



2022 Annual Action Plan

DRAFT

Collier County

Community and Human Services Division
3339 East Tamiami Trail
Health and Public Services Building H, Room 211
Naples, Florida 34112

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Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

Collier County is an entitlement jurisdiction eligible to receive community planning and development funding from the U.S. Department of Housing and Urban Development (HUD). As such, HUD requires that the County develop a 5-Year Consolidated Plan to identify its housing and community development priorities and develop a strategy to implement HUD programs. HUD also requires that the County prepare an Annual Action Plan showing the objectives the County plans to achieve each year towards the goals established in the Consolidated Plan.

This plan represents the FY 2022 Annual Action Plan and outlines goals, objectives, and projects for the second program year covered by the current Consolidated Plan. It also serves as the County's application to HUD, requesting its allocation of Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and Emergency Solutions Grants (ESG) funds. Collier County's FY 2022 grant allocations are: \$2,503,752 in CDBG funds; \$842,319 in HOME funds; and \$221,482 in ESG funds.

The goal of the community planning and development programs covered by this Annual Action Plan is to develop viable communities by providing decent and affordable housing, a suitable living environment, and expanding economic opportunities principally for people with low- and moderate-incomes. The County made funding determinations for specific projects during PY 2022 based on input from residents, non-profit and social service agencies that serve low- and moderate-income residents, municipalities including the City of Naples, and other stakeholders.

2. Summarize the objectives and outcomes identified in the Plan

Collier County developed the objectives and outcomes of the 5-Year Strategic Plan based on an analysis of the data presented in the 2021-2025 Consolidated Plan and a citizen participation and stakeholder consultation process. The County identified seven (7) priority needs with associated goals to address those needs. Due to limited funds, not all the needs and goals identified in the Consolidated Plan can be addressed in each annual plan, however the County will work towards achieving each goal during the 5-Year planning period. The activities for this PY 2022 AAP will address the following priorities and goals, which are as follows:

Priority Need: Housing Affordability

Goal: New Construction, Rehabilitation/Acquisition Homeownership – Funds will be used to support new construction, rehabilitation, direct financial assistance, or acquisition of affordable housing for homeownership.

Goal: Support New Construction, Rehab/Acquisition Rental – Funds will be used to support new construction, rehabilitation, or acquisition of affordable housing for rental housing.

Goal: CHDO – Funds will be used to support new construction, rehabilitation, or acquisition of affordable housing for housing developed by a CHDO.

Priority Need: Homelessness & Homelessness Prevention

Goal: Emergency Housing and Services for the Homeless – Funds will be used to provide emergency shelter services and permanent housing for homeless persons.

Goal: HMIS Support – Funds will be used to collect client-level data and data on the provision of housing and services to homeless individuals and families and persons at risk of homelessness.

Priority Need: Public Facilities

Goal: Improve Public and Other Facilities – Funds will be used to improve public infrastructure in low-income areas to include sidewalk installation, water-sewer improvements, and accessibility improvements, etc.

Priority Need: Public Infrastructure Improvements

Goal: Improve Public Infrastructure – Funds will be used to improve public infrastructure in low-income areas to include sidewalk installation, water-sewer improvements, and accessibility improvements, etc.

Priority Need: Public Services

Goal: Provide Public Services – Funds will be used to provide services to low-income persons.

Priority Need: Program Administration and Planning

Goal: Administration & Planning – Administration and Planning for CDBG, HOME and ESG Programs.

3. Evaluation of past performance

Collier County with other public and private agencies, local nonprofits and community housing providers, have made significant contributions to provide safe, decent and affordable housing and provide a suitable living environment to residents in the County. There has been considerable progress in addressing the needs of the LMI and special needs communities. However, improvements to public facilities and infrastructure, affordable housing, homeless services and public services remain important needs for the community as the County strives to improve the quality of life for its residents. These needs are documented in the County’s current Consolidated Plan and the most recent Consolidated Annual Performance and Evaluation Report (CAPER). The CAPER provides an assessment of progress towards the 5-Year goals and the one-year goals of HUD entitlement grants CDBG, HOME and ESG. The most recent PY 2020 CAPER reports these following highlights:

Public Improvements: The County made public facility improvements that benefitted 26,631 persons living in low/mod areas. These facilities include acquisition, design and engineering for a new Immokalee Fire Station, improvements at the Youth Haven homeless shelter, and River Park in the City of Naples. Public infrastructure improvements were also made that benefitted 26,805 persons living in low/mod areas. These activities included sidewalk improvements in Immokalee, and street improvements in the City of Naples as well as flood/drainage improvements.

Public Services: A variety of public services were provided in PY 2020 that benefitted a total of 885 LMI individuals living in Collier County. Transportation services offered by Sunrise Communities Transportation Services assisted persons with a disability. Legal services and housing counseling services assisted LMI households. CDBG-CV funds went to support case management healthcare services to help vulnerable patients with chronic conditions to minimize the severity of COVID-19 or help to prevent contracting the virus. The County also used CDBG-CV funds to support small businesses impacted by COVID-19. Activities funded with CDBG-CV were started towards the end of the program year and accomplishments will be reported in a future report.

Affordable Housing: The County assisted 10 LMI households with TBRA rental assistance through the HOME TBRA program. HOME activities are reported in the CAPER when they are completed, and there are several housing activities that are still ongoing. This includes additional LMI households assisted with TBRA assistance through the Collier County Housing Authority (CCHA) and the National Alliance for Mental Illness (NAMI) that the County anticipates reporting in the future. Other HOME activities that are open and in progress are the new Habitat for Humanity Whippoorwill Multifamily Housing Development that when completed will provide 52 new affordable for sale units and the Oak Marsh Rental Rehab project that will maintain an additional 11 affordable units.

Homeless Prevention: The County addresses homelessness primarily with the help of its partners, Hunger & Homeless Coalition (HHC), NAMI and the Shelter for Abused Women & Children (SAWCC). The Shelter for Abused Women and Children operates the only domestic violence shelters in Collier County. The Shelter assisted 420 persons in the past year.

CARES Act Activities

In response to COVID-19, the County amended its 2019 AAP to include projects/goals. For CV public services, CDBG-CV funds went to support case management healthcare services to help vulnerable patients with chronic conditions to minimize the severity of COVID-19 or help to prevent contracting the virus. The County supported Community Health Workers assisting farm workers. The County also supported Golden Gate Senior Center and the Immokalee Fire District with fire equipment. In addition, CV funds were programmed for the Intake Center for Abused, Neglected, Abandoned and Homeless Youth in Naples. These activities were started towards the end of the program year and have not yet reported accomplishments. For CV small business stabilization, the County used CDBG-CV funds to support small businesses impacted by COVID-19 with loans and grant assistance. As with CV public services, these activities were also started towards the end of the program year and have not yet reported

accomplishments.

4. Summary of Citizen Participation Process and consultation process

Citizen participation and community stakeholder consultation plays a vital part in the development of Collier County's planning and development of the Annual Action Plan. The County encourages participation from the citizens it serves, in particular LMI and special needs communities, which are the primary targets of HUD funded programs. The County also continues to remain engaged and works with key non-profit organizations that serve these groups.

The citizen participation process follows the County's HUD approved Citizen Participation Plan, which is designed to encourage all citizens, including persons of lower income, non-English speaking residents, and those with disabilities to participate in the County's planning and development of plans and reports. Outreach efforts are provided below for the development of the PY 2022 AAP:

- A public hearing will be held on June 10, 2022 at 9:00 AM to review the draft AAP.
- A public comment period is scheduled to begin on Monday, May 23, 2022 to Tuesday, June 22, 2022 to give citizens an opportunity to review and make comments on the draft AAP.
- A second public hearing will be held on Tuesday, June 28, 2022 at 9:00 AM at the Board of County Commissioners meeting to review and discuss the draft AAP.

A list of efforts to gather public feedback is displayed in the AP-12 Citizen Participation.

5. Summary of public comments

For more details see the citizen participation attachment in the AD-26.

A summary of public comments can also be viewed in AP-12 Participation.

6. Summary of comments or views not accepted and the reasons for not accepting them

All comments and responses from the public were accepted and considered. There were no agencies or organization types that were intentionally not consulted.

