	4,112,765	4,112,800	-	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	-	283,929	283,900	-	-	-	-	-
Program Total Project Budget	7,492,400	29,564,705	29,564,700	5,120,300	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Ochopee Fire Control Impact Fee (372/3035)

Mission Statement

Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and vehicles.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	-	43,600	-	-	-	na
Net Operating Budget	-	-	43,600	-	-	-	na
Reserve for Capital	-	70,400	-	88,800	-	88,800	26.1%
Total Budget	-	70,400	43,600	88,800	-	88,800	26.1%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	668	300	300	300	-	300	0.0%
Impact Fees	19,474	8,000	9,400	9,000	-	9,000	12.5%
Carry Forward	93,800	62,500	113,900	80,000	-	80,000	28.0%
Less 5% Required By Law	-	(400)	-	(500)	-	(500)	25.0%
Total Funding	113,941	70,400	123,600	88,800	-	88,800	26.1%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Ochopee Fire & Isle of Capri Fire								
Operating Project 372	-	43,603	43,600	-	-	-	-	-
X-fers/Reserves - Fund 372	70,400	70,400	-	88,800	-	-	-	-
Ochopee Fire & Isle of Capri Fire	70,400	114,003	43,600	88,800	-	-	-	-
Program Total Project Budget	70,400	114,003	43,600	88,800	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Ochopee Fire Control Impact Fee (372/3035)

Mission Statement

Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and vehicles.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	-	43,600	-	-	-	na
Net Operating Budget	-	-	43,600	-	-	-	na
Reserve for Capital	-	70,400	-	88,800	-	88,800	26.1%
Total Budget	-	70,400	43,600	88,800	-	88,800	26.1%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	668	300	300	300	-	300	0.0%
Impact Fees	19,474	8,000	9,400	9,000	-	9,000	12.5%
Carry Forward	93,800	62,500	113,900	80,000	-	80,000	28.0%
Less 5% Required By Law	-	(400)	-	(500)	-	(500)	25.0%
Total Funding	113,941	70,400	123,600	88,800	-	88,800	26.1%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Ochopee Fire & Isle of Capri Fire								
Operating Project 372	-	43,603	43,600	-	-	-	-	-
X-fers/Reserves - Fund 372	70,400	70,400	-	88,800	-	-	-	-
Ochopee Fire & Isle of Capri Fire	70,400	114,003	43,600	88,800	-	-	-	-
Program Total Project Budget	70,400	114,003	43,600	88,800	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Correctional Facilities Impact Fee (381/3032)

Mission Statement

Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth related correctional facilities and capital equipment.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	6,835	-	187,000	60,000	-	60,000	na
Net Operating Budget	6,835	-	187,000	60,000	-	60,000	na
Trans to 298 Sp Ob Bd '10	1,789,900	1,617,100	1,617,100	1,228,500	-	1,228,500	(24.0)%
Advance/Repay to 301 Co Wide CIP	290,000	700,000	700,000	400,000	-	400,000	(42.9)%
Reserve for Debt Service	-	1,346,200	-	1,395,200	-	1,395,200	3.6%
Reserve for Capital	-	72,400	-	98,900	-	98,900	36.6%
Total Budget	2,086,735	3,735,700	2,504,100	3,182,600	-	3,182,600	(14.8)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	11,186	7,000	10,700	10,700	-	10,700	52.9%
Impact Fees	2,035,812	1,800,000	1,710,000	1,710,000	-	1,710,000	(5.0)%
Carry Forward	2,371,100	2,019,100	2,331,400	1,548,000	-	1,548,000	(23.3)%
Less 5% Required By Law	-	(90,400)	-	(86,100)	-	(86,100)	(4.8)%
Total Funding	4,418,097	3,735,700	4,052,100	3,182,600	-	3,182,600	(14.8)%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Sheriff Office Capital								
Operating Project 381	-	186,982	187,000	60,000	-	-	-	-
X-fers/Reserves - Fund 381	3,735,700	3,735,700	2,317,100	3,122,600	-	-	-	-
Sheriff Office Capital	3,735,700	3,922,682	2,504,100	3,182,600	-	-	-	-
Program Total Project Budget	3,735,700	3,922,682	2,504,100	3,182,600	-	-	-	-

Forecast FY 2023

Since 2009, the Correctional Facilities Impact Fee fund "borrowed" money from the County-Wide Capital Fund (301/3001) to assist in paying its debt service payments for the Naples Jail constructed in 2003. To date, the total amount owed is \$8,179,500 to the County-Wide Capital Fund (301/3001).

In FY23, the Advance/Repayment to the County-Wide Capital Fund (301/3001) for \$700,000, will reduce the amount owed to the County-wide Capital Fund (301/3001) to \$7,479,500.

Current FY 2024

in FY24, the Advance/Repayment to the County-Wide Capital Fund (301/3001) for \$400,000, will reduce the amount owed to the County-wide Capital Fund (301/3001) to \$7,079,500.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Law Enforcement Impact Fee (385/3033)

Mission Statement

The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth related law enforcement facilities and capital equipment.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	3,868	-	154,700	-	-	-	na
Capital Outlay	-	200	200	-	-	-	(100.0)%
Net Operating Budget	3,868	200	154,900	-	-	-	(100.0)%
Trans to 298 Sp Ob Bd '10	1,835,300	1,721,400	1,721,400	1,688,600	-	1,688,600	(1.9)%
Reserve for Debt Service	-	545,200	-	562,900	-	562,900	3.2%
Reserve for Capital	-	2,234,000	-	2,594,300	-	2,594,300	16.1%
Total Budget	1,839,168	4,500,800	1,876,300	4,845,800	-	4,845,800	7.7%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	-	-	-	-	-	-	na
Interest/Misc	17,732	10,000	18,100	18,100	-	18,100	81.0%
Impact Fees	2,261,853	2,000,000	1,900,000	1,900,000	-	1,900,000	(5.0)%
Carry Forward	2,541,500	2,591,300	2,981,900	3,023,700	-	3,023,700	16.7%
Less 5% Required By Law	-	(100,500)	-	(96,000)	-	(96,000)	(4.5)%
Total Funding	4,821,085	4,500,800	4,900,000	4,845,800	-	4,845,800	7.7%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Sheriff Office Capital								
Operating Project 385	-	154,716	154,700	-	-	-	-	-
SO Substation #1 N Naples	100	100	100	-	-	-	-	-
SO Substation #5 E-City/E Naples	100	100	100	-	-	-	-	-
X-fers/Reserves - Fund 385	4,500,600	4,500,600	1,721,400	4,845,800	-	-	-	-
Sheriff Office Capital	4,500,800	4,655,516	1,876,300	4,845,800	-	-	-	-
Program Total Project Budget	4,500,800	4,655,516	1,876,300	4,845,800	-	-	-	-

Notes

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Forensic Evidence Building was included in the project list with an allocation of \$33 million for construction and outfitting. This project's budget is captured in the Infrastructure Sales Tax Fund (318/3018). The project will be managed by Facilities Management - Public Utilities Department.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

General Governmental Buildings Impact Fee (390/3034)

Mission Statement

Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth related general government facilities.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	26,701	-	125,500	-	-	-	na
Net Operating Budget	26,701	-	125,500	-	-	-	na
Trans to 298 Sp Ob Bd '10	5,595,500	4,799,400	4,799,400	4,631,900	-	4,631,900	(3.5)%
Reserve for Debt Service	-	2,806,300	-	2,896,900	-	2,896,900	3.2%
Total Budget	5,622,201	7,605,700	4,924,900	7,528,800	-	7,528,800	(1.0)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	6	-	-	-	-	-	na
Interest/Misc	22,918	15,000	25,000	25,000	-	25,000	66.7%
Impact Fees	3,781,505	3,200,000	3,040,000	3,040,000	-	3,040,000	(5.0)%
Adv/Repay fm 301 Cap Proj	1,832,000	757,700	757,700	1,383,900	-	1,383,900	82.6%
Carry Forward	4,321,100	3,793,800	4,335,400	3,233,200	-	3,233,200	(14.8)%
Less 5% Required By Law	-	(160,800)	-	(153,300)	-	(153,300)	(4.7)%
Total Funding	9,957,529	7,605,700	8,158,100	7,528,800	-	7,528,800	(1.0)%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Facilities Management Capital								
Operating Project 390	-	125,531	125,500	-	-	-	-	-
X-fers/Reserves - Fund 390	7,605,700	7,605,700	4,799,400	7,528,800	-	-	-	-
Facilities Management Capital	7,605,700	7,731,231	4,924,900	7,528,800	-	-	-	-
Program Total Project Budget	7,605,700	7,731,231	4,924,900	7,528,800	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Water/Sewer District Motor Pool Capital Recovery Fund (409/4009)

Mission Statement

Provide cost-effective life cycle replacement of Water and Wastewater Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based on the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities is located within the 400 series of fund numbers: Solid Waste Motor Pool Fund (472/4072), EMS Motor Pool Fund (491/4051); and the General Governmental Motor Pool Fund (523/5023).

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Capital Outlay	1,151,268	2,564,100	5,824,000	2,251,100	-	2,251,100	(12.2)%
Net Operating Budget	1,151,268	2,564,100	5,824,000	2,251,100	-	2,251,100	(12.2)%
Trans to 523 Motor Pool Cap	28,300	30,900	30,900	32,500	-	32,500	5.2%
Reserve for Motor Pool Cap	-	4,596,400	-	5,072,800	-	5,072,800	10.4%
Total Budget	1,179,568	7,191,400	5,854,900	7,356,400	-	7,356,400	2.3%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	79,250	-	74,600	-	-	-	na
Interest/Misc	49,431	32,500	75,000	75,000	-	75,000	130.8%
Motor Pool Cap Recovery Billing	2,349,000	2,298,200	2,298,200	2,536,400	-	2,536,400	10.4%
Trans fm 408 Water / Sewer Fd	273,100	55,000	55,000	-	-	-	(100.0)%
Carry Forward	6,529,700	4,807,300	8,100,900	4,748,800	-	4,748,800	(1.2)%
Less 5% Required By Law	-	(1,600)	-	(3,800)	-	(3,800)	137.5%
Total Funding	9,280,481	7,191,400	10,603,700	7,356,400	-	7,356,400	2.3%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Motor Pool Capital Recovery Program								
Fund 4009 Res/Transf/Interest	30,900	30,900	30,900	32,500	-	-	-	-
Water Swr 4008 MP Cap	7,160,500	10,420,378	5,824,000	7,323,900	-	-	-	-
Motor Pool Capital Recovery Program	7,191,400	10,451,278	5,854,900	7,356,400	-	-	-	-
Program Total Project Budget	7,191,400	10,451,278	5,854,900	7,356,400	-	-	-	-

Capital Improvement Program

Notes

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the County Water/Sewer District Operations Fund (408/4008) have been transferred into the Motor Pool Capital Fund (409/4009) to add clarity and improve accountability over these important operational assets.

Forecast FY 2023

Miscellaneous Revenue in the amount of \$74,600 is from several auctions held in 2023, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

Current FY 2024

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the Public Utilities Department, decided on which vehicles should be replaced in FY 2024.

An administrative charge is calculated based on the number of vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523/5023) to administer the program. The total amount of administrative charge is calculated at \$32,500 and will be transferred accordingly; interest earnings will be used to offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments, and other program changes.

Revenues

The Motor Pool Capital Recovery billings (revenue) in the amount of \$2,536,400 represent motor pool capital recovery charges assessed to the water and wastewater enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Airport Capital Fund (496/4091)

Mission Statement

This fund accounts for the Airport's capital projects which are not grant funded.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	252,307	275,000	541,700	200,000	-	200,000	(27.3)%
Capital Outlay	(418,546)	-	749,200	600,000	-	600,000	na
Net Operating Budget	(166,239)	275,000	1,290,900	800,000	-	800,000	190.9%
Trans to 499 Airp Grant Match	1,230,794	-	60,600	-	-	-	na
Reserve for Capital	-	865,900	-	3,123,800	-	3,123,800	260.8%
Total Budget	1,064,554	1,140,900	1,351,500	3,923,800	-	3,923,800	243.9%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	45,812	-	-	-	-	-	na
Trans fm 495 Airport Op Fd	670,000	750,000	750,000	861,200	-	861,200	14.8%
Carry Forward	4,028,400	390,900	3,664,100	3,062,600	-	3,062,600	683.5%
Total Funding	4,744,212	1,140,900	4,414,100	3,923,800	-	3,923,800	243.9%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Airport Capital								
Airport Pre-Award Grant Projects	-	38,612	38,700	-	-	-	-	-
Business Consulting	-	-	40,000	50,000	-	-	-	-
Ev Deck Replacement	-	28,000	28,000	300,000	-	-	-	-
Ev Mitigation Maint	-	-	-	30,000	-	-	-	-
Im Runway 18/36 Rehab	-	425,090	425,100	-	-	-	-	-
Im RV Park Rehab	-	100,000	100,000	-	-	-	-	-
Im Terminal Enhancements	-	11,580	11,600	300,000	-	-	-	-
Imm Airport Soil	-	616	600	-	-	-	-	-
MI Apron Upgrade	-	2,406,291	-	-	-	-	-	-
MI Mitigation Maint and Monitoring	236,000	380,467	380,500	120,000	-	-	-	-
MI Storage	-	75,000	75,000	-	-	-	-	-
MI Terminal Equipment	-	119,176	119,100	-	-	-	-	-
Scrub Jay Maintenance	39,000	59,964	59,900	-	-	-	-	-
X01 RW 15/33-DES	-	12,380	12,400	-	-	-	-	-
X-fers/Reserves/Interest - Fd 496	865,900	982,515	60,600	3,123,800	-	-	-	-
Airport Capital	1,140,900	4,639,691	1,351,500	3,923,800	-	-	-	-
Program Total Project Budget	1,140,900	4,639,691	1,351,500	3,923,800	-	-	-	-

Capital Improvement Program

Notes

Non-grant-funded capital projects will be tracked within Fund (496/4091). Grant-related projects and their required local match components are programmed within Funds (498/4093) and (499/4094), respectively.

Current FY 2024

The \$861,200 transfer from the Airport Operations Fund (495/4090) is budgeted to fund FY24 capital projects and added to reserve for future capital and grant match requirements.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Airport Grants (498-499 / 4093-4094)

Mission Statement

To account for the funds received from federal and state grants supporting capital projects at each airport location.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	769,501	-	251,200	-	-	-	na
Capital Outlay	7,590,885	-	259,300	-	-	-	na
Net Operating Budget	8,360,386	-	510,500	-	-	-	na
Total Budget	8,360,386	-	510,500	-	-	-	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	8,289,802	-	449,900	-	-	-	na
Trans fm 496 Airport Grants	1,230,794	-	60,600	-	-	-	na
Total Funding	9,520,596	-	510,500	-	-	-	na

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Airport Capital								
FAA ARP MKY	-	22,621	22,600	-	-	-	-	-
FAA ARP-IMM	-	15,641	15,600	-	-	-	-	-
Im Security Enhancements	-	174,581	174,600	-	-	-	-	-
MI Apron Upgrade	-	73,224	73,300	-	-	-	-	-
MKY Bulk Hangers	-	190,222	190,200	-	-	-	-	-
X01 RW 15/33-DES	-	34,123	34,200	-	-	-	-	-
Airport Capital	-	510,412	510,500	-	-	-	-	-
Program Total Project Budget	-	510,412	510,500	-	-	-	-	-

Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Airport Grants (498-499 / 4093-4094)

Mission Statement

To account for the funds received from federal and state grants supporting capital projects at each airport location.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	769,501	-	251,200	-	-	-	na
Capital Outlay	7,590,885	-	259,300	-	-	-	na
Net Operating Budget	8,360,386	-	510,500	-	-	-	na
Total Budget	8,360,386	-	510,500	-	-	-	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	8,289,802	-	449,900	-	-	-	na
Trans fm 496 Airport Grants	1,230,794	-	60,600	-	-	-	na
Total Funding	9,520,596	-	510,500	-	-	-	na

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Airport Capital								
FAA ARP MKY	-	22,621	22,600	-	-	-	-	-
FAA ARP-IMM	-	15,641	15,600	-	-	-	-	-
Im Security Enhancements	-	174,581	174,600	-	-	-	-	-
MI Apron Upgrade	-	73,224	73,300	-	-	-	-	-
MKY Bulk Hangers	-	190,222	190,200	-	-	-	-	-
X01 RW 15/33-DES	-	34,123	34,200	-	-	-	-	-
Airport Capital	-	510,412	510,500	-	-	-	-	-
Program Total Project Budget	-	510,412	510,500	-	-	-	-	-

Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Water System Development Capital Fund (411/4011)

Mission Statement

To account for the funds received from water impact fees / system development fees.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	111,216	-	165,100	-	-	-	na
Net Operating Budget	111,216	-	165,100	-	-	-	na
Trans to 410 W/S Debt Serv Fd	13,246,700	8,184,700	8,483,800	9,515,400	-	9,515,400	16.3%
Reserve for Capital	-	3,365,300	-	4,890,200	-	4,890,200	45.3%
Total Budget	13,357,916	11,550,000	8,648,900	14,405,600	-	14,405,600	24.7%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	56,591	50,000	50,000	50,000	-	50,000	0.0%
Impact Fees	9,911,081	8,000,000	8,000,000	8,000,000	-	8,000,000	0.0%
Carry Forward	10,827,600	3,902,500	7,357,000	6,758,100	-	6,758,100	73.2%
Less 5% Required By Law	-	(402,500)	-	(402,500)	-	(402,500)	0.0%
Total Funding	20,795,272	11,550,000	15,407,000	14,405,600	-	14,405,600	24.7%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Water / Sewer District Capital								
NERWTP Design and Construction	-	500	500	-	-	-	-	-
Operating Project 411	-	164,626	164,600	-	-	-	-	-
X-fers/Reserves/Interest - Fd 411	11,550,000	13,002,111	8,483,800	14,405,600	-	-	-	-
Water / Sewer District Capital	11,550,000	13,167,237	8,648,900	14,405,600	-	-	-	-
Program Total Project Budget	11,550,000	13,167,237	8,648,900	14,405,600	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Water Capital Projects (412/4012)

Mission Statement

The following water capital projects are funded by user fees charged by the Water - Sewer District.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	15,160,568	6,788,000	26,003,000	7,910,000	-	7,910,000	16.5%
Capital Outlay	(23,394)	15,970,000	50,535,900	16,665,000	-	16,665,000	4.4%
Net Operating Budget	15,137,174	22,758,000	76,538,900	24,575,000	-	24,575,000	8.0%
Trans to 727 FEMA	-	-	3,219,200	-	-	-	na
Reserve for Contingencies	-	2,275,800	-	1,500,000	-	1,500,000	(34.1)%
Reserve for Capital	-	48,000	-	500,300	-	500,300	942.3%
Total Budget	15,137,174	25,081,800	79,758,100	26,575,300	-	26,575,300	6.0%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	3,095	-	36,900	-	-	-	na
Interest/Misc	413,338	240,000	798,500	240,000	-	240,000	0.0%
Trans fm 408 Water / Sewer Fd	29,158,700	23,079,600	23,079,600	16,575,000	-	16,575,000	(28.2)%
Carry Forward	51,149,700	1,774,200	65,615,400	9,772,300	-	9,772,300	450.8%
Less 5% Required By Law	-	(12,000)	-	(12,000)	-	(12,000)	0.0%
Total Funding	80,724,833	25,081,800	89,530,400	26,575,300	-	26,575,300	6.0%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Stormwater Capital								
FDEP Water Restoration Grant	-	83,500	83,500	-	-	-	-	-
Lely Golf Estates	1,750,000	760,230	760,200	-	-	-	-	-
Stormwater Capital	1,750,000	843,730	843,700	-	-	-	-	-
Water / Sewer District Capital								
Airport Rd Cast Iron Water Main Rep	-	-	-	500,000	-	-	-	-
Asphalt Improve at Plant/PS	700,000	800,000	800,000	-	-	-	-	-
Carica Cast Iron WM Replace	200,000	250,000	250,000	-	-	-	-	-
Collier County Utility Standards	-	81,115	81,100	20,000	-	-	-	-
County-wide Utility Projects-Water	25,000	41,016	41,000	-	-	-	-	-
Cross Connections Program	750,000	750,107	750,100	50,000	-	-	-	-
Cyber Security SCADA	-	68,017	68,000	-	-	-	-	-
Distribution Cap Projects	-	23,570	23,600	-	-	-	-	-
Distribution Repump Station TSP	1,000,000	2,269,623	2,269,700	100,000	-	-	-	-
Facility Infrastructure Maintenance	388,000	1,015,060	1,015,000	15,000	-	-	-	-
FDOT Utility Projects-Water	-	86,363	86,400	-	-	-	-	-
Financial Services	50,000	207,951	207,900	30,000	-	-	-	-
Fire Hydrant Replacement	-	96,806	96,800	25,000	-	-	-	-
General Legal Services	25,000	335,660	335,600	50,000	-	-	-	-
Generator Replacement	-	200,000	200,000	-	-	-	-	-
GM Comprehensive Plan	-	152,631	152,700	250,000	-	-	-	-
Golden Gate City Compliance	-	947,260	947,300	-	-	-	-	-
Golden Gate Water Plant TSP	500,000	787,204	787,200	-	-	-	-	-
Goodland PS Improvements	-	782,139	782,100	-	-	-	-	-
Government Ops Business Park	-	365,894	365,900	-	-	-	-	-
Hydraulic Modeling	-	119,914	119,900	50,000	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Water / Sewer District Capital								
I-75 & CR951 Utility Relocate	-	128,366	128,400	-	-	-	-	-
Imperial GC Blvd Water Main Repl	-	3,299	3,300	-	-	-	-	-
Infrastructure TSP Field Ops - Water	-	19,345	19,400	-	-	-	-	-
Infrastructure TSP Water Plants	520,000	2,439,809	2,439,800	500,000	-	-	-	-
Integrated Asset Management	100,000	437,826	437,800	100,000	-	-	-	-
Large Meters Renewal & Replacement	200,000	315,118	315,100	200,000	-	-	-	-
Lightning, Surge, & Grounding	100,000	155,482	155,500	-	-	-	-	-
Lime Treatment TSP	300,000	358,119	358,100	-	-	-	-	-
Manatee PS Pipe Improve	-	50,000	50,000	-	-	-	-	-
Manatee Rd WM Improve	-	50,000	50,000	-	-	-	-	-
Membrane Treatment TSP	1,000,000	1,051,035	1,051,000	1,400,000	-	-	-	-
Meter Renewal and Replacement	300,000	453,038	453,100	200,000	-	-	-	-
Naples Manor WM Repl (Carlton & CATT)	-	500,000	500,000	-	-	-	-	-
Naples Park Basin Optimization	2,500,000	6,694,383	6,694,400	2,300,000	-	-	-	-
Naples Park Water Main Replacement	-	26,910	26,900	-	-	-	-	-
NCRWTP Degasifiers Modifications	-	355,444	355,400	-	-	-	-	-
NCRWTP Facility Plan/Improv	-	-	-	1,000,000	-	-	-	-
NCRWTP Infrastructure	-	2,393	2,400	-	-	-	-	-
NCRWTP Nano Skids & Pump Replace	-	1,565,216	1,565,200	-	-	-	-	-
NCRWTP SCADA Support Ops	250,000	611,123	611,100	150,000	-	-	-	-
NCRWTP TSP Operating	600,000	2,081,874	2,081,900	1,000,000	-	-	-	-
NCRWTP Well Pumps/Motors Replace	-	30,423	30,400	-	-	-	-	-
NE Service Area Integr & Reliab	-	37,303	37,300	-	-	-	-	-
NE Water & Wastewater Plants	-	4,578,829	4,578,800	-	-	-	-	-
Old Lely AC Pipe Rehab	-	250,000	250,000	-	-	-	-	-
Orange Tree Compliance	-	27,537	27,600	-	-	-	-	-
Palm River	2,100,000	6,736,046	6,736,000	4,500,000	-	-	-	-
PCCP Replacement (Ph1-Carica PS to Airport)	-	-	-	300,000	-	-	-	-
Pine Ridge Rd Util Relocation	-	193,317	193,300	-	-	-	-	-
Real Property/Infrastructure Audit	-	25,683	25,700	25,000	-	-	-	-
SCADA Compliance - Water	75,000	234,637	234,600	100,000	-	-	-	-
SCRWTP Improv/Exp	1,000,000	1,000,000	1,000,000	-	-	-	-	-
SCRWTP Ion Exchange Improvements	-	1,200,000	1,200,000	-	-	-	-	-
SCRWTP Power Systems Reliability	-	1,000	1,000	-	-	-	-	-
SCRWTP Reactor #4	-	1,178,908	1,178,900	-	-	-	-	-
SCRWTP SCADA Support - Ops	250,000	616,234	616,200	300,000	-	-	-	-
SCRWTP TSP Operating	600,000	2,663,080	2,663,100	600,000	-	-	-	-
Security Upgrades	-	1,235,654	1,235,700	150,000	-	-	-	-
Tamiami Raw WM Repl	-	915,878	915,900	-	-	-	-	-
Tamiami Wellfield - 2 Wells	-	236,615	236,600	-	-	-	-	-
Trail Blvd WM Replacement	-	1,310,771	1,310,800	-	-	-	-	-
US41 East WM Replace	-	155,555	155,600	-	-	-	-	-
US41 North Utility Replace	-	6,619	6,700	-	-	-	-	-
Utilities Master Plan	25,000	132,977	133,000	100,000	-	-	-	-
Utility Billing Customer Serv Software	-	305,825	305,800	10,000	-	-	-	-
Vanberbilt Bch Rd - Utility Relocate	-	9,243,450	9,243,500	-	-	-	-	-
Vanderbilt Dr Cul-de-sacs, Basin 101	-	304,290	304,300	-	-	-	-	-
Warren St Looping	-	12,218	12,200	-	-	-	-	-
Water Distribution System TSP	2,500,000	4,057,565	4,057,500	-	-	-	-	-
Water Plant Capital Projects	600,000	3,705,468	3,705,500	1,600,000	-	-	-	-
Water Plant Compliance Assurance Proj	-	53,871	53,900	1,200,000	-	-	-	-
Water Plant Structural Rehab	-	294,406	294,400	-	-	-	-	-
Water Plant-Variable Frequency Drives	-	411,508	411,600	-	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Water / Sewer District Capital								
Wellfield / Plant Power System	1,600,000	3,140,539	3,140,500	3,000,000	-	-	-	-
Wellfield Management Program	-	247,865	247,800	-	-	-	-	-
Wellfield SCADA Support - Operating	150,000	404,115	404,100	250,000	-	-	-	-
Wellfield/Raw W Booster TSP - Ops	2,600,000	3,643,754	3,643,700	4,500,000	-	-	-	-
X-fers/Reserves/Interest - Fd 412	2,323,800	12,129,069	3,219,200	2,000,300	-	-	-	-
YMCA Rd AC Water Main Replace	-	424,051	424,100	-	-	-	-	-
Water / Sewer District Capital	23,331,800	87,824,170	78,914,400	26,575,300	-	-	-	-
Program Total Project Budget	25,081,800	88,667,900	79,758,100	26,575,300	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Sewer System Development Capital Fund (413/4013)

Mission Statement

To account for the funds received from wastewater impact fees / system development fees.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	606,237	-	262,600	-	-	-	na
Net Operating Budget	606,237	-	262,600	-	-	-	na
Trans to 410 W/S Debt Serv Fd	7,272,548	8,742,000	9,429,500	8,167,300	-	8,167,300	(6.6)%
Reserve for Capital	-	9,675,100	-	11,574,900	-	11,574,900	19.6%
Total Budget	7,878,785	18,417,100	9,692,100	19,742,200	-	19,742,200	7.2%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	78,290	50,000	50,000	50,000	-	50,000	0.0%
Impact Fees	9,903,340	8,000,000	8,000,000	8,000,000	-	8,000,000	0.0%
Carry Forward	11,703,900	10,769,600	13,736,800	12,094,700	-	12,094,700	12.3%
Less 5% Required By Law	-	(402,500)	-	(402,500)	-	(402,500)	0.0%
Total Funding	21,685,530	18,417,100	21,786,800	19,742,200	-	19,742,200	7.2%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Water / Sewer District Capital								
Golden Gate City WWTP Cap	-	88,590	88,600	-	-	-	-	-
NE Regional WRF	-	8,483	8,500	-	-	-	-	-
Operating Project 413	-	165,480	165,500	-	-	-	-	-
X-fers/Reserves/Interest - Fd 413	18,417,100	19,260,159	9,429,500	19,742,200	-	-	-	-
Water / Sewer District Capital	18,417,100	19,522,712	9,692,100	19,742,200	-	-	-	-
Program Total Project Budget	18,417,100	19,522,712	9,692,100	19,742,200	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Sewer Capital Projects (414/4014)

Mission Statement

The following wastewater capital projects are funded by user fees charged by the Water - Sewer District.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	24,895,017	4,689,600	40,133,300	9,584,800	-	9,584,800	104.4%
Capital Outlay	7,596,584	27,552,400	81,196,100	27,479,200	-	27,479,200	(0.3)%
Net Operating Budget	32,491,601	32,242,000	121,329,400	37,064,000	-	37,064,000	15.0%
Trans to 417 PU Grant Fd	-	-	1,117,200	-	-	-	na
Trans to 727 FEMA	-	-	9,280,800	-	-	-	na
Reserve for Contingencies	-	2,065,000	-	1,500,000	-	1,500,000	(27.4)%
Reserve for Capital	-	-	-	565,000	-	565,000	na
Total Budget	32,491,601	34,307,000	131,727,400	39,129,000	-	39,129,000	14.1%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	56,494	86,900	2,541,500	-	-	-	(100.0)%
Interest/Misc	675,975	400,000	1,216,100	400,000	-	400,000	0.0%
Reimb From Other Depts	26,712	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	26,679,000	33,581,000	33,581,000	34,665,000	-	34,665,000	3.2%
Carry Forward	100,823,600	259,100	98,472,800	4,084,000	-	4,084,000	1,476.2%
Less 5% Required By Law	-	(20,000)	-	(20,000)	-	(20,000)	0.0%
Total Funding	128,261,781	34,307,000	135,811,400	39,129,000	-	39,129,000	14.1%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Stormwater Capital								
FDEP Water Restoration Grant	-	83,500	83,500	-	-	-	-	-
Lely Golf Estates	2,215,400	1,786,392	1,786,400	675,000	-	-	-	-
Stormwater Capital	2,215,400	1,869,892	1,869,900	675,000	-	-	-	-
Water / Sewer District Capital								
Air Release Valve Replace	1,045,000	2,959,054	2,959,100	1,150,000	-	-	-	-
Biosolids Reuse Facility	-	333,400	333,400	-	-	-	-	-
Chiller NCWRF Ops BI	-	750,484	750,500	-	-	-	-	-
Collections Operating TSP	3,500,000	9,286,294	9,286,300	3,894,800	-	-	-	-
Collier County Utility Standards	39,600	103,846	103,800	-	-	-	-	-
County-wide Utility Projects-WW	200,000	227,826	227,800	-	-	-	-	-
Eliminate NPDES Monitoring	900,000	1,177,857	1,177,900	-	-	-	-	-
Facility Infrastructure Maintenance - WW	357,000	788,316	788,300	200,000	-	-	-	-
FDOT Utility Projects-WW	-	633,912	634,000	-	-	-	-	-
Financial Services	100,000	258,119	258,100	30,000	-	-	-	-
FM Transmission Systems TSP	-	214,129	214,100	-	-	-	-	-
FM Transmission Systems TSP-Ops	100,000	178,103	178,100	100,000	-	-	-	-
General Legal Services	-	305,057	305,100	100,000	-	-	-	-
Generator Replacement	-	620,300	620,300	-	-	-	-	-
GGWWTP Forcemain	-	4,498	4,500	-	-	-	-	-
GM Comprehensive Plan	-	150,787	150,800	250,000	-	-	-	-
Golden Gate City Compliance	-	97,858	97,900	1,290,000	-	-	-	-
Golden Gate City WWTP Cap	-	796,970	796,900	-	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Water / Sewer District Capital								
Government Ops Business Park	-	365,894	365,900	-	-	-	-	-
Gravity Transmission System TSP-Ops	-	1,173	1,200	-	-	-	-	-
Gravity Transmission Systems TSP	-	78,814	78,900	-	-	-	-	-
Haz Mit Prog Grant - Generators	-	20,000	20,000	-	-	-	-	-
Hydraulic Modeling	50,000	274,103	274,100	100,000	-	-	-	-
I-75 & CR951 Utility Relocate	-	108,724	108,700	-	-	-	-	-
I-75 Force Main Replacement	-	320,796	320,800	-	-	-	-	-
Integrated Asset Management	-	479,279	479,200	200,000	-	-	-	-
IQ Aquifer Storage and Recovery-Ops	-	577,409	577,400	-	-	-	-	-
IQ Power Systems TSP	200,000	200,000	200,000	-	-	-	-	-
IQ Systems SCADA TSP Ops	150,000	730,990	731,100	300,000	-	-	-	-
IQ Water System TSP-Ops	750,000	2,389,953	2,390,000	300,000	-	-	-	-
MPS 101 Basin Prog (Naples Pk area)	-	2,542,306	2,542,300	-	-	-	-	-
MPS 103 Replacement	-	-	-	500,000	-	-	-	-
MPS 107 Reconfig, Quail Creek	-	130,006	130,000	-	-	-	-	-
MPS 301 Rehab, SCWRF	300,000	1,158,756	1,158,800	750,000	-	-	-	-
MPS 302, Reconfig (Santa Barbara Blvd)	-	2,621,331	2,621,300	-	-	-	-	-
MPS 305 Basin Program	1,500,000	3,165,156	3,165,200	500,000	-	-	-	-
MPS 306 Improve	-	332,608	332,600	-	-	-	-	-
MPS 306 MPS Lely	500,000	596,499	596,500	-	-	-	-	-
MPS 308 FM Improve	-	18,662	18,700	-	-	-	-	-
MPS 309 (E Naples Middle School)	-	1,896,395	1,896,400	-	-	-	-	-
MPS 310 Reconfig & Rehab	300,000	300,000	300,000	-	-	-	-	-
Naples Park Basin Optimization	2,250,000	9,017,095	9,017,100	8,000,000	-	-	-	-
NCWRF New Headworks	10,000,000	32,851,179	32,851,200	4,094,200	-	-	-	-
NCWRF SCADA Support Op	350,000	946,873	946,800	350,000	-	-	-	-
NCWRF Switchgear #1 Replace	350,000	521,153	521,200	6,000,000	-	-	-	-
NCWRF Technical Support Program-Cap	-	77,131	77,000	-	-	-	-	-
NE Service Area Integr & Reliab	-	118,047	118,000	-	-	-	-	-
NE Water & Wastewater Plants	-	544,686	544,700	-	-	-	-	-
Orange Tree Compliance	-	712,528	712,500	100,000	-	-	-	-
Palm River	1,500,000	11,378,742	11,378,700	6,000,000	-	-	-	-
Pine Ridge Rd Util Relocation	-	191,582	191,600	-	-	-	-	-
Real Property/Infrastructure Audit	20,000	44,198	44,200	80,000	-	-	-	-
SCADA Compliance - WW	25,000	179,013	179,000	100,000	-	-	-	-
SCWRF IQ Storage Improvements	-	667,100	667,100	-	-	-	-	-
SCWRF Power Systems TSP-Cap	-	31,861	31,900	-	-	-	-	-
SCWRF SCADA Support Op	300,000	808,805	808,900	350,000	-	-	-	-
SCWRF Technical Support Program-Cap	-	37,795	37,800	-	-	-	-	-
Utilities Master Plan	-	108,604	108,600	100,000	-	-	-	-
Utility Billing Customer Serv Software	-	93,000	93,000	10,000	-	-	-	-
Vanberbilt Bch Rd - Utility Relocate	-	145,145	145,100	-	-	-	-	-
Vanderbilt Dr Cul-de-sacs, Basin 101	-	1,057,065	1,057,100	-	-	-	-	-
Wastewater Pump Station TSP	-	49,619	49,700	-	-	-	-	-
Wastewater Pump Stations TSP-Ops	-	570,731	570,800	50,000	-	-	-	-
Wastewater Remote Sites TSP	195,000	1,140,202	1,140,200	80,000	-	-	-	-
Wastewater Security Systems	-	1,413,053	1,413,000	250,000	-	-	-	-
Water Reclamation Facilities TSP-Ops	3,700,000	10,273,300	10,273,300	1,000,000	-	-	-	-
Western Interconnect	-	6,418,309	6,418,400	-	-	-	-	-
WW Collections SCADA Telemetry	-	283	300	-	-	-	-	-
WW Collections SCADA/Telemetry	50,000	745,675	745,600	160,000	-	-	-	-
WW Deep Inj Well Mgt TSP	50,000	99,524	99,500	-	-	-	-	-
WW Electrical Upgrades	500,000	500,000	500,000	-	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

<u>CIP Category / Project Title</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2023 Forecasted</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>
Water / Sewer District Capital								
WW Pump Station Emerg Generators	-	117,187	117,200	-	-	-	-	-
WW Treatment Plants TSP	595,000	1,254,128	1,254,000	-	-	-	-	-
WW Valve Replace	150,000	150,000	150,000	-	-	-	-	-
X-fers/Reserves/Interest - Fd 414	2,065,000	10,398,036	10,398,000	2,065,000	-	-	-	-
Water / Sewer District Capital	32,091,600	129,857,313	129,857,500	38,454,000	-	-	-	-
Program Total Project Budget	34,307,000	131,727,205	131,727,400	39,129,000	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Water/Sewer Capital Funded by Revenue Bonds (415/4015)

Mission Statement

The following water and wastewater capital projects are funded by bond proceeds.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	52,938	-	209,500	-	-	-	na
Capital Outlay	6,903,591	-	18,430,100	-	-	-	na
Net Operating Budget	6,956,528	-	18,639,600	-	-	-	na
Reserve for Capital	-	-	-	446,900	-	446,900	na
Total Budget	6,956,528	-	18,639,600	446,900	-	446,900	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	184,157	160,000	440,000	200,000	-	200,000	25.0%
Carry Forward	25,228,900	(152,000)	18,456,500	256,900	-	256,900	(269.0)%
Less 5% Required By Law	-	(8,000)	-	(10,000)	-	(10,000)	25.0%
Total Funding	25,413,057	-	18,896,500	446,900	-	446,900	na

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Water / Sewer District Capital								
NE Water & Wastewater Plants	-	18,639,716	18,639,600	-	-	-	-	-
X-fers/Reserves/Interest - Fd 415	-	-	-	446,900	-	-	-	-
Water / Sewer District Capital	-	18,639,716	18,639,600	446,900	-	-	-	-
Program Total Project Budget	-	18,639,716	18,639,600	446,900	-	-	-	-

Notes

On March 12, 2019, the Board approved agenda item 9.A. to issue the Water and Sewer Revenue Bonds, Series 2019 to finance utility infrastructure expansion in the northeast service area to serve future residents and business.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Water/Sewer Grants (416-417 / 4016-4017)

Mission Statement

To account for the funds received from federal and state grants supporting water and or wastewater capital projects.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	-	735,000	-	-	-	na
Capital Outlay	-	-	3,808,400	-	-	-	na
Net Operating Budget	-	-	4,543,400	-	-	-	na
Total Budget	-	-	4,543,400	-	-	-	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	-	-	3,426,200	-	-	-	na
Trans fm 414 Sewer Cap	-	-	1,117,200	-	-	-	na
Total Funding	-	-	4,543,400	-	-	-	na

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Water / Sewer District Capital								
Haz Mit Prog Grant - Generators	-	4,543,426	4,543,400	-	-	-	-	-
Program Total Project Budget	-	4,543,426	4,543,400	-	-	-	-	-

Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

The Hazard Mitigation Program Grant for Collier County Water-Sewer District for the purchase of 53 generators at various pump stations. 75% grant / 25% match.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Water/Sewer Grants (416-417 / 4016-4017)

Mission Statement

To account for the funds received from federal and state grants supporting water and or wastewater capital projects.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	-	735,000	-	-	-	na
Capital Outlay	-	-	3,808,400	-	-	-	na
Net Operating Budget	-	-	4,543,400	-	-	-	na
Total Budget	-	-	4,543,400	-	-	-	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	-	-	3,426,200	-	-	-	na
Trans fm 414 Sewer Cap	-	-	1,117,200	-	-	-	na
Total Funding	-	-	4,543,400	-	-	-	na

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Water / Sewer District Capital								
Haz Mit Prog Grant - Generators	-	4,543,426	4,543,400	-	-	-	-	-
Program Total Project Budget	-	4,543,426	4,543,400	-	-	-	-	-

Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

The Hazard Mitigation Program Grant for Collier County Water-Sewer District for the purchase of 53 generators at various pump stations. 75% grant / 25% match.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Water/Sewer Special Assessments (418/4018)

Mission Statement

To account for special assessments received from property owners to pay for sewer and or water mains.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	64	35,300	36,800	-	-	-	(100.0)%
Net Operating Budget	64	35,300	36,800	-	-	-	(100.0)%
Trans to Property Appraiser	-	1,200	1,200	-	-	-	(100.0)%
Trans to Tax Collector	1,107	1,600	1,600	-	-	-	(100.0)%
Advance/Repay to 111 Unincrp Gen Fd	51,179	-	-	-	-	-	na
Reserve for Capital	-	17,100	-	-	-	-	(100.0)%
Total Budget	52,351	55,200	39,600	-	-	-	(100.0)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Special Assessments	55,374	56,800	19,400	-	-	-	(100.0)%
Interest/Misc	203	100	-	-	-	-	(100.0)%
Trans frm Tax Collector	436	-	-	-	-	-	na
Carry Forward	16,500	1,200	20,200	-	-	-	(100.0)%
Less 5% Required By Law	-	(2,900)	-	-	-	-	(100.0)%
Total Funding	72,513	55,200	39,600	-	-	-	(100.0)%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Water / Sewer District Capital								
Cassena Rd MSBU	38,100	39,636	39,600	-	-	-	-	-
X-fers/Reserves/Interest - Fd 418	17,100	17,100	-	-	-	-	-	-
Water / Sewer District Capital	55,200	56,736	39,600	-	-	-	-	-
Program Total Project Budget	55,200	56,736	39,600	-	-	-	-	-

Notes

On December 12, 2017, the Board of County Commissioners (Board) adopted Resolution No. 2017-243 creating the Cassena Road Potable Water MSBU to assess and collect assessments for the construction of potable water facilities. Included in this Resolution was a provision for an internal loan from Fund (111/1011) to facilitate timely completion and minimize costs. The initial year of the five (5) year assessment was FY 2019. FY 2023 is the final year of the assessment.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Water/Sewer Capital Funded by Revenue Bonds (419/4019)

Mission Statement

The following water and wastewater capital projects are funded by bond proceeds.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	5,698,991	-	958,800	-	-	-	na
Capital Outlay	2,109,238	-	142,249,100	-	-	-	na
Net Operating Budget	7,808,228	-	143,207,900	-	-	-	na
Reserve for Capital	-	811,400	-	4,969,700	-	4,969,700	512.5%
Total Budget	7,808,228	811,400	143,207,900	4,969,700	-	4,969,700	512.5%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	908,296	300,000	2,800,000	1,300,000	-	1,300,000	333.3%
Carry Forward	151,042,600	526,400	144,142,600	3,734,700	-	3,734,700	609.5%
Less 5% Required By Law	-	(15,000)	-	(65,000)	-	(65,000)	333.3%
Total Funding	151,950,896	811,400	146,942,600	4,969,700	-	4,969,700	512.5%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Water / Sewer District Capital								
GGC Transmission WM	-	26,295,639	26,295,700	-	-	-	-	-
Golden Gate City WWTP Cap	-	71,519,825	71,519,800	-	-	-	-	-
NE Water & Wastewater Plants	-	45,392,489	45,392,400	-	-	-	-	-
X-fers/Reserves/Interest - Fd 419	811,400	811,400	-	4,969,700	-	-	-	-
Water / Sewer District Capital	811,400	144,019,353	143,207,900	4,969,700	-	-	-	-
Program Total Project Budget	811,400	144,019,353	143,207,900	4,969,700	-	-	-	-

Notes

On June 22, 2021, the Board approved agenda item 11.D. to issue the Water and Sewer Revenue Bonds, Series 2021 to finance utility infrastructure expansion in the Golden Gate and the Northeast service areas to serve future residents and business and the District's operation facility.

**Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program
EMS Capital (455/4055)**

Mission Statement

This fund accounts for EMS capital purchases approved by the Board of County Commissioners.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	-	-	152,000	-	152,000	na
Capital Outlay	-	-	-	8,000	-	8,000	na
Net Operating Budget	-	-	-	160,000	-	160,000	na
Reserve for Capital	-	-	-	1,986,200	-	1,986,200	na
Total Budget	-	-	-	2,146,200	-	2,146,200	na

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	-	-	-	10,000	-	10,000	na
Reimb From Other Depts	-	-	-	10,000	-	10,000	na
Trans fm 490 EMS Fd	-	-	-	500,000	-	500,000	na
Trans fm 491 EMS MP & Cap	-	-	-	1,627,200	-	1,627,200	na
Less 5% Required By Law	-	-	-	(1,000)	-	(1,000)	na
Total Funding	-	-	-	2,146,200	-	2,146,200	na

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Emergency Medical Services (EMS) Capital								
Operating Project Fd 4055	-	-	-	160,000	-	-	-	-
X-fer/Reserves/Interest - Fd 4055	-	-	-	1,986,200	-	-	-	-
Emergency Medical Services (EMS) Capital	-	-	-	2,146,200	-	-	-	-
Program Total Project Budget	-	-	-	2,146,200	-	-	-	-

Current FY 2024

Capital outlay includes the following projects:

- \$ 486,200 Reserve for Capital Outlay EMS
- \$1,500,000 Reserve for Future Capital Replacements - Helicopter

A helicopter replacement reserve has been established and will be funded \$500,000 per year.

Revenues

On January 10, 2023, the Board approved an agreement with the GAC Land Trust to purchase an ambulance (\$342,000) plus equipment (\$10,000) for the new EMS station 74 to be built on DeSoto Blvd. The ambulance purchase is being accounted for in the EMS Motor Pool Capital Recovery Fund (491/4051).

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Solid Waste Motor Pool Capital Recovery Fund (472/4072)

Mission Statement

Provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based on the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers; Water/Sewer Motor Pool fund (490/4009); EMS Motor Pool fund (491/4050); and the General Governmental Motor Pool replacement program is in fund (523/5023).

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Capital Outlay	42,984	420,200	1,351,100	305,400	-	305,400	(27.3)%
Net Operating Budget	42,984	420,200	1,351,100	305,400	-	305,400	(27.3)%
Trans to 523 Motor Pool Cap	5,100	5,100	5,100	5,200	-	5,200	2.0%
Reserve for Contingencies	-	8,500	-	22,500	-	22,500	164.7%
Reserve for Motor Pool Cap	-	567,600	-	562,400	-	562,400	(0.9)%
Total Budget	48,084	1,001,400	1,356,200	895,500	-	895,500	(10.6)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	-	-	19,000	-	-	-	na
Interest/Misc	10,060	5,200	10,000	10,000	-	10,000	92.3%
Motor Pool Cap Recovery Billing	352,000	283,800	283,800	281,200	-	281,200	(0.9)%
Carry Forward	1,334,300	712,700	1,648,200	604,800	-	604,800	(15.1)%
Less 5% Required By Law	-	(300)	-	(500)	-	(500)	66.7%
Total Funding	1,696,360	1,001,400	1,961,000	895,500	-	895,500	(10.6)%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Motor Pool Capital Recovery Program								
Fund 4072 Res/Transf/Interest	13,600	13,600	5,100	27,700	-	-	-	-
Mand Wst 4073 MP Cap	309,000	606,929	408,500	316,600	-	-	-	-
Solid Wst 4070 MP Cap	678,800	1,311,814	942,600	551,200	-	-	-	-
Motor Pool Capital Recovery Program	1,001,400	1,932,343	1,356,200	895,500	-	-	-	-
Program Total Project Budget	1,001,400	1,932,343	1,356,200	895,500	-	-	-	-

Capital Improvement Program

Notes

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the Solid Waste Funds (470/4070 & 473/4073) have been transferred into the Motor Pool Capital Fund (472/4072) to add clarity and improve accountability over these important operational assets.

Forecast FY 2023

Miscellaneous Revenue in the amount of \$19,000 is from several auctions held in 2023, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

Current FY 2024

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the Solid Waste Division, decided on which vehicles should be replaced in FY 2024.

An administrative charge is calculated based on the number of vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523/5023) to administer the program. The total amount of administrative charge is calculated at \$5,200 and will be transferred accordingly; interest earnings will be used to offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments, and other program changes.

Revenues

The Motor Pool Capital Recovery billings (revenue) in the amount of \$281,200 represent motor pool capital recovery charges assessed to the solid waste enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Solid Waste Capital Improvements (474/4074)

Mission Statement

Solid waste capital projects are funded by user fees and support the infrastructure required to maintain the County's integrated solid waste management system, including maximizing landfill airspace, and are designed to meet the current and future needs for Collier County waste disposal and recycling.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	2,275,843	925,000	46,883,100	900,000	-	900,000	(2.7)%
Capital Outlay	2,985,133	7,575,000	5,146,900	4,715,500	-	4,715,500	(37.7)%
Net Operating Budget	5,260,977	8,500,000	52,030,000	5,615,500	-	5,615,500	(33.9)%
Reserve for Capital	-	824,100	-	-	-	-	(100.0)%
Reserve for Disaster Relief	-	9,763,800	-	1,500,000	-	1,500,000	(84.6)%
Total Budget	5,260,977	19,087,900	52,030,000	7,115,500	-	7,115,500	(62.7)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	-	-	23,233,000	-	-	-	na
Miscellaneous Revenues	32	-	-	-	-	-	na
Interest/Misc	74,713	60,000	186,500	60,000	-	60,000	0.0%
Trans fm 470 Solid Waste Fd	-	7,000,000	7,179,200	4,000,000	-	4,000,000	(42.9)%
Trans fm 471 Solid Waste	8,000,000	9,763,800	1,763,800	1,500,000	-	1,500,000	(84.6)%
Trans fm 473 Mand Collect Fd	250,000	300,000	3,299,900	300,000	-	300,000	0.0%
Carry Forward	13,491,100	1,967,100	17,626,100	1,258,500	-	1,258,500	(36.0)%
Less 5% Required By Law	-	(3,000)	-	(3,000)	-	(3,000)	0.0%
Total Funding	21,815,845	19,087,900	53,288,500	7,115,500	-	7,115,500	(62.7)%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Hurricane Ian								
Hurricane Ian	-	42,000,000	42,000,000	-	-	-	-	-
Solid Waste Capital								
Compliance Assurance Program	450,000	529,896	529,900	-	-	-	-	-
County 305 Masterplan	-	152,512	152,500	-	-	-	-	-
Driveway Turn-Around Program	300,000	738,600	738,600	250,000	-	-	-	-
E Naples Recycling Drop Off Center	1,400,000	1,701,790	1,701,800	-	-	-	-	-
Hammerhead Turn-around Program	-	614,179	614,200	-	-	-	-	-
Immokalee Facility Upgrade HHW	4,500,000	1,020,602	1,020,600	3,315,500	-	-	-	-
Immokalee Transfer Station Projects	-	106,375	106,400	-	-	-	-	-
Infrastructure Maintenance	-	61,453	61,400	500,000	-	-	-	-
Landfill Airspace Recovery	-	14,074	14,000	-	-	-	-	-
Landfill Facilities Projects	175,000	316,347	316,300	50,000	-	-	-	-
Landfill Leachate Deep Injection Well	-	960,873	960,900	650,000	-	-	-	-
Landfill Optimization	200,000	484,388	484,300	400,000	-	-	-	-
Landfill Technical Support	-	463,560	463,500	-	-	-	-	-
Northeast Recycling Drop-off Center	-	306,164	306,200	-	-	-	-	-
Paradigm Software	100,000	485,281	485,300	-	-	-	-	-
Physical/Cyber Security	75,000	125,756	125,800	100,000	-	-	-	-
Recycling Center Technical Support	-	218,407	218,400	-	-	-	-	-
Recycling Facilities Projects	-	78,927	78,900	-	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Solid Waste Capital								
Resource Recovery Business Park	1,300,000	1,546,751	1,546,800	300,000	-	-	-	-
SHWMD Admin & Ops Facility	-	44,364	44,400	-	-	-	-	-
X-fers/Reserves/Interest - Fd 474	10,587,900	-	-	1,500,000	-	-	-	-
Solid Waste Capital	19,087,900	9,970,299	9,970,200	7,065,500	-	-	-	-
Water / Sewer District Capital								
General Legal Services	-	50,000	50,000	50,000	-	-	-	-
Government Ops Business Park	-	4,481	4,500	-	-	-	-	-
Integrated Asset Management	-	5,300	5,300	-	-	-	-	-
Water / Sewer District Capital	-	59,781	59,800	50,000	-	-	-	-
Program Total Project Budget	19,087,900	52,030,080	52,030,000	7,115,500	-	-	-	-

Forecast FY 2023

Hurricane Ian debris removal efforts are being funded through a \$42 million project in the Solid Waste Capital Fund (474/4074). The Federal Emergency Management Agency (FEMA) has already provided an expedited reimbursement of \$23.2 million. The \$18.8 million balance of the project is funded with Solid Waste reserves from Funds (470/4070, 471/4071, 473/4073, and 474/4074), and from \$5,000,000 borrowed from another Solid Waste project in Fund (474/4074). Additional reimbursements from FEMA, insurance, and interlocal agreements are expected to be recognized and used to restore deferred projects and reserves when received over the next two (2) - five (5) years. The final value of reimbursements is unknown and will be less than 100%. The total costs of \$42 million are required to be submitted to FEMA with required detailed documentation and evidence, and upon FEMA / Florida Division of Emergency Management audits, actual claimed expenses must be found to be eligible for reimbursement.

Current FY 2024

A transfer of \$4,000,000 from Fund (470/4070) has been budgeted to fund the Immokalee Transfer Station redevelopment project, the Resource Recovery Business Park development project, and other smaller capital improvement and maintenance projects. A Transfer of \$300,000 from Fund (473/4073) has been budgeted for the Driveway Improvement project. A transfer from the Solid Waste Landfill Closure Fund (471/4071) has been budgeted for \$1,500,000. This budget was established to set up the mechanism to transfer over cash from Fund (471/4071) in case a storm makes landfall in Collier County. The \$1,500,000 was placed into a Reserve for Disaster Relief.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

EMS Motor Pool Capital Recovery Fund (491/4051)

Mission Statement

Provide cost-effective life cycle replacement of Emergency Medical Services Motor Pool vehicles and ambulances through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based on the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers: Water/Sewer Motor Pool Fund (409/4009), Solid Waste Motor Pool Fund (472/4072); and General Governmental Motor Pool Fund (523/5023).

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Capital Outlay	767,199	2,002,200	4,861,200	1,557,600	-	1,557,600	(22.2)%
Net Operating Budget	767,199	2,002,200	4,861,200	1,557,600	-	1,557,600	(22.2)%
Trans to 523 Motor Pool Cap	7,800	7,700	7,700	8,300	-	8,300	7.8%
Reserve for Motor Pool Cap	-	3,111,800	-	3,234,600	-	3,234,600	3.9%
Total Budget	774,999	5,121,700	4,868,900	4,800,500	-	4,800,500	(6.3)%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	48,250	-	15,000	-	-	-	na
Interest/Misc	8,200	8,100	8,100	8,100	-	8,100	0.0%
Reimb From Other Depts	-	-	-	342,000	-	342,000	na
Motor Pool Cap Recovery Billing	1,778,700	1,555,900	1,555,900	1,617,300	-	1,617,300	3.9%
Carry Forward	5,063,200	3,558,100	6,123,400	2,833,500	-	2,833,500	(20.4)%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
Total Funding	6,898,350	5,121,700	7,702,400	4,800,500	-	4,800,500	(6.3)%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Motor Pool Capital Recovery Program								
EMS 4050 MP Cap	5,121,700	7,980,738	4,868,900	4,800,500	-	-	-	-
Program Total Project Budget	5,121,700	7,980,738	4,868,900	4,800,500	-	-	-	-

Capital Improvement Program

Notes

All vehicle purchases for the Emergency Medical Services Fund (490/4050) have been transferred into this Motor Pool Capital Fund (491/4051) to add clarity and improve accountability over these important operational assets. The motor pool capital recovery program was restarted in FY 2016, however, for EMS it was not implemented until FY 2017.

Forecast FY 2023

Miscellaneous Revenue in the amount of \$15,000 is from several auctions held in 2023, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

Current FY 2024

The capital outlay budget is for the replacement of vehicles and ambulances. Fleet Management, in cooperation with the Emergency Medical Services Division, decided on which vehicles should be replaced in FY 2024.

An administrative charge is calculated based on the number of vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523/5023) to administer the program. The total amount of administrative charge is calculated at \$8,300 and will be transferred accordingly; interest earnings offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments, and other program changes.

Revenues

The Motor Pool Capital Recovery billings (revenue) of \$1,617,300 represent motor pool capital recovery charges assessed to Emergency Medical Services for the purchase of (future) replacement vehicles and ambulances.

On January 10, 2023, the Board approved an agreement with the GAC Land Trust to purchase an ambulance (\$342,000) plus equipment (\$10,000) for the new EMS station 74 to be built on DeSoto Blvd. The \$10,000 is being accounted for in the EMS Capital Fund (455/4055).

**Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program
EMS Motor Pool Capital Recovery Fund (491/4051)**

Mission Statement

This fund accounts for EMS capital purchases approved by the Board of County Commissioners.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	91,656	-	-	-	-	-	na
Capital Outlay	1,125,122	-	-	-	-	-	na
Net Operating Budget	1,216,777	-	-	-	-	-	na
Trans to 455 EMS Cap	-	-	-	1,627,200	-	1,627,200	na
Reserve for Capital	-	1,414,200	-	-	-	-	(100.0)%
Total Budget	1,216,777	1,414,200	-	1,627,200	-	1,627,200	15.1%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	36,504	23,500	72,300	-	-	-	(100.0)%
Trans fm 490 EMS Fd	1,508,000	500,000	500,000	-	-	-	(100.0)%
Carry Forward	727,200	891,900	1,054,900	1,627,200	-	1,627,200	82.4%
Less 5% Required By Law	-	(1,200)	-	-	-	-	(100.0)%
Total Funding	2,271,704	1,414,200	1,627,200	1,627,200	-	1,627,200	15.1%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Emergency Medical Services (EMS) Capital								
Operating Project Fd 4051	-	160,000	-	-	-	-	-	-
Motor Pool Capital Recovery Program								
X-fer/Reserves/Interest - Fd 4051	1,414,200	1,414,200	-	1,627,200	-	-	-	-
Program Total Project Budget	1,414,200	1,574,200	-	1,627,200	-	-	-	-

Current FY 2024

The EMS Fund (491/4051) was shared by Fleet, to run the Motor Pool Capital Recovery program and by EMS for their capital program.

The EMS capital program will be relocated to EMS Capital Fund (455/4055).

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Motor Pool Capital Recovery Fund (523/5023)

Mission Statement

Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system. The Motor Pool capital recovery program for enterprise entities are located within the 400 series of fund numbers: Water/Sewer Motor Pool Fund (409/4009), Solid Waste Motor Pool Fund (472/4072), and EMS Motor Pool Fund (491/4051).

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	86,605	103,000	118,700	108,700	-	108,700	5.5%
Operating Expense	14,462	44,400	62,000	106,100	-	106,100	139.0%
Capital Outlay	2,357,447	6,326,000	14,861,300	4,470,200	1,422,400	5,892,600	(6.9)%
Net Operating Budget	2,458,514	6,473,400	15,042,000	4,685,000	1,422,400	6,107,400	(5.7)%
Reserve for Gen Fd Motor Pool Cap	-	1,841,600	-	1,971,800	-	1,971,800	7.1%
Reserve for Transp Motor Pool Cap	-	3,801,400	-	3,667,200	-	3,667,200	(3.5)%
Reserve for Stormwater MP Cap	-	518,100	-	1,198,400	-	1,198,400	131.3%
Reserve for MSTU Gen Fd MP Cap	-	1,088,000	-	1,060,800	-	1,060,800	(2.5)%
Reserve for Com Dev/Planning MP Cap	-	1,153,600	-	1,183,000	-	1,183,000	2.5%
Reserve for Pollut Ctr Motor Pool Cap	-	63,600	-	69,600	-	69,600	9.4%
Reserve for Int Serv Fd Motor Pool Cap	-	89,200	-	94,200	-	94,200	5.6%
Total Budget	2,458,514	15,028,900	15,042,000	13,930,000	1,422,400	15,352,400	2.2%

Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%
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Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	268,033	-	300,800	-	-	-	na
Interest/Misc	115,717	60,000	100,000	100,000	-	100,000	66.7%
Reimb From Other Depts	127,258	-	-	-	-	-	na
Motor Pool Cap Recovery Billing	4,962,400	4,536,800	4,536,800	4,622,500	-	4,622,500	1.9%
Trans fm 001 Gen Fund	-	721,800	721,800	-	1,235,800	1,235,800	71.2%
Trans fm 101 Transp Op Fd	-	38,000	38,000	-	-	-	(100.0)%
Trans fm 103 Stormwater Ops	-	50,000	50,000	-	101,600	101,600	103.2%
Trans fm 111 Unincorp Gen Fd	-	-	-	-	85,000	85,000	na
Trans fm 409 W/S MP Fd	28,300	30,900	30,900	32,500	-	32,500	5.2%
Trans fm 472 Sol Waste MP	5,100	5,100	5,100	5,200	-	5,200	2.0%
Trans fm 491 EMS MP & Cap	7,800	7,700	7,700	8,300	-	8,300	7.8%
Carry Forward	15,361,300	9,581,600	18,417,400	9,166,500	-	9,166,500	(4.3)%
Less 5% Required By Law	-	(3,000)	-	(5,000)	-	(5,000)	66.7%
Total Funding	20,875,908	15,028,900	24,208,500	13,930,000	1,422,400	15,352,400	2.2%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Motor Pool Capital Recovery Program								
Com Dev 1013 MP Cap	1,665,800	2,998,930	2,018,700	1,590,900	-	-	-	-
Gen Fd 0001 MP Cap	3,590,100	5,584,275	3,742,600	2,933,100	-	-	-	-
Info Tech 5005 MP Cap	86,300	154,308	95,900	77,700	-	-	-	-
Operating Project Fd 5023	147,400	180,803	180,700	214,800	-	-	-	-
Plan Serv 1014 MP Cap	260,700	411,122	237,800	337,700	-	-	-	-
Poll Ctrl 1017 MP Cap	125,800	284,341	220,700	98,400	-	-	-	-
Rd & Bridge 1001 MP Cap	6,334,200	9,350,752	5,549,400	6,851,300	-	-	-	-
Risk Mgt 5018 MP Cap	53,600	134,051	103,300	58,600	-	-	-	-
Stormwater 1005 MP Cap	1,056,200	1,092,715	574,600	1,455,600	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

<u>CIP Category / Project Title</u>	<u>FY 2023 Adopted</u>	<u>FY 2023 Amended</u>	<u>FY 2023 Forecasted</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>	<u>FY 2028 Budget</u>
Motor Pool Capital Recovery Program								
Unincorp 1011 MP Cap	1,708,800	3,406,237	2,318,300	1,734,300	-	-	-	-
Motor Pool Capital Recovery Program	15,028,900	23,597,534	15,042,000	15,352,400	-	-	-	-
Program Total Project Budget	15,028,900	23,597,534	15,042,000	15,352,400	-	-	-	-

Notes

The Motor Pool Capital Recovery Program was restarted in FY 2016 for all the Governmental funds except for the Road and Bridge (Fund 101/1001) which joined the program in FY 2017. Excluded from the program are vehicles in MSTU's, CRA's, Pelican Bay, Tourism Funds (including the Museum), Conservation Collier, grants, Airport, Fire Districts, and Constitutional Officers. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment.