7. Summary

The PY 2022 AAP is the second year of the 2021-2025 Consolidated Plan. The activities funded in this AAP address the needs of the community and further builds on the accomplishments of the goals established in the 5-Year Strategic Plan.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	COLLIER COUNTY	Community & Human Services Division
HOME Administrator	COLLIER COUNTY	Community & Human Services Division
ESG Administrator	COLLIER COUNTY	Community & Human Services Division

Table 1 – Responsible Agencies

Narrative (optional)

The Collier County Community & Human Services Division is the lead agency responsible for the development and administration of the PY 2022 Action Plan, which is the second planning year of the 2021-2025 Consolidated Plan. The Division administers Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and Emergency Solutions Grants (ESG) funds received from the U.S. Department of Housing and Urban Development (HUD), and coordinates execution of projects related to the priorities and goals identified in the Consolidated Plan.

Consolidated Plan Public Contact Information

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AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

Collier County's PY 2022 AAP is based off the housing and community development needs identified in its 2021-2025 Consolidated Plan, which involved a robust citizen participation and stakeholder consultation process. Collier County conducted significant consultation with citizens, municipal officials, non-profit agencies, public housing agencies, governmental agencies, and the Continuum of Care in preparing this Plan. Further, focus groups and interviews took place with local community stakeholders and online surveys for the community and agencies were conducted to gather feedback to identify priority needs. The Affordable Housing Advisory Committee (AHAC) provided input and feedback during several meetings on current housing and community development conditions, needs, and strategies.

For PY 2022, the County continued to be engaged with local stakeholder organizations in preparing this plan. The County held a public meeting and provided technical assistance to solicit input on potential projects for funding to ensure that all potential applicants for its grant funding application process were fully versed in the requirements and expectations for the funds. All potential applicants helped to describe the needs of the community through their application and at the meetings.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

During the development of the Consolidated Plan, the County sought to encourage a high level of public communication and agency consultation in an effort to demonstrate its commitment to identifying priority needs and engaging the participation of citizens, public agencies, and nonprofit organizations in a positive and collaborative manner. A list of stakeholders and affordable housing providers was developed and included public agencies and private nonprofit organizations whose missions included the provision of affordable housing and human services to LMI households and persons. These stakeholders were invited to participate in needs assessment meetings held for the purpose of developing the Consolidated Plan. The list of stakeholders is included in the Citizen Participation Comments section.

The collaboration and consultation of local housing and community service providers helped to form the Strategic Plan of the 5-Year Consolidated Plan. Contracts awarded from HUD funds must address one of the identified needs and the associated goals of the Consolidated Plan. Collier County recognizes the importance of public services for people with mental health and substance abuse needs, and the related importance of coordination between public and assisted housing providers and health, mental health, and service agencies and these organizations are invited to participate in the consultation process as well as apply for housing and community development grants.

In addition to enhancing coordination through the use of HUD funds, Collier County encourages dialogue and collaboration between housing and service agencies through the Collier County Hunger & Homeless Coalition, which serves as the lead agency for the County's Continuum of Care. The Hunger & Homeless Coalition holds regular meetings in Naples, and members include more than 60 public and private agencies within the region.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

Collier County staff attends bi-monthly meetings with the Hunger & Homeless Coalition of Collier County as well as area service providers to enhance the community's comprehensive Continuum of Care (CoC) system to end homelessness. This dynamic partnership includes collaborative efforts of a variety of community groups, government agencies. The Hunger & Homeless Coalition of Collier County serves as the Lead Agency and has been designated by the CoC as the Collaborative Applicant to apply for the HUD CoC grant on behalf of the CoC. The County enhances coordination of public, private, and nonprofit housing providers, human service agencies, and social service providers through the following actions:

- Continues to work with other jurisdictions and the Collier County Housing Authority to prioritize housing needs, provide services, and maximize the use of federal, state, and local funds for affordable housing, community development, and related services.
- Continues to participate in coordinated efforts for shelter and services assisting homeless individuals and families.
- County staff participates in many of the committees that provide direction for the 10-year plan to end homelessness.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The Hunger & Homeless Coalition of Collier County serves as the lead agency for the Collier County CoC. Members of the Continuum provided input during stakeholder interviews and in the project selection process. The CoC is responsible for designating a Homeless Management Information System (HMIS) and a Lead Agency responsible for its management and has primary responsibility for ensuring that HMIS is fully funded with appropriate policies and procedures. HMIS is a locally-administered data system used to record and analyze client, service, and housing data for individuals and families who are homeless or at risk of homelessness, and the information system designated by a local CoC to comply with the requirements of the CoC Program interim rule 24 CFR 578. The CoC also works closely Collier County (ESG recipient) to allocate funds and monitor outcomes, and is a member of the application selection committee.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction’s consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Boys & Girls Club of Collier County
	Agency/Group/Organization Type	Services-Children
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
2	Agency/Group/Organization	Children’s Advocacy Center of Collier County
	Agency/Group/Organization Type	Services-Children
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
3	Agency/Group/Organization	COLLIER COUNTY HOUSING AUTHORITY
	Agency/Group/Organization Type	PHA
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
4	Agency/Group/Organization	Collier County Hunger and Homeless Coalition
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
5	Agency/Group/Organization	Collier Resource Center, Inc.
	Agency/Group/Organization Type	Supportive Services

	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting.
6	Agency/Group/Organization	Collier Resource
	Agency/Group/Organization Type	Senior Services
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
7	Agency/Group/Organization	David Lawrence Centers for Behavioral Health
	Agency/Group/Organization Type	Special Needs Services
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
8	Agency/Group/Organization	Drug Free Collier
	Agency/Group/Organization Type	Special Needs Services
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
9	Agency/Group/Organization	Empty Bowls Naples, Inc
	Agency/Group/Organization Type	Supportive Services
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
10	Agency/Group/Organization	GRACE PLACE FOR CHILDREN AND FAMILIES, INC.
	Agency/Group/Organization Type	Services-Children
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
11	Agency/Group/Organization	HABITAT FOR HUMANITY OF COLLIER COUNTY
	Agency/Group/Organization Type	Housing Community Development Financial Institution
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
12	Agency/Group/Organization	Harry Chapin Food Bank of Southwest Florida
	Agency/Group/Organization Type	Community Services
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
13	Agency/Group/Organization	Hope for Families Ministry
	Agency/Group/Organization Type	Community Services
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
14	Agency/Group/Organization	IMMOKALEE CRA
	Agency/Group/Organization Type	Housing Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
15	Agency/Group/Organization	LEGAL AID SERVICE OF COLLIER COUNTY
	Agency/Group/Organization Type	Legal Services
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
16	Agency/Group/Organization	Lighthouse of Collier
	Agency/Group/Organization Type	Special Needs Services
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
17	Agency/Group/Organization	Meals of Hope
	Agency/Group/Organization Type	Supportive Services
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
18	Agency/Group/Organization	NAMI Collier County
	Agency/Group/Organization Type	Supportive Services
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
19	Agency/Group/Organization	Naples Senior Center at JFCS
	Agency/Group/Organization Type	Senior Services
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
20	Agency/Group/Organization	Our Daily Bread Food Pantry Incorporated
	Agency/Group/Organization Type	Community Services
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs.
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
21	Agency/Group/Organization	Residential Options of Florida (ROOF)
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs – Chronically homeless Homeless Needs Assessment

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
22	Agency/Group/Organization	St. Matthews House
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs – Chronically homeless
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
23	Agency/Group/Organization	St. Vincent de Paul Society, Naples
	Agency/Group/Organization Type	Community Services
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
24	Agency/Group/Organization	STARability Foundation
	Agency/Group/Organization Type	Special Needs Services
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
25	Agency/Group/Organization	The Immokalee Foundation
	Agency/Group/Organization Type	Supportive Services
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
26	Agency/Group/Organization	The Salvation Army Naples
	Agency/Group/Organization Type	Community Services
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
27	Agency/Group/Organization	The Shelter for Abused Women & Children
	Agency/Group/Organization Type	Services-Victims of Domestic Violence
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
28	Agency/Group/Organization	United Way of Collier and the Keys
	Agency/Group/Organization Type	Supportive Services
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
29	Agency/Group/Organization	Wounded Warriors of Collier
	Agency/Group/Organization Type	Veteran Services
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
30	Agency/Group/Organization	Youth Haven, Inc.
	Agency/Group/Organization Type	Services-Children
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The organization was consulted through a virtual Needs Assessment Meeting
31	Agency/Group/Organization	Golden Gate Housing
	Agency/Group/Organization Type	Services-Housing
	What section of the Plan was addressed by Consultation?	Housing Needs Assessment
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	This organization applied for a grant and helped to determine the community development needs in the County.
32	Agency/Group/Organization	Casa Amigos
	Agency/Group/Organization Type	Services-Housing
	What section of the Plan was addressed by Consultation?	Housing Needs Assessment
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	This organization applied for a grant and helped to determine the community development needs in the County.
33	Agency/Group/Organization	National Development of America, Inc.
	Agency/Group/Organization Type	Housing Developer
	What section of the Plan was addressed by Consultation?	Housing Needs Assessment

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	This organization applied for a grant and helped to determine the community development needs in the County.
34	Agency/Group/Organization	Immokalee Fair Housing Alliance
	Agency/Group/Organization Type	Services-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Needs Assessment
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	This organization applied for a grant and helped to determine the community development needs in the County.
35	Agency/Group/Organization	McDowell Housing Partners
	Agency/Group/Organization Type	Housing Developer
	What section of the Plan was addressed by Consultation?	Housing Needs Assessment
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	This organization applied for a grant and helped to determine the community development needs in the County.
36	Agency/Group/Organization	HELP
	Agency/Group/Organization Type	Services-Housing
	What section of the Plan was addressed by Consultation?	Housing Needs Assessment
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	This organization applied for a grant and helped to determine the community development needs in the County.
40	Agency/Group/Organization	Plantation HOA of Collier County Inc
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Needs Assessment

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	This organization applied for a grant and helped to determine the community development needs in the County.
37	Agency/Group/Organization	Immokalee Water Sewer District
	Agency/Group/Organization Type	Water Utility
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	This organization applied for a grant and helped to determine the community development needs in the County.
38	Agency/Group/Organization	New Horizons of Southwest Florida
	Agency/Group/Organization Type	Services-Children After School Program
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	This organization applied for a grant and helped to determine the community development needs in the County.
39	Agency/Group/Organization	Christmas In July Foundation
	Agency/Group/Organization Type	Services-Children Services-Families
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	This organization applied for a grant and helped to determine the community development needs in the County.
40	Agency/Group/Organization	Golisano Children's Museum of Naples
	Agency/Group/Organization Type	Services-Children Services-Families
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	This organization applied for a grant and helped to determine the community development needs in the County.
41	Agency/Group/Organization	Beverly's Angels
	Agency/Group/Organization Type	Services-Children
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	This organization applied for a grant and helped to determine the community development needs in the County.
42	Agency/Group/Organization	Junior Achievement of Southwest Florida
	Agency/Group/Organization Type	Services-Children Services-Education Services-Job Training
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	This organization applied for a grant and helped to determine the community development needs in the County.
43	Agency/Group/Organization	HOPE House Naples
	Agency/Group/Organization Type	Services-Housing Services-Homeless
	What section of the Plan was addressed by Consultation?	Housing Needs Assessment Homeless Needs Assessment
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	This organization applied for a grant and helped to determine the community development needs in the County.

Identify any Agency Types not consulted and provide rationale for not consulting

All entities were considered for consultation.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Hunger & Homeless Coalition of Collier County	Affordable housing, services, and economic development
10 Yr Plan to Prevent Hunger and End Homelessness	Hunger & Homeless Coalition of Collier County	The Strategic Plan’s goals to address homelessness align with Continuum of Care’s goals and strategies.
Analysis of Impediments to Fair Housing Choice, 20	Collier County	Barriers to affordable housing opportunities from the Analysis of Impediments were included in this Consolidated Plan.
Collier County MHSA Strategic Plan 2019	Collier County	The MHSA, adopted in 2019, coordinates assistance for those with mental health and substance abuse in the area.
Urban Land Institute Advisory Services Report	Collier County	The ULI Report defines how the county will expand affordable housing.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

In accordance with 24 CFR 91.100(4), the County notified adjacent units of local government of the non-housing community development needs included in its Consolidated Plan. The County will continue to interact with public entities at all levels to ensure coordination and cooperation in the implementation of the Consolidated Plan and thereby maximizing the benefits of the County’s housing and community development activities for the residents being served.

Coordination with private industry, businesses, developers, and social service agencies included Individual consultations were conducted with affordable housing developers and the social service agencies. The input received during these consultations informed the development of priority needs and recommended strategies. For example, through consultations with developers, it was determined that there remains insufficient access to affordable housing. Likewise, developers have a difficult time finding developable land for affordable housing. The Collier County staff that coordinated the development of the Plan used the Citizen Participation Plan as a guide for consultations. Consultations were conducted with public and nonprofit organizations. There were also several public advisory committees that were consulted. Input received from the consultations informed the Plan.

AP-12 Participation – 91.105, 91.200©

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

Collier County considers citizen participation a critical component of its planning processes and closely followed the requirements of its Citizen Participation Plan to conduct a robust engagement process during development of this Annual Action Plan (AAP). Collier County residents were offered multiple opportunities, as detailed in the table below, to participate in the development of the AAP. Each meeting was publicly advertised in the *Naples Daily News*, the *Immokalee Bulletin* and on the County's website. Included in the citizen participation process was a 30-day public comment period and a public hearing to review and discuss the contents of the plan. All participant comments were welcome and were recorded and considered.

Included in Collier County's outreach were technical assistance meetings to be sure any organization interested in applying for HUD grant funds understood the process and expectations going forward. In the meetings, staff reviewed the application process, the County's priorities, eligible activities and projects, national objective achievements, contract development, project implementation phases of the projects, and monitoring parameters. Grant TA Meetings were held between January 19, 2022 to January 21, 2022. Grant applicants held presentations about their programs on March 10 & 11, 2022.

Citizen outreach efforts are provided below for the development of the PY 2022 AAP:

- A public hearing will be held on June 10, 2022 at 9:00 AM to review the draft AAP.
- A public comment period is scheduled to begin on Wednesday, May 25, 2022 to Tuesday, June 24, 2022 to give citizens an opportunity to review and make comments on the draft AAP.
- A second public hearing will be held on Tuesday, June 28, 2022 at 9:00 AM at the Board of County Commissioners (BCC) meeting to review and discuss the draft AAP.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL
1	Grant TA Meetings	Non-targeted/broad community HUD Grant Applicants; Housing and Service Providers	Grant TA Meetings were held between January 19, 2022 to January 21, 2022.	N/A	N/A	N/A
2	Presentations by Grant applicants	Non-targeted/broad community HUD Grant Applicants; Housing and Service Providers	R/R Committee Presentations (Services) on March 10, 2022. 13 organizations attended	N/A	N/A	N/A
3	Presentations by Grant applicants	Non-targeted/broad community HUD Grant Applicants; Housing and Service Providers	R/R Committee Presentations (Capital Projects) on March 11, 2022. 16 organizations attended	N/A	N/A	N/A
4	Public Hearing	Non-targeted/broad community Affordable Housing Advisory Committee (AHAC) meeting; Housing Advocates	A public hearing will be held on June 10, 2022 at 9:00 AM Health and Public Services Building H, Room 214.	All comments are welcome.	All comments are welcome.	N/A

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL
5	Public Comment Period	Non-targeted/broad community	A public comment period is scheduled to begin on Friday, May 25, 2022 to Tuesday, June , 2022 to give citizens an opportunity to review and make comments on the draft AAP.	All comments are welcome.	All comments are welcome.	N/A
6	Public Hearing	Non-targeted/broad community Collier County Board of County Commissioners (BCC)	The BCC will vote to approve the AAP on June 28, 2022 at 9:00 AM.	All comments are welcome.	All comments are welcome.	N/A

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

Entitlement grant resources totaling \$5,859,378.76 are anticipated for the PY 2022 to meet underserved needs, foster decent affordable housing, develop institutional structure, and enhance coordination between public and private housing and social service agencies. Along with the County's PY 2022 annual CDBG, HOME, and ESG allocations, this figure includes \$775,175.13 and \$1,456,079.63 in prior year CDBG and HOME funds, respectively, that will be reprogrammed for use this year. Additionally, this figure includes an estimated \$29,000 in CDBG program income and \$31,571 in HOME program income.