Forecast FY 2023

Miscellaneous Revenue in the amount of \$300,800 is from several auctions held in 2023, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

Current FY 2024

One FTE is providing support for the Motor Pool Capital Recovery Program which includes accounting in four motor pool funds and to track approximately 936 vehicles in the program. To support the operating costs to administer this program, an administrative charge is assessed based on the number of vehicles in each of the four funds and will be paid from interest earnings.

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the various Divisions decided on which vehicles should be replaced in FY 2024.

The Reserve levels is set at 200% of the annual motor pool billings. The Reserves provide a level of program flexibility and to allow for unexpected price fluctuations, repayment schedule adjustments and other program changes.

Revenues

The Motor Pool Capital Recovery Billings (revenue) of \$4,622,500 represent motor pool capital recovery charges assessed to the governmental funds for the purchase of (future) replacement vehicles and heavy equipment as determined by Fleet.

To help fund the Operating cost to administer the Motor Pool Capital Recovery program, the other Motor Pool Funds (409/4009, 472/4072, 491/4051) are transferring in the following amounts:

- \$32,500 from the Water/Sewer Motor Pool Fund (409/4009)
- \$ 5,200 from the Solid Water Motor Pool Fund (472/4072)
- \$ 8,300 from the EMS Motor Pool Fund (491/4051)

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Transportation Grants (711-712 / 1841-1842)

Mission Statement

To account for the funds received from federal and state grants within the Growth Management Department supporting transportation, stormwater, coastal zone management as well as MPO planning.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	460,223	-	581,800	-	-	-	na
Operating Expense	899,851	-	8,592,700	-	-	-	na
Capital Outlay	2,329,976	-	38,503,500	-	-	-	na
Net Operating Budget	3,690,049	-	47,678,000	-	-	-	na
Trans to 128 MPO Fd	1,746	-	6,600	-	-	-	na
Total Budget	3,691,795	-	47,684,600	-	-	-	na

Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%
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Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	1,707,096	-	26,624,100	-	-	-	na
SFWMD/Big Cypress Revenue	740,000	-	-	-	-	-	na
Miscellaneous Revenues	-	-	1,500	-	-	-	na
Reimb From Other Depts	199,177	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	1,545	-	1,200	-	-	-	na
Trans fm 310 CDES Cap Fd	573,487	-	2,756,900	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	-	-	1,803,600	-	-	-	na
Trans fm 318 Infra Sales Tax	-	-	4,000,000	-	-	-	na
Trans fm 325 Stormwater Cap Fd	211,196	-	2,809,800	-	-	-	na
Trans fm 327 SW CIP Bond	-	-	8,535,600	-	-	-	na
Trans fm 331 Rd Im Fee	-	-	155,000	-	-	-	na
Trans fm 333 Rd Im Fee	-	-	990,300	-	-	-	na
Carry Forward	-	-	6,600	-	-	-	na
Total Funding	3,432,501	-	47,684,600	-	-	-	na

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Landscape Capital								
SR 84 (Airport to CBR) Landscape	-	100,000	100,000	-	-	-	-	-
SR 84 (Capri to Shell Is) Landscape	-	100,000	100,000	-	-	-	-	-
SR 84 (Jolley to Capri) Landscape	-	100,000	100,000	-	-	-	-	-
SR 84 (US41 to Airport) Landscape	-	100,000	100,000	-	-	-	-	-
US 41 Landscaping	-	100,000	100,000	-	-	-	-	-
Landscape Capital	-	500,000	500,000	-	-	-	-	-
Stormwater Capital								
FDEP Water Restoration Grant	-	500,000	500,000	-	-	-	-	-
Lake Park Flowway	-	237,049	237,000	-	-	-	-	-
Plantation Island	-	30,772	30,800	-	-	-	-	-
Restore Consortium	-	611,514	611,500	-	-	-	-	-
USDA NRCS EWP	-	2,809,800	2,809,800	-	-	-	-	-
Stormwater Capital	-	4,189,135	4,189,100	-	-	-	-	-
Transportation Capital								
Airport Road N of Vanderbilt Road	-	12,856,200	12,856,200	-	-	-	-	-
Bridge Repairs and Construction	-	2,099,296	2,099,300	-	-	-	-	-
CHS CDBG Peters Ave	-	179,425	179,400	-	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Transportation Capital								
Corkscrew Rd (Lee Cnty to SR82 Curve) Wildcat	-	1,407,137	1,407,100	-	-	-	-	-
CTD Planning 22/23	-	21,581	21,600	-	-	-	-	-
FDOT 443375 Lake Trafford Rd SW & Bike Lane	-	60,233	60,200	-	-	-	-	-
GSTP Gulf Seafood	-	1,522	1,500	-	-	-	-	-
LAP 435013 Intelligent Transp System	-	191,221	191,200	-	-	-	-	-
LAP 437924 Travel Time Data	-	440,450	440,500	-	-	-	-	-
LAP 441846 - 111th Ave N Bike Lane	-	467,424	467,400	-	-	-	-	-
MPO	-	128,028	128,000	-	-	-	-	-
MPO 5305 G1J00	-	19,463	19,200	-	-	-	-	-
MPO 5305 G2594 Grant	-	124,715	124,700	-	-	-	-	-
MPO UPWP 22-24	-	1,130,290	1,130,200	-	-	-	-	-
Tiger IX	-	23,862,408	23,862,400	-	-	-	-	-
X-fers/Reserves/Interest - Fund 711	-	6,552	6,600	-	-	-	-	-
Transportation Capital	-	42,995,945	42,995,500	-	-	-	-	-
Program Total Project Budget	-	47,685,080	47,684,600	-	-	-	-	-

Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Transportation Grants (711-712 / 1841-1842)

Mission Statement

To account for the funds received from federal and state grants within the Growth Management Department supporting transportation, stormwater, coastal zone management as well as MPO planning.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	460,223	-	581,800	-	-	-	na
Operating Expense	899,851	-	8,592,700	-	-	-	na
Capital Outlay	2,329,976	-	38,503,500	-	-	-	na
Net Operating Budget	3,690,049	-	47,678,000	-	-	-	na
Trans to 128 MPO Fd	1,746	-	6,600	-	-	-	na
Total Budget	3,691,795	-	47,684,600	-	-	-	na

Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%
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Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	1,707,096	-	26,624,100	-	-	-	na
SFWMD/Big Cypress Revenue	740,000	-	-	-	-	-	na
Miscellaneous Revenues	-	-	1,500	-	-	-	na
Reimb From Other Depts	199,177	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	1,545	-	1,200	-	-	-	na
Trans fm 310 CDES Cap Fd	573,487	-	2,756,900	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	-	-	1,803,600	-	-	-	na
Trans fm 318 Infra Sales Tax	-	-	4,000,000	-	-	-	na
Trans fm 325 Stormwater Cap Fd	211,196	-	2,809,800	-	-	-	na
Trans fm 327 SW CIP Bond	-	-	8,535,600	-	-	-	na
Trans fm 331 Rd Im Fee	-	-	155,000	-	-	-	na
Trans fm 333 Rd Im Fee	-	-	990,300	-	-	-	na
Carry Forward	-	-	6,600	-	-	-	na
Total Funding	3,432,501	-	47,684,600	-	-	-	na

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Landscape Capital								
SR 84 (Airport to CBR) Landscape	-	100,000	100,000	-	-	-	-	-
SR 84 (Capri to Shell Isl) Landscape	-	100,000	100,000	-	-	-	-	-
SR 84 (Jolley to Capri) Landscape	-	100,000	100,000	-	-	-	-	-
SR 84 (US41 to Airport) Landscape	-	100,000	100,000	-	-	-	-	-
US 41 Landscaping	-	100,000	100,000	-	-	-	-	-
Landscape Capital	-	500,000	500,000	-	-	-	-	-
Stormwater Capital								
FDEP Water Restoration Grant	-	500,000	500,000	-	-	-	-	-
Lake Park Flowway	-	237,049	237,000	-	-	-	-	-
Plantation Island	-	30,772	30,800	-	-	-	-	-
Restore Consortium	-	611,514	611,500	-	-	-	-	-
USDA NRCS EWP	-	2,809,800	2,809,800	-	-	-	-	-
Stormwater Capital	-	4,189,135	4,189,100	-	-	-	-	-
Transportation Capital								
Airport Road N of Vanderbilt Road	-	12,856,200	12,856,200	-	-	-	-	-
Bridge Repairs and Construction	-	2,099,296	2,099,300	-	-	-	-	-
CHS CDBG Peters Ave	-	179,425	179,400	-	-	-	-	-

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Transportation Capital								
Corkscrew Rd (Lee Cnty to SR82 Curve) Wildcat	-	1,407,137	1,407,100	-	-	-	-	-
CTD Planning 22/23	-	21,581	21,600	-	-	-	-	-
FDOT 443375 Lake Trafford Rd SW & Bike Lane	-	60,233	60,200	-	-	-	-	-
GSTP Gulf Seafood	-	1,522	1,500	-	-	-	-	-
LAP 435013 Intelligent Transp System	-	191,221	191,200	-	-	-	-	-
LAP 437924 Travel Time Data	-	440,450	440,500	-	-	-	-	-
LAP 441846 - 111th Ave N Bike Lane	-	467,424	467,400	-	-	-	-	-
MPO	-	128,028	128,000	-	-	-	-	-
MPO 5305 G1J00	-	19,463	19,200	-	-	-	-	-
MPO 5305 G2594 Grant	-	124,715	124,700	-	-	-	-	-
MPO UPWP 22-24	-	1,130,290	1,130,200	-	-	-	-	-
Tiger IX	-	23,862,408	23,862,400	-	-	-	-	-
X-fers/Reserves/Interest - Fund 711	-	6,552	6,600	-	-	-	-	-
Transportation Capital	-	42,995,945	42,995,500	-	-	-	-	-
Program Total Project Budget	-	47,685,080	47,684,600	-	-	-	-	-

Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
TDC Capital Projects Fund (758/1108)

Mission Statement

To manage TDT supported capital projects including the portion of the 5th penny of Tourist Development Tax earmarked for Sports & Special Events Complex capital improvements and debt service.

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	-	670,000	-	-	-	na
Net Operating Budget	-	-	670,000	-	-	-	na
Trans to Tax Collector	135,631	150,000	150,000	158,000	-	158,000	5.3%
Trans to 270 TDT Rev Bond	3,217,100	3,730,300	3,730,300	3,754,500	-	3,754,500	0.6%
Trans to 370 Sport Complx Cap	2,471,200	3,382,500	3,382,500	2,698,200	-	2,698,200	(20.2)%
Reserve for Capital	-	861,100	-	179,200	-	179,200	(79.2)%
Total Budget	<u>5,823,931</u>	<u>8,123,900</u>	<u>7,932,800</u>	<u>6,789,900</u>	<u>-</u>	<u>6,789,900</u>	<u>(16.4)%</u>

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Tourist Devel Tax	6,781,539	4,688,800	5,516,900	4,923,200	-	4,923,200	5.0%
Interest/Misc	20,190	15,000	-	50,000	-	50,000	233.3%
Carry Forward	3,503,800	3,655,300	4,481,600	2,065,700	-	2,065,700	(43.5)%
Less 5% Required By Law	-	(235,200)	-	(249,000)	-	(249,000)	5.9%
Total Funding	<u>10,305,528</u>	<u>8,123,900</u>	<u>9,998,500</u>	<u>6,789,900</u>	<u>-</u>	<u>6,789,900</u>	<u>(16.4)%</u>

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
County Manager's Capital								
2023 US Open Pickleball ENCP	-	670,000	670,000	-	-	-	-	-
X-fers/Reserves - Fund 758	8,123,900	7,453,900	7,262,800	6,789,900	-	-	-	-
County Manager's Capital	8,123,900	8,123,900	7,932,800	6,789,900	-	-	-	-
Program Total Project Budget	<u>8,123,900</u>	<u>8,123,900</u>	<u>7,932,800</u>	<u>6,789,900</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

Capital Improvement Program

Notes

On July 11, 2017 the Board approved increasing the Tourist Development Tax (TDT) from 4% to 5% as well as distribution adjustments among Tourist Tax supported funds. The County's Sports & Special Events Complex is funded by a portion (71.4%) of the added 5th percent. Proceeds from Collier County Tourist Development Tax Revenue Bonds, Series 2018 were used to construct the facility.

Forecast FY 2023

An annual TDT tax distribution to this fund supports debt service for the Paradise Coast Sports & Events Complex Bond shown as a transfer to Fund (270/2017). Additionally, the forecast includes a transfer of \$3,382,500 to Fund (370/3007) supporting a portion of Sports and Events Complex Phase 2 construction.

Current FY 2024

A transfer of \$2,698,200 to Fund (370/3007) for construction funding for the Paradise Coast Sports and Events Complex is provided in addition to a transfer to Tourist Development Tax Revenue Bond Fund (270/2017).

Revenues

This fund is supported by an allocation of 71.4% of the 5th penny of the Tourist Development Tax. The TDT budget amount is \$4,923,200 which is approximately 5% higher than the prior year.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Immokalee CRA Capital Fund (786/1026)

Mission Statement

To account for the Immokalee CRA Capital Projects and Programs to ensure compliance with 163.387(7) Florida Statutes by appropriating funds to specific projects pursuant to the approved community redevelopment plan for the Immokalee Redevelopment Area (Immokalee CRA).

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	50,000	529,100	-	-	-	(100.0)%
Capital Outlay	-	390,300	1,921,900	548,900	-	548,900	40.6%
Grants and Aid	-	-	100,000	-	-	-	na
Net Operating Budget	-	440,300	2,551,000	548,900	-	548,900	24.7%
Total Budget	-	440,300	2,551,000	548,900	-	548,900	24.7%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	5,355	6,500	27,400	6,500	-	6,500	0.0%
Trans fm 186 Immok Redev Fd	97,600	434,200	1,076,700	542,700	-	542,700	25.0%
Carry Forward	1,343,900	-	1,446,900	-	-	-	na
Less 5% Required By Law	-	(400)	-	(300)	-	(300)	(25.0)%
Total Funding	1,446,855	440,300	2,551,000	548,900	-	548,900	24.7%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Community Redevelopment Agency (CRA) Capital								
Imm Commercial Grants	-	100,000	100,000	-	-	-	-	-
Imm First Street Corridor	-	250,000	250,000	-	-	-	-	-
Imm Lighting	100,000	100,000	100,000	25,000	-	-	-	-
Imm Main Street Corridor	220,300	644,000	835,100	250,000	-	-	-	-
Imm Mobility Program	50,000	50,000	50,000	-	-	-	-	-
Imm Neighborhood Revitalization	-	383,600	383,600	113,900	-	-	-	-
Imm Parks & Rec Partnership	70,000	140,000	140,000	50,000	-	-	-	-
Imm South Sidewalk	-	414,300	414,300	110,000	-	-	-	-
Imm Stormwater Infra Improv	-	278,000	278,000	-	-	-	-	-
Community Redevelopment Agency (CRA) Capital	440,300	2,359,900	2,551,000	548,900	-	-	-	-
Program Total Project Budget	440,300	2,359,900	2,551,000	548,900	-	-	-	-

Capital Improvement Program

Notes

The Immokalee CRA Capital Fund has been established to properly account for capital projects and distinct programs undertaken by the CRA.

Forecast FY 2023

The forecast budget includes funding for the following projects:

- 50243 - Stormwater Infrastructure Improvements - \$278,000
- 50244 - South Immokalee Sidewalk Project - \$414,300
- 50245 - Parks and Recreation Partnership - \$140,000
- 50246 - Neighborhood Revitalization - \$383,600
- 50247 - Mobility - \$50,000
- 50248 - Main Street Corridor Project - \$835,100
- 50250 - First Street Corridor - \$250,000
- 50252 - Commercial Grant Programs - \$100,000
- 50269 - Lighting - \$100,000

Current FY 2024

The budget includes funding for the following projects:

- 50244 - South Immokalee Sidewalk Project - \$110,000
- 50245 - Parks and Recreation Partnership - \$50,000
- 50246 - Neighborhood Revitalization - \$113,900
- 50248 - Main Street Corridor Project - \$250,000
- 50269 - Lighting - \$25,000

Revenues

Funding is provided by a transfer from Immokalee CRA operating Fund (186/1025), projected to be \$542,700.

Collier County Government
Fiscal Year 2024 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Bayshore CRA Capital Projects (787/1021)

Mission Statement

To account for the Bayshore CRA Capital Projects and Programs to ensure compliance with 163.387(7) Florida Statutes by appropriating funds to specific projects pursuant to the approved community redevelopment plan for the Bayshore Gateway Triangle Community Redevelopment Area (Bayshore CRA).

Program Budgetary Cost Summary	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	329,497	640,300	2,766,200	720,900	-	720,900	12.6%
Capital Outlay	30,616	1,564,300	7,662,400	1,750,000	-	1,750,000	11.9%
Grants and Aid	68,453	-	515,400	-	-	-	na
Remittances	-	250,000	250,000	200,000	-	200,000	(20.0)%
Net Operating Budget	428,565	2,454,600	11,194,000	2,670,900	-	2,670,900	8.8%
Total Budget	428,565	2,454,600	11,194,000	2,670,900	-	2,670,900	8.8%

Program Funding Sources	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	35,758	24,600	267,900	24,600	-	24,600	0.0%
Trans fm 187 Bayshore Redev Fd	1,717,100	2,431,200	3,745,600	2,647,500	-	2,647,500	8.9%
Carry Forward	5,856,200	-	7,180,500	-	-	-	na
Less 5% Required By Law	-	(1,200)	-	(1,200)	-	(1,200)	0.0%
Total Funding	7,609,058	2,454,600	11,194,000	2,670,900	-	2,670,900	8.8%

CIP Category / Project Title	FY 2023 Adopted	FY 2023 Amended	FY 2023 Forecasted	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget
Community Redevelopment Agency (CRA) Capital								
Bayshr 17 Acre Site	261,300	2,947,752	2,947,700	1,000,000	-	-	-	-
Bayshr Acherman Prop-Acqu & Plan	-	635,864	635,900	-	-	-	-	-
Bayshr Com Safety & Cleanup	50,000	135,899	135,900	-	-	-	-	-
Bayshr Commercial Property Grants	-	319,002	319,000	-	-	-	-	-
Bayshr Communications	125,000	125,000	125,000	-	-	-	-	-
Bayshr Complete Street Prog	-	100,000	100,000	-	-	-	-	-
Bayshr General Rd Improve	-	500,000	500,000	509,700	-	-	-	-
Bayshr Housing	195,200	295,200	295,200	-	-	-	-	-
Bayshr Linwood Ave Beaut/St-scape	100,000	800,000	800,000	-	-	-	-	-
Bayshr Mini Triangle TIF Rebate	250,000	850,000	850,000	200,000	-	-	-	-
Bayshr Multi-Modal	-	150,000	150,000	-	-	-	-	-
Bayshr Neighborhood Initiative	320,100	320,100	320,100	-	-	-	-	-
Bayshr North Bayshr Enhancements	200,000	1,049,453	1,049,500	-	-	-	-	-
Bayshr Parking Lot	15,000	64,586	64,600	-	-	-	-	-
Bayshr Public Art Program	100,000	200,000	200,000	-	-	-	-	-
Bayshr Residential Property Grants	-	196,423	196,400	-	-	-	-	-
Bayshr Stormwater Program	838,000	2,504,665	2,504,700	961,200	-	-	-	-
Community Redevelopment Agency (CRA) Capital	2,454,600	11,193,944	11,194,000	2,670,900	-	-	-	-
Program Total Project Budget	2,454,600	11,193,944	11,194,000	2,670,900	-	-	-	-

Capital Improvement Program

Notes

The Bayshore CRA Capital Fund has been established to properly account for capital projects and distinct programs undertaken by the CRA.

Forecast FY 2023

The forecast budget includes funding for the following projects:

- 50197 - BSCRA Residential Property Grants - \$196,400
- 50198 - BSCRA Commercial Property Grants - \$319,000
- 50203 - Stormwater Program - \$2,504,700
- 50204 - Linwood Ave Beautification/Streetscape - \$800,000
- 50206 - Ackerman Property - Acquisition & Planning - \$635,900
- 50207 - Bayshore Parking Lot - \$64,600
- 50208 - 17 Acre Site - \$2,947,700
- 50254 - Comm - \$125,000
- 50255 - Public Art Program - \$200,000
- 50256 - Community Safety - \$135,900
- 50258 - General Road Improvements - \$500,000
- 50259 - Multi-Modal - \$150,000
- 50261 – Housing - \$295,200
- 50262 - North Bayshore Enhancements - \$1,049,500
- 50263 - Complete Street Program - \$100,000
- 50270 - Development Incentives - \$850,000
- 50271 – Neighborhood - \$321,100

The land sale revenue of the CRA-owned property located at the corner of Thomasson Drive and Bayshore Drive will be deposited to Fund (787/1021) and is budgeted at \$2.5 million. This sale will likely be completed by the end of FY23, but could also happen in early FY24. Fines associated with the February 11, 2022, Settlement Agreement totaling \$39,500 were received and deposited in Fund (787/1021), Project 50261 – Housing.

Current FY 2024

The budget includes funding for the following projects:

- 50203 - Stormwater Program - \$961,200
- 50208 - 17 Acre Site - \$1,000,000
- 50258 – General Road Improvements - \$509,700
- 50270 - Development Incentives - \$200,000

Revenues

Funding is provided by a transfer from Bayshore CRA Operating Fund (187/1020), projected to be \$2,647,500.

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Administrative Services Capital</u>		
50017	Financial Mgmt System (SAP) Systems Applications and Products (SAP), the County's financial accounting system was purchased in 2002. The last major upgrade to SAP was in FY08. In FY 2023, a technical upgrade is underway and continues into FY24. This funding request is intended to set aside some additional money for the next phase of upgrades.	1,000,000
Total Administrative Services Capital		<u>1,000,000</u>

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Airport Capital</u>		
50088	MI Mitigation Maint and Monitoring Perform maintenance and monitoring at off-site mitigation site (Rookery Bay National Estuarine Research Reserve) for five-years as required by Army Corps of Engineers Permit No. SAJ-1997-2362 and Florida Department of Environmental Protection (FDEP) Environmental Resource Permit # 11-0129042-002. This work is required in order to comply with permit requirements associated with the construction of a parallel taxiway currently funded with Federal Aviation Administration (FAA) grant 3-12-0142-008-2010 that will greatly enhance safety at the Marco Island Executive Airport.	120,000
50093	Ev Mitigation Maint Maintenance task at the Everglades Airport as part of a general airport permit compliance requirement.	30,000
50168	Ev Deck Replacement Replacement of wooden deck at Everglades Airpark General Aviation Facility.	300,000
50202	Im Terminal Enhancements Project includes various interior improvements/renovations consisting of replacement tile flooring, customer service counter, and related improvements to enhance the customer experience.	300,000
50284	Business Consulting Consulting and professional services to meet business needs of the County airports.	50,000
94091	X-fers/Reserves/Interest - Fd (496/4091) Airport Authority Capital Fund (496/4091) Reserve for Contingencies may be used for future capital projects and or future grant matches.	3,123,800
Total Airport Capital		3,923,800

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Coastal Zone Management Capital</u>		
80130	Waterway Marker Maintenance Collier County Coastal Zone Management owns and maintains approximately 400 water-way markers from the north end of the county to the south end. These signs consist of the red and green day-board signs, informational signs, and manatee signs. Per FWC and Coast Guard permit requirements Collier County is required to maintain waterway signs for safe and navigable channels. Funding is provided from Vessel Registration Fees paid by boaters.	57,400
80185	Water Quality Testing Coastal Zone Division will provide water quality testing, analysis and sampling for the Cocohatchee Estuaries.	50,000
Total Coastal Zone Management Capital		<u>107,400</u>

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Community Redevelopment Agency (CRA) Capital</u>		
50203	Bayshr Stormwater Program Improve stormwater facilities to increase flood protection, water quality and resiliency.	961,200
50208	Bayshr 17 Acre Site Design, permitting and construction of a boardwalk connection to Sugden Park located within the Bayshore Gateway Triangle Community Redevelopment Area (BGTCRA).	1,000,000
50244	Imm South Sidewalk To improve pedestrian safety in Immokalee including design, permitting, and construction of sidewalks and stormwater improvements.	110,000
50245	Imm Parks & Rec Partnership To improve the recreational opportunities in Immokalee including development of existing neighborhood parks, site improvements, renewal and replacement of equipment and related installations.	50,000
50246	Imm Neighborhood Revitalization To improve community facilities and services including public outreach and capital improvements related to community safety, housing improvements and neighborhood cleanups.	113,900
50248	Imm Main Street Corridor To improve the Main Street Corridor including lighting, roadway improvements, ROW acquisitions, landscaping and hardscape.	250,000
50258	Bayshr General Rd Improve Coordinate with Collier County and utility providers to identify and improve infrastructure including roadways that fail to meet minimum standards.	509,700
50269	Imm Lighting To improve street lighting.	25,000
50270	Bayshr Mini Triangle TIF Rebate Requirements of the September 20, 2020 Tax Increment Rebate Agreement.	200,000
Total Community Redevelopment Agency (CRA) Capital		3,219,800

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>County Manager's Capital</u>		
50001	GovMax Software The Office of Management and Budget (OMB) uses a budget software program developed by Sarasota County called GovMax. Our annual contract with Sarasota County is about \$58,000 per year for hosting fees and for hardware maintenance. Additional funding has been set aside to pay for any kind of fixes that are needed to our customized reports, to repair any of our customization to the system, or for discretionary support which is billed on an hourly rate. Examples of discretionary support items are preparing the database for the new year, importing the initial spreadsheets, new custom reports, and time required to research issues, etc.	120,000
50139	Customer Experience Mgt Software Purchase software to track and better understand our customer's experience with the use of surveys. This data will allow us to make adjustments as well as major strategic changes to improve the customer experience.	75,000
50156	Sports & Special Events Complex The sports & events complex is a new facility which started in FY 18 with the purchase of approximately 60 acres. In FY 19, bond financing was secured in the amount of \$65.4 million for the construction of the Sports & Special Events Complex.	4,620,300
51036	Corporate Improvement Software A task management software product configurable, preferably web-based command center utilizing a hierarchical task list, role-based workflow, and real-time dashboards to control numerous manual processes, and includes task dependencies, certifications, and email notifications to ensure that each task is on track and deadlines are established, communicated, and achieved.	90,000
91108	X-fers/Reserves - Fund (758/1108) A portion of the 5th penny Tourist Development Tax is budgeted in this fund. The adopted budget in this project represents funding allocated to Reserves and Transfers to the Tax Collector and Debt Service Fund (270/2017) (for the Sports & Special Events Complex).	6,789,900
93018	X-fers/Reserves - Fund (318/3018) The annual sales surtax is budgeted in Reserves as well as any unappropriated funding from the previous year. Project budgets will be established after they are validated by the Sales Tax Committee and approved by the Board.	210,735,700
Total County Manager's Capital		<u>222,430,900</u>

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Court Related Capital</u>		
91056	X-fers/Reserves - Fund (181/1056) Reserve for Capital is recorded in this project. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities. Per the Ordinance, the Chief Judge is required to approve all projects.	4,040,800
Total Court Related Capital		4,040,800

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Emergency Management Services</u>		
50104	800 MHz Upgrade In FY 2018 was the most recent upgrade to the 800MHz system. FY 2024 funding provides for important public safety radio system hardening and reliability upgrades. The budget also provides for the mandated relocation of the Carnestown tower equipment pursuant to national park requirements.	6,000,000
50220	Medical Examiner Renovation Purpose: Renovation and expansion of the Medical Examiner's office to meet the growing needs of the building occupant. Method: Competitive repair and construction bid process. End State: Improvement of Medical Examiner's Facility to meet the needs of the building occupant.	2,200,000
Total Emergency Management Services		8,200,000

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Emergency Medical Services (EMS) Capital</u>		
31455	Operating Project Fd (455/4055)	160,000
93030	X-fers/Reserves - Fund (350/3030) The Interfund Transfers and Reserves for the Emergency Medical Services (EMS) Impact Fee Fund (350/3030) are for the following items: \$ 182,600 Series 2011/2022A Bond debt service payments for the Emergency Service Center (ESC) - Transfer to fund 298. \$ 61,600 Series 2013/2022B Bond debt service payments for the Emergency Service Center (ESC) - Transfer to fund 298. \$ 153,100 Series 2017 Bond debt service payment for land purchase along Old US-41 and additional funding for the ESC building-Transfer to fund 298. \$ 176,200 Reserve for Debt Service for the 2011/2022A Bond. \$ 49,000 Reserve for Debt Service for the 2013/2022B Bond. \$ 240,700 Transfer to General Fund (001) to payoff loan. The Reserve for Debt Service insures that the EMS Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	744,500
94055	X-fer/Reserves/Interest - Fd (455/4055)	1,986,200
Total Emergency Medical Services (EMS) Capital		<u>2,890,700</u>

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Facilities Management Capital</u>		
50224	<p>Camp Keais Property</p> <p>Purpose: Master planning and zoning for the property.</p>	585,500
50225	<p>Parking Lot Repairs</p> <p>Replacement, repair, engineering, and design of parking lot repairs for various County Facilities. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.</p> <p>Planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	1,225,000
50226	<p>Elevator Repairs, Replacement</p> <p>Purpose: Replacement, repair, engineering, and design of elevators located in County Facilities. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.</p> <p>Planned projects will be conducted in government centers, Jail, Courthouse Annex, public services facilities, and other Collier County facilities. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	750,000
50227	<p>Interior Bldg Improve</p> <p>Purpose: Interior building improvements of various County facilities to maintain the integrity of the facility's buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.</p> <p>Planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide building envelope of County facilities.</p>	150,000
50228	<p>Exterior Bldg Improve</p> <p>Exterior building improvements of various County facilities to maintain the integrity of the facility's buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.</p> <p>Planned projects will be conducted in government centers, EMS stations, public services facilities, main CAT facility and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide building envelope of County facilities.</p>	950,000
50231	<p>Electrical</p> <p>Replacement, repair, engineering, and design of various County Facility electrical systems and generators. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.</p> <p>Planned projects will be conducted in government centers, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	400,000
50266	<p>Plumbing</p> <p>Replacement, repair, engineering, and design of various County Facility plumbing systems and lift stations. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.</p> <p>Planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	300,000
50293	<p>GG Estates Gov Ctr</p> <p>Purpose: To identify property/location acquire property , conduct planning and zoning and initiate design for the Golden Gate Estate government center.</p>	500,000

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Facilities Management Capital</u>		
50294	<p>Strategic Land Purchase</p> <p>Purpose: Provide modest funding to allow for acquisition of property identified as strategic land acquisitions.</p>	500,000
50296	<p>Lift Stations</p> <p>Purpose: Replacement, repair, engineering, and monitoring of Lift Stations located in County Facilities. Planned projects will be conducted in multiple locations in Collier County. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	1,000,000
50297	<p>Master Planning</p> <p>Purpose: Support Government Facilities master plan and space plan update and related tasks.</p>	300,000
50299	<p>Security Equip. Replace(x-ray, etc)</p> <p>Purpose: Replace end of life Security scanning equipment used in various Collier County Facilities in FY24. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	1,500,000
50301	<p>Campus Transformer</p> <p>Purpose: Replace transformers located on Collier County Government Center used to regulate and distribute electricity. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	1,300,000
52161	<p>Reroofing Projects</p> <p>Major maintenance, replacement, recoating, engineering, and design of roofs to all Governmental buildings. Enterprise facilities (Water/Sewer District, Solid Waste, Community Development, etc) or facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all repairs, replacements, or maintenance of roof replacement projects.</p> <p>Planned projects will include but not limited to the following County Buildings: Drivers License Building, Immokalee Airport Sheriff's Office, East Naples Community Park, and Marco Island Library. These replaced/ repaired County facility roofs will protect all County assets from any rainfall and destructive hurricanes. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	1,400,000
52162	<p>A/C, Heating, & Ventilation Repairs</p> <p>Major maintenance, repair, or replacement of air conditioning, heating, and ventilation equipment to all Governmental buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc.) shall provide funding for all repairs, replacements, or maintenance of the equipment.</p> <p>Planned projects will include but not limited to the following County Buildings: Library, EMS stations sand other governmental buildings. Method: Competitive repair and construction bid process. End State: Improve the quality of life for all County-wide employees and citizens in all County buildings and to protect all County visitors from heat and high humidity.</p>	975,000
52163	<p>Fire Alarms/Life Safety</p> <p>General maintenance, repair, or replacement of various County Facility life safety systems. If the building is occupied by an Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide the necessary funding.</p> <p>Planned projects that will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	500,000
52169	<p>ADA Compliance</p> <p>Replacement, repair, engineering, and design of general building Americans with Disabilities Act (ADA) repairs for various County Facilities, which includes but is not limited to the following: parking lot improvements, ADA ramps, ADA door operators, and building improvements.</p> <p>Planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	100,000

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Facilities Management Capital</u>		
52525	<p>General Building Repairs</p> <p>General maintenance, repair, refurbishment, or renovations to all Governmental buildings which includes but is not limited to the following: structural repairs to buildings, building automation standardization, project support, and landscaping improvements. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.</p> <p>Planned projects will be conducted in government centers, public services facilities, and other Collier County facilities. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	750,000
93001	<p>X-fers/Reserves - Fund (301/3001)</p> <p>The Interfund Transfers and Reserves for the County-Wide Capital Projects Fund 301 are for the following items: \$ 915,500 Transfer to Fund 114 Pollution Control Funding for space and lab equipment is being transferred back to Pollution Control Fund 114 and will be held in a Capital Reserve \$ 1,383,900 Transfer to fund 390 - General Governmental Facilities Impact Fees. General Government Facilities Impact Fee Fund 390 requires a loan from the 1/3 of a mill equivalent General Fund capital allocation money sitting in the County-Wide Capital Improvement Fund 301. Annual impact fee revenue collections are not sufficient to pay next year's debt service payments.</p>	39,766,700
93034	<p>X-fers/Reserves - Fund (390/3034)</p> <p>The Interfund Transfers and Reserves for the General Governmental Facilities Impact Fee Fund 390 are for the following items: \$1,756,000 Series 2010/2017 Bond debt service payment for the additional funding for the Emergency Services Center (ESC), Courthouse Annex & Fleet Facility (growth portion)-Transfer to 298. \$2,275,500 Series 2011/2022A Bond debt service payment for Fleet, Annex, Parking Garage, and ESC -Transfer to 298. \$ 767,900 Series 2013/2022B Bond debt service payment for Fleet, Annex, Parking Garage, and ESC -Transfer to 298. \$2,196,100 Reserve for Debt Service on the Series 2011/2022A Bond \$ 610,200 Reserve for Debt Service on the Series 2013/2022B Bond</p> <p>The Series 2022A and the 2022B Bonds debt service payments (transfer to fund 298) have principal and interest payments due on October 1. The Reserve for Debt Service insures that there is sufficient cash on October 1 to make the required debt service payment.</p>	7,528,800
Total Facilities Management Capital		60,481,000

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Growth Management Community Development Capital</u>		
50161	CDS Bldg Repairs and Maintenance General maintenance, repair, refurbishment, and renovations to the Community Development and Planning Services building (may involve generators, plumbing, reroofing, A/C, fire alarms, life safety, and painting).	89,500
Total Growth Management Community Development Capital		89,500

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
	<u>Hurricane Ian</u>	
50280	Hurricane Ian Emergency preparation, response and recovery efforts associated with Hurricane Ian.	2,000,000
	Total Hurricane Ian	<u>2,000,000</u>

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Landscape Capital</u>		
60193	Davis Blvd Landscaping Landscape beautification of a segment along Davis Boulevard, partially funded by a grant from the Florida Department of Transportation.	65,300
60208	Immokalee Rd Landscaping Landscape beautification of medians and roadway segments along Immokalee Road.	146,600
60218	US 41 Landscaping Landscape beautification of medians along US Route 41.	207,400
60265	Median Maintenance Maintenance of aesthetics and vegetation on improved medians, right of way, and retention areas around Collier County roadways and pathways with contracted and in house crews.	10,600,000
91012	X-fers/Reserves - Fund (112/1012) Reserve for contingencies and future capital projects are recorded in this project for the Landscape Capital Fund (112/1012).	5,139,600
Total Landscape Capital		<u>16,158,900</u>

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Libraries Capital</u>		
31355	Operating Project (355/3031) Operating category funding for the Library Impact Fee Fund (355/3031) is required for expenses not specifically part of a capital project. A typical expenditure of this type is an impact fee study.	40,000
54001	Books, Pubs. & Library Mat (301/3001) Replacement of library books, publications, and materials for the three regional libraries and seven branch libraries. The General Fund funds these replacement items.	750,000
80450	E-Books & E-Audio (301/3001) E-Books and E-Audio constitute a growing share of library circulation—approximately 30% of all checkouts. Since 2016, demand for digital books has grown on average 10% annually. Funds in this project would continue to support the fulfillment of patron demand for E-Books and E-Audio.	250,000
93031	X-fers/Reserves - Fund (355/3031) The Interfund Transfers and Reserves for the Library Impact Fee Fund 355 are for the following items: \$ 616,400 Series 2017 Bond debt service payment for the South Regional Library and Golden Gate Library Expansion-Transfer to 298. \$ 500,000 Transfer to County-Wide Capital Projects Fund (301) for a partial loan repayment. \$ 14,200 Reserve for Capital	1,115,000
Total Libraries Capital		2,155,000

Collier County Government
Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Motor Pool Capital Recovery Program</u>		
31523	Operating Project Fd (523/5023)	214,800
57001	Gen Fd (001/0001) MP Cap	2,933,100
57101	Rd & Bridge (111/1001) MP Cap	6,851,300
57103	Stormwater (103/1005) MP Cap	1,455,600
57111	Unincorp (111/1011) MP Cap	1,734,300
57113	Com Dev (113/013) MP Cap	1,590,900
57114	Poll Ctrl (114/1017) MP Cap	98,400
57131	Plan Serv (131/1014) MP Cap	337,700
57408	Water Swr (408/ 4008) MP Cap	7,323,900
57470	Solid Wst (470/4070) MP Cap	551,200
57473	Mand Wst (473/4073) MP Cap	316,600
57490	EMS (490/4050) MP Cap	4,800,500
57505	Info Tech (505/5005) MP Cap	77,700
57518	Risk Mgt (518/5018) MP Cap	58,600
94009	Fund (409/4009) Res/Transf/Interest	32,500
94051	X-fer/Reserves/Interest - Fd (491/4051)	1,627,200
94072	Fund (472/4072) Res/Transf/Interest	27,700
Total Motor Pool Capital Recovery Program		<u>30,032,000</u>

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Museum Capital</u>		
50144	CC Landscape - Gardens Collier County Museum. Tree survey and selective demolition to prepare for garden renovations and design fees for new entry focal point area.	200,000
93026	X-fers/Reserves - Fund (314/3026) Reserve for future capital projects for the Museum Capital Fund (314/3026) is recorded in this project.	25,200
Total Museum Capital		<u>225,200</u>

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Ochopee Fire & Isle of Capri Fire</u>		
93035	X-fers/Reserves - Fund (372/3035) Reserves for future capital projects for the Ochopee Fire Impact Fee fund (372/3035).	88,800
Total Ochopee Fire & Isle of Capri Fire		88,800

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Other Constitutional Officers</u>		
50281	IM Gov't Ctr Renov The Immokalee Government Center provides space for the services of several Constitutional Offices and has not had a significant renovation since 1994. The facility has serious space utilization issues as the courtrooms and probation operations no longer use the facility. The building is also in the historically underserved area of Immokalee, which we have committed to a renewed focus on.	150,000
50295	Fire Life Safety Replacement, repair, engineering, and design of various County Facility life safety systems with planned projects, including generators and proprietary UPS replacement, that will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.	750,000
50300	SOE ParkingLot Repairs Purpose: Replacement, repair, engineering, and design of parking lot repairs for Supervisor of Elections. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.	50,000
Total Other Constitutional Officers		950,000

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Parks & Recreation Capital</u>		
80039	<p>Big Corkscrew Island Pk</p> <p>Big Corkscrew Island Regional Park (BCIRP) is being designed and constructed on over 220 acres of property east of the Fairgrounds on Immokalee Road and north of Oil Well road. BCIRP is being executed in 2 Phases, Phase 1 and Phase 2.</p> <p>Phase 1 is 87% complete and the County has opened the 2 softball and 4-soccer fields, pavilions, north and south concession stands, basketball, pickleball, and tennis sports courts and event field to the public. The community center and maintenance buildings will be turned over to the County in May 2022 and the Aquatic Center and pools will be completed in June 2022.</p> <p>The BCIRP Phase 2 includes four baseball fields, fitness center, lake feature/kayak launch, concessions stand, dog park, picnic pavilions, frisbee golf, landscape features, access road, Public Utilities Department (PUD) utilities/wells and Stormwater canal improvements. Phase 2 will be executed into several phases/components due to permit and design constraints. The construction of the first components of Phase 2 including the Oil Well access roads, the PUD utility corridor and associated wells will begin July/August 2023; and the remaining phases completed by 2025.</p>	8,868,800
80201	<p>SFWMD Settlement</p> <p>The South Florida Water Management District (SFWMD) settlement of \$3 million are to be used for ATV recreational riding. Interest earnings are used on the following two programs: On April 24, 2018, agenda item 11.C., the Board approved the allocation of \$20,000 annually for a Tickets to Ride program for Collier County citizens so they may recreate at ATV facilities. On January 26, 2021 (agenda item 16.D.8.) the Board will provide a 50% reimbursement to any Collier County resident who purchases a Big Cypress National Preserve annual ATV riding permit.</p>	13,100
80262	<p>RegPk - Pathway/Road Repairs</p> <p>Major maintenance, repair, or replacement of sidewalks, pathways, and roads within the regional park system.</p>	250,000
80292	<p>RegPk - Exotic Removal</p> <p>Removal of exotic vegetation at regional parks.</p>	100,000
80305	<p>ComPk - Playgrnd/Shade Structure Maint</p> <p>Major maintenance, repair, or replacement of playground equipment and shade structures at the various community and neighborhood parks.</p>	350,000
80307	<p>ComPk - Athletic Field/Court Maint</p> <p>Major maintenance, repair, or replacement of athletic fields and courts at the various community and neighborhood park system.</p>	600,000
80315	<p>RegPk - Playgrnd/Shade Structure Maint</p> <p>Major maintenance, repair, or replacement of playground equipment and shade structures at the various regional parks.</p>	200,000
80317	<p>RegPk - Athletic Field/Court Maintenance</p> <p>Major maintenance, repair, or replacement of athletic fields and courts at the various regional parks.</p>	250,000
80342	<p>Park Master Plan</p> <p>Contracted services for comprehensive P&R Master Plan</p>	231,400
80357	<p>ComPk - Pathway/Road Repairs</p> <p>Major maintenance, repair, or replacement of sidewalks, pathways, and roads within the community and neighborhood park system.</p>	450,000

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Parks & Recreation Capital</u>		
80360	<p>ComPk - Assessments</p> <p>Prepare a study to identify major maintenance type of projects and deficiencies within the community and neighborhood park system. FY 23: Assessment of Community Park amenities in Immokalee, Stormwater assessment at Veterans Community Park and sitewide assessment at Pelican Bay Community Park.</p>	200,000
80364	<p>ComPk - Other Repairs/Maintenance</p> <p>Major maintenance, repair, or replacement of park infrastructure other than athletic fields & courts; fitness equipment; lighting infrastructure; pathway & roads; playground & shade structures; pools; or security at the various community and neighborhood parks.</p>	700,000
80370	<p>RegPk - Assessment</p> <p>Prepare a study to identify major maintenance type of projects and deficiencies within the regional park system. FY23: Sitewide assessments at North Collier and Sugden Parks and a Beach Park Facility Assessment.</p>	200,000
80371	<p>RegPk - Other Repairs/Maintenance</p> <p>Major maintenance, repair, or replacement of park infrastructure other than athletic fields & courts; fitness equipment; lighting infrastructure; pathway & roads; playground & shade structures; pools; or security at the various regional parks.</p>	700,000
80381	<p>ComPk - Artificial Turf</p> <p>Repair and replacement of artificial turf at various Community Parks.</p>	500,000
80384	<p>RegPk - Pool pumps & motors</p> <p>Major maintenance, repair, or replacement of the pool pumps and motors at the Sun-N-Fun water park located at the North Collier Regional Park (NCRP).</p>	300,000
80385	<p>RegPk - Artificial Turf</p> <p>Repair and replace artificial turf at the various Regional Parks</p>	400,000
80401	<p>ComPk - Lighting Infrastructure Maint</p> <p>Major maintenance, repair, or replacement of the lighting infrastructure at the various community and neighborhood parks.</p>	300,000
80406	<p>ComPk - Pool Repairs</p> <p>Major maintenance, repair, or replacement of the pool pumps, slides, interactive water features, and pools at the various community parks.</p>	300,000
80411	<p>RegPk - Lighting Infrastructure Maint</p> <p>Major maintenance, repair, or replacement of the lighting infrastructure at the various regional parks.</p>	200,000
80412	<p>Golden Gate Golf Course</p> <p>On July 9, 2019, item 11C, the BCC approved the purchase of the Golden Gate Golf Course (approx 167 acres) with the intent to develop the property for uses that include: State Veterans Nursing Home, Workforce Housing, Government Buildings, Golf Entertainment Facilities, and an 8 to 12 hole golf course. Additional funding provides for required environmental work and stormwater system improvements that will be constructed to properly brain and manage off-site stormwater flows that benefit the Golden Gate community.</p>	2,500,000
80418	<p>Off-Rd Vehicles & Equipment</p> <p>A capital replacement program for off-road type of vehicles. This project will fund the replacement of approx \$2m worth of off-road vehicles use by the Parks Division. Off-road vehicles include mowers, golf carts, ATV's, utility vehicles, Gators, tractors, trailers, boats, lawn vacuums, aerators, ballfield machines, boats, etc. None of these vehicles are included in the Motor Pool Capital Recovery program however, Fleet does maintain and repair these items for the Parks.</p>	718,400
80600	<p>ComPk - Exotics Removal</p> <p>Remove exotics within various community and neighborhood parks.</p>	100,000

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Parks & Recreation Capital</u>		
93007	X-fers/Reserves - Fund (370/3007)	500,000
93060	X-fers/Reserves - Fund (305/3060) The \$3 million settlement from South Florida Water Management District (SFWMD) is budgeted in Reserves for a future ATV Park.	3,008,000
93061	X-fers/Reserves - Fund (303/3061) The Interfund Transfers and Reserves for the Florida Boating Capital Improvement Fund (303/3061) is for the Transfer to Tax Collector (for the collection of boater vessel registration fees). Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments is for the sole purposes of providing, maintaining, or operating: *Recreational channel marking and other uniform waterway markers, *Public boat ramps, lifts, and hoists, *Marine railways, *Boat piers, docks, mooring buoys, and other public launching facilities; and *Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s. 327.53. Per Florida Statutes section 328.66(1), the vessel registration-optional fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and other boating-related activities.	115,000
93062	X-fers/Reserves - Fund (306/3062) Parks and Recreation Capital Improvement Fund (306/3062) Reserves may be used for future capital projects to repair, replace, maintain or construct Park infrastructure and capital assets.	144,300
93063	X-fers/Reserves - Fund (308/3063) Parks was allocated \$20 million from the Special Obligation Revenue Bond, Series 2020A. As projects are awarded design/construction contracts, they are budgeted. The remaining funding is sitting in Reserves. The Bond proceeds are being used to repair and maintain the aquatic and other park related improvements.	8,195,500
93070	X-fers/Reserves - Fund (345/3070) Regional park impact fees collected from the incorporated cities are recorded in fund (345/3070). The adopted budget represents reserves for contingencies and future capital projects as well as a transfer to 298 of \$300,000 to assist in the debt service payment for the Series 2022A and 2022B Bonds for the North Collier Regional Park and Sun N Fun.	1,614,400
93071	X-fers/Reserves - Fund (346/3071) The Interfund Transfers and Reserves for the Unincorporated Community and Regional Parks Impact Fee Fund (346/3071) are for the following items: \$2,918,900 Series 2019 Note debt service payment for the Golden Gate Golf Course - Transfer to Fund (246/2013). \$2,585,500 Series 2011/2022A and 2013/2022B Bond debt service payment for the North Collier Regional Park - Transfer to 298. \$2,716,600 Reserve for Debt Service for the Series 2011/2022A Bond \$ 56,100 Reserve for Debt Service for the Series 2013/2022B Bond \$2,609,500 Reserve for Debt Service for the Series 2019 Note The debt service payment for the North Collier Regional Park and the Golden Gate Golf Course have principal and interest payments due on October 1. These Reserves for Debt Service ensure that the Park Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	8,960,900
Total Parks & Recreation Capital		40,969,800

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Pelican Bay Capital</u>		
50066	Pelican Bay Hardscape Upgrades Improvements to hardscape elements including landscaping and irrigation in medians and sides of roadways.	100,000
50103	Pelican Bay Traffic Sign Renovation Replacement and maintenance of approximately 500 existing decorative traffic signs.	150,000
50126	Beach Renourishment Initiative Funding for future beach renourishment projects in partnership with Coastal Zone Management.	400,000
50211	Pelican Bay Ops. Buildings Since 1974, the former Pelican Bay Independent District, now Pelican Bay Services Division, has performed the duties of its maintenance operation out of the utility site located on Watergate Way inside the Pelican Bay community. As the operation and responsibilities have expanded over the past 40 years, and the building has reached the end of its service life, the Unit plans to replace the existing building and facilities for maximal efficiency purposes. In addition to replacement of the existing office and maintenance garage, the project will include the design and construction of new chemical and soil storage buildings, pole barn for housing large and tall equipment, fueling facility, and nursery. The site will be improved after demolition and prior to construction to address the water management issues as required by FEMA.	1,826,300
50212	Sidewalk Replacement The Pelican Bay community has approximately 15 miles of sidewalks that connect the residential, commercial and recreational areas. These sidewalks provide pedestrian passage and exercise routes for residents and guests who enjoy walking, running, casual biking and other activities. The sidewalk system was constructed approximately forty years ago to outdated standards. The sidewalks are typically 5 feet or less width, which does not accommodate comfortable use and passing distance for various users. The asphalt surface has needed frequent maintenance from cracking, settling, upheaval and tree root invasion. The uneven surfaces are a safety concern and the frequent maintenance is costly. Pelican Bay will replace approximately 15 miles of existing sidewalks at increased widths with new materials. The replacement of the sidewalks will be completed in phases.	1,200,000
50272	Streetlight Improvements Funding for future streetlights replacement poles and fixtures	150,000
51100	Clam Bay Restoration Biological, tidal and hydrological, and water quality monitoring of the Clam Bay system. Includes mangrove monitoring, recreational facilities monitoring, hand-dug channel monitoring, water level monitoring, exotic and nuisance vegetation monitoring and maintenance, coastal scrub and cabbage palm monitoring, protected species monitoring, tide gauges station maintenance, and an annual management report.	189,100
93040	X-fers/Reserves - Fund (320/3040) Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.	14,600
93041	X-fers/Reserves - Fund (322/3041) Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.	265,000
Total Pelican Bay Capital		4,295,000

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Sheriff Office Capital</u>		
31381	Operating Project (381/3032) Operating category funding for the Correctional Facilities Impact Fee Fund (381/3032) is required for expenses not specifically part of a capital project. A typical expenditure of this type is an impact fee studies.	60,000
50292	Sheriff Elevator Repair Replacement, repair, engineering, and design of elevator improvements for various Collier County Sheriff's Office Facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.	400,000
50298	CCSO Rifle Range Roof Repair Replacement, repair, engineering, and design of roof repairs to Collier County Sheriff's Office Gun Range. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.	45,000
50302	CCSO New Gun Range Fac Replacement, repair, engineering, and design of general building repairs to Collier County Sheriff's Office Gun Range. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.	500,000
50303	Jail & Related Exterior/Building Envelope Repairs Exterior/Building envelop and related capital maintenance to maintain the integrity of the Jail and related CCSO facility's. Method: Competitive repair and construction bid process. End State: Improve County-wide building envelope of County facilities.	920,000
50304	SO Jail Windows Replacement, repair, engineering, and design of windows improvements for Collier County Jail Main Campus. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.	500,000
51031	Jail HVAC System Redesign & Replacement During FY12-FY15, major repairs and/or replacement to the of the (old) Jail's Heating/Ventilation/Air Conditioning system were made. This excluded some areas of the 2nd floor of the old Jail building which are now administrative offices.	500,000
53001	SO Substation #1 N Naples The Sheriff would like to replace District 1 Substation located off of Vanderbilt Rd (west of US41) to a more centralized location. The current station does not have enough work space for officers and has inadequate parking.	400,000
53010	Sheriff Law Enforcement Capital Improvements Replacement, repair, engineering, and design of general building repairs for various Collier County Sheriff's Office facilities, which includes but is not limited to the following: Structural repairs, Heating, Ventilation, Air Conditioning (HVAC) system study, HVAC replacements, roof replacements, plumbing upgrades, Etc.	500,000
53172	Building J Renovation/Repair Replacement, repair, engineering, and design of general building repairs for Collier County Sheriff Office (CCSO) correctional facilities, which includes but is not limited to the following: structural repairs to plumbing chases, generator engineering study/design, etc.	500,000

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Sheriff Office Capital</u>		
93032	<p>X-fers/Reserves - Fund (381/3032)</p> <p>The Interfund Transfers and Reserves for the Correctional Facilities Impact Fee Fund (381/3032) are for the following items:</p> <ul style="list-style-type: none"> \$1,456,800 Series 2011/2022A Bond debt service payment for the Naples Jail Expansion - Transfer to 298. \$ 160,300 Series 2013/2022B Bond debt service payment for the Naples Jail Expansion - Transfer to 298. \$ 700,000 Transfer to County-Wide Capital Projects Fund (301) for a partial loan repayment. \$1,218,800 Reserve for Debt Service on the Series 2011/2022A bond. \$ 127,400 Reserve for Debt Service on the Series 2013/2022B bond. \$ 72,400 Reserve for Capital <p>The debt service payment for the Naples Jail Expansion has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Correctional Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.</p>	3,122,600
93033	<p>X-fers/Reserves - Fund (385/3033)</p> <p>The Interfund Transfers and Reserves for the Law Enforcement Impact Fee Fund (385/3033) are for the following items:</p> <ul style="list-style-type: none"> \$1,130,100 Series 2010/2017 Bond debt service payment for the additional funding for the ESC, Special Operations Building and Sheriff's Fleet building - Transfer to (298/2022). \$ 442,100 Series 2011/2022A Bond debt service payment for the Emergency Service Center (ESC) - Transfer to 298. \$ 149,200 Series 2013/2022B Bond debt service payment for the Emergency Service Center (ESC) - Transfer to 298. \$ 426,700 Reserve for Debt Service on the Series 2011/2022A bond \$ 118,500 Reserve for Debt Service on the Series 2013/2022B bond. \$2,234,000 Reserve for Capital <p>The debt service payment for a portion of the Emergency Service Center (ESC) building has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Law Enforcement Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.</p>	4,845,800
Total Sheriff Office Capital		12,293,400

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Solid Waste Capital</u>		
59001	Driveway Turn-Around Program Purpose: Reinforce and widen residential driveways where hammerhead construction is not feasible. These reinforced driveways will allow solid waste franchise trucks to turn around in a safe manner. The reinforced driveways are also used by ambulances, fire trucks, and school buses. Method: Competitive construction bid process. End State: Improve public safety by providing turn-around capabilities on public roads for solid waste collection vehicles so that the vehicles do not have to back out of dead-end streets.	250,000
59007	Resource Recovery Business Park Purpose: Provide for critical functions such as staging sites for storm debris recovery operations, construction and demolition materials recycling, yard waste recycling, bio-solids processing, Leachate management, special materials recycling, and a materials recovery facility in a centrally located facility north of the Collier County Landfill. The project envisions a public/private mix of investment and operations to meet the goal of providing emerging and proven technology at best value. The facility is located immediately north of the existing Collier County Landfill. Method: Competitive construction bid for initial site construction services. End State: A comprehensive resource recovery business park that will service the solid waste management operations, provide public/private partnership opportunities, and extend the life of the landfill by reducing the solid waste stream being land filled.	300,000
59008	Infrastructure Maintenance Purpose: Perform regular preventative maintenance for solid waste facilities to include inspections of roofs, gates, garage doors, fences, HVAC (heating, ventilation, air conditioning) systems, site, fire sprinklers, cameras, and card access. Planned FY20 projects included preventative maintenance and repairs of the previously listed assets. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant Division facilities.	500,000
59012	Landfill Optimization Purpose: Maximize existing facilities and assets through expansion of the Collier County Landfill in compliance with the Integrated Solid Waste Management Strategy and the Solid Waste Sub-Element (Policy 2.4). The program includes engaging the services of qualified engineering consultants to develop options, assessment and feasibility studies for increasing landfill disposal capacity through southern, eastern or western expansion at the existing Collier County Landfill property and/or surrounding properties; provide funding to purchase property, mitigation credits and mitigation property to optimize landfill capabilities. Method: Fixed-term contracts will be used for studies and design as well as mitigation purchases. End State: Extend the life of the Collier County Landfill by maximizing the use of the existing landfill site providing disposal capacity for the citizens of Collier County.	400,000
59013	Physical/Cyber Security Purpose: Multi-year program to provide both physical and virtual protection of assets that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements. Planned FY23 projects include but no limited to upgraded and coordinated cameras, communication and monitoring ability at the recycling drop-off centers and the landfill. Method: Internal resources and fixed-term contracts. End State: Compliant and secure infrastructure.	100,000
70107	Landfill Facilities Projects Purpose: Optimize the operating efficiency and increase the safety of the facility by completing projects relating to rehabilitation, replacement, and optimizations of HVAC systems, roofs, security systems, and other vertical assets existing at the landfill facilities. Also implement a program to enhance the utilization and life cycle expectancy of the landfill facilities by maintaining facilities in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant landfill facilities that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.	50,000

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Solid Waste Capital</u>		
70219	Landfill Leachate Deep Injection Well Purpose: To construct a Deep Injection Well (DIW) for long term disposal of leachate. Due to the large volume of leachate generated by the landfill, and potential impact from tropical storms, an improved disposal system is needed. The construction of a DIW will provide long term disposal capacity for the landfill leachate system and provide disposal capacity for various projects development in the Government Operations Business Park. Method: Fixed-term contracts and competitive construction bids. End State: A fully compliant landfill program that will meet all rules, regulations, and future disposal demands as well as community expectations.	650,000
70232	Immokalee Facility Upgrade HHW Purpose: Upgrade the facilities at the Immokalee Transfer Station that are the responsibility of the county to better serve and create a safer environment for the landfill customers. Projects may include 1) Design and permit of Household Hazardous Waste (HHW) collection facilities to provide safe, convenient and environmentally responsible options for area residents and qualified small businesses desiring to properly dispose of flammable liquids, aerosols, pool chemicals, cleaning chemicals, used oil, mercury-containing devices, propane tanks, medical sharps, pharmaceuticals, fluorescent bulbs, batteries, electronics, used paints, pesticides and fungicides to comply with Title 29 of the Code of Federal Regulations, part 1910 Hazardous Materials and Florida Administrative Code Chapter 69A-69 Florida Fire Prevention Code. The recovered household hazardous waste diverts hazardous materials from the landfill which have potential for release into the environment). 2) Assess the need for a new scalehouse and scales to accommodate the growth including evaluation of exiting scale for repurposing or replacement. 3) Establish a hurricane debris recovery area. 4) General site upgrades include fencing, lighting, and security cameras. FY23 planned projects include design, permitting and bid preparation to achieve the conceptual site plan currently under development. Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers that utilize the transfer station while diverting recyclables and hazardous waste material from the landfill.	3,315,500
94074	X-fers/Reserves/Interest - Fd (474/4074) Reserve for Contingencies and Reserves for Future Capital Projects are recorded in this project as well as a Transfer from the Solid Waste Landfill Closure & Debris Mission Reserve Fund (471/4071) in the amount of \$8 million. This Transfer will only be made if a catastrophic event happens.	1,500,000
Total Solid Waste Capital		7,065,500

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Stormwater Capital</u>		
51144	<p>Stormwater Master Plan Update</p> <p>This project includes funding for long range strategic planning for future program progression, capital improvement project identification and prioritization, specific basin issue evaluation and funding appropriation analysis. Individual Project Feasibility Studies will be funded from this Project and guided by the project ranking criteria established in the Planning process.</p>	98,500
60121	<p>NPDES MS4 Program</p> <p>Funding within this project covers continued development of and compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) permitting program for the County operated Municipal Separate Storm Sewer System (MS4).</p>	50,000
60139	<p>Naples Park Area Improvements</p> <p>In coordination with the Public Utilities Division, this project includes water main and sanitary sewer collection system replacements, as well as roadside stormwater management system improvements. Roadside stormwater improvements are occurring in conjunction with utility replacement work on all east-west streets in the Naples Park Subdivision. This is a multiyear, multi-phase project.</p>	7,500,000
60224	<p>Lely Golf Estates</p> <p>This is a multiyear improvement project being developed in coordination with the Public Utilities Department to include stormwater management, water and wastewater improvements within the Lely neighborhood community. This joint effort will reduce construction costs by capitalizing on economy of scales and avoiding multiple disturbances in the neighborhood.</p>	1,275,000
60234	<p>Palm River Stormwater Improvements</p> <p>This is a multi-year improvement project being developed in coordination with the Public Utilities Department to include stormwater management, water and wastewater improvements within the Palm River community. This joint effort will reduce construction costs by capitalizing on economy of scale and avoiding multiple disturbances in the neighborhood.</p>	2,500,000
93052	<p>X-fers/Reserves - Fund (327/3052)</p> <p>Stormwater Capital was allocated \$60 million from the Special Obligation Revenue Bond, Series 2020A. As projects are awarded design/construction contracts, they are budgeted. The remaining funding is sitting in Reserves. The Bond proceeds are being used to repair and maintain the stormwater capital improvements.</p>	20,857,500
Total Stormwater Capital		32,281,000

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Tourist Development Council - Beaches</u>		
80171	Beach Tilling Required by permit prior to turtle nesting season to lower beach density to aid in turtle nesting.	30,000
80288	Wiggins Pass Dredge Monitoring of recent 2022 dredge performance as required by FDEP permit.	25,000
80366	Coastal Resiliency Technical support as needed for USACE's Coastal Storm Risk Management plan (CSRМ).	500,000
88032	Clam Pass Dredge Pelican Bay Monitoring of 2022 dredging of Clam Pass.	250,000
90020	TDC Administration This item provides a funding allowance for unanticipated projects or initiatives.	75,000
90033	Near Shore Hard Bottom Monitoring Monitoring of biological systems on nearshore hard bottom which is subject to potential impacts from beach renourishment projects. Required as part of permitting.	230,000
90065	Local Gov't Funding Request Preparation of Local Government Funding Request grant participation for beach renourishment and inlet maintenance projects.	25,000
90066	Vanderbilt Beach Renourishment Truck haul (~75,000 CY's) beach renourishment of Vanderbilt Beach from R-22 (Blue Bill Ave) to R-30.5 (just south of Vanderbilt Beach Road). Anticipated to be segment fill at problem areas, not the entire length.	3,800,000
90067	Park Shore Bch Renourishment To perform maintenance re-nourishment of approximately 50,000 CY's (cubic yards) for Park Shore Beach.	3,800,000
90069	Clam Pass Beach Maintenance To perform maintenance re-nourishment of approximately 25,000 CY's (cubic yards) for Clam Pass Beach.	100,000
90077	Beach Emergency Response This project is for urgent/emergency response for unforeseen natural or manmade events such as red tide, mass seaweed blooms, fish kills, or other such occasions where immediate remedial action is necessary to mitigate the negative effects of the occurrence.	300,000
90096	Naples Pier Repair and Maintenance The activity description for this project includes labor and material for the upkeep and safety of the pier. The pier is a public access beach facility as a tourist attractor and destination. The pier structure has a shoreline erosion control and beach preservation effect. Additionally, the public safety through the continued maintenance of the pier is of paramount importance. Repair and maintenance areas include responsibility and public safety of pier structure, wooden deck, restrooms and storage facilities as well as water and electrical systems related to the pier's use as a fishing, tourist and beach preservation structure.	200,000
90297	Shore Bird Monitoring Monitoring of migratory and nesting activities of protected and endangered shorebird species subject to potential impacts from beach renourishment projects. Required as part of permitting.	25,000
90527	Naples Beach Cleaning Beach Cleaning Contract with City of Naples.	197,000
90533	County Beach Cleaning This is an ongoing project for Collier County and Marco Island beach cleaning. This project maintains the beaches and equipment that is necessary for these operations.	601,100

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Tourist Development Council - Beaches</u>		
90536	City/County Beach Monitoring Physical survey of beach required by permit to determine erosion/accretion per beach segment.	170,000
90549	Doctors Pass Dredging Monitoring of recent 2022 dredge performance as required by FDEP permit.	25,000
91105	X-fers/Reserves - Fund (195/1105) The Interfund Transfers and Reserves for Tourist Development Council (TDC) Beach Renourishment/Inlet Maintenance Fund (195/1105) includes the following: \$ 312,000 Transfer to Tax Collector, tax collection fee \$ 171,700 Transfer to Fund (119) for Sea Turtle Monitoring \$ 817,600 Transfer to TDC Engineering Fund (185) \$ 9,570,000 Reserve for Catastrophe @ \$500,000/year with a cap of \$10 million \$ 58,151,300 Reserve for Capital	44,470,500
Total Tourist Development Council - Beaches		54,823,600

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Tourist Development Council - Park Beaches</u>		
91100	X-fers/Reserves - Fund (183/1100)	4,469,200
	The inter-fund transfers and reserves for TDC-Beach Parks Fund (183/1100) are for the following items:	
	\$ 29,400 Transfer to Tax Collector, TDC collection fee	
	\$2,567,600 Reserve for Capital Outlay	
	Total Tourist Development Council - Park Beaches	4,469,200

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Transportation Capital</u>		
31331	Operating Project (331/3090) Operating category funding for the Road District 1 Impact Fee Fund (331/3090) is required for expenses not specifically part of a capital project. A typical expenditures of this type is an impact fee studies.	45,000
31338	Operating Project (338/3094) Operating category funding for the Road District 6 Impact Fee Fund (338/3094) is required for expenses not specifically part of a capital project. A typical expenditure of this type is an impact fee study.	44,500
50233	Off-Rd Vehicles & Equipment This project will fund the replacement of vehicles, machinery and equipment not included in the motor pool capital recovery program.	340,000
50285	Transportation Mgmt. Svcs Bldg R&M Building renovations to optimize space utilization and safety.	173,500
60016	Intersection Enhancements Projects to improve safety & increase capacity at various locations on the County highway system through minor turn lane construction and drainage improvements.	3,420,000
60037	Asset Management Provides funding for Growth Management's ongoing efforts to build and maintain an asset management system that is focused on optimizing the life cycle of Growth Management Department's (GMD) infrastructure assets.	600,000
60077	Road Refurbishing Refurbishing of highway stripping, pavement, marking & raised pavement markers for county wide safety of the motoring public. May also include minor repairs of roadside swales, drainage, catch basins, culverts, underground drain pipes and ancillary drainage systems.	800,000
60085	Traffic Info System Review These fees are collected and used to review the traffic data, number of trips, and a need for turn lanes from each development as they come in for approval. This information keeps us up to date with additional trips added to each road segment based on traffic flow. This in turn helps with the Annual Update and Inventory Report (AUIR) and determining where we should be adding capacity to our road system.	250,000
60090	Traffic Signal Timing To augment the Traffic Operations Signal Timing staff, conduct counts, capacity analysis, controller timing adjustment, field reviews, and investigate and respond to citizen's requests.	500,000
60109	Enhanced Planning Consultant Services Provide Transportation Planning consulting services for a wide variety of transportation projects throughout the County.	500,000
60118	County Pathways Non-Pay in Lieu Sidewalk maintenance and repair not covered under the payment in lieu program. Cost associated with additional temporary construction engineering inspections (CEI) staff on Local Agency Program (LAP) sidewalk projects.	350,000
60130	Wall Barrier Replacement Replacement of county-maintained noise and barrier walls. This project will replace walls at various locations. Currently, two wall segments are in need of replacement to maintain their functionality and structural integrity: one on Livingston Rd from Radio Rd to Golden Gate Pkwy, and another on Vanderbilt Dr from Goodlette-Frank Rd to Airport-Pulling Rd.	500,000

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Transportation Capital</u>		
60131	Road Resurfacing Road Resurfacing: Each year the condition of the county's roads is assessed and a priority system is used to determine which roads have the greatest need for re-surfacing. Overlay work generally involves the milling and removal of some of the existing asphalt. A fresh layer of asphalt is then applied to the roadway, which will also receive new lane markings. The road segments selected are based on an in-depth ranking system that accounts for wear and deterioration.	10,000,000
60144	Oil Well Rd, Everglades to Oil Well Grade The Oil Well Road (Everglades to Oil Well Grade) project will widen the roadway from 2 lanes to 6 lanes for a distance of 3.38 miles. Lanes will be 12' wide and the project will also include 4' bike lanes and a 10' multi-use path in each direction. A bridge replacement will be required over the Faka Union Canal.	4,900,000
60163	Traffic Calming/Studies Traffic studies required to identify specific level of service (LOS) deficiencies and traffic calming.	300,000
60172	Traffic Signals Transportation traffic signal and roadway lighting improvements, includes upgrades to Traffic Management Center and traffic count equipment. Overseen by the Traffic Operations.	1,050,000
60197	Road Maintenance Facility Funds reserved for construction of road maintenance facility in the north end of town.	1,239,000
60198	Veterans Memorial Road PH II Building 4-lanes divided urban arterial roadway from the new high school to Old US41, includes railroad crossing, sidewalks, on-street bike lanes and a signal at Old US41.	6,500,000
60199	Vanderbilt, US41 to Goodlette Frank Rd Widening Vanderbilt Beach Road from four lanes to six lanes (mostly within the median), includes stormwater drainage improvements.	16,063,000
60201	Pine Ridge Rd, Livingston to I-75 Improvements to the intersection of Pine Ridge Rd and Livingston Rd (Partial Continuous Flow Intersection, CFI, utilizing offset left turn lanes for the north and southbound approaches on Livingston), as well as intersection improvements at Pine Ridge Rd. and Whipperwill Lane, and Pine Ridge Road at the I-75 interchange.	5,000,000
60220	Blue Sage Drive Funding for Blue Sage Drive Emergency Repairs	38,500
60226	16th Ave (13th St SW to 23rd St SW) The project consists of widening the existing traffic lanes to 11' and adding 5' bike lanes on 16th Avenue SW, providing 5' paved shoulders on the approaches at the side street intersections, incidental drainage improvements and school bus stops at each intersection (both sides). This project will enhance connectivity between 23rd Street SW south of White Boulevard to 13th Street SW south of Golden Gate Boulevard.	1,406,000
60227	Corkscrew Rd (Lee Cnty Line) Shoulders Shoulder widening safety improvements with Lee County. A 50 % cost share is planned with Lee County for their half of the project.	479,000
60229	Wilson Blvd, GG Blvd to Immokalee Widening Wilson Blvd from 2 lanes to 4 lanes urban section, including improvements to the intersections of Wilson Blvd and Golden Gate Blvd and Wilson Blvd and Immokalee Rd.	9,718,400
60231	Oil Well Rd Shoulder Improvements The project consists of widening the converting the existing 10' traffic lanes to 12' lanes and adding 5' paved shoulders on both sides of Oil Well Road – Segment II, east of the Oil Well Rd./Camp Keais Rd. intersection., with incidental drainage improvements. This project will enhance safety on this road.	750,000
60249	Vanderbilt Bch Rd, 16th to Everglades To construct only two lanes (one in each direction) from 16th Street NE to Everglades.	9,783,000

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Transportation Capital</u>		
60256	Everglades & 43rd Ave NE Construction of intersection improvements on Everglades Boulevard North at 43rd Avenue N.E. to include turning lanes on all approaches, a new traffic signal and reconstruction the of existing driveways, side drains and swales.	1,700,000
60259	Goodlette Rd (VBR to Immk Rd) From Vanderbilt Beach Road to Immokalee Road expanding from 2-lane undivided to 4-lane divided arterial.	2,200,000
60260	Mast Arm Painting For use of contractors to provide mast arm painting services.	650,000
60264	Golden Gate Parkway at Livingston The study is intended to identify and evaluate potential improvements and provide conceptual plans for the intersection of Golden Gate Parkway and Livingston Rd.	500,000
66066	Bridge Repairs and Construction A Countywide program to maintain the county bridges to acceptable standards in the best interest of health, safety and welfare of the public. All county bridges are inspected by Florida Department of Transportation (FDOT) and rated for Sufficiency and Health Index (SHI). Based on the information in the FDOT bridge inspection reports the bridges are further evaluated and prioritized by need for repair or replacement. These improvements are then identified and budgeted for in the 5-year work program for bridges.	5,000,000
68056	CR951, GG Blvd to Green Blvd Add one lane in each direction; include a roadway alignment shift, access management, a revised signal, bridges, on-street bike lanes, and pedestrian upgrades.	18,888,000
93080	X-fers/Reserves - Fund (341/3080) Reserve for Future Capital Projects is recorded in this project.	404,800
93083	X-fers/Reserves - Fund (313/3083) The Interfund Transfers and Reserves for the Gas Tax Capital Fund (313/3083) are for the following items: \$11,300,000 Series 2012 & 2014 Gas Tax Revenue Bond - Transfer to Fund (212/2005), \$478,500 Interest for paper loan-Transfer to Fund (299/2023).	11,778,500
93091	X-fers/Reserves - Fund (333/3091) Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 333.	100
93092	X-fers/Reserves - Fund (334/3092) Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund (334/3092).	231,200
93093	X-fers/Reserves - Fund (336/3093) Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund (336/3093).	1,500,000
93095	X-fers/Reserves - Fund (339/3095) Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund (339/3095).	3,567,900
Total Transportation Capital		121,170,400

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Water / Sewer District Capital</u>		
50105	Integrated Asset Management Purpose: Sustain the Enterprise-wide Integrated Asset Management Program within the County to more cost-effectively manage assets. The system integrates the Cityworks software application with existing Agency wide systems of GIS (geographic information system), SAP (County's accounting program), SCADA (supervisory control and data acquisition) and many interdivisional processes including procurement and finance spanning five full scale implementation projects. Technical Support will continue into FY23. Method: Utilize fixed-term contracts. End State: A tangible GIS-based asset and work management system to guide predictive and preventative maintenance and consistent sustainable work practices that occur in a systematic manner, at less cost, and with less operational impact versus catastrophic failure.	300,000
70010	Meter Renewal and Replacement Purpose: This multi-year program consists of replacing water meters that have reached the end of their useful life. There are over 76,000 meters in the system that record water usage, and are thus the source of revenue for the utility. Scheduled replacement will be modified as needed to remain consistent with the results of the meter audit. This project also replaces meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and meter replacement installation completed by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 2013-44, and sustain an accurate measurement of customer water usage for accurate billing.	200,000
70014	Real Property/Infrastructure Audit Purpose: Ensure that all Collier County Water-Sewer District assets are located within County Utility Easements. Where this is not the case, the County does not have the legal right to construct projects or perform maintenance required to remain in compliance and to serve the District's customers. Method: Coordinate with appropriate divisions to verify asset locations in existing geographical information system (GIS) layers. Coordinate with Real Property Management to locate easement interest documents, upload into the document management system (DMS), and plot locations in GIS. Compare easement interests with asset locations on GIS to determine if additional easements are required. End State: Confirm all assets reside within appropriate easements and obtain additional easements where needed.	105,000
70019	Cross Connections Program Purpose: To maintain compliance with Rule 62-555 of the Florida Administrative Code and the Collier County Cross Connection Control Ordinance 2008-32. The rule requires all community water systems to establish and implement a routine cross-connection control program to detect and control cross-connections and prevent backflow of contaminants into the public water supply. Method: Procure the devices through existing contracts and provide installation through a bid process or by staff as determined by the operating department. End State: Fully compliant and protected water supply system.	50,000
70023	Fire Hydrant Replacement Purpose: This on-going program replaces fire hydrants that have reached the end of their useful life. There are approximately 10,000 fire hydrants in the distribution system; existing hydrants are planned to be replaced each year beyond those replaced with water main rehabilitation projects. The areas targeted for replacement will be primarily based on input from the Fire Districts and areas of concern identified during annual flushing exercises. Method: Utilize existing underground services contracts. End State: Replace hydrants to ensure compliance with fire protection codes and ordinances, and provide a point to flush the water distribution system when necessary to comply with state and federal water quality standards.	25,000
70031	Utilities Master Plan Purpose: Utilize consultants to assist with updates to the Utilities Master Plan, including coordination with the rate study program, and the annual capital improvement program (CIP) update aimed at responsible system growth, maintenance and preservation. Method: Utilization of request for proposal (RFP) and existing fixed term contracts; retain a qualified consultant to prepare and update master plans, rate study collaboration and CIP validation. End State: The Master Plans, CIP and rate study will remain concurrent with the latest population trends concurrent with Growth Management Department Comprehensive Planning guidance and the needs of all Public Utilities Operating Divisions.	200,000

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Water / Sewer District Capital</u>		
70060	NCWRF SCADA Support Op Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the North County Water Reclamation Facility (NCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the NCWRF SCADA system.	350,000
70061	SCWRF SCADA Support Op Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Water Reclamation Facility (SCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the SCWRF SCADA system.	350,000
70062	IQ Systems SCADA TSP Ops Purpose: This is a multiple year program to restore and rehabilitate and support enhanced telemetry communications and Supervisory Control and Data Acquisition (SCADA) systems through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs), communication networks and protocol limitations and various pieces of instrumentation used to monitor and control the process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the IQ SCADA system.	300,000
70069	Wellfield / Plant Power System Purpose: This multi-year phased project consists of improvement/replacement aging power system equipment and power lines within the wellfields (Tamiami, North Reserve Osmosis & South Reverse Osmosis) and two Regional Water Treatment Plants (WTPs). Planned projects in FY23 focus on electrical reliability improvements at the South County Regional Water Treatment Plant, electrical reliability improvements at the North County Regional Water Treatment Plant, and generator replacements in the Tamiami wellfield. Method: Utilize existing fixed-term contracts for design and construction. End State: Continue to provide reliability and maintain compliance to meet demand throughout the water system.	3,000,000
70084	Wellfield SCADA Support - Operating Purpose: Rehabilitate the Supervisory Control and Data Acquisition systems (SCADA) for the remote water sites including water distribution sites, water quality locations, and wellfields that supply raw water to the north and south treatment plants through a multi-year technical support program to increase reliability and operational efficiency. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the process and communicate with the regional water treatment plants. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. There are 105 well sites with 77 PLCs and communication networks throughout the wellfield as well as water distribution and quality monitoring sites throughout the water distribution system. This program will upgrade communication methods to more consistent and reliable standards. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the wellfield SCADA system.	250,000

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Water / Sewer District Capital</u>		
70085	Wellfield/Raw W Booster TSP - Ops Purpose: Provide annual technical support program (TSP) funding for repairs and modifications needed to meet demand and to remain in compliance. Projects include ongoing restoration and rehab to maintain water (W) production capabilities at 102 individual production wells (reconditioning of wells, well pump replacement, casing and tubing replacement, metering, electrical and mechanical rehab); within the 41 miles of raw water piping system (valve and main rehab, air release valve installation)); and at both raw water booster pump stations (pump and control rehab, building maintenance). Projects for FY23 include reconditioning of existing wells, design to relocate the existing raw water main on Wilson Boulevard due to the roadway widening improvement project, improvements to existing wells/infrastructure in the North Reverse Osmosis (RO) wellfield and various process improvements. Method: Fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, maintain production capabilities and reliability.	4,500,000
70102	SCRWTP SCADA Support - Ops Purpose: Restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Regional Water Treatment Plant (SCRWTP) through a multi-year technical support program. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the many processes and communicate throughout the water treatment plant. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will increase reliable, sustainability, and operational efficiency. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operations.	300,000
70104	Water Plant Compliance Assurance Proj Purpose: This Compliance Assurance Project (CAP) provides needed process improvements at both the South and North County Regional Water Treatment Plant (SCRWTP & NCRWTP) to remain in compliance with local, state or federal regulations. Method: Utilize fixed-term contracts or request for proposal (RFP) for design and study services for the various projects. Bid for construction in conformance with County Purchasing Policy. End State: Maintain compliance and meeting demand throughout the water system.	1,200,000
70113	Facility Infrastructure Maintenance Purpose: Operational and preventative maintenance program which performs regular preventative maintenance and minor repairs on water facilities including inspections and assessments of roofs, gates, overhead doors, cranes, fences, HVAC (heating ventilation, air conditioning) site, and landscaping. This will enhance the utilization and life expectancy of the water facilities by maintaining structures in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant water department that will extend the life expectancy of the facility and its vertical assets.	15,000
70117	Wastewater Remote Sites TSP Purpose: A technical support program (TSP) to optimize the operating efficiency and ensure the safety of Public Utilities Department (PUD) Wastewater structures by completing projects related to the rehabilitation, replacement, and optimizations of HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems, and other vertical assets existing in the Collections, Irrigation Quality and Master Pump Station Facilities (IQ/MPS). Implement a program to enhance the utilization and life expectancy of the IQ/MPS by maintaining facilities in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Planned FY23 projects include but not limited to Shirley Street equipment storage, parking, security, and roof improvements. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant IQ/MPS that will ensure safety for employees and extend the life cycle of the facility and its vertical assets.	80,000

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Water / Sewer District Capital</u>		
70118	Infrastructure TSP Water Plants Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the Water Plants by completing maintenance projects related to rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, lighting systems, electrical and fire systems, and other vertical assets existing at the South and North County Regional Water Treatment Plant (SCRWTP & NCRWTP). This will enhance the utilization and life cycle expectancy of the SCRWTP and NCRWTP. Planned FY23 projects include but not limited to new roof for the Reverse Osmosis (RO) building, new windows, power wash and painting of the Sludge building, and repair of Lime Plant Degas Tower structure at the SCRWTP. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCRWTP and NCRWTP that will ensure safety for employees, and extend the life cycle of the Plants and its vertical assets.	500,000
70120	Naples Park Basin Optimization Purpose: A multi-year program (FY 2017-28) that provides replacement of water distribution asbestos-cement (AC) pipe and wastewater clay pipe in Naples Park that has reached the end of its useful life. The program installs fire hydrants, water mains and other appurtenances that improve fire protection and water quality in coordination with stormwater replacements (funded out of Stormwater Capital Funds 325 & 328). Replacement rate is approximately 2 to 4 miles per year depending on budget availability. FY23 funds includes the design and construction of the next selected avenues. Method: Utilize request for proposal (RFP) for design and competitive bidding for installation. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance as well as concurrent replacement of the water distribution and stormwater system assets.	10,300,000
70121	Utility Billing Customer Serv Software Purpose: Purchase a new billing and customer service software system for water/sewer/IQ (irrigation quality) base and usage charges, pretreatment monthly and application fees, miscellaneous billing for meter tapping, miscellaneous billing for damage to Collier County Water/Sewer District (CCWSD) assets, capital special assessment for water/sewer and miscellaneous billing for financed impact fees. This software system will replace the legacy Harris ICIS water/sewer billing system, the SAP (Collier's accounting system) miscellaneous billing system, and the current capital module within the legacy Special Assessment System. Method: Through request for proposal (RFP) and competitive procurement and fixed term contracts. End State: Comprehensive integrated GIS (geographic information system) based billing system across all product lines.	20,000
70131	Large Meters Renewal & Replacement Purpose: Remove and replace 20 large meters as part of a multi-year program to replace water meters that have reached the end of their useful life. There are approximately 600 large meters in the system that record water usage, and are thus the source of revenue for the utility. All meters three inch and larger are tested and calibrated annually with replacements scheduled on a rotating basis. In general, this project replaces large water meters that have reached the end of their useful life, and meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and replacements with a portion of installation by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 201-73, and sustain an accurate measurement of customer water usage for accurate billing.	200,000
70136	Water Plant Capital Projects Purpose: Provide funding for capital improvements involving safety related projects, repairs, replacements, and modifications needed to meet demand and to remain in compliance at the Regional Water Treatment Plant (WTP's). These facilities have been producing over 10 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are cartridge filters, transfer/blend pumps, high service pumps, treatment skids (Reverse Osmosis & Nano), degasification towers, odor control trains, ground storage tanks (GST), generator sets, lime reactors, media filters, sludge thickener and belt press. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts for design services and competitive bids for construction. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	1,600,000
70141	MPS 305 Basin Program Purpose: This multi-year program restores, rehabilitates and replaces the aging wastewater collections system within the Glades, Lakewood, Gateway Triangle, Flamingo Estates and the Naples Industrial Park to maintain compliance and meet operational needs. Funding provides for the rehabilitation of approximately 4 pump stations per year. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet demand throughout Basin 305.	500,000

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Water / Sewer District Capital</u>		
70144	FM Transmission Systems TSP-Ops Purpose: This is a multi-year program that restores, rehabilitates or replaces aging wastewater force mains (FM) within the Collier County Water-Sewer District network consisting of 409 miles of pipe and more than 1,200 air release valves through a Technical Support Program (TSP) to maintain compliance and meet operational needs. Wastewater air-release valves are being rehabilitated to reduce the potential for sanitary sewer overflows (SSOs), to eliminate confined space access issues, to decrease maintenance costs and to provide a safe working environment for wastewater collections maintenance staff. The renewal of piping and air release valves are on a prioritized basis. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the force main system.	100,000
70145	Wastewater Pump Stations TSP-Ops Purpose: Restore and/or rehabilitate wastewater pump stations and community pump stations within the installed-base of more than 800 locations. This is a multi-year Technical Support Program (TSP) that includes the renewal of multiple pump stations each year, including mechanical, electrical, and structural components such as pumps, motors, pipes, valves, wet wells, odor control, electrical controls, containment, structures, lighting, and fencing. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands of wastewater pump stations.	50,000
70148	Water Reclamation Facilities TSP-Ops Purpose: This is a multi-year Technical Support Program (TSP) to provide repairs and modifications needed to meet demand and remain in compliance at the North and South County Water Reclamation Facilities (NCWRF and SCWRF). These facilities treat approximately 6 billion gallons of wastewater per year. The various treatment processes Modified Ludzack-Ettinger (MLE) and Orbal produce high quality Irrigation Quality (IQ) water. The major pieces of equipment that need to be kept operational include the pretreatment structure with bar screens, grit removal mechanisms and influent channels, MLE aeration basins, orbal oxidation ditches, clarifiers, effluent filters, and disinfection chambers. There are also mechanical screens and grit chambers, odor control units, blowers, pumps, valves, flow meters, chemical analyzers, chemical storage/distribution systems, IQ water storage ponds, sludge belt presses, and sludge holding tanks. Project provides for repair, rehabilitation and/or replacement of assets near the end of their useful lives. Method: Budget amendments to discrete projects, fixed-term contracts, and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and maintain sustainability.	1,000,000
70149	NCWRF New Headworks Purpose: Replace the existing headworks at the North County Water Reclamation Facility (NCWRF) that is approximately 30 years old and beginning to fail structurally. The project includes the installation of structures, screens, grit removal equipment, flow splitting chambers, electrical controls and a new electrical service, as well as interim flow handling during construction. Method: Active design-build contract solicitation. End State: Sustained compliance and the ability to meet demand with reliability through replacement of critical wastewater treatment components.	4,094,200
70166	IQ Water System TSP-Ops Purpose: This is a multi-year Technical Support Program (TSP) to restore, rehabilitate and maintain infrastructure of the Irrigation Quality (IQ) water system needed to meet customer demand, and contractual and regulatory compliance, including the rehabilitation of IQ pump stations, isolation valves, and air release valves, as well as meters, pumps, and motors. This program allows operations to accurately measure water sold, ensuring accurate revenue generation; delivers water to the customer per contractual agreements; and allows for system isolation for regulatory compliance. As the reclaimed water system is more than 20 years old, these projects are necessary to maintain the distribution system in working condition. FY23 projects include but are not limited to: flow meter and valve replacement, point of delivery equipment installations, and pump replacement. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency.	300,000
70173	Orange Tree Compliance Purpose: A multi-year Technical Support Program (TSP) that provides repair of aging utility system assets that have failed throughout the former Orangetree Utility service area. Method: Utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the potable water and wastewater system assets.	100,000

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Water / Sewer District Capital</u>		
70202	Collier County Utility Standards Purpose: Utilize design consultants to provide independent peer review of specific Collier County Water-Sewer District infrastructure detail drawings based on input and feedback from County staff and advisory committees. The Board of County Commissioners annually approves the Utility Standards Manual update. Method: Meet with the Utilities Discussion Group and Public Utilities Operating Divisions to update the Utility Standards Manual. End State: That the Utility Standards Manual, as the Public Utilities principal technical guidance document, ensures that all utility-related construction meets county standards, that consistency is maintained, and that the utility continues to stay compliant with all state and federal regulations.	20,000
70207	MPS 301 Rehab, SCWRF Purpose: Rehabilitate 30+ year old Master Pump Station (MPS) 301 including mechanical, electrical, and structural components such as pumps, motors, generator, controls, pipes, wet wells, odor control, containment, structures, lighting, and fencing to maintain compliance and meet operational needs. Method: Fixed-term contracts and competitive bids. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance.	750,000
70222	Golden Gate City Compliance Purpose: This is a multi-year compliance assurance program (CAP) that restores, rehabilitates and replaces aging underground pipelines within the newly acquired Golden Gate City Utility service area to maintain compliance and to meet operational needs. Program goals include the minimization of infiltration and inflow of storm and ground water into the wastewater collections system by restoring or replacing manholes and lining or replacing underground pipes and service laterals, wastewater treatment plant repair and rehabilitation, installing fire hydrants, water mains and other appurtenances that improve fire protection and water quality. FY 20 includes transmission system design to enable future water distribution system expansion. Method: Fixed-term contracts, Request for Professional Services and competitive bids. End State: Maintain compliance and meet operational demands.	1,290,000
70240	Collections Operating TSP Purpose: This is a multi-year Technical Support Program (TSP) to provide repairs and modifications needed to meet demand and remain in compliance in the wastewater collection system. Project provides for repair, rehabilitation and/or replacement of assets near the end of their useful lives. Projects includes, but are not limited to, pump station repairs or rehabs, gravity main or force main repairs and/or replacements, and valve replacements. Method: Budget amendments to discrete projects, fixed-term contracts, and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and maintain sustainability.	3,894,800
70257	Palm River Purpose: A multi-year program (FY2021-31) that provides replacement of water distribution asbestos-cement (AC) pipe in Palm River that has reached the end of its useful life. The program installs fire hydrants, water mains and other appurtenances that improve fire protection and water quality. Method: Utilize request for proposal (RPS) for design services and competitive bidding for construction. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	10,500,000
70272	Air Release Valve Replace Purpose: Replace and bring above ground approximately 75 air release valves (ARVs) per year. Existing below-ground ARVs are more prone to failure creating sanitary sewer overflows, and well as being a safety issue working in confined spaces. Method: Fixed term contracts for design and construction. End State: Maintain compliance and provide reliable services.	1,150,000
70278	NCWRF Switchgear #1 Replace Purpose: Design and replace electrical service #1 switchgear at North County Water Reclamation Facility (NCWRF). This switchgear is at the end of its useful life and needs to be replaced. Method: Request for Professional Services for design and competitive bids for construction. End State: Maintain compliance and reliability through proactive replacement of aging electrical infrastructure.	6,000,000
70284	MPS 103 Replacement	500,000

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Water / Sewer District Capital</u>		
70285	Airport Rd Cast Iron Water Main Rep Purpose: This project is part of a multiyear program that addresses the abandonment of aging cast iron water main in the County's distribution system. This project consists of the removal and replacement of aging cast iron water mains along Airport Road between Vanderbilt Beach Road and Pine Ridge Road. Method: Fixed term contracts for design services and competitive bids for construction. End State: Provides improvement to the water quality, meets demand and increases water reliability.	500,000
70286	PCCP Replacement (Ph1-Carica PS to Airport) Purpose: This project consists of the replacement of the existing Pre-stressed Concrete Cylinder Pipe (PCCP) transmission water main that travels from the South County Regional Water Treatment Plant to the Carica Pump Station. Method: Utilize request for professional services	300,000
70287	NCRWTP Facility Plan/Improv Purpose: Provide funding for capital improvements to prepare plant facility plan, upgrade existing facilities, review and recommend treatment processes and if needed, provide reliability expansion improvements at the North County Regional Water Treatment Plant (NCRWTP). The NCRWTP is a nano filtration treatment and reverse osmosis treatment plant . These facilities have been producing approximately 5 billion gallons of treated water annually. Since this plant started operation in the 1990's, new treatment technologies have been utilized at other water treatment plants in the surrounding areas. These new technologies need to be reviewed to determine if any of the new treatment technologies should be incorporated into this plant. The major pieces of equipment/systems include are nano filtration membranes, reverse osmosis membranes, deep injection wells, transfer/blend pumps, high service pumps, degasification towers, odor control trains, ground storage tanks (GST), generator sets, clearwell, piping, electrical systems, and SCADA systems. This is a multi-year construction program that will ensure the NCRWTP keeps operating at the highest levels for the next 40 years. Method: Utilize Request for Proposal (RPS) for pre-design & design services, and for Construction Manager at Risk services (CMAR). End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	1,000,000
71009	Security Upgrades Purpose: Multi-year program to provide both physical and virtual protection of assets of our critical infrastructure that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements for public water supply systems and sustainability of existing levels of service. Planned FY22 projects include but not limited to a new guard house at North County Regional Water Treatment Plant (NCRWTP), and the replacement of perimeter fencing at the South and North County Regional Water Treatment Plants (SCRWTP and NCRWTP). Method: Internal resources and fixed-term contracts. End State: Compliant and secure infrastructure.	150,000
71055	NCRWTP SCADA Support Ops Purpose: Restore and rehabilitate the supervisory control and data acquisition (SCADA) systems for the North County Regional Water Treatment Plant (NCRWTP) through a multi-year technical support program. This program eliminates obsolescence of existing programmable logic controllers (PLCs), and various instrumentation used to monitor and control plant processes and communicate throughout the plant. Includes the modernization of existing instrumentation to utilize standard protocols in support of asset management initiatives, as well as enhancing communication networks and related hardware. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Primary focus of the instrumentation and communications enhancements will be on critical treatment processes. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operation of the treatment process.	150,000
71056	SCADA Compliance - Water Purpose: Multi-year program to acquire, manage and maintain software applications, licenses and support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Water Division. This program will also include research and development projects to continue to develop the SCADA system and ensure reliability as technology changes. Method: Utilize fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.	100,000

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Water / Sewer District Capital</u>		
71057	Membrane Treatment TSP Purpose: A technical support program (TSP) to increase the efficiency and the recovery rate of the Water Treatment Plant Reverse Osmosis (RO) and Nanofiltration (Nano) treatment units, replace membranes that are beyond their useful life, and maintain existing piping components. The project includes a coordinated design of membrane filters that are optimized with piping and pump redesign as needed to remain in regulatory compliance and improve the recovery rate of the treatment process. Method: Utilize existing fixed-term contracts for design, plant staff for membrane replacement, and contract out construction through competitive procurements. End State: Optimized RO and Nano treatment processes that achieve energy efficiencies and stay within water quality compliance parameters.	1,400,000
71058	General Legal Services Purpose: Obtain expert legal counsel for water, wastewater, and reuse issues. Provide appropriate legal representation for various complex or specialized water and wastewater related matters to stay in compliance. Method: Issue work orders under a competitive agreement for legal services for complex or specialized legal tasks. End State: Provide appropriate legal representation for various complex or specialized water and wastewater related matters to stay in compliance.	200,000
71065	SCRWTP TSP Operating Purpose: Provide annual technical support program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the South County Regional Water Treatment Plant (SCRWTP). This facility has been producing approximately 5 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 5 transfer/blend pumps, 10 high service pumps, 10 treatment skids, 8 degasification towers, 4 odor control trains, 6 generator sets, 3 lime reactors, 6 media filters, sludge thickener and belt press. Projects planned for FY23 include, but are not limited to, replacing air piping. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	600,000
71066	NCRWTP TSP Operating Purpose: Provide annual technical support program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the North County Regional Water Treatment Plant (NCRWTP). This facility has been producing approximately 4 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 6 transfer pumps, 6 high service pumps, 10 treatment skids, 3 concentrate wet well pumps, 4 degasification and odor control trains, and 4 generator sets. Projects in FY23 include, but are not limited to, raw water line replacement in the Nanofiltration Skids Building, and liquid fluoride conversion. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	1,000,000
71067	Distribution Repump Station TSP Purpose: This is a multi-year program that addresses prioritized needs. It provides annual technical support program (TSP) funding for repairs and modifications to the secondary water distribution stations to meet demand and to remain in compliance. These stations include the following booster stations and storage tanks: Carica, Manatee, Isles of Capri, Raw Water Booster Pump Station (RWBPS), and Goodland. FY23 projects include completing electrical improvements at Carica Pump Station. Method: Fixed-term contracts for design services and competitive bids for construction. End State: Meet demand, remain in compliance and maintain reliability and safety.	100,000
72013	Facility Infrastructure Maintenance - WW Purpose: To optimize the operating efficiency and ensure the safety of the Wastewater (WW) Plants by completing maintenance service projects (MSP) related to the rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems and other vertical assets existing at the South and North County Water Reclamation Facilities (SCWRF and NCWRF), Orangetree and Golden Gate Wastewater Facility. This will enhance the utilization and life expectancy of the SCWRF and NCWRF by maintaining the Plants in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Planned FY23 projects include annual inspections and preventive maintenance of Wastewater Plant assets including HVAC systems, roofs, overhead doors, hurricane shutters, and cranes. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCWRF and NCWRF that will ensure safety for employees and extend the life cycle of the Plants and its vertical assets.	200,000

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Water / Sewer District Capital</u>		
72505	Wastewater Security Systems Purpose: This is a multi-year program to provide both physical and virtual assessments of assets of our critical infrastructure that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements and sustainability of existing levels of service. Planned FY22 projects include but not limited to the installation of gates, replacement and addition of cameras, and perimeter fencing at both the South and North County Water Reclamation Facilities (SCWRF and NCWRF). Method: Internal resources and through fixed-term contracts. End State: Compliant and secure infrastructure.	250,000
72541	SCADA Compliance - WW Purpose: This is a multi-year program to acquire, manage and maintain software applications, licenses and support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Wastewater (WW) Department. This program will also include research and development projects to continue to develop the SCADA system and ensure reliability as technology changes. Method: Utilize fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.	100,000
73922	WW Collections SCADA/Telemetry Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the Collections System through a Technical Support Program (TSP) to ensure compliance and provide operational control. SCADA upgrades are being implemented to control variable frequency drives (VFDs) within the wastewater (WW) collection system. The program includes repair and replacement of SCADA equipment including transmitter control units (TCUs) and antennas at more than 800 pump stations, and storm-hardening of the central SCADA systems at the Wastewater Collections office on Shirley Street, and providing a resilient mission critical system that maintains compliance of the entire county's wastewater infrastructure. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the Collections SCADA system.	160,000
75017	Hydraulic Modeling Purpose: Provide hydraulic evaluation and analysis of all water, wastewater and irrigation quality water infrastructure. Hydraulic models are used to verify availability for Planned Unit Developments, concurrency, and master planning. Models are also used by operations to predict pressures, flow rates, and water quality under varying conditions. These data points are essential for determining the appropriate emergency response in the event of pipe breakage. Flows can be modeled and redirected with minimum disruption to the community. Method: Fixed-term contracts. End State: Maintained compliance and operations through this current year execution of a multi-year program.	150,000
75018	Financial Services Purpose: Utilize outside consultants to prepare feasibility reports, perform rate studies, asset valuations, and acquisitions. Method: Utilize a financial consultant to perform these required studies. The external consultants are utilized in situations where an independent perspective is required or specialized financial analysis is needed. End State: Provide independent financial assessments to aid in business decision-making.	60,000
75019	GM Comprehensive Plan Purpose: Utilize consultants to assist in addressing growth management (GM) changes to key documents and data used to prepare the following: the Utilities portion of the Annual Update and Inventory Report (AUIR), updates to the Growth Management Plan (GMP), Evaluation and Appraisal Report (EAR) of the Growth Management Plan, and updates to the Land Development Code (LDC) to ensure sustained compliance within the Collier County Water-Sewer District. Method: Engage consultants to provide professional services. End State: The AUIR, Evaluation and Appraisal Report of the Growth Management Plan, and updates to the Land Development Code and Growth Management Plan will be forwarded to Growth Management Division's Comprehensive Planning Section for coordination of the approval process through the Board of County Commissioners.	500,000

Collier County Government

Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2024 Adopted
<u>Water / Sewer District Capital</u>		
94011	X-fers/Reserves/Interest - Fund (411/4011) The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related water capital improvements paid from loans and bonds. The balance of funds is in Reserves.	14,405,600
94012	X-fers/Reserves/Interest - Fund (412/4012) Reserve for Contingencies and Reserves for Future Capital Projects are recorded in this project.	2,000,300
94013	X-fers/Reserves/Interest - Fund (413/4013) The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related wastewater capital improvements paid from loans and bonds. The balance of funds is in Reserves.	19,742,200
94014	X-fers/Reserves/Interest - Fund (414/4014) Reserve for Contingencies and Reserve for Future Capital Projects are recorded in this project.	2,065,000
94015	X-fers/Reserves/Interest - Fund (415/4015) County Water/Sewer Capital funded by Revenue Bonds Fund (415/2015) Reserves may be used for contingencies and future capital projects.	446,900
94019	X-fers/Reserves/Interest - Fund (419/4019) County Water/Sewer Capital funded by Revenue Bonds Fund (419/4019) Reserves may be used for contingencies and future capital projects.	4,969,700
Total Water / Sewer District Capital		104,643,700
Total Project Cost		740,005,400

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

General Fund (0001) / (001)

Fund Type: **General Fund**

Description: **The General Fund (0001/001) is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes. The Constitutional Officer Funds, which are sub-funds of the General Fund, include the Clerk of Courts (0011/011), Sheriff (0040/040), Property Appraiser (0060/060), Tax Collector (0070/070), and Supervisor of Elections (0080/080). Prior to the accounting system upgrade in FY 2023, this was Fund number 001.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	39,142,592	49,468,100	45,398,800	54,417,900	118,200	54,536,100	10.24%
Operating Expense	37,194,907	42,683,200	42,197,700	47,860,300	470,500	48,330,800	13.23%
Capital Outlay	89,214	200,000	432,900	90,200	17,200	107,400	(46.30)%
Grants and Aid	3,401,277	4,555,400	4,555,400	4,001,100	-	4,001,100	(12.17)%
Remittances	17,274,424	9,281,200	9,280,700	10,876,300	-	10,876,300	17.19%
Trans to Clerk Of Courts	9,542,900	10,740,700	12,080,000	14,681,000	-	14,681,000	36.69%
Trans to Sheriff	211,052,800	233,874,800	236,274,800	250,246,100	-	250,246,100	7.00%
Trans to Property Appraiser	7,574,420	8,340,300	8,340,300	8,954,300	-	8,954,300	7.36%
Trans to Tax Collector	17,488,417	23,220,000	23,220,000	25,217,100	-	25,217,100	8.60%
Trans to Superv of Elections	4,307,100	4,916,800	4,916,800	5,967,100	-	5,967,100	21.36%
Contribution C-ARP	-	10,000,000	-	9,000,000	-	9,000,000	(10.00)%
Trans to 003 Em Disaster Fd	300,000	-	-	-	-	-	N/A
Trans to 101 Transp Op Fd	21,183,300	23,638,900	23,871,400	27,629,700	-	27,629,700	16.88%
Trans to 103 Stormwater Ops	2,783,200	2,730,000	2,745,600	2,846,000	-	2,846,000	4.25%
Trans to 105 Afford Hous Incentiv	-	500,000	500,000	500,000	-	500,000	0.00%
Trans to 111 Unincorp Gen Fd	771,100	726,000	726,000	-	-	-	(100.00)%
Trans to 116 Afford Housq	223,400	281,700	281,700	126,700	-	126,700	(55.02)%
Trans to 119 Sea Turtle	133,000	133,000	133,000	138,700	-	138,700	4.29%
Trans to 123 Grant Proq Support	700,700	712,100	1,712,100	827,500	-	827,500	16.21%
Trans to 146 Ochopee Fire Fd	565,100	565,100	609,400	955,200	-	955,200	69.03%
Trans to 182 AveMaria Innov Zn	105,100	119,400	119,400	136,300	-	136,300	14.15%
Trans to 186 Immok Redev Fd	821,100	984,800	984,800	993,000	-	993,000	0.83%
Trans to 187 Bayshore Redev Fd	2,188,000	2,730,700	2,730,700	2,920,500	-	2,920,500	6.95%
Trans to 188 800 MHz Fd	866,400	1,226,700	1,402,400	1,278,900	-	1,278,900	4.26%
Trans to 198 Museum	483,400	463,000	470,400	644,500	-	644,500	39.20%
Trans to 246 GG Golf Course	-	-	-	528,300	-	528,300	N/A
Trans to 298 Sp Ob Bd '10	8,908,000	7,774,700	7,774,700	7,428,800	-	7,428,800	(4.45)%
Trans to 301 Co Wide Cap Fd	30,075,600	48,976,300	48,976,300	52,934,500	-	52,934,500	8.08%
Trans to 303 Boater Improve	-	428,300	-	-	-	-	(100.00)%
Trans to 306 Parks Cap Fd	3,070,000	3,177,500	3,177,500	3,000,000	-	3,000,000	(5.59)%
Trans to 310 Growth Mqmt Cap	8,817,300	10,625,900	10,625,900	9,200,000	-	9,200,000	(13.42)%
Trans to 314 Museum Cap	200,000	200,000	200,000	200,000	-	200,000	0.00%
Trans to 325 Stormw Cap Fd	2,677,800	8,271,500	8,271,500	2,800,000	-	2,800,000	(66.15)%
Trans to 346 Park Im Fee Cap Fd	-	-	-	1,139,100	-	1,139,100	N/A
Trans to 370 Sport Complx Cap	4,235,000	4,000,000	4,000,000	-	-	-	(100.00)%
Trans to 425/426 CAT Mass Transit	3,493,668	3,669,100	3,450,500	3,517,000	-	3,517,000	(4.15)%
Trans to 427/429 Transp Disadv Fd	2,456,656	2,213,200	2,292,100	2,365,400	-	2,365,400	6.88%
Trans to 490 EMS Fd	21,369,500	25,316,400	25,429,400	29,392,300	-	29,392,300	16.10%
Trans to 506 IT Capital	500,000	3,981,600	3,981,600	3,301,100	-	3,301,100	(17.09)%
Trans to 516 Prop Casualty Ins	-	2,000,000	2,000,000	2,000,000	-	2,000,000	0.00%
Trans to 517 Health and Life Ins	-	2,000,000	2,000,000	-	-	-	(100.00)%
Trans to 521 Fleet Mqmt	200,000	-	45,000	-	-	-	N/A
Trans to 523 Motor Pool Cap	-	721,800	721,800	-	1,235,800	1,235,800	71.21%
Trans to 652 Leq Aid Soc	149,900	145,600	145,600	143,800	-	143,800	(1.24)%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

General Fund (0001) / (001)

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans to 681 Court Services	2,269,300	2,208,000	2,208,000	1,907,600	-	1,907,600	(13.61)%
Trans to 704 Adm Serv Grant M	19,762	-	3,500	-	-	-	N/A
Trans to 706 Housing Grants	35,435	28,600	36,600	125,000	-	125,000	337.06%
Trans to 708 Hum Serv Match	4,368	-	9,800	-	-	-	N/A
Trans to 710 Pub Serv Match	9,225	-	-	-	-	-	N/A
Trans to 727 FEMA	1,000,000	2,000,000	2,000,000	12,000,000	-	12,000,000	500.00%
Trans to 759 Sports Complex	899,500	3,029,100	3,029,100	3,029,100	-	3,029,100	0.00%
Trans to 782 GG Eco Dev	1,423,200	1,867,600	1,867,600	2,063,200	-	2,063,200	10.47%
Trans to 783 I-75/951 Innov Zone	295,100	419,300	419,300	470,200	-	470,200	12.14%
Advance/Repay to 783 I75&951 InZone	-	2,000,000	2,000,000	5,500,000	-	5,500,000	175.00%
Reserve for Contingencies	-	12,092,400	-	13,467,700	-	13,467,700	11.37%
Reserve for Cash Flow	-	57,100,000	-	59,639,400	-	59,639,400	4.45%
Reserve for Attrition	-	(826,000)	-	(917,000)	-	(917,000)	11.02%
Total Appropriations	470,301,164	635,512,800	557,650,100	685,543,900	1,841,700	687,385,600	8.16%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost General Fund	(158,791,180)	-	(120,712,600)	-	-	-	N/A
Ad Valorem Taxes	356,390,247	435,976,000	418,537,000	444,334,400	-	444,334,400	1.92%
Delinquent Ad Valorem Taxes	3,116,513	50,000	50,000	50,000	-	50,000	0.00%
Licenses & Permits	216,747	342,000	276,000	331,500	-	331,500	(3.07)%
Intergovernmental Revenues	10,632,752	490,000	500,100	492,500	-	492,500	0.51%
State Revenue Sharing	17,758,152	12,000,000	12,000,000	12,000,000	-	12,000,000	0.00%
State Sales Tax	65,042,976	48,000,000	52,000,000	52,000,000	-	52,000,000	8.33%
FEMA - Fed Emerq Mqt Agency	(122,724)	-	-	-	-	-	N/A
Fed Payment In Lieu of Taxes	1,504,100	1,250,000	1,250,000	1,250,000	-	1,250,000	0.00%
Charges For Services	16,492,972	16,592,500	15,568,000	18,282,300	-	18,282,300	10.18%
Fines & Forfeitures	471,986	377,000	365,900	399,800	-	399,800	6.05%
Miscellaneous Revenues	4,548,192	735,200	276,000	232,700	-	232,700	(68.35)%
Interest/Misc	1,445,332	990,000	960,000	873,200	-	873,200	(11.80)%
Indirect Service Charge	8,476,800	8,562,000	8,562,000	8,763,100	-	8,763,100	2.35%
Reimb From Other Depts	1,404,689	1,027,500	1,038,000	1,434,100	-	1,434,100	39.57%
Trans frm Clerk of Courts	422,316	-	100,000	100,000	-	100,000	N/A
Trans frm Property Appraiser	630,030	500,000	500,000	500,000	-	500,000	0.00%
Trans frm Sheriff	2,301,408	-	-	-	-	-	N/A
Trans frm Tax Collector	6,887,624	6,000,000	6,000,000	6,000,000	-	6,000,000	0.00%
Trans frm Supervisor of Elections	29,332	-	-	-	-	-	N/A
Trans fm 002 Def Im Fee	22,800	36,200	33,000	-	-	-	(100.00)%
Trans fm 007 Eco Dev	126,200	126,200	126,200	-	-	-	(100.00)%
Trans fm 111 Unincorp Gen Fd	401,600	482,600	482,600	-	-	-	(100.00)%
Trans fm 113 Comm Dev Fd	185,100	189,900	189,900	-	-	-	(100.00)%
Trans fm 131 Dev Serv Fd	12,300	13,600	13,600	-	-	-	(100.00)%
Trans fm 172 Conserv Collier Fd	-	-	-	8,560,600	-	8,560,600	N/A
Trans fm 174 Conserv Collier Maint	-	-	-	38,150,200	-	38,150,200	N/A
Trans fm 186 Immok Redev Fd	53,800	53,800	53,800	-	-	-	(100.00)%
Trans fm 187 Bayshore Redev Fd	53,800	53,800	53,800	-	-	-	(100.00)%
Trans fm 194 TDC Prom Fd	170,300	170,300	170,300	-	-	-	(100.00)%
Trans fm 408 Water / Sewer Fd	180,600	183,900	183,900	-	-	-	(100.00)%
Trans fm 470 Solid Waste Fd	2,200	2,500	2,500	-	-	-	(100.00)%
Trans fm 516 Prop & Cas Ins	76,600	76,600	76,600	-	-	-	(100.00)%
Adv/Repay fm 168 Vandrbllt Wtrway	236,800	-	-	-	-	-	N/A
Adv/Repay fm 350 EMS ImFee	1,012,000	-	-	-	-	-	N/A
Adv/Repay fm 495 Airport	-	250,000	250,000	250,000	-	250,000	0.00%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

General Fund (0001) / (001)

Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Carry Forward	128,908,800	126,670,900	158,743,500	118,870,900	1,841,700	120,712,600	(4.70)%
Less 5% Required By Law	-	(25,689,700)	-	(27,331,400)	-	(27,331,400)	6.39%
Total Funding	470,301,164	635,512,800	557,650,100	685,543,900	1,841,700	687,385,600	8.16%

Affordable Housing Water/Sewer Impact Fee Deferral Program (0002) / (002)

Fund Type: **General Fund**

Description: **The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. The program provides funding to reimburse the water and sewer impact fee funds for impact fees waived in support of affordable housing initiatives. Prior to the accounting system upgrade in FY 2023, this was Fund number 002.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans to 001 Gen Fd	22,800	36,200	33,000	-	-	-	(100.00)%
Total Appropriations	22,800	36,200	33,000	-	-	-	(100.00)%

Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	2,434	-	-	-	-	-	N/A
Impact Fees	8,940	-	-	-	-	-	N/A
Carry Forward	44,400	36,200	33,000	-	-	-	(100.00)%
Total Funding	55,774	36,200	33,000	-	-	-	(100.00)%

Emergency Relief Fund (0003) / (003)

Fund Type: **General Fund**

Description: **To lessen the financial impact on operating budgets from the various departments that contribute to a disaster response, the BCC approved an emergency measures account to be established and funded to cover the gap in response cost that may not meet the established damage minimums for FEMA reimbursement. Prior to the accounting system upgrade in FY 2023, this was Fund number 003.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	11,294	100,000	109,900	109,900	-	109,900	9.90%
Reserve for Catastrophic Event	-	476,100	-	395,100	-	395,100	(17.01)%
Total Appropriations	11,294	576,100	109,900	505,000	-	505,000	(12.34)%

Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	2,906	1,000	8,500	8,800	-	8,800	780.00%
Trans fm 001 Gen Fund	300,000	-	-	-	-	-	N/A
Carry Forward	284,600	575,200	598,100	496,700	-	496,700	(13.65)%
Less 5% Required By Law	-	(100)	-	(500)	-	(500)	400.00%
Total Funding	587,506	576,100	606,600	505,000	-	505,000	(12.34)%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Economic Development (0004) / (007)

Fund Type: **General Fund**

Description: **Provides funding in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility. Prior to the accounting system upgrade in FY 2023, this was Fund number 007.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	117,342	121,500	138,100	144,000	-	144,000	18.52%
Operating Expense	195,812	225,400	334,500	291,900	-	291,900	29.50%
Indirect Cost Reimburs	19,700	21,900	21,900	17,700	-	17,700	(19.18)%
Grants and Aid	83,334	-	416,600	-	-	-	N/A
Remittances	10,000	-	12,000	10,000	-	10,000	N/A
Trans to 001 Gen Fd	126,200	126,200	126,200	-	-	-	(100.00)%
Reserve for Salary Adj.	-	7,500	-	-	-	-	(100.00)%
Restricted for Unfunded Requests	-	699,200	-	-	-	-	(100.00)%
Total Appropriations	552,387	1,201,700	1,049,300	463,600	-	463,600	(61.42)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	-	500,000	306,100	-	-	-	(100.00)%
Charges For Services	45,197	51,000	40,000	46,400	-	46,400	(9.02)%
Interest/Misc	9,510	-	9,000	-	-	-	N/A
Carry Forward	1,615,100	678,300	1,113,800	419,600	-	419,600	(38.14)%
Less 5% Required By Law	-	(27,600)	-	(2,400)	-	(2,400)	(91.30)%
Total Funding	1,669,807	1,201,700	1,468,900	463,600	-	463,600	(61.42)%

Clerk of Courts (0011) / (011)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Clerk of Courts, a sub-fund of the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 011.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	10,677,617	11,724,300	12,501,900	13,552,900	-	13,552,900	15.60%
Operating Expense	3,164,322	3,242,400	3,023,800	3,233,500	-	3,233,500	(0.27)%
Capital Outlay	22,756	58,700	68,800	96,800	-	96,800	64.91%
Trans to 013 Clerk Fine & Forfeiture	-	-	447,500	447,500	827,500	1,275,000	N/A
Total Appropriations	13,864,696	15,025,400	16,042,000	17,330,700	827,500	18,158,200	20.85%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	4,571,173	4,437,500	3,531,300	3,529,800	-	3,529,800	(20.46)%
Fines & Forfeitures	48,717	40,000	61,300	46,500	-	46,500	16.25%
Miscellaneous Revenues	13,750	-	8,200	-	-	-	N/A
Interest/Misc	110,472	31,100	361,200	79,700	-	79,700	156.27%
Trans frm Board	9,542,900	10,740,700	12,080,000	13,853,500	827,500	14,681,000	36.69%
Less 5% Required By Law	-	(223,900)	-	(178,800)	-	(178,800)	(20.14)%
Total Funding	14,287,012	15,025,400	16,042,000	17,330,700	827,500	18,158,200	20.85%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Sheriff (0040) / (040)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Sheriff, a sub-fund of the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 040.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	-	188,243,900	186,669,200	203,258,800	-	203,258,800	7.98%
Operating Expense	-	39,277,400	37,026,100	40,950,000	-	40,950,000	4.26%
Capital Outlay	-	6,353,500	12,534,300	6,037,300	-	6,037,300	(4.98)%
Trans to 001 General Fund	-	-	45,200	-	-	-	N/A
Total Appropriations	-	233,874,800	236,274,800	250,246,100	-	250,246,100	7.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans frm Board	-	233,874,800	236,274,800	250,246,100	-	250,246,100	7.00%
Total Funding	-	233,874,800	236,274,800	250,246,100	-	250,246,100	7.00%

Property Appraiser (0060) / (060)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Property Appraiser, a sub-fund of the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 060.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	-	8,054,200	8,054,200	8,535,800	-	8,535,800	5.98%
Operating Expense	-	2,105,600	2,105,600	2,392,600	-	2,392,600	13.63%
Capital Outlay	-	35,000	35,000	40,000	-	40,000	14.29%
Total Appropriations	-	10,194,800	10,194,800	10,968,400	-	10,968,400	7.59%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans frm Board	-	9,088,400	9,088,400	9,802,300	-	9,802,300	7.86%
Trans frm Independ Special District	-	1,106,400	1,106,400	1,166,100	-	1,166,100	5.40%
Total Funding	-	10,194,800	10,194,800	10,968,400	-	10,968,400	7.59%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Tax Collector (0070) / (070)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Tax Collector, a sub-fund of the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 070.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	13,550,500	15,944,200	15,420,100	17,057,600	-	17,057,600	6.98%
Operating Expense	2,863,600	2,991,300	2,756,500	3,385,900	-	3,385,900	13.19%
Capital Outlay	2,647,700	288,100	173,800	676,900	-	676,900	134.95%
Distribution of excess fees to Gov't Agencies	8,925,000	8,805,700	13,865,900	12,924,900	-	12,924,900	46.78%
Total Appropriations	27,986,800	28,029,300	32,216,300	34,045,300	-	34,045,300	21.46%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	27,745,300	27,812,100	31,633,200	33,647,700	-	33,647,700	20.98%
Interest/Misc	242,100	217,200	583,100	397,600	-	397,600	83.06%
Total Funding	27,987,400	28,029,300	32,216,300	34,045,300	-	34,045,300	21.46%

Supervisor of Elections (0080) / (080)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Supervisor of Elections, a sub-fund of the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 080.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,617,041	3,060,700	2,893,500	3,515,300	-	3,515,300	14.85%
Operating Expense	1,660,727	1,826,100	1,827,900	2,421,800	-	2,421,800	32.62%
Capital Outlay	-	30,000	30,000	30,000	-	30,000	0.00%
Trans to 001 General Fund	-	-	165,400	-	-	-	N/A
Total Appropriations	4,277,768	4,916,800	4,916,800	5,967,100	-	5,967,100	21.36%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans frm Board	4,307,100	4,916,800	4,916,800	5,967,100	-	5,967,100	21.36%
Total Funding	4,307,100	4,916,800	4,916,800	5,967,100	-	5,967,100	21.36%

Supervisor of Elections Grant Fund (1800) / (081)

Fund Type: **General Fund**

Description: **The fund includes grants for Federal Elections and poll workers and it is a sub-fund of the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 081.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	32,752	-	-	-	-	-	N/A
Total Appropriations	32,752	-	-	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	32,752	-	-	-	-	-	N/A
Total Funding	32,752	-	-	-	-	-	0.00%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Transportation Services (1001) / (101)

Fund Type: **Special Revenue**

Description: **This fund was established for the maintenance of roads and bridges in Collier County. The principal funding source is a subsidy from the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 101.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	15,703,224	18,268,700	18,349,100	20,038,800	1,194,200	21,233,000	16.23%
Operating Expense	7,460,267	7,520,700	7,436,800	7,668,000	49,900	7,717,900	2.62%
Indirect Cost Reimburs	114,000	96,500	96,500	109,800	-	109,800	13.78%
Capital Outlay	113,555	125,000	77,000	50,000	478,700	528,700	322.96%
Trans to 113 Com Dev Fd	22,600	28,700	28,700	-	-	-	(100.00)%
Trans to 298 Sp Ob Bd '10	1,216,700	1,019,300	1,019,300	963,400	-	963,400	(5.48)%
Trans to 301 Co Wide Cap Fd	38,300	38,300	38,300	-	-	-	(100.00)%
Trans to 523 Motor Pool Cap	-	38,000	38,000	-	-	-	(100.00)%
Reserve for Contingencies	-	327,900	-	378,700	-	378,700	15.49%
Reserve for Attrition	-	(304,100)	-	(334,300)	-	(334,300)	9.93%
Total Appropriations	24,668,646	27,159,000	27,083,700	28,874,400	1,722,800	30,597,200	12.66%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost Road and Bridge	(1,944,541)	-	(1,416,800)	-	-	-	N/A
Intergovernmental Revenues	1,143,070	1,111,800	1,163,300	1,130,200	-	1,130,200	1.65%
SFWMD/Biq Cypress Revenue	1,000,000	1,000,000	1,000,000	-	-	-	(100.00)%
FEMA - Fed Emerg Mgt Agency	(41,951)	-	-	-	-	-	N/A
Charges For Services	7,560	7,200	-	-	-	-	(100.00)%
Miscellaneous Revenues	387,518	187,400	201,300	192,600	-	192,600	2.77%
Interest/Misc	30,801	25,000	25,000	25,000	-	25,000	0.00%
Reimb From Other Depts	314,988	190,000	190,000	278,500	-	278,500	46.58%
Trans fm 001 Gen Fund	21,183,300	23,638,900	23,871,400	25,906,900	1,722,800	27,629,700	16.88%
Trans fm 495 Airport Op Fd	102,200	78,500	78,500	-	-	-	(100.00)%
Carry Forward	2,485,700	1,046,300	1,971,000	1,416,800	-	1,416,800	35.41%
Less 5% Required By Law	-	(126,100)	-	(75,600)	-	(75,600)	(40.05)%
Total Funding	24,668,646	27,159,000	27,083,700	28,874,400	1,722,800	30,597,200	12.66%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Stormwater Operations (1005) / (103)