Prior year resources for HOME include \$500,000 in funds previously identified to support the Casa San Juan Diego support of new rental housing activity, \$50,000 in Tenant Based Rental Assistance (TBRA) programs through Residential Options of Florida (ROOF) and \$872,403 that went to support a scattered site acquisition project with Habitat for Humanity to support new construction homeownership development. Additional funds include a \$30,000 reduction in an original \$100,000 award to Collier County Hunger & Homeless Coalition to TBRA program and other activities that were completed under budget.

Prior year resources for CDBG include, but are not limited to, approximately \$133,000 and \$330,000 from PY 2020 for a sidewalk improvement at Peters Avenue and surplus Planning and Administration dollars, respectively. The balance of prior year resources are from other projects and activities completed under budget.

Additional resources available to Collier County in this program year include State Housing Initiatives Partnership (SHIP) funding of approximately \$3,678,139 which is used for a wide range of rental housing and homeownership assistance.

This AAP is the second year of the Consolidated Plan planning period. On May 13, 2022, HUD released allocations and the County expects the

remainder of the Consolidated Planning period CDBG, HOME and ESG allocation funds to remain approximately the same.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	2,503,752	29,000	775,175	3,307,927	7,511,256	The CDBG program does not require a match from non-federal sources however, the program provides a portion of the funding needed for the activities to be undertaken and will leverage resources from other sources including private, state, and local funds. The expected amount available for the remainder of the ConPlan is 3x more years of the expected grant allocation and program income.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	842,319	31,571	1,456,080	2,329,970	2,526,957	The HOME program will leverage additional resources from private, state, and local funds in fulfillment of the program's requirement for a 25% matching contribution from non-federal sources. The expected amount available for the remainder of the ConPlan is 3x more years of the expected grant allocation and program income–
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	221,482	0	0	221,482	664,446	The ESG program requires a 100% matching contribution that will come from subrecipients through cash or non-cash contributions. The expected amount available for the remainder of the ConPlan is 3x more years of the expected grant allocation.

Table Error! Bookmark not defined. - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Collier County utilizes federal HUD funds to leverage a combination of public and private funding to conduct activities identified in this plan. The County will continue to research opportunities to apply for additional funding streams that are consistent with the goals of the Consolidated Plan. Infrastructure improvement projects capitalize on the ongoing revitalization efforts in the Immokalee CRA. These areas were designated by the Collier County Board of Commissioners to boost the local economy and uplift surrounding communities. Additionally, the County works with several nonprofit organizations by granting funding for facility improvements and services. These grant funds are leveraged by private donations and other resources to provide services to clients or residents of Collier County.

The HOME program requires a 25% match of the total amount of funds drawn down during the federal fiscal year. Collier County HOME subrecipients are required to submit a match log that identifies the sources of match funds for each fiscal year. Match funds can be derived from various sources to include: the value of sponsorships from local businesses; waived County fees; donated land or improvements; volunteer hours; donated materials; or by other eligible methods as provided in the HOME regulations. When necessary, the County also uses its SHIP funding to match HOME funds. Historically, match amounts for HOME subrecipients have far exceeded the 25% annual contribution requirements stipulated by HOME program regulations.

The ESG program requires a 100% match for the total amount of funds drawn down during the federal fiscal year. Collier County requires all ESG subrecipients to provide a dollar-for-dollar match. Acceptable match can be from calculating the value of volunteer hours, private donations, salary not covered by ESG, other grant funding, in-kind donations, or by other eligible methods as provided in the ESG regulations. The County also provides match support for the ESG program from general funds.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The County has a history of utilizing public property for affordable housing. The County is continually looking at what it has for what can be utilized for affordable housing development, as well as land owned by other public agencies, to determine whether certain properties are well suited for affordable housing. Currently one property is under development for low-income affordable housing in the County. The project at the Bembridge property is currently under development with anticipated completion date of January 2023. The Harmony, as it is called by McDowell Housing Partners, LLC, the developer of the project will provide 82 units of family housing with 100% of the units being rent and income restricted at 80% of the area median income and below.

Another parcel of property currently undergoing redevelopment known as the Golden Gate Golf Course project, will feature two phases of housing with a minimum of 350 units of affordable housing. Similar to the project described above, the County will retain ownership of the land and enter into a long-term ground lease with the developer of the property to ensure affordability for 99 years. Commencement of construction for the first phase is currently estimated for 1st Quarter of 2023.

The Collier County Board of Commissioners is currently undertaking efforts to identify other county owned land that may be considered for future affordable housing development.

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	New Construction, Rehabilitation/Acq Homeownership	2021	2025	Affordable Housing	Countywide	Housing Affordability	HOME: \$1,872,403 \$243,830 (unallocated)	Direct Financial Assistance to Homebuyers: 30 Households Assisted Homeowner Housing Added 25 Household Housing Unit
2	CHDO	2021	2025	Affordable Housing	Countywide	Housing Affordability	HOME: \$126,348	Rental units constructed: 4 Household Housing Unit
3	Emergency Housing and Services for the Homeless	2021	2025	Homeless	Countywide	Homelessness & Homelessness Prevention	ESG: \$130,677 + \$23,108 (unallocated)	Homeless Person Overnight Shelter: 300 Persons Assisted
4	HMIS Support	2021	2025	Homeless	Countywide	Homelessness & Homelessness Prevention	ESG: \$51,085	Other: 1 Other
5	Support New Construction, Rehab/Acquisition Rental	2021	2025	Affordable Housing	Countywide	Housing Affordability	CDBG: \$1,530,000	Rental units rehabilitated: 35 Household Housing Unit (includes 4 units acquired).
6	Improve Public and Other Facilities	2021	2025	Non-Housing Community Development	Countywide	Public Facilities	CDBG: \$587,206 \$58,609 (unallocated)	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 25000 Persons Assisted
7	Improve Public Infrastructure	2021	2025	Non-Housing Community Development	Countywide	Public Infrastructure Improvements	CDBG: \$250,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 2500 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
8	Provide Public Services	2021	2025	Non-Housing Community Development	Countywide	Public Services	CDBG: \$375,562	Public service activities other than Low/Moderate Income Housing Benefit: 300 Persons Assisted
9	Administration & Planning	2021	2025	Administration	Countywide	Program Administration and Planning	CDBG: \$506,550 HOME: \$87,388 ESG: \$16,611	Other: 3 Other

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Table 5 – Goals Summary

Goal Descriptions

1	Goal Name	New Construction, Rehabilitation/Acq Homeownership
	Goal Description	Funds will be used to support new construction, rehabilitation, direct financial assistance, or acquisition of affordable housing for homeownership.
2	Goal Name	CHDO
	Goal Description	Funds will be used to support new construction, rehabilitation, or acquisition of affordable housing for housing developed by a CHDO.
3	Goal Name	Emergency Housing and Services for the Homeless
	Goal Description	Funds will be used to provide emergency shelter services and permanent housing for homeless persons.
4	Goal Name	HMIS Support
	Goal Description	Funds will be used to collect client-level data and data on the provision of housing and services to homeless individuals and families and persons at risk of homelessness.
5	Goal Name	Support New Construction, Rehab/Acquisition Rental
	Goal Description	Funds will be used to support new construction, rehabilitation, or acquisition of affordable housing for rental housing.
6	Goal Name	Improve Public and Other Facilities
	Goal Description	Funds will be used to improve public facilities in low-income areas and include improvements to neighborhood facilities, community centers, and parks/recreational facilities.
7	Goal Name	Improve Public Infrastructure
	Goal Description	Funds will be used to improve public infrastructure in low-income areas to include sidewalk installation, water-sewer improvements, and accessibility improvements, etc.
8	Goal Name	Provide Public Services
	Goal Description	Funds will be used to provide services to low-income persons.

9	Goal Name	Administration & Planning
	Goal Description	Administration and Planning for CDBG, HOME and ESG Programs

Projects

AP-35 Projects – 91.220(d)

Introduction

For PY 2022, Collier County will fund a total of 7 projects under the CDBG, HOME, and ESG programs, identified below with additional details provided in Section AP-38.