Fund Type: **Special Revenue**

Description: **In FY19, Stormwater operations were centralized into Fund (1005/103) and capital in Fund (3050/325). In FY 19, the Board desired to fund-up the Stormwater operations and capital to the maximum allowed under Resolution 2010-137, an amount not to exceed the equivalent of 0.15 mills. The Stormwater Division is responsible for the management of facilities and services for drainage and flood protection for existing and future development, minimize the degradation of quality of receiving water and surrounding natural areas, and protect the functions of natural groundwater aquifer recharge areas. The principal funding source is a subsidy from the General Fund (0001/001) and the Unincorporated General Fund (1011/111). Prior to the accounting system upgrade in FY 2023, this was Fund number 103.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,602,929	3,414,200	3,353,500	3,532,600	-	3,532,600	3.47%
Operating Expense	4,126,332	5,137,300	5,150,400	5,948,000	-	5,948,000	15.78%
Indirect Cost Reimburs	14,000	149,500	149,500	145,000	-	145,000	(3.01)%
Capital Outlay	24,915	34,000	296,000	-	-	-	(100.00)%
Trans to 113 Com Dev Fd	22,600	28,800	28,800	-	-	-	(100.00)%
Trans to 523 Motor Pool Cap	-	50,000	50,000	-	101,600	101,600	103.20%
Reserve for Contingencies	-	251,700	-	236,500	-	236,500	(6.04)%
Reserve for Attrition	-	(48,400)	-	(59,900)	-	(59,900)	23.76%
Total Appropriations	6,790,776	9,017,100	9,028,200	9,802,200	101,600	9,903,800	9.83%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost Stormwater Operations	(2,887,160)	-	(1,766,600)	-	-	-	N/A
SFWMD/Biq Cypress Revenue	62,500	62,500	62,500	62,500	-	62,500	0.00%
Miscellaneous Revenues	90,822	-	35,200	-	-	-	N/A
Interest/Misc	23,814	10,000	46,300	10,000	-	10,000	0.00%
Trans fm 001 Gen Fund	2,783,200	2,730,000	2,745,600	2,846,000	-	2,846,000	4.25%
Trans fm 111 Unincorp Gen Fd	4,900,000	5,005,000	5,005,000	5,217,800	-	5,217,800	4.25%
Trans fm 134 Victoria Park Drainage	22,900	13,000	13,000	4,600	-	4,600	(64.62)%
Carry Forward	1,794,700	1,200,300	2,887,200	1,665,000	101,600	1,766,600	47.18%
Less 5% Required By Law	-	(3,700)	-	(3,700)	-	(3,700)	0.00%
Total Funding	6,790,776	9,017,100	9,028,200	9,802,200	101,600	9,903,800	9.83%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Affordable Housing (1075) / (105)

Fund Type: **Special Revenue**

Description: **This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives. Prior to the accounting system upgrade in FY 2023, this was Fund number 105.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Grants and Aid	-	100	100	100	-	100	0.00%
Remittances	-	620,700	120,800	1,007,300	-	1,007,300	62.28%
Total Appropriations	-	620,800	120,900	1,007,400	-	1,007,400	62.27%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	802	-	-	7,100	-	7,100	N/A
Trans fm 001 Gen Fund	-	500,000	500,000	500,000	-	500,000	0.00%
Carry Forward	120,800	120,800	121,600	500,700	-	500,700	314.49%
Less 5% Required By Law	-	-	-	(400)	-	(400)	N/A
Total Funding	121,602	620,800	621,600	1,007,400	-	1,007,400	62.27%

Housing Density Bonus (1076) / (106)

Fund Type: **Special Revenue**

Description: **To account for proceeds from affordable housing units sold in excess of 5% annual increase in value over the original purchase price per Collier County Land Development Code 2.06.04(A). Expenditures are to be used to promote additional affordable housing programs within the County. Prior to the accounting system upgrade in FY 2023, this was Fund number 106.**

Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	284	-	-	-	-	-	N/A
Total Funding	284	-	-	-	-	-	0.00%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Impact Fee Administration (1015) / (107)

Fund Type: **Special Revenue**

Description: **Accounts for those sources and uses of funds associated with County impact fee operations. Prior to the accounting system upgrade in FY 2023, this was Fund number 107.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	607,588	577,100	553,000	611,600	-	611,600	5.98%
Operating Expense	142,827	421,400	511,900	509,600	-	509,600	20.93%
Indirect Cost Reimburs	57,300	82,500	82,500	56,900	-	56,900	(31.03)%
Trans to 113 Com Dev Fd	22,600	-	-	-	-	-	N/A
Reserve for Contingencies	-	63,300	-	75,100	-	75,100	18.64%
Reserve for Capital	-	395,700	-	880,400	-	880,400	122.49%
Reserve for Cash Flow	-	200,000	-	200,000	-	200,000	0.00%
Total Appropriations	830,315	1,740,000	1,147,400	2,333,600	-	2,333,600	34.11%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Licenses & Permits	498,413	210,000	450,000	235,000	-	235,000	11.90%
Charges For Services	227,082	85,000	260,000	100,000	-	100,000	17.65%
Miscellaneous Revenues	102	-	-	-	-	-	N/A
Interest/Misc	11,561	7,000	10,000	33,200	-	33,200	374.29%
Reimb From Other Depts	63,091	50,000	50,000	268,500	-	268,500	437.00%
Trans frm Tax Collector	2	-	-	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	50,000	50,000	50,000	-	-	-	(100.00)%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	-	-	-	(100.00)%
Carry Forward	1,602,600	1,137,100	1,841,000	1,732,100	-	1,732,100	52.33%
Less 5% Required By Law	-	(17,600)	-	(35,200)	-	(35,200)	100.00%
Total Funding	2,671,352	1,740,000	2,879,500	2,333,600	-	2,333,600	34.11%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Pelican Bay Beautification MSTBU (1007) / (109)

Fund Type: **Special Revenue**

Description: **Provides water management, ambient noise management, and beautification services to Pelican Bay residents, with principal revenue from assessments. Prior to the accounting system upgrade in FY 2023, this was Fund number 109.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,161,126	2,241,600	2,281,700	2,585,800	-	2,585,800	15.36%
Operating Expense	2,048,634	2,286,500	2,273,900	2,367,700	-	2,367,700	3.55%
Indirect Cost Reimburs	136,100	150,000	150,000	141,000	-	141,000	(6.00)%
Capital Outlay	50,362	98,500	212,900	184,500	-	184,500	87.31%
Trans to Property Appraiser	72,036	80,000	80,000	80,000	-	80,000	0.00%
Trans to Tax Collector	77,899	120,000	120,000	110,000	-	110,000	(8.33)%
Trans to 301 Co Wide Cap Fd	8,700	8,700	8,700	-	-	-	(100.00)%
Trans to 408 Water/Sewer Fd	21,000	17,600	17,600	-	-	-	(100.00)%
Trans to 506 IT Capital	-	37,100	37,100	28,000	-	28,000	(24.53)%
Reserve for Contingencies	-	108,500	-	184,400	-	184,400	69.95%
Reserve for Salary Adj.	-	162,500	-	-	-	-	(100.00)%
Reserve for Capital	-	110,500	-	129,100	-	129,100	16.83%
Reserve for Disaster Relief	-	700,000	-	700,000	-	700,000	0.00%
Reserve for Cash Flow	-	475,000	-	475,000	-	475,000	0.00%
Reserve for Attrition	-	(39,300)	-	(39,300)	-	(39,300)	0.00%
Total Appropriations	4,575,856	6,557,200	5,181,900	6,946,200	-	6,946,200	5.93%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Special Assessments	3,894,956	4,903,400	4,707,200	5,215,600	-	5,215,600	6.37%
Miscellaneous Revenues	106,977	36,800	36,800	40,800	-	40,800	10.87%
Interest/Misc	25,666	20,000	26,000	26,000	-	26,000	30.00%
Reimb From Other Depts	-	-	-	34,100	-	34,100	N/A
Trans frm Property Appraiser	447	-	-	-	-	-	N/A
Trans frm Tax Collector	30,134	-	-	-	-	-	N/A
Trans fm 320 Clam Bay Cap Fd	34,100	34,100	34,100	-	-	-	(100.00)%
Carry Forward	2,756,900	1,811,000	2,273,300	1,895,500	-	1,895,500	4.67%
Less 5% Required By Law	-	(248,100)	-	(265,800)	-	(265,800)	7.13%
Total Funding	6,849,180	6,557,200	7,077,400	6,946,200	-	6,946,200	5.93%

Unincorporated Areas General Fund - (1011) / (111)

Fund Type: **Special Revenue**

Description: **Accounts for municipal type services provided in the unincorporated area of Collier County and is supported primarily by ad valorem taxes. Services provided include planning and zoning, code enforcement, and parks and recreation. Prior to the accounting system upgrade in FY 2023, this was Fund number 111.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	17,357,578	20,261,600	19,081,800	21,450,400	-	21,450,400	5.87%
Operating Expense	11,983,219	14,404,100	15,010,200	16,739,400	60,000	16,799,400	16.63%
Indirect Cost Reimburs	1,899,100	1,367,700	1,367,700	1,430,100	-	1,430,100	4.56%
Capital Outlay	29,449	60,500	46,200	30,000	-	30,000	(50.41)%
Remittances	500,000	500,000	1,000,000	1,000,000	-	1,000,000	100.00%
Trans to Property Appraiser	411,919	490,200	490,200	573,600	-	573,600	17.01%
Trans to Tax Collector	1,121,433	1,426,600	1,426,600	1,628,800	-	1,628,800	14.17%
Trans to 001 Gen Fd	401,600	482,600	482,600	-	-	-	(100.00)%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Unincorporated Areas General Fund - (1011) / (111)

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans to 103 Stormwater Ops	4,900,000	5,005,000	5,005,000	5,217,800	-	5,217,800	4.25%
Trans to 107 Impact Fee Admin	50,000	50,000	50,000	-	-	-	(100.00)%
Trans to 112 Landscape Fd	10,350,800	10,600,000	10,600,000	-	-	-	(100.00)%
Trans to 113 Com Dev Fd	353,500	353,500	353,500	-	-	-	(100.00)%
Trans to 128 MPO Fd	5,000	5,000	5,000	5,000	-	5,000	0.00%
Trans to 130 GG Com Ctr Fd	581,800	587,600	587,600	612,600	-	612,600	4.25%
Trans to 131 Planning Serv Fd	219,500	219,500	219,500	-	-	-	(100.00)%
Trans to 146 Ochopee Fire Fd	-	-	1,511,400	2,338,500	-	2,338,500	N/A
Trans to 182 AveMaria Innov Zn	23,800	27,100	27,100	31,000	-	31,000	14.39%
Trans to 186 Immok Redev Fd	185,900	223,000	223,000	225,400	-	225,400	1.08%
Trans to 187 Bayshore Redev Fd	495,300	618,200	618,200	663,600	-	663,600	7.34%
Trans to 301 Co Wide Cap Fd	133,500	133,500	133,500	-	-	-	(100.00)%
Trans to 306 Parks Cap Fd	3,450,000	3,450,000	3,450,000	3,900,000	-	3,900,000	13.04%
Trans to 310 Growth Mqmt Cap	3,000,000	3,800,000	3,800,000	13,600,000	-	13,600,000	257.89%
Trans to 322 Pel Bay Irr and Land	520,000	520,000	520,000	520,000	-	520,000	0.00%
Trans to 325 Stormw Cap Fd	3,125,200	5,387,900	5,387,900	5,700,000	-	5,700,000	5.79%
Trans to 506 IT Capital	-	658,800	658,800	594,200	-	594,200	(9.81)%
Trans to 523 Motor Pool Cap	-	-	-	-	85,000	85,000	N/A
Trans to 712 Transp Match	1,545	-	1,200	-	-	-	N/A
Trans to 782 GG Eco Dev	322,200	422,800	422,800	468,800	-	468,800	10.88%
Trans to 783 I-75/951 Innov Zone	66,800	95,000	95,000	106,900	-	106,900	12.53%
Reserve for Contingencies	-	1,210,200	-	1,421,700	-	1,421,700	17.48%
Reserve for Capital	-	748,200	-	1,468,500	-	1,468,500	96.27%
Reserve for Cash Flow	-	3,063,700	-	4,223,000	-	4,223,000	37.84%
Reserve for Attrition	-	(299,300)	-	(353,500)	-	(353,500)	18.11%
Total Appropriations	61,489,143	75,873,000	72,574,800	83,595,800	145,000	83,740,800	10.37%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost Unincorp General Fund	(12,507,482)	-	(8,239,100)	-	-	-	N/A
Ad Valorem Taxes	50,694,978	62,181,500	59,694,200	63,890,800	-	63,890,800	2.75%
Delinquent Ad Valorem Taxes	511,679	20,000	-	-	-	-	(100.00)%
Communications Services Tax	4,037,536	3,750,000	3,550,000	3,800,000	-	3,800,000	1.33%
Licenses & Permits	665,728	467,500	272,400	417,300	-	417,300	(10.74)%
Special Assessments	18,433	16,000	33,000	16,000	-	16,000	0.00%
FEMA - Fed Emerq Mqt Agency	73,292	-	-	-	-	-	N/A
Charges For Services	2,932,279	2,694,700	2,751,800	3,084,700	-	3,084,700	14.47%
Fines & Forfeitures	327,898	172,000	269,400	172,000	-	172,000	0.00%
Miscellaneous Revenues	295,099	293,200	297,000	282,900	-	282,900	(3.51)%
Interest/Misc	143,574	88,000	100,000	100,000	-	100,000	13.64%
Reimb From Other Depts	31,588	-	-	366,000	-	366,000	N/A
Trans frm Property Appraiser	34,263	100,000	100,000	100,000	-	100,000	0.00%
Trans frm Tax Collector	403,499	100,000	100,000	100,000	-	100,000	0.00%
Trans fm 001 Gen Fund	771,100	726,000	726,000	-	-	-	(100.00)%
Trans fm 119 P&R Grants	19,600	18,000	18,000	-	-	-	(100.00)%
Trans fm 131 Dev Serv Fd	145,700	145,700	145,700	-	-	-	(100.00)%
Trans fm 143 Vander Beaut Fd	85,000	91,000	91,000	96,000	-	96,000	5.49%
Trans fm 151 Sable Palm Rd Ex Fd	3,000	3,200	3,200	3,200	-	3,200	0.00%
Trans fm 152 Lely Golf Beaut Fd	54,700	58,800	58,800	64,100	-	64,100	9.01%
Trans fm 153 G Gate Beaut Fd	56,000	60,100	60,100	65,000	-	65,000	8.15%
Trans fm 158 Radio Rd Beaut Fd	40,700	43,900	43,900	46,300	-	46,300	5.47%
Trans fm 159 Forest Lake Fd	59,100	63,300	63,300	70,300	-	70,300	11.06%
Trans fm 165 Rock Rd	4,500	4,900	4,900	6,500	-	6,500	32.65%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Unincorporated Areas General Fund - (1011) / (111)

Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans fm 168 Vandrbt Watrwy	16,600	17,700	17,700	20,400	-	20,400	15.25%
Trans fm 172 Conserv Collier Fd	32,600	48,000	48,000	6,416,300	-	6,416,300	13,267.29
Trans fm 306 Pk & Rec Cap	1,700,000	-	-	-	-	-	N/A
Trans fm 761 42nd Ave SE MSTU	-	500	500	500	-	500	0.00%
Adv/Repay fm 186 Im CRA	88,901	-	-	-	-	-	N/A
Adv/Repay fm 418 W/S Assess't	51,179	-	-	-	-	-	N/A
Carry Forward	10,698,100	8,203,200	12,365,000	8,094,100	145,000	8,239,100	0.44%
Less 5% Required By Law	-	(3,494,200)	-	(3,616,600)	-	(3,616,600)	3.50%
Total Funding	61,489,143	75,873,000	72,574,800	83,595,800	145,000	83,740,800	10.37%

Landscaping Projects (1012) / (112)

Fund Type: **Special Revenue**

Description: **Accounts for maintenance for landscaping roadsides and capital improvement projects on selected County roadways and insurance reimbursements for claims from vehicular accidents that damage improved medians and associated repairs. Prior to the accounting system upgrade in FY 2023, this was Fund number 112.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	9,023,382	11,465,800	12,983,800	-	-	-	(100.00)%
Indirect Cost Reimburs	97,700	81,800	81,800	-	-	-	(100.00)%
Capital Outlay	273	-	-	-	-	-	N/A
Trans to 310 Growth Mgmt Cap	-	-	-	5,139,600	-	5,139,600	N/A
Reserve for Capital	-	521,200	-	-	-	-	(100.00)%
Total Appropriations	9,121,354	12,068,800	13,065,600	5,139,600	-	5,139,600	(57.41)%

Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	171,350	50,000	250,000	-	-	-	(100.00)%
Interest/Misc	51,722	25,000	200,000	-	-	-	(100.00)%
Reimb From Other Depts	3,109	-	-	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	10,350,800	10,600,000	10,600,000	-	-	-	(100.00)%
Carry Forward	5,557,700	1,397,600	7,155,200	5,139,600	-	5,139,600	267.74%
Less 5% Required By Law	-	(3,800)	-	-	-	-	(100.00)%
Total Funding	16,134,682	12,068,800	18,205,200	5,139,600	-	5,139,600	(57.41)%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Community Development (1013) / (113)

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, financial management, operations oversight, building permit processing, performing building inspections and contractor licensing. This fund is self-supporting through building permit revenue. Prior to the accounting system upgrade in FY 2023, this was Fund number 113.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	16,063,285	19,269,300	17,048,500	20,353,100	-	20,353,100	5.62%
Operating Expense	8,145,927	11,605,600	9,274,200	8,343,300	-	8,343,300	(28.11)%
Indirect Cost Reimburs	689,100	623,400	623,400	637,300	-	637,300	2.23%
Capital Outlay	-	260,000	80,000	-	-	-	(100.00)%
Trans to 001 Gen Fd	185,100	189,900	189,900	-	-	-	(100.00)%
Trans to 301 Co Wide Cap Fd	121,400	121,400	121,400	-	-	-	(100.00)%
Trans to 506 IT Capital	-	891,700	891,700	863,300	-	863,300	(3.18)%
Reserve for Contingencies	-	382,700	-	352,000	-	352,000	(8.02)%
Reserve for Prepaid Services	-	2,646,000	-	2,257,500	-	2,257,500	(14.68)%
Reserve for Cash Flow	-	2,905,000	-	2,691,000	-	2,691,000	(7.37)%
Reserve for Attrition	-	(320,700)	-	(348,000)	-	(348,000)	8.51%
Total Appropriations	25,204,812	38,574,300	28,229,100	35,149,500	-	35,149,500	(8.88)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost Community Development	(21,682,118)	-	(14,886,000)	-	-	-	N/A
Licenses & Permits	1,805,663	1,221,000	1,279,000	1,504,000	-	1,504,000	23.18%
Building Permits	18,973,001	17,000,000	16,100,000	16,000,000	-	16,000,000	(5.88)%
Reinspection Fees	2,422,966	2,000,000	2,400,000	2,500,000	-	2,500,000	25.00%
FEMA - Fed Emerg Mgt Agency	112,994	-	-	-	-	-	N/A
Charges For Services	62,819	56,900	52,300	52,200	-	52,200	(8.26)%
Miscellaneous Revenues	54,933	51,500	58,000	52,000	-	52,000	0.97%
Interest/Misc	167,198	120,000	660,000	468,400	-	468,400	290.33%
Reimb From Other Depts	305,057	314,000	300,000	753,500	-	753,500	139.97%
Trans fm 101 Transp Op Fd	22,600	28,700	28,700	-	-	-	(100.00)%
Trans fm 103 Stormwater Ops	22,600	28,800	28,800	-	-	-	(100.00)%
Trans fm 107 Imp Fee Admin	22,600	-	-	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	353,500	353,500	353,500	-	-	-	(100.00)%
Trans fm 114 Pollutn Ctrl Fd	35,800	44,400	44,400	-	-	-	(100.00)%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	-	-	-	(100.00)%
Trans fm 185 Beach Ren Ops	22,600	28,700	28,700	-	-	-	(100.00)%
Carry Forward	22,402,600	18,265,000	21,681,700	14,886,000	-	14,886,000	(18.50)%
Less 5% Required By Law	-	(1,038,200)	-	(1,066,600)	-	(1,066,600)	2.74%
Total Funding	25,204,812	38,574,300	28,229,100	35,149,500	-	35,149,500	(8.88)%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Water Pollution Control (1017) / (114)

Fund Type: **Special Revenue**

Description: **This fund was established by voter referendum, with a maximum millage rate of 0.1000 mill levied countywide. Services provided include ground water and surface water monitoring, pollution complaint investigation, laboratory analysis, and wastewater and sludge management. Prior to the accounting system upgrade in FY 2023, this was Fund number 114.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,959,100	2,243,900	2,187,800	2,415,000	-	2,415,000	7.63%
Operating Expense	770,228	1,220,500	1,082,300	1,361,000	-	1,361,000	11.51%
Indirect Cost Reimburs	89,900	85,100	85,100	73,600	-	73,600	(13.51)%
Capital Outlay	8,073	52,300	116,400	-	-	-	(100.00)%
Trans to Property Appraiser	23,799	28,000	28,000	29,600	-	29,600	5.71%
Trans to Tax Collector	70,102	85,000	85,000	95,400	-	95,400	12.24%
Trans to 113 Com Dev Fd	35,800	44,400	44,400	-	-	-	(100.00)%
Trans to 301 Co Wide Cap Fd	504,000	-	-	-	-	-	N/A
Trans to 506 IT Capital	-	121,700	121,700	106,700	-	106,700	(12.33)%
Reserve for Contingencies	-	243,500	-	257,500	-	257,500	5.75%
Reserve for Capital	-	106,100	-	1,533,100	-	1,533,100	1,344.96%
Reserve for Cash Flow	-	635,300	-	667,600	-	667,600	5.08%
Reserve for Attrition	-	(29,100)	-	(40,800)	-	(40,800)	40.21%
Total Appropriations	3,461,003	4,836,700	3,750,700	6,498,700	-	6,498,700	34.36%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	2,929,496	3,583,700	3,440,400	3,647,000	-	3,647,000	1.77%
Delinquent Ad Valorem Taxes	25,616	-	-	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	(51,391)	-	-	-	-	-	N/A
Charges For Services	161,948	120,000	120,000	30,000	-	30,000	(75.00)%
Miscellaneous Revenues	377	-	-	-	-	-	N/A
Interest/Misc	16,320	7,000	7,000	7,000	-	7,000	0.00%
Reimb From Other Depts	132,250	69,500	69,500	100,000	-	100,000	43.88%
Trans frm Property Appraiser	1,980	-	-	-	-	-	N/A
Trans frm Tax Collector	27,609	-	-	-	-	-	N/A
Trans fm 174 Conserv Collier Maint	-	-	-	395,200	-	395,200	N/A
Trans fm 185 Beach Ren Ops	43,300	45,000	45,000	45,000	-	45,000	0.00%
Trans fm 301 Co Wide Cap	-	-	-	915,500	-	915,500	N/A
Carry Forward	1,788,600	1,200,700	1,617,100	1,548,300	-	1,548,300	28.95%
Less 5% Required By Law	-	(189,200)	-	(189,300)	-	(189,300)	0.05%
Total Funding	5,076,105	4,836,700	5,299,000	6,498,700	-	6,498,700	34.36%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Affordable Housing (1077) / (116)

Fund Type: **Special Revenue**

Description: **The monies in this fund are primarily sourced from affordable housing initiatives. Prior to the accounting system upgrade in FY 2023, this was Fund number 116.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	113,831	111,500	108,300	84,200	-	84,200	(24.48)%
Operating Expense	66,926	111,900	135,200	557,500	-	557,500	398.21%
Grants and Aid	16,000	50,000	-	312,500	-	312,500	525.00%
Reserve for Salary Adj.	-	8,300	-	-	-	-	(100.00)%
Total Appropriations	196,757	281,700	243,500	954,200	-	954,200	238.73%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	-	-	17,400	17,400	-	17,400	N/A
Miscellaneous Revenues	40	-	-	-	-	-	N/A
Interest/Misc	4,994	-	18,000	18,000	-	18,000	N/A
Trans fm 001 Gen Fund	223,400	281,700	281,700	126,700	-	126,700	(55.02)%
Carry Forward	688,600	-	720,300	793,900	-	793,900	N/A
Less 5% Required By Law	-	-	-	(1,800)	-	(1,800)	N/A
Total Funding	917,034	281,700	1,037,400	954,200	-	954,200	238.73%

Natural Resources (1802) / (117)

Fund Type: **Special Revenue**

Description: **Accounts for the construction and maintenance of artificial reefs utilizing private donations. Prior to the accounting system upgrade in FY 2023, this was Fund number 117.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	-	6,700	-	-	-	N/A
Total Appropriations	-	-	6,700	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	44	-	-	-	-	-	N/A
Carry Forward	6,700	-	6,700	-	-	-	N/A
Total Funding	6,744	-	6,700	-	-	-	0.00%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Parks And Recreation Sea Turtle Monitoring (1804) / (119)

Fund Type: **Special Revenue**

Description: **This fund is to account for Sea Turtle monitoring activities funded by tourist development taxes and the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 119.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	238,945	323,600	244,100	382,100	-	382,100	18.08%
Operating Expense	16,409	22,200	3,700	94,000	-	94,000	323.42%
Capital Outlay	5,994	-	-	12,000	-	12,000	N/A
Trans to 111 Unincorp Gen Fd	19,600	18,000	18,000	-	-	-	(100.00)%
Reserve for Contingencies	-	18,400	-	21,000	-	21,000	14.13%
Reserve for Salary Adj.	-	18,100	-	-	-	-	(100.00)%
Reserve for Capital	-	5,000	-	121,600	-	121,600	2,332.00%
Total Appropriations	280,949	405,300	265,800	630,700	-	630,700	55.61%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	2,033	-	8,000	8,000	-	8,000	N/A
Trans fm 001 Gen Fund	133,000	133,000	133,000	138,700	-	138,700	4.29%
Trans fm 195 TDC Cap Fd	171,700	171,700	171,700	171,700	-	171,700	0.00%
Carry Forward	240,000	100,600	265,800	312,700	-	312,700	210.83%
Less 5% Required By Law	-	-	-	(400)	-	(400)	N/A
Total Funding	546,733	405,300	578,500	630,700	-	630,700	55.61%

Community Development Block Grants (1805) / (121)

Fund Type: **Special Revenue**

Description: **Accounts for Federal and other intergovernmental dollars designed to foster and facilitate active and planned Community Development Block Grant programs. Fund also devotes dollars to affordable housing needs throughout Collier County. All future grants will be accounted for in Grant Funds (1835/705) & (1836/706). Prior to the accounting system upgrade in FY 2023, this was Fund number 121.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	-	1,800	-	-	-	N/A
Remittances	-	-	26,700	-	-	-	N/A
Total Appropriations	-	-	28,500	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	20,990	-	-	-	-	-	N/A
Interest/Misc	-	-	-	-	-	-	N/A
Carry Forward	7,500	-	28,500	-	-	-	N/A
Total Funding	28,490	-	28,500	-	-	-	0.00%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Grant Program Support (1806) / (123)

Fund Type: **Special Revenue**

Description: **This fund is used to provide assistance to elderly Collier County residents through excess revenues from the Senior Choice federal and state grant program as well as any local funds needed to support unfunded or underfunded mandates. On November 10, 2020, agenda item 11.A, the Board approved to reimburse EMS (\$13,464,802.10) and the Sheriff (\$31 million) for public health and safety payrolls thru December 30,2020 from the CARES Act CRF (Coronavirus Relief Funds). These reimbursements recovered using this methodology were transferred from the General Fund (0001/001) and the Board approved 'Collier CARES' program beyond the December 31, 2020 funding deadline. Prior to the accounting system upgrade in FY 2023, this was Fund number 123.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	645,082	807,400	1,091,500	1,018,200	-	1,018,200	26.11%
Operating Expense	848,564	9,700	2,192,200	60,800	-	60,800	526.80%
Capital Outlay	-	-	967,600	-	-	-	N/A
Grants and Aid	314,084	-	-	-	-	-	N/A
Remittances	91,854	-	317,200	-	-	-	N/A
Total Appropriations	1,899,584	817,100	4,568,500	1,079,000	-	1,079,000	32.05%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	227	-	-	-	-	-	N/A
Interest/Misc	18,798	-	70,000	70,000	-	70,000	N/A
Trans fm 001 Gen Fund	700,700	712,100	1,712,100	827,500	-	827,500	16.21%
Trans fm 707/708 Human Srv Grants	95,000	105,000	105,000	185,000	-	185,000	76.19%
Carry Forward	3,764,800	-	2,681,400	-	-	-	N/A
Less 5% Required By Law	-	-	-	(3,500)	-	(3,500)	N/A
Total Funding	4,579,526	817,100	4,568,500	1,079,000	-	1,079,000	32.05%

MPO Grants (1809) / (128)

Fund Type: **Special Revenue**

Description: **Accounts for the expenditure of dollars connected with the Metropolitan Planning Organization transportation management functions in Collier County as mandated by Federal, State and local laws. Prior to the accounting system upgrade in FY 2023, this was Fund number 128.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	4,020	300	9,700	-	-	-	(100.00)%
Operating Expense	1,527	7,800	61,600	15,400	-	15,400	97.44%
Total Appropriations	5,547	8,100	71,300	15,400	-	15,400	90.12%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	6,000	3,000	3,000	3,000	-	3,000	0.00%
Miscellaneous Revenues	30	-	-	-	-	-	N/A
Interest/Misc	410	100	700	-	-	-	(100.00)%
Trans fm 111 Unincorp Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.00%
Trans fm 711/712 Transp Grants	1,746	-	6,600	-	-	-	N/A
Carry Forward	55,100	200	63,600	7,600	-	7,600	3,700.00%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.00%
Total Funding	68,287	8,100	78,900	15,400	-	15,400	90.12%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Library Donation - Project Fund (1810) / (129)

Fund Type: **Special Revenue**

Description: **Accounts for the restricted donations to the Library Division. Remaining funds in Fund (1810/129) are refunds of telephone and internet charges provided through the E-Rate Program (<http://sl.universalservice.org>). Funds are intended to help schools and libraries provide broadband Internet access for the public and related technology services. This fund use to account for State Aid to Library Grant funds which are now budgeted in Fund (1839/709). Prior to the accounting system upgrade in FY 2023, this was Fund number 129.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	-	-	700	-	-	-	N/A
Operating Expense	532,264	-	558,800	-	-	-	N/A
Capital Outlay	24,126	-	565,400	-	-	-	N/A
Reserve for Capital	-	88,100	-	163,800	-	163,800	85.93%
Total Appropriations	556,391	88,100	1,124,900	163,800	-	163,800	85.93%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	4,133	-	100,000	-	-	-	N/A
Interest/Misc	9,895	14,100	24,000	27,000	-	27,000	91.49%
Carry Forward	1,681,500	74,800	1,139,100	138,200	-	138,200	84.76%
Less 5% Required By Law	-	(800)	-	(1,400)	-	(1,400)	75.00%
Total Funding	1,695,527	88,100	1,263,100	163,800	-	163,800	85.93%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Golden Gate Community Center (1605) / (130)

Fund Type: **Special Revenue**

Description: **MSTU created to fund initial construction and on-going operations of a community center building within Golden Gate City. Primary funding is provided by ad valorem taxes generated from property owners within the MSTU and a transfer from the Unincorporated General Fund (1011/111). (Ord. 75-04) Prior to the accounting system upgrade in FY 2023, this was Fund number 130.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	531,956	644,900	596,100	699,300	-	699,300	8.44%
Operating Expense	282,389	385,700	372,700	512,300	-	512,300	32.82%
Indirect Cost Reimburs	175,200	174,800	174,800	191,000	-	191,000	9.27%
Capital Outlay	-	12,100	12,000	12,000	-	12,000	(0.83)%
Trans to Property Appraiser	3,879	4,800	4,800	5,100	-	5,100	6.25%
Trans to Tax Collector	9,922	12,000	12,000	18,900	-	18,900	57.50%
Trans to 506 IT Capital	-	42,900	42,900	40,800	-	40,800	(4.90)%
Reserve for Contingencies	-	55,400	-	70,800	-	70,800	27.80%
Reserve for Capital	-	656,300	-	1,078,200	-	1,078,200	64.28%
Total Appropriations	1,003,345	1,988,900	1,215,300	2,628,400	-	2,628,400	32.15%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	482,922	595,100	571,300	665,300	-	665,300	11.80%
Delinquent Ad Valorem Taxes	8,502	-	-	-	-	-	N/A
Charges For Services	260,677	157,300	213,100	226,900	-	226,900	44.25%
Miscellaneous Revenues	32	-	-	-	-	-	N/A
Interest/Misc	6,224	6,100	28,700	28,700	-	28,700	370.49%
Trans frm Property Appraiser	323	-	-	-	-	-	N/A
Trans frm Tax Collector	3,907	-	-	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	581,800	587,600	587,600	612,600	-	612,600	4.25%
Carry Forward	613,900	680,900	955,600	1,141,000	-	1,141,000	67.57%
Less 5% Required By Law	-	(38,100)	-	(46,100)	-	(46,100)	21.00%
Total Funding	1,958,288	1,988,900	2,356,300	2,628,400	-	2,628,400	32.15%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Planning Services (1014) / (131)

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, engineering inspections, environmental permitting reviews as well as various planning functions. Services provided are Planning, Financial Administration, Environmental Review, and Engineering. Revenue is generated from development fees. Prior to the accounting system upgrade in FY 2023, this was Fund number 131.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	5,252,835	6,578,300	5,799,100	6,938,700	-	6,938,700	5.48%
Operating Expense	2,295,349	5,486,700	4,964,800	5,879,900	-	5,879,900	7.17%
Indirect Cost Reimburs	235,000	243,900	243,900	242,500	-	242,500	(0.57)%
Capital Outlay	-	30,000	56,000	-	-	-	(100.00)%
Trans to 001 Gen Fd	12,300	13,600	13,600	-	-	-	(100.00)%
Trans to 111 Unincorp Gen Fd	145,700	145,700	145,700	-	-	-	(100.00)%
Trans to 113 Com Dev Fd	100,000	100,000	100,000	-	-	-	(100.00)%
Trans to 309 CDES Capital	1,872,000	-	-	-	-	-	N/A
Trans to 506 IT Capital	-	177,200	177,200	183,300	-	183,300	3.44%
Reserve for Contingencies	-	206,900	-	326,500	-	326,500	57.81%
Reserve for Prepaid Services	-	5,819,500	-	4,819,500	-	4,819,500	(17.18)%
Reserve for Capital	-	7,179,500	-	6,254,100	-	6,254,100	(12.89)%
Reserve for Cash Flow	-	2,089,700	-	2,220,400	-	2,220,400	6.25%
Reserve for Attrition	-	(105,300)	-	(114,300)	-	(114,300)	8.55%
Total Appropriations	9,913,183	27,965,700	11,500,300	26,750,600	-	26,750,600	(4.34)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Net Cost Planning Services	(17,708,609)	-	(17,535,700)	-	-	-	N/A
Licenses & Permits	6,030,313	5,638,400	5,666,500	5,432,400	-	5,432,400	(3.65)%
Reinspection Fees	1,106,822	1,000,000	971,900	1,000,000	-	1,000,000	0.00%
FEMA - Fed Emerg Mgt Agency	34,779	-	-	-	-	-	N/A
Charges For Services	3,385,592	2,844,100	2,397,000	2,536,500	-	2,536,500	(10.82)%
Miscellaneous Revenues	258	-	600	-	-	-	N/A
Interest/Misc	135,528	85,000	471,000	500,000	-	500,000	488.24%
Reimb From Other Depts	-	-	-	219,500	-	219,500	N/A
Trans fm 111 Unincorp Gen Fd	219,500	219,500	219,500	-	-	-	(100.00)%
Adv/Repay fm 495 Airport	523,100	1,624,800	1,624,800	-	-	-	(100.00)%
Carry Forward	16,185,900	17,032,300	17,684,700	17,535,700	-	17,535,700	2.96%
Less 5% Required By Law	-	(478,400)	-	(473,500)	-	(473,500)	(1.02)%
Total Funding	9,913,183	27,965,700	11,500,300	26,750,600	-	26,750,600	(4.34)%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Victoria Park Drainage MSTU (1608) / (134)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include monitoring drainage and water control facilities and equipment. Prior to the accounting system upgrade in FY 2023, this was Fund number 134.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	374	8,400	700	25,300	-	25,300	201.19%
Indirect Cost Reimburs	700	800	800	1,000	-	1,000	25.00%
Trans to Property Appraiser	11	300	300	300	-	300	0.00%
Trans to Tax Collector	494	900	900	900	-	900	0.00%
Trans to 103 Stormwater Ops	22,900	13,000	13,000	4,600	-	4,600	(64.62)%
Total Appropriations	24,478	23,400	15,700	32,100	-	32,100	37.18%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	16,204	19,700	18,900	22,100	-	22,100	12.18%
Delinquent Ad Valorem Taxes	251	-	-	-	-	-	N/A
Interest/Misc	67	-	-	-	-	-	N/A
Trans frm Property Appraiser	1	-	-	-	-	-	N/A
Trans frm Tax Collector	194	-	-	-	-	-	N/A
Carry Forward	15,600	4,700	7,900	11,100	-	11,100	136.17%
Less 5% Required By Law	-	(1,000)	-	(1,100)	-	(1,100)	10.00%
Total Funding	32,317	23,400	26,800	32,100	-	32,100	37.18%

Naples Production Park MSTBU Fund (1612) / (138)

Fund Type: **Special Revenue**

Description: **Fund used to pay for roadway and drainage improvements within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTBU). Prior to the accounting system upgrade in FY 2023, this was Fund number 138.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Capital Outlay	219,963	166,500	159,700	-	-	-	(100.00)%
Trans to 232 PR/NPP Bond	6,200	-	-	-	-	-	N/A
Total Appropriations	226,163	166,500	159,700	-	-	-	(100.00)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	1,526	2,000	1,300	-	-	-	(100.00)%
Carry Forward	383,000	164,600	158,400	-	-	-	(100.00)%
Less 5% Required By Law	-	(100)	-	-	-	-	(100.00)%
Total Funding	384,526	166,500	159,700	-	-	-	(100.00)%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Naples Park Drainage MSTBU (1613) / (139)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include maintenance of drainage systems. Prior to the accounting system upgrade in FY 2023, this was Fund number 139.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	100	151,600	100	160,600	-	160,600	5.94%
Indirect Cost Reimburs	500	600	600	700	-	700	16.67%
Trans to Property Appraiser	69	200	200	200	-	200	0.00%
Trans to Tax Collector	167	200	200	200	-	200	0.00%
Total Appropriations	837	152,600	1,100	161,700	-	161,700	5.96%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	8,153	8,600	8,300	10,100	-	10,100	17.44%
Delinquent Ad Valorem Taxes	82	-	-	-	-	-	N/A
Interest/Misc	939	-	-	-	-	-	N/A
Trans frm Property Appraiser	6	-	-	-	-	-	N/A
Trans frm Tax Collector	66	-	-	-	-	-	N/A
Carry Forward	136,600	144,500	145,000	152,200	-	152,200	5.33%
Less 5% Required By Law	-	(500)	-	(600)	-	(600)	20.00%
Total Funding	145,845	152,600	153,300	161,700	-	161,700	5.96%

Naples Production Park Maintenance MSTBU (1615) / (141)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements. Prior to the accounting system upgrade in FY 2023, this was Fund number 141.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	100	100,100	100	100,100	-	100,100	0.00%
Indirect Cost Reimburs	200	200	200	400	-	400	100.00%
Reserve for Capital	-	926,300	-	941,700	-	941,700	1.66%
Total Appropriations	300	1,026,600	300	1,042,200	-	1,042,200	1.52%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	6,860	5,000	8,300	5,000	-	5,000	0.00%
Trans fm 138 Naples Prod Pk	6,200	-	-	-	-	-	N/A
Carry Forward	1,016,700	1,021,900	1,029,500	1,037,500	-	1,037,500	1.53%
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.00%
Total Funding	1,029,760	1,026,600	1,037,800	1,042,200	-	1,042,200	1.52%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Pine Ridge Industrial Park MSTBU (1616) / (142)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements. Prior to the accounting system upgrade in FY 2023, this was Fund number 142.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	100	100	100	100	-	100	0.00%
Indirect Cost Reimburs	700	600	600	900	-	900	50.00%
Capital Outlay	-	2,073,700	-	2,094,500	-	2,094,500	1.00%
Total Appropriations	800	2,074,400	700	2,095,500	-	2,095,500	1.02%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	13,647	9,600	16,700	9,600	-	9,600	0.00%
Carry Forward	2,057,500	2,065,300	2,070,400	2,086,400	-	2,086,400	1.02%
Less 5% Required By Law	-	(500)	-	(500)	-	(500)	0.00%
Total Funding	2,071,147	2,074,400	2,087,100	2,095,500	-	2,095,500	1.02%

Vanderbilt Beach MSTU (1617) / (143)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include beautification and maintenance of medians and roadways as well as the conversion of overhead utility distribution facilities to underground. Prior to the accounting system upgrade in FY 2023, this was Fund number 143.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	1,671,599	4,013,700	1,473,200	5,636,600	-	5,636,600	40.43%
Indirect Cost Reimburs	8,800	15,500	15,500	8,700	-	8,700	(43.87)%
Capital Outlay	-	650,000	-	650,000	-	650,000	0.00%
Trans to Property Appraiser	11,833	13,500	13,500	14,300	-	14,300	5.93%
Trans to Tax Collector	28,965	34,200	34,200	36,200	-	36,200	5.85%
Trans to 111 Unincorp Gen Fd	85,000	91,000	91,000	96,000	-	96,000	5.49%
Reserve for Capital	-	75,000	-	33,400	-	33,400	(55.47)%
Total Appropriations	1,806,197	4,892,900	1,627,400	6,475,200	-	6,475,200	32.34%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	1,423,309	1,702,200	1,634,100	1,756,300	-	1,756,300	3.18%
Delinquent Ad Valorem Taxes	12,434	-	-	-	-	-	N/A
Interest/Misc	35,639	28,000	45,000	28,000	-	28,000	0.00%
Trans frm Property Appraiser	984	-	-	-	-	-	N/A
Trans frm Tax Collector	11,407	-	-	-	-	-	N/A
Carry Forward	5,050,800	3,249,400	4,728,400	4,780,100	-	4,780,100	47.11%
Less 5% Required By Law	-	(86,700)	-	(89,200)	-	(89,200)	2.88%
Total Funding	6,534,574	4,892,900	6,407,500	6,475,200	-	6,475,200	32.34%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Ochopee Fire Control District (1040) / (146)

Fund Type: **Special Revenue**

Description: **The fire district is a Municipal Service Taxing Unit (MSTU) that provides services to the residents of Ochopee and is supported by ad valorem taxes. Ad valorem revenues collected are paid to Greater Naples Fire and Rescue District until all legislative action is complete and Ochopee Fire Control District is incorporated into the Greater Naples Fire and Rescue District. Prior to the accounting system upgrade in FY 2023, this was Fund number 146.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Indirect Cost Reimburs	8,000	6,700	6,700	7,800	-	7,800	16.42%
Capital Outlay	-	-	-	800,000	-	800,000	N/A
Remittances	1,860,196	2,216,200	4,046,500	3,696,600	-	3,696,600	66.80%
Trans to Property Appraiser	10,693	12,300	12,300	13,500	-	13,500	9.76%
Trans to Tax Collector	28,638	32,300	32,300	45,000	-	45,000	39.32%
Reserve for Contingencies	-	-	-	350,400	-	350,400	N/A
Reserve for Cash Flow	-	275,000	-	157,000	-	157,000	(42.91)%
Total Appropriations	1,907,527	2,542,500	4,097,800	5,070,300	-	5,070,300	99.42%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	1,285,682	1,564,900	1,502,300	1,819,700	-	1,819,700	16.28%
Delinquent Ad Valorem Taxes	46,237	-	-	-	-	-	N/A
Interest/Misc	7,572	1,000	11,800	2,000	-	2,000	100.00%
Trans frm Property Appraiser	889	1,800	1,800	-	-	-	(100.00)%
Trans frm Tax Collector	11,279	11,700	11,700	-	-	-	(100.00)%
Trans fm 001 Gen Fund	565,100	565,100	609,400	955,200	-	955,200	69.03%
Trans fm 111 Unincorp Gen Fd	-	-	1,511,400	2,338,500	-	2,338,500	N/A
Carry Forward	486,200	476,300	495,400	46,000	-	46,000	(90.34)%
Less 5% Required By Law	-	(78,300)	-	(91,100)	-	(91,100)	16.35%
Total Funding	2,402,961	2,542,500	4,143,800	5,070,300	-	5,070,300	99.42%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Goodland/Horr's Island Fire District (1041) / (149)

Fund Type: **Special Revenue**

Description: **This fire district is a Municipal Service Taxing Unit (MSTU) supported by ad valorem taxes providing service to the residents of Goodland through a contractual agreement with a local fire department. Prior to the accounting system upgrade in FY 2023, this was Fund number 149.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Indirect Cost Reimburs	1,000	1,000	1,000	1,000	-	1,000	0.00%
Remittances	122,608	140,900	140,900	170,500	-	170,500	21.01%
Trans to Property Appraiser	991	1,700	1,700	1,700	-	1,700	0.00%
Trans to Tax Collector	3,194	3,600	3,600	4,000	-	4,000	11.11%
Total Appropriations	127,792	147,200	147,200	177,200	-	177,200	20.38%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	123,164	145,700	139,900	169,500	-	169,500	16.33%
Delinquent Ad Valorem Taxes	4,618	-	-	-	-	-	N/A
Interest/Misc	390	-	-	-	-	-	N/A
Trans frm Property Appraiser	82	-	-	-	-	-	N/A
Trans frm Tax Collector	1,258	-	-	-	-	-	N/A
Carry Forward	21,700	8,900	23,500	16,200	-	16,200	82.02%
Less 5% Required By Law	-	(7,400)	-	(8,500)	-	(8,500)	14.86%
Total Funding	151,212	147,200	163,400	177,200	-	177,200	20.38%

Sabal Palm Road Extension MSTBU (1619) / (151)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of the existing roadway. Prior to the accounting system upgrade in FY 2023, this was Fund number 151.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	15,105	32,800	1,500	33,800	-	33,800	3.05%
Indirect Cost Reimburs	500	200	200	400	-	400	100.00%
Trans to 111 Unincorp Gen Fd	3,000	3,200	3,200	3,200	-	3,200	0.00%
Reserve for Capital	-	30,000	-	9,500	-	9,500	(68.33)%
Total Appropriations	18,605	66,200	4,900	46,900	-	46,900	(29.15)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	437	-	-	-	-	-	N/A
Carry Forward	70,000	66,200	51,800	46,900	-	46,900	(29.15)%
Total Funding	70,437	66,200	51,800	46,900	-	46,900	(29.15)%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Lely Golf Estates Beautification MSTU (1620) / (152)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees. Prior to the accounting system upgrade in FY 2023, this was Fund number 152.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	144,247	269,600	274,800	303,600	-	303,600	12.61%
Indirect Cost Reimburs	6,600	7,200	7,200	8,300	-	8,300	15.28%
Capital Outlay	-	189,200	170,000	278,000	-	278,000	46.93%
Trans to Property Appraiser	2,497	3,100	3,100	3,300	-	3,300	6.45%
Trans to Tax Collector	7,022	8,900	8,900	9,400	-	9,400	5.62%
Trans to 111 Unincorp Gen Fd	54,700	58,800	58,800	64,100	-	64,100	9.01%
Reserve for Insurance	-	150,000	-	150,000	-	150,000	0.00%
Total Appropriations	215,066	686,800	522,800	816,700	-	816,700	18.91%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	298,349	360,700	346,300	407,600	-	407,600	13.00%
Delinquent Ad Valorem Taxes	2,771	-	-	-	-	-	N/A
Interest/Misc	4,190	3,000	6,000	3,000	-	3,000	0.00%
Trans frm Property Appraiser	208	-	-	-	-	-	N/A
Trans frm Tax Collector	2,766	-	-	-	-	-	N/A
Carry Forward	504,000	341,400	597,200	426,700	-	426,700	24.99%
Less 5% Required By Law	-	(18,300)	-	(20,600)	-	(20,600)	12.57%
Total Funding	812,284	686,800	949,500	816,700	-	816,700	18.91%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Golden Gate Beautification MSTU (1621) / (153)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees. Prior to the accounting system upgrade in FY 2023, this was Fund number 153.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	251,585	278,800	241,400	309,000	-	309,000	10.83%
Indirect Cost Reimburs	4,600	5,200	5,200	5,900	-	5,900	13.46%
Capital Outlay	-	1,464,700	-	1,956,300	-	1,956,300	33.56%
Trans to Property Appraiser	4,045	5,000	5,000	5,300	-	5,300	6.00%
Trans to Tax Collector	10,532	13,000	13,000	13,700	-	13,700	5.38%
Trans to 111 Unincorp Gen Fd	56,000	60,100	60,100	65,000	-	65,000	8.15%
Total Appropriations	326,761	1,826,800	324,700	2,355,200	-	2,355,200	28.92%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	507,566	607,400	583,100	675,600	-	675,600	11.23%
Delinquent Ad Valorem Taxes	6,545	-	-	-	-	-	N/A
Miscellaneous Revenues	5,723	-	-	-	-	-	N/A
Interest/Misc	9,651	6,500	13,900	6,500	-	6,500	0.00%
Trans frm Property Appraiser	336	-	-	-	-	-	N/A
Trans frm Tax Collector	4,147	-	-	-	-	-	N/A
Carry Forward	1,227,800	1,243,700	1,435,000	1,707,300	-	1,707,300	37.28%
Less 5% Required By Law	-	(30,800)	-	(34,200)	-	(34,200)	11.04%
Total Funding	1,761,769	1,826,800	2,032,000	2,355,200	-	2,355,200	28.92%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Hawksridge Stormwater Pumping System MSTU (1622) / (154)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include operation and maintenance of stormwater pumping improvements within the Hawksridge Planned Urban Development (PUD). Prior to the accounting system upgrade in FY 2023, this was Fund number 154.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	456	54,900	900	57,400	-	57,400	4.55%
Indirect Cost Reimburs	800	800	800	1,000	-	1,000	25.00%
Trans to Property Appraiser	23	100	100	100	-	100	0.00%
Trans to Tax Collector	227	300	300	300	-	300	0.00%
Reserve for Capital	-	14,200	-	21,400	-	21,400	50.70%
Total Appropriations	1,505	70,300	2,100	80,200	-	80,200	14.08%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	2,658	2,800	2,700	3,300	-	3,300	17.86%
Delinquent Ad Valorem Taxes	7,786	-	-	-	-	-	N/A
Interest/Misc	462	-	-	-	-	-	N/A
Trans frm Property Appraiser	2	-	-	-	-	-	N/A
Trans frm Tax Collector	28	-	-	-	-	-	N/A
Carry Forward	67,100	67,700	76,500	77,100	-	77,100	13.88%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.00%
Total Funding	78,037	70,300	79,200	80,200	-	80,200	14.08%

Radio Road Beautification (1625) / (158)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees. Prior to the accounting system upgrade in FY 2023, this was Fund number 158.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	80,122	151,300	128,600	126,000	-	126,000	(16.72)%
Indirect Cost Reimburs	3,300	3,400	3,400	3,900	-	3,900	14.71%
Capital Outlay	49,565	50,000	10,000	-	-	-	(100.00)%
Trans to Tax Collector	1	-	-	-	-	-	N/A
Trans to 111 Unincorp Gen Fd	40,700	43,900	43,900	46,300	-	46,300	5.47%
Reserve for Capital	-	67,400	-	-	-	-	(100.00)%
Total Appropriations	173,689	316,000	185,900	176,200	-	176,200	(44.24)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Delinquent Ad Valorem Taxes	69	-	-	-	-	-	N/A
Interest/Misc	3,249	1,700	3,600	1,500	-	1,500	(11.76)%
Trans frm Tax Collector	1	-	-	-	-	-	N/A
Carry Forward	527,500	314,400	357,100	174,800	-	174,800	(44.40)%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.00%
Total Funding	530,819	316,000	360,700	176,200	-	176,200	(44.24)%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Forest Lakes Roadway & Drainage MSTU (1626) / (159)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include roadway, drainage, and beautification improvements and maintenance. Prior to the accounting system upgrade in FY 2023, this was Fund number 159.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	166,089	175,500	170,600	230,400	-	230,400	31.28%
Indirect Cost Reimburs	4,300	4,200	4,200	5,700	-	5,700	35.71%
Capital Outlay	173,426	-	-	-	-	-	N/A
Trans to Property Appraiser	7,208	8,500	8,500	9,000	-	9,000	5.88%
Trans to Tax Collector	19,415	23,500	23,500	24,900	-	24,900	5.96%
Trans to 111 Unincorp Gen Fd	59,100	63,300	63,300	70,300	-	70,300	11.06%
Reserve for Capital	-	1,658,600	-	2,514,600	-	2,514,600	51.61%
Total Appropriations	429,538	1,933,600	270,100	2,854,900	-	2,854,900	47.65%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	870,755	1,031,200	990,000	1,177,800	-	1,177,800	14.22%
Interest/Misc	6,534	3,000	-	3,000	-	3,000	0.00%
Trans frm Property Appraiser	600	-	-	-	-	-	N/A
Trans frm Tax Collector	7,707	-	-	-	-	-	N/A
Trans fm 259 Forest Lake Debt	-	38,500	38,500	-	-	-	(100.00)%
Carry Forward	518,800	912,800	974,800	1,733,200	-	1,733,200	89.88%
Less 5% Required By Law	-	(51,900)	-	(59,100)	-	(59,100)	13.87%
Total Funding	1,404,396	1,933,600	2,003,300	2,854,900	-	2,854,900	47.65%

Bayshore/Avalon Beautification MSTU (1627) / (160)

Fund Type: **Special Revenue**

Description: **Provides for capital improvements within Municipal Service Taxing Unit (MSTU). The principal revenue source is a transfer from the Bayshore/Avalon Beautification MSTU Fund (1630/163). Prior to the accounting system upgrade in FY 2023, this was Fund number 160.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	69,305	1,179,600	107,000	500,000	-	500,000	(57.61)%
Indirect Cost Reimburs	-	-	-	9,400	-	9,400	N/A
Capital Outlay	1,204,010	-	1,003,300	1,734,200	-	1,734,200	N/A
Reserve for Capital	-	50,700	-	50,700	-	50,700	0.00%
Total Appropriations	1,273,315	1,230,300	1,110,300	2,294,300	-	2,294,300	86.48%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	17,587	14,200	29,000	14,200	-	14,200	0.00%
Trans fm 163 Baysh/Av Beaut Fd	904,800	557,300	557,300	977,000	-	977,000	75.31%
Carry Forward	2,733,400	659,600	1,827,800	1,303,800	-	1,303,800	97.67%
Less 5% Required By Law	-	(800)	-	(700)	-	(700)	(12.50)%
Total Funding	3,655,787	1,230,300	2,414,100	2,294,300	-	2,294,300	86.48%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Immokalee Beautification (1629) / (162)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees. Prior to the accounting system upgrade in FY 2023, this was Fund number 162.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	280,949	428,800	675,700	567,500	-	567,500	32.35%
Indirect Cost Reimburs	2,700	3,400	3,400	4,000	-	4,000	17.65%
Capital Outlay	-	800,000	203,500	100,000	-	100,000	(87.50)%
Trans to Property Appraiser	3,502	4,500	4,500	4,200	-	4,200	(6.67)%
Trans to Tax Collector	9,471	10,800	10,800	16,500	-	16,500	52.78%
Trans to 186 Immok Redev Fd	92,800	92,800	92,800	-	-	-	(100.00)%
Reserve for Contingencies	-	-	-	16,100	-	16,100	N/A
Reserve for Capital	-	112,800	-	874,200	-	874,200	675.00%
Total Appropriations	389,422	1,453,100	990,700	1,582,500	-	1,582,500	8.91%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	421,521	515,300	494,700	565,100	-	565,100	9.66%
Delinquent Ad Valorem Taxes	27,040	-	700	-	-	-	N/A
Miscellaneous Revenues	86,998	-	40,200	-	-	-	N/A
Interest/Misc	9,528	7,000	26,800	7,000	-	7,000	0.00%
Trans frm Property Appraiser	291	-	-	-	-	-	N/A
Trans frm Tax Collector	3,727	-	-	-	-	-	N/A
Carry Forward	1,307,800	957,000	1,467,400	1,039,100	-	1,039,100	8.58%
Less 5% Required By Law	-	(26,200)	-	(28,700)	-	(28,700)	9.54%
Total Funding	1,856,907	1,453,100	2,029,800	1,582,500	-	1,582,500	8.91%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Bayshore Beautification MSTU (1630) / (163)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include beautification and maintenance of medians and other public areas within the district. Prior to the accounting system upgrade in FY 2023, this was Fund number 163.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	333,747	699,200	542,600	938,000	-	938,000	34.15%
Indirect Cost Reimburs	6,500	8,200	8,200	7,900	-	7,900	(3.66)%
Capital Outlay	-	25,000	69,000	74,000	-	74,000	196.00%
Trans to Property Appraiser	10,530	13,000	13,000	13,500	-	13,500	3.85%
Trans to Tax Collector	28,724	35,200	35,200	54,100	-	54,100	53.69%
Trans to 160 Baysh Beau MSTU Proj	904,800	557,300	557,300	977,000	-	977,000	75.31%
Trans to 187 Bayshore Redev Fd	125,500	125,500	125,500	-	-	-	(100.00)%
Reserve for Contingencies	-	35,000	-	35,000	-	35,000	0.00%
Reserve for Capital	-	335,400	-	288,500	-	288,500	(13.98)%
Total Appropriations	1,409,801	1,833,800	1,350,800	2,388,000	-	2,388,000	30.22%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	1,353,629	1,706,700	1,638,400	1,763,700	-	1,763,700	3.34%
Delinquent Ad Valorem Taxes	23,557	-	-	-	-	-	N/A
Miscellaneous Revenues	29,277	-	2,400	-	-	-	N/A
Interest/Misc	4,559	3,200	17,700	3,200	-	3,200	0.00%
Trans frm Property Appraiser	876	-	-	-	-	-	N/A
Trans frm Tax Collector	11,313	-	-	-	-	-	N/A
Carry Forward	388,300	209,600	401,800	709,500	-	709,500	238.50%
Less 5% Required By Law	-	(85,700)	-	(88,400)	-	(88,400)	3.15%
Total Funding	1,811,511	1,833,800	2,060,300	2,388,000	-	2,388,000	30.22%

Palm River MSTU (1638)

Fund Type: **Special Revenue**

Description: **Ordinance 2021-07 created The Palm River MSTU with the purpose of installing sidewalks in the Palm River Estate Community.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	-	-	240,000	-	240,000	N/A
Trans to Property Appraiser	-	-	-	7,500	-	7,500	N/A
Trans to Tax Collector	-	-	-	11,300	-	11,300	N/A
Total Appropriations	-	-	-	258,800	-	258,800	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	-	-	-	272,500	-	272,500	N/A
Less 5% Required By Law	-	-	-	(13,700)	-	(13,700)	N/A
Total Funding	-	-	-	258,800	-	258,800	0.00%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Haldeman Creek MSTU (1631) / (164)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include dredging of the Haldeman Creek waterway and maintenance within the defined area. Prior to the accounting system upgrade in FY 2023, this was Fund number 164.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	1,357	20,800	8,700	47,100	-	47,100	126.44%
Indirect Cost Reimburs	600	500	500	700	-	700	40.00%
Trans to Property Appraiser	1,115	1,800	1,800	1,700	-	1,700	(5.56)%
Trans to Tax Collector	3,429	4,700	4,700	6,000	-	6,000	27.66%
Trans to 187 Bayshore Redev Fd	11,300	11,300	11,300	-	-	-	(100.00)%
Reserve for Contingencies	-	-	-	800	-	800	N/A
Reserve for Capital	-	1,004,600	-	1,188,800	-	1,188,800	18.34%
Total Appropriations	17,801	1,043,700	27,000	1,245,100	-	1,245,100	19.30%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	142,522	188,600	181,100	207,500	-	207,500	10.02%
Delinquent Ad Valorem Taxes	3,939	-	-	-	-	-	N/A
Interest/Misc	5,451	3,400	15,600	3,400	-	3,400	0.00%
Trans frm Property Appraiser	93	-	-	-	-	-	N/A
Trans frm Tax Collector	1,351	-	-	-	-	-	N/A
Carry Forward	739,500	861,300	875,100	1,044,800	-	1,044,800	21.31%
Less 5% Required By Law	-	(9,600)	-	(10,600)	-	(10,600)	10.42%
Total Funding	892,856	1,043,700	1,071,800	1,245,100	-	1,245,100	19.30%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Rock Road MSTU (1632) / (165)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include roadway and drainage improvements and maintenance. Prior to the accounting system upgrade in FY 2023, this was Fund number 165.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	21,377	63,600	21,900	69,900	-	69,900	9.91%
Indirect Cost Reimburs	1,100	1,200	1,200	1,200	-	1,200	0.00%
Trans to Property Appraiser	1,059	600	600	600	-	600	0.00%
Trans to Tax Collector	1,450	1,700	1,700	1,800	-	1,800	5.88%
Trans to 111 Unincorp Gen Fd	4,500	4,900	4,900	6,500	-	6,500	32.65%
Reserve for Capital	-	55,400	-	47,200	-	47,200	(14.80)%
Total Appropriations	29,487	127,400	30,300	127,200	-	127,200	(0.16)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	47,516	46,000	44,200	24,300	-	24,300	(47.17)%
Delinquent Ad Valorem Taxes	818	-	-	-	-	-	N/A
Interest/Misc	562	-	-	-	-	-	N/A
Trans frm Property Appraiser	88	-	-	-	-	-	N/A
Trans frm Tax Collector	571	-	-	-	-	-	N/A
Carry Forward	70,300	83,700	90,300	104,200	-	104,200	24.49%
Less 5% Required By Law	-	(2,300)	-	(1,300)	-	(1,300)	(43.48)%
Total Funding	119,854	127,400	134,500	127,200	-	127,200	(0.16)%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Vanderbilt Waterways MSTU (1635) / (168)

Fund Type: **Special Revenue**

Description: **The Vanderbilt Waterways Municipal Service Taxing Unit (MSTU) was created and established for the purpose of providing short-term dredging of Turkey Bay as well and long-term maintenance of the boater channel for the benefit of property owners located on Vanderbilt Lagoon. Prior to the accounting system upgrade in FY 2023, this was Fund number 168.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	561	101,600	2,200	104,300	-	104,300	2.66%
Indirect Cost Reimburs	5,000	1,200	1,200	1,100	-	1,100	(8.33)%
Trans to Property Appraiser	3,153	4,000	4,000	4,200	-	4,200	5.00%
Trans to Tax Collector	7,933	10,300	10,300	10,900	-	10,900	5.83%
Trans to 111 Unincorp Gen Fd	16,600	17,700	17,700	20,400	-	20,400	15.25%
Advance/Repay to 001 General Fd	236,800	-	-	-	-	-	N/A
Reserve for Capital	-	738,400	-	1,193,600	-	1,193,600	61.65%
Total Appropriations	270,047	873,200	35,400	1,334,500	-	1,334,500	52.83%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	385,971	471,900	453,000	497,900	-	497,900	5.51%
Delinquent Ad Valorem Taxes	3,221	-	-	-	-	-	N/A
Interest/Misc	2,688	3,000	-	3,000	-	3,000	0.00%
Trans frm Property Appraiser	262	-	-	-	-	-	N/A
Trans frm Tax Collector	3,124	-	-	-	-	-	N/A
Carry Forward	312,400	422,100	441,000	858,600	-	858,600	103.41%
Less 5% Required By Law	-	(23,800)	-	(25,000)	-	(25,000)	5.04%
Total Funding	707,667	873,200	894,000	1,334,500	-	1,334,500	52.83%

Local Provider Participation (1130) / (169)

Fund Type: **Special Revenue**

Description: **This fund was established for the levy of a uniform non-ad valorem special assessment which will generate sufficient revenue to fund the non-federal share of Medicaid payments associated with Local Services per Ordinance 2021-23. Prior to the accounting system upgrade in FY 2023, this was Fund number 169.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	1,336	-	600	121,800	-	121,800	N/A
Indirect Cost Reimburs	-	-	-	28,200	-	28,200	N/A
Remittances	6,687,755	-	6,153,200	2,065,400	-	2,065,400	N/A
Total Appropriations	6,689,091	-	6,153,800	2,215,400	-	2,215,400	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Special Assessments	9,327,890	-	5,578,000	-	-	-	N/A
Interest/Misc	19,431	-	68,200	68,200	-	68,200	N/A
Carry Forward	-	-	2,658,200	2,150,600	-	2,150,600	N/A
Less 5% Required By Law	-	-	-	(3,400)	-	(3,400)	N/A
Total Funding	9,347,321	-	8,304,400	2,215,400	-	2,215,400	0.00%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Teen Court (1132) / (171)

Fund Type: **Special Revenue**

Description: **To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42. Prior to the accounting system upgrade in FY 2023, this was Fund number 171.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	61,932	69,200	60,300	72,900	-	72,900	5.35%
Operating Expense	403	4,100	3,600	3,600	-	3,600	(12.20)%
Remittances	2,000	3,000	3,000	3,000	-	3,000	0.00%
Total Appropriations	64,336	76,300	66,900	79,500	-	79,500	4.19%

Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Fines & Forfeitures	46,640	40,000	44,700	44,700	-	44,700	11.75%
Interest/Misc	331	-	-	-	-	-	N/A
Trans fm 681 Court Admin	13,200	6,000	6,000	11,300	-	11,300	88.33%
Carry Forward	46,000	32,300	41,900	25,700	-	25,700	(20.43)%
Less 5% Required By Law	-	(2,000)	-	(2,200)	-	(2,200)	10.00%
Total Funding	106,171	76,300	92,600	79,500	-	79,500	4.19%

Conservation Collier - Land Acquisition (1061) / (172)

Fund Type: **Special Revenue**

Description: **To acquire environmentally sensitive lands through the development and implementation of innovative purchase strategies designed to promote conservation, and restoration of County's natural resources. Prior to the accounting system upgrade in FY 2023, this was Fund number 172.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	236,601	325,000	325,000	350,300	-	350,300	7.78%
Operating Expense	143,430	373,600	326,000	411,400	-	411,400	10.12%
Indirect Cost Reimburs	23,700	19,000	19,000	38,300	-	38,300	101.58%
Capital Outlay	905,325	33,219,600	13,214,300	26,908,600	-	26,908,600	(19.00)%
Trans to Property Appraiser	-	230,000	230,000	243,000	-	243,000	5.65%
Trans to Tax Collector	515,078	611,700	611,700	970,000	-	970,000	58.57%
Trans to 001 Gen Fd	-	-	-	8,560,600	-	8,560,600	N/A
Trans to 111 Unincorp Gen Fd	32,600	48,000	48,000	6,416,300	-	6,416,300	13,267.29
Trans to 174 Consvr Collier Maint	9,728,900	7,262,200	7,262,200	7,383,700	-	7,383,700	1.67%
Trans to 179 Consvr Collier Proj	-	-	-	675,000	-	675,000	N/A
Reserve for Contingencies	-	35,300	-	32,500	-	32,500	(7.93)%
Total Appropriations	11,585,634	42,124,400	22,036,200	51,989,700	-	51,989,700	23.42%

Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	25,203,316	30,577,600	29,354,500	31,089,400	-	31,089,400	1.67%
Delinquent Ad Valorem Taxes	587	-	600	-	-	-	N/A
Miscellaneous Revenues	107,465	30,000	-	30,000	-	30,000	0.00%
Interest/Misc	64,811	32,000	331,900	654,200	-	654,200	1,944.38%
Carry Forward	323,200	13,016,800	14,154,100	21,804,900	-	21,804,900	67.51%
Less 5% Required By Law	-	(1,532,000)	-	(1,588,800)	-	(1,588,800)	3.71%
Total Funding	25,699,379	42,124,400	43,841,100	51,989,700	-	51,989,700	23.42%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Driver Education (1133) / (173)

Fund Type: **Special Revenue**

Description: **Established in FY 2004, this fund accounts for the \$5.00 surcharge on all moving and non-moving civil traffic infractions excluding parking violations filed in County Court. Proceeds fund driver education programs in both public and non-public high schools. Prior to the accounting system upgrade in FY 2023, this was Fund number 173.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Indirect Cost Reimburs	1,000	800	800	1,000	-	1,000	25.00%
Remittances	161,800	175,000	175,000	192,000	-	192,000	9.71%
Reserve for Contingencies	-	75,600	-	-	-	-	(100.00)%
Restricted for Unfunded Requests	-	-	-	129,300	-	129,300	N/A
Reserve for Cash Flow	-	35,100	-	-	-	-	(100.00)%
Total Appropriations	162,800	286,500	175,800	322,300	-	322,300	12.50%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	165,669	155,000	165,000	165,000	-	165,000	6.45%
Interest/Misc	1,280	500	4,200	4,200	-	4,200	740.00%
Carry Forward	164,200	138,800	168,400	161,800	-	161,800	16.57%
Less 5% Required By Law	-	(7,800)	-	(8,700)	-	(8,700)	11.54%
Total Funding	331,149	286,500	337,600	322,300	-	322,300	12.50%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Conservation Collier Maintenance (1062) / (174)

Fund Type: **Special Revenue**

Description: **To manage and maintain acquired environmentally sensitive lands in perpetuity through the development and implementation of plans and programs that are designed to protect, conserve, and restore the County's natural resources. Prior to the accounting system upgrade in FY 2023, this was Fund number 174.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	321,483	474,200	461,800	512,900	-	512,900	8.16%
Operating Expense	363,223	765,700	762,200	835,300	-	835,300	9.09%
Indirect Cost Reimburs	34,200	42,700	42,700	51,700	-	51,700	21.08%
Capital Outlay	5,639	75,000	59,900	55,000	-	55,000	(26.67)%
Trans to 001 Gen Fd	-	-	-	38,150,200	-	38,150,200	N/A
Trans to 114 Pollutn Ctrl Fd	-	-	-	395,200	-	395,200	N/A
Trans to 179 Consvr Collier Proj	155,000	244,100	244,100	-	-	-	(100.00)%
Trans to 506 IT Capital	-	31,100	31,100	25,500	-	25,500	(18.01)%
Trans to 710 Pub Serv Match	-	-	10,000	-	-	-	N/A
Reserve for Contingencies	-	34,000	-	36,400	-	36,400	7.06%
Restricted for Unfunded Requests	-	40,783,800	-	10,091,900	-	10,091,900	(75.26)%
Total Appropriations	879,545	42,450,600	1,611,800	50,154,100	-	50,154,100	18.15%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Delinquent Ad Valorem Taxes	5	-	-	-	-	-	N/A
Charges For Services	54	-	-	-	-	-	N/A
Miscellaneous Revenues	194,448	9,000	1,000	9,000	-	9,000	0.00%
Interest/Misc	216,767	301,900	719,100	1,061,300	-	1,061,300	251.54%
Trans frm Tax Collector	202,857	-	-	-	-	-	N/A
Trans fm 172 Conserv Collier Fd	9,728,900	7,262,200	7,262,200	7,383,700	-	7,383,700	1.67%
Carry Forward	25,895,300	34,893,000	35,383,200	41,753,700	-	41,753,700	19.66%
Less 5% Required By Law	-	(15,500)	-	(53,600)	-	(53,600)	245.81%
Total Funding	36,238,330	42,450,600	43,365,500	50,154,100	-	50,154,100	18.15%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Court Information Technology Fee (1054) / (178)

Fund Type: **Special Revenue**

Description: **Funding is provided by a \$2 service charge for recording documents or instruments as listed in S.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court. Prior to the accounting system upgrade in FY 2023, this was Fund number 178.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	140,657	181,100	155,400	191,900	-	191,900	5.96%
Operating Expense	832,789	1,232,500	1,169,700	1,251,900	-	1,251,900	1.57%
Indirect Cost Reimburs	32,100	20,500	20,500	19,900	-	19,900	(2.93)%
Capital Outlay	17,167	30,000	-	75,000	-	75,000	150.00%
Reserve for Contingencies	-	36,500	-	38,500	-	38,500	5.48%
Reserve for Capital	-	938,900	-	502,500	-	502,500	(46.48)%
Reserve for Attrition	-	(3,700)	-	-	-	-	(100.00)%
Total Appropriations	1,022,713	2,435,800	1,345,600	2,079,700	-	2,079,700	(14.62)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	1,164,028	1,000,000	800,000	800,000	-	800,000	(20.00)%
Miscellaneous Revenues	1,125	-	-	-	-	-	N/A
Interest/Misc	11,246	4,200	4,200	4,300	-	4,300	2.38%
Carry Forward	1,703,400	1,481,800	1,857,100	1,315,700	-	1,315,700	(11.21)%
Less 5% Required By Law	-	(50,200)	-	(40,300)	-	(40,300)	(19.72)%
Total Funding	2,879,799	2,435,800	2,661,300	2,079,700	-	2,079,700	(14.62)%

Conservation Collier Projects (1063) / (179)

Fund Type: **Special Revenue**

Description: **This fund accounts for Conservation Collier Capital Improvement Projects Prior to the accounting system upgrade in FY 2023, this was Fund number 179.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	5,379	-	54,600	150,000	-	150,000	N/A
Capital Outlay	-	245,000	381,500	525,000	-	525,000	114.29%
Reserve for Capital	-	-	-	16,100	-	16,100	N/A
Total Appropriations	5,379	245,000	436,100	691,100	-	691,100	182.08%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	1,110	-	7,300	8,000	-	8,000	N/A
Trans fm 172 Conserv Collier Fd	-	-	-	675,000	-	675,000	N/A
Trans fm 174 Conserv Collier Maint	155,000	244,100	244,100	-	-	-	(100.00)%
Carry Forward	42,500	900	193,200	8,500	-	8,500	844.44%
Less 5% Required By Law	-	-	-	(400)	-	(400)	N/A
Total Funding	198,610	245,000	444,600	691,100	-	691,100	182.08%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Domestic Animal Services Donations (1135) / (180)

Fund Type: **Special Revenue**

Description: **This fund was established to collect and monitor donations given to Domestic Animal Services by private citizens and/or organizations for the benefit of animals and their needs. Prior to the accounting system upgrade in FY 2023, this was Fund number 180.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	297,934	54,400	224,100	256,500	-	256,500	371.51%
Capital Outlay	4,367	-	-	-	-	-	N/A
Reserve for Contingencies	-	2,700	-	6,300	-	6,300	133.33%
Restricted for Unfunded Requests	-	540,300	-	-	-	-	(100.00)%
Total Appropriations	302,301	597,400	224,100	262,800	-	262,800	(56.01)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	87,634	69,500	110,000	120,000	-	120,000	72.66%
Interest/Misc	3,473	5,600	10,400	10,400	-	10,400	85.71%
Carry Forward	557,200	526,100	242,700	139,000	-	139,000	(73.58)%
Less 5% Required By Law	-	(3,800)	-	(6,600)	-	(6,600)	73.68%
Total Funding	648,307	597,400	363,100	262,800	-	262,800	(56.01)%

Court Maintenance Fund (1056) / (181)

Fund Type: **Special Revenue**

Description: **This fund accounts for the revenue specifically created to fund State Court Facilities. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. Prior to the accounting system upgrade in FY 2023, this was Fund number 181.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	139,103	1,550,000	6,296,700	-	-	-	(100.00)%
Capital Outlay	-	-	531,000	-	-	-	N/A
Reserve for Capital	-	3,074,200	-	4,040,800	-	4,040,800	31.44%
Total Appropriations	139,103	4,624,200	6,827,700	4,040,800	-	4,040,800	(12.62)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Fines & Forfeitures	1,027,832	960,000	900,000	900,000	-	900,000	(6.25)%
Interest/Misc	55,629	35,000	35,000	35,000	-	35,000	0.00%
Carry Forward	8,100,800	3,679,000	9,045,300	3,152,600	-	3,152,600	(14.31)%
Less 5% Required By Law	-	(49,800)	-	(46,800)	-	(46,800)	(6.02)%
Total Funding	9,184,261	4,624,200	9,980,300	4,040,800	-	4,040,800	(12.62)%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Ave Maria Innovation Zone (1030) / (182)

Fund Type: **Special Revenue**

Description: **Established in FY 2015 to attract and retain qualified targeted industry businesses within the defined unincorporated area of Collier County. Prior to the accounting system upgrade in FY 2023, this was Fund number 182.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	6,000	-	6,000	-	6,000	0.00%
Restricted for Unfunded Requests	-	707,000	-	900,900	-	900,900	27.43%
Total Appropriations	-	713,000	-	906,900	-	906,900	27.19%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	3,452	2,200	13,400	14,500	-	14,500	559.09%
Trans fm 001 Gen Fund	105,100	119,400	119,400	136,300	-	136,300	14.15%
Trans fm 111 Unincorp Gen Fd	23,800	27,100	27,100	31,000	-	31,000	14.39%
Carry Forward	433,500	564,500	565,900	725,800	-	725,800	28.57%
Less 5% Required By Law	-	(200)	-	(700)	-	(700)	250.00%
Total Funding	565,852	713,000	725,800	906,900	-	906,900	27.19%

TDC Beach Park Facilities (1100) / (183)

Fund Type: **Special Revenue**

Description: **This fund accounts for the portion of tourist development tax dollars that funds beach park facility, infrastructure and parking projects. Prior to the accounting system upgrade in FY 2023, this was Fund number 183.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	634,330	-	286,800	-	-	-	N/A
Capital Outlay	154,603	-	3,277,800	-	-	-	N/A
Trans to Tax Collector	33,996	29,400	29,400	32,100	-	32,100	9.18%
Reserve for Capital	-	2,567,600	-	4,437,100	-	4,437,100	72.81%
Total Appropriations	822,930	2,597,000	3,594,000	4,469,200	-	4,469,200	72.09%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Tourist Devel Tax	1,699,823	1,175,500	1,383,100	1,234,300	-	1,234,300	5.00%
Interest/Misc	30,990	25,000	84,900	32,600	-	32,600	30.40%
Adv Repay fm 370 (3007)	-	-	-	250,000	-	250,000	N/A
Carry Forward	4,233,900	1,456,600	5,141,800	3,015,800	-	3,015,800	107.04%
Less 5% Required By Law	-	(60,100)	-	(63,500)	-	(63,500)	5.66%
Total Funding	5,964,713	2,597,000	6,609,800	4,469,200	-	4,469,200	72.09%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Tourism Promotion (1101) / (184)

Fund Type: **Special Revenue**

Description: **This fund accounts for the portion of tourist development tax dollars that fund marketing and promotion activities. The tourist tax is levied against short-term (6 month or less) rentals that include hotel, motel rooms, condominiums and houses, campgrounds and other lodgings. Prior to the accounting system upgrade in FY 2023, this was Fund number 184.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	8,694,422	18,732,900	11,409,900	22,447,900	-	22,447,900	19.83%
Indirect Cost Reimburs	97,800	80,700	80,700	104,800	-	104,800	29.86%
Trans to Tax Collector	344,833	305,000	360,500	366,700	-	366,700	20.23%
Trans to 194 TDC Prom	1,784,400	1,784,400	1,784,400	2,022,300	-	2,022,300	13.33%
Trans to 196 TDC Eco Disaster	796,900	-	-	-	-	-	N/A
Trans to 759 Sports Complex	473,300	478,100	478,100	498,400	-	498,400	4.25%
Reserve for Contingencies	-	250,000	-	250,000	-	250,000	0.00%
Total Appropriations	12,191,655	21,631,100	14,113,600	25,690,100	-	25,690,100	18.76%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Tourist Devel Tax	17,582,145	11,544,400	13,936,300	12,221,500	-	12,221,500	5.87%
Miscellaneous Revenues	68,380	-	-	-	-	-	N/A
Interest/Misc	61,051	24,500	250,000	175,000	-	175,000	614.29%
Carry Forward	8,320,900	10,640,700	13,840,800	13,913,500	-	13,913,500	30.76%
Less 5% Required By Law	-	(578,500)	-	(619,900)	-	(619,900)	7.16%
Total Funding	26,032,475	21,631,100	28,027,100	25,690,100	-	25,690,100	18.76%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

TDC Beach Renourishment and Inlet Project Management (1102) / (185)

Fund Type: **Special Revenue**

Description: **This fund provides for management and administration of beach renourishment projects, pass and inlet projects, beach and pass monitoring, and beach maintenance. Prior to the accounting system upgrade in FY 2023, this was Fund number 185.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	584,114	839,100	780,400	711,400	-	711,400	(15.22)%
Operating Expense	181,112	277,300	271,600	254,700	-	254,700	(8.15)%
Indirect Cost Reimburs	47,500	49,500	49,500	47,900	-	47,900	(3.23)%
Trans to 113 Com Dev Fd	22,600	28,700	28,700	-	-	-	(100.00)%
Trans to 114 Pollutn Ctrl Fd	43,300	45,000	45,000	45,000	-	45,000	0.00%
Trans to 506 IT Capital	-	17,800	17,800	15,300	-	15,300	(14.04)%
Reserve for Contingencies	-	37,200	-	33,300	-	33,300	(10.48)%
Total Appropriations	878,626	1,294,600	1,193,000	1,107,600	-	1,107,600	(14.44)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerq Mgt Agency	9,179	-	-	-	-	-	N/A
Miscellaneous Revenues	-	-	100	-	-	-	N/A
Interest/Misc	3,634	1,000	4,800	1,000	-	1,000	0.00%
Reimb From Other Depts	557	-	-	-	-	-	N/A
Trans fm 195 TDC Cap Fd	883,700	817,600	817,600	992,300	-	992,300	21.37%
Carry Forward	455,900	476,100	484,900	114,400	-	114,400	(75.97)%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.00%
Total Funding	1,352,970	1,294,600	1,307,400	1,107,600	-	1,107,600	(14.44)%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Immokalee Redevelopment (1025) / (186)

Fund Type: **Special Revenue**

Description: **Established in FY 2001 to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA). Prior to the accounting system upgrade in FY 2023, this was Fund number 186.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	213,180	239,500	213,900	258,900	-	258,900	8.10%
Operating Expense	185,878	281,600	192,400	372,300	-	372,300	32.21%
Indirect Cost Reimburs	52,200	29,800	29,800	27,700	-	27,700	(7.05)%
Capital Outlay	-	130,500	-	63,400	-	63,400	(51.42)%
Trans to 001 Gen Fd	53,800	53,800	53,800	-	-	-	(100.00)%
Trans to 187 Bayshore Redev Fd	74,100	84,900	84,900	-	-	-	(100.00)%
Trans to 786 Imm CRA Cap	97,600	434,200	1,076,700	542,700	-	542,700	24.99%
Advance/Repay to 111 Unincrp Gen Fd	88,901	-	-	-	-	-	N/A
Reserve for Contingencies	-	53,100	-	53,000	-	53,000	(0.19)%
Total Appropriations	765,659	1,307,400	1,651,500	1,318,000	-	1,318,000	0.81%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	-	-	1,100	-	-	-	N/A
Interest/Misc	6,917	7,200	9,000	7,200	-	7,200	0.00%
Reimb From Other Depts	-	-	-	92,800	-	92,800	N/A
Trans fm 001 Gen Fund	821,100	984,800	984,800	993,000	-	993,000	0.83%
Trans fm 111 Unincorp Gen Fd	185,900	223,000	223,000	225,400	-	225,400	1.08%
Trans fm 162 Immokalee Beaut Fd	92,800	92,800	92,800	-	-	-	(100.00)%
Carry Forward	(200)	-	340,800	-	-	-	N/A
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.00%
Total Funding	1,106,517	1,307,400	1,651,500	1,318,000	-	1,318,000	0.81%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Bayshore/Gateway Triangle Redevelopment (1020) / (187)

Fund Type: **Special Revenue**

Description: **Established in FY 2001 to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA). Prior to the accounting system upgrade in FY 2023, this was Fund number 187.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	407,802	539,800	473,400	581,900	-	581,900	7.80%
Operating Expense	210,782	445,600	293,200	474,800	-	474,800	6.55%
Indirect Cost Reimburs	67,000	53,700	53,700	68,400	-	68,400	27.37%
Capital Outlay	-	50,000	-	33,500	-	33,500	(33.00)%
Trans to 001 Gen Fd	53,800	53,800	53,800	-	-	-	(100.00)%
Trans to 787 Baysh CRA Projects	1,717,100	2,431,200	3,745,600	2,647,500	-	2,647,500	8.90%
Reserve for Contingencies	-	15,500	-	29,600	-	29,600	90.97%
Total Appropriations	2,456,483	3,589,600	4,619,700	3,835,700	-	3,835,700	6.86%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	17,392	20,000	26,100	20,000	-	20,000	0.00%
Reimb From Other Depts	-	-	-	232,600	-	232,600	N/A
Trans fm 001 Gen Fund	2,188,000	2,730,700	2,730,700	2,920,500	-	2,920,500	6.95%
Trans fm 111 Unincorp Gen Fd	495,300	618,200	618,200	663,600	-	663,600	7.34%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	-	-	-	(100.00)%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	-	-	-	(100.00)%
Trans fm 186 Immok Redev Fd	74,100	84,900	84,900	-	-	-	(100.00)%
Carry Forward	564,300	-	1,023,000	-	-	-	N/A
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.00%
Total Funding	3,475,892	3,589,600	4,619,700	3,835,700	-	3,835,700	6.86%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

800 MHz Intergovernmental Radio Communication Program (1060) / (188)

Fund Type: **Special Revenue**

Description: **Provides funding for operating and maintenance costs of the 800 MHz radio system. Revenue is generated from a \$12.50 surcharge on moving traffic violations. A transfer from the General Fund is required to fully fund the operational costs for the 800 MHz radio system. Prior to the accounting system upgrade in FY 2023, this was Fund number 188.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	175,008	226,100	258,600	265,500	-	265,500	17.43%
Operating Expense	1,381,070	1,618,600	1,753,000	1,861,600	-	1,861,600	15.01%
Indirect Cost Reimburs	21,600	22,900	22,900	12,200	-	12,200	(46.72)%
Capital Outlay	-	73,000	190,000	190,000	-	190,000	160.27%
Reserve for Contingencies	-	-	-	49,200	-	49,200	N/A
Total Appropriations	1,577,678	1,940,600	2,224,500	2,378,500	-	2,378,500	22.57%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	300,545	299,000	293,000	308,600	-	308,600	3.21%
Miscellaneous Revenues	152,104	134,000	152,000	155,200	-	155,200	15.82%
Interest/Misc	3,135	1,000	11,400	2,000	-	2,000	100.00%
Reimb From Other Depts	38,160	105,000	34,000	631,400	-	631,400	501.33%
Trans fm 001 Gen Fund	866,400	1,226,700	1,402,400	1,278,900	-	1,278,900	4.26%
Trans fm 505 IT Ops	300,000	-	-	-	-	-	N/A
Carry Forward	240,700	196,600	357,400	25,700	-	25,700	(86.93)%
Less 5% Required By Law	-	(21,700)	-	(23,300)	-	(23,300)	7.37%
Total Funding	1,901,043	1,940,600	2,250,200	2,378,500	-	2,378,500	22.57%

Miscellaneous Florida Statutes Fund (1136) / (190)

Fund Type: **Special Revenue**

Description: **Accounts for revenues generated by concession fees from the County's Government Complex Snack Bar to be used to improve handicapped and general accessibility to government facilities. Prior to the accounting system upgrade in FY 2023, this was Fund number 190.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	46,900	25,200	42,900	-	42,900	(8.53)%
Total Appropriations	-	46,900	25,200	42,900	-	42,900	(8.53)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	-	2,400	-	-	-	-	(100.00)%
Interest/Misc	449	-	-	-	-	-	N/A
Carry Forward	67,700	44,700	68,100	42,900	-	42,900	(4.03)%
Less 5% Required By Law	-	(200)	-	-	-	-	(100.00)%
Total Funding	68,149	46,900	68,100	42,900	-	42,900	(8.53)%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Court Innovations (1050) / (192)

Fund Type: **Special Revenue**

Description: **Provides guardianship services to indigent, incapacitated adults. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42. Prior to the accounting system upgrade in FY 2023, this was Fund number 192.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	192,000	192,000	192,000	192,000	-	192,000	0.00%
Total Appropriations	192,000	192,000	192,000	192,000	-	192,000	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Fines & Forfeitures	46,640	40,000	42,000	40,000	-	40,000	0.00%
Interest/Misc	225	-	300	-	-	-	N/A
Trans fm 681 Court Admin	149,600	142,900	142,900	145,800	-	145,800	2.03%
Carry Forward	10,500	11,100	15,000	8,200	-	8,200	(26.13)%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.00%
Total Funding	206,965	192,000	200,200	192,000	-	192,000	0.00%

TDC Museum (Non-County) Grants (1103) / (193)

Fund Type: **Special Revenue**

Description: **This fund provides Tourist Development monies on a grant request basis to promote museum special events and traveling exhibits. Prior to the accounting system upgrade in FY 2023, this was Fund number 193.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Indirect Cost Reimburs	4,800	1,500	1,500	2,800	-	2,800	86.67%
Remittances	524,354	850,000	1,095,400	850,000	-	850,000	0.00%
Trans to Tax Collector	18,092	18,800	18,800	19,800	-	19,800	5.32%
Restricted for Unfunded Requests	-	1,220,400	-	1,081,400	-	1,081,400	(11.39)%
Total Appropriations	547,246	2,090,700	1,115,700	1,954,000	-	1,954,000	(6.54)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Tourist Devel Tax	904,598	627,100	737,900	658,500	-	658,500	5.01%
Interest/Misc	10,122	4,500	29,100	5,700	-	5,700	26.67%
Carry Forward	1,304,200	1,490,800	1,671,700	1,323,000	-	1,323,000	(11.26)%
Less 5% Required By Law	-	(31,700)	-	(33,200)	-	(33,200)	4.73%
Total Funding	2,218,919	2,090,700	2,438,700	1,954,000	-	1,954,000	(6.54)%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

TDC Office Management and Operations (1104) / (194)

Fund Type: **Special Revenue**

Description: **This fund accounts for Tourist Development Council (TDC) staff support, overall tourism promotion program management, and marketing and promotion activities provided through County staff. Prior to the accounting system upgrade in FY 2023, this was Fund number 194.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	992,864	1,284,700	1,242,400	1,562,000	-	1,562,000	21.58%
Operating Expense	369,082	419,400	427,500	376,900	-	376,900	(10.13)%
Indirect Cost Reimburs	54,500	47,000	47,000	47,300	-	47,300	0.64%
Trans to 001 Gen Fd	170,300	170,300	170,300	-	-	-	(100.00)%
Trans to 301 Co Wide Cap Fd	5,100	5,100	5,100	-	-	-	(100.00)%
Trans to 506 IT Capital	-	59,300	59,300	61,100	-	61,100	3.04%
Reserve for Contingencies	-	49,400	-	50,000	-	50,000	1.21%
Reserve for Capital	-	50,000	-	55,000	-	55,000	10.00%
Reserve for Attrition	-	(21,300)	-	(27,400)	-	(27,400)	28.64%
Total Appropriations	1,591,846	2,063,900	1,951,600	2,124,900	-	2,124,900	2.96%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	253	-	100	-	-	-	N/A
Interest/Misc	2,307	-	6,000	1,500	-	1,500	N/A
Trans fm 184 TDC Promo	1,784,400	1,784,400	1,784,400	2,022,300	-	2,022,300	13.33%
Carry Forward	67,100	279,500	262,200	101,100	-	101,100	(63.83)%
Total Funding	1,854,060	2,063,900	2,052,700	2,124,900	-	2,124,900	2.96%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

TDC Beach Renourishment & Inlet Management (1105) / (195)

Fund Type: **Special Revenue**

Description: **This fund provides funding for beach renourishment projects, pass and inlet projects, beach and pass monitoring requirements, and beach maintenance efforts. Prior to the accounting system upgrade in FY 2023, this was Fund number 195.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	92,460	800	800	600	-	600	(25.00)%
Operating Expense	5,817,862	1,482,000	28,156,300	3,622,500	-	3,622,500	144.43%
Capital Outlay	3,753,888	1,371,000	12,953,600	8,730,000	-	8,730,000	536.76%
Remittances	-	-	921,400	-	-	-	N/A
Trans to Tax Collector	370,048	312,000	312,000	336,000	-	336,000	7.69%
Trans to 119 Sea Turtle	171,700	171,700	171,700	171,700	-	171,700	0.00%
Trans to 185 TDC Enq	883,700	817,600	817,600	992,300	-	992,300	21.37%
Reserve for Capital	-	58,151,300	-	42,470,500	-	42,470,500	(26.97)%
Reserve for Catastrophic Event	-	9,570,000	-	500,000	-	500,000	(94.78)%
Total Appropriations	11,089,659	71,876,400	43,333,400	56,823,600	-	56,823,600	(20.94)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Tourist Devel Tax	18,502,381	12,799,000	15,059,300	13,438,900	-	13,438,900	5.00%
Miscellaneous Revenues	75,890	-	-	-	-	-	N/A
Interest/Misc	424,065	300,000	800,000	350,000	-	350,000	16.67%
Adv Repay fm 370 (3007)	-	-	-	250,000	-	250,000	N/A
Carry Forward	63,029,100	59,432,400	70,948,300	43,474,200	-	43,474,200	(26.85)%
Less 5% Required By Law	-	(655,000)	-	(689,500)	-	(689,500)	5.27%
Total Funding	82,031,436	71,876,400	86,807,600	56,823,600	-	56,823,600	(20.94)%

TDC Promotion Reserve (1106) / (196)

Fund Type: **Special Revenue**

Description: **This fund provides reserve funding to promote Collier County after a natural or economic disaster to expedite tourism recovery. Prior to the accounting system upgrade in FY 2023, this was Fund number 196.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	2,200	500,100	500,100	558,700	-	558,700	11.72%
Indirect Cost Reimburs	300	400	400	600	-	600	50.00%
Reserve for Contingencies	-	7,300	-	10,000	-	10,000	36.99%
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	1,500,000	-	1,500,000	0.00%
Total Appropriations	2,500	2,007,800	500,500	2,069,300	-	2,069,300	3.06%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	13,883	7,500	48,300	15,000	-	15,000	100.00%
Trans fm 184 TDC Promo	796,900	-	-	-	-	-	N/A
Carry Forward	1,699,100	2,000,700	2,507,300	2,055,100	-	2,055,100	2.72%
Less 5% Required By Law	-	(400)	-	(800)	-	(800)	100.00%
Total Funding	2,509,883	2,007,800	2,555,600	2,069,300	-	2,069,300	3.06%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

County Museums (1107) / (198)

Fund Type: **Special Revenue**

Description: **This fund provides dedicated funding for operations of the Collier County Museum as well as exhibit and facility capital improvements. Prior to the accounting system upgrade in FY 2023, this was Fund number 198.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,277,043	1,512,000	1,435,900	1,654,500	-	1,654,500	9.42%
Operating Expense	746,387	808,200	752,600	892,400	-	892,400	10.42%
Indirect Cost Reimburs	239,200	280,400	280,400	231,600	-	231,600	(17.40)%
Capital Outlay	159,380	-	-	-	-	-	N/A
Trans to Property Appraiser	-	-	-	100	-	100	N/A
Trans to Tax Collector	46,810	42,000	42,000	42,000	-	42,000	0.00%
Trans to 314 Museum Cap	400,000	110,000	110,000	-	-	-	(100.00)%
Reserve for Contingencies	-	30,500	-	28,400	-	28,400	(6.89)%
Reserve for Attrition	-	(25,400)	-	(28,300)	-	(28,300)	11.42%
Total Appropriations	2,868,820	2,757,700	2,620,900	2,820,700	-	2,820,700	2.28%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Tourist Devel Tax	2,000,000	2,000,000	2,000,000	2,000,000	-	2,000,000	0.00%
Charges For Services	3,346	10,200	4,400	1,000	-	1,000	(90.20)%
Miscellaneous Revenues	8,915	1,000	4,200	600	-	600	(40.00)%
Interest/Misc	6,819	7,600	7,600	12,000	-	12,000	57.89%
Trans fm 001 Gen Fund	483,400	463,000	470,400	644,500	-	644,500	39.20%
Carry Forward	763,900	376,800	397,600	263,300	-	263,300	(30.12)%
Less 5% Required By Law	-	(100,900)	-	(100,700)	-	(100,700)	(0.20)%
Total Funding	3,266,381	2,757,700	2,884,200	2,820,700	-	2,820,700	2.28%

911 Emergency Phone System Enhancement (1066) / (199)

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. This fund contains residual collections to be spent down pursuant to Florida Statutes. Revenues are currently being posted into Fund (1067/611). Prior to the accounting system upgrade in FY 2023, this was Fund number 199.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Remittances	35,292	-	-	-	-	-	N/A
Total Appropriations	35,292	-	-	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	155	-	-	-	-	-	N/A
Carry Forward	35,100	-	-	-	-	-	N/A
Total Funding	35,255	-	-	-	-	-	0.00%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Gas Tax Revenue Bonds Refund, Series 2003/2012 & 2005/2014 (2005) / (212)

Fund Type: **Debt Service**

Description: **The Gas Tax Revenue Bonds, Series 2012 refunded the 2003 Road Improvement Refunding Revenue Bonds. Gas Tax Revenue Bonds, Series 2014 partially refunded the 2005 Gas Tax Revenue Bonds. Both the Series 2003 and Series 2005 Bonds provided funding for acquisition, construction, and reconstruction of roads and bridges and other transportation improvements. Revenues pledged include the 5-cent, 6-cent, 7th cent and 9th cent Gas Taxes with final maturity in June 2025. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (2005/212) and the remaining funding is a transfer from the Gas Tax Construction Fund (3083/313). Prior to the accounting system upgrade in FY 2023, this was Fund number 212.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Arbitrage Services	1,500	7,000	7,000	7,000	-	7,000	0.00%
Debt Service	-	10,000	10,000	10,000	-	10,000	0.00%
Debt Service - Principal	11,875,000	12,215,000	12,215,000	12,965,000	-	12,965,000	6.14%
Debt Service - Interest Expense	1,412,621	1,045,900	1,045,900	705,600	-	705,600	(32.54)%
Reserve for Debt Service	-	1,242,400	-	1,191,200	-	1,191,200	(4.12)%
Total Appropriations	13,289,121	14,520,300	13,277,900	14,878,800	-	14,878,800	2.47%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Gas Taxes	2,110,817	2,000,000	2,100,000	2,100,000	-	2,100,000	5.00%
Interest/Misc	8,030	1,000	8,000	1,000	-	1,000	0.00%
Trans fm 313 Gas Tax Cap Fd	11,300,000	11,300,000	11,300,000	11,300,000	-	11,300,000	0.00%
Carry Forward	1,323,100	1,319,400	1,452,800	1,582,900	-	1,582,900	19.97%
Less 5% Required By Law	-	(100,100)	-	(105,100)	-	(105,100)	5.00%
Total Funding	14,741,947	14,520,300	14,860,800	14,878,800	-	14,878,800	2.47%

Taxable Special Obligation Revenue Note, Series 2019 (2013) / (246)

Fund Type: **Debt Service**

Description: **This special obligation note, with final maturity in September 2030 was used to finance the purchase of the Golden Gate Golf course. Prior to the accounting system upgrade in FY 2023, this was Fund number 246.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Arbitrage Services	-	3,500	3,500	3,500	-	3,500	0.00%
Debt Service	-	500	500	500	-	500	0.00%
Debt Service - Principal	-	2,180,000	2,180,000	2,255,000	-	2,255,000	3.44%
Debt Service - Interest Expense	768,844	739,000	739,000	678,200	-	678,200	(8.23)%
Reserve for Debt Service	-	-	-	1,200	-	1,200	N/A
Total Appropriations	768,844	2,923,000	2,923,000	2,938,400	-	2,938,400	0.53%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	1,038	100	100	100	-	100	0.00%
Trans fm 001 Gen Fund	-	-	-	528,300	-	528,300	N/A
Trans fm 318 Infra Sales Tax	-	-	-	415,100	-	415,100	N/A
Trans fm 346 Pks Unincorp Cap Fd	768,700	2,918,900	2,918,900	1,989,900	-	1,989,900	(31.83)%
Carry Forward	8,100	4,000	9,000	5,000	-	5,000	25.00%
Total Funding	777,838	2,923,000	2,928,000	2,938,400	-	2,938,400	0.53%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Euclid and Lakeland Assessment (1137) / (253)

Fund Type: **Debt Service**

Description: **This special assessment bond was used to finance capital improvements within the respective residential area. Prior to the accounting system upgrade in FY 2023, this was Fund number 253.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Reserve for Debt Service	-	97,700	-	98,300	-	98,300	0.61%
Total Appropriations	-	97,700	-	98,300	-	98,300	0.61%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	643	400	400	400	-	400	0.00%
Carry Forward	96,900	97,300	97,500	97,900	-	97,900	0.62%
Total Funding	97,543	97,700	97,900	98,300	-	98,300	0.61%

Forest Lakes Roadway Limited General Obligation Bonds, 2007 (2014) / (259)

Fund Type: **Debt Service**

Description: **This Limited General Obligation Bond, with final maturity in January 2022 was used to finance capital improvements within the respective residential area. Prior to the accounting system upgrade in FY 2023, this was Fund number 259.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans to 159 Forest Lake Drn MSTU	-	38,500	38,500	-	-	-	(100.00)%
Total Appropriations	-	38,500	38,500	-	-	-	(100.00)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	292	400	500	-	-	-	(100.00)%
Carry Forward	37,700	38,100	38,000	-	-	-	(100.00)%
Total Funding	37,992	38,500	38,500	-	-	-	(100.00)%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Tourist Development Tax Revenue Bond, Series 2018 (2017) / (270)

Fund Type: **Debt Service**

Description: **Bond proceeds were used to fund the construction of the Amateur Sports Complex. The revenue pledged was the Tourist Development Tax. Prior to the accounting system upgrade in FY 2023, this was Fund number 270.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Arbitrage Services	2,275	3,500	3,500	3,500	-	3,500	0.00%
Debt Service	-	10,000	10,000	10,000	-	10,000	0.00%
Debt Service - Principal	1,080,000	1,135,000	1,135,000	1,195,000	-	1,195,000	5.29%
Debt Service - Interest Expense	2,638,000	2,582,700	2,582,700	2,524,400	-	2,524,400	(2.26)%
Reserve for Debt Service	-	2,457,200	-	2,502,200	-	2,502,200	1.83%
Total Appropriations	3,720,275	6,188,400	3,731,200	6,235,100	-	6,235,100	0.75%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	12,194	5,000	5,000	5,000	-	5,000	0.00%
Trans fm 758 TDT Capital	3,217,100	3,730,300	3,730,300	3,754,500	-	3,754,500	0.65%
Carry Forward	2,962,800	2,453,400	2,471,800	2,475,900	-	2,475,900	0.92%
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.00%
Total Funding	6,192,094	6,188,400	6,207,100	6,235,100	-	6,235,100	0.75%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

**Special Obligation Bonds/Notes, Series 2017, 2020A&B & 2022A&B (2022) /
(298)**

Fund Type: **Debt Service**

Description: **These Special Obligation Bonds are pledging covenant to budget and appropriate non ad valorem revenues for the debt service. Prior to the accounting system upgrade in FY 2023, this was Fund number 298.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Arbitrage Services	7,125	20,000	20,000	20,000	-	20,000	0.00%
Payment to Escrow Agent	108,043,685	-	-	-	-	-	N/A
Debt Service	348,224	20,000	20,000	20,000	-	20,000	0.00%
Debt Service - Principal	14,798,000	14,705,000	14,705,000	14,326,000	-	14,326,000	(2.58)%
Debt Service - Interest Expense	8,585,557	6,148,700	6,148,700	6,221,100	-	6,221,100	1.18%
Reserve for Cash Flow	-	1,304,900	-	1,304,900	-	1,304,900	0.00%
Total Appropriations	131,782,591	22,198,600	20,893,700	21,892,000	-	21,892,000	(1.38)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	9,640	5,800	273,000	5,800	-	5,800	0.00%
Bond Proceeds	108,425,000	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	8,908,000	7,774,700	7,774,700	7,428,800	-	7,428,800	(4.45)%
Trans fm 101 Transp Op Fd	1,216,700	1,019,300	1,019,300	963,400	-	963,400	(5.48)%
Trans fm 299 Comm Paper Debt	15,700	-	-	-	-	-	N/A
Trans fm 345 Pk & Rec Cap	300,000	300,000	300,000	300,000	-	300,000	0.00%
Trans fm 346 Pks Unincorp Cap Fd	2,641,800	2,585,500	2,585,500	2,344,100	-	2,344,100	(9.34)%
Trans fm 350 EMS Cap Fd	444,500	397,300	397,300	383,900	-	383,900	(3.37)%
Trans fm 355 Library Cap Fd	1,058,100	616,400	616,400	616,200	-	616,200	(0.03)%
Trans fm 381 Correctional Cap Fd	1,789,900	1,617,100	1,617,100	1,228,500	-	1,228,500	(24.03)%
Trans fm 385 Law Enforc Cap Fd	1,835,300	1,721,400	1,721,400	1,688,600	-	1,688,600	(1.91)%
Trans fm 390 Gen Gov Fac Cap Fd	5,595,500	4,799,400	4,799,400	4,631,900	-	4,631,900	(3.49)%
Carry Forward	1,633,200	1,362,000	2,090,700	2,301,100	-	2,301,100	68.95%
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.00%
Total Funding	133,873,340	22,198,600	23,194,800	21,892,000	-	21,892,000	(1.38)%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Commercial Paper Loan (2023) / (299)

Fund Type: **Debt Service**

Description: **Represents variable rate debt service for Pelican Bay and Transportation Management services. Loan proceeds were provided for capital improvements in Pelican Bay Commercial Paper fund (3042/323) and Transportation Debt Financing Capital Fund (3084/330). The primary revenue sources are transfers from Gas Tax Fund (3083/313) and Pelican Bay Capital Fund (3041/322). Prior to the accounting system upgrade in FY 2023, this was Fund number 299.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Arbitrage Services	750	4,300	4,300	7,000	-	7,000	62.79%
Debt Service	-	10,000	10,000	1,500	-	1,500	(85.00)%
Debt Service - Principal	-	-	-	100,000	-	100,000	N/A
Debt Service - Interest Expense	6,300	195,000	195,000	546,500	-	546,500	180.26%
Trans to 298 Sp Ob Bd '10	15,700	-	-	-	-	-	N/A
Total Appropriations	22,750	209,300	209,300	655,000	-	655,000	212.95%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	21	-	-	-	-	-	N/A
Loan Proceeds	1,460	-	-	-	-	-	N/A
Trans fm 313 Gas Tax Cap Fd	-	-	-	478,500	-	478,500	N/A
Trans fm 322 PB Irr Cap Fd	6,175	209,300	209,300	175,000	-	175,000	(16.39)%
Carry Forward	16,500	-	1,500	1,500	-	1,500	N/A
Total Funding	24,156	209,300	210,800	655,000	-	655,000	212.95%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

County-Wide Capital Projects (3001) / (301)

Fund Type: **Capital Projects**

Description: **Accounts for non-growth related capital projects other than Parks, Museums, Roads and Stormwater. The principal funding source is an operating transfer from the General Fund (0001/001). Prior to the accounting system upgrade in FY 2023, this was Fund number 301.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	4,300,415	28,246,700	40,108,300	13,825,000	-	13,825,000	(51.06)%
Capital Outlay	1,503,186	13,160,000	28,857,500	17,110,500	-	17,110,500	30.02%
Grants and Aid	-	-	-	500,000	-	500,000	N/A
Remittances	6,849,039	-	-	-	-	-	N/A
Trans to 114 Pollutn Ctrl Fd	-	-	-	915,500	-	915,500	N/A
Trans to 702 EMS Grant Match	-	-	157,300	-	-	-	N/A
Trans to 727 FEMA	-	-	20,000,000	15,000,000	-	15,000,000	N/A
Advance/Repay to 390 Gov't Fac	1,832,000	757,700	757,700	1,383,900	-	1,383,900	82.64%
Reserve for Future Capital Replacements	-	35,800,000	-	22,467,300	-	22,467,300	(37.24)%
Total Appropriations	14,484,640	77,964,400	89,880,800	71,202,200	-	71,202,200	(8.67)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	(4,818)	-	-	-	-	-	N/A
FEMA - Fed Emerq Mgt Agency	(86,718)	-	1,086,300	-	-	-	N/A
Miscellaneous Revenues	51,350	-	141,600	-	-	-	N/A
Interest/Misc	280,500	130,000	565,100	130,000	-	130,000	0.00%
Trans fm 001 Gen Fund	30,075,600	48,976,300	48,976,300	52,934,500	-	52,934,500	8.08%
Trans fm 101 Transp Op Fd	38,300	38,300	38,300	-	-	-	(100.00)%
Trans fm 109 Pel Bay MSTBU	8,700	8,700	8,700	-	-	-	(100.00)%
Trans fm 111 Unincorp Gen Fd	133,500	133,500	133,500	-	-	-	(100.00)%
Trans fm 113 Comm Dev Fd	121,400	121,400	121,400	-	-	-	(100.00)%
Trans fm 114 Pollutn Ctrl Fd	504,000	-	-	-	-	-	N/A
Trans fm 194 TDC Prom Fd	5,100	5,100	5,100	-	-	-	(100.00)%
Trans fm 495 Airport Op Fd	33,700	33,700	33,700	-	-	-	(100.00)%
Trans fm 521 Fleet	113,600	113,400	113,400	-	-	-	(100.00)%
Adv/Repay fm 350 EMS ImFee	-	240,700	240,700	128,100	-	128,100	(46.78)%
Adv/Repay fm 355 Lib ImFee	700,000	500,000	500,000	450,000	-	450,000	(10.00)%
Adv/Repay fm 381 Correct ImFee	290,000	700,000	700,000	400,000	-	400,000	(42.86)%
Carry Forward	38,177,037	26,969,800	54,382,800	17,166,100	-	17,166,100	(36.35)%
Less 5% Required By Law	-	(6,500)	-	(6,500)	-	(6,500)	0.00%
Total Funding	70,441,252	77,964,400	107,046,900	71,202,200	-	71,202,200	(8.67)%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Boater Improvement (3061) / (303)

Fund Type: **Capital Projects**

Description: **This fund accounts for fees collected through annual boaters' registrations (Section 328.72(15) and 328.66(1), Florida Statutes). There are two fees imposed; one is a state imposed fee and the other is a county imposed registration fee. Monies are used for maintaining waterways, as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers. Prior to the accounting system upgrade in FY 2023, this was Fund number 303.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	356,344	75,000	343,200	57,400	-	57,400	(23.47)%
Capital Outlay	916,057	325,000	2,173,600	-	-	-	(100.00)%
Trans to Tax Collector	12,777	15,000	15,000	15,000	-	15,000	0.00%
Reserve for Boater Improve Capital	-	-	-	100,000	-	100,000	N/A
Total Appropriations	1,285,178	415,000	2,531,800	172,400	-	172,400	(58.46)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Licenses & Permits	587,311	590,000	590,000	590,000	-	590,000	0.00%
Miscellaneous Revenues	3,324	-	-	-	-	-	N/A
Interest/Misc	12,508	10,000	10,000	10,000	-	10,000	0.00%
Trans fm 001 Gen Fund	-	428,300	-	-	-	-	(100.00)%
Trans fm 306 Pk & Rec Cap	247,352	-	-	-	-	-	N/A
Carry Forward	1,969,200	(583,300)	1,534,200	(397,600)	-	(397,600)	(31.84)%
Less 5% Required By Law	-	(30,000)	-	(30,000)	-	(30,000)	0.00%
Total Funding	2,819,695	415,000	2,134,200	172,400	-	172,400	(58.46)%

ATV Settlement (3060) / (305)

Fund Type: **Capital Projects**

Description: **Accounts for settlement moneys received June 20, 2011. Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the SFWMD paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use. On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (3060/305) so interest earnings may accumulate and be held for ATV riding purposes. Prior to the accounting system upgrade in FY 2023, this was Fund number 305.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	1,400	13,100	210,300	13,100	-	13,100	0.00%
Reserve for Capital	-	3,000,000	-	3,008,000	-	3,008,000	0.27%
Total Appropriations	1,400	3,013,100	210,300	3,021,100	-	3,021,100	0.27%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	21,099	15,000	15,000	15,000	-	15,000	0.00%
Carry Forward	3,182,500	2,998,900	3,202,200	3,006,900	-	3,006,900	0.27%
Less 5% Required By Law	-	(800)	-	(800)	-	(800)	0.00%
Total Funding	3,203,599	3,013,100	3,217,200	3,021,100	-	3,021,100	0.27%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Parks Ad Valorem Capital Projects (3062) / (306)

Fund Type: **Capital Projects**

Description: **Accounts for non-growth capital projects managed by the Parks & Recreation Division. The principal funding sources are operating transfers from the General Fund (0001/001) and Unincorporated General Fund (1011/111). Prior to the accounting system upgrade in FY 2023, this was Fund number 306.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	2,360,958	5,658,700	10,898,800	6,331,400	-	6,331,400	11.89%
Capital Outlay	1,721,281	1,349,200	6,050,400	718,400	-	718,400	(46.75)%
Trans to 111 Unincorp Gen Fd	1,700,000	-	-	-	-	-	N/A
Trans to 303 Boater Improve	247,352	-	-	-	-	-	N/A
Reserve for Capital	-	-	-	144,300	-	144,300	N/A
Total Appropriations	6,029,591	7,007,900	16,949,200	7,194,100	-	7,194,100	2.66%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	111,039	-	82,200	-	-	-	N/A
Interest/Misc	74,263	50,000	152,800	50,000	-	50,000	0.00%
Trans fm 001 Gen Fund	3,070,000	3,177,500	3,177,500	3,000,000	-	3,000,000	(5.59)%
Trans fm 111 Unincorp Gen Fd	3,450,000	3,450,000	3,450,000	3,900,000	-	3,900,000	13.04%
Carry Forward	9,654,000	332,900	10,333,300	246,600	-	246,600	(25.92)%
Less 5% Required By Law	-	(2,500)	-	(2,500)	-	(2,500)	0.00%
Total Funding	16,359,302	7,007,900	17,195,800	7,194,100	-	7,194,100	2.66%

Park CIP Bond (3063) / (308)

Fund Type: **Capital Projects**

Description: **To segregate and accurately account for bond proceeds and related interest earnings. In September 2020, the Board of County Commissioners issued Special Obligation Revenue Bonds, Series 2020A, to finance stormwater capital improvements (\$60 million) and aquatic and other park related improvements (\$20 million) and to refinance commercial paper (\$10 million). This fund was created to track the \$20 million related to Parks capital improvements. Prior to the accounting system upgrade in FY 2023, this was Fund number 308.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	783,216	-	-	-	-	-	N/A
Capital Outlay	3,384,920	-	5,855,000	-	-	-	N/A
Reserve for Capital	-	8,143,000	-	8,195,500	-	8,195,500	0.64%
Total Appropriations	4,168,136	8,143,000	5,855,000	8,195,500	-	8,195,500	0.64%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	58,930	141,100	-	-	-	-	(100.00)%
Interest/Misc	106,762	55,000	119,000	119,000	-	119,000	116.36%
Carry Forward	17,820,900	7,956,700	13,818,500	8,082,500	-	8,082,500	1.58%
Less 5% Required By Law	-	(9,800)	-	(6,000)	-	(6,000)	(38.78)%
Total Funding	17,986,592	8,143,000	13,937,500	8,195,500	-	8,195,500	0.64%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Growth Management Capital (3025) / (309)

Fund Type: **Capital Projects**

Description: **Accounts for all capital projects in the self-supporting (building permits) Growth Management Department. This includes building expansions, replacement computerized permitting system, and FEMA Flood Plain Mapping. Prior to the accounting system upgrade in FY 2023, this was Fund number 309.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	757,758	37,400	101,600	89,500	-	89,500	139.30%
Capital Outlay	-	-	10,927,600	-	-	-	N/A
Total Appropriations	757,758	37,400	11,029,200	89,500	-	89,500	139.30%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	70,415	-	-	-	-	-	N/A
Trans fm 131 Dev Serv Fd	1,872,000	-	-	-	-	-	N/A
Carry Forward	9,914,900	37,400	11,118,700	89,500	-	89,500	139.30%
Total Funding	11,857,315	37,400	11,118,700	89,500	-	89,500	139.30%

Growth Management Transportation Capital (3081) / (310)

Fund Type: **Capital Projects**

Description: **This fund accounts for the operation and maintenance of improvements to the roads as well as ancillary facilities such as sidewalks, bikepaths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches. The principal funding source is a subsidy from the General Fund (0001/001) and the Unincorporated General Fund (1011/111). Prior to the accounting system upgrade in FY 2023, this was Fund number 310.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	10,187,343	6,332,500	9,318,800	24,759,500	-	24,759,500	290.99%
Capital Outlay	270,680	13,213,400	22,817,800	14,524,100	-	14,524,100	9.92%
Trans to 325 Stormw Cap Fd	6,116,800	-	-	-	-	-	N/A
Trans to 712 Transp Match	573,487	-	2,756,900	-	-	-	N/A
Reserve for Contingencies	-	1,530,800	-	-	-	-	(100.00)%
Total Appropriations	17,148,311	21,076,700	34,893,500	39,283,600	-	39,283,600	86.38%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	6,000	-	-	-	-	-	N/A
Miscellaneous Revenues	524,459	-	-	100,000	-	100,000	N/A
Interest/Misc	227,235	120,000	300,000	300,000	-	300,000	150.00%
Reimb From Other Depts	-	-	-	93,400	-	93,400	N/A
Trans fm 001 Gen Fund	8,817,300	10,625,900	10,625,900	9,200,000	-	9,200,000	(13.42)%
Trans fm 111 Unincorp Gen Fd	3,000,000	3,800,000	3,800,000	13,600,000	-	13,600,000	257.89%
Trans fm 112 Landscape Cap	-	-	-	5,139,600	-	5,139,600	N/A
Carry Forward	35,953,800	6,536,800	31,038,200	10,870,600	-	10,870,600	66.30%
Less 5% Required By Law	-	(6,000)	-	(20,000)	-	(20,000)	233.33%
Total Funding	48,528,794	21,076,700	45,764,100	39,283,600	-	39,283,600	86.38%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Road Gas Tax - Road Construction (3083) / (313)

Fund Type: **Capital Projects**

Description: **This fund accounts for various Gas Tax funds utilized in the road capital construction and maintenance program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (2005/212). Prior to the accounting system upgrade in FY 2023, this was Fund number 313.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	5,187,526	6,018,400	13,420,100	1,100,000	-	1,100,000	(81.72)%
Capital Outlay	5,475,521	3,178,700	15,508,500	9,610,000	-	9,610,000	202.32%
Trans to 212 Gas Tx Debt Fd	11,300,000	11,300,000	11,300,000	11,300,000	-	11,300,000	0.00%
Trans to 299 Comm Paper Debt	-	-	-	478,500	-	478,500	N/A
Trans to 712 Transp Match	-	-	1,803,600	-	-	-	N/A
Total Appropriations	21,963,047	20,497,100	42,032,200	22,488,500	-	22,488,500	9.72%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Local Gas Taxes	17,242,503	16,291,800	16,291,800	16,291,800	-	16,291,800	0.00%
Gas Taxes	4,842,557	4,211,300	4,211,300	4,211,300	-	4,211,300	0.00%
Charges For Services	13,896	-	-	-	-	-	N/A
Miscellaneous Revenues	704,111	-	-	-	-	-	N/A
Interest/Misc	133,839	110,000	200,000	200,000	-	200,000	81.82%
Carry Forward	23,175,800	919,500	24,149,700	2,820,600	-	2,820,600	206.75%
Less 5% Required By Law	-	(1,035,500)	-	(1,035,200)	-	(1,035,200)	(0.03)%
Total Funding	46,112,705	20,497,100	44,852,800	22,488,500	-	22,488,500	9.72%

Museum Capital Fund (3026) / (314)

Fund Type: **Capital Projects**

Description: **This fund was created to provide for the monitoring of capital projects associated with the various museum facilities throughout the county. The principal sources of revenue are transfers from the Museum Fund (1107/198) (funded by Tourist Development (TDC), transfer from the General Fund and donations. Prior to the accounting system upgrade in FY 2023, this was Fund number 314.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	162,911	238,000	759,500	200,000	-	200,000	(15.97)%
Capital Outlay	230,514	70,000	492,600	-	-	-	(100.00)%
Trans to 710 Pub Serv Match	86,488	-	-	-	-	-	N/A
Reserve for Capital	-	-	-	25,200	-	25,200	N/A
Total Appropriations	479,913	308,000	1,252,100	225,200	-	225,200	(26.88)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	3,560	-	-	-	-	-	N/A
Interest/Misc	6,617	4,000	4,000	4,000	-	4,000	0.00%
Trans fm 001 Gen Fund	200,000	200,000	200,000	200,000	-	200,000	0.00%
Trans fm 198 Museum Fd	400,000	110,000	110,000	-	-	-	(100.00)%
Carry Forward	810,600	(5,800)	959,500	21,400	-	21,400	(468.97)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.00%
Total Funding	1,420,778	308,000	1,273,500	225,200	-	225,200	(26.88)%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Infrastructure Sales Tax (1 Penny) Capital (3018) / (318)

Fund Type: **Capital Projects**

Description: **This fund accounts for the Local Option Infrastructure Sales Surtax. This surtax was approved by the voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Prior to the accounting system upgrade in FY 2023, this was Fund number 318.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	1,557,876	-	35,602,900	-	-	-	N/A
Capital Outlay	25,424,739	-	193,083,700	-	-	-	N/A
Trans to 246 GG Golf Course	-	-	-	415,100	-	415,100	N/A
Trans to 346 Park Im Fee Cap Fd	-	-	855,700	-	-	-	N/A
Trans to 702 EMS Grant Match	-	-	343,800	-	-	-	N/A
Trans to 712 Transp Match	-	-	4,000,000	-	-	-	N/A
Reserve for Capital	-	244,893,000	-	210,320,600	-	210,320,600	(14.12)%
Total Appropriations	26,982,614	244,893,000	233,886,100	210,735,700	-	210,735,700	(13.95)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Local Infrastructure Sales Tax	120,375,618	108,653,900	121,253,500	30,313,400	-	30,313,400	(72.10)%
Interest/Misc	1,430,839	600,000	3,000,000	600,000	-	600,000	0.00%
Carry Forward	196,176,700	141,101,800	291,000,600	181,368,000	-	181,368,000	28.54%
Less 5% Required By Law	-	(5,462,700)	-	(1,545,700)	-	(1,545,700)	(71.70)%
Total Funding	317,983,157	244,893,000	415,254,100	210,735,700	-	210,735,700	(13.95)%

Clam Bay Restoration (3040) / (320)

Fund Type: **Capital Projects**

Description: **Provides funding via special assessments for restoration of mangroves in the Clam Bay estuary. Prior to the accounting system upgrade in FY 2023, this was Fund number 320.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	158,694	155,000	327,500	189,100	-	189,100	22.00%
Trans to Property Appraiser	2,966	6,800	4,900	5,900	-	5,900	(13.24)%
Trans to Tax Collector	4,471	9,600	6,700	8,700	-	8,700	(9.38)%
Trans to 109 PB MSTUBU Fd	34,100	34,100	34,100	-	-	-	(100.00)%
Total Appropriations	200,231	205,500	373,200	203,700	-	203,700	(0.88)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Special Assessments	223,552	203,100	192,900	195,300	-	195,300	(3.84)%
Interest/Misc	1,528	100	1,500	200	-	200	100.00%
Trans frm Tax Collector	1,810	-	-	-	-	-	N/A
Carry Forward	170,100	12,600	196,800	18,000	-	18,000	42.86%
Less 5% Required By Law	-	(10,300)	-	(9,800)	-	(9,800)	(4.85)%
Total Funding	396,989	205,500	391,200	203,700	-	203,700	(0.88)%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Pelican Bay Irrigation & Landscape (3041) / (322)

Fund Type: **Capital Projects**

Description: **Established for restoration and improvements to Pelican Bay hardscape such as sidewalks, beach renourishment, irrigation, signage and other capital amenity projects. Funding is through assessments to homeowners within Pelican Bay. Prior to the accounting system upgrade in FY 2023, this was Fund number 322.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	6,279	-	-	-	-	-	N/A
Operating Expense	3,072,465	2,187,700	2,152,000	650,000	-	650,000	(70.29)%
Capital Outlay	696,440	300,000	5,012,800	3,176,300	-	3,176,300	958.77%
Trans to Property Appraiser	22,236	57,400	57,400	40,000	-	40,000	(30.31)%
Trans to Tax Collector	35,631	34,000	34,000	50,000	-	50,000	47.06%
Trans to 299 Comm Paper Debt	6,175	209,300	209,300	175,000	-	175,000	(16.39)%
Reserve for Capital	-	110,400	-	-	-	-	(100.00)%
Total Appropriations	3,839,227	2,898,800	7,465,500	4,091,300	-	4,091,300	41.14%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Special Assessments	1,781,572	1,582,800	1,519,500	1,751,100	-	1,751,100	10.63%
Interest/Misc	50,493	10,000	50,000	21,200	-	21,200	112.00%
Trans frm Tax Collector	14,530	-	-	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	520,000	520,000	520,000	520,000	-	520,000	0.00%
Trans fm 778 Pel Bay Lighting	440,000	397,700	397,700	473,400	-	473,400	19.03%
Carry Forward	7,247,400	468,000	6,392,600	1,414,300	-	1,414,300	202.20%
Less 5% Required By Law	-	(79,700)	-	(88,700)	-	(88,700)	11.29%
Total Funding	10,053,995	2,898,800	8,879,800	4,091,300	-	4,091,300	41.14%

Pelican Bay Commercial Paper Capital (3042) / (323)

Fund Type: **Capital Projects**

Description: **To segregate and accurately account for commercial paper draw proceeds and related interest earnings. On June 8, 2021 Item 11G, the Board approved borrowing up to \$10 million under the Florida Local Government Finance Commission's Pooled Commercial Paper Loan Program for the purpose of constructing various capital improvements within Pelican Bay. Prior to the accounting system upgrade in FY 2023, this was Fund number 323.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Capital Outlay	315,596	-	6,184,400	-	-	-	N/A
Total Appropriations	315,596	-	6,184,400	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	1,509	-	-	-	-	-	N/A
Loan Proceeds	998,540	5,500,000	1,496,000	4,004,000	-	4,004,000	(27.20)%
Carry Forward	-	(5,500,000)	684,400	(4,004,000)	-	(4,004,000)	(27.20)%
Total Funding	1,000,049	-	2,180,400	-	-	-	0.00%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Stormwater Operations (3043) / (324)