CDBG projects include public services, public facility, and public infrastructure improvements. CDBG has a grant cap of 20% for administration and 15% for public services. Under the HOME program, the County will fund housing construction, CHDO operations, acquisition, home buyer and/or rehabilitation of affordable housing and a tenant-based rental assistance program. HOME has a grant cap of 10% for administration and 15% reserved for CHDO activities. ESG activities include emergency shelter operations support, rapid re-housing, HMIS system support, and administration which has a grant cap of 7.5%.

Projects

#	Project Name
1	CDBG: Administration & Planning
2	CDBG: Public Services
3	CDBG: Public Facilities & Infrastructure
4	HOME: Administration & Planning
5	HOME: CHDO Set-Aside 15%
6	HOME: DPA
7	HOME: Housing Construction
8	ESG22 Collier County Homeless Programs

Table 6 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The County has pursued a variety of strategies to impact the identified needs of the community. The primary obstacle to meeting the underserved needs is the lack of sufficient financial resources. Annually several proposals may be unfunded or receive only partial funding due to lack of available resources.

Allocation priorities for the PY 2022 Action Plan are consistent with those outlined in the Strategic Plan portion of the County's 2021-2025 Consolidated Plan. The priorities were identified through a review of market conditions as well as a needs assessment that analyzed affordable housing, special need housing, homeless, and non-housing community development needs in Collier County. Substantial participation by residents, local and regional organizations, and other stakeholders also informed these priorities.

The Needs Assessment conducted as part of the Consolidated Planning process identified affordable for-

sale and rental housing as a top need in Collier County. Housing affordability was the most common issue identified by interviewees and community meeting participants throughout the county, including in Naples and Immokalee. Further, according to Comprehensive Housing Affordability Strategy (CHAS) data, about 19% of all households in the county spend more than 30% of their income on housing. For LMI households, about 75% of renters and 65% of owners spend over 30% of income on housing.

The County made its funding decisions for this AAP based on need, geographic priorities, and opportunities to work with subrecipients and other partners that contribute additional resources to leverage federal funds. As mentioned above, the primary obstacle to addressing underserved needs is the shortage of financial resources to address Collier County's priorities.

In the event of natural disasters, pandemics, and other worldwide crisis events (natural or manmade), the County may substantially amend the projects in this Plan to meet the immediate needs of the community. It is the responsibility of the County to plan ahead and be disaster prepared. For example, in the event of hurricanes the County may reprioritize from normal activities to focus on infrastructure and facilities improvements, or increase public services, where allowable, in the case of a pandemic or other natural disaster. Under the State SHIP program, the County has an existing Disaster Assistance Strategy that goes into effect when a disaster declaration has been declared by the President or the Governor. Collier County will also take advantage of federal waivers that may be issued in the event of declared disasters.

AP-38 Project Summary

Project Summary Information

1	Project Name	CDBG: Administration & Planning
	Target Area	Countywide
	Goals Supported	Administration & Planning Provide Public Services Improve Public and Other Facilities Improve Public Infrastructure
	Needs Addressed	Program Administration and Planning Public Services Public Facilities Public Infrastructure Improvements
	Funding	CDBG: \$506,550
	Description	The management and oversight of the CDBG Program by the Collier County Division of Community and Human Services. Fair housing activities. All allowable and eligible administrative activities. The County will also take part in planning for disaster preparedness in the case of natural disasters, pandemics, and other crisis events.
	Target Date	9/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	Countywide
	Planned Activities	CDBG Program Administration
2	Project Name	CDBG: Public Services
	Target Area	Countywide
	Goals Supported	Provide Public Services
	Needs Addressed	Public Services
	Funding	CDBG: \$375,562
	Description	Provide funding for public services that benefit LMI persons and special needs groups.
	Target Date	9/30/2023

	Estimate the number and type of families that will benefit from the proposed activities	Public service activities other than Low/Moderate Income Housing Benefit: 300 Persons Assisted
	Location Description	Countywide, eligible
	Planned Activities	Planned public service activities include: Youth Haven, Services/Personnel: \$35,972 Boys & Girls Club of Collier County, Transportation Services: \$75,000 Legal Aid - Services to Victims: \$180,880 H.E.L.P. – Homebuyer Academy, \$83,709.60
3	Project Name	CDBG: Public Facilities & Infrastructure
	Target Area	Countywide
	Goals Supported	Improve Public and Other Facilities Improve Public Infrastructure
	Needs Addressed	Public Facilities Public Infrastructure Improvements
	Funding	CDBG: \$2,425,815.13
	Description	The County will provide funding to improve public facilities that serve low- and moderate-income persons and the special needs population.
	Target Date	9/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Public Facility Activities: 25,000 Persons Assisted Public Infrastructure Activities: 2,500 Persons Assisted Rental units rehabilitated: 35 Household Housing Unit (includes 4 units acquired).
	Location Description	Countywide, low/mod areas
Planned Activities	Planned activities include: Collier County Housing Authority (27647), HVAC Installation: \$630,000 Collier County Housing Authority (27646), Dwelling Acquisition: \$900,000 The Shelter for Abused Women & Children, New Roofing: \$587,206 Immokalee CRA First Street Corridor Safety Improvements: \$250,000 Public Improvements (unallocated): \$58,609.13	

4	Project Name	HOME: Administration & Planning
	Target Area	Countywide
	Goals Supported	Administration & Planning
	Needs Addressed	Program Administration and Planning
	Funding	HOME: \$87,388
	Description	Management and oversight of the HOME Program by the Collier County Community and Human Services Division. All eligible and allowable admin activities.
	Target Date	9/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	Countywide
	Planned Activities	HOME Program Administration
5	Project Name	HOME: CHDO Set-Aside 15%
	Target Area	Countywide
	Goals Supported	CHDO
	Needs Addressed	Housing Affordability
	Funding	HOME: \$126,348
	Description	The county will support CHDO housing development activities that will benefit special needs individuals.
	Target Date	9/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Rental units constructed: 4 Household Housing Unit
	Location Description	Countywide
	Planned Activities	Planned activities include: CHDO activities: \$126,348
6	Project Name	HOME: DPA
	Target Area	Countywide

	Goals Supported	New Construction, Rehabilitation/Acq Homeownership
	Needs Addressed	Housing Affordability
	Funding	HOME: \$1,116,233.63
	Description	Housing program activities will include down-payment assistance and other housing opportunities that will benefit low- to moderate-income households.
	Target Date	9/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Direct Financial Assistance to Homebuyers: 30 Households Assisted
	Location Description	Countywide, eligible.
	Planned Activities	Planned activities include: Down Payment Assistance Program: \$872,403 Unallocated: \$243,830.78
7	Project Name	HOME: Housing Construction
	Target Area	Countywide
	Goals Supported	New Construction, Rehabilitation/Acq Homeownership
	Needs Addressed	Housing Affordability
	Funding	HOME: \$1,000,000
	Description	Housing development activities that will benefit low- to moderate-income households.
	Target Date	9/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Homeowner Housing Added 25 Household Housing Unit
	Location Description	Countywide, eligible.
	Planned Activities	Planned activities include: HOME affordable housing construction activities.
8	Project Name	ESG22 Collier County Homeless Programs
	Target Area	Countywide

Goals Supported	Emergency Housing and Services for the Homeless HMIS Support Provide Homelessness Prevention Administration & Planning
Needs Addressed	Homelessness & Homelessness Prevention Program Administration and Planning
Funding	ESG: \$221,482
Description	Support shelter operations and services for victims of domestic violence and homeless youth. Support HMIS. Provide rapid re-housing for homeless households or those at risk of homelessness, including medium -term rental assistance, security and utility deposits, and rental application fees. All allowable/eligible activities for admin.
Target Date	9/30/2023
Estimate the number and type of families that will benefit from the proposed activities	Homeless Prevention: 15 Persons Assisted Homeless Person Overnight Shelter: 300 Persons Assisted
Location Description	Countywide
Planned Activities	Planned activities include: ESG Admin: \$16,611 Collier County Hunger & Homeless Coalition, HMIS: \$51,085 Youth Haven, Personnel, 15 persons assisted: \$30,677.60 The Shelter for Women & Children, Emergency Shelter Operations, 300 persons assisted.: \$100,000 Other Homeless Prevention: \$23,108.40

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Collier County is an urban county that relies on widely accepted data such as American Community Survey (ACS), HUD low and moderate-income summary data (LMISD), and Federal Financial Institutions Examinations Council (FFIEC) data to determine areas throughout the community with concentrations of low and moderate-income communities. Program resources are allocated County-wide based on low-mod areas which often coincide with areas of minority concentration. Over the next year, the County intends to utilize CDBG, HOME, and ESG funds in unincorporated parts of the County and the City of Naples. Marco Island, an incorporated city within the County, opted out of participation in 2012.