Fund Type: **Capital Projects**

Description: **This fund accounted for personnel involved in Stormwater capital projects, including but not limited to, right-of-way, permitting, engineering and project management. In FY18, Stormwater Operations was relocated to the Unincorporated General Fund (1011/111). In FY19, Stormwater operations were centralized into the Stormwater Fund (1005/103). The Board desired to fund-up the Stormwater operations to the maximum allowed under Ordinance 2010-137, an amount not to exceed the equivalent of 0.15 mills. Prior to the accounting system upgrade in FY 2023, this was Fund number 324.**

Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerq Mqt Agency	523	-	-	-	-	-	N/A
Total Funding	523	-	-	-	-	-	0.00%

Stormwater Capital Projects (3050) / (325)

Fund Type: **Capital Projects**

Description: **Accounts for Stormwater capital projects. The principal funding source is the a transfer from the General Fund (0001/001) and Unincorporated General Fund (1011/111); the total transfer to fund (3050/325) and operations fund (1005/103) is not to exceed the equivalent of 0.15 mills per Resolution 2010-137. Prior to the accounting system upgrade in FY 2023, this was Fund number 325.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	2,534,224	2,494,400	11,398,000	148,500	-	148,500	(94.05)%
Capital Outlay	649,964	8,957,000	15,977,100	13,100,000	-	13,100,000	46.25%
Trans to 712 Transp Match	211,196	-	2,809,800	-	-	-	N/A
Reserve for Contingencies	-	1,145,100	-	-	-	-	(100.00)%
Reserve for Capital	-	1,906,500	-	-	-	-	(100.00)%
Total Appropriations	3,395,384	14,503,000	30,184,900	13,248,500	-	13,248,500	(8.65)%

Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	288,945	-	-	-	-	-	N/A
FEMA - Fed Emerq Mqt Agency	5,201,008	-	-	-	-	-	N/A
Interest/Misc	105,342	30,500	200,000	101,600	-	101,600	233.11%
Trans fm 001 Gen Fund	2,677,800	8,271,500	8,271,500	2,800,000	-	2,800,000	(66.15)%
Trans fm 111 Unincorp Gen Fd	3,125,200	5,387,900	5,387,900	5,700,000	-	5,700,000	5.79%
Trans fm 310 CDES Cap Fd	6,116,800	-	-	-	-	-	N/A
Carry Forward	6,880,600	814,600	20,977,500	4,652,000	-	4,652,000	471.08%
Less 5% Required By Law	-	(1,500)	-	(5,100)	-	(5,100)	240.00%
Total Funding	24,395,695	14,503,000	34,836,900	13,248,500	-	13,248,500	(8.65)%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Stormwater CIP Bond (3052) / (327)

Fund Type: **Capital Projects**

Description: **To segregate and accurately account for bond proceeds and related interest earnings. In September 2020, the Board of County Commissioners issued Special Obligation Revenue Bonds, Series 2020A, to finance stormwater capital improvements (\$60 million) and aquatic and other park related improvements (\$20 million) and to refinance commercial paper (\$10 million). This fund was created to track the \$60 million related to Stormwater capital improvements. Prior to the accounting system upgrade in FY 2023, this was Fund number 327.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	6,679,596	-	9,947,000	-	-	-	N/A
Capital Outlay	1,266,686	-	13,518,700	-	-	-	N/A
Trans to 712 Transp Match	-	-	8,535,600	-	-	-	N/A
Reserve for Capital	-	33,904,200	-	20,857,500	-	20,857,500	(38.48)%
Total Appropriations	7,946,282	33,904,200	32,001,300	20,857,500	-	20,857,500	(38.48)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	370,470	320,000	800,000	500,000	-	500,000	56.25%
Carry Forward	59,159,600	33,600,200	51,583,800	20,382,500	-	20,382,500	(39.34)%
Less 5% Required By Law	-	(16,000)	-	(25,000)	-	(25,000)	56.25%
Total Funding	59,530,070	33,904,200	52,383,800	20,857,500	-	20,857,500	(38.48)%

Transportation Debt Capital 3084/ (330)

Fund Type: **Capital Projects**

Description: **To segregate and accurately account for commercial paper draw proceeds and related interest earnings. On July 12, 2022, Item 11G, the Board approved borrowing up to \$30 million under the Florida Local Government Finance Commission's Pooled Commercial Paper Loan Program for the purpose of constructing the Vanderbilt Beach Road Extension. Prior to the accounting system upgrade in FY 2023, this was Fund number 330.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Capital Outlay	-	-	27,195,900	-	-	-	N/A
Total Appropriations	-	-	27,195,900	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Carry Forward	-	-	27,195,900	-	-	-	N/A
Total Funding	-	-	27,195,900	-	-	-	0.00%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Road Impact Fee - District 1, North Naples (3090) / (331)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected. Prior to the accounting system upgrade in FY 2023, this was Fund number 331.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	918,182	710,000	3,078,200	2,245,000	-	2,245,000	216.20%
Capital Outlay	6,771,464	5,643,500	21,372,400	5,159,300	-	5,159,300	(8.58)%
Trans to 712 Transp Match	-	-	155,000	-	-	-	N/A
Reserve for Capital	-	900,000	-	-	-	-	(100.00)%
Total Appropriations	7,689,646	7,253,500	24,605,600	7,404,300	-	7,404,300	2.08%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	148,777	125,000	175,000	175,000	-	175,000	40.00%
Impact Fees	5,784,183	5,000,000	5,784,000	5,784,000	-	5,784,000	15.68%
Carry Forward	22,146,600	2,384,800	20,389,900	1,743,300	-	1,743,300	(26.90)%
Less 5% Required By Law	-	(256,300)	-	(298,000)	-	(298,000)	16.27%
Total Funding	28,079,561	7,253,500	26,348,900	7,404,300	-	7,404,300	2.08%

Road Impact Fee - District 2, East Naples & Golden Gate City (3091) / (333)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected. Prior to the accounting system upgrade in FY 2023, this was Fund number 333.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	202,908	35,000	2,549,300	-	-	-	(100.00)%
Capital Outlay	2,142,911	808,500	19,843,400	7,550,200	-	7,550,200	833.85%
Trans to 712 Transp Match	-	-	990,300	-	-	-	N/A
Reserve for Contingencies	-	84,300	-	100	-	100	(99.88)%
Reserve for Capital	-	2,484,900	-	-	-	-	(100.00)%
Total Appropriations	2,345,819	3,412,700	23,383,000	7,550,300	-	7,550,300	121.24%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	1	-	-	-	-	-	N/A
Interest/Misc	150,162	80,000	200,000	200,000	-	200,000	150.00%
Impact Fees	3,046,766	3,000,000	4,000,000	4,000,000	-	4,000,000	33.33%
Carry Forward	21,892,200	486,700	22,743,300	3,560,300	-	3,560,300	631.52%
Less 5% Required By Law	-	(154,000)	-	(210,000)	-	(210,000)	36.36%
Total Funding	25,089,129	3,412,700	26,943,300	7,550,300	-	7,550,300	121.24%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Road Impact Fee - District 3, City of Naples (3092) / (334)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected. Prior to the accounting system upgrade in FY 2023, this was Fund number 334.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	383	-	326,200	-	-	-	N/A
Capital Outlay	-	-	1,106,800	964,700	-	964,700	N/A
Reserve for Capital	-	237,300	-	231,200	-	231,200	(2.57)%
Total Appropriations	383	237,300	1,433,000	1,195,900	-	1,195,900	403.96%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	1	-	-	-	-	-	N/A
Interest/Misc	11,569	6,000	27,600	9,000	-	9,000	50.00%
Impact Fees	572,736	100,000	244,900	-	-	-	(100.00)%
Carry Forward	1,764,000	136,600	2,347,900	1,187,400	-	1,187,400	769.25%
Less 5% Required By Law	-	(5,300)	-	(500)	-	(500)	(90.57)%
Total Funding	2,348,306	237,300	2,620,400	1,195,900	-	1,195,900	403.96%

Road Impact Fee - District 4, South County & Marco Island (3093) / (336)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected. Prior to the accounting system upgrade in FY 2023, this was Fund number 336.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	367,097	35,000	805,800	3,783,000	-	3,783,000	10,708.57
Capital Outlay	3,176,400	1,499,200	8,966,200	14,348,100	-	14,348,100	857.05%
Trans to 370 Sport Complx Cap	3,695,777	-	2,746,800	1,500,000	-	1,500,000	N/A
Reserve for Contingencies	-	153,400	-	-	-	-	(100.00)%
Reserve for Capital	-	6,624,000	-	-	-	-	(100.00)%
Total Appropriations	7,239,273	8,311,600	12,518,800	19,631,100	-	19,631,100	136.19%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	21,503	-	-	-	-	-	N/A
Interest/Misc	139,108	108,000	177,500	177,500	-	177,500	64.35%
Impact Fees	6,568,292	3,000,000	5,500,000	5,200,000	-	5,200,000	73.33%
Carry Forward	21,874,200	5,359,000	21,363,800	14,522,500	-	14,522,500	170.99%
Less 5% Required By Law	-	(155,400)	-	(268,900)	-	(268,900)	73.04%
Total Funding	28,603,102	8,311,600	27,041,300	19,631,100	-	19,631,100	136.19%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Road Impact Fee - District 6, Golden Gate Estates (3094) / (338)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected. Prior to the accounting system upgrade in FY 2023, this was Fund number 338.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	392,596	80,000	4,591,200	44,500	-	44,500	(44.38)%
Capital Outlay	1,072,575	7,408,500	25,770,300	23,080,300	-	23,080,300	211.54%
Reserve for Contingencies	-	748,800	-	-	-	-	(100.00)%
Reserve for Capital	-	5,251,200	-	-	-	-	(100.00)%
Total Appropriations	1,465,171	13,488,500	30,361,500	23,124,800	-	23,124,800	71.44%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	78,001	-	-	-	-	-	N/A
Interest/Misc	195,611	88,000	350,000	300,000	-	300,000	240.91%
Impact Fees	11,379,598	6,000,000	9,800,000	7,500,000	-	7,500,000	25.00%
Carry Forward	25,738,300	7,704,900	35,926,300	15,714,800	-	15,714,800	103.96%
Less 5% Required By Law	-	(304,400)	-	(390,000)	-	(390,000)	28.12%
Total Funding	37,391,510	13,488,500	46,076,300	23,124,800	-	23,124,800	71.44%

Road Impact Fee - District 5, Immokalee Area (3095) / (339)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected. Prior to the accounting system upgrade in FY 2023, this was Fund number 339.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	1,534,485	30,000	1,026,700	-	-	-	(100.00)%
Capital Outlay	682,500	1,407,600	12,647,900	5,000,000	-	5,000,000	255.21%
Reserve for Contingencies	-	143,700	-	-	-	-	(100.00)%
Reserve for Capital	-	3,223,400	-	3,567,900	-	3,567,900	10.69%
Total Appropriations	2,216,985	4,804,700	13,674,600	8,567,900	-	8,567,900	78.32%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	94,006	50,000	132,000	132,000	-	132,000	164.00%
Impact Fees	4,441,645	2,000,000	3,730,200	2,500,000	-	2,500,000	25.00%
Carry Forward	13,561,200	2,857,200	15,879,900	6,067,500	-	6,067,500	112.36%
Less 5% Required By Law	-	(102,500)	-	(131,600)	-	(131,600)	28.39%
Total Funding	18,096,851	4,804,700	19,742,100	8,567,900	-	8,567,900	78.32%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Road Assessments - Receivable (3080) / (341)

Fund Type: **Capital Projects**

Description: **This fund was established for the purpose of financing projects to be accomplished by the assessment method. Projects accomplished by this method have been funded through loans with payback from assessments. The residual funding remaining serves as a revolving loan pool to fund small-scale assessment projects. Prior to the accounting system upgrade in FY 2023, this was Fund number 341.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	2,000	27,900	37,400	-	37,400	1,770.00%
Trans to Property Appraiser	120	300	300	300	-	300	0.00%
Trans to Tax Collector	423	700	700	800	-	800	14.29%
Advance/Repay 761 42nd Ave MSTU	73,000	-	-	-	-	-	N/A
Reserve for Capital	-	418,800	-	404,800	-	404,800	(3.34)%
Total Appropriations	73,543	421,800	28,900	443,300	-	443,300	5.10%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	14,085	15,900	15,300	17,100	-	17,100	7.55%
Interest/Misc	3,159	2,500	2,800	4,500	-	4,500	80.00%
Reimb From Other Depts	2,000	-	-	-	-	-	N/A
Trans frm Property Appraiser	10	-	-	-	-	-	N/A
Trans frm Tax Collector	166	-	-	-	-	-	N/A
Adv/Repay fm 761 42nd Ave MSTU	-	1,300	1,300	1,800	-	1,800	38.46%
Carry Forward	486,000	403,000	430,500	421,000	-	421,000	4.47%
Less 5% Required By Law	-	(900)	-	(1,100)	-	(1,100)	22.22%
Total Funding	505,420	421,800	449,900	443,300	-	443,300	5.10%

Regional Park Impact Fee - Incorporated Areas (3070) / (345)

Fund Type: **Capital Projects**

Description: **Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth-related regional parks land and facilities. Impact fees are assessed and collected on residential new building construction permits. Today, this fund only holds the cities impact fee deposits. The unincorporated area's regional impact fees are deposited into fund 346. Prior to the accounting system upgrade in FY 2023, this was Fund number 345.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	36,978	-	99,500	-	-	-	N/A
Capital Outlay	827,808	-	203,100	-	-	-	N/A
Trans to 298 Sp Ob Bd '10	300,000	300,000	300,000	300,000	-	300,000	0.00%
Reserve for Capital	-	1,034,900	-	1,314,400	-	1,314,400	27.01%
Total Appropriations	1,164,786	1,334,900	602,600	1,614,400	-	1,614,400	20.94%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	11,812	9,000	11,500	11,500	-	11,500	27.78%
Impact Fees	585,549	300,000	300,000	300,000	-	300,000	0.00%
Carry Forward	2,177,000	1,041,400	1,609,600	1,318,500	-	1,318,500	26.61%
Less 5% Required By Law	-	(15,500)	-	(15,600)	-	(15,600)	0.65%
Total Funding	2,774,361	1,334,900	1,921,100	1,614,400	-	1,614,400	20.94%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Community & Regional Parks Impact Fee - Unincorporated Area (3071) / (346)

Fund Type: **Capital Projects**

Description: **"Collier County's ""Community Park Impact Fee"" and ""Regional Parks Impact Fee"" Ordinances were repealed and replaced with the ""Community & Regional Parks Impact Fee - Unincorporated Area"" in May 1999, to continue to assist the County to pay for growth-related parks facilities. Impact fees are assessed and collected on residential new building construction permits. Prior to the accounting system upgrade in FY 2023, this was Fund number 346."**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	902,268	1,701,300	1,638,200	1,400	-	1,400	(99.92)%
Capital Outlay	1,197,104	7,437,900	47,935,000	8,867,400	-	8,867,400	19.22%
Trans to 246 GG Golf Course	768,700	2,918,900	2,918,900	1,989,900	-	1,989,900	(31.83)%
Trans to 298 Sp Ob Bd '10	2,641,800	2,585,500	2,585,500	2,344,100	-	2,344,100	(9.34)%
Reserve for Debt Service	-	5,382,200	-	4,626,900	-	4,626,900	(14.03)%
Total Appropriations	5,509,872	20,025,800	55,077,600	17,829,700	-	17,829,700	(10.97)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	201	-	-	-	-	-	N/A
Interest/Misc	289,480	200,000	200,000	200,000	-	200,000	0.00%
Impact Fees	13,031,321	11,000,000	10,500,000	10,500,000	-	10,500,000	(4.55)%
Trans fm 001 Gen Fund	-	-	-	1,139,100	-	1,139,100	N/A
Trans fm 318 Infra Sales Tax	-	-	855,700	-	-	-	N/A
Carry Forward	42,237,600	9,385,800	50,047,500	6,525,600	-	6,525,600	(30.47)%
Less 5% Required By Law	-	(560,000)	-	(535,000)	-	(535,000)	(4.46)%
Total Funding	55,558,603	20,025,800	61,603,200	17,829,700	-	17,829,700	(10.97)%

Emergency Medical Services Impact Fees (3030) / (350)

Fund Type: **Capital Projects**

Description: **Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth-related EMS facilities and vehicles. Impact fees are assessed and collected on new building construction permits. Prior to the accounting system upgrade in FY 2023, this was Fund number 350.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	3,172	-	149,500	-	-	-	N/A
Capital Outlay	18,266	-	99,300	-	-	-	N/A
Trans to 298 Sp Ob Bd '10	444,500	397,300	397,300	383,900	-	383,900	(3.37)%
Advance/Repay to 001 General Fd	1,012,000	-	-	-	-	-	N/A
Advance/Repay to 301 Co Wide CIP	-	240,700	240,700	128,100	-	128,100	(46.78)%
Reserve for Debt Service	-	225,200	-	232,500	-	232,500	3.24%
Total Appropriations	1,477,937	863,200	886,800	744,500	-	744,500	(13.75)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	7,166	7,000	7,000	7,000	-	7,000	0.00%
Impact Fees	574,701	500,000	475,000	475,000	-	475,000	(5.00)%
Carry Forward	1,587,400	381,600	691,400	286,600	-	286,600	(24.90)%
Less 5% Required By Law	-	(25,400)	-	(24,100)	-	(24,100)	(5.12)%
Total Funding	2,169,267	863,200	1,173,400	744,500	-	744,500	(13.75)%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Library System Impact Fee (3031) / (355)

Fund Type: **Capital Projects**

Description: **Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth-related library construction. Impact Fees are assessed and collected on residential new building construction permits. Prior to the accounting system upgrade in FY 2023, this was Fund number 355.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	-	108,800	40,000	-	40,000	N/A
Trans to 298 Sp Ob Bd '10	1,058,100	616,400	616,400	616,200	-	616,200	(0.03)%
Advance/Repay to 301 Co Wide CIP	700,000	500,000	500,000	450,000	-	450,000	(10.00)%
Reserve for Capital	-	14,200	-	48,800	-	48,800	243.66%
Total Appropriations	1,758,100	1,130,600	1,225,200	1,155,000	-	1,155,000	2.16%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	4,532	4,000	5,800	5,800	-	5,800	45.00%
Impact Fees	1,230,360	1,000,000	950,000	950,000	-	950,000	(5.00)%
Carry Forward	1,039,700	176,800	516,400	247,000	-	247,000	39.71%
Less 5% Required By Law	-	(50,200)	-	(47,800)	-	(47,800)	(4.78)%
Total Funding	2,274,592	1,130,600	1,472,200	1,155,000	-	1,155,000	2.16%

Sports & Special Events Complex (3007) / (370)

Fund Type: **Capital Projects**

Description: **Established for the purpose of constructing the Sports & Special Events Complex and for future capital improvements. Prior to the accounting system upgrade in FY 2023, this was Fund number 370.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	384,195	-	-	-	-	-	N/A
Capital Outlay	20,739,484	7,492,400	29,564,700	4,620,300	-	4,620,300	(38.33)%
Adv/Repay to 183/1100	-	-	-	250,000	-	250,000	N/A
Adv/Repay to 195/1105	-	-	-	250,000	-	250,000	N/A
Total Appropriations	21,123,679	7,492,400	29,564,700	5,120,300	-	5,120,300	(31.66)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	187,112	150,000	150,000	150,000	-	150,000	0.00%
Trans fm 001 Gen Fund	4,235,000	4,000,000	4,000,000	-	-	-	(100.00)%
Trans fm 336 Road Im Fee	3,695,777	-	2,746,800	1,500,000	-	1,500,000	N/A
Trans fm 408 Water / Sewer Fd	1,057,400	-	-	-	-	-	N/A
Trans fm 758 TDT Capital	2,471,200	3,382,500	3,382,500	2,698,200	-	2,698,200	(20.23)%
Carry Forward	29,542,200	(32,600)	20,065,000	779,600	-	779,600	(2,491.41)
Less 5% Required By Law	-	(7,500)	-	(7,500)	-	(7,500)	0.00%
Total Funding	41,188,688	7,492,400	30,344,300	5,120,300	-	5,120,300	(31.66)%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Ochopee Fire Control District Impact Fee (3035) / (372)

Fund Type: **Capital Projects**

Description: **Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and vehicles. Prior to the accounting system upgrade in FY 2023, this was Fund number 372.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	-	43,600	-	-	-	N/A
Reserve for Capital	-	70,400	-	88,800	-	88,800	26.14%
Total Appropriations	-	70,400	43,600	88,800	-	88,800	26.14%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	668	300	300	300	-	300	0.00%
Impact Fees	19,474	8,000	9,400	9,000	-	9,000	12.50%
Carry Forward	93,800	62,500	113,900	80,000	-	80,000	28.00%
Less 5% Required By Law	-	(400)	-	(500)	-	(500)	25.00%
Total Funding	113,941	70,400	123,600	88,800	-	88,800	26.14%

Correctional Facilities Impact Fee (3032) / (381)

Fund Type: **Capital Projects**

Description: **Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth-related correctional facilities. Prior to the accounting system upgrade in FY 2023, this was Fund number 381.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	6,835	-	187,000	60,000	-	60,000	N/A
Trans to 298 Sp Ob Bd '10	1,789,900	1,617,100	1,617,100	1,228,500	-	1,228,500	(24.03)%
Advance/Repay to 301 Co Wide CIP	290,000	700,000	700,000	400,000	-	400,000	(42.86)%
Reserve for Debt Service	-	1,346,200	-	1,395,200	-	1,395,200	3.64%
Reserve for Capital	-	72,400	-	98,900	-	98,900	36.60%
Total Appropriations	2,086,735	3,735,700	2,504,100	3,182,600	-	3,182,600	(14.81)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	11,186	7,000	10,700	10,700	-	10,700	52.86%
Impact Fees	2,035,812	1,800,000	1,710,000	1,710,000	-	1,710,000	(5.00)%
Carry Forward	2,371,100	2,019,100	2,331,400	1,548,000	-	1,548,000	(23.33)%
Less 5% Required By Law	-	(90,400)	-	(86,100)	-	(86,100)	(4.76)%
Total Funding	4,418,097	3,735,700	4,052,100	3,182,600	-	3,182,600	(14.81)%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Law Enforcement Impact Fee (3033) / (385)

Fund Type: **Capital Projects**

Description: **The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth-related law enforcement facilities and vehicles. Prior to the accounting system upgrade in FY 2023, this was Fund number 385.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	3,868	-	154,700	-	-	-	N/A
Capital Outlay	-	200	200	-	-	-	(100.00)%
Trans to 298 Sp Ob Bd '10	1,835,300	1,721,400	1,721,400	1,688,600	-	1,688,600	(1.91)%
Reserve for Debt Service	-	545,200	-	562,900	-	562,900	3.25%
Reserve for Capital	-	2,234,000	-	2,594,300	-	2,594,300	16.13%
Total Appropriations	1,839,168	4,500,800	1,876,300	4,845,800	-	4,845,800	7.67%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	-	-	-	-	-	-	N/A
Interest/Misc	17,732	10,000	18,100	18,100	-	18,100	81.00%
Impact Fees	2,261,853	2,000,000	1,900,000	1,900,000	-	1,900,000	(5.00)%
Carry Forward	2,541,500	2,591,300	2,981,900	3,023,700	-	3,023,700	16.69%
Less 5% Required By Law	-	(100,500)	-	(96,000)	-	(96,000)	(4.48)%
Total Funding	4,821,085	4,500,800	4,900,000	4,845,800	-	4,845,800	7.67%

General Government Building Impact Fee (3034) / (390)

Fund Type: **Capital Projects**

Description: **Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth-related general government facilities. Prior to the accounting system upgrade in FY 2023, this was Fund number 390.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	26,701	-	125,500	-	-	-	N/A
Trans to 298 Sp Ob Bd '10	5,595,500	4,799,400	4,799,400	4,631,900	-	4,631,900	(3.49)%
Reserve for Debt Service	-	2,806,300	-	2,896,900	-	2,896,900	3.23%
Total Appropriations	5,622,201	7,605,700	4,924,900	7,528,800	-	7,528,800	(1.01)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	6	-	-	-	-	-	N/A
Interest/Misc	22,918	15,000	25,000	25,000	-	25,000	66.67%
Impact Fees	3,781,505	3,200,000	3,040,000	3,040,000	-	3,040,000	(5.00)%
Adv/Repay fm 301 Cap Proj	1,832,000	757,700	757,700	1,383,900	-	1,383,900	82.64%
Carry Forward	4,321,100	3,793,800	4,335,400	3,233,200	-	3,233,200	(14.78)%
Less 5% Required By Law	-	(160,800)	-	(153,300)	-	(153,300)	(4.66)%
Total Funding	9,957,529	7,605,700	8,158,100	7,528,800	-	7,528,800	(1.01)%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

County Water/Sewer District Operations (4008) / (408)

Fund Type: **Enterprise**

Description: **This fund accounts for the day-to-day expenditures of the operating functions of the County's water collection, distribution, and sewer systems. Principal revenues are water and sewer user fees. Prior to the accounting system upgrade in FY 2023, this was Fund number 408.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	39,883,900	48,459,200	47,173,900	52,685,700	-	52,685,700	8.72%
Operating Expense	56,334,066	67,713,500	68,077,100	86,089,800	-	86,089,800	27.14%
Indirect Cost Reimburs	3,233,300	3,915,500	3,915,500	4,024,300	-	4,024,300	2.78%
Payment In Lieu of Taxes	9,731,800	10,048,100	10,048,100	10,613,800	-	10,613,800	5.63%
Capital Outlay	860,681	1,068,000	1,973,600	1,739,000	-	1,739,000	62.83%
Trans to 001 Gen Fd	180,600	183,900	183,900	-	-	-	(100.00)%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	-	-	-	(100.00)%
Trans to 370 Sport Complx Cap	1,057,400	-	-	-	-	-	N/A
Trans to 409 W/S MP Fd	273,100	55,000	55,000	-	-	-	(100.00)%
Trans to 410 W/S Debt Serv Fd	8,523,952	8,692,700	7,447,700	7,044,400	-	7,044,400	(18.96)%
Trans to 412 W User Fee Cap Fd	29,158,700	23,079,600	23,079,600	16,575,000	-	16,575,000	(28.18)%
Trans to 414 S User Fee Cap Fd	26,679,000	33,581,000	33,581,000	34,665,000	-	34,665,000	3.23%
Trans to 470 Solid Waste Fd	52,600	58,400	58,400	-	-	-	(100.00)%
Trans to 473 Mand Trash Coll	443,900	401,500	401,500	-	-	-	(100.00)%
Trans to 506 IT Capital	-	1,844,000	1,844,000	1,649,800	-	1,649,800	(10.53)%
Reserve for Contingencies	-	8,913,500	-	10,118,600	-	10,118,600	13.52%
Reserve for Cash Flow	-	16,600,000	-	19,100,000	-	19,100,000	15.06%
Reserve for Attrition	-	(793,800)	-	(886,300)	-	(886,300)	11.65%
Total Appropriations	176,631,499	224,038,600	198,057,800	243,419,100	-	243,419,100	8.65%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	264,480	-	-	-	-	-	N/A
Charges For Services	2,905,836	2,379,700	1,874,900	2,024,900	-	2,024,900	(14.91)%
Water Revenue	79,198,097	82,100,000	85,300,000	91,700,000	-	91,700,000	11.69%
Sewer Revenue	88,703,375	93,400,000	95,600,000	102,700,000	-	102,700,000	9.96%
Effluent Revenue	5,116,894	5,600,000	5,600,000	6,000,000	-	6,000,000	7.14%
Miscellaneous Revenues	471,083	267,900	881,000	233,900	-	233,900	(12.69)%
Interest/Misc	281,803	130,000	430,000	261,500	-	261,500	101.15%
Reimb From Other Depts	-	-	-	3,596,600	-	3,596,600	N/A
Group Health Billings	24	-	-	-	-	-	N/A
Trans fm 109 Pel Bay MSTBU	21,000	17,600	17,600	-	-	-	(100.00)%
Net Cost Co Water/Sewer Op	(54,045,593)	-	(47,228,100)	-	-	-	N/A
Trans fm 470 Solid Waste Fd	1,091,900	1,551,600	1,551,600	-	-	-	(100.00)%
Trans fm 473 Mand Collct Fd	1,079,900	1,154,900	1,154,900	-	-	-	(100.00)%
Carry Forward	51,542,700	46,630,800	52,875,900	47,228,100	-	47,228,100	1.28%
Less 5% Required By Law	-	(9,193,900)	-	(10,325,900)	-	(10,325,900)	12.31%
Total Funding	176,631,499	224,038,600	198,057,800	243,419,100	-	243,419,100	8.65%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Water/Sewer Motor Pool Capital & Spec Assessment (4009) / (409)

Fund Type: **Enterprise**

Description: **Starting in FY 16, this fund accounts for cost-effective life cycle replacement of Water/Sewer Motor Pool vehicles and heavy equipment through a centralized capital recovery system. Prior to the accounting system upgrade in FY 2023, this was Fund number 409.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Capital Outlay	1,151,268	2,564,100	5,824,000	2,251,100	-	2,251,100	(12.21)%
Trans to 523 Motor Pool Cap	28,300	30,900	30,900	32,500	-	32,500	5.18%
Reserve for Motor Pool Cap	-	4,596,400	-	5,072,800	-	5,072,800	10.36%
Total Appropriations	1,179,568	7,191,400	5,854,900	7,356,400	-	7,356,400	2.29%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	79,250	-	74,600	-	-	-	N/A
Interest/Misc	49,431	32,500	75,000	75,000	-	75,000	130.77%
Motor Pool Cap Recovery Billing	2,349,000	2,298,200	2,298,200	2,536,400	-	2,536,400	10.36%
Trans fm 408 Water / Sewer Fd	273,100	55,000	55,000	-	-	-	(100.00)%
Carry Forward	6,529,700	4,807,300	8,100,900	4,748,800	-	4,748,800	(1.22)%
Less 5% Required By Law	-	(1,600)	-	(3,800)	-	(3,800)	137.50%
Total Funding	9,280,481	7,191,400	10,603,700	7,356,400	-	7,356,400	2.29%

County Water/Sewer District Debt Service (4010) / (410)

Fund Type: **Enterprise**

Description: **Represents debt service of the Collier County Water and Sewer District. The primary revenues are transfers from the district's operating fund (4008/408) and system development fee/impact fee capital funds (4011/411) and (4013/413). Prior to the accounting system upgrade in FY 2023, this was Fund number 410.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	30,000	30,000	30,000	-	30,000	0.00%
Arbitrage Services	16,525	20,000	20,000	20,000	-	20,000	0.00%
Payment to Escrow Agent	-	-	49,880,900	-	-	-	N/A
Debt Service	-	10,000	126,300	10,000	-	10,000	0.00%
Debt Service - Principal	16,907,000	13,644,000	13,644,000	13,973,000	-	13,973,000	2.41%
Debt Service - Interest Expense	11,865,180	11,873,600	11,615,200	11,206,800	-	11,206,800	(5.62)%
Reserve for Debt Service	-	28,799,700	-	28,493,200	-	28,493,200	(1.06)%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.00%
Total Appropriations	28,788,705	54,677,300	75,316,400	54,033,000	-	54,033,000	(1.18)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	214,611	125,000	125,000	125,000	-	125,000	0.00%
Bond Proceeds	-	-	49,945,000	-	-	-	N/A
Trans fm 408 Water / Sewer Fd	8,523,952	8,692,700	7,447,700	7,044,400	-	7,044,400	(18.96)%
Trans fm 411 W Impact Fee Cap Fd	13,246,700	8,184,700	8,483,800	9,515,400	-	9,515,400	16.26%
Trans fm 413 S Impact Fee Cap Fd	7,272,548	8,742,000	9,429,500	8,167,300	-	8,167,300	(6.57)%
Carry Forward	28,603,500	28,939,200	29,072,600	29,187,200	-	29,187,200	0.86%
Less 5% Required By Law	-	(6,300)	-	(6,300)	-	(6,300)	0.00%
Total Funding	57,861,311	54,677,300	104,503,600	54,033,000	-	54,033,000	(1.18)%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

County Water Impact Fees (4011) / (411)

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related water capital projects. The principal revenue source is water system development/impact fee charges. Prior to the accounting system upgrade in FY 2023, this was Fund number 411.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	111,216	-	165,100	-	-	-	N/A
Trans to 410 W/S Debt Serv Fd	13,246,700	8,184,700	8,483,800	9,515,400	-	9,515,400	16.26%
Reserve for Capital	-	3,365,300	-	4,890,200	-	4,890,200	45.31%
Total Appropriations	13,357,916	11,550,000	8,648,900	14,405,600	-	14,405,600	24.72%

Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	56,591	50,000	50,000	50,000	-	50,000	0.00%
Impact Fees	9,911,081	8,000,000	8,000,000	8,000,000	-	8,000,000	0.00%
Carry Forward	10,827,600	3,902,500	7,357,000	6,758,100	-	6,758,100	73.17%
Less 5% Required By Law	-	(402,500)	-	(402,500)	-	(402,500)	0.00%
Total Funding	20,795,272	11,550,000	15,407,000	14,405,600	-	14,405,600	24.72%

County Water User Fees Capital (4012) / (412)

Fund Type: **Enterprise**

Description: **These funds account for major water capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds. Prior to the accounting system upgrade in FY 2023, this was Fund number 412.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	15,160,568	6,788,000	26,003,000	7,910,000	-	7,910,000	16.53%
Capital Outlay	(23,394)	15,970,000	50,535,900	16,665,000	-	16,665,000	4.35%
Trans to 727 FEMA	-	-	3,219,200	-	-	-	N/A
Reserve for Contingencies	-	2,275,800	-	1,500,000	-	1,500,000	(34.09)%
Reserve for Capital	-	48,000	-	500,300	-	500,300	942.29%
Total Appropriations	15,137,174	25,081,800	79,758,100	26,575,300	-	26,575,300	5.95%

Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	3,095	-	36,900	-	-	-	N/A
Interest/Misc	413,338	240,000	798,500	240,000	-	240,000	0.00%
Trans fm 408 Water / Sewer Fd	29,158,700	23,079,600	23,079,600	16,575,000	-	16,575,000	(28.18)%
Carry Forward	51,149,700	1,774,200	65,615,400	9,772,300	-	9,772,300	450.80%
Less 5% Required By Law	-	(12,000)	-	(12,000)	-	(12,000)	0.00%
Total Funding	80,724,833	25,081,800	89,530,400	26,575,300	-	26,575,300	5.95%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

County Sewer Impact Fees (4013) / (413)

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related sewer capital projects. The principal revenue source is sewer system development/impact fee charges. Prior to the accounting system upgrade in FY 2023, this was Fund number 413.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	606,237	-	262,600	-	-	-	N/A
Trans to 410 W/S Debt Serv Fd	7,272,548	8,742,000	9,429,500	8,167,300	-	8,167,300	(6.57)%
Reserve for Capital	-	9,675,100	-	11,574,900	-	11,574,900	19.64%
Total Appropriations	7,878,785	18,417,100	9,692,100	19,742,200	-	19,742,200	7.19%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	78,290	50,000	50,000	50,000	-	50,000	0.00%
Impact Fees	9,903,340	8,000,000	8,000,000	8,000,000	-	8,000,000	0.00%
Carry Forward	11,703,900	10,769,600	13,736,800	12,094,700	-	12,094,700	12.30%
Less 5% Required By Law	-	(402,500)	-	(402,500)	-	(402,500)	0.00%
Total Funding	21,685,530	18,417,100	21,786,800	19,742,200	-	19,742,200	7.19%

County Sewer User Fees Capital (4014) / (414)

Fund Type: **Enterprise**

Description: **This fund accounts for major sewer capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds. Prior to the accounting system upgrade in FY 2023, this was Fund number 414.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	24,895,017	4,689,600	40,133,300	9,584,800	-	9,584,800	104.38%
Capital Outlay	7,596,584	27,552,400	81,196,100	27,479,200	-	27,479,200	(0.27)%
Trans to 417 PU Grant Fd	-	-	1,117,200	-	-	-	N/A
Trans to 727 FEMA	-	-	9,280,800	-	-	-	N/A
Reserve for Contingencies	-	2,065,000	-	1,500,000	-	1,500,000	(27.36)%
Reserve for Capital	-	-	-	565,000	-	565,000	N/A
Total Appropriations	32,491,601	34,307,000	131,727,400	39,129,000	-	39,129,000	14.06%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	56,494	86,900	2,541,500	-	-	-	(100.00)%
Interest/Misc	675,975	400,000	1,216,100	400,000	-	400,000	0.00%
Reimb From Other Depts	26,712	-	-	-	-	-	N/A
Trans fm 408 Water / Sewer Fd	26,679,000	33,581,000	33,581,000	34,665,000	-	34,665,000	3.23%
Carry Forward	100,823,600	259,100	98,472,800	4,084,000	-	4,084,000	1,476.23%
Less 5% Required By Law	-	(20,000)	-	(20,000)	-	(20,000)	0.00%
Total Funding	128,261,781	34,307,000	135,811,400	39,129,000	-	39,129,000	14.06%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

County Water Sewer Bond Proceeds (4015) / (415)

Fund Type: **Enterprise**

Description: **To segregate and accurately account for bond proceeds and related interest earnings. In April 2019, the County Water-Sewer District issued Revenue Bonds, Series 2019, to finance the acquisition, construction and equipping of various utility capital improvements within the northeast area of Collier County in the amount of \$76.2 million. Prior to the accounting system upgrade in FY 2023, this was Fund number 415.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	52,938	-	209,500	-	-	-	N/A
Capital Outlay	6,903,591	-	18,430,100	-	-	-	N/A
Reserve for Capital	-	-	-	446,900	-	446,900	N/A
Total Appropriations	6,956,528	-	18,639,600	446,900	-	446,900	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	184,157	160,000	440,000	200,000	-	200,000	25.00%
Carry Forward	25,228,900	(152,000)	18,456,500	256,900	-	256,900	(269.01)%
Less 5% Required By Law	-	(8,000)	-	(10,000)	-	(10,000)	25.00%
Total Funding	25,413,057	-	18,896,500	446,900	-	446,900	0.00%

County Water Sewer Grants (4016) / (416)

Fund Type: **Enterprise**

Description: **To provide water and sewer capital improvements through grant awards. Prior to the accounting system upgrade in FY 2023, this was Fund number 416.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	-	569,900	-	-	-	N/A
Capital Outlay	-	-	2,856,300	-	-	-	N/A
Total Appropriations	-	-	3,426,200	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	-	-	3,426,200	-	-	-	N/A
Total Funding	-	-	3,426,200	-	-	-	0.00%

County Water Sewer Grant Match (4017) / (417)

Fund Type: **Enterprise**

Description: **To account for the County's matching contributions to the County Water Sewer Grants for various capital improvements. Prior to the accounting system upgrade in FY 2023, this was Fund number 417.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	-	165,100	-	-	-	N/A
Capital Outlay	-	-	952,100	-	-	-	N/A
Total Appropriations	-	-	1,117,200	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans fm 414 Sewer Cap	-	-	1,117,200	-	-	-	N/A
Total Funding	-	-	1,117,200	-	-	-	0.00%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Public Utilities Department Special Assessment Districts (4018) / (418)

Fund Type: **Enterprise**

Description: **This fund was established for the purpose of financing projects to be accomplished by the assessment method. Projects constructed by this method have been funded through loans with payback from assessments. Prior to the accounting system upgrade in FY 2023, this was Fund number 418.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	64	35,300	36,800	-	-	-	(100.00)%
Trans to Property Appraiser	-	1,200	1,200	-	-	-	(100.00)%
Trans to Tax Collector	1,107	1,600	1,600	-	-	-	(100.00)%
Advance/Repay to 111 Unincrp Gen Fd	51,179	-	-	-	-	-	N/A
Reserve for Capital	-	17,100	-	-	-	-	(100.00)%
Total Appropriations	52,351	55,200	39,600	-	-	-	(100.00)%
							%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Special Assessments	55,374	56,800	19,400	-	-	-	(100.00)%
Interest/Misc	203	100	-	-	-	-	(100.00)%
Trans frm Tax Collector	436	-	-	-	-	-	N/A
Carry Forward	16,500	1,200	20,200	-	-	-	(100.00)%
Less 5% Required By Law	-	(2,900)	-	-	-	-	(100.00)%
Total Funding	72,513	55,200	39,600	-	-	-	(100.00)%
							%

County Water Sewer Bonds, Series 2021 (4019) / (419)

Fund Type: **Enterprise**

Description: **To finance the Golden Gate City potable water transmission mains expansion, the utility infrastructure expansion in the northeast service area and provide funding for Government Operations Park facility. Prior to the accounting system upgrade in FY 2023, this was Fund number 419.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	5,698,991	-	958,800	-	-	-	N/A
Capital Outlay	2,109,238	-	142,249,100	-	-	-	N/A
Reserve for Capital	-	811,400	-	4,969,700	-	4,969,700	512.48%
Total Appropriations	7,808,228	811,400	143,207,900	4,969,700	-	4,969,700	512.48%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	908,296	300,000	2,800,000	1,300,000	-	1,300,000	333.33%
Carry Forward	151,042,600	526,400	144,142,600	3,734,700	-	3,734,700	609.48%
Less 5% Required By Law	-	(15,000)	-	(65,000)	-	(65,000)	333.33%
Total Funding	151,950,896	811,400	146,942,600	4,969,700	-	4,969,700	512.48%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Collier Area Transit - CAT Grant (4031) / (424)

Fund Type: **Enterprise**

Description: **To account for federal and state grants for the Collier Area Transit system providing fixed route public transportation service in Collier County. Prior to the accounting system upgrade in FY 2023, this was Fund number 424.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	4,891	-	143,400	-	-	-	N/A
Operating Expense	7,252,379	-	8,540,800	-	-	-	N/A
Capital Outlay	3,087,213	-	18,986,500	-	-	-	N/A
Total Appropriations	10,344,483	-	27,670,700	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	9,963,530	-	27,543,000	-	-	-	N/A
Miscellaneous Revenues	-	-	127,700	-	-	-	N/A
Total Funding	9,963,530	-	27,670,700	-	-	-	0.00%

Collier Area Transit - CAT Grant Match (4032) / (425)

Fund Type: **Enterprise**

Description: **Collier Area Transit Grant Match accounts for required matching funds from state and federal sources of the fixed route transit system. Prior to the accounting system upgrade in FY 2023, this was Fund number 425.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	-	-	132,700	-	-	-	N/A
Operating Expense	827,699	-	2,201,800	-	-	-	N/A
Capital Outlay	-	-	12,000	-	-	-	N/A
Reserve for Future Grant Match	-	588,200	-	654,700	-	654,700	11.31%
Total Appropriations	827,699	588,200	2,346,500	654,700	-	654,700	11.31%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans fm 001 Gen Fund	415,868	588,200	369,600	654,700	-	654,700	11.31%
Trans fm 426 CAT Transit	411,831	-	1,976,900	-	-	-	N/A
Total Funding	827,699	588,200	2,346,500	654,700	-	654,700	11.31%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Collier Area Transit -CAT Enhancements (4030) / (426)

Fund Type: **Enterprise**

Description: **Collier Area Transit accounts for operations of the transit system providing fixed route public transportation service in Collier County. Prior to the accounting system upgrade in FY 2023, this was Fund number 426.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	405,348	424,200	424,200	501,100	-	501,100	18.13%
Operating Expense	1,652,099	3,952,600	2,859,300	4,186,500	-	4,186,500	5.92%
Capital Outlay	10,000	-	295,800	-	-	-	N/A
Trans to 425/426 CAT Mass Transit	411,831	-	1,976,900	-	-	-	N/A
Reserve for Contingencies	-	250,000	-	172,500	-	172,500	(31.00)%
Total Appropriations	2,479,279	4,626,800	5,556,200	4,860,100	-	4,860,100	5.04%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	805,985	961,000	961,000	961,000	-	961,000	0.00%
Miscellaneous Revenues	145,068	45,000	45,000	45,000	-	45,000	0.00%
Interest/Misc	6,787	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	3,077,800	3,080,900	3,080,900	2,862,300	-	2,862,300	(7.10)%
Carry Forward	862,200	590,200	2,511,400	1,042,100	-	1,042,100	76.57%
Less 5% Required By Law	-	(50,300)	-	(50,300)	-	(50,300)	0.00%
Total Funding	4,897,840	4,626,800	6,598,300	4,860,100	-	4,860,100	5.04%

Transportation Disadvantaged (4033) / (427)

Fund Type: **Enterprise**

Description: **Accounts for operations of the transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County. Prior to the accounting system upgrade in FY 2023, this was Fund number 427.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	91,628	93,400	93,500	107,200	-	107,200	14.78%
Operating Expense	2,115,260	3,804,200	3,854,200	4,149,700	-	4,149,700	9.08%
Capital Outlay	10,786	-	-	-	-	-	N/A
Trans to 427/429 Transp Disadv Fd	100	-	900	-	-	-	N/A
Reserve for Contingencies	-	250,000	-	219,900	-	219,900	(12.04)%
Total Appropriations	2,217,774	4,147,600	3,948,600	4,476,800	-	4,476,800	7.94%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	179,591	254,000	254,000	254,000	-	254,000	0.00%
Miscellaneous Revenues	8,462	40,000	40,000	40,000	-	40,000	0.00%
Interest/Misc	14,666	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	2,385,800	2,127,700	2,127,700	2,282,700	-	2,282,700	7.28%
Carry Forward	3,071,500	1,740,600	3,441,700	1,914,800	-	1,914,800	10.01%
Less 5% Required By Law	-	(14,700)	-	(14,700)	-	(14,700)	0.00%
Total Funding	5,660,020	4,147,600	5,863,400	4,476,800	-	4,476,800	7.94%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Transportation Disadvantaged Grant (4034) / (428)

Fund Type: **Enterprise**

Description: **Accounts for federal and state grants for the Transportation Disadvantage transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County. Prior to the accounting system upgrade in FY 2023, this was Fund number 428.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	654,085	-	717,600	-	-	-	N/A
Total Appropriations	654,085	-	717,600	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	677,381	-	717,600	-	-	-	N/A
Total Funding	677,381	-	717,600	-	-	-	0.00%

Transportation Disadvantaged Grant Match (4035) / (429)

Fund Type: **Enterprise**

Description: **Transit Disadvantaged Grant Match accounts for required matching funds from state and federal sources of the paratransit system. Prior to the accounting system upgrade in FY 2023, this was Fund number 429.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	71,056	-	165,300	-	-	-	N/A
Reserve for Future Grant Match	-	85,500	-	82,700	-	82,700	(3.27)%
Total Appropriations	71,056	85,500	165,300	82,700	-	82,700	(3.27)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	1,946	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	70,856	85,500	164,400	82,700	-	82,700	(3.27)%
Trans fm 427 Transp Disadv	100	-	900	-	-	-	N/A
Total Funding	72,902	85,500	165,300	82,700	-	82,700	(3.27)%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

EMS Capital Fund (4055) / (455)

Fund Type: **Enterprise**

Description: **Accounts for non-growth capital projects managed by the Emergency Medical Services Division. The principal funding sources are operating transfers from the Emergency Medical Services Fund (4050/490). Prior to the accounting system upgrade in FY 2023, this was Fund number 455.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	-	-	152,000	-	152,000	N/A
Capital Outlay	-	-	-	8,000	-	8,000	N/A
Reserve for Capital	-	-	-	1,986,200	-	1,986,200	N/A
Total Appropriations	-	-	-	2,146,200	-	2,146,200	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	-	-	-	10,000	-	10,000	N/A
Reimb From Other Depts	-	-	-	10,000	-	10,000	N/A
Trans fm 490 EMS Fd	-	-	-	500,000	-	500,000	N/A
Trans fm 491 EMS MP & Cap	-	-	-	1,627,200	-	1,627,200	N/A
Less 5% Required By Law	-	-	-	(1,000)	-	(1,000)	N/A
Total Funding	-	-	-	2,146,200	-	2,146,200	0.00%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Solid Waste Disposal (4070) / (470)

Fund Type: **Enterprise**

Description: **Provides for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees. Prior to the accounting system upgrade in FY 2023, this was Fund number 470.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	3,121,280	3,747,400	3,755,000	4,036,900	-	4,036,900	7.73%
Operating Expense	16,132,908	19,015,400	19,448,300	24,098,900	-	24,098,900	26.73%
Indirect Cost Reimburs	555,100	441,600	441,600	485,900	-	485,900	10.03%
Payment In Lieu of Taxes	427,500	489,000	489,000	485,300	-	485,300	(0.76)%
Capital Outlay	23,652	-	42,600	49,000	-	49,000	N/A
Trans to 001 Gen Fd	2,200	2,500	2,500	-	-	-	(100.00)%
Trans to 408 Water/Sewer Fd	1,091,900	1,551,600	1,551,600	-	-	-	(100.00)%
Trans to 471 Landfill Closure	100,000	1,000,000	1,000,000	1,500,000	-	1,500,000	50.00%
Trans to 474 Solid Waste Cap Fd	-	7,000,000	7,179,200	4,000,000	-	4,000,000	(42.86)%
Trans to 506 IT Capital	-	197,000	197,000	249,400	-	249,400	26.60%
Advance/Repay to 471 S Waste	3,900,000	-	-	-	-	-	N/A
Reserve for Contingencies	-	2,330,900	-	2,915,600	-	2,915,600	25.08%
Reserve for Capital	-	-	-	220,300	-	220,300	N/A
Reserve for Cash Flow	-	3,109,400	-	4,610,000	-	4,610,000	48.26%
Reserve for Attrition	-	(63,200)	-	(68,300)	-	(68,300)	8.07%
Total Appropriations	25,354,540	38,821,600	34,106,800	42,583,000	-	42,583,000	9.69%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	106,430	120,400	92,100	94,100	-	94,100	(21.84)%
FEMA - Fed Emerg Mgt Agency	89,424	-	-	-	-	-	N/A
Charges For Services	17,121,452	17,832,100	19,242,100	20,152,200	-	20,152,200	13.01%
Miscellaneous Revenues	182,330	192,400	110,400	89,000	-	89,000	(53.74)%
Interest/Misc	56,633	103,100	90,800	294,600	-	294,600	185.74%
Reimb From Other Depts	10,674,957	11,546,800	11,925,800	13,165,300	-	13,165,300	14.02%
Trans fm 408 Water / Sewer Fd	52,600	58,400	58,400	-	-	-	(100.00)%
Trans fm 473 Mand Collct Fd	125,500	147,500	147,500	-	-	-	(100.00)%
Carry Forward	9,366,500	10,310,900	12,259,000	9,819,300	-	9,819,300	(4.77)%
Less 5% Required By Law	-	(1,490,000)	-	(1,031,500)	-	(1,031,500)	(30.77)%
Total Funding	37,775,826	38,821,600	43,926,100	42,583,000	-	42,583,000	9.69%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Solid Waste - Landfill Closure and Debris Mission Reserves (4071) / (471)

Fund Type: **Enterprise**

Description: **Provides reserves for eventual closure of currently active landfill cells and disaster debris mission expenditures Prior to the accounting system upgrade in FY 2023, this was Fund number 471.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans to 474 Solid Waste Cap Fd	8,000,000	9,763,800	1,763,800	1,500,000	-	1,500,000	(84.64)%
Reserve For Landfill Cell Closure	-	291,700	-	328,200	-	328,200	12.51%
Total Appropriations	8,000,000	10,055,500	1,763,800	1,828,200	-	1,828,200	(81.82)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	47,368	20,000	19,000	9,600	-	9,600	(52.00)%
Trans fm 470 Solid Waste Fd	100,000	1,000,000	1,000,000	1,500,000	-	1,500,000	50.00%
Adv/Repay fm 470 Solid Waste	3,900,000	-	-	-	-	-	N/A
Carry Forward	5,016,500	9,036,500	1,063,900	319,100	-	319,100	(96.47)%
Less 5% Required By Law	-	(1,000)	-	(500)	-	(500)	(50.00)%
Total Funding	9,063,868	10,055,500	2,082,900	1,828,200	-	1,828,200	(81.82)%

Solid Waste Motor Pool Capital Fund (4072) / (472)

Fund Type: **Enterprise**

Description: **Starting in FY16, this fund will provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system. Prior to the accounting system upgrade in FY 2023, this was Fund number 472.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Capital Outlay	42,984	420,200	1,351,100	305,400	-	305,400	(27.32)%
Trans to 523 Motor Pool Cap	5,100	5,100	5,100	5,200	-	5,200	1.96%
Reserve for Contingencies	-	8,500	-	22,500	-	22,500	164.71%
Reserve for Motor Pool Cap	-	567,600	-	562,400	-	562,400	(0.92)%
Total Appropriations	48,084	1,001,400	1,356,200	895,500	-	895,500	(10.58)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	-	-	19,000	-	-	-	N/A
Interest/Misc	10,060	5,200	10,000	10,000	-	10,000	92.31%
Motor Pool Cap Recovery Billing	352,000	283,800	283,800	281,200	-	281,200	(0.92)%
Carry Forward	1,334,300	712,700	1,648,200	604,800	-	604,800	(15.14)%
Less 5% Required By Law	-	(300)	-	(500)	-	(500)	66.67%
Total Funding	1,696,360	1,001,400	1,961,000	895,500	-	895,500	(10.58)%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Mandatory Trash Collection (4073) / (473)

Fund Type: **Enterprise**

Description: **Provides for the administration of the Mandatory Garbage Collection Ordinance. There is curbside collection of household waste, yard waste, and recyclables throughout the County. The largest revenue source is mandatory collection fees generated from households receiving the collection service. This fee is now included on the annual tax bills. Prior to the accounting system upgrade in FY 2023, this was Fund number 473.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	691,606	860,500	855,100	930,500	-	930,500	8.13%
Operating Expense	26,576,859	29,316,300	29,381,500	34,096,300	-	34,096,300	16.30%
Indirect Cost Reimburs	135,500	102,900	102,900	128,600	-	128,600	24.98%
Trans to Property Appraiser	39,174	479,400	479,400	534,600	-	534,600	11.51%
Trans to Tax Collector	127,342	135,000	135,000	141,000	-	141,000	4.44%
Trans to 408 Water/Sewer Fd	1,079,900	1,154,900	1,154,900	-	-	-	(100.00)%
Trans to 470 Solid Waste Fd	125,500	147,500	147,500	-	-	-	(100.00)%
Trans to 474 Solid Waste Cap Fd	250,000	300,000	3,299,900	300,000	-	300,000	0.00%
Trans to 506 IT Capital	-	33,500	33,500	51,500	-	51,500	53.73%
Reserve for Contingencies	-	2,999,900	-	2,159,500	-	2,159,500	(28.01)%
Reserve for Cash Flow	-	5,694,700	-	5,700,000	-	5,700,000	0.09%
Reserve for Attrition	-	(14,100)	-	(15,700)	-	(15,700)	11.35%
Total Appropriations	29,025,881	41,210,500	35,589,700	44,026,300	-	44,026,300	6.83%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Franchise Fees	1,958,340	2,067,100	2,103,800	2,260,600	-	2,260,600	9.36%
Special Assessments	826	-	-	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	50,154	-	-	-	-	-	N/A
Charges For Services	86,990	88,600	103,700	114,600	-	114,600	29.35%
Mandatory Collection Fees	29,903,425	30,930,600	30,921,500	34,228,000	-	34,228,000	10.66%
Fines & Forfeitures	4,873	13,300	32,000	32,000	-	32,000	140.60%
Miscellaneous Revenues	55,000	55,000	55,000	55,000	-	55,000	0.00%
Interest/Misc	101,954	92,200	147,900	258,700	-	258,700	180.59%
Reimb From Other Depts	-	-	-	301,800	-	301,800	N/A
Trans fm 408 Water / Sewer Fd	443,900	401,500	401,500	-	-	-	(100.00)%
Carry Forward	6,885,800	9,227,700	10,447,300	8,623,000	-	8,623,000	(6.55)%
Less 5% Required By Law	-	(1,665,500)	-	(1,847,400)	-	(1,847,400)	10.92%
Total Funding	39,491,260	41,210,500	44,212,700	44,026,300	-	44,026,300	6.83%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Solid Waste Capital Projects (4074) / (474)

Fund Type: **Enterprise**

Description: **Comprehensive Solid Waste Capital Projects program was initiated in FY 04. Capital projects include; facilities improvements, collection/ recycling facility upgrades and landfill cell restoration. Primary revenue source is a transfer from Solid Waste Disposal (4070/470), which accounts for landfill fees, transfer station fees, and carry forward revenue. Prior to the accounting system upgrade in FY 2023, this was Fund number 474.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	2,275,843	925,000	46,883,100	900,000	-	900,000	(2.70)%
Capital Outlay	2,985,133	7,575,000	5,146,900	4,715,500	-	4,715,500	(37.75)%
Reserve for Capital	-	824,100	-	-	-	-	(100.00)%
Reserve for Disaster Relief	-	9,763,800	-	1,500,000	-	1,500,000	(84.64)%
Total Appropriations	5,260,977	19,087,900	52,030,000	7,115,500	-	7,115,500	(62.72)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerg Mgt Agency	-	-	23,233,000	-	-	-	N/A
Miscellaneous Revenues	32	-	-	-	-	-	N/A
Interest/Misc	74,713	60,000	186,500	60,000	-	60,000	0.00%
Trans fm 470 Solid Waste Fd	-	7,000,000	7,179,200	4,000,000	-	4,000,000	(42.86)%
Trans fm 471 Solid Waste	8,000,000	9,763,800	1,763,800	1,500,000	-	1,500,000	(84.64)%
Trans fm 473 Mand Collect Fd	250,000	300,000	3,299,900	300,000	-	300,000	0.00%
Carry Forward	13,491,100	1,967,100	17,626,100	1,258,500	-	1,258,500	(36.02)%
Less 5% Required By Law	-	(3,000)	-	(3,000)	-	(3,000)	0.00%
Total Funding	21,815,845	19,087,900	53,288,500	7,115,500	-	7,115,500	(62.72)%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Emergency Medical Services (4050) / (490)

Fund Type: **Enterprise**

Description: **Accounts for the provision of around the clock advanced life support paramedic service in Collier County. Principal revenue sources include General Fund subsidy and ambulance fees. Prior to the accounting system upgrade in FY 2023, this was Fund number 490.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	28,986,558	31,281,800	29,425,800	36,500,900	-	36,500,900	16.68%
Operating Expense	7,719,543	9,202,300	9,348,100	11,133,500	-	11,133,500	20.99%
Capital Outlay	-	35,300	30,300	30,300	-	30,300	(14.16)%
Trans to 455 EMS Cap	-	-	-	500,000	-	500,000	N/A
Trans to 491 EMS MP&Cap	1,508,000	500,000	500,000	-	-	-	(100.00)%
Trans to 494 EMS Grants	48,488	55,000	76,600	55,000	-	55,000	0.00%
Reserve for Contingencies	-	1,148,000	-	1,165,000	-	1,165,000	1.48%
Reserve for Capital	-	3,978,800	-	4,530,900	-	4,530,900	13.88%
Reserve for Cash Flow	-	850,000	-	870,500	-	870,500	2.41%
Reserve for Attrition	-	(436,700)	-	(499,400)	-	(499,400)	14.36%
Total Appropriations	38,262,590	46,614,500	39,380,800	54,286,700	-	54,286,700	16.46%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	875,398	-	-	-	-	-	N/A
Ambulance Fees	22,225,344	12,500,000	12,500,000	12,700,000	-	12,700,000	1.60%
Miscellaneous Revenues	50,004	-	-	-	-	-	N/A
Interest/Misc	106,897	-	169,300	262,100	-	262,100	N/A
Reimb From Other Depts	380,075	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	21,369,500	25,316,400	25,429,400	29,392,300	-	29,392,300	16.10%
Carry Forward	13,543,000	9,423,100	13,862,600	12,580,500	-	12,580,500	33.51%
Less 5% Required By Law	-	(625,000)	-	(648,200)	-	(648,200)	3.71%
Total Funding	58,550,217	46,614,500	51,961,300	54,286,700	-	54,286,700	16.46%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Emergency Medical Services Motor Pool & Other Capital Fund (4051) / (491)

Fund Type: **Enterprise**

Description: **This fund was originally created to monitor grants received by EMS and special projects funded by the General Fund (0001/001). Starting in FY16, this fund will transition into providing cost-effective life cycle replacement of EMS Motor Pool vehicles and ambulances through a centralized capital recovery system. Prior to the accounting system upgrade in FY 2023, this was Fund number 491.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	91,656	-	-	-	-	-	N/A
Capital Outlay	1,892,320	2,002,200	4,861,200	1,557,600	-	1,557,600	(22.21)%
Trans to 455 EMS Cap	-	-	-	1,627,200	-	1,627,200	N/A
Trans to 523 Motor Pool Cap	7,800	7,700	7,700	8,300	-	8,300	7.79%
Reserve for Capital	-	1,414,200	-	-	-	-	(100.00)%
Reserve for Motor Pool Cap	-	3,111,800	-	3,234,600	-	3,234,600	3.95%
Total Appropriations	1,991,776	6,535,900	4,868,900	6,427,700	-	6,427,700	(1.66)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	48,250	-	15,000	-	-	-	N/A
Interest/Misc	44,704	31,600	80,400	8,100	-	8,100	(74.37)%
Reimb From Other Depts	-	-	-	342,000	-	342,000	N/A
Motor Pool Cap Recovery Billing	1,778,700	1,555,900	1,555,900	1,617,300	-	1,617,300	3.95%
Trans fm 490 EMS Fd	1,508,000	500,000	500,000	-	-	-	(100.00)%
Carry Forward	5,790,400	4,450,000	7,178,300	4,460,700	-	4,460,700	0.24%
Less 5% Required By Law	-	(1,600)	-	(400)	-	(400)	(75.00)%
Total Funding	9,170,054	6,535,900	9,329,600	6,427,700	-	6,427,700	(1.66)%

EMS Grant (4053) / (493)

Fund Type: **Enterprise**

Description: **This fund was created to monitor grants received by Emergency Medical Services. Prior to the accounting system upgrade in FY 2023, this was Fund number 493.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	4,242	-	287,900	-	-	-	N/A
Capital Outlay	-	-	1,700,000	-	-	-	N/A
Total Appropriations	4,242	-	1,987,900	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	66,374	-	276,700	-	-	-	N/A
Interest/Misc	1,316	-	9,000	-	-	-	N/A
Reimb From Other Depts	-	-	1,700,000	-	-	-	N/A
Carry Forward	-	-	2,200	-	-	-	N/A
Total Funding	67,690	-	1,987,900	-	-	-	0.00%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

EMS Grant Match (4054) / (494)

Fund Type: **Enterprise**

Description: **To account for the County matching contributions to Emergency Medical Service grants. Prior to the accounting system upgrade in FY 2023, this was Fund number 494.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	484,883	550,000	783,900	484,700	-	484,700	(11.87)%
Total Appropriations	484,883	550,000	783,900	484,700	-	484,700	(11.87)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	422,270	495,000	707,300	429,700	-	429,700	(13.19)%
Trans fm 490 EMS Fd	48,488	55,000	76,600	55,000	-	55,000	0.00%
Total Funding	470,759	550,000	783,900	484,700	-	484,700	(11.87)%

Collier County Airport Authority (4090) / (495)

Fund Type: **Enterprise**

Description: **Accounts for operations at the Marco Island, Everglades, and Immokalee airports. Principal revenue source is airport user fees. Prior to the accounting system upgrade in FY 2023, this was Fund number 495.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,290,068	1,629,500	1,699,900	1,840,300	118,200	1,958,500	20.19%
Operating Expense	1,038,405	1,289,700	1,154,500	1,448,600	-	1,448,600	12.32%
Indirect Cost Reimburs	261,600	245,700	245,700	260,500	-	260,500	6.02%
Aviation Fuel	5,239,283	3,987,300	5,097,800	5,356,100	-	5,356,100	34.33%
Capital Outlay	88,168	110,000	116,000	65,500	50,000	115,500	5.00%
Trans to 101 Transp Op Fd	102,200	78,500	78,500	-	-	-	(100.00)%
Trans to 301 Co Wide Cap Fd	33,700	33,700	33,700	-	-	-	(100.00)%
Trans to 496 Airport Cap Fd	670,000	750,000	750,000	861,200	-	861,200	14.83%
Trans to 506 IT Capital	-	48,400	48,400	40,700	-	40,700	(15.91)%
Advance/Repay to 001 General Fd	-	250,000	250,000	250,000	-	250,000	0.00%
Advance/Repay to 131 Planq Serv	523,100	1,624,800	1,624,800	-	-	-	(100.00)%
Reserve for Contingencies	-	21,000	-	36,200	-	36,200	72.38%
Reserve for Capital	-	2,071,000	-	1,952,700	-	1,952,700	(5.71)%
Reserve for Attrition	-	(21,000)	-	(31,200)	-	(31,200)	48.57%
Total Appropriations	9,246,524	12,118,600	11,099,300	12,080,600	168,200	12,248,800	1.07%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
FEMA - Fed Emerq Mqt Agency	394	-	-	-	-	-	N/A
Charges For Services	1,607,560	1,352,400	1,499,600	1,484,800	-	1,484,800	9.79%
Aviation Fuel Sales	8,099,364	6,789,200	7,924,600	8,303,400	-	8,303,400	22.30%
Miscellaneous Revenues	12,318	-	8,300	-	-	-	N/A
Interest/Misc	45,919	24,000	80,700	24,000	-	24,000	0.00%
Carry Forward	4,026,500	4,361,300	4,513,400	2,759,100	168,200	2,927,300	(32.88)%
Less 5% Required By Law	-	(408,300)	-	(490,700)	-	(490,700)	20.18%
Total Funding	13,792,054	12,118,600	14,026,600	12,080,600	168,200	12,248,800	1.07%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Airport Capital (4091) / (496)

Fund Type: **Enterprise**

Description: **Accounts for capital projects/improvements at the three airport sites. Prior to the accounting system upgrade in FY 2023, this was Fund number 496.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	252,307	275,000	541,700	200,000	-	200,000	(27.27)%
Capital Outlay	(418,546)	-	749,200	600,000	-	600,000	N/A
Trans to 499 Airp Grant Match	1,230,794	-	60,600	-	-	-	N/A
Reserve for Capital	-	865,900	-	3,123,800	-	3,123,800	260.76%
Total Appropriations	1,064,554	1,140,900	1,351,500	3,923,800	-	3,923,800	243.92%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	45,812	-	-	-	-	-	N/A
Trans fm 495 Airport Op Fd	670,000	750,000	750,000	861,200	-	861,200	14.83%
Carry Forward	4,028,400	390,900	3,664,100	3,062,600	-	3,062,600	683.47%
Total Funding	4,744,212	1,140,900	4,414,100	3,923,800	-	3,923,800	243.92%

Airport Grant (4093) / (498)

Fund Type: **Enterprise**

Description: **To account for various federal and state grants for the Airport. Prior to the accounting system upgrade in FY 2023, this was Fund number 498.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	682,654	-	237,200	-	-	-	N/A
Capital Outlay	6,446,938	-	212,700	-	-	-	N/A
Total Appropriations	7,129,592	-	449,900	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	8,289,802	-	449,900	-	-	-	N/A
Total Funding	8,289,802	-	449,900	-	-	-	0.00%

Airport Grant Match (4094) / (499)

Fund Type: **Enterprise**

Description: **To account for the County's matching contributions for the various grants at the Airport. Sources of matching funds include Airport user fees and advances from the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 499.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	86,847	-	14,000	-	-	-	N/A
Capital Outlay	1,143,947	-	46,600	-	-	-	N/A
Total Appropriations	1,230,794	-	60,600	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans fm 496 Airport Grants	1,230,794	-	60,600	-	-	-	N/A
Total Funding	1,230,794	-	60,600	-	-	-	0.00%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Information Technology (5005) / (505)

Fund Type: **Internal Service**

Description: **Accounts for Information Technology operations which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data. Prior to the accounting system upgrade in FY 2023, this was Fund number 505.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	4,226,851	5,405,500	5,372,300	5,732,300	-	5,732,300	6.05%
Operating Expense	4,341,496	4,492,700	4,486,300	4,624,200	-	4,624,200	2.93%
Capital Outlay	-	12,000	12,000	12,000	-	12,000	0.00%
Trans to 188 800 MHz Fd	300,000	-	-	-	-	-	N/A
Reserve for Contingencies	-	117,100	-	117,100	-	117,100	0.00%
Reserve for Cash Flow	-	841,500	-	1,213,500	-	1,213,500	44.21%
Reserve for Attrition	-	(87,900)	-	(100,900)	-	(100,900)	14.79%
Total Appropriations	8,868,347	10,780,900	9,870,600	11,598,200	-	11,598,200	7.58%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	4,444	-	1,500	2,000	-	2,000	N/A
Interest/Misc	12,650	3,000	42,100	53,900	-	53,900	1,696.67%
Indirect Service Charge	198	-	-	-	-	-	N/A
Reimb From Other Depts	10,037,262	10,511,500	10,511,900	9,343,800	-	9,343,800	(11.11)%
Carry Forward	326,500	376,600	1,516,400	2,201,300	-	2,201,300	484.52%
Less 5% Required By Law	-	(110,200)	-	(2,800)	-	(2,800)	(97.46)%
Total Funding	10,381,053	10,780,900	12,071,900	11,598,200	-	11,598,200	7.58%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Information Technology Capital (5006) / (506)

Fund Type: **Internal Service**

Description: **The Information Technology Capital Fund was created for the management of the replacement of technology assets and the acquisition of new technology assets. Prior to the accounting system upgrade in FY 2023, this was Fund number 506.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	2,223,524	2,620,000	3,234,800	2,442,000	-	2,442,000	(6.79)%
Capital Outlay	909,418	5,725,000	9,405,900	4,525,000	-	4,525,000	(20.96)%
Reserve for Capital	-	777,100	-	1,032,800	-	1,032,800	32.90%
Total Appropriations	3,132,942	9,122,100	12,640,700	7,999,800	-	7,999,800	(12.30)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	538	-	700	1,200	-	1,200	N/A
Interest/Misc	33,441	-	238,800	118,100	-	118,100	N/A
Reimb From Other Depts	3,897,200	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	500,000	3,981,600	3,981,600	3,301,100	-	3,301,100	(17.09)%
Trans fm 109 Pel Bay MSTBU	-	37,100	37,100	28,000	-	28,000	(24.53)%
Trans fm 111 Unincorp Gen Fd	-	658,800	658,800	594,200	-	594,200	(9.81)%
Trans fm 113 Comm Dev Fd	-	891,700	891,700	863,300	-	863,300	(3.18)%
Trans fm 114 Pollutn Ctrl Fd	-	121,700	121,700	106,700	-	106,700	(12.33)%
Trans fm 130 GG Com Ctr	-	42,900	42,900	40,800	-	40,800	(4.90)%
Trans fm 131 Dev Serv Fd	-	177,200	177,200	183,300	-	183,300	3.44%
Trans fm 174 Conserv Collier Maint	-	31,100	31,100	25,500	-	25,500	(18.01)%
Trans fm 185 Beach Ren Ops	-	17,800	17,800	15,300	-	15,300	(14.04)%
Trans fm 194 TDC Prom Fd	-	59,300	59,300	61,100	-	61,100	3.04%
Trans fm 408 Water / Sewer Fd	-	1,844,000	1,844,000	1,649,800	-	1,649,800	(10.53)%
Trans fm 470 Solid Waste Fd	-	197,000	197,000	249,400	-	249,400	26.60%
Trans fm 473 Mand Collct Fd	-	33,500	33,500	51,500	-	51,500	53.73%
Trans fm 495 Airport Op Fd	-	48,400	48,400	40,700	-	40,700	(15.91)%
Trans fm 669 Utility Fee	-	8,600	8,600	10,200	-	10,200	18.60%
Carry Forward	3,617,900	971,400	4,916,100	665,600	-	665,600	(31.48)%
Less 5% Required By Law	-	-	-	(6,000)	-	(6,000)	N/A
Total Funding	8,049,079	9,122,100	13,306,300	7,999,800	-	7,999,800	(12.30)%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Property & Casualty Insurance Fund (5016) / (516)

Fund Type: **Internal Service**

Description: **Protects the County through the insurance of its property assets. Revenues are derived from premium allocations for automobile, general liability, and property insurance. Prior to the accounting system upgrade in FY 2023, this was Fund number 516.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	326,675	542,300	542,000	578,200	-	578,200	6.62%
Operating Expense	8,830,942	10,104,900	13,335,300	17,696,900	-	17,696,900	75.13%
Capital Outlay	6,980	25,000	10,000	15,000	-	15,000	(40.00)%
Trans to 001 Gen Fd	76,600	76,600	76,600	-	-	-	(100.00)%
Reserve for Insurance	-	7,422,300	-	2,000,000	-	2,000,000	(73.05)%
Total Appropriations	9,241,197	18,171,100	13,963,900	20,290,100	-	20,290,100	11.66%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	30	-	-	-	-	-	N/A
Miscellaneous Revenues	54,792	200,000	35,000	40,000	-	40,000	(80.00)%
Interest/Misc	35,081	58,400	161,300	110,000	-	110,000	88.36%
Property & Casualty Billings	9,776,000	10,069,500	10,069,000	14,469,600	-	14,469,600	43.70%
Trans fm 001 Gen Fund	-	2,000,000	2,000,000	2,000,000	-	2,000,000	0.00%
Carry Forward	4,751,900	5,856,100	5,376,600	3,678,000	-	3,678,000	(37.19)%
Less 5% Required By Law	-	(12,900)	-	(7,500)	-	(7,500)	(41.86)%
Total Funding	14,617,802	18,171,100	17,641,900	20,290,100	-	20,290,100	11.66%

Group Health & Life Insurance Fund (5017) / (517)

Fund Type: **Internal Service**

Description: **Accounts for all medical and life insurance claims for county employees. Prior to the accounting system upgrade in FY 2023, this was Fund number 517.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	820,394	853,100	895,800	870,500	-	870,500	2.04%
Operating Expense	47,527,930	53,952,600	48,028,700	56,270,800	-	56,270,800	4.30%
Capital Outlay	-	6,600	6,600	-	-	-	(100.00)%
Reserve for Insurance	-	27,078,600	-	29,502,300	-	29,502,300	8.95%
Total Appropriations	48,348,324	81,890,900	48,931,100	86,643,600	-	86,643,600	5.80%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	2,189,650	-	1,700,000	1,300,000	-	1,300,000	N/A
Interest/Misc	257,985	271,800	500,000	1,079,500	-	1,079,500	297.17%
Group Health Billings	42,031,130	40,500,000	40,500,000	44,272,800	-	44,272,800	9.32%
Dental & Vision Billings	2,255,324	2,423,000	2,062,000	2,220,000	-	2,220,000	(8.38)%
Life Insurance Billings	441,249	490,000	603,200	646,000	-	646,000	31.84%
Short Term Disability Billings	647,699	623,000	816,000	825,000	-	825,000	32.42%
Long Term Disability Billings	731,935	775,000	600,000	775,000	-	775,000	0.00%
Trans fm 001 Gen Fund	-	2,000,000	2,000,000	-	-	-	(100.00)%
Carry Forward	35,052,200	34,821,700	35,794,200	35,644,300	-	35,644,300	2.36%
Less 5% Required By Law	-	(13,600)	-	(119,000)	-	(119,000)	775.00%
Total Funding	83,607,171	81,890,900	84,575,400	86,643,600	-	86,643,600	5.80%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Worker's Compensation Insurance Fund (5018) / (518)

Fund Type: **Internal Service**

Description: **Protects the County's human resource assets through the use of prudent risk financing, claims management, and loss control programs. Prior to the accounting system upgrade in FY 2023, this was Fund number 518.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	296,330	520,600	520,500	565,400	67,700	633,100	21.61%
Operating Expense	1,377,504	1,572,000	1,417,200	1,610,100	-	1,610,100	2.42%
Reserve for Insurance	-	3,955,000	-	3,792,300	-	3,792,300	(4.11)%
Total Appropriations	1,673,834	6,047,600	1,937,700	5,967,800	67,700	6,035,500	(0.20)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	10,933	-	800	-	-	-	N/A
Interest/Misc	25,378	41,100	113,900	114,800	-	114,800	179.32%
Workers Comp Billings	1,841,600	1,920,600	1,920,600	2,032,400	-	2,032,400	5.82%
Carry Forward	3,593,000	4,088,000	3,796,500	3,826,400	67,700	3,894,100	(4.74)%
Less 5% Required By Law	-	(2,100)	-	(5,800)	-	(5,800)	176.19%
Total Funding	5,470,911	6,047,600	5,831,800	5,967,800	67,700	6,035,500	(0.20)%

Disability Insurance Fund (5019) / (519)

Fund Type: **Internal Service**

Description: **Not active. Prior to the accounting system upgrade in FY 2023, this was Fund number 519.**

Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	19	-	-	-	-	-	N/A
Total Funding	19	-	-	-	-	-	0.00%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Fleet Management (5021) / (521)

Fund Type: **Internal Service**

Description: **Provides preventative maintenance and repair of all county vehicles and motorized equipment, in addition to fuel service. County staff performs the majority of this work in-house. Prior to the accounting system upgrade in FY 2023, this was Fund number 521.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,701,008	3,062,000	3,127,500	3,539,900	-	3,539,900	15.61%
Operating Expense	8,974,478	11,448,300	10,320,700	11,819,800	-	11,819,800	3.25%
Capital Outlay	189,699	390,000	390,000	355,000	-	355,000	(8.97)%
Trans to 301 Co Wide Cap Fd	113,600	113,400	113,400	-	-	-	(100.00)%
Reserve for Contingencies	-	227,000	-	227,000	-	227,000	0.00%
Reserve for Cash Flow	-	474,000	-	391,700	-	391,700	(17.36)%
Reserve for Attrition	-	(49,200)	-	(61,000)	-	(61,000)	23.98%
Total Appropriations	11,978,784	15,665,500	13,951,600	16,272,400	-	16,272,400	3.87%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	492,409	672,600	522,200	672,500	-	672,500	(0.01)%
Miscellaneous Revenues	49,066	5,700	3,000	3,000	-	3,000	(47.37)%
Interest/Misc	11,104	-	20,000	20,000	-	20,000	N/A
Fleet Revenue Billings	6,218,081	6,948,600	7,617,700	7,392,000	-	7,392,000	6.38%
Fuel Sale Rev Billings	5,143,442	7,306,200	5,450,700	6,780,000	-	6,780,000	(7.20)%
Trans fm 001 Gen Fund	200,000	-	45,000	-	-	-	N/A
Carry Forward	1,597,400	766,400	1,732,700	1,439,700	-	1,439,700	87.85%
Less 5% Required By Law	-	(34,000)	-	(34,800)	-	(34,800)	2.35%
Total Funding	13,711,501	15,665,500	15,391,300	16,272,400	-	16,272,400	3.87%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Motor Pool Capital Fund (5023) / (523)

Fund Type: **Internal Service**

Description: **Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system. Prior to the accounting system upgrade in FY 2023, this was Fund number 523.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	86,605	103,000	118,700	108,700	-	108,700	5.53%
Operating Expense	14,462	44,400	62,000	106,100	-	106,100	138.96%
Capital Outlay	2,357,447	6,326,000	14,861,300	4,470,200	1,422,400	5,892,600	(6.85)%
Reserve for Gen Fd Motor Pool Cap	-	1,841,600	-	1,971,800	-	1,971,800	7.07%
Reserve for Transp Motor Pool Cap	-	3,801,400	-	3,667,200	-	3,667,200	(3.53)%
Reserve for Stormwater MP Cap	-	518,100	-	1,198,400	-	1,198,400	131.31%
Reserve for MSTU Gen Fd MP Cap	-	1,088,000	-	1,060,800	-	1,060,800	(2.50)%
Reserve for Com Dev/Planning MP Cap	-	1,153,600	-	1,183,000	-	1,183,000	2.55%
Reserve for Pollut Ctr Motor Pool Cap	-	63,600	-	69,600	-	69,600	9.43%
Reserve for Int Serv Fd Motor Pool Cap	-	89,200	-	94,200	-	94,200	5.61%
Total Appropriations	2,458,514	15,028,900	15,042,000	13,930,000	1,422,400	15,352,400	2.15%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	268,033	-	300,800	-	-	-	N/A
Interest/Misc	115,717	60,000	100,000	100,000	-	100,000	66.67%
Reimb From Other Depts	127,258	-	-	-	-	-	N/A
Motor Pool Cap Recovery Billing	4,962,400	4,536,800	4,536,800	4,622,500	-	4,622,500	1.89%
Trans fm 001 Gen Fund	-	721,800	721,800	-	1,235,800	1,235,800	71.21%
Trans fm 101 Transp Op Fd	-	38,000	38,000	-	-	-	(100.00)%
Trans fm 103 Stormwater Ops	-	50,000	50,000	-	101,600	101,600	103.20%
Trans fm 111 Unincorp Gen Fd	-	-	-	-	85,000	85,000	N/A
Trans fm 409 W/S MP Fd	28,300	30,900	30,900	32,500	-	32,500	5.18%
Trans fm 472 Sol Waste MP	5,100	5,100	5,100	5,200	-	5,200	1.96%
Trans fm 491 EMS MP & Cap	7,800	7,700	7,700	8,300	-	8,300	7.79%
Carry Forward	15,361,300	9,581,600	18,417,400	9,166,500	-	9,166,500	(4.33)%
Less 5% Required By Law	-	(3,000)	-	(5,000)	-	(5,000)	66.67%
Total Funding	20,875,908	15,028,900	24,208,500	13,930,000	1,422,400	15,352,400	2.15%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Sheriff Confiscated Property Trust Fund (1068) / (602)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants. Prior to the accounting system upgrade in FY 2023, this was Fund number 602.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Remittances	5,000	11,500	19,500	11,500	-	11,500	0.00%
Reserve for Contingencies	-	1,100	-	1,100	-	1,100	0.00%
Reserve for Capital	-	505,800	-	514,200	-	514,200	1.66%
Total Appropriations	5,000	518,400	19,500	526,800	-	526,800	1.62%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Fines & Forfeitures	-	-	5,000	-	-	-	N/A
Interest/Misc	3,465	2,700	10,100	5,000	-	5,000	85.19%
Carry Forward	528,100	515,800	526,500	522,100	-	522,100	1.22%
Less 5% Required By Law	-	(100)	-	(300)	-	(300)	200.00%
Total Funding	531,565	518,400	541,600	526,800	-	526,800	1.62%

Crime Prevention Trust Fund (1070) / (603)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed is \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S. Prior to the accounting system upgrade in FY 2023, this was Fund number 603.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Remittances	91,911	450,000	96,600	450,000	-	450,000	0.00%
Reserve for Contingencies	-	45,000	-	45,000	-	45,000	0.00%
Reserve for Capital	-	226,500	-	244,600	-	244,600	7.99%
Total Appropriations	91,911	721,500	96,600	739,600	-	739,600	2.51%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	69,842	75,300	78,000	75,000	-	75,000	(0.40)%
Interest/Misc	4,476	3,500	14,000	5,000	-	5,000	42.86%
Carry Forward	685,700	646,600	668,200	663,600	-	663,600	2.63%
Less 5% Required By Law	-	(3,900)	-	(4,000)	-	(4,000)	2.56%
Total Funding	760,017	721,500	760,200	739,600	-	739,600	2.51%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

University Extension Trust Fund (1055) / (604)

Fund Type: **Special Revenue**

Description: **This fund was established to receive donations and monitor expenditures as (if) designated by specific donation stipulations. Prior to the accounting system upgrade in FY 2023, this was Fund number 604.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	34,724	11,300	9,400	10,200	-	10,200	(9.73)%
Reserve for Contingencies	-	-	-	300	-	300	N/A
Restricted for Unfunded Requests	-	400	-	12,300	-	12,300	2,975.00%
Total Appropriations	34,724	11,700	9,400	22,800	-	22,800	94.87%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	7,951	-	4,600	11,500	-	11,500	N/A
Interest/Misc	207	400	400	400	-	400	0.00%
Carry Forward	42,500	11,300	15,900	11,500	-	11,500	1.77%
Less 5% Required By Law	-	-	-	(600)	-	(600)	N/A
Total Funding	50,658	11,700	20,900	22,800	-	22,800	94.87%

GAC Trust Land Sales (1057) / (605)

Fund Type: **Special Revenue**

Description: **Gulf American Corporation (GAC) Land Trust (1057/605) - Funds generated from surplus lot sales in the Golden Gate Estates, deeded to Collier County in a 1983 settlement agreement with Avatar Properties, are used to fund capital improvements within the Estates area. Prior to the accounting system upgrade in FY 2023, this was Fund number 605.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	3,517	5,000	5,000	5,000	-	5,000	0.00%
Remittances	-	-	352,000	-	-	-	N/A
Reserve for Capital	-	2,009,900	-	1,705,500	-	1,705,500	(15.15)%
Total Appropriations	3,517	2,014,900	357,000	1,710,500	-	1,710,500	(15.11)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	1,293,428	-	-	-	-	-	N/A
Interest/Misc	9,416	13,900	33,900	33,900	-	33,900	143.88%
Carry Forward	702,100	2,001,700	2,001,400	1,678,300	-	1,678,300	(16.16)%
Less 5% Required By Law	-	(700)	-	(1,700)	-	(1,700)	142.86%
Total Funding	2,004,944	2,014,900	2,035,300	1,710,500	-	1,710,500	(15.11)%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Parks & Recreation Donations (1138) / (607)

Fund Type: **Special Revenue**

Description: **To provide community based programming for eligible children in Collier County through receipt of charitable donations. Prior to the accounting system upgrade in FY 2023, this was Fund number 607.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	2,952	30,600	3,000	30,600	-	30,600	0.00%
Reserve for Contingencies	-	1,500	-	2,300	-	2,300	53.33%
Restricted for Unfunded Requests	-	37,500	-	78,100	-	78,100	108.27%
Total Appropriations	2,952	69,600	3,000	111,000	-	111,000	59.48%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	19,935	15,000	11,000	11,000	-	11,000	(26.67)%
Interest/Misc	541	700	700	2,700	-	2,700	285.71%
Carry Forward	71,900	54,700	89,400	98,100	-	98,100	79.34%
Less 5% Required By Law	-	(800)	-	(800)	-	(800)	0.00%
Total Funding	92,376	69,600	101,100	111,000	-	111,000	59.48%

Law Enforcement Trust Fund (1071) / (608)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statutes 318.18(11)(d), a two dollar court costs is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15. Prior to the accounting system upgrade in FY 2023, this was Fund number 608.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Remittances	-	150,000	70,400	200,000	-	200,000	33.33%
Reserve for Contingencies	-	10,000	-	10,000	-	10,000	0.00%
Reserve for Capital	-	226,900	-	178,700	-	178,700	(21.24)%
Total Appropriations	-	386,900	70,400	388,700	-	388,700	0.47%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Fines & Forfeitures	67,911	65,600	63,300	63,300	-	63,300	(3.51)%
Interest/Misc	1,850	1,300	7,100	2,500	-	2,500	92.31%
Carry Forward	256,400	323,300	326,200	326,200	-	326,200	0.90%
Less 5% Required By Law	-	(3,300)	-	(3,300)	-	(3,300)	0.00%
Total Funding	326,161	386,900	396,600	388,700	-	388,700	0.47%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Domestic Violence Trust Fund (1072) / (609)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence. Prior to the accounting system upgrade in FY 2023, this was Fund number 609.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Remittances	20,853	50,000	3,200	50,000	-	50,000	0.00%
Reserve for Contingencies	-	5,000	-	5,000	-	5,000	0.00%
Reserve for Capital	-	442,000	-	444,100	-	444,100	0.48%
Total Appropriations	20,853	497,000	3,200	499,100	-	499,100	0.42%

Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Fines & Forfeitures	21,297	19,000	12,700	20,000	-	20,000	5.26%
Interest/Misc	3,064	2,000	5,000	5,000	-	5,000	150.00%
Carry Forward	457,300	477,000	460,900	475,400	-	475,400	(0.34)%
Less 5% Required By Law	-	(1,000)	-	(1,300)	-	(1,300)	30.00%
Total Funding	481,661	497,000	478,600	499,100	-	499,100	0.42%

Animal Control Neuter / Spay Trust Fund (1139) / (610)

Fund Type: **Special Revenue**

Description: **Provides for a neuter/spay program for animals adopted from Domestic Animal Services. A deposit is required for all animals adopted and is applied to the cost of the neuter/spay procedure performed by a local veterinarian. Prior to the accounting system upgrade in FY 2023, this was Fund number 610.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	149,900	80,800	169,000	134,400	-	134,400	66.34%
Reserve for Contingencies	-	4,000	-	3,200	-	3,200	(20.00)%
Restricted for Unfunded Requests	-	150,600	-	25,000	-	25,000	(83.40)%
Total Appropriations	149,900	235,400	169,000	162,600	-	162,600	(30.93)%

Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Licenses & Permits	51,058	49,600	57,000	61,500	-	61,500	23.99%
Charges For Services	18,992	14,100	15,000	20,000	-	20,000	41.84%
Miscellaneous Revenues	3,704	-	15,800	-	-	-	N/A
Interest/Misc	1,496	2,300	4,700	4,700	-	4,700	104.35%
Carry Forward	231,900	172,700	157,300	80,800	-	80,800	(53.21)%
Less 5% Required By Law	-	(3,300)	-	(4,400)	-	(4,400)	33.33%
Total Funding	307,150	235,400	249,800	162,600	-	162,600	(30.93)%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Combined 911 System (1067) / (611)

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. Revenues are from a surcharge to cellular and land-line telephone users that are billed and collected by the telephone company and remitted to the County. Prior to the accounting system upgrade in FY 2023, this was Fund number 611.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Remittances	2,820,712	1,995,900	2,018,200	2,237,000	-	2,237,000	12.08%
Reserve for Contingencies	-	199,000	-	200,000	-	200,000	0.50%
Reserve for Capital	-	2,017,100	-	1,008,700	-	1,008,700	(49.99)%
Total Appropriations	2,820,712	4,212,000	2,018,200	3,445,700	-	3,445,700	(18.19)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	2,224,092	2,060,100	2,025,000	2,070,100	-	2,070,100	0.49%
Interest/Misc	14,700	11,000	9,900	12,000	-	12,000	9.09%
Carry Forward	2,033,000	2,244,500	1,451,100	1,467,800	-	1,467,800	(34.60)%
Less 5% Required By Law	-	(103,600)	-	(104,200)	-	(104,200)	0.58%
Total Funding	4,271,792	4,212,000	3,486,000	3,445,700	-	3,445,700	(18.19)%

Library Trust Fund (1140) / (612)

Fund Type: **Special Revenue**

Description: **Accounts for donations and bequests received from the public for the Collier County Public Library system. Available funds will be used to replace furniture and to purchase office and computer equipment. Prior to the accounting system upgrade in FY 2023, this was Fund number 612.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	6,370	30,200	100	-	-	-	(100.00)%
Operating Expense	29,100	275,500	146,900	219,000	-	219,000	(20.51)%
Total Appropriations	35,470	305,700	147,000	219,000	-	219,000	(28.36)%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	453	-	-	-	-	-	N/A
Miscellaneous Revenues	55,294	30,000	30,000	30,000	-	30,000	0.00%
Interest/Misc	1,835	2,700	2,700	8,900	-	8,900	229.63%
Carry Forward	274,300	274,600	296,400	182,100	-	182,100	(33.69)%
Less 5% Required By Law	-	(1,600)	-	(2,000)	-	(2,000)	25.00%
Total Funding	331,882	305,700	329,100	219,000	-	219,000	(28.36)%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

County Drug Abuse Trust (1141) / (616)

Fund Type: **Special Revenue**

Description: **This fund authorizes the Court to impose an additional assessment (fine) against drug offenders to be disbursed to a qualified drug abuse treatment or addiction program in the County. Prior to the accounting system upgrade in FY 2023, this was Fund number 616.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Reserve for Contingencies	-	4,500	-	4,600	-	4,600	2.22%
Total Appropriations	-	4,500	-	4,600	-	4,600	2.22%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	30	-	-	-	-	-	N/A
Carry Forward	4,500	4,500	4,600	4,600	-	4,600	2.22%
Total Funding	4,530	4,500	4,600	4,600	-	4,600	2.22%

Juvenile Cyber Safety (1069) / (618)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statutes 847.0141(6), a civil penalty is assessed to minors if they commit the offense of sexting. Eighty (80%) percent of the civil penalty received by a juvenile court pursuant to this section shall be remitted by the clerk of the court to the county commission to provide training on cyber-safety for minors. Prior to the accounting system upgrade in FY 2023, this was Fund number 618.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Remittances	-	2,700	-	2,700	-	2,700	0.00%
Total Appropriations	-	2,700	-	2,700	-	2,700	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	48	-	-	-	-	-	N/A
Interest/Misc	18	-	-	-	-	-	N/A
Carry Forward	2,700	2,700	2,700	2,700	-	2,700	0.00%
Total Funding	2,766	2,700	2,700	2,700	-	2,700	0.00%

Freedom Memorial Trust Fund (1143) / (620)

Fund Type: **Special Revenue**

Description: **This fund is used to account for all donations received for the construction of the Freedom Memorial. Prior to the accounting system upgrade in FY 2023, this was Fund number 620.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	2,443	23,900	1,200	26,000	-	26,000	8.79%
Total Appropriations	2,443	23,900	1,200	26,000	-	26,000	8.79%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	9,500	-	-	-	-	-	N/A
Interest/Misc	156	-	-	-	-	-	N/A
Carry Forward	20,000	23,900	27,200	26,000	-	26,000	8.79%
Total Funding	29,656	23,900	27,200	26,000	-	26,000	8.79%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Law Library (1145) / (640)

Fund Type: **Special Revenue**

Description: **This fund was established to provide legal materials to the legal community and public. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42. Prior to the accounting system upgrade in FY 2023, this was Fund number 640.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	92,166	93,500	93,500	111,600	-	111,600	19.36%
Total Appropriations	92,166	93,500	93,500	111,600	-	111,600	19.36%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	46,640	40,000	43,000	40,000	-	40,000	0.00%
Interest/Misc	357	-	-	-	-	-	N/A
Trans fm 681 Court Admin	38,900	42,100	42,100	64,400	-	64,400	52.97%
Carry Forward	23,900	13,400	17,600	9,200	-	9,200	(31.34)%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.00%
Total Funding	109,796	93,500	102,700	111,600	-	111,600	19.36%

Legal Aid Society (1146) / (652)

Fund Type: **Special Revenue**

Description: **Provides the financial support of the Legal Aid Society operations. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42 and supplemented by a transfer from the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 652.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	193,000	193,000	193,000	193,000	-	193,000	0.00%
Total Appropriations	193,000	193,000	193,000	193,000	-	193,000	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	46,640	40,000	45,000	40,000	-	40,000	0.00%
Interest/Misc	692	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	149,900	145,600	145,600	143,800	-	143,800	(1.24)%
Carry Forward	9,300	9,400	13,600	11,200	-	11,200	19.15%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.00%
Total Funding	206,531	193,000	204,200	193,000	-	193,000	0.00%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Office of Utility Regulation Fee Trust (1059) / (669)

Fund Type: **Special Revenue**

Description: **Provides for the regulation of privately owned water, bulk water, and wastewater utilities providing service within the unincorporated areas of Collier County. This regulatory body was approved by the BCC in May 1996. Franchise fees from the regulated utilities are the principal revenue source. Prior to the accounting system upgrade in FY 2023, this was Fund number 669.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	231,193	299,000	271,100	305,600	-	305,600	2.21%
Operating Expense	32,723	70,800	20,600	86,800	-	86,800	22.60%
Indirect Cost Reimburs	17,300	19,600	19,600	13,500	-	13,500	(31.12)%
Trans to 506 IT Capital	-	8,600	8,600	10,200	-	10,200	18.60%
Reserve for Contingencies	-	16,500	-	20,000	-	20,000	21.21%
Reserve for Capital	-	889,000	-	915,200	-	915,200	2.95%
Reserve for Cash Flow	-	31,300	-	34,700	-	34,700	10.86%
Reserve for Attrition	-	(5,300)	-	(5,300)	-	(5,300)	0.00%
Total Appropriations	281,216	1,329,500	319,900	1,380,700	-	1,380,700	3.85%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Franchise Fees	125,342	115,000	160,000	150,000	-	150,000	30.43%
FEMA - Fed Emerq Mqt Agency	4,387	-	-	-	-	-	N/A
Interest/Misc	7,482	5,900	18,800	18,800	-	18,800	218.64%
Reimb From Other Depts	100,000	100,000	100,000	100,000	-	100,000	0.00%
Carry Forward	1,214,000	1,114,700	1,166,500	1,125,400	-	1,125,400	0.96%
Less 5% Required By Law	-	(6,100)	-	(13,500)	-	(13,500)	121.31%
Total Funding	1,451,211	1,329,500	1,445,300	1,380,700	-	1,380,700	3.85%

Pepper Ranch Conservation Bank (0673) / (673)

Fund Type: **Permanent Fund**

Description: **To provide funds for the perpetual maintenance of the Pepper Ranch Preserve Conservation Bank as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation. Prior to the accounting system upgrade in FY 2023, this was Fund number 673.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	41,200	41,200	41,200	-	41,200	0.00%
Reserve for Contingencies	-	3,000	-	3,000	-	3,000	0.00%
Reserve for Escrow	-	4,027,900	-	4,157,700	-	4,157,700	3.22%
Total Appropriations	-	4,072,100	41,200	4,201,900	-	4,201,900	3.19%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	41,200	41,200	41,200	41,200	-	41,200	0.00%
Interest/Misc	25,960	25,900	76,900	76,900	-	76,900	196.91%
Carry Forward	3,945,800	4,008,400	4,012,900	4,089,800	-	4,089,800	2.03%
Less 5% Required By Law	-	(3,400)	-	(6,000)	-	(6,000)	76.47%
Total Funding	4,012,960	4,072,100	4,131,000	4,201,900	-	4,201,900	3.19%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Caracara Prairie Preserve (0674) / (674)

Fund Type: **Permanent Fund**

Description: **The Caracara Prairie Preserve is being utilized by Collier County for panther habitat mitigation for County capital projects that occur in panther habitat. As required by the United States Fish and Wildlife Service, the funds to manage Caracara Prairie Preserve in perpetuity must be kept in a separate Endowment Trust Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 674.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	33,823	51,100	40,200	43,000	-	43,000	(15.85)%
Reserve for Escrow	-	1,743,500	-	1,783,300	-	1,783,300	2.28%
Total Appropriations	33,823	1,794,600	40,200	1,826,300	-	1,826,300	1.77%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	-	8,200	8,200	8,200	-	8,200	0.00%
Interest/Misc	11,900	15,000	34,200	34,200	-	34,200	128.00%
Carry Forward	1,805,800	1,772,600	1,783,900	1,786,100	-	1,786,100	0.76%
Less 5% Required By Law	-	(1,200)	-	(2,200)	-	(2,200)	83.33%
Total Funding	1,817,700	1,794,600	1,826,300	1,826,300	-	1,826,300	1.77%

Court Administration (1051) / (681)

Fund Type: **Special Revenue**

Description: **Established to account for county costs associated with the activities of the 20th Judicial Circuit. The revenues for this fund consist of Probation Fees and a transfer from the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 681.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	2,232,987	2,706,700	2,467,800	2,748,500	-	2,748,500	1.54%
Operating Expense	284,739	308,900	304,400	333,300	-	333,300	7.90%
Capital Outlay	-	6,000	6,000	6,000	-	6,000	0.00%
Trans to 171 Teen Court	13,200	6,000	6,000	11,300	-	11,300	88.33%
Trans to 192 Court Innov	149,600	142,900	142,900	145,800	-	145,800	2.03%
Trans to 640 Law Lib	38,900	42,100	42,100	64,400	-	64,400	52.97%
Reserve for Contingencies	-	41,600	-	50,000	-	50,000	20.19%
Reserve for Attrition	-	(41,600)	-	(44,200)	-	(44,200)	6.25%
Total Appropriations	2,719,426	3,212,600	2,969,200	3,315,100	-	3,315,100	3.19%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	178,775	150,000	176,700	150,000	-	150,000	0.00%
Fines & Forfeitures	643,367	504,500	601,900	567,200	-	567,200	12.43%
Interest/Misc	4,228	500	13,500	2,000	-	2,000	300.00%
Trans fm 001 Gen Fund	2,269,300	2,208,000	2,208,000	1,907,600	-	1,907,600	(13.61)%
Carry Forward	317,000	382,400	693,300	724,200	-	724,200	89.38%
Less 5% Required By Law	-	(32,800)	-	(35,900)	-	(35,900)	9.45%
Total Funding	3,412,671	3,212,600	3,693,400	3,315,100	-	3,315,100	3.19%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Specialized Grants (1831) / (701)

Fund Type: **Special Revenue**

Description: **To account for one-time federal and state grants. Prior to the accounting system upgrade in FY 2023, this was Fund number 701.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Capital Outlay	-	-	1,430,400	-	-	-	N/A
Total Appropriations	-	-	1,430,400	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	-	-	1,430,400	-	-	-	N/A
Reimb From Other Depts	98,096	-	-	-	-	-	N/A
Total Funding	98,096	-	1,430,400	-	-	-	0.00%

Specialized Grants Match (1832) / (702)

Fund Type: **Special Revenue**

Description: **To account for County grant match contributions. Prior to the accounting system upgrade in FY 2023, this was Fund number 702.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Capital Outlay	-	-	501,100	-	-	-	N/A
Total Appropriations	-	-	501,100	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans fm 301 Co Wide Cap	-	-	157,300	-	-	-	N/A
Trans fm 318 Infra Sales Tax	-	-	343,800	-	-	-	N/A
Total Funding	-	-	501,100	-	-	-	0.00%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Administrative Services Grants (1833) / (703)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants received by the Administrative Services Department, including the Bureau of Emergency Services. To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency. Prior to the accounting system upgrade in FY 2023, this was Fund number 703.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	97,734	-	-	-	-	-	N/A
Capital Outlay	133,413	-	-	-	-	-	N/A
Total Appropriations	231,148	-	-	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	259,879	-	-	-	-	-	N/A
Total Funding	259,879	-	-	-	-	-	0.00%

Administrative Services Grants Match (1834) / (704)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions for various division grants, including the Bureau of Emergency Services Grants for various programs within the community. Prior to the accounting system upgrade in FY 2023, this was Fund number 704.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	19,762	-	3,500	-	-	-	N/A
Total Appropriations	19,762	-	3,500	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	-	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	19,762	-	3,500	-	-	-	N/A
Total Funding	19,762	-	3,500	-	-	-	0.00%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Housing Grants (1835) / (705)

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county. Prior to the accounting system upgrade in FY 2023, this was Fund number 705.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,675,382	-	4,349,100	-	-	-	N/A
Operating Expense	1,425,359	-	2,441,500	-	-	-	N/A
Capital Outlay	-	-	211,200	-	-	-	N/A
Grants and Aid	24,122,453	-	49,081,600	-	-	-	N/A
Remittances	7,631,013	-	25,609,700	-	-	-	N/A
Total Appropriations	34,854,207	-	81,693,100	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	41,556,200	-	81,539,600	-	-	-	N/A
Miscellaneous Revenues	59,147	-	153,500	-	-	-	N/A
Interest/Misc	338,259	-	-	-	-	-	N/A
Total Funding	41,953,606	-	81,693,100	-	-	-	0.00%

Housing Grant Match (1836) / (706)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Housing grants Prior to the accounting system upgrade in FY 2023, this was Fund number 706.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	17,407	-	24,600	-	-	-	N/A
Operating Expense	18,028	-	12,000	-	-	-	N/A
Reserve for Contingencies	-	28,600	-	-	-	-	(100.00)%
Restricted for Unfunded Requests	-	-	-	125,000	-	125,000	N/A
Total Appropriations	35,435	28,600	36,600	125,000	-	125,000	337.06%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans fm 001 Gen Fund	35,435	28,600	36,600	125,000	-	125,000	337.06%
Total Funding	35,435	28,600	36,600	125,000	-	125,000	337.06%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Human Services Grant (1837) / (707)

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received. Prior to the accounting system upgrade in FY 2023, this was Fund number 707.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	663,204	-	1,362,700	-	-	-	N/A
Operating Expense	2,140,814	-	5,425,400	-	-	-	N/A
Capital Outlay	-	-	500	-	-	-	N/A
Grants and Aid	70,320	-	71,300	-	-	-	N/A
Remittances	113,424	-	388,500	-	-	-	N/A
Trans to 123 Grant Prog Support	95,000	105,000	105,000	185,000	-	185,000	76.19%
Reserve for Contingencies	-	145,000	-	-	-	-	(100.00)%
Restricted for Unfunded Requests	-	-	-	145,000	-	145,000	N/A
Total Appropriations	3,082,762	250,000	7,353,400	330,000	-	330,000	32.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	3,142,740	-	7,588,900	-	-	-	N/A
Miscellaneous Revenues	25,170	-	94,500	-	-	-	N/A
Interest/Misc	4,600	-	-	-	-	-	N/A
Carry Forward	-	250,000	-	330,000	-	330,000	32.00%
Total Funding	3,172,510	250,000	7,683,400	330,000	-	330,000	32.00%

Human Services Grant Match (1838) / (708)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Human Services Grants for seniors in the community. Prior to the accounting system upgrade in FY 2023, this was Fund number 708.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	-	-	6,200	-	-	-	N/A
Operating Expense	4,368	-	3,600	-	-	-	N/A
Total Appropriations	4,368	-	9,800	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Trans fm 001 Gen Fund	4,368	-	9,800	-	-	-	N/A
Total Funding	4,368	-	9,800	-	-	-	0.00%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Public Services Grant (1839) / (709)

Fund Type: **Special Revenue**

Description: **To process grants within the Public Services Department. Grants will include 4-H funding; State Aid to Libraries; Parks grants, and the Summer Food Program, as well as others as they are identified, applied for and received. Prior to the accounting system upgrade in FY 2023, this was Fund number 709.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	29,880	-	1,542,300	-	-	-	N/A
Operating Expense	259,331	-	3,426,000	-	-	-	N/A
Capital Outlay	365,275	-	6,764,000	-	-	-	N/A
Total Appropriations	654,486	-	11,732,300	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	460,490	-	7,909,100	-	-	-	N/A
Miscellaneous Revenues	8,090	-	-	-	-	-	N/A
Interest/Misc	418	-	-	-	-	-	N/A
Reimb From Other Depts	-	-	3,823,200	-	-	-	N/A
Total Funding	468,998	-	11,732,300	-	-	-	0.00%

Public Services Grant Match (1840) / (710)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Public Services Grants for various grant programs within the community. Prior to the accounting system upgrade in FY 2023, this was Fund number 710.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	7,388	-	-	-	-	-	N/A
Operating Expense	12,543	-	10,000	-	-	-	N/A
Capital Outlay	75,782	-	-	-	-	-	N/A
Total Appropriations	95,713	-	10,000	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	1	-	-	-	-	-	N/A
Interest/Misc	1,891	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	9,225	-	-	-	-	-	N/A
Trans fm 174 Conserv Collier Maint	-	-	10,000	-	-	-	N/A
Trans fm 314 Museum Cap	86,488	-	-	-	-	-	N/A
Total Funding	97,604	-	10,000	-	-	-	0.00%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Transportation Grants (1841) / (711)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants within the Transportation Management Services Department supporting Roads, Transportation, Stormwater, and Coastal Zone Management projects as well as MPO Planning. Prior to the accounting system upgrade in FY 2023, this was Fund number 711.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	458,249	-	581,100	-	-	-	N/A
Operating Expense	899,353	-	4,281,700	-	-	-	N/A
Capital Outlay	1,545,293	-	21,762,100	-	-	-	N/A
Trans to 128 MPO Fd	1,746	-	6,600	-	-	-	N/A
Total Appropriations	2,904,641	-	26,631,500	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	1,701,537	-	26,623,400	-	-	-	N/A
SFWMD/Biq Cypress Revenue	740,000	-	-	-	-	-	N/A
Miscellaneous Revenues	-	-	1,500	-	-	-	N/A
Reimb From Other Depts	199,177	-	-	-	-	-	N/A
Carry Forward	-	-	6,600	-	-	-	N/A
Total Funding	2,640,714	-	26,631,500	-	-	-	0.00%

Transportation Grant Match (1842) / (712)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions for Transportation Management Services Department related grants. Prior to the accounting system upgrade in FY 2023, this was Fund number 712.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	1,974	-	700	-	-	-	N/A
Operating Expense	498	-	4,311,000	-	-	-	N/A
Capital Outlay	784,683	-	16,741,400	-	-	-	N/A
Total Appropriations	787,155	-	21,053,100	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	5,559	-	700	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	1,545	-	1,200	-	-	-	N/A
Trans fm 310 CDES Cap Fd	573,487	-	2,756,900	-	-	-	N/A
Trans fm 313 Gas Tax Cap Fd	-	-	1,803,600	-	-	-	N/A
Trans fm 318 Infra Sales Tax	-	-	4,000,000	-	-	-	N/A
Trans fm 325 Stormwater Cap Fd	211,196	-	2,809,800	-	-	-	N/A
Trans fm 327 SW CIP Bond	-	-	8,535,600	-	-	-	N/A
Trans fm 331 Rd Im Fee	-	-	155,000	-	-	-	N/A
Trans fm 333 Rd Im Fee	-	-	990,300	-	-	-	N/A
Total Funding	791,787	-	21,053,100	-	-	-	0.00%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

County Manager Grants (1843) / (713)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants within the Economic Development Grants for various programs within the community. Prior to the accounting system upgrade in FY 2023, this was Fund number 713.**

Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Miscellaneous Revenues	4,103	-	-	-	-	-	N/A
Interest/Misc	229	-	-	-	-	-	N/A
Total Funding	4,332	-	-	-	-	-	0.00%

County Manager Grant Match (1844) / (714)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to the Economic Development Grants. Prior to the accounting system upgrade in FY 2023, this was Fund number 714.**

Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	10	-	-	-	-	-	N/A
Total Funding	10	-	-	-	-	-	0.00%

Immokalee CRA Grant (1027) / (715)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants for improvement projects within the Immokalee Community Redevelopment Agency (CRA) Area. Prior to the accounting system upgrade in FY 2023, this was Fund number 715.**

Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	1	-	-	-	-	-	N/A
Reimb From Other Depts	67,637	-	-	-	-	-	N/A
Total Funding	67,637	-	-	-	-	-	0.00%

Bayshore CRA Grant (1022) / (717)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants for improvement projects within the Bayshore Community Redevelopment Agency (CRA) area. Prior to the accounting system upgrade in FY 2023, this was Fund number 717.**

Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	-	-	-	-	-	-	N/A
Reimb From Other Depts	30,000	-	-	-	-	-	N/A
Total Funding	30,000	-	-	-	-	-	0.00%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Justice Federal Equitable Sharing (1811) / (721)

Fund Type: **Special Revenue**

Description: **To account for proceeds received through the federal asset forfeiture and equitable sharing program. Prior to the accounting system upgrade in FY 2023, this was Fund number 721.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Remittances	-	197,200	-	199,600	-	199,600	1.22%
Total Appropriations	-	197,200	-	199,600	-	199,600	1.22%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	1,291	600	1,200	1,200	-	1,200	100.00%
Carry Forward	196,000	196,600	197,300	198,500	-	198,500	0.97%
Less 5% Required By Law	-	-	-	(100)	-	(100)	N/A
Total Funding	197,291	197,200	198,500	199,600	-	199,600	1.22%

Treasury Federal Equitable Sharing (1812) / (722)

Fund Type: **Special Revenue**

Description: **To account for proceeds received through the federal asset forfeiture and equitable sharing program. Prior to the accounting system upgrade in FY 2023, this was Fund number 722.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Remittances	222,920	539,700	-	709,700	-	709,700	31.50%
Total Appropriations	222,920	539,700	-	709,700	-	709,700	31.50%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	346,318	-	48,500	-	-	-	N/A
Interest/Misc	3,425	1,500	7,200	3,000	-	3,000	100.00%
Carry Forward	511,200	538,300	651,200	706,900	-	706,900	31.32%
Less 5% Required By Law	-	(100)	-	(200)	-	(200)	100.00%
Total Funding	860,943	539,700	706,900	709,700	-	709,700	31.50%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

FEMA Events - Grant (1813) / (727)

Fund Type: **Special Revenue**

Description: **To provide a centralized approach to capture FEMA related expenses other than debris removal and monitoring. Prior to the accounting system upgrade in FY 2023, this was Fund number 727.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	-	60,108,000	-	-	-	N/A
Capital Outlay	-	-	392,000	-	-	-	N/A
Reserve for Catastrophic Event	-	2,000,000	-	2,000,000	-	2,000,000	0.00%
Total Appropriations	-	2,000,000	60,500,000	2,000,000	-	2,000,000	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	18	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	1,000,000	2,000,000	2,000,000	2,000,000	-	2,000,000	0.00%
Adv/Repay fm 001 Gen Fd	-	-	-	10,000,000	-	10,000,000	N/A
Adv/Repay fm 301 Cap Proj	-	-	20,000,000	15,000,000	-	15,000,000	N/A
Adv/Repay fm 412 Water Cap	-	-	3,219,200	-	-	-	N/A
Adv/Repay fm 414 WasteW Cap	-	-	9,280,800	-	-	-	N/A
Carry Forward	-	-	1,000,000	(25,000,000)	-	(25,000,000)	N/A
Total Funding	1,000,018	2,000,000	35,500,000	2,000,000	-	2,000,000	0.00%

Deepwater Horizon Oil Spill Settlement (1847) / (757)

Fund Type: **Special Revenue**

Description: **In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement money shall be deposited into a separate fund and may be spent on scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the states shoreline; restoration of coastal areas damaged by the oil spill; economic incentives; and initiative to expand and diversify the economy of the Collier County. Prior to the accounting system upgrade in FY 2023, this was Fund number 757.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Restricted for Unfunded Requests	-	2,139,300	-	2,206,400	-	2,206,400	3.14%
Total Appropriations	-	2,139,300	-	2,206,400	-	2,206,400	3.14%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	14,037	12,300	34,500	43,100	-	43,100	250.41%
Carry Forward	2,116,900	2,127,700	2,131,000	2,165,500	-	2,165,500	1.78%
Less 5% Required By Law	-	(700)	-	(2,200)	-	(2,200)	214.29%
Total Funding	2,130,937	2,139,300	2,165,500	2,206,400	-	2,206,400	3.14%

**Collier County Government
Fiscal Year 2024 Fund Budget Summary**

Tourism Capital Projects Fund (1108) / (758)

Fund Type: **Special Revenue**

Description: **This fund provides funding for capital projects that promote tourism. Prior to the accounting system upgrade in FY 2023, this was Fund number 758.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	-	670,000	-	-	-	N/A
Trans to Tax Collector	135,631	150,000	150,000	158,000	-	158,000	5.33%
Trans to 270 TDT Rev Bond	3,217,100	3,730,300	3,730,300	3,754,500	-	3,754,500	0.65%
Trans to 370 Sport Complx Cap	2,471,200	3,382,500	3,382,500	2,698,200	-	2,698,200	(20.23)%
Reserve for Capital	-	861,100	-	179,200	-	179,200	(79.19)%
Total Appropriations	5,823,931	8,123,900	7,932,800	6,789,900	-	6,789,900	(16.42)%

Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Tourist Devel Tax	6,781,539	4,688,800	5,516,900	4,923,200	-	4,923,200	5.00%
Interest/Misc	20,190	15,000	-	50,000	-	50,000	233.33%
Carry Forward	3,503,800	3,655,300	4,481,600	2,065,700	-	2,065,700	(43.49)%
Less 5% Required By Law	-	(235,200)	-	(249,000)	-	(249,000)	5.87%
Total Funding	10,305,528	8,123,900	9,998,500	6,789,900	-	6,789,900	(16.42)%

Sports & Special Events Complex (1109) / (759)

Fund Type: **Special Revenue**

Description: **This fund accounts for the day-to-day operations of the Sports & Special Events Complex. The General Fund provides funding for day to day operations and maintenance of the complex and the tourist development transfer provides funding for management, marketing, and promotion. Prior to the accounting system upgrade in FY2023, this was Fund 759.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	365,697	589,900	530,900	666,300	-	666,300	12.95%
Operating Expense	2,716,173	3,837,300	4,358,600	4,964,500	-	4,964,500	29.37%
Indirect Cost Reimburs	-	36,300	36,300	55,000	-	55,000	51.52%
Capital Outlay	133,112	760,000	751,000	683,500	-	683,500	(10.07)%
Reserve for Contingencies	-	125,000	-	127,500	-	127,500	2.00%
Reserve for Future Capital Replacements	-	648,800	-	883,400	-	883,400	36.16%
Reserve for Motor Pool Cap	-	156,900	-	197,000	-	197,000	25.56%
Total Appropriations	3,214,982	6,154,200	5,676,800	7,577,200	-	7,577,200	23.12%

Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Charges For Services	1,027,819	1,550,000	1,550,000	2,484,800	-	2,484,800	60.31%
Interest/Misc	27,121	16,800	-	17,300	-	17,300	2.98%
Trans fm 001 Gen Fund	899,500	3,029,100	3,029,100	3,029,100	-	3,029,100	0.00%
Trans fm 184 TDC Promo	473,300	478,100	478,100	498,400	-	498,400	4.25%
Carry Forward	3,080,700	1,158,600	2,292,300	1,672,700	-	1,672,700	44.37%
Less 5% Required By Law	-	(78,400)	-	(125,100)	-	(125,100)	59.57%
Total Funding	5,508,440	6,154,200	7,349,500	7,577,200	-	7,577,200	23.12%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Collier County Street Lighting District (1601) / (760)

Fund Type: **Special Revenue**

Description: **Provides street lighting to residential and commercial areas that do not meet the requirements for arterial level roadway lighting. The principal revenue source within this fund is through a Board approved taxing district. Prior to the accounting system upgrade in FY 2023, this was Fund number 760.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	738,512	900,100	783,800	953,500	-	953,500	5.93%
Indirect Cost Reimburs	5,300	4,100	4,100	5,100	-	5,100	24.39%
Trans to Property Appraiser	7,242	8,000	8,000	7,700	-	7,700	(3.75)%
Trans to Tax Collector	17,279	19,500	19,500	18,300	-	18,300	(6.15)%
Reserve for Contingencies	-	85,000	-	95,600	-	95,600	12.47%
Reserve for Capital	-	524,200	-	659,900	-	659,900	25.89%
Total Appropriations	768,333	1,540,900	815,400	1,740,100	-	1,740,100	12.93%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	844,133	899,900	850,900	908,300	-	908,300	0.93%
Delinquent Ad Valorem Taxes	16,552	-	600	-	-	-	N/A
Miscellaneous Revenues	84,120	-	-	-	-	-	N/A
Interest/Misc	6,316	2,500	10,000	2,500	-	2,500	0.00%
Trans frm Property Appraiser	602	-	-	-	-	-	N/A
Trans frm Tax Collector	6,805	-	-	-	-	-	N/A
Carry Forward	595,400	683,700	828,800	874,900	-	874,900	27.97%
Less 5% Required By Law	-	(45,200)	-	(45,600)	-	(45,600)	0.88%
Total Funding	1,553,928	1,540,900	1,690,300	1,740,100	-	1,740,100	12.93%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

42nd Ave SE MSTU (1637) / (761)

Fund Type: **Special Revenue**

Description: **Ordinance 2021-47 created the 42nd Avenue SE Municipal Service Taxing Unit for the purpose of collecting reimbursements of expenditures made in repairing 42nd Avenue SE to place it in a condition that fire and emergency vehicles can traverse and provide services to the property owners directly benefiting. Millage rates are not to exceed 1.0 mils of ad valorem taxes for the first two years (FY23 and FY24) and no more than 5.0 mils of ad valorem taxes per year thereafter. Emergency repairs in the amount of \$72,231 were completed in 2021. Prior to the accounting system upgrade in FY 2023, this was Fund number 761.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Indirect Cost Reimburs	-	-	-	100	-	100	N/A
Trans to Property Appraiser	-	100	100	100	-	100	0.00%
Trans to Tax Collector	-	200	200	300	-	300	50.00%
Trans to 111 Unincorp Gen Fd	-	500	500	500	-	500	0.00%
Advance/Repay to 341 Rd Assessmt	-	1,300	1,300	1,800	-	1,800	38.46%
Total Appropriations	-	2,100	2,100	2,800	-	2,800	33.33%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	-	2,300	2,200	3,000	-	3,000	30.43%
Interest/Misc	120	-	-	-	-	-	N/A
Adv/Repay 761 42nd Ave SE MSTU	73,000	-	-	-	-	-	N/A
Carry Forward	-	-	-	100	-	100	N/A
Less 5% Required By Law	-	(200)	-	(300)	-	(300)	50.00%
Total Funding	73,120	2,100	2,200	2,800	-	2,800	33.33%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Pelican Bay Street Lighting District (1008) / (778)

Fund Type: **Special Revenue**

Description: **Provides street lighting to the Pelican Bay district. The principal revenue source within these funds is ad valorem taxes. Prior to the accounting system upgrade in FY 2023, this was Fund number 778.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	106,486	113,600	117,500	132,700	-	132,700	16.81%
Operating Expense	182,599	214,300	191,300	220,900	-	220,900	3.08%
Indirect Cost Reimburs	9,800	9,400	9,400	10,500	-	10,500	11.70%
Capital Outlay	-	500	151,300	500	-	500	0.00%
Trans to Property Appraiser	-	8,000	8,000	8,000	-	8,000	0.00%
Trans to Tax Collector	12,755	17,900	17,900	17,900	-	17,900	0.00%
Trans to 322 Pel Bay Irr and Land	440,000	397,700	397,700	473,400	-	473,400	19.03%
Reserve for Contingencies	-	11,400	-	11,400	-	11,400	0.00%
Reserve for Salary Adj.	-	11,400	-	-	-	-	(100.00)%
Reserve for Capital	-	50,000	-	49,600	-	49,600	(0.80)%
Reserve for Cash Flow	-	40,000	-	40,000	-	40,000	0.00%
Total Appropriations	751,640	874,200	893,100	964,900	-	964,900	10.38%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Ad Valorem Taxes	633,124	743,400	713,700	800,000	-	800,000	7.61%
Delinquent Ad Valorem Taxes	2,484	-	-	-	-	-	N/A
Miscellaneous Revenues	18,627	18,900	18,900	20,400	-	20,400	7.94%
Interest/Misc	3,714	1,500	4,500	5,400	-	5,400	260.00%
Trans frm Tax Collector	5,023	-	-	-	-	-	N/A
Carry Forward	425,000	148,700	336,400	180,400	-	180,400	21.32%
Less 5% Required By Law	-	(38,300)	-	(41,300)	-	(41,300)	7.83%
Total Funding	1,087,972	874,200	1,073,500	964,900	-	964,900	10.38%

Golden Gate City Economic Development Zone (1032) / (782)

Fund Type: **Special Revenue**

Description: **Established in FY 2019 (with an October 1, 2015 base year) to attract and retain qualified targeted industry businesses within the defined unincorporated area of Collier County. Prior to the accounting system upgrade in FY 2023, this was Fund number 782.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	1,000	-	1,000	-	1,000	0.00%
Remittances	-	-	-	788,900	-	788,900	N/A
Restricted for Unfunded Requests	-	6,358,100	-	8,353,600	-	8,353,600	31.39%
Total Appropriations	-	6,359,100	-	9,143,500	-	9,143,500	43.79%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	23,074	13,900	110,200	154,000	-	154,000	1,007.91%
Trans fm 001 Gen Fund	1,423,200	1,867,600	1,867,600	2,063,200	-	2,063,200	10.47%
Trans fm 111 Unincorp Gen Fd	322,200	422,800	422,800	468,800	-	468,800	10.88%
Carry Forward	2,296,300	4,055,500	4,064,800	6,465,400	-	6,465,400	59.42%
Less 5% Required By Law	-	(700)	-	(7,900)	-	(7,900)	1,028.57%
Total Funding	4,064,774	6,359,100	6,465,400	9,143,500	-	9,143,500	43.79%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

I-75 & Collier Blvd Innovation Zone (1031) / (783)

Fund Type: **Special Revenue**

Description: **Established in FY 2018 (with a base year of 2016 - FY 2017) to promote economic growth which results in high wage jobs and helps diversify the economy. Prior to the accounting system upgrade in FY 2023, this was Fund number 783.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	1,000	-	1,000	-	1,000	0.00%
Remittances	-	2,400,000	2,000,000	7,000,000	-	7,000,000	191.67%
Restricted for Unfunded Requests	-	1,031,100	-	536,300	-	536,300	(47.99)%
Total Appropriations	-	3,432,100	2,000,000	7,537,300	-	7,537,300	119.61%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	5,309	-	19,000	4,000	-	4,000	N/A
Trans fm 001 Gen Fund	295,100	419,300	419,300	470,200	-	470,200	12.14%
Trans fm 111 Unincorp Gen Fd	66,800	95,000	95,000	106,900	-	106,900	12.53%
Adv/Repay fm 001 Gen Fd	-	2,000,000	2,000,000	5,500,000	-	5,500,000	175.00%
Carry Forward	555,900	917,800	923,100	1,456,400	-	1,456,400	58.68%
Less 5% Required By Law	-	-	-	(200)	-	(200)	N/A
Total Funding	923,109	3,432,100	3,456,400	7,537,300	-	7,537,300	119.61%

Immokalee CRA Capital (1026) / (786)

Fund Type: **Special Revenue**

Description: **To account for the Immokalee Community Redevelopment Agency (CRA) capital program. Prior to the accounting system upgrade in FY 2023, this was Fund number 786.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	-	50,000	529,100	-	-	-	(100.00)%
Capital Outlay	-	390,300	1,921,900	548,900	-	548,900	40.64%
Grants and Aid	-	-	100,000	-	-	-	N/A
Total Appropriations	-	440,300	2,551,000	548,900	-	548,900	24.67%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	5,355	6,500	27,400	6,500	-	6,500	0.00%
Trans fm 186 Immok Redev Fd	97,600	434,200	1,076,700	542,700	-	542,700	24.99%
Carry Forward	1,343,900	-	1,446,900	-	-	-	N/A
Less 5% Required By Law	-	(400)	-	(300)	-	(300)	(25.00)%
Total Funding	1,446,855	440,300	2,551,000	548,900	-	548,900	24.67%

Collier County Government
Fiscal Year 2024 Fund Budget Summary

Bayshore CRA Project Fund (1021) / (787)

Fund Type: **Special Revenue**

Description: **To account for the Bayshore Community Redevelopment Agency (CRA) capital program. Prior to the accounting system upgrade in FY 2023, this was Fund number 787.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Operating Expense	329,497	640,300	2,766,200	720,900	-	720,900	12.59%
Capital Outlay	30,616	1,564,300	7,662,400	1,750,000	-	1,750,000	11.87%
Grants and Aid	68,453	-	515,400	-	-	-	N/A
Remittances	-	250,000	250,000	200,000	-	200,000	(20.00)%
Total Appropriations	428,565	2,454,600	11,194,000	2,670,900	-	2,670,900	8.81%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Interest/Misc	35,758	24,600	267,900	24,600	-	24,600	0.00%
Trans fm 187 Bayshore Redev Fd	1,717,100	2,431,200	3,745,600	2,647,500	-	2,647,500	8.90%
Carry Forward	5,856,200	-	7,180,500	-	-	-	N/A
Less 5% Required By Law	-	(1,200)	-	(1,200)	-	(1,200)	0.00%
Total Funding	7,609,058	2,454,600	11,194,000	2,670,900	-	2,670,900	8.81%

SHIP Grants (1053) / (791)

Fund Type: **Special Revenue**

Description: **Grant funds used to provide affordable housing strategies such as impact fee waivers and deferrals, housing rehabilitation and down payment/closing cost assistance. Prior to the accounting system upgrade in FY 2023, this was Fund number 791.**

Appropriation Unit	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Personal Services	187,183	-	403,500	-	-	-	N/A
Operating Expense	26,031	-	82,700	-	-	-	N/A
Grants and Aid	155,052	-	1,177,100	-	-	-	N/A
Remittances	1,243,613	-	5,416,600	-	-	-	N/A
Total Appropriations	1,611,879	-	7,079,900	-	-	-	0.00%
Revenue	2022 Actual	FY 2023 Adopted	FY 2023 Forecast	FY 2024 Current	FY 2024 Expanded	FY 2024 Adopted	FY 2024 Change
Intergovernmental Revenues	4,158,567	-	6,467,200	-	-	-	N/A
Miscellaneous Revenues	519,462	-	472,700	-	-	-	N/A
Interest/Misc	25,906	-	140,000	-	-	-	N/A
Carry Forward	800	-	-	-	-	-	N/A
Total Funding	4,704,735	-	7,079,900	-	-	-	0.00%

Appendix to the Collier County Adopted Budget

The following pages comprise the appendix to the Collier County Adopted Budget for the Fiscal Year 2023-2024. The appendix consists of the following components:

Glossary of Commonly Used Terms Page 2

Glossary of Commonly Used Acronyms Page 7

Statistical Data* Page 10

*The Collier County Annual Comprehensive Financial Report (ACFR) is prepared each year by the Clerk of Courts Financial Office, independent of the County Office of Management and Budget. The ACFR for Fiscal Year 2022-2023 cannot be considered final until it is presented to the Board of County Commissioners; this is not expected to take place until March 2024. As such, the statistical data from the ACFR for the Fiscal Year 2021-2022 has been included.

Glossary of Commonly Used Terms

2007 State of Florida Property Tax Limiting Legislation: Refers to the June 2007 Legislation enacted by the Florida Legislature which requires local governments to reduce ad valorem taxes to below the level of taxes levied in fiscal year 2006-2007 based upon certain formulas proffered by the legislation.

2008 State of Florida Property Tax Limiting Legislation: This one-time legislation required the Roll-Back Millage Rate to include the impact of Amendment 1.

-A-

Accrual Basis: The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events or circumstances occur, rather than only in the periods in which cash is received or paid by the government.

Adopted Budget: The budget as approved by the Board of County Commissioners after two public hearings prior to the beginning of each new fiscal year.

Ad Valorem Tax: A tax based on the value of real or tangible personal property.

Agency: A major governmental branch. The County Manager and Constitutional Officers serve as agency heads.

Aggregate Millage Rate: A "theoretical" millage rate based on the total County taxable value required to raise all County levied taxes, including dependent districts and Municipal Service Taxing Districts (MSTDs), but not including voter approved debt issues.

Amendment 1 (State-wide voter referendum on January 29, 2008): Provided an extra \$25,000 Homestead Exemption; a \$25,000 exemption on tangible personal property; and, provided for transportability of "Save-Our-Homes" legislation which limits increases in taxable value to 3% annually.

Appropriation: An authorization by the Board of County Commissioners to spend public funds for a specific purpose.

Appropriation Unit: A major category of expenditures such as personal services, operating expenses, capital outlay, transfers, contributions, and reserves.

Article V: The portion of the Florida Constitution that covers funding for the judicial system.

Arbitrage: In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax-exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs. If bond proceeds are not expended in accordance with spend down requirements the excess interest earnings (arbitrage) must be rebated to the Internal Revenue Service.

Arbitrage Services: Services provided by the County's Arbitrage consultant designed to monitor the expenditure of capital bond proceeds in a timely manner to determine whether there were excess interest earnings in accordance with Internal Revenue Service regulations.

Assessed Valuation: The value placed on a given property by the Property Appraiser. State law requires that the assessed value be equal to the market value of the property.

Audit: The examination or inspection of various books of accounts by an auditor followed by physical checking of inventory.

-B-

Balanced Budget: A budget in which revenues equal expenditures.

Board of County Commissioners (BCC): The legislative body of county government, which in Collier County consists of five Commissioners elected by district.

Bond: A certificate of debt issued by a government or corporation guaranteeing payment of the original investment plus interest by a specified future date.

Budget: A summary of planned revenues and expenditures for a given period of time. The County is required to prepare and adopt a budget each fiscal year.

Collier County Government
Fiscal Year 2024 Adopted Budget

Budget Highlights: Explanations of changes or major issues affecting the budget.

Budget Amendment: A change to the fiscal year adopted budget, which may increase or decrease a fund total. A budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law and/or administrative rules and regulations.

-C-

Capital Improvement: The new construction of, or improvements to existing buildings, roads, or other long-lived facilities.

Capital Improvement Element (CIE): The section of the state mandated Growth Management Plan which includes a plan for the construction of various public facilities needed to maintain a given service level for the expected population of the County over the next five years.

Capital Lease: Contractual agreements which are termed "leases", but which in substance amount to purchase contracts for equipment and machinery.

Capital Outlay: Appropriation unit that includes all expenditures for equipment, vehicles, machinery, etc. that has a cost of \$5,000 or greater.

Capitalization: The process of converting capital fixed assets from expenses to assets.

Carry Forward: (Fund Balance) Unspent money at the end of a fiscal year available for use in the next fiscal year to fund expenditures or reserves.

Commercial Paper: A competitive short-term loan-financing alternative issued at a variable interest rate. Commercial paper generally offers low cost borrowing, flexible terms and repayment schedules, and a more simplified application process than other instruments used to finance capital and other governmental projects.

Community Redevelopment Agency (CRA) Bank Loan: Specialized competitive bank financing benefiting the County's Bayshore/ Gateway CRA with loan proceeds used for private land acquisition purposes within the District.

Constitutional Officers: Independently elected county officials mandated by the Florida Constitution. These include the Property Appraiser, Tax Collector,

Supervisor of Elections, Sheriff, and Clerk of the Court.

Contingency Reserve: Money set aside for emergencies or other unforeseen, unbudgeted expenditures.

Contract Agencies: Independent organizations, primarily social service agencies, which have a contract with the County to provide services to County residents in return for receiving some funding from the County.

Contributions: A grant provided by the County to another government or non-profit agency which provides services to Collier County residents.

Current Service: An existing program or service. The current service budget is the amount necessary to continue to provide existing programs.

-D-

Debt Service: Payment of interest, principal, and other associated costs to County creditors.

Deficit: The excess of expenditures over revenues during a fiscal year.

Department: An organizational unit composed of divisions that are responsible for a major governmental function.

Depreciation: Expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of physical elements, inadequacy, and obsolescence.

Division: The basic organizational unit of the County which provides a specific service.

-E-

Enterprise Fund: A fund established to account for activities operated in a manner similar to a private business enterprise. The County's Utility Division and Solid Waste Department operations are accounted for in this way.

Expanded Service: A new program or an enhancement to an existing program. The expanded service budget includes the costs to provide new services and enhancements to existing services approved by the BCC.

Expenditure: Money spent to receive a good or service.

Collier County Government
Fiscal Year 2024 Adopted Budget

-F-

Fiduciary Funds: Trust or Agency funds that account for assets held by the County as a trustee or agent for individuals, private organizations, and other governmental units.

Fiscal Year: A 12-month period used to plan for the use of an organization's funds. By state law, the County's fiscal year runs from October 1 through September 30 of the following year.

Fixed Asset: Assets of a long-term character such as land, buildings, and improvements other than buildings, machinery, equipment, and furniture whose cost is in excess of a specific amount and whose life expectancy is in excess of one year.

Full-Time Equivalent (FTE): The number of approved positions equated to a full-time basis (e.g., two half-time positions equal one full-time equivalent position).

Fund: A financial unit used to account for activities of a similar purpose or with a common revenue source.

Fund Balance: (Carry Forward). A fund's current assets less current liabilities at fiscal year end. In governmental funds, this is also equal to revenues less expenses for the fiscal year.

-G-

General Fund: The fund that accounts for most county-wide general government activities and is supported by ad valorem taxes.

General Long Term Debt: The long term debt associated with a governmental type fund. Long term debt legally payable from general revenues and backed by the full faith and credit of a governmental unit.

General Obligation Bonds: Bonded indebtedness relying on the general credit worthiness of the issuing government for repayment rather than a specific revenue source pledged for repayment.

Goals: Written statements that reflect the broad, general purpose of a program.

Governmental Fund: A broad category of funds used to account for general government operations. The General Fund, Special Revenue Funds, Capital

Funds and Debt Service Funds are all types of Governmental Funds.

Grant: A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments for a specified purpose by the state or federal government.

-H-

Homestead Exemption: A deduction of up to \$25,000 from the assessed value of property occupied by the owner and designated as his primary residence.

-I-

Impact Fees: Fees assessed during the construction process that are used to offset the costs of providing growth related infrastructure.

Indirect Service Charge: Charging for services based on a cost allocation method rather than billing as service is rendered. The County uses an indirect service charge to reimburse the General Fund for general and administrative services provided to other funds.

Infrastructure: The basic facilities required for the functioning of a community such as roads, bridges, water, and sewer service, etc.

Internal Service Fund: A fund used to account for operations providing goods or services primarily to other government departments on a reimbursement basis.

-J-

Job Bank Employee: Pool of temporary pre-qualified employees maintained by the County and available for hire by various County Divisions, Agencies and Constitutional Offices.

-L-

Levy: To impose a tax, special assessment, or charge.

Line Item Budget: A budget that lists each expenditure category (salary, materials, contractual services, etc.) separately, along with the dollar amount budgeted for each specified category.

-M-

Collier County Government
Fiscal Year 2024 Adopted Budget

Major Fund: A major fund is defined as those funds whose revenues, expenditures/expenses, assets, or liabilities are at least 10 percent of the total for their fund category (governmental or enterprise) and 5 percent of the aggregate of all governmental and enterprise funds in total.

Mandate: Any action or responsibility required by law or so ordered by a court.

Mill: One thousandth of one dollar. One tenth of one cent.

Millage Neutral: A budget prepared with a General Fund millage rate equal to the rate in the prior year adopted budget.

Millage Rate: The amount of ad valorem tax, expressed in mills, to be paid on each dollar of a property's taxable value.

Modified Accrual: A governmental fund – type measurement focus whereby revenues and other financial resources are recognized when they become susceptible to accrual, i.e., when they become both measurable and available to finance expenditures of the current period. Available means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred.

Municipal Service Taxing District (MSTD): A district established to provide a service typically found in a city or town to an area outside city limits (unincorporated area).

MSTD General Fund: The Special Revenue Fund that accounts for municipal type services in the unincorporated areas of Collier County, which is supported principally by ad valorem taxes. Services provided through this fund include Growth Planning, Parks and Recreation, Law Enforcement, and Zoning and Building Code Enforcement.

-O-

Object Code: A numerical code identifying a basic revenue or expense account (line item).

Objectives: Specific items to be accomplished in the short term (year).

Ombudsman: A government official charged with investigating citizens' complaints against the government.

Operating Budget: The total budget for on-going operations.

Operating Expenses: Appropriation unit accounting for most non-salary costs to provide on-going services.

-P-

Personal Services: Appropriation unit accounting for employee salary and fringe benefit costs.

Program Budget: A budget whose focus is on a distinct program or service delivery rather than on classes of expenditures.

Property Tax (Ad Valorem Tax): A tax levied on the value of real or tangible personal property.

Proprietary Funds: Funds operated like a private business that charge user fees including Enterprise and Internal Service Funds.

-R-

Referendum: The submission of a proposed public measure to direct popular vote.

Reserve: Money set aside or saved for future use or a specific purpose.

Revenue: Financial resources received from taxes, user charges and other levels of government such as state revenue sharing.

Revenue Bonds: Bonded indebtedness that pledges a specific revenue source for repayment. Revenue bonds do not require voter approval under state law.

Rolled Back Rate: The millage rate based on the current year's taxable value, exclusive of new construction, that will raise the same number of tax dollars as the previous year.

-S-

Special Revenue Funds: Used to account for specific revenue sources that are legally or administratively restricted to expenditures for specific purposes. Building permit fees and gas taxes are examples of revenues accounted for in Special Revenue Funds.

Special Master: A Special Master is a person who meets the minimum qualifications set forth in the local jurisdiction enabling ordinance and who is

authorized to hear and decide cases involving violations of local codes and ordinances.

Strategic Planning: A method of priority setting based on establishing short and long-term goals, objectives, and implementation plans.

-T-

Tax Increment Financing (TIF): Tax increment revenues are all new property tax revenues generated by new developments or assessments, which increase the existing tax base within the designated redevelopment area.

Tax Neutral: A budget prepared with a General Fund Millage Rate that will raise the same amount of ad valorem revenue as the prior year adopted budget.

Tax Roll: The list of properties, and their values, subject to tax for the coming year.

Tentative Budget: The proposed budget subject to revision and final adoption by the Board of County Commissioners.

Transfer: Money moved from one fund to another.

Trust Fund: A fund used to account for assets held in a trustee capacity.

-U-

Unfunded Requirement (UFR): Description for a program, initiative or personnel request which is not recommended for funding within the proposed fiscal year budget but may receive funding consideration by the Board of County Commissioners during the budget process prior to final adoption from excess or surplus funds.

User Fees: Money paid for a service by the recipient of that service. Examples include utility charges, ambulance fees and parking fees.

Glossary of Commonly Used Acronyms

TERM	STANDS FOR
ACE	Agency Wide Calendar and E-mail
ACFR	Annual Comprehensive Financial Report
ADA	Americans with Disabilities Act
AED	Automatic External Defibrillator
AHCA	Agency for Health Care Administration
AIMS	Agency Wide Issue Management System
ALS	Advanced Life Support
APU	Auxiliary Power Unit
ASR	Aquifer Storage and Recovery
ASUG	SAP User's Group
ATMS	Advanced Traffic Management System
AUIR	Annual Update and Inventory Report
AV	Aviation
BA	Budget Amendment
BCB	Big Cypress Basin
BCC	Board of County Commissioners
CAD	Computer Aided Design
CAT	Collier Area Transit
CBOD	Carbonaceous Biochemical Oxygen Demand
CCFCD	Collier County Fire Control District
CCR	Communication and Customer Relations
CCTV	Collier County Television
CDBG	Community Development Block Grant
CDES	Community Development and Environmental Services
CDPlus	Community Development Plus (Permitting software application)
CEB	Code Enforcement Board
CERT	Community Emergency Response Teams
CIE	Capital Improvement Element
CIP	Capital Improvement Program
CJIS	Criminal Justice Informational System
COA	Certificate of Adequate Public Facilities

TERM	STANDS FOR
COPS	Community Oriented Policing Services
CR	County Road
CRS	Community Rating System
CRA	Community Redevelopment Agency
CRM	Customer Relationship Management
DCA	Department of Community Affairs
DP	Data Processing
DRI	Development of Regional Impact
DUI-DOT	Driving Under the Influence – Department of Transportation
EAC	Environmental Advisory Council
EMS	Emergency Medical Services
ERTS	Electronic Radio Transmission System
ERU	Equivalent Residential Unit
FAA	Federal Aviation Administration
FAC	Florida Association of Counties
FDEP	Florida Department of Environmental Protection
FDOT	Florida Department of Transportation
FDNR	Florida Department of Natural Resources
FEMA	Federal Emergency Management Agency
FOG	Fat, Oil, and Grease
FPL	Florida Power & Light
FTE	Full Time Equivalent
FY	Fiscal Year
GAAP	General Accepted Accounting Principles
GFOA	Government Finance Officers Association
GGCC	Golden Gate Community Center
GIS	Geographical Information System
GMP	Growth Management Plan
GPS	Global Positioning System
HAVA	Help America Vote Act
HCE	Health Care for the Elderly
HCRA	Health Care Responsibility Act

Glossary of Commonly Used Acronyms

TERM	STANDS FOR
HUI	Housing and Urban Improvement
IAQ	Indoor Air Quality
ICMA	International City/County Management Association
IT	Information Technology
IQ	Irrigation Quality
LDC	Land Development Code
LIP	Low Income Program
MCSE	Microsoft Certified Systems Engineer
MGD	Million Gallons per Day
MIS	Management Information System
MOT	Maintenance of Traffic
MOU	Memorandum of Understanding
MPO	Metropolitan Planning Organization
MRP	Maintenance Rating Program
MSBU	Municipal Services Benefit Unit
MSTBU	Municipal Services Taxing and Benefit Unit
MSTD	Municipal Services Taxing District
MSTU	Municipal Services Taxing Unit
NCH	Naples Community Hospital
NCRP	North Collier Regional Park
NCRWRF	North County Regional Water Reclamation Facility
NCWRF	North County Water Reclamation Facility
NELAC	National Environmental Laboratory Accreditation Conference
NIM	Neighborhood Information Meeting
NIMS	National Incident Management System
NPDES	National Pollutant Discharge Elimination System
NVRA	National Voter Registration Act of 1993 (aka Motor Voter Act)
OMB	Office of Management and Budget
OSHA	Occupational Safety and Health Administration

TERM	STANDS FOR
PA	Property Appraiser
PC	Personal Computer
PILT	Payment in Lieu of Taxes
PLAN	Physician Led Access Network
PSA	Public Service Announcement
PTI	Public Technologies Incorporated
PUD	Planned Unit Development
QA/QC	Quality Assurance/Quality Control
QTI	Qualified Target Industries
RCP	Radio Communications Program
RFP	Request for Proposal
RLSA	Rural Land Stewardship Area
ROW	Right-of-Way
RSVP	Retired and Senior Volunteer Program
SAN	Storage Area Network
SAP	Systems Application Project (The County's financial management system)
SAVE	Support, Alimony, Visitation and Enforcement
SCADA	Supervisory Control and Data Acquisition System
SCOOT	Split, Cycle and Offset Optimization Technique (traffic system)
SCRWRF	South County Regional Water Reclamation Facility
SCRWTP	South County Regional Water Treatment Plant
SCWRF	South County Water Reclamation Facility
SFWMD	South Florida Water Management District
SHIP	State Housing Initiative Program
SONET	Synchronous Optimal Network
SQG	Small Quantity Generator
SR	State Road
SRF	State Revolving Fund
SFWMD	Southwest Florida Water Management District

Glossary of Commonly Used Acronyms

TERM	STANDS FOR
TC	Tax Collector
TCMA	Transportation Concurrency Management Area
TD	Transportation Disadvantaged
TDC	Tourist Development Council
TDR	Transfer of Development Rights
TDS	Total Dissolved Solids
TECM	Transportation Engineering and Construction Management
TRIM	Truth in Millage
UBCS	Utility Billing and Customer Service
UF/IFAS	University of Florida Institute of Food and Agricultural Sciences
UFR	Unfunded Requirement
UPS	Uninterruptible Power Source
USEPA	United States Environmental Protection Agency
VA	Veterans Administration
VHF	Very High Frequency
VOCA	Victim of Crime Act
VSIP	Voluntary Separation Incentive Program
WIC	Women, Infants, Children
WTP	Water Treatment Plant
WWTP	Wastewater Treatment Plant

Statistical Section

(Unaudited)

Statistical schedules differ from financial statements because they usually cover more than one fiscal year and may present non-accounting data. These schedules reflect social and economic data, and financial trends of Collier County, Florida.

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Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

**COLLIER COUNTY, FLORIDA
NET POSITION BY COMPONENT**

Last Ten Fiscal Years
(accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)

	Fiscal Year						Fiscal Year			
	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013
Governmental Activities:										
Net investment in capital assets	\$ 1,509,272	\$ 1,396,962	\$ 1,331,163	\$ 1,302,980	\$ 1,287,184	\$ 1,257,685	\$ 1,225,520	\$ 1,217,176	\$ 1,207,751	\$ 1,198,971
Restricted	782,820	660,442	559,050	478,719	362,045	336,922	327,968	298,360	223,526	221,501
Unrestricted	87,851	42,882	(23,652)	(32,158)	(29,328)	(24,011)	2,478	13,109	169,633	152,790
Total governmental activities net position	<u>\$ 2,379,943</u>	<u>\$ 2,100,286</u>	<u>\$ 1,866,561</u>	<u>\$ 1,749,541</u>	<u>\$ 1,619,901</u>	<u>\$ 1,570,596</u>	<u>\$ 1,555,966</u>	<u>\$ 1,528,645</u>	<u>\$ 1,600,910</u>	<u>\$ 1,573,262</u>
Business-type Activities:										
Net investment in capital assets	\$ 870,966	\$ 846,257	\$ 818,092	\$ 777,814	\$ 763,259	\$ 741,912	\$ 723,000	\$ 714,239	\$ 705,065	\$ 668,160
Restricted	48,511	50,827	42,036	39,371	31,982	32,619	35,760	31,511	29,749	34,379
Unrestricted	240,180	241,239	215,623	205,756	143,198	168,602	169,287	165,128	185,420	196,050
Total business-type activities net position	<u>\$ 1,159,657</u>	<u>\$ 1,138,323</u>	<u>\$ 1,075,751</u>	<u>\$ 1,022,941</u>	<u>\$ 938,439</u>	<u>\$ 943,133</u>	<u>\$ 928,047</u>	<u>\$ 910,878</u>	<u>\$ 920,234</u>	<u>\$ 898,589</u>
Primary Government:										
Net investment in capital assets	\$ 2,380,238	\$ 2,243,219	\$ 2,149,255	\$ 2,080,794	\$ 2,050,443	\$ 1,999,597	\$ 1,948,520	\$ 1,931,415	\$ 1,912,816	\$ 1,867,131
Restricted	831,331	711,269	601,086	518,090	394,027	369,541	363,728	329,871	253,275	255,880
Unrestricted	328,031	284,121	191,971	173,598	113,870	144,591	171,765	178,237	355,053	348,840
Total primary government net position	<u>\$ 3,539,600</u>	<u>\$ 3,238,609</u>	<u>\$ 2,942,312</u>	<u>\$ 2,772,482</u>	<u>\$ 2,558,340</u>	<u>\$ 2,513,729</u>	<u>\$ 2,484,013</u>	<u>\$ 2,439,523</u>	<u>\$ 2,521,144</u>	<u>\$ 2,471,851</u>

Collier County Government Fiscal Year 2024 Adopted Budget

COLLIER COUNTY, FLORIDA CHANGE IN NET POSITION Last Ten Fiscal Years (accrual basis of accounting) (amounts expressed in thousands) (unaudited)

	Fiscal Year						Fiscal Year			
	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013
Expenses										
Governmental activities:										
General government	\$ 138,961	\$ 129,810	\$ 135,978	\$ 134,018	\$ 126,920	\$ 108,388	\$ 104,188	\$ 93,644	\$ 92,176	\$ 95,941
Public safety	274,244	237,435	266,736	254,341	223,177	225,360	205,347	174,874	177,267	171,210
Transportation	94,079	88,679	89,954	88,200	83,386	75,589	70,560	70,296	71,623	69,275
Culture and recreation	70,800	59,348	56,900	59,401	58,042	51,889	49,526	45,117	41,630	41,453
Other activities	97,039	114,798	54,967	52,500	64,822	41,899	48,256	45,621	39,171	43,067
Interest on long-term debt	10,818	14,601	12,321	13,223	9,736	11,294	12,077	12,912	12,674	16,129
Total governmental activities expenses	\$ 685,941	\$ 644,671	\$ 616,856	\$ 601,683	\$ 566,083	\$ 514,419	\$ 489,954	\$ 442,464	\$ 434,541	\$ 437,075
Business-type activities:										
Water and Sewer	\$ 175,794	\$ 166,035	\$ 155,368	\$ 153,602	\$ 144,113	\$ 144,850	\$ 130,792	\$ 122,858	\$ 112,643	\$ 114,041
Solid Waste	51,071	51,896	49,158	47,529	106,823	43,664	39,271	36,411	33,787	32,760
Emergency Medical Services	41,626	27,782	33,761	34,871	32,275	28,644	26,529	24,094	23,208	21,545
Airport Authority	11,612	7,805	6,168	6,361	5,533	4,905	4,402	4,771	3,764	4,439
Mass Transit	14,766	13,638	13,716	13,090	12,680	11,354	11,333	10,416	10,306	10,111
Total business-type activities expenses	294,869	267,156	258,171	255,453	301,424	233,417	212,327	198,550	183,708	182,896
Total primary government expenses	\$ 980,810	\$ 911,827	\$ 875,027	\$ 857,136	\$ 867,507	\$ 747,836	\$ 702,281	\$ 641,014	\$ 618,249	\$ 619,971
Program Revenues										
Governmental activities:										
Charges for services:										
General government	\$ 46,133	\$ 40,237	\$ 39,204	\$ 39,981	\$ 37,703	\$ 33,377	\$ 35,184	\$ 34,240	\$ 34,662	\$ 36,080
Public safety	28,900	29,790	25,037	26,137	28,040	24,240	25,276	25,227	21,765	19,735
Transportation	1,700	1,897	1,425	1,206	2,111	2,024	4,880	1,094	959	1,045
Culture and recreation	10,015	7,617	5,055	7,808	7,886	8,192	8,393	8,685	7,943	8,416
Other activities	1,257	3,566	1,959	1,862	2,235	1,230	1,230	4,237	2,661	3,667
Operating Grants and Contributions	79,246	98,708	34,025	30,313	29,549	26,539	26,387	35,521	31,444	20,921
Capital Grants and Contributions	132,702	50,311	47,343	56,268	47,645	38,124	36,818	29,986	28,945	28,280
Total governmental activities program revenues	299,953	232,126	154,048	163,575	155,169	133,963	138,168	138,990	128,379	118,144
Business-type activities:										
Charges for services:										
Water and Sewer	\$ 177,260	\$ 168,017	\$ 162,702	\$ 155,839	\$ 145,757	\$ 135,045	\$ 123,856	\$ 116,645	\$ 107,924	\$ 109,176
Solid Waste	60,340	59,078	53,885	51,928	50,449	45,209	41,918	39,121	35,368	34,585
Emergency Medical Services	18,491	14,206	13,069	13,854	12,836	11,812	13,161	12,327	9,922	10,335
Airport Authority	9,633	7,242	4,959	4,639	3,951	3,734	3,073	3,350	2,589	3,021
Mass Transit	1,140	1,086	978	1,203	1,129	1,267	1,225	1,719	1,641	1,450
Operating Grants and Contributions	8,172	26,394	11,548	46,592	16,426	5,025	4,435	5,142	3,077	3,914
Capital Grants and Contributions	48,197	42,974	42,099	37,888	38,670	26,993	25,267	21,165	30,662	24,953
Total business-type activities program revenues	323,233	318,997	289,240	311,943	269,218	229,085	213,035	199,469	191,183	187,434
Total primary government program revenues	623,186	551,123	443,288	475,518	424,387	363,048	351,203	338,459	319,562	305,578
Net (expense)/revenue:										
Governmental activities	(385,988)	(412,545)	(462,808)	(438,108)	(410,914)	(380,456)	(351,786)	(303,474)	(306,162)	(318,931)
Business-type activities	28,364	51,841	31,069	56,490	(32,206)	(4,332)	708	919	7,475	4,538
Total primary government net expense	\$ (357,624)	\$ (360,704)	\$ (431,739)	\$ (381,618)	\$ (443,120)	\$ (384,788)	\$ (351,078)	\$ (302,555)	\$ (298,687)	\$ (314,393)
General Revenues and Other Changes in Net Position										
Governmental Activities:										
Taxes:										
Property taxes	\$ 447,901	\$ 400,607	\$ 376,140	\$ 356,099	\$ 337,447	\$ 312,633	\$ 281,136	\$ 259,779	\$ 244,404	\$ 249,352
Gas taxes	24,196	22,920	21,005	24,485	22,749	21,799	20,478	19,547	18,556	18,229
Sales taxes	65,043	55,732	45,228	49,550	44,093	41,799	40,659	38,573	35,786	32,168
Infrastructure sales tax	120,376	99,588	81,735	60,787	-	-	-	-	-	-
Tourist taxes	47,470	36,192	26,062	31,653	27,962	21,961	21,838	21,188	19,137	16,183
Other taxes	6,658	6,289	6,438	7,140	6,914	7,478	7,280	7,322	7,840	9,403
State revenue sharing	17,758	13,776	12,343	13,194	12,564	11,602	11,100	10,589	9,657	8,792
Interest earnings	(55,942)	1,639	14,336	24,113	6,857	3,574	4,891	5,069	2,599	1,496
Miscellaneous	7,899	18,407	11,523	17,594	18,121	9,714	5,976	17,510	13,333	9,063
Transfers, net	(15,714)	(8,880)	(15,020)	(16,837)	(16,487)	(14,793)	(14,250)	(14,192)	(13,185)	(13,912)
Total governmental activities	\$ 665,645	\$ 646,270	\$ 579,790	\$ 567,778	\$ 460,220	\$ 415,767	\$ 379,108	\$ 365,385	\$ 338,127	\$ 330,774
Business-type Activities:										
Interest earnings	\$ (22,905)	\$ 394	\$ 5,870	\$ 9,699	\$ 2,602	\$ 1,379	\$ 2,011	\$ 2,209	\$ 1,301	\$ 712
Miscellaneous	161	1,457	851	1,476	8,423	126	200	94	68	154
Transfers, net	15,714	8,880	15,020	16,837	16,487	14,793	14,250	14,192	13,184	13,912
Total business-type activities	(7,030)	10,731	21,741	28,012	27,512	16,298	16,461	16,495	14,553	14,778
Total primary government	\$ 658,615	\$ 657,001	\$ 601,531	\$ 595,790	\$ 487,732	\$ 432,065	\$ 395,569	\$ 381,880	\$ 352,680	\$ 345,552
Change in Net Position										
Governmental activities	\$ 279,657	\$ 233,725	\$ 116,982	\$ 129,670	\$ 49,306	\$ 35,311	\$ 27,322	\$ 61,911	\$ 31,965	\$ 11,843
Business-type activities	21,334	62,572	52,810	84,502	(4,694)	11,966	17,169	17,414	22,028	19,316
Total primary government	\$ 300,991	\$ 296,297	\$ 169,792	\$ 214,172	\$ 44,612	\$ 47,277	\$ 44,491	\$ 79,325	\$ 53,993	\$ 31,159

**Collier County Government
Fiscal Year 2024 Adopted Budget**

**COLLIER COUNTY, FLORIDA
GOVERNMENTAL ACTIVITIES TAX REVENUES BY SOURCE
Last Ten Fiscal Years**
(amounts expressed in thousands)
(unaudited)

Fiscal Year	Property Tax	Gas Tax	Sales Tax	Infrastructure Sales Tax	Tourist Tax	Other Taxes	Total
2013	\$ 249,352	\$ 18,229	\$ 32,168	\$ -	\$ 16,183	\$ 9,403	\$ 325,335
2014	244,404	18,556	35,786	-	19,137	7,840	325,723
2015	259,779	19,547	38,573	-	21,188	7,322	346,409
2016	281,136	20,478	40,659	-	21,838	7,280	371,391
2017	312,633	21,799	41,799	-	21,961	7,478	405,670
2018	337,447	22,749	44,093	-	27,962	6,914	439,165
2019	356,099	24,485	49,550	60,787	31,653	7,140	529,714
2020	376,140	21,005	45,228	81,735	26,062	6,438	556,608
2021	400,607	22,920	55,732	99,588	36,192	6,289	621,328
2022	447,901	24,196	65,043	120,376	47,470	6,658	711,644

**Collier County Government
Fiscal Year 2024 Adopted Budget**

**COLLIER COUNTY, FLORIDA
FUND BALANCES OF GOVERNMENTAL FUNDS**

Last Ten Fiscal Years
(modified accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)

	Fiscal Year									
	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013
General fund										
Nonspendable	\$ 3,811	\$ 2,785	\$ 2,779	\$ 2,383	\$ 2,645	\$ 3,386	\$ 3,675	\$ 3,546	\$ 19,843	\$ 15,744
Restricted	197	580	1,087	461	306	2,440	264	345	125	96
Assigned	35,243	12,281	11,664	1,115	1,736	1,598	1,674	1,299	850	813
Unassigned	114,549	117,116	104,299	103,707	77,342	54,805	53,961	55,002	57,781	56,497
Total general fund	<u>\$ 153,800</u>	<u>\$ 132,762</u>	<u>\$ 119,829</u>	<u>\$ 107,666</u>	<u>\$ 82,029</u>	<u>\$ 62,229</u>	<u>\$ 59,574</u>	<u>\$ 60,192</u>	<u>\$ 78,599</u>	<u>\$ 73,150</u>
All other governmental funds										
Nonspendable	\$ 6,993	\$ 6,623	\$ 3,490	\$ 2,887	\$ 8,135	\$ 2,385	\$ 3,055	\$ 3,112	\$ 53,544	\$ 46,049
Restricted	822,398	722,297	560,480	522,311	354,514	328,447	324,334	293,281	242,981	223,700
Committed	48,432	44,582	41,517	40,355	34,788	32,759	26,069	25,663	27,349	29,810
Assigned	110,481	84,392	52,613	31,977	21,129	33,822	28,644	30,800	28,391	36,364
Unassigned	(1,636)	-	-	-	(246)	-	(89)	(514)	(62,085)	(55,212)
Total all other governmental funds	<u>\$ 986,668</u>	<u>\$ 857,894</u>	<u>\$ 658,100</u>	<u>\$ 597,530</u>	<u>\$ 418,320</u>	<u>\$ 397,413</u>	<u>\$ 382,013</u>	<u>\$ 352,342</u>	<u>\$ 290,180</u>	<u>\$ 280,711</u>

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**Collier County Government
Fiscal Year 2024 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS**

Last Ten Fiscal Years
(modified accrual basis of accounting)
(amounts expressed in thousands)

	Fiscal Year						Fiscal Year			
	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013
Revenues:										
Taxes	\$ 637,798	\$ 556,387	\$ 503,593	\$ 471,127	\$ 386,814	\$ 355,885	\$ 322,915	\$ 300,341	\$ 282,315	\$ 285,765
Licenses, permits and impact fees	87,077	79,468	68,989	78,182	75,102	59,217	61,033	51,319	40,631	35,168
Intergovernmental	159,873	174,230	96,684	100,191	92,206	86,656	83,949	92,818	89,392	83,667
Charges for services	44,586	38,570	34,959	37,255	36,981	34,008	38,362	37,172	35,149	32,435
Fines and forfeitures	2,498	2,567	2,334	2,491	2,375	2,263	2,708	2,866	3,252	3,712
Interest earnings	(51,856)	1,575	13,178	22,046	6,133	3,233	4,440	4,606	2,393	1,406
Special assessments	15,228	5,610	5,619	7,452	4,789	4,350	3,746	3,132	2,922	2,924
Miscellaneous	6,454	11,851	6,799	5,566	4,527	8,705	6,600	16,063	11,553	4,833
Total revenues	901,658	870,258	732,155	724,310	608,927	554,317	523,753	508,317	467,607	449,910
Expenditures:										
Current:										
General government	118,232	109,729	108,008	103,445	101,198	89,193	84,599	78,147	73,739	75,725
Public safety	247,700	226,655	219,808	213,829	198,097	197,762	177,375	167,788	163,169	153,566
Physical environment	25,747	21,050	20,986	23,728	31,994	12,465	15,283	16,157	11,276	13,790
Transportation	59,272	53,788	53,316	45,245	45,904	41,003	36,011	36,992	38,789	37,170
Economic environment	40,858	13,824	9,395	8,378	9,942	8,199	11,061	9,159	9,265	14,436
Human services	25,208	77,191	20,242	17,005	15,849	15,058	14,038	13,151	12,367	12,254
Culture and recreation	56,473	49,493	46,246	48,793	47,671	42,889	40,886	37,523	34,114	33,744
Debt service:										
Principal	28,761	31,084	26,507	23,127	21,864	21,439	20,743	20,039	18,510	25,125
Interest	13,519	13,151	12,731	11,521	10,165	11,908	12,713	13,555	14,177	17,565
Redemption of debt	-	10,000	-	-	-	5,588	-	-	-	-
Other fiscal charges	171	1,084	21	801	128	48	19	21	173	2,165
Capital outlay	127,836	164,344	129,056	107,881	82,871	80,495	67,198	62,186	63,613	61,278
Total expenditures	743,777	771,393	646,316	603,753	565,683	526,047	479,926	454,718	441,278	446,950
Excess of revenues over expenditures	157,881	98,865	85,839	120,557	43,244	28,270	43,827	53,599	26,329	2,960
Other financing sources (uses):										
Bonds issued	-	99,175	-	62,965	-	-	-	-	-	73,805
Loans issued	1,000	-	-	28,060	12,000	-	-	-	-	-
Refunding loans issued	108,425	-	-	-	43,713	5,293	-	-	89,780	-
Premiums on bonds issued	-	16,925	-	3,238	-	-	-	-	-	2,082
Discount on loans issued	(189)	-	-	-	-	-	-	-	-	-
Payment to refunding escrow	(108,044)	-	-	-	(44,525)	-	-	-	-	(73,747)
Leases	865	2,658	358	-	-	-	-	1,915	-	-
Sale of capital assets	4,662	337	712	376	1,065	155	306	595	314	233
Insurance proceeds	842	4,157	2,104	6,416	3,762	339	796	379	316	300
Transfers in	185,203	236,502	144,991	140,633	114,358	117,833	121,654	196,026	97,854	90,637
Transfers out	(200,834)	(246,785)	(161,271)	(157,399)	(132,910)	(133,834)	(137,530)	(208,760)	(110,052)	(102,061)
Total other financing sources (uses)	(8,070)	112,969	(13,106)	84,289	(2,537)	(10,214)	(14,774)	(9,845)	(11,410)	(8,751)
Net change in fund balances	\$ 149,811	\$ 211,834	\$ 72,733	\$ 204,846	\$ 40,707	\$ 18,056	\$ 29,053	\$ 43,754	\$ 14,919	\$ (5,791)
Debt service as a percentage of noncapital expenditures	6.86%	7.41%	7.59%	6.99%	6.63%	7.58%	8.11%	8.56%	8.66%	11.07%

**Collier County Government
Fiscal Year 2024 Adopted Budget**

**COLLIER COUNTY, FLORIDA
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN FISCAL YEARS
(amounts expressed in thousands)
(unaudited)**

Fiscal Year Ended September 30	Residential Property	Commercial Property	Government,		Industrial Property	Agricultural Property	Personal Property	1	2	Less: Tax Exempt	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value ¹
			Institutional and Other Property	Centrally Assessed Property										
2013	55,738,290	3,785,006	4,337,007		609,058	261,964	2,240,098	184		8,473,811	58,497,796	4.4126	66,971,607	100%
2014	57,656,527	3,912,768	4,523,093		629,143	266,888	2,200,895	152		8,539,822	60,649,644	4.1592	69,189,466	100%
2015	61,457,718	4,082,446	4,692,490		651,646	268,161	2,186,146	195		8,741,755	64,597,047	4.1582	73,338,802	100%
2016	66,559,709	4,377,974	5,067,190		682,762	282,725	2,171,653	134		9,053,320	70,088,827	4.1572	79,142,147	100%
2017	73,334,846	4,681,110	5,252,880		763,216	282,376	2,162,379	211		9,356,686	77,120,332	4.2029	86,477,018	100%
2018	79,459,537	5,047,802	5,438,701		841,128	280,507	2,267,785	246		9,725,719	83,609,987	4.1851	93,335,706	100%
2019	83,819,751	5,360,190	5,681,034		923,980	283,625	2,534,892	244		10,317,449	88,286,267	4.1827	98,603,716	100%
2020	87,951,024	6,001,743	5,936,391		1,073,086	282,370	2,619,748	232		10,676,611	93,187,983	4.1876	103,864,594	100%
2021	93,113,447	6,691,606	6,257,252		1,195,303	276,441	2,755,010	221		11,121,148	99,168,132	4.1906	110,289,280	100%
2022	98,746,606	6,636,506	6,516,129		1,274,347	292,672	2,835,230	193		11,622,676	104,679,007	4.4407	116,301,683	100%

Property is assessed as of January 1, and taxes based on these assessments are levied and become due on the following November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the next succeeding calendar year.

¹The basis of assessed value required by the state is 100% of actual value including tax exemptions.

Source: Property Appraiser Recapitulation Report

**COLLIER COUNTY, FLORIDA
PROPERTY TAX RATES - ALL DIRECT AND OVERLAPPING GOVERNMENTS
LAST TEN FISCAL YEARS
(unaudited)**

Fiscal Year	Collier County					Other		
	General Fund	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Total	County School District	Independent Districts	Total
2013	3.5645	0.7555	0.0926	0.0000	4.4126	5.5760	1.2395	11.2281
2014	3.5645	0.5873	0.0074	0.0000	4.1592	5.6900	1.2228	11.0720
2015	3.5645	0.5860	0.0077	0.0000	4.1582	5.5800	1.1853	10.9235
2016	3.5645	0.5856	0.0071	0.0000	4.1572	5.4800	1.1331	10.7703
2017	3.5645	0.6323	0.0061	0.0000	4.2029	5.2450	1.1138	10.5617
2018	3.5645	0.6145	0.0061	0.0000	4.1851	5.1220	1.2375	10.5446
2019	3.5645	0.6122	0.0060	0.0000	4.1827	5.0490	1.2331	10.4648
2020	3.5645	0.6172	0.0059	0.0000	4.1876	5.0830	1.2272	10.4978
2021	3.5645	0.6202	0.0058	0.0001	4.1906	5.0160	1.2262	10.4328
2022	3.5645	0.8761	-	0.0001	4.4407	4.4590	1.2155	10.1152

Basis for property tax rates is 1 mill per \$1,000 of assessed value. Property is assessed as of January 1 and taxes based on those assessments are levied according to the tax rate in effect that tax year and become due on November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the following calendar year.

Sources: Property Appraiser Recapitulation Report DR-403CC
Collier County Adopted Budget

**Collier County Government
Fiscal Year 2024 Adopted Budget**

**COLLIER COUNTY, FLORIDA
PRINCIPAL TAXPAYERS COUNTY-WIDE
2022 TAX ROLL
(unaudited)**

Owner/Taxpayer	2022			2013		
	Property Taxes Levied	Rank	Percent of Total Taxes Levied	Property Taxes Levied	Rank	Percent of Total Taxes Levied
HHR Naples, LLC	\$ 1,847,614	1	0.14%	\$ 1,533,564	2	0.22%
The Moorings, Inc.	\$ 1,597,082	2	0.12%	\$ 1,062,613	3	0.15%
Naples Beach Club Land Trust, Inc.	\$ 1,557,065	3	0.12%	\$ -		0.00%
Marco Hotel, LLC	\$ 1,401,145	4	0.11%	\$ -		0.00%
PR Mercato, LLP	\$ 1,369,379	5	0.10%	\$ 692,331	8	0.10%
Naples Beach Club Land Trust 1, Inc.	\$ 1,195,164	6	0.09%	\$ -		0.00%
Res Florida 1250 Holdings, LLC	\$ 1,090,966	7	0.08%	\$ -		0.00%
Continental 422 Fund, LLC	\$ 1,073,296	8	0.08%	\$ -		0.00%
PRCP Florida Naples Edge75, LLC	\$ 1,025,039	9	0.08%	\$ -		0.00%
Naples Livingston, LLC	\$ 1,012,257	10	0.08%	\$ -		0.00%
Florida Power & Light Company	\$ -		0.00%	\$ 2,689,272	1	0.38%
Lee County Electric	\$ -		0.00%	\$ 921,099	4	0.13%
City National Bank of Miami	\$ -		0.00%	\$ 910,972	5	0.13%
Century Link	\$ -		0.00%	\$ 804,841	6	0.11%
Naples HMA, Inc.	\$ -		0.00%	\$ 716,671	7	0.10%
Wal-Mart Stores East LP	\$ -		0.00%	\$ 681,166	9	0.10%
Coastland Center Joint Venture	\$ -		0.00%	\$ 680,031	10	0.10%
Total	\$ 13,169,007		1.00%	\$ 10,692,560		1.52%
Total Property Taxes Levied	\$ 1,320,519,122			\$ 702,431,482		

Amounts for taxpayers with similar names have not been combined.

Source:

Property Appraiser Recapitulation Report Note: When requesting report, ask for Trim Notices for both Personal and Real Property. Property Appraiser's taxpayer listing in order of taxes levied.

**COLLIER COUNTY, FLORIDA
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS**
(amounts expressed in thousands)
(unaudited)

Fiscal Year Ended September 30	Population ⁽¹⁾	Total Tax Levy for Fiscal Year ⁽²⁾	Collected within the Fiscal Year of the Levy		Total Tax Levy Cost Per Person
			Amount	Percentage of Levy	
2013	333,663	258,650	248,648	96.1%	775
2014	336,783	252,323	243,084	96.3%	749
2015	343,802	268,604	259,121	96.5%	781
2016	350,202	291,369	281,114	96.5%	832
2017	357,470	324,123	312,507	96.4%	907
2018	367,347	349,928	337,361	96.4%	953
2019	376,706	369,257	356,075	96.4%	980
2020	375,752	390,115	376,086	96.4%	1,038
2021	382,680	415,635	400,531	96.4%	1,086
2022	390,912	464,860	447,901	96.4%	1,189

**Collier County Government
Fiscal Year 2024 Adopted Budget**

**COLLIER COUNTY, FLORIDA
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS
(amounts expressed in thousands)
(unaudited)**

Fiscal Year	Governmental Activities				Business-type Activities			Total Primary Government	Percentage of Personal Income ²	Per Capita ²
	Limited General Obligation Bonds (1)	Revenue Bonds (1)	Direct Placement Loans and Notes Payable	Other Loans and Leases (3)	Revenue Bonds (1)	Direct Placement Loans and Notes Payable (4)	Other Loans and Leases (3)			
2013	4,664	373,371	7,923	323	83,498	23,067	111,827	604,673	2.50%	1,812
2014	4,223	277,885	96,861	230	78,470	17,100	114,235	589,004	2.47%	1,749
2015	3,369	259,563	95,116	1,519	60,976	28,714	105,549	554,806	2.05%	1,614
2016	2,941	246,135	87,360	937	59,954	24,727	96,954	519,008	1.74%	1,482
2017	2,499	232,147	79,227	316	59,351	108,278	931	482,749	1.53%	1,350
2018	2,037	175,975	102,930	236	58,748	129,141	587	469,654	1.38%	1,279
2019	1,560	226,896	145,952	153	139,382	113,576	239	627,758	1.65%	1,666
2020	1,063	209,822	136,549	7,311	138,524	98,165	957	592,391	1.44%	1,577
2021	-	309,856	111,582	7,425	297,456	82,476	703	809,498	1.91%	2,115
2022	-	178,680	208,979	8,309	293,299	67,624	677	757,568	1.66%	1,938

(1) Amounts include the unamortized premium.

(2) See the Schedule of Demographic and Economic Statistics for personal income and population data.

(3) Collier County adopted GASB Statement No. 87, *Leases* in the 2020 fiscal year.

(4) Does not include private development note payable

COLLIER COUNTY, FLORIDA

**LEGAL DEBT MARGIN INFORMATION
AS OF SEPTEMBER 30, 2022
(unaudited)**

The Constitution of the State of Florida, Florida Statute 200.181 and Collier County set no legal debt limit.

**DIRECT, OVERLAPPING AND UNDERLYING DEBT
AS OF SEPTEMBER 30, 2022
(unaudited)**

	Debt Outstanding	Estimated Percentage Applicable Based on Population (1)	Estimated Share of Overlapping Debt
Direct Debt:			
Governmental Activities			
Gas Tax Revenue Bonds (1)	4,048,871	100.00%	4,048,871
Special Obligation Revenue Bonds (1,3)	112,119,573	100.00%	112,119,573
Tourist Development Tax Revenue Bonds (1)	62,511,582	100.00%	62,511,582
Direct Placement Loans and Notes Payable (3)	208,978,732	100.00%	208,978,732
Leases (3)	8,309,013	100.00%	8,309,013
Financed Purchase Obligations		100.00%	-
Total Government Activities Direct Debt	395,967,771		395,967,771
 Overlapping Debt:			
N/A	-	0.00%	-
 Underlying Debt:			
City of Naples (4)	2,116,685	4.93%	104,353
City of Marco Island (5)	16,984,908	4.12%	699,778
City of Everglades (6)	-	0.00%	-
Subtotal, Underlying Debt	19,101,593	9.05%	804,131
 Total Direct, Overlapping and Underlying Debt	\$ 415,069,364		\$ 396,771,902

(1) Amounts include the unamortized premium.

(2) Population numbers obtained from University of Florida Bureau of Economic and Business Research

(3) Totals consist of more than one issuance.

(4) Governmental activities debt outstanding amount obtained from the City of Naples.

(5) Governmental activities debt outstanding amount obtained from the City of Marco Island.

(6) Governmental activities debt outstanding amount obtained from the City of Everglades.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

**COLLIER COUNTY, FLORIDA
PLEDGED-REVENUE COVERAGE
LAST TEN FISCAL YEARS
(amounts expressed in thousands)
(unaudited)**

Governmental Activi

Fiscal Year	Gas Tax Bonds			Coverage(1)	Legally Available Non-Ad Valorem Collections(2)	Special Obligation Bonds		
	Gas Tax Collections	Debt Service Principal	Debt Service Interest			Debt Service Principal	Debt Service Interest	Coverage(3)
2013	18,229	7,855	6,453	1.27	86,640	9,695	7,249	5.11
2014	18,556	8,040	4,018	1.54	91,043	9,145	9,674	4.84
2015	19,547	9,440	3,697	1.49	102,375	8,885	9,426	5.59
2016	20,478	9,900	3,242	1.56	107,268	9,280	9,020	5.86
2017	21,799	10,195	2,939	1.66	108,577	9,705	8,591	5.93
2018	22,749	10,510	2,737	1.72	118,725	10,258	7,012	6.87
2019	22,709	10,830	2,542	1.70	125,162	10,865	7,191	6.93
2020	21,005	11,170	2,178	1.57	124,638	11,362	7,244	6.70
2021	22,920	11,515	1,802	1.72	129,594	11,841	8,458	6.38
2022	24,196	11,875	1,413	1.82	152,914	14,798	9,354	6.33

Business-type Activi

Fiscal Year	Water and Sewer Revenue Bonds			Debt Service		
	Water/ Sewer Charges and Other(4)	Less: Operating Expenses(5)	Net Available Revenue	Principal	Interest	Coverage(6)
2013	105,682	68,916	36,766	5,422	6,268	3.15
2014	109,514	69,710	39,804	5,967	3,986	4.00
2015	118,066	74,344	43,722	6,073	3,639	4.50
2016	125,456	84,474	40,982	3,986	2,841	6.00
2017	136,064	97,904	38,160	3,902	2,818	5.68
2018	155,847	90,507	65,340	5,528	3,050	7.62
2019	163,653	98,281	65,372	6,261	4,091	6.31
2020	169,444	100,866	68,578	6,384	6,189	5.45
2021	170,927	106,913	64,014	6,500	6,066	5.09
2022	160,302	113,392	46,910	9,016	10,959	2.35

(1) Gas Tax Collections divided by annual total debt service requirements for the respective fiscal year.

(2) The revenues that comprise the legally available non-ad valorem revenues are defined by bond documents; these revenues include Sales Tax and certain impact fees and averaged over two fiscal years.

(3) Legally Available Non-Ad Valorem Collections divided by annual total debt service requirements for the respective fiscal year. Current year collections are \$168,095,843.

(4) Operating revenues plus other income; certain interest income, gain on disposal of assets, capital grants and contributions and transfers in are not included.

(5) Total operating expenses, excluding depreciation and amortization; loss on disposal of assets, interest expense and transfers out are not included.

(6) Net available revenue divided by annual total senior lien debt service requirements for the County Water and Sewer District. Coverage must be at least 1.00.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

**COLLIER COUNTY, FLORIDA
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS
(unaudited)**

Fiscal Year	Population(1)	Personal Income(2)	Per Capita Personal Income	Median Age(3)	School Enrollment(4)	Unemployment Rate(5)
2013	333,663	24,142,507,000	72,356	47.1	43,789	7.2%
2014	336,783	23,834,645,000	70,772	47.6	44,415	6.3%
2015	343,802	27,082,008,000	78,772	48.0	45,228	5.2%
2016	350,202	29,889,525,000	85,349	48.5	47,289	4.9%
2017	357,470	31,512,180,000	88,153	49.2	49,394	3.6%
2018	367,347	33,958,713,000	92,443	49.7	47,934	3.3%
2019	376,706	38,058,323,000	101,029	50.3	48,441	3.2%
2020	375,752	41,014,314,000	109,153	50.8	47,048	5.7%
2021	382,680	42,413,331,000	110,832	51.3	48,838	3.6%
2022	390,912	45,539,558,000	116,496	51.5	49,692	2.8%

Sources:

- (1) https://view.officeapps.live.com/op/view.aspx?src=https%3A%2F%2Fwww.bebr.ufl.edu%2Fwp-content%2Fuploads%2F2022%2F10%2Festimates_2022.xlsx&wdOrigin=BROWSELINK
- (2) <https://fred.stlouisfed.org/series/IP112021>
- (3) <https://fred.stlouisfed.org/series/B01002001E012021>
- (4) www.collierschools.com/Page/349
- (5) www.floridajobs.org

**Collier County Government
Fiscal Year 2024 Adopted Budget**

**COLLIER COUNTY, FLORIDA
PRINCIPAL EMPLOYERS
(unaudited)**

Employer	2022			2013		
	Employees	Rank	Percent of Total County Employment	Employees	Rank	Percent of Total County Employment
Collier County Public Schools	5,704	1	3.61%	5,288	1	4.69%
NCH Healthcare System	4,113	2	2.61%	4,000	2	3.55%
Arthex, Inc.	3,605	3	2.28%	1056	5	0.94%
Publix Supermarkets	3,100	4	1.96%	800	9	0.71%
Collier County Government (excl. Sheriff)	2,545	5	1.61%	2,157	3	1.91%
Collier County Sheriff's Office	1,446	6	0.92%	1,867	4	1.66%
Ritz Carlton Hotel	1,100	7	0.70%	1,100	6	0.98%
JW Marriott - Marco Island	1,089	8	0.69%	-		0.00%
Seminole Casino - Immokalee	900	9	0.57%	-		0.00%
City of Naples	510	10	0.32%	-		0.00%
Gargiulo, Inc.				1,100	7	0.98%
Hometown Inspection Svs.				900	8	0.80%
Waldorf Astoria (Registry Resort)				760	10	0.67%
Other employers	133,789		84.73%	93,650		83.11%
Totals	157,901		100.00%	112,678		100.00%

Sources:

Southwest Florida Economic Development Alliance
 Collier County Public Schools
 NCH Healthcare System
 Publix Corporate Office
 Arthrex, Inc.

**Collier County Government
Fiscal Year 2024 Adopted Budget**

**COLLIER COUNTY, FLORIDA
BUDGETED FULL-TIME EQUIVALENT COUNTY EMPLOYEES BY FUNCTION ⁽¹⁾
LAST TEN FISCAL YEARS
(unaudited)**

	Fiscal Year									
	2022	2021	2020	2019	2018	2017	2015	2014	2013	2012
Function:										
General government	1,434	1,374	1,366	1,342	1,299	1,351	1,262	1,217	1,216	1,203
Public safety	1,104	1,111	1,100	1,080	1,089	1,112	1,124	1,096	1,072	1,061
Physical environment	97	94	90	80	73	73	70	69	67	67
Transportation	232	233	235	228	224	219	211	192	187	187
Economic environment	31	26	27	31	30	29	26	27	28	26
Human services	70	70	61	58	58	58	56	56	53	51
Culture and recreation	354	370	340	347	337	324	304	298	294	289
Water and Sewer	467	434	438	436	414	410	384	342	340	342
Solid Waste	44	45	44	45	43	31	28	27	28	29
Emergency Medical Services	202	202	202	202	199	194	193	193	172	172
Airport Authority	17	15	15	15	15	15	15	14	14	16
Collier Area Transit	5	5	5	5	5	4	4	3	3	3
Total	4,057	3,979	3,923	3,869	3,786	3,820	3,677	3,534	3,474	3,446

⁽¹⁾ Includes the Board of County Commissioners and the Constitutional Officers

**Collier County Government
Fiscal Year 2024 Adopted Budget**

**COLLIER COUNTY, FLORIDA
OPERATING INDICATORS BY FUNCTION
LAST TEN FISCAL YEARS
(unaudited)**

Function:	Fiscal Year									
	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013
Police:										
Physical arrests	7,285	6,519	6,227	9,072	9,266	8,269	9,359	9,347	11,277	11,277
Parking violations	429	362	333	817	894	1,068	867	931	964	1,182
Traffic violations	32,146	24,674	22,370	26,773	17,157	15,473	14,462	16,355	19,868	22,211
Fire:										
Fires reported	**	**	**	**	**	**	31	82	37	52
Emergency responses (exclude fires)	**	**	**	**	**	**	839	1,093	1,080	1,024
Number of calls answered	737	886	680	870	804	795	870	1,175	1,117	1,076
Transportation:										
Collier Area Transit ridership	662,396	649,391	723,423	913,569	944,931	996,687	1,082,519	1,177,029	1,181,530	1,361,294
Street resurfacing (lane miles)	93	42	34	43	40	38	34	34	80	78
Culture and recreation:										
Beach parking stickers issued	150,078	144,254	131,645	146,500	143,500	149,490	139,828	134,051	181,878	122,415
Library circulation	2,063,261	2,554,082	2,080,277	2,471,878	2,253,555	2,193,351	2,349,418	2,302,017	2,578,588	2,578,589
Water:										
New connections	2,368	2,864	2,031	2,297	2,776	1,951	2,023	2,204	1,878	1,417
Wastewater:										
Average daily sewage treatment ## (thousands of gallons)	22,220	21,603	21,015	20,426	18,030	18,555	17,866	17,231	16,200	17,080

** - Due to the consolidation of Fire Districts, this information is no longer being tracked.

Sources:

- Police-Collier County Sheriff's Department
- Fire-Collier County Bureau of Emergency Services, Greater Naples Fire District
- Transportation-Collier County Alternative Transportation, Road and Bridge
- Culture and Recreation-Collier County Parks and Recreation, Public Library
- Water-Collier County Utility Billing
- Wastewater-Collier County Wastewater

**Collier County Government
Fiscal Year 2024 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CAPITAL ASSET STATISTICS BY FUNCTION
LAST TEN FISCAL YEARS
(unaudited)**

Function:	Fiscal Year									
	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013
Public Safety:										
Police Stations	7	7	7	7	7	7	7	7	7	7
Patrol Units	268	273	273	272	272	270	274	276	276	275
Fire:										
Fire Stations	4	4	4	4	4	4	4	4	4	3
Highways and streets:										
Streets (Miles)	1,170	1,167	1,172	1,169	1,166	1,161	1,159	1,149	1,151	1,184
Streetlights	5,412	5,378	5,364	4,635	5,083	5,074	5,182	4,958	4,958	4,868
Traffic Signals	382	381	377	377	377	374	365	360	370	353
Culture and recreation:										
Parks Acreage	1,524	1,561	1,560	1,521	1,521	1,521	1,521	1,521	1,521	1,521
Parks	67	66	66	61	61	61	61	61	61	61
Swimming Pools	11	9	9	9	9	8	8	8	8	8
Tennis Courts	42	40	40	45	45	45	45	45	45	45
Community Centers	10	9	9	9	9	9	9	9	8	8
Libraries	10	10	10	10	10	10	10	10	10	10
Number of Volumes in Libraries	699,760	653,726	659,112	663,811	593,378	557,188	567,248	605,408	683,237	692,229
Water:										
Number of Customers	82,790	81,339	75,837	73,854	71,614	66,010	61,830	59,443	57,548	55,878
Water Mains (Miles)	1,205	1,191	1,166	1,149	1,132	1,067	1,015	986	925	888
Maximum Daily Capacity (Per Million Gallons)	34,811	32,720	33,658	32,113	30,956	32,243	33,877	31,376	30,460	30,120
Wastewater:										
Sanitary Sewers (Miles)	1,212	1,201	1,186	1,181	1,156	1,085	1,021	1,028	1,030	1,081
Primary and Secondary Drainage Facilities	330	325	325	322	312	289	294	306	306	305

Police-Collier County Sheriff's Department
 Fire-Collier County Bureau of Emergency Services
 Highway and Streets-Collier County Traffic Operations, Transportation Engineering, Road and Bridge
 Culture and Recreation-Collier County Public Library, Parks and Recreation
 Water-Collier County Water, Utility Billing
 Wastewater-Collier County Stormwater, Wastewater