Geographic Distribution

Target Area	Percentage of Funds
Countywide	100

Table 7 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

Collier County targets resources in low-moderate income census block groups to meet regulatory requirements for CDBG grant funds and to target areas with the highest level of needs. Maps provided in the 2021-2025 Consolidated Plan show Collier County block groups where 51% or more of the population have incomes at or below 80% of the area median income. These areas are considered “target areas” for use of HUD grant funds for area improvements, such as public infrastructure or facility improvements. To determine these block groups the County will use HUD CDBG Low Mod Income Summary Data (LMISD), which has redefined the eligible tracts within the jurisdiction. The identified block group tracts within the County that are considered low-moderate income can be found on the HUD Exchange website at: <https://www.hudexchange.info/programs/acs-low-mod-summary-data/>

HUD funds may also be spent outside of these targeted areas, as long as they provide services, affordable housing, or other benefits directly for low- and moderate-income households or special needs populations.

The 2017 Tax Cut and Jobs Act established the Opportunity Zone program. Opportunity zones are low-income census tracts nominated by the Governor of the state to spur private investment for economic development and job creation in the designated tracts. Collier County has five census tracts that are certified by the State as Opportunity Zones (census tracts 104.11, 108.02, 112.05, 113.01, and 114). HUD encouraged grantees to consider using their CDBG, HOME, and ESG funds for eligible activities in Opportunity Zones in CPD-19-01: Guidance on Submitting Consolidated Plans and Annual Action Plans. The County's Opportunity Zones overlap with census tracts within two of the CDBG target areas. The

County anticipates funding public facility projects in these census tract target areas throughout the five year Consolidated Planning period. As the Opportunity Zone program regulations are finalized, the County will explore how the CPD funds can be used to leverage Opportunity Zone funding to these areas.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The need for affordable rental and homeownership housing was a common theme heard during the Consolidated Plan development process. The greatest need is among renters with very low incomes, large families, immigrant families, and residents with disabilities. Housing for people who are homeless and homelessness prevention was also identified as a priority need.

To address these needs, the County will use HOME funds to support , new cnew affordable units through home ownership and provide rental rehab and development activities. Goals for the number of households to be supported in PY 2022 are provided below. Please note these are goal estimates.

One Year Goals for the Number of Households to be Supported	
Homeless	0
Non-Homeless	90
Special-Needs	0
Total	90

Table 8 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	55
Rehab of Existing Units	35
Acquisition of Existing Units	0
Total	90

Table 9 - One Year Goals for Affordable Housing by Support Type

Discussion

During PY 2022, the County anticipates supporting a total of 80 households, including:

Direct Financial Assistance to Homebuyers: 30 Households Assisted

Homeowner Housing Added: 25 Household Housing Unit

Rental units rehabilitated: 35 Household Housing Unit (includes 4 units acquired).

Though the County has not recently funded affordable housing for special needs population using CDBG and HOME, it is anticipated that the funds expended through the County’s housing programs will benefit

persons with special needs because there is often an overlap between the population needing affordable housing and those who are special needs.

AP-60 Public Housing – 91.220(h)

Introduction

The Collier County Housing Authority (CCHA) is an independent authority established under state law, and is separate from the general control of the County. The CCHA operates no HUD-funded public housing units, and is not required by a Section 504 Voluntary Compliance Agreement to increase the number of accessible units. The CCHA manages Section 8 Housing Choice Vouchers, the low-income and farm labor housing at Farm Worker Village, farm labor housing at Collier Village, a 192-bed dormitory called Horizon Village, and some scattered site housing.

Farm Worker Village is a multi-family low-income and farm labor housing development in Immokalee built under the USDA 514/516 Program. The development includes 176 total acres with 591 housing units, ranging from single-family homes to duplexes and quadraplexes. Farm Worker Village has a main office, convenience store, laundromat, community center, playground, and two daycare centers.

Horizon Village offers 192 beds for unaccompanied migrants and seasonal farmworkers in dormitory-style efficiency units, each with space for 8 people, a common kitchen area with appliances, and two bathrooms. A meeting room is available to provide social and educational programs.

The CCHA also administers approximately 440 Section 8 Housing Choice Vouchers. Unlike most public housing authorities, CCHA has no HUD-funded public housing units. Their primary funding is from USDA.

Actions planned during the next year to address the needs to public housing

The CCHA has applied for a rehabilitation grant through the Collier County Community and Human Services Division to rehab older units located at Farmworker Village. This project will provide HVAC to 35 units. In recent program years, the CCHA received a HOME grant to rehabilitate 52 units at Farm Worker village and these continue to benefit residents. The CCHA has also recently been awarded funds for the acquisition of rental property to support 4 households.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The CCHA sponsors and supports self-sufficiency programs focused at helping their residents improve their economic situation and quality of life. The programs, Resident Opportunities and Self-Sufficiency (ROSS) and Family Self-Sufficiency (FSS), are voluntary self-sufficiency programs that provide participating families the opportunity to identify needs, improve skill sets, and work towards life goals, economic independence, and housing self-sufficiency programs provide families with:

- A plan specifically tailored to their family or individual goals including the goal for

homeownership.

- A link to community organizations geared towards education, job training and placement programs, computer and financial literacy, and increased self-sufficiency.
- An advocate and supporter to help residents work through barriers preventing self-sufficiency.

The CCHA has a Section 8 Advisory Board. Interested voucher holders are encouraged to join, which gives them a formal opportunity to offer input on the voucher program to CCHA. The Board reviews CCHA's PHA plans and the agency's progress toward its goals.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

The Collier County Housing Authority is not designated as troubled and is considered a high performer.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

Collier County has identified increasing housing options for homeless and at risk of homelessness as a strategic priority. Long-term objectives include supporting emergency housing and supportive services, and the implementation of a coordinated entry system.

Collier County will utilize ESG funding for Emergency Shelter, Homelessness Prevention, Rapid Re-Housing, HMIS administration, and ESG program administration. Funding for these programs is intended to benefit homeless persons and those at risk of homelessness. Projects selected for funding are designed to help shorten the period the client experiences homelessness, improve their ability to secure stable housing, and prevent recurrent homeless episodes. Programs are designed to connect clients with the services necessary and rapidly to ensure they move from emergency shelter to transitional or permanent housing.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Collier County funds subrecipients that administer homelessness projects under the ESG program. They work to build trusting relationships with homeless persons living on the streets and in shelters as well as at-risk populations to remain stably housed. The subrecipients perform assessments for homeless persons and those at risk of homelessness to link them to shelter and other supportive services that are appropriate to meet their needs. All subrecipients funded through Collier County ESG will participate in coordinated entry. These organizations provide emergency shelter, rental and utility assistance, food and clothing, and other homeless services to individuals, families with children, veterans, unaccompanied youth, and including persons with HIV.

Collier County also participates in the Hunger & Homeless Coalition's annual Point-in-Time (PIT) Count Survey. The PIT is a snapshot of the homeless population on any given night, typically in the last week of January each year. The survey results help to show the current state of homelessness in the County and identifies which homeless subgroups (chronic, veterans, unaccompanied youth etc.) are in need of assistance. The County also funds the Hunger & Homeless Coalition for HMIS activities, which will ultimately help the CoC better assess the needs of homeless persons in Collier County through efficient data collection.

Addressing the emergency shelter and transitional housing needs of homeless persons

Collier County currently awards its ESG entitlement funds to subrecipients for the operation of emergency shelters, financial assistance through rapid re-housing to become stably housed, and homeless prevention

programs to serve individuals and families avoid homelessness. Some emergency shelters and homeless prevention programs are designed to focus their services to the needs of specific populations such as families, victims of domestic violence, human trafficking victims, persons being evicted, and persons with severe mental health disorders or substance abuse histories.

In response to the HEARTH Act and 24 CFR part 576, Collier County, in collaboration with its subrecipients are working together to prevent homelessness by helping families remain within their communities and retain their current permanent housing or diverting people to permanent housing solutions. The first step in this process was to streamline the intake of homeless families seeking emergency shelter. The improved coordination will result in more families being diverted away from homelessness and more families exiting homelessness and being rapidly re-housed in permanent housing. Other than the funds available through this process, emergency shelter and transitional housing needs may be addressed through grant funding opportunities, such as the competitive Continuum of Care process, or through other state or local funding streams.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Collier County will continue to administer the ESG grant funds and oversee activities that benefit homeless individuals and families make the transition from homelessness to permanent housing and an independent living situation. To address this, the County will support rapid re-housing activities that will house individuals and families quickly and provide a stable environment for them to be able to pursue employment and stable education for families with children.

HUD Veterans Affairs Supportive Housing (VASH) vouchers for rental assistance which helps veterans to keep their housing affordable and prevents homelessness; and assistance through TBRA.

Collier County encourages collaboration with organizations to transition as many people as possible into permanent housing as quickly as possible. Some families or individuals may require only limited assistance for a short period of time, such as emergency food and shelter -- until a first paycheck is received or a medical emergency has passed. Others, however, will require more comprehensive and long-term assistance, such as transitional housing with supportive services and job training. Due to limited resources, it is important for agencies to eliminate duplication of effort by local agencies, both in intake and assessment procedures, and in subsequent housing and supportive services. The Homeless Management Information System (HMIS) can be improved with common intake forms, shared data, effective assessment instruments and procedures, and on-going coordination of assistance among community

organizations.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Collier County and the Hunger & Homeless Coalition recognizes the need to support individuals and families avoid becoming homeless, especially those who are being discharged from publicly funded institutions and systems of care. Helping these individuals and families leaving these systems of care with housing support and prevention services immediately will help to end chronic homelessness.

ESG funds will be allocated to the Shelter for Abused Women and Children for operating costs of the homeless domestic violence shelters to assist adults and children fleeing from domestic violence. A variety of services were offered including the Children's Protection Investigations Program, the Community Education Program, Collier County Jail Group, youth services and Rapid Rehousing. More details on these programs and others offered by the agency, can be found on their website at: <https://naplesshelter.org/programs/>

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

The inventory of affordable housing in Collier County is not sufficient to meet the demand for affordable units. One of the primary challenges to creating and preserving affordable housing in Collier County is that household income is failing to keep up with rising housing costs. The local economy is focused on retail, hospitality, services, and agriculture; however, high housing costs have priced out much of the workforce needed for the county to function.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Collier County faces a burgeoning issue in trying to identify, quantify and qualify new and existing affordable housing units. With a wider range of housing options, Collier County would be better equipped to tackle the affordable housing problem. The effort requires comprehensive strategies and a variety of tools that can be used alone or in combination to reduce costs and increase availability.

During this consolidated plan period, Collier County will continue to Review and Revise the Land Development Code which, if done well will make it easier to implement necessary changes to encourage housing affordability. The current Land Development Code (LDC) does not consistently support and encourage growth in already existing urbanized areas of the county (those areas generally west of Collier Parkway). Many of the LDC's ordinances are geared toward large-scale, planned-unit developments (PUDs) on greenfield sites. Conversely, smaller-scale redevelopment and infill sites in already developed areas of the County are challenging to consolidate, may need to address adjacent uses and neighborhood concerns, and often require additional density to make them financially feasible. Collier County may also consider reducing parking standards to achieve affordability, permitting guest houses as accessory dwelling rental unit, encouraging smart-site infrastructure, and identify strategic opportunity sites.

AP-85 Other Actions – 91.220(k)

Introduction:

In addition to the programs and activities described in the prior sections of this plan, the County and its subrecipients intend to undertake a number of other actions to address housing and community development needs in Collier County. These other actions include plans to address the obstacles in meeting underserved needs; efforts to foster and maintain affordable housing; efforts to reduce the hazards of lead-based paint in housing; efforts to reduce the number of poverty-level households; and improvements to the institutional delivery structure to address any gaps or weaknesses identified in the plan.

Actions planned to address obstacles to meeting underserved needs

Collier County will collaborate with community leaders, stakeholders, and local nonprofit agencies to help remove obstacles to better meet the needs of the underserved population and improve service delivery. Through a coordinated effort with a variety of service providers, the County will be better able to identify needs and reduce any gaps in services. The County relies on nonprofit agencies to provide social services, disseminate news and information, and spearhead community-wide solutions to local needs.

Collier County will also support the expansion of HMIS technology beyond homeless service providers as a way to link the various categories of services provided by our partner nonprofit organizations and standardize performance measures. The County will also review and analyze the work of its various departments and divisions to find opportunities for collaboration between similar programs. Program staff will also ensure that all fair housing education materials are current and compliant with the Affirmatively Furthering Fair Housing Final Rule.

As limited funding is also an obstacle to meeting underserved needs, the County is continually looking for additional funding to address these needs. The County has ongoing State SHIP funds to address affordable housing, and has recently procured Criminal Justice, Mental Health, and Substance Abuse grants from the State and Drug Court funding from the Department of Justice. In PY 2022, CHS staff will continue exploring new grant opportunities using grants.gov and other sources and develop partnerships with local agencies as needed to make grant applications.

Actions planned to foster and maintain affordable housing

Collier County will actively work to address the need for more decent and affordable housing by continuing to prioritize the investment of funds into all its housing programs. In the interest of developing and preserving affordable housing, the County will continue to support the use of HOME program funds for activities such as: down-payment assistance, land acquisition, and single/multifamily acquisitions and

rehabilitation.

To promote fair housing choice, the County will encourage and support fair housing rights for all and provide program funds to conduct outreach and education regarding the Fair Housing Law act of 1968.

Actions planned to reduce lead-based paint hazards

Collier County will continue to implement countermeasures to reduce lead-based paint hazards by abating or removing lead-based paint hazards found in existing housing built prior to 1978. Individuals who reside in properties built prior to 1978 and receive assistance through CDBG, ESG, or HOME grant programs are required to be inspected for lead-based paint hazards. These inspections are completed by a HUD Certified Inspector in accordance with HUD and Environmental Protection Agency (EPA) guidelines.

Collier County also educates the public on the hazards of lead-based paint and how to protect children and the elderly. In response to lead-based paint hazards and the limited resources available, the County has planned a steady, long-term response in accordance with Federal lead-based paint standards, other applicable federal regulations, and local property standards. Policies and procedures for abatement of lead hazards have been established in Collier County, which include determining cost effectiveness for abatement and procedures for assessing, contracting, and inspecting post-abatement work. The policies and procedures also include preparing work write-ups and costs estimates for all income eligible persons in Collier County with identified lead-based paint hazards.

The County's health department is the lead agency responsible for conducting lead screenings and identifying properties in need of rehabilitation to reduce exposure to lead-based paint. The County will continue to comply with Federal regulations related to lead-based paint, including in CCHA units. Much of Collier County's housing stock was built between the 1980s and 2000s, and there are very few properties with lead-based paint, however the County will ensure the age of structures when assistance is provided and take any actions needed in cases where lead-based paint hazards may be present.

Actions planned to reduce the number of poverty-level families

Collier County will continue to increase its efforts to implement anti-poverty strategies for the citizens of Collier. The activities developed in this AAP work directly to reduce the number of poverty level families in the County. The County will strive to increase its efforts in assisting homeowners and renters with housing rehabilitation to maintain affordable housing to decrease the financial burden on low-to-moderate-income persons. The County will also make improvements to public facilities and infrastructure, not only to create suitable living areas, but to also attract further public and private investments into low/mod income areas. Finally, the public services supported by the County address specific needs identified by community residents as part of the citizen participation and consultation process. These services will help low-income individuals and families improve their quality of lives.

Other actions and strategies planned that the County will employ to reduce the number of poverty-level

families:

1. Support the collaborative efforts of the service providers in Collier County to attract new business and industry to Collier.
2. Support the efforts of the Chamber of Commerce to target certain segments of the economy for business development/job creation.
3. Encourage nonprofit organizations to expand housing development programs to incorporate job-training opportunities as a part of their operations.
4. Promote the use of referral services for the existing Human Service Centers which involves a partnership with many human service agencies, including job referrals.
5. Work to develop a CHDO to meet the requirements of the designation in order to develop affordable housing for low/moderate income persons.
6. Participate in the development of a regional social service collaborative to coordinate the work of social service organizations, disseminate news and information, eliminate duplication of efforts, and spearhead community-wide solutions to local needs.
7. Use enhanced accomplishment data as a criterion in the evaluation of applications for ESG funding.
8. Support any expansion of local transit service and/or for express transit service.

Through the initiatives described above, and in cooperation with the agencies and nonprofit organizations noted, the County's Community and Human Services Division will continue to assist low- and moderate-income persons of Collier County through the Consolidated Plan period.

Actions planned to develop institutional structure

The Collier County Community and Human Services Division (CHS) administers, plans, and manages all facets of the HUD grants for Collier County to ensure that all aspects of the grant programs perform in a concerted manner. CHS will work as the housing and community development liaison between the county, local public housing, participating cities, state agencies, and nonprofit and community-based organizations. Collier County recognizes the need to maintain a high level of coordination on projects involving other departments and/or nonprofit organizations. This collaboration guarantees an efficient use of resources with maximum output in the form of accomplishments.

Collier County's Affordable Housing Advisory Committee (AHAC) represents the most substantial partnership designed to develop institutional structure to address affordable housing challenges. AHAC is composed of representatives from the residential home building, banking/ mortgage lending, labor, low-income advocacy, social service, real estate, employer, and local planning industries. These representatives serve as an informed body of experts with unique perspectives on the local landscape of affordable housing needs and market dynamics in Collier County.

Actions planned to enhance coordination between public and private housing and social service agencies

The County will work to foster collaboration through dissemination of services, news, and information across social service organizations, subcontractors, and public and private entities. One way the County will accomplish this is through subrecipient meetings that bring together affordable housing developers and social service agencies.

The County will encourage community-based solutions and regional partnerships and will continue to support and participate in the CoC, whose membership includes both affordable housing and social service agencies.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

This section provides information required by regulations governing the Community Development Block Grant (CDBG) program, the HOME Investment Partnership (HOME) program, and the Emergency Solutions Grants (ESG) program.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	29,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	29,000

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	100.00%

**HOME Investment Partnerships Program (HOME)
Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

Not applicable. Collier County does not anticipate using any other forms of investment beyond those identified in Section 92.205.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The County's Recapture Provisions permit the original homebuyer to sell the property to any willing buyer, at any price the market will bear, during the period of affordability while the County is able to recapture all, or a portion of the HOME-assistance provided to the original homebuyer.

Collier County utilizes a recapture policy in compliance of 24 CFR 92.254. The affordability period is determined based upon the amount of HOME Investment Partnerships Program funds invested into an individual project. HOME Regulations set three minimum tiers of affordability periods.

When a homeowner chooses to sell or use the property for non-eligible HOME Program activities during the Period of Affordability, the full amount of the HOME Program Direct Subsidy shall be recaptured and repaid to Collier County provided that net proceeds are sufficient. If net proceeds are insufficient to repay the total HOME investment due, only the actual net proceeds will be recaptured. In the event that net proceeds are zero (as is usually the case with foreclosure), the recapture provision still applies. Recaptured funds shall be returned to the Collier County to reinvest in other affordable housing projects for low- to moderate-income persons.

The County's Resale Provisions shall ensure that, when a HOME-assisted homebuyer sells or otherwise transfers his or her property, either voluntarily or involuntarily, during the affordability period:

- 1) The property is sold to another low-income homebuyer who will use the property as his or her principal residence.
- 2) The original homebuyer receives a fair return on investment, (i.e., the homebuyer's down payment plus capital improvements made to the house); and
- 3) The property is sold at a price that is "affordable for a reasonable range of low-income buyers."

The County's Recapture and Resale Provisions are included in full in the Appendix.

3. A description of the guidelines for resale or recapture that ensures the affordability of units

acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

Development Subsidy – a development subsidy is defined as financial assistance provided by the County to offset the difference between the total cost of producing a housing unit and the fair market value of the unit. When provided independently and absent any additional subsidy that could be classified a direct subsidy, development subsidy triggers resale.

Direct Subsidy – a direct subsidy is defined as financial assistance provided by the County that reduces the purchase price for a homebuyer below market value or otherwise subsidizes the homebuyer [i.e., down-payment loan, purchase financing, assistance to CHDO to develop and sell unit below market or closing cost assistance]. A direct subsidy triggers recapture.

Net Proceeds – the sales price minus superior loan repayment (other than HOME funds) and any closing costs.

The County's Recapture and Resale Provisions are included in full in the Appendix.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

Not applicable. Collier County has no plans to use HOME funds to refinance existing debt secured by multifamily housing rehabilitated with HOME funds.

**Emergency Solutions Grants (ESG)
Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

Collier County's ESG Policy and Procedures Manual is attached as an appendix to this Plan.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

Coordinated Entry is a streamlined system designed to efficiently match people experiencing homelessness or those at-risk of homelessness to available housing, shelter, and services. It prioritizes those who are most in need of assistance and provides crucial information that helps the Continuum of Care strategically allocate resources. Anyone seeking homelessness or homelessness prevention services in Collier County will complete a coordinated entry assessment which is subsequently evaluated for services.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The County provides a competitive process for awarding all entitlement funding. This is widely advertised formally, via email, and at partnership meetings. A review and ranking committee reviews applications for merit and compliance. The CoC is provided an opportunity to support or not support an application. Eventually, the recommended awardees are noted in the Annual Action Plan. All public comment requirements are followed. The Annual Action Plan is presented to the Board of County Commissioners for approval, and then to HUD. The process is as follows:

- a) Identification of community development issues, needs, and concerns through community meetings and citizen input.
- b) Formulation of community development goals and preliminary strategies, i.e., staff and citizens.
- c) Dissemination of Grant Funds information to agencies and individuals
- d) Submission of Project applications; and
- e) Project Selection: Review of project applications by review committee ii. Present recommendations to the Board of County Commissioners, Public Hearing and Final Selection sent to HUD

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions

regarding facilities and services funded under ESG.

Collier County meets the homeless participation requirement found in 24 CFR 576.405(a) through the Continuum of Care, which is led by the Collier County Hunger and Homeless Coalition. The CoC comments on funding applications and considers policies regarding homeless facilities and services. Other organizations representing the homeless provided input for the Consolidated Planning process, and a focus group was held at the Shelter for Abused Women and Children to gather input about housing and community development priorities. The County will continue to secure consultation with homeless or formerly homeless individuals, along with local organizations that represent and provide services to the homeless.

5. Describe performance standards for evaluating ESG.

Performance standards provide a measure for Collier County to evaluate the effectiveness of each ESG service provider in the areas of: (a) Targeting those who need assistance most; (b) Reducing the number of people living on the streets or in emergency shelters; (c) Reducing the time people spend homeless; and (d) Reducing clients' housing barriers or housing stability risks.

In addition, the County evaluates the success of ESG programs by reviewing Homeless Management Information System (HMIS) data. Sub recipients are required to submit regular reports which are reviewed by staff. These reports are used to ensure ESG compliance with regulations and local written standards as well as confirming that program goals are being met. ESG programs are also subjected to "on-site monitoring." The County has a Monitoring Group to monitor the ESG programs. This group has participated in over 100 federal grant evaluation designs, evaluation projects, and implementation of evaluation plans. The basis for monitoring is to address findings and provides recommendations for program improvements

Collier County will also evaluate each ESG service provider's performance based on the following standards:

- a) Subrecipients will develop and adhere to priorities for service delivery by need.
- b) Subrecipients will assist clients in rapid movement to permanent housing from shelters or from the street.
- c) Subrecipients will ensure that clients have easy access to services.
- d) Subrecipients will provide comprehensive case management to address a spectrum of needs for each client